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# HOW TO USE THIS DOCUMENT

The Maricopa County Annual Business Strategies document is divided into eleven major sections: County Administrative Officer's Transmittal Letter, Executive Summary, Summary Schedules, Personnel Plan, Capital Projects, Debt Service, County at a Glance, Departmental Budget Schedules, Business Plan, Attachments, and the Glossary. These sections contain critical information that is paramount to the administration of this County and are in compliance with the quality standards set by the Government Finance Officers Association (G.F.O.A.) for budget documents.

The 2000-01 Maricopa County Annual Business Strategies publication aims to be more than just a resource of numbers and graphs. It has been designed to serve as the primary reference for public policy, operating guidelines, financial and strategic planning and most of all, a communications tool that will enable this jurisdiction to effectively achieve its goals.

The major divisions within this document are outlined for the reader in the following paragraphs:

# County Administrative Officer's Transmittal Letter

This section provides a global perspective of the strategic and tactical planning for Maricopa County and emphasizes the arduous process of developing sound budget and financial plans.

# Executive Summary

This section contains a description of the budget process, its cycle, timeline, budget modification policies, legal compliance, the financial structure and operation, and a review of policies and their impact on the budget process.

# Summary Schedules

This section includes the consolidated revenues and expenditures by category and purpose, consolidated revenues and expenditures by department/fund, sources and uses of funds, revenue comparisons for local and non-local sources, transfers by fund, and various revenue and expenditure summaries for all the funds, and tax and levy expenditure limitations.

# Personnel Plan

This section provides an overview of both financial and human resource issues that have occurred over the past fiscal year and trends for FY 2000-01. An outline of our position control process, maintenance, historical tracking of position data and the position budgeting process is also provided. A summary listing of the number of positions is presented for all departments.

# Capital Projects

This section includes an explanation of the capital project funds and their relationship and impact on operating budgets. Bond projects are listed along with other capital improvement projects throughout Maricopa County.

# Debt Service

This section provides a Debt Management Policy outlining financial alternatives, bond variations, debt issuance policies, and maturity structures. Schedules for General Obligation, Special Assessment, Housing, Stadium District, and Debt Service Obligation Bonds are also included.

# County at a Glance

This section provides general introductory and quick reference information about Maricopa County, describing current environmental trends and characteristics that affect this jurisdiction and the decision-making processes. This information includes a map, demographics, employment statistics, economic trends, service trends, technology and legislation.

# Departmental Budget Schedules

This section provides the financial budget detail at the departmental activity level. The Elected Departments of the County are presented first. The organizational structure of these departments and biographical sketches for the Board of Supervisors and other Elected Officials are included. The Judicial Branch is next, followed by the Appointed Departments of the County. Lastly, Special Districts under County jurisdiction are presented.

Detail of the FY 2000-01 budget broken down by department appropriations, revenue summary, comparison by object code, total budget by program, and agency detail by object code is also provided. A listing of budgeted positions by working title is also included.

### Business Plan

This comprehensive section of the document describes, in detail, the strategic plans of Maricopa County as constructed throughout the development of the 2000-01 Business Plan. The previous year's accomplishments and new strategies are also outlined.

# Attachments

This section includes the various attachments referenced throughout the document.

# Glossary

This section includes the terms, fund descriptions and acronyms used by Maricopa County.

# COUNTY ADMINISTRATIVE OFFICER'S TRANSMITTAL LETTER

To: Andrew Kunasek, Chairman, District 3
Fulton Brock, District 1
Don Stapley, District 2
Janice K. Brewer, District 4
Mary Rose Garrido Wilcox, District 5

I am proud to present the 2000-01 fiscal year budget for Maricopa County. The total budget is \$2.023 billion (with Special Districts), which is a 9.7% increase from the FY 1999-00 adjusted-revised budget. The increase is primarily due to additional funds for our critical infrastructure projects. The capital budget has an increase of \$103.9 million for projects which include the construction phases of the new detention facilities approved by the electorate in November of 1998, a new administrative office building, street improvement projects, flood control joint partnership projects, a public health facility, and improvements to the hospital and health system campuses.

The estimated operating increase is only 3.6%. Inflation in Maricopa County is expected to be 2.6% and population growth 3.0%. Our total operating increase is a full 2.0% less than the combined growth of these two major cost drivers. I consider this to be a significant achievement. It is attributed to the conservative policies set by the Board of Supervisors.

The budget guidelines that were approved by the Board of Supervisors provided the skeletal sketch for this budget. A continuation of conservative fiscal policies sets the tone for greater accountability. Public priorities were front and center when making budget recommendations.

### **Public Policy Based on Accountability**

In fiscal year 1999-00, the Resource Accountability Project began to develop and take hold in Maricopa County. Departments are now utilizing measurements to achieve a better understanding of all aspects of our business. It is becoming a way of life, and during the 2000-01 budget process, departmental and countywide performance measures were used as a key evaluation tool. Accountability to our constituents will be the theme of the coming fiscal year, as we move towards better performance measures and greater focus on customer satisfaction.

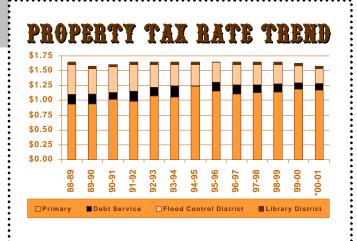
### The Budget Development Process

The budget process continues to be a collaborative effort between all County offices and departments. The Office of Management and Budget and the Maricopa County Elected Officials, the Judicial Branch, and Appointed County departments all participated fully. The Board approved budget guidelines called for restraint on requests for funding, as instructed by the Chairman of the Board. Taking their cue from the Chairman, many departments were able to fund their compensation or other budget concerns within their base budget, thereby offsetting the

need for new funding. Elected Officers, Judicial Officers, and Appointed department heads acted responsibly in their requests, which has allowed us to lower the tax rate for the second year in a row.

#### **Property Tax Rate Reduction**

One of our most important countywide measurements is the overall property tax rate set by the Board of Supervisors annually. In the current fiscal year, the overall tax rate for Maricopa County of \$1.6248 per \$100 of assessed valuation. Prior to the property tax reduction in 99-00, the overall rate had been held flat for eight years at \$1.6475. The plan for 2000-01 is to recommend another reduction in the overall tax rate of 4.58 cents. The new recommended tax rate, including the special districts



will be \$1.5790. The reduction in the primary tax rate aligns with the "Truth in Taxation" legislation enacted by the Arizona State Legislature in 1998-99. The average property owner will not see an increase in their primary tax amount, even if their assessed value increased, due to a decrease in the primary tax rate of 1.97 cents. With Maricopa County continuing to be the fastest growing County in the nation, and with our ever-increasing demands for service and inflation, this is an accomplishment.

#### **Capital Funding Plan**

The proposed tax rate reduction corresponds to the Board approved Reserve and Tax Reduction Policy, first adopted by the Board of Supervisors in June 1996. However, the Office of Management and Budget is recommending a slight adjustment to that policy this year to align it with our need to adhere to the Expenditure Limitation growth requirements. Our financial plan is, we believe, the lowest cost route for our taxpayers. It is a modified "pay as you go" financial strategy. The County can issue "Certificates of Participation" financial instruments for our large infrastructure projects, while setting aside significant cash reserves to repay the debt. This allows us to exempt the debt from the expenditure limit. We will also have the financial benefit of available economic downturn contingency funds. The County will be earning interest on the cash reserves, thereby significantly offsetting any interest expenses associated with financing our capital needs. This approach will provide the greatest level of fiscal fitness. In addition, as the General Obligation debt is repaid over the next 4 years, the levy needed will gradually decrease until 2004, when the debt is completely retired.

### Performance-based Budgeting

Resource accountability is being stressed at all levels in Maricopa County. Departments are encouraged to focus on private sector-like measures of efficiency, cost effectiveness, customer satisfaction and outcomes. This project is being given the highest priority in our government. A small group of pilot departments are making great advancements in the use of these measurements, and have allowed us to begin making funding decisions based on this empirical data. The departments in the pilot program are Superior Court, Library District, Flood Control District, Risk Management, and Public Health. I applaud their enthusiasm and leadership as we move forward with this important strategy.

Below are some examples of the type of data being collected:

- The County Call Center estimates that calls from citizens will increase by 4% by the end of FY 00-01 to an estimated 1,300,000 calls. On average all calls will be handled within one minute.
- The Elections department is forecasting an increase of 30% in General Election early votes cast. In addition, there will be 489 new polling places during the 2000 elections.
- Justice Courts will be processing 348,678 cases in 2000-01 at a cost of \$39.44 per case. This is a 3% increase in the caseload, and a 1.3% reduction in cost.
- It is estimated that 15,000 animals will be adopted in 00-01, which is a 5.3% increase. The euthanasia will decrease by 10.6%.
- The success rate for Juvenile Probation programs remain constant. Standard probation has an 81% success rate and intensive probation a 74% success rate. Parent satisfaction with the system is at 86%.
- Membership in Maricopa Integrated System health plans during 1999-00 is expected to grow 8% over last year. The hospital's volume, as measured by adjusted patient days for 1999-00 is projected to be 6% greater than last year. The 2000-01 budget anticipates a 2% growth in adjusted patient days.
- The hospital's operating expenses (excluding bad debts) per adjusted patient day are budgeted for 2000-01 to increase 6% due primarily to increased labor costs. Net Revenue per adjusted patient day is budgeted to improve 8%.

These are just a few examples of the kind of measurement standards being utilized and reviewed during the budget process. Maricopa County will continue to improve our accountability processes, and to demonstrate to the citizenry that our funds spent are achieving positive outcomes.

#### **Rating Agency Updates**

One measure of financial performance is the credit rating analysis and reports that are issued to the general public and investors. In April, Fitch IBCA assigned an "AA" rating to Maricopa County's general obligation debt. Fitch noted that the rating was based on a record of strong economic growth and diversification, successful management reforms and the County's modest debt. This "AA" rating follows two successive upgrades from

other agencies and is the highest the County has ever received. These upgrades will benefit the citizens of Maricopa County by reducing the cost of future borrowings through lower interest costs. County management is actively pursuing re-evaluations from the other two rating agencies. I am very proud of the recognition we have received by obtaining this upgrade.

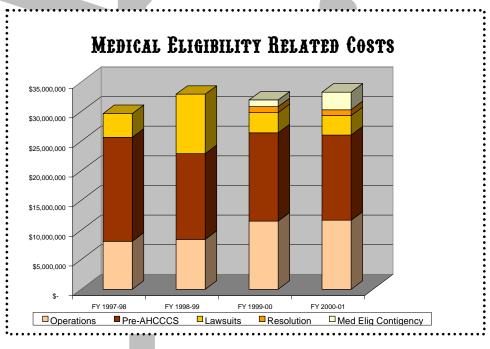
## **Major County Activities**

#### **Health Care and Human Services**

Mandated Health Care and Public Health issues continue to be the largest component of the Maricopa County budget. In the 2000-01 annual financial plan there is funding to support these services. The Public Health department has been given funds to expand their Tuberculosis and HIV nursing staffs.

Increases in the County's contribution to the AHCCCS and ALTCS programs have been included in the budget at \$2.9 million. In addition, an increased cost for our Courtordered mandate for the seriously mentally ill is expected to increase by \$2,363,729.

The Health Care Mandates budget now contains claims payments for the Pre-**AHCCCS** liability that Maricopa County must pay to hospitals that treat indigents eligible for the who are AHCCCS program but were enrolled not when an emergent need occurred. The cost of providing this mandate



has been increasing over the last several years and is expected to increase in the coming years. To manage the forecasted increase, funding to improve our enrollment process through automated solutions, extended staffing hours, market-level salary adjustments and improved outreach programs are budgeted with the Medical Eligibility and Health Care Mandates departments. The graphic above illustrates the increases that have been experienced to date. The long-term solution is to seek legislative relief. During the 2001 legislative session, I am recommending that this be a top priority for Maricopa County.

Under the continued leadership of Quorum Health Resources, Inc., a national healthcare management firm, the Maricopa Integrated Health System (MIHS) is pleased to report favorable financial performance for FY 1999-00 with a forecasted net income of \$18 million, which exceeds last fiscal year's earnings by 24%. For the third consecutive year, MIHS has not required any County General Fund subsidy in order to provide health care to the indigent or to fund capital needs. MIHS continues to pursue replacing and upgrading equipment, as well as infrastructure improvements. Major accomplishments for 1999-00 include groundbreaking on a new Family Health Center in Avondale and the purchase of a state-of-the art angiography suite.

Maricopa Integrated Health System has budgeted net income of \$4 million for 2000-01. This reflects financial improvement in the hospital and all health plans, except for the Arizona Long-Term Care Plan (ALTCS), which is expected to incur a reduction of \$14 million in net income. The State of Arizona is currently conducting a bidding process that will allow for other ALTCS contractors, effective October 1, 2000. As a result, next year Maricopa County will no longer be a sole contractor. The Integrated Health System continues to face many challenges, none of which are more important than the competitive nature of salaries and the availability of health care workers. During 1999-00, the hospital's labor costs are projected to increase \$11 million or 12% over last year. The fiscal year 2000-01 budget reflects an additional 12% increase for primary market-based adjustments.

#### **Justice and Law Enforcement**

Maricopa County provides the greatest portion of funding for criminal justice issues. While the cities and towns provide the local police, in most cases, the County is responsible for adjudicating to completion public safety issues. The back-end services for nearly all felony cases are County funded. The Superior Court of Arizona in Maricopa County is funded by county tax dollars, along with our prosecutors, public defenders, and the probation department. The adult and juvenile detention facilities and all of the numerous costs associated with operating these institutions, are handled through our funding sources. The County is also responsible for providing financial support for the Justice Courts, often described as the people's court. The Sheriff's Office handles the front-line enforcement services in the unincorporated county, patrols the lakes, handles search and rescue missions, and joins forces with cities during many investigations. Since the growth in Maricopa County continues to rise at a very rapid rate, the need for these essential government services must keep pace. Much of the budget increase in the coming fiscal year is associated with these fundamental costs.

In November of 1998, the citizens of Maricopa County approved a dedicated sales tax to fund the construction and operation of adult and juvenile detention facilities. Construction on our new detention facilities is well underway. Once completed, it is expected to relieve the overcrowding in our existing facilities, and keep up with the growth expected as the inmate population climbs. The first facility to come on-line is the new Estrella support building. This 22,000 square foot building will have health clinics, a chapel, visitation rooms, a day room, showers and toilet facilities for the adult sentenced inmates in the tents. The Sheriff's Office and Correctional Health each received operational funding for this facility. In total \$1,926,212 has been programmed in 2000-01. The Estrella support facility will become operational in October 2000.

Another part of the initiative passed by the voters was to evaluate and possibly fund alternative jail population management programs. Two new programs that have been funded in the budget being presented are aimed at dealing with the substance abuse issue. \$1.0 million has been set aside for the Adult Probation department to fund two new substance abuse programs. The first program will provide additional treatment funds, and the second program is to provide assistance to the mentally ill who have identified substance abuse issues. This \$1 million will go a long way towards providing needed services in the community. The Juvenile Probation department has also received funding for a detention alternative program that utilizes mediation techniques. This inventive program will be new to Maricopa County, but has been successful in other jurisdictions. It will help to relieve population overcrowding while providing a safe alternative to incarceration.

Maricopa County provides public defender services for many indigents accused of felony crimes. As the caseload continues to grow, the cost of providing these services is ever-increasing. In the court system, there is often more than one defendant in a particular case. Each defendant must have his or her own legal counsel. The Public Defender's Office can only provide one attorney for a multiple-defendant case. The others must have outside legal counsel, which is quite expensive. In 1995, Maricopa County established a second public defender office, named the Legal Defender, to allow two-defendant cases to be handled by in-house attorneys, thereby defraying the cost to the taxpayer. In the 2000-01 budget proposal, there is funding for a third PD Office. The 3<sup>rd</sup> Public Defender Office is expected to result in at least \$250,000 in annual savings when fully operational. This innovative solution for dealing with the continuing high cost of adjudication will permit us to provide high quality legal services for a much lower cost.

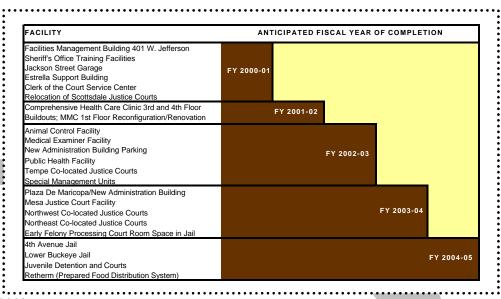
Many technological improvements in the justice and law enforcement departments and offices are being funded in the 2000-01 budget. I believe that these investments in technology will enhance our ability to handle caseload increases and will provide better customer service for individuals who interface with the justice system. In addition, streamlining our criminal case processing lowers our daily jail population costs, which will reduce detention costs in both the adult and juvenile detention facilities.

One such initiative is the Integrated Criminal Justice System Project. This initiative is funded by Proposition 400, approved by the voters in 1998. In 2000-01, this collaborative countywide effort will begin adding technologists from each criminal justice stakeholder department. These specialized individuals will be tasked with working collaboratively to develop a "state-of-the-art " coordinated system, one of the first in the nation. The budget for this project in 2000-01 is \$1.9 million.

Other technology investments include records management systems, web-development projects, replacement of obsolete technology and equipment, existing system expansions, electronic court records, and electronic law library resources.

#### **Infrastructure**

In 2000-01 the County will continue to invest in our core infrastructures buildings and technology. I believe that improvements made in these critical bigticket items will secure our Currently Maricopa future. County has far too many building leases, creating operational liabilities that can and will be eliminated when facilities new our completed. We expect to save over \$4.8 million dollars annually in downtown-related lease costs. which 340,000 square feet, once



the downtown office building opens.

Technology will be a focus for many years to come. We are improving our use of technology in order to become a government that is effective, efficient and available to the people. Our website contains more content than ever before, and is quickly picking up attention with our citizenry. The hits to our webpage have increased by 187% over the last year and are expected to increase by 146% in 2000-01. New applications developed during 99/00 include residential rental property data, on-line parcel comparison for residential properties, a new "County at a Glance" section, Legacy Trails project, and the "Eye to the Future" for Planning and Development, as well as many redesigned departmental sites. These new additions have created the potential for much greater participation by the public, and allow our constituents to better monitor governmental services and get involved in County sponsored activities and public hearings.

### **Technological Improvements**

In addition to the technological investments discussed in the section above, Maricopa County is funding other major innovations. Our most exciting infrastructure project has been programmed for the Materials Management (the purchasing department). An E-procurement system that will supplement our existing Advantage procurement system is funded in the 2000-01 budget. This \$2 million project is expected to provide millions in procurement cost savings over the life of the system. Maricopa County will be joining, in what has been a private sector strategy, to achieve significant price reductions on products and services through utilization of international competition. By moving forward with this non-conventional approach to government procurement, Maricopa County will be on the cutting edge – removing the bureaucratic processes previously associated with government procurement.

We are continuing our funding of the Assessor's GIS system, which will improve our assessment capability and digitally provide mapping information for our appraisers and citizens. We are increasing our line capacity for the Maricopa County STAR call center that answers calls from the public on tax bills, elections, recording documents, assessments, court data and general county information. The Department of Medical Eligibility enrolls the indigent population in the acute care health plan (AHCCCS). The department is being allocated funding to provide for an internet notification system, automated enrollment case notes and various data base applications. This is expected to result in more timely enrollment processing and will enhance claims processing activities. A technology director has been funded for the Superintendent of Schools to provide additional professional expertise to that office. A number of smaller technology projects, including PC replacements, are also included.

#### **New Facilities**

Maricopa County is continuing our conservative approach to dealing with financial issues. As discussed above in the section on *Public Policy and Accountability*, our new Reserve and Tax Reduction Policy requires the County to have a significant amount of cash set aside to repay debt issued to complete our Capital Improvement Program.

In accordance with this policy, the Office of Management and Budget is proposing that \$83.6 million be transferred from the General Fund to a new Debt Service fund to pay for our General Fund CIP in the coming years. It is our recommendation to use cash to offset borrowing as much as possible. The budget proposes \$130.1 million against an estimated five-year CIP of \$262.6 million. The County has all ready begun a number of these critical projects. Over a 15-year period, the County's net cost for space is expected to decrease by approximately \$77 million, just in the downtown area, by transitioning from leased space to owned space.

General Fund projects that were begun last year and will continue in 2000-01 include: a Medical Examiner Building, a Public Health Facility, a Downtown Administration Building Parking Structure, Land Acquisition, Clerk of the Court Service Center, Co-located Justice Courts in Mesa, Tempe, Scottsdale, the Northwest and Northeast Valley. There are two new projects proposed. The first is a \$2.3 million renovation of the Facilities Management Building. The second is funding Early Felony Processing Courtrooms in the new Downtown Adult Detention Facility, at a cost of \$3.8 million.

The Criminal Justice Facilities Development department is continuing to proceed with the Adult and Juvenile Detention facilities in 2000-01. The five-year CIP for these projects is \$439,502,441, with a next year cost of \$68.5 million. In addition to the detention buildings, funds have been set aside for a new Sheriff's Training Facility and additional property acquisition at the Durango campus.

Public Works will be continuing their CIP programs into the new fiscal year. The Transportation department has an accelerated program proposed in this budget. In 2000-01, they are expected to spend down the significant fund balance that has developed over the last couple of years, expending \$81.9 million on street improvement projects. Flood Control has a number of joint partnership projects with cities and towns, as well as with the federal government. Their CIP program for next year is \$67.9 million. We are recommending that the secondary property tax levy for Flood Control remain flat at \$45 million for the 3<sup>rd</sup> year in a row, as directed by Board policy. This will result in a \$.0324 reduction in the tax rate.

#### **Parks and Recreation**

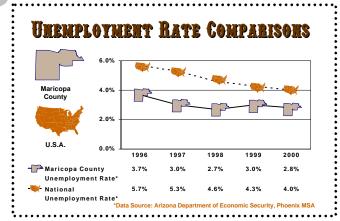
The Board of Supervisors kicked off the Trails Program on February 21, 2000. The goal of the program is to connect the County park system, link recreational corridors, and help preserve open space in our community. This budget has set aside over \$1.0 million dollars for Parks and Recreation Services. The million dollars is in support of our open space philosophy and will target at renovation at existing parks. It is expected that these improvements will enhance the recreational experience for citizens and visitors at our County parks.

In addition there is \$3.75 million budgeted in 2000-01 for the joint acquisition/partnership of Spur Cross Ranch with the State of Arizona and the Town of Cave Creek. Another \$3.75 million is planned for the second final payment on the property in 2002-03. This pristine desert oasis is a treasure that will be preserved for future generations. We are proud to be a part of this conservation effort. The Maricopa County park system is the

largest municipal system in the nation 10 regional parks that make up 116,000 acres of parkland. We re proud of the open space contribution we are making to our citizens in this budget.

## **Employment Challenges**

Maricopa County has continued to work towards achieving competitive compensation for our employees. We are in the fourth year of a 5 year program to bring our salaries to market parity with our employment competitors. The unemployment rate in the Phoenix Metropolitan area is hovering at 2.6% as of March 2000,



so it is imperative that we have competitive salaries and benefits in order to attract and retain talented employees. In fiscal year 2000-01 we have provided \$12.8 million in new funding for market and performance increases. In addition, we will continue to utilize innovative human resource techniques such as successful employee and management training programs, wellness activities, various incentives and recognition plans, and tuition reimbursement.

#### **Benefit Cost Increase**

The county is struggling with significant cost increases to our medical benefit plan. In order to continue to provide competitive benefits to our employees, we are restructuring our agreement with the major health care provider. We have budgeted for a 23% increase in costs beginning in January of 2001. In order to keep the cost increase to a minimum the County must increase co-pays and deductibles for employees. The Human Resource department and the Office of Management and Budget will continue to monitor the unavoidable cost increases in this part of our budget, balancing the employee needs against the affordability of our medical plan.

### Conclusion

The Board of Supervisors has provided the direction needed to bring forth a fiscally sound budget proposal. The financial policies and fiscal leadership provided by this elected body, has explicitly put the citizens as our top priority. Thanks also goes to the Elected Officials, the Judicial Branch, and our Appointed Officials for their continued dedication to public services and for their full participation in this annual budget process.

Sincerely,

David R. Smith

County Administrative Officer

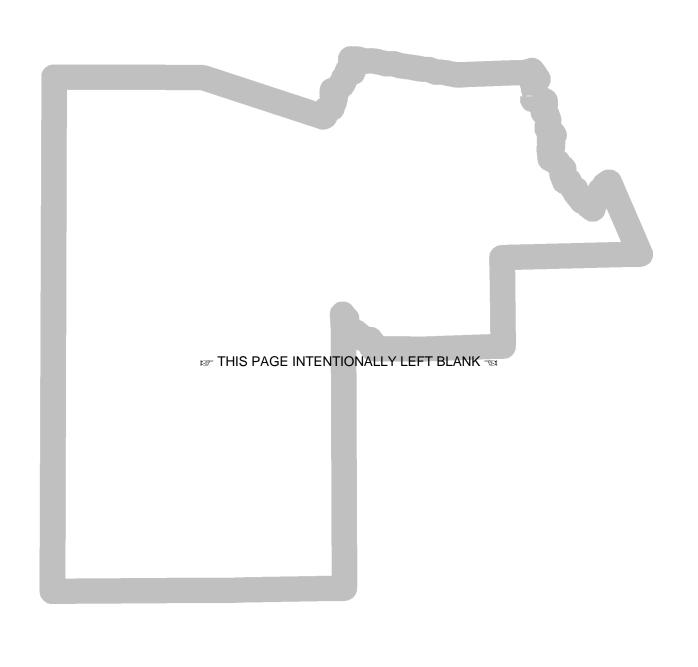
On May 22, 2000, the Board of Supervisors approved the 2000-01 Tentative Budget with two minor additions. An additional \$1.5 million was added to Major Maintenance to accelerate Parks renovation. The Greater Phoenix Economic Council received \$44,400 in line with a plan to ensure that public-private funding be equalized. With these changes, the total budget including our special districts is \$2,025,418,757.

.....

On June 22, 2000, the Board of Supervisors approved the 2000-01 Final Budget, including the Flood Control, Library and Stadium Districts, in the amount of \$2,025,418,757.

.....

On August 21, 2000, the Board of Supervisors approved the FY2000-01 Tax Rates, signifying the third and final action taken in the budget approval process.



# **EXECUTIVE SUMMARY**

# Financial Structure and Operation

#### Introduction

The accounting policies of Maricopa County conform to general accepted accounting principles applicable to governmental units as promulgated by the Governmental by the Governmental Accounting Standards Board (GASB). A summary of the County's more significant accounting policies are presented.

### **Fund Accounting**

The County's accounts are maintained in accordance with the principles of fund accounting to ensure that limitations and restrictions on the County's available resources are observed. The principles of fund accounting require that resources be classified for accounting and reporting purposes into funds or account groups in accordance with the activities or objectives specified for those resources. Each fund is considered a separate accounting entity, and its operations are accounted for in a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures or expenses. Account groups are reporting devises to account for certain assets and liabilities of the governmental funds not recorded directly in those funds. A description of the fund categories, types, and account groups are as follows.

#### **Governmental Funds**

Account for the County's general government activities using the flow of current financial resources measurement focus and include the following funds types:

- The General Fund is the County's primary operating fund. It accounts for all financial resources of the County, except those required to be accounted for in other funds.
- The Special Revenue Funds account for specific revenue sources, other than expendable trusts and major capital projects, that are legally restricted to expenditures for specific purposes.
- The Debt Service Funds account for resources accumulated and disbursed for the payment of general long-term debt principal, interest, and related costs.
- The Capital Projects Funds account for resources to be used for acquiring or constructing major capital facilities, other than those financed by Proprietary Funds.

### **Proprietary Funds**

Account for the County's ongoing activities that are similar to those found in the private sector using the flow of economic resources measurement focus. The County's proprietary funds include the following fund types:

- The Enterprise Funds account for operations that are financed and operated in a manner similar to private business enterprises, in which the intent of the Board of Supervisors is that the costs (expenses, including depreciation) of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges; or for which the Board of Supervisors has decided that periodic determination of revenues earned, expenses incurred, or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.
- The Internal Service Funds account for the financing of goods and services provided by the department of agency to the County departments or agencies, or to other governments on a cost-reimbursement basis.

#### **Fiduciary Funds**

Account for assets held by the County on behalf of others, and include the following types:

The Expendable Trust Fund is accounted for in essentially the same manner as the governmental fund types, using the same measurement focus. Expendable trust funds account for assets where both the principal and interest may be spent.

The Agency Fund is custodial in nature and does not present results of operations or have a measurement focus. This fund is used to account for assets that the government holds for others in an agency capacity.

#### **Account Groups**

Used to establish control and accountability for certain County assets and liabilities that are not recorded in the funds and include the following two groups:

- The General Fixed Assets Account Group accounts for all fixed assets of the County, except those accounted for in Propriety Funds.
- The General Long-Term Debt Account Group accounts for all long-term obligations of the county, except those accounted for in Propriety Funds.

### **Basis of Accounting**

Basis of Accounting relates to the timing of the measurements made, regardless of the measurement focus applied, and determines when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. The financial statements of the Governmental, Expendable Trust, and Agency Funds are presented on the modified accrual basis of accounting. Revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred, except for principal and interest on general long-term debt that are recognized when due. However, since debt service resources are provided during the current year for payment of general long-term debt principal and interest due early in the following year, those expenditures and related liabilities have been recognized in the Debt Service Funds.

Those revenues susceptible to accrual prior to receipt are property taxes; franchise taxes; special assessments; intergovernmental aid, grants and reimbursements; interest revenue; charges for services; and sales taxes collected and held by the State at year end on behalf of the County. Fines and forfeits, licenses and permits, rents, contributions, and miscellaneous revenues are not susceptible to accrual because generally they are not measurable until received in cash.

The financial statements of the Proprietary Funds are presented on the accrual basis of accounting. Revenues are recognized when they are earned, and the expenses are recognized when they are incurred.

### **Budgeting and Budgetary Control**

The County is required by Arizona law to prepare and adopt a balanced budget annually for the General, Special Revenue, Debt Service, and Capital Projects Funds. Arizona law further requires that no expenditure shall be made or liability incurred in excess of the amounts budgeted except as provided by law.

Appropriation levels are established on a departmental basis and lapse annually. Transfers during the year from the contingency account to a department's budget require approval of the Board of Supervisors. Budgeted amounts are reports as originally adopted or as adjusted by allocations from reserves (contingency) or as amended by authorization from the Board of Supervisors.

The County budgets for Governmental Fund types on a basis consistent with generally accepted accounting principles (GAAP), with the exception of the following types of transactions:

- Capital Lease Transactions
- Bond Issuance Transactions
- Transfers In and Transfers Out in the Debt Service Funds
- Arizona Long-Term Care System Refund

### **Budgetary Basis of Accounting**

The adopted budget of the County is prepared on a basis consistent with generally accepted accounting principles with the following exceptions. The activity in the law Library, Sports Authority, Probate Programs,

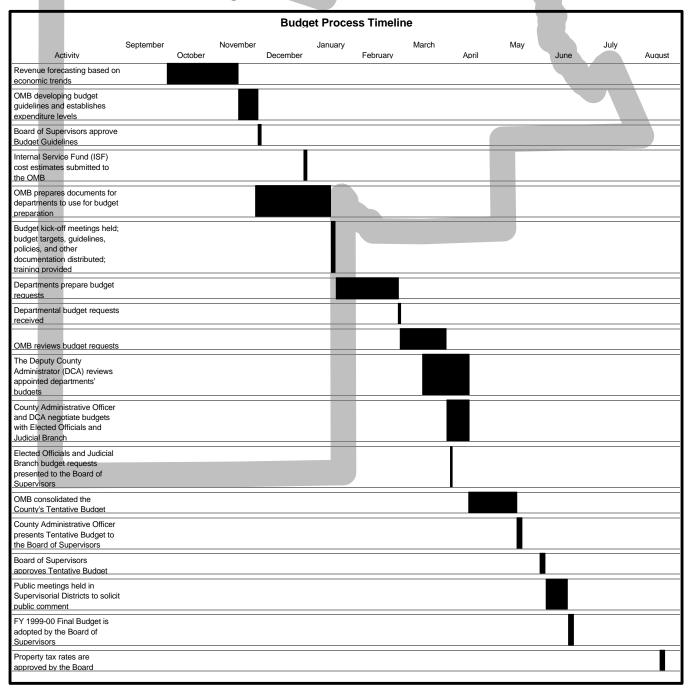
Regional Schools, and taxpayers' Information Funds is not specifically budgeted, but is presented as separate funds in the Comprehensive Annual Financial Report (CAFR).

# **Budget Process**

### Introduction

Maricopa County's fiscal year begins July 1 and ends the following June 30, coinciding with the State of Arizona's fiscal calendar. The Maricopa County budget process is closely tied to the strategic planning process, forming a continuous cycle of planning-budgeting-evaluation.

## Fiscal Year 2000-01 Budget Process



The FY 2000-01 budget process began with the revenue forecasting based on economic trends. This became the cornerstone for revenue projections for FY 2000-01. While keeping the County's strategic plan in mind, the Office of Management and Budget began developing budget guidelines and established expenditure levels, which the Board of Supervisors approved on November 29, 1999. Internal Service Fund (ISF) cost estimates where submitted to the Office of Management and Budget (OMB) in late December for inclusion in the budget training materials.

Budget kick-off meetings were held in mid-January with departments. Budget targets, budget guidelines, policies, and all other necessary documentation was distributed and further training was provided to requesting departments. The Office of Management and Budget received departmental budget requests in late February and reviewed them through the end of March. The Deputy County Administrator (DCA) reviewed the appointed departments' budgets beginning of mid-March through mid-April. Shortly thereafter, the County Administrative Officer and Deputy County Administrator began the budget negotiation process with the Elected Officials and the Judicial Branch. These budget requests were presented to the Board of Supervisors on April 3rd & 10th, 2000.

Through early May, the Office of Management and Budget consolidated the County's Tentative Budget and the County Administrative Officer presented it to the Board of Supervisors on May 15th, and the Board approved it on May 22nd. Public meetings were scheduled in all Supervisorial Districts through mid-June to solicit public comment. The FY 2000-01 Final Budget was adopted by the Board of Supervisors on June 22, 2000. The property tax rate was later approved by the Board on August 21, 2000.

### Fiscal Year 2001-02 budget process

The FY 2001-02 budget process will be similar to that of FY 2000-01. Beginning in July 2000, various management reports will be prepared based on the need to review issues that will have an impact on the future year's budget. At the same time, an annual review of fees will be initiated. This process, in conjunction with other revenue forecasting based on economic trends, will be the cornerstone for revenue projections for FY 2001-02.

While keeping the County's strategic plan in mind, the Office of Management and Budget will begin developing budget guidelines and establishing expenditure levels, which the Board of Supervisors will approve in early December 2000. Following this Board action, budget kick-off meetings will be held with departments. Budget guidelines, policies, and necessary documentation will be distributed, as well as, training on the budget preparation system will be provided to departments.

The Office of Management and Budget will receive departmental budget requests in late February and will review them through the end of March. The Deputy County Administrator (DCA) will then review the appointed departments' budgets and, along with the County Administrative Officer (CAO), begin the budget negotiation process with the Elected Official and the Judicial Branch. This process is expected to last through late April.

Through early May, the Office of Management and Budget will consolidate the County's Tentative Budget, which includes the maximum expenditure limits. The County Administrative Officer will present the preliminary budget to the Board of Supervisors in mid-May, and the Board is slated to approve it a week later. Public hearings will be scheduled in the Supervisorial Districts through mid-June to solicit public comment.

The final budget is scheduled for adoption by the Board of Supervisors shortly thereafter. The property tax rate, which must cover the expenditure total in the approved annual budget, is scheduled to be set by the third Monday in August.

## **Statutory Requirements**

The Maricopa County budget adoption process is guided by various Arizona statutes. According to A.R.S. § 42-17101, "On or before the third Monday in July each year the governing body of each county and incorporated city or town shall prepare: 1. A full and complete statement of the political subdivision's financial affairs for the preceding fiscal year. 2. An estimate of the different amounts that will be required to meet the political subdivision's public expense for the current fiscal year entered in the minutes of the governing body and containing the items prescribed by section 42-17102. 3. A summary schedule of estimated expenditures and revenues that shall be: (a) Entered in the minutes of the governing body. (b) Prepared according to forms supplied by the auditor general."

A.R.S. § 42-17102 states, "A. The annual estimate of expenses of each county, city and town shall include: 1. An estimate of the amount of money required for each item of expenditure necessary for county, city or town purposes. 2. The amounts necessary to pay the interest and principal of outstanding bonds. 3. The items and amounts of each special levy provided by law. 4. An amount for unanticipated contingencies or emergencies. 5. A statement of the receipts for the preceding fiscal year from sources other than direct property taxes. 6. The amounts that are estimated to be received during the current fiscal year from sources other than direct property taxes and voluntary contributions. 7. The amounts that were actually levied and the amounts that were actually collected for county, city or town purposes on the primary and secondary property tax rolls of the preceding fiscal year. 8. The amounts that were collected through primary property taxes and secondary property taxes levied for the years before the preceding fiscal year. 9. The amount that is proposed to be raised by direct property taxation for the current fiscal year for the general fund, bonds, special assessments and district levies. 10. The separate amounts to be raised by primary property tax levies and by secondary property tax levies for the current fiscal year. 11. The amount of voluntary contributions estimated to be received pursuant to section 48-242, based on the information transmitted to the governing body by the department of revenue. 12. The maximum amount that can be raised by primary property tax levies by the county, city or town pursuant to article 2 of this chapter for the current fiscal year. 13. The amount that the county, city or town proposes to raise by secondary property tax levies and the additional amounts, if any, that the county, city or town will levy pursuant to the authority given to the governing body by the voters at an election called pursuant to article 5 of this chapter, 14. The property tax rate for county, city or town purposes for the preceding fiscal year for the primary property tax and the secondary property tax. 15. The estimated property tax rate for county, city or town purposes for the current fiscal year for the primary property tax and the secondary property tax. 16. The expenditure limitation for the preceding fiscal year and the total amount that was proposed to be spent for the preceding fiscal year. 17. The total expenditure limitation for the current fiscal year. 18. The amount of monies received from primary property taxation in the preceding fiscal year in excess of the maximum allowable amount as computed pursuant to article 2 of this chapter. B. The estimate shall be fully itemized according to forms supplied by the auditor general showing under separate headings: 1. The amounts that are estimated as required for each department, public office or official. 2. A complete disclosure and statement of the contemplated expenditures for the current fiscal year, showing the amount proposed to be spent from each fund and the total amount of proposed public expense. C. The total of amounts proposed in the estimates to be spent shall not exceed the expenditure limitation established for the county, city or town."

According to A.R.S. § 42-17103, "A. The governing body of each county, city or town shall publish the estimates of expenses and a notice of a public hearing and special meeting of the governing body to hear taxpayers and make tax levies at designated times and places. B. The estimates and notice shall be published once a week for at least two consecutive weeks after the estimates are tentatively adopted in the official newspaper of the county, city or town, if there is one, and, if not, in a newspaper of general circulation in the county, city or town. C. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the notice under this section with the truth in taxation notice."

A.R.S. § 42-17104 states, "A. The governing body of each county, city or town shall hold a public hearing and special meeting on or before the seventh day before the day on which it levies taxes as stated in the notice under section 42-17103. Any taxpayer may appear and be heard in favor of or against any proposed expenditure or tax levy. B. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the hearing under this section with the truth in taxation hearing."

The budget is adopted per A.R.S. § 42-17105, "A. After the hearing on estimates under section 42-17104 is concluded, the governing body shall convene in a special meeting and finally determine and adopt estimates of proposed expenditures for the purposes stated in the published proposal. B. The adopted estimates constitute the budget of the county, city or town for the current fiscal year. C. The total amounts that are proposed to be spent in the budget shall not exceed the total of amounts that were proposed for expenditure in the published estimates."

Beginning with the Fiscal Year 1997-98 budget process, A.R.S. §42-17107, otherwise know as the "Truth in Taxation" legislation went into effect, which states that, "A. On or before July 1, the county assessor shall transmit to the county, city or town an estimate of the total net assessed valuation of the county, city or town, including an estimate of new property that has been added to the tax roll since the previous levy of property taxes in the county, city or town. If the proposed primary property tax levy, excluding amounts that are attributable to new construction, is greater than the amount levied by the county, city or town in the preceding tax year in the county, city or town: 1. The governing body shall publish a notice that meets the following requirements: (a) The notice

shall be published twice in a newspaper of general circulation in the county, city or town. The first publication shall be at least fourteen but not more than twenty days before the date of the hearing. The second publication shall be at least seven but not more than ten days before the date of the hearing. (b) The notice shall be published in a location other than the classified or legal advertising section of the newspaper in which it is published. (c) The notice shall be at least one-fourth page in size and shall be surrounded by a solid black border at least one-eighth inch in width."

Tax rates are set according to A.R.S. §42-17151, which states that, "A. On or before the third Monday in August each year the governing body of each county, city, town, community college district and school district shall: 1. Fix, levy and assess the amount to be raised from primary property taxation and secondary property taxation. This amount, plus all other sources of revenue, as estimated, and unencumbered balances from the preceding fiscal year, shall equal the total of amounts proposed to be spent in the budget for the current fiscal year. 2. Designate the amounts to be levied for each purpose appearing in the adopted budget. 3. Fix and determine a primary property tax rate and a secondary property tax rate, each rounded to four decimal places on each one hundred dollars of taxable property shown by the finally equalized valuations of property, less exemptions, that appear on the tax rolls for the fiscal year and that when extended on those valuations will produce, in the aggregate, the entire amount to be raised by direct taxation for that year. B. The governing body of a county, city, town or community college district shall not fix, levy or assess an amount of primary property taxes in excess of the amount permitted by section 42-17051, subsection A, paragraph 7 or section 42-17005 as determined by the property tax oversight commission. C. Within three days after the final levies are determined for a county, city, town or community college district, the chief county fiscal officer shall notify the property tax oversight commission of the amount of the primary property tax levied."

### **Budget Adjustment Process**

Any department requesting an adjustment to its budget must do so via a written request which must be approved by the Board of Supervisors. According to A.R.S. §42-17106, "A governing body may transfer monies between budget items if all of the following apply: 1. The monies are available. 2. The transfer is in the public interest and based on a demonstrated need. 3. The transfer does not result in a violation of the limitations prescribed in article IX, sections 19 and 20, Constitution of Arizona. 4. A majority of the members of the governing body votes affirmatively on the transfer at a public meeting."

If approved, the requesting department must prepare and submit a completed budget adjustment per the instructions provided by the Office of Management & Budget for processing. The Office of Management & Budget is responsible for verifying the budget adjustment for accuracy and appropriateness on a timely basis. The Budget Analyst, after appropriate analysis is performed, authorizes the adjustment be made. The Office of Management and Budget is responsible for inputting the budget adjustments into the financial system. The Department of Finance is responsible for the final, electronic, approval of the budget adjustment in the financial system.

### **Programmatic Budgeting**

Program based budgeting presents a shift in the focus of financial planning from resource allocation (input) to service results (output). This budgetary policy is a focus which seeks to relate the consumption of financial resources to services provided. It allows for the modification of activities based on the prioritization's of strategic goals and objectives, as defined by departmental action plans, and reflects the financial conservatism of our community.

A major benefit of activity based budgeting is the ability to track program performance. Department directors develop budget requests based on program priorities. The involvement of service providers in the budget process ensures that priorities remain focused on the delivery of services to the community. By focusing on the service needs of County residents, and by developing strategic plans that take a systematic approach to meeting those needs, Maricopa County is better able to act as a steward of the public funds.

# Policies and Their Budgetary Impact

### Introduction

Since the financial turbulence of FY 1993-94, Maricopa County has been on the road to financial recovery and stability. Over the past few years, a set of systems and policies have been developed and adopted to ensure that the fiduciary obligations as stewards of public monies are met. The policies deal with a wide range of areas that provide financial safeguards and policy direction to the organization on matters such as lump sum budgeting, budget development, reserves and tax reduction, and competitive analysis. A discussion of these policies, which includes their intent and their applicability to the budget process or financial management, is included on the following pages. Copies of all these policies can be found in the Attachments section.

### **Lump Sum Budgeting**

#### **Background**

On June 13, 1994, the Board of Supervisors departed from tradition and approved a tentative budget which called for a lump sum allocation of authorized expenditures for all departments. While budgets are built by identifying expenditures and revenues by distinct categories and programs, budgets are controlled at the department/fund level. This policy is updated and adjusted annually. In May 1997, the Board of Supervisors amended the Lump Sum Budgeting Policy in order to meet the challenges of the implementation of a broad-band compensation system. Funding is allocated to departments on an annual basis, but in two separate components, personnel services and operations. This new compensation system will allow departments the flexibility to increase a position's salary if funding is available in the personnel services component.

#### Intent

The Lump Sum Budgeting program seeks to strengthen budget accountability and ownership at the department level. The program encourages departmental staff to save resources and be creative in the delivery of services. The new approach to budgeting can help the County cope with new fiscal challenges and improve the quality of County Services.

#### **Main Provisions**

Funding is allocated to departments on an annual basis. Departments are required to submit a monthly (calendarized) revenue and expenditure plan. This serves as the basis for the annual appropriations in the financial system. Departments are held responsible for bottom-line performance and absorb unanticipated cost increases and revenue shortfalls. Departments have the authority to adjust their monthly revenue and expenditure budgets, but adjustments are restricted to the same funding source, e.g., General Fund. Once a department exceeds (or is projected to exceed) their budget allotment, full controls <u>may</u> be implemented and the financial system will prevent payments from being generated.

Personnel costs account for a large portion of the budget. By adopting a Lump Sum Policy approach, adequate funding for all established positions becomes crucial. Therefore, all positions must be fully funded. Any positions not funded in a department's budget submission are eliminated per the Funded Positions Policy which was also adopted by the Board in May 1997. This new policy combined the Unfunded Position Policy Adopted by the Board on May 23, 1994, and the New Positions Policy adopted by the Board on Oct. 3, 1994. (See Personnel Plan section for a description of this process.)

Line-item budget reviews are conducted with departments on a monthly basis by the Department of Finance. This process allows the Office of Management & Budget to insure accurate estimates, identify savings, and assist in preparing the following year's budget target. Departments are allowed to retain and carry forward savings achieved by cost cutting that does not decrease service levels. Any savings with a service level impact must be approved by the Board of Supervisors.

### **Budget Development**

#### **Background**

Developed each year, this guideline serves as the "umbrella" document for the next year's budget development process. It alludes to, and reinforces points from other policies.

#### Intent

Provide policy direction to the departments in the development of their budget submissions. The policy emphasizes commitment to Office of Management & Budget provided timelines, directions, and formats; Lump Sum Budgeting guidelines (including all positions 100% funded, use of calendarized budgets, and Board of Supervisors exercising full control at their option); and budget development in accordance with the Board of Supervisors' philosophy Competitive analysis.

#### **Main Provisions:**

#### General

The Board of Supervisors must understand and be aware of all fiscal impacts due to programs needs in order to make sound budgeting decisions. Therefore, specific guidelines were developed addressing several key areas that in the past may or may not have been surfaced. For example,

- New programs are not to be instituted without Board of Supervisors approval.
- New, unfunded, or underfunded program mandates from the state or federal government must be critically reviewed by the Director or Program Manager to identify fiscal impact and funding solutions.
- Full cost recovery is to be attempted for all programs and services. And,
- Organizational and financial structural changes are to be made prior to budget kick-off.

#### **Revenues**

Traditionally User Fees had been inconsistently established. This policy section focuses attention on the adoption and review of those fees and charges. User Fees for all operations will be reviewed and set to attempt to recover up to, but not greater than 100% of costs; market rates and charges for comparable services for similar services will be considered.

#### **Expenditures**

Communicates how budget targets are established and what adjustments if any will be made to those targets. Carryover items will not be budgeted without Board of Supervisor approval. Expenditure targets will be based on calendar year end current positions, revised budget supplies and services plus full-year impacts of any adjustments, and revised budget capital outlay. Turnover savings will be applied to submitted budgets based on current turnover rates (which can be negotiated with Office of Management & Budget and approved by the County Administrative Officer.)

#### **Internal Service Fund And Cost Allocation**

Establishes the process to determine the charges for services and directs the departments to budget (according to those charges) for any discretionary services they may require. The Department of Finance will determine and charge the various funds for central service cost activities based on a full cost allocation methodology (and will include the base level service charges from Facilities, Materials, and Corporate Business Technology).

### **Capital Improvements**

Policy direction provides for the adequate and orderly replacement of facilities and major equipment from current revenue where possible, the funding of the organization's own maintenance needs, and reviewing and gaining approval on carryover projects prior to the consideration of new requests.

#### Reserve and Tax Reduction

#### **Background**

In August 1996, the Board of Supervisors adopted this policy which established the guidelines for the maintenance and use of any reserve fund balances. Reserve funds, which are defined as the difference between fund assets and fund liabilities. A reserve fund balance that is determined to exist during any fiscal year will be budgeted for the next fiscal year according to priorities established by this policy.

#### **Intent**

The policy provides for budgetary stability, debt reduction and, ultimately, stabilization and reduction of tax rates when possible. During times of economic downturn, such as an unexpected decrease in revenues or unavoidable increase in expenditures, the policy may be used to stabilize the general fund until appropriate long-term budgetary adjustments are made. However, every attempt will be made to forecast economic changes and manage finances in the new environment without expenditure of reserves or an increase in taxes. Reserves above the base level determined to ensure financial stability should be used to retire debt in advance of maturities.

Further, the purpose of the policy is to demonstrate a commitment to the maintenance and, when possible, reduction of the tax rate while ensuring that Maricopa County remains financially stable and accountable to the citizens.

#### **Main Provisions:**

#### **Reserves**

The Board of Supervisors will maintain an unreserved fund balance for the County. At the close of each fiscal year, the status of the unreserved fund balance and outstanding debt in light of revenue projections and other economic considerations is determined and the County Administrative Officer will recommend to the Board of Supervisors a target unreserved balance for the coming fiscal year. The County Administrative Officer also recommends retention of proceeds from the sale of major County assets in the event of liabilities related to those assets.

The County Administrator Officer's recommendations may include any of the following:

- Fiscal stabilization by supplementing revenues during economic downturns.
- Reduction of cash flow borrowing.
- Funding of one-time capital purchases with cash.
- Retiring outstanding long and/or short term debt.
- Funding outstanding liabilities associated with major assets that were formerly owned by the County.

#### **Tax Reduction**

The County, will strive to set the county-wide tax rate at current or lower levels, unless otherwise mandated by a vote of the citizenry or legislative enactment. The Board of Supervisors may reduce tax rates when, according to reasonable estimates, the tax reduction is sustainable for the foreseeable future; when the recurring revenue is in excess of the recurring expenditures and the projections of the recurring revenue based on the proposed tax rate (after the tax reduction is made) must at least equal expenditures; when the County's reserve balance is sufficient to ensure against cash-flow borrowing and unexpected economic changes; when attempting to reduce short-term debt in advance of due dates, therefore, eliminating recurring short term debt; and when possible, attempts have been made to fund one-time capital purchases with cash rather than incurring further debt.

# County Judicial Branch

In FY 2000-01, Adult Probation, Justice Courts, Juvenile Court and Superior Court will be known as the "Judicial Branch", and considered as one lump sum budget. Any and all appropriations in the "Judicial Branch" lump sum budget can be moved between any and all "Judicial Branch" departments within Fund Type, as requested and approved by the Presiding Judge, without any further Board approval.

# Maricopa Integrated Health System Exemption

The Maricopa Integrated Health Care System (MIHS) manages its staffing in a manner that is consistent with other health care entities. Employees are assigned flexible working hours based on current staffing needs, which change frequently during the year. Under these circumstances, budgeting and managing staff by position is not necessary, since staffing levels can be readily adjusted to conform with the budget and changing funding levels. Therefore, MIHS is exempt from budgeting by position as required by the Funded Position Policy, but is otherwise required to insure that actual staffing levels do not exceed budgeted or estimated resources.

# Pre-AHCCCS Legislative Agenda

The legislative agenda to be set by the Board of Supervisors will include a number of changes for the Department of Medical Eligibility and Health Care Mandates to improve our ability to limit the County's liability for Pre-AHCCCS costs both through claims and litigation. These proposed legislative changes would be given top priority in order to ensure that the County is able to maintain a structurally balanced budget into the future, meeting expenditure limitation requirements.

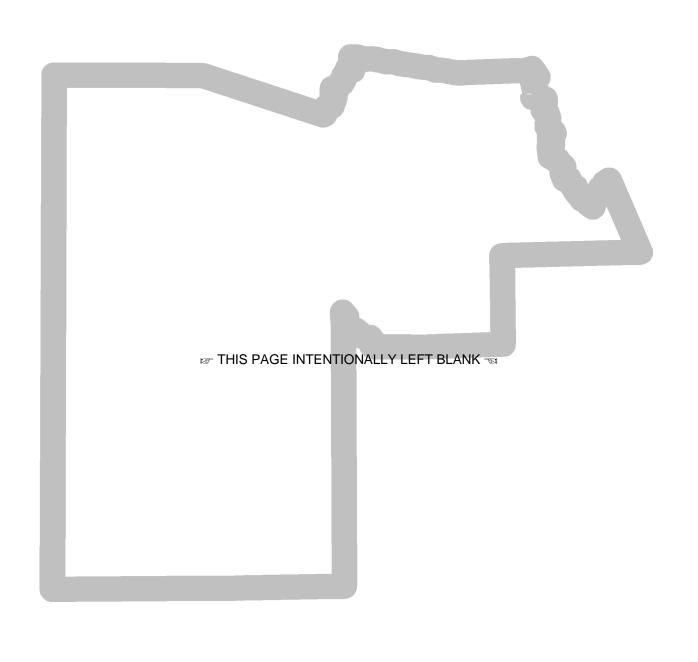
# Library District - Fund Balance Spend-Down

The Library District will be given a waiver from the FY 2000-01 Budget Policy Guidelines (General Policy 1). This variance will allow the District to spend-down an excessive fund balance.

# Economic Development, Non-Profits, Agricultural Extension and Accommodation Schools

A.R.S. §11-254 authorizes the Maricopa County Board of Supervisors to appropriate up to a maximum of \$1.5 million for contributions to non-profit organizations for economic development activities. A.R.S. §3-126 authorizes the Board of Supervisors to appropriate funds based on a request submitted to them by the Agricultural Extension Board for extension work that will benefit Maricopa County. A.R.S. §15-1001 authorizes the Board of Supervisors to appropriate funding for Accommodation Schools. Combined, the FY 2000-01 Budget includes \$1,829,400 in funding for these issues.

Agency Supported	Program	FY 2000-01 Final Budget Funding
Greater Phoenix Economic Council	Economic Development Action Plan	\$ 634,400
Phoenix Chamber of Commerce	Bid Source Program, APTAN	145,000
Greater Phoenix Convention & Visitors Bureau	Convention & Tourism Destination Marketing	250,000
Maricopa County Sports Commission	Enriching Our Community Through Sports	25,000
Total Economic Development Fo	unding	\$ 1,054,400
Central Arizona Shelter Services (CASS)	Emergency Shelter	\$ 180,000
Total General Non-Profit Fo	unding	\$ 180,000
University of Arizona Cooperative Extension	Maricopa County Cooperative Extension	\$ 230,000
Total Agricultural Extension Fu	unding	\$ 230,000
Maricopa County Regional Schools	Maricopa County Regional Schools	\$ 365,000
Total Accommodation School Fo	unding	\$ 365,000
	Gra	nd Total \$ 1,829,400



# SUMMARY SCHEDULES

# Consolidated Revenues and Expenditures by Category - FY 2000-01 Final Budget

	GENERAL	SPECIAL	DEBT	CAPITAL		INTERNAL			
	FUND	REVENUE	SERVICE	PROJECTS	ENTERPRISE	SERVICE	SUB-TOTAL	ELIMINATIONS	TOTAL FUNDS
Unreserved Beginning Fund Balance	76,595,653	100,788,770	(946,629)	148,052,810	44,194,092	1,741,473	370,426,169	-	370,426,169
REVENUES									
REAL PROPERTY TAXES	215,473,848	53,221,900	22,928,144	-	-	-	291,623,892	-	291,623,892
PERSONAL PROPERTY TAXES	11,297,459	406,968	1,109,736	-	-	-	12,814,163	-	12,814,163
PAYMENTS IN LIEU OF TAXES	6,586,640	398,926	553,680	-	-	-	7,539,246		7,539,246
TAX PENALTIES & INTEREST	7,000,000	-	-	-	-	-	7,000,000	-	7,000,000
SALES TAXES	-	100,884,425	-	-	-	-	100,884,425	-	100,884,425
LICENSES AND PERMITS	50,000	21,313,311	-	-	-	-	21,363,311	-	21,363,311
GRANTS	-	171,911,903	-	-	4,460,000	-	176,371,903	(626,500)	175,745,403
INTERGOVERNMENTAL	5,212,370	158,639,842	-	-	-	-	163,852,212	-	163,852,212
INDIRECT COSTS RECOVERY	-	-	-	-	-	-		•	-
STATE SHARED SALES TAXES	316,796,394	-	-	-	-	-	316,796,394	-	316,796,394
STATE SHARED VEHICLE LICENSE TAXES	94,015,631	-	-	-	-	-	94,015,631	- F	94,015,631
FEES & CHARGES	18,538,592	26,340,567	-	-	400,000	1,006,689	46,285,848	-	46,285,848
INTERNAL SERVICE CHARGES	-	-	-	-	-	39,573,844	39,573,844	(39,573,844)	-
FINES & FORFEITS	10,121,000	2,251,559	-	-	-	-	12,372,559	-	12,372,559
PATIENT CHARGES	118,444	1,599,337	-	-	731,453,320	-	733,171,101	(54,315,097)	678,856,004
REV ALLOWANCES - PATIENT CARE	-	-	-	-	(162,533,961)	-	(162,533,961)	-	(162,533,961
MISCELLANEOUS REVENUE	12,837,785	20,061,978	3,753,591	248,643,548	95,245,752	660,685	381,203,339	-	381,203,339
GAIN/LOSS FIXED ASSET	50,000	242,979	-	-	-	-	292,979	-	292,979
TRANSFERS IN FROM OTHER FUNDS	62,741,737	92,429,930	137,583,151	103,034,318	25,191,689	-	420,980,825	(420,980,825)	-
Revenues Subtotal	760,839,900	649,703,625	165,928,302	351,677,866	694,216,800	41,241,218	2,663,607,711	(515,496,266)	2,148,111,445
Total Sources	837,435,553	750,492,395	164,981,673	499,730,676	738,410,892	42,982,691	3,034,033,880	(515,496,266)	2,518,537,614
EXPENDITURES									
PERSONAL SERVICES	249,270,089	262,787,405		8,127	119,110,446	6,582,486	637,758,553		637,758,553
SUPPLIES & SERVICES	346,111,517	165,637,965	69,707,760	21,000	505,117,126	33,381,250	1,119,976,618	(94,515,441)	
CAPITAL OUTLAY	19,440,904	175,550,151	-	129,823,023	50,000	1,017,374	325,881,452		325,881,452
TRANSFERS OUT	102,452,123	115,029,809	-	46,454,691	72,058,891	1,141,966	337,137,480	(420,980,825)	(83,843,345
Expenditures Subtotal	717,274,633	719,005,330	69,707,760	176,306,841	696,336,463	42,123,076	2,420,754,103	(515,496,266)	1,905,257,837
Appropriated Beginning Fund Balance	120,160,920	-	•		-	-	120,160,920	-	120,160,920
Total Uses Subtotal	837,435,553	719,005,330	69,707,760	176,306,841	696,336,463	42,123,076	2,540,915,023	(515,496,266)	2,025,418,757
Estimated Ending Fund Balanace	0	31,487,065	95,273,913	323,423,835	42,074,429	859,615	493,118,857	-	493,118,857
Total Uses and Ending Fund Balance	837.435.553	750.492.395	164.981.673	499,730,676	738.410.892	42.982.691	3.034.033.880	(515,496,266)	2,518,537,614

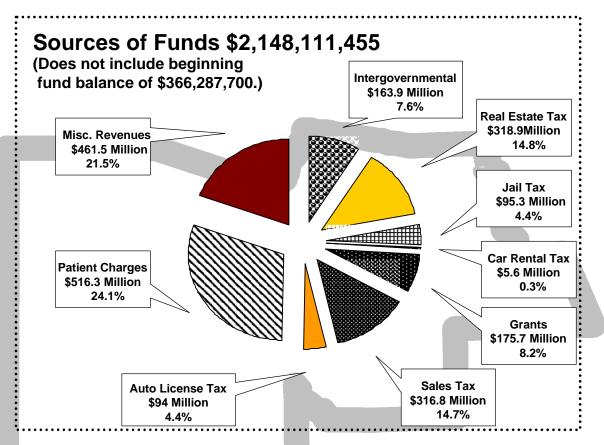
# Consolidated Revenues and Expenditures by Category - FY 1999-00 Restated Budget

CONSOLIDAT	TED REVEN	NUES AND	EXPEND	ITURES B	Y CATEGO	RY - FY 9	9-00 REST	ATED	
	GENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE	INTERNAL SERVICE	SUB-TOTAL	ELIMINATIONS	TOTAL FUND
Inreserved Beginning Fund Balance	71,304,846	133,928,793	2,548,314	25,370,624	8,845,004	1,872,657	243,870,238	-	243,870,23
EVENUES									
REAL PROPERTY TAXES	196,952,241	52,198,699	19,310,736	-	-	-	268,461,676	-	268,461,67
PERSONAL PROPERTY TAXES	10,865,675	384,926	992,029	-	-	-	12,242,630		12,242,63
PAYMENTS IN LIEU OF TAXES	7,533,824	534,074	601,098		-	-	8,668,996	-	8,668,99
TAX PENALTIES & INTEREST	7,000,000	-	-	-	-	-	7,000,000	-	7,000,0
SALES TAXES	-	97,200,645		-	-	-	97,200,645		97,200,6
LICENSES AND PERMITS	45,000	18,543,522	-	-	-	-	18,588,522		18,588,5
GRANTS	-	160,357,472	-	8,186,000	3,517,528	_	172,061,000	(475,381)	171,585,6
NTERGOVERNMENTAL	4,556,692	135,063,365	-	-	-	-	139,620,057	- '	139,620,0
NDIRECT COSTS RECOVERY	· · · · -	1,564,041	-	-	_	_	1,564,041		1,564,0
STATE SHARED SALES TAXES	286,617,062	-	-	-	_	_	286,617,062		286,617,0
STATE SHARED VEHICLE LICENSE TAXES	77,013,804	-	-	-	-	-	77,013,804	V -	77,013,8
FEES & CHARGES	18,294,192	26,824,947	-	-	348,000	881,864	46,349,003		46,349,0
NTERNAL SERVICE CHARGES	456,739	-	-	-	-	36.850.809	37,307,548	(37,307,548)	-
FINES & FORFEITS	9,970,000	1,510,800	-	-	-	-	11,480,800		11,480,8
PATIENT CHARGES	198.093	1,220,261	_	_	694.830.513	_	696,248,867	(47.811.146)	648,437,7
REV ALLOWANCES - PATIENT CARE	-	-	-	-	(150,921,239)	_	(150,921,239)	( ,- , -, ,	(150,921,2
MISCELLANEOUS REVENUE	12,855,483	20,668,258	400,000	350,000	77,568,882	918,371	112,760,994		112,760,9
GAIN/LOSS FIXED ASSET	50.000	350,000	-	-	-	-	400.000	-	400,0
RANSFERS IN FROM OTHER FUNDS	61.634.437	89.507.045	7,163,187	154.931.875	10.207.901		323,444,445	(323,444,445)	77.
Revenues Subtotal	694,043,242	605,928,055	28,467,050	163,467,875	635,551,585	38,651,044	2,166,108,851	(409,038,520)	1,757,070,3
Total Sources	765,348,088	739,856,848	31,015,364	188,838,499	644,396,589	40,523,701	2,409,979,089	(409,038,520)	2,000,940,5
YPENDITUDES						_			
XPENDITURES ERSONAL SERVICES	235,626,624	250,293,290			107,832,450	6,323,997	600,076,361		600,076,3
UPPLIES & SERVICES	328,538,180	158,831,526	21 071 011	3,500	458,498,987	30,879,355	1,007,823,459	(85,594,075)	922,229,3
APITAL OUTLAY	17,634,323	168,848,852	31,0/1,911	94,222,138	83,000	1,667,094	282,455,407	(00,094,075)	922,229,3 282,455,4
RANSFERS OUT	104,689,946	120,830,970		54,222,138	56,892,572	927,329	283,340,817	(323,444,445)	
Expenditures Subtotal	686,489,073	698,804,638	31,071,911	94,225,638	623,307,009	39,797,775	2,173,696,044	(409,038,520)	(40,103,6 1,764,657,5
Appropriated Beginning Fund Balance	79,209,141	-	1		-	-	79,209,141	- · · · · ·	79,209,1
Total Uses Subtotal	765,698,214	698,804,638	31,071,911	94,225,638	623,307,009	39,797,775	2,252,905,185	(409,038,520)	1,843,866,6
Estimated Ending Fund Balance	(350,126)	41,052,210	(56,547)	94,612,861	21,089,580	725,926	157,073,904	-	157,073,9

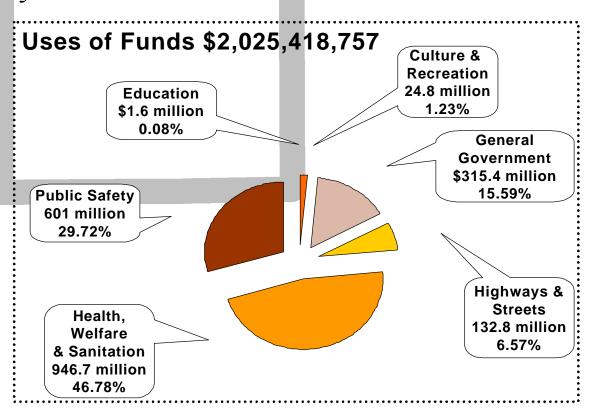
# Consolidated Revenues and Expenditures by Category - FY 1999-00 Adopted Budget

CONSOLIDATE	O REVENU	ES AND E	XPENDIT	URES BY (	CATEGORY	/ - FY 99-0	00 FINAL/AD	OOPTED	
	GENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE	INTERNAL SERVICE	SUB-TOTAL	ELIMINATIONS	TOTAL FUND
nreserved Beginning Fund Balance	71,304,846	133,928,793	2,548,314	25,370,624	8.845.004	1,872,657	243,870,238		243,870,23
The served beginning I drid balance	71,304,040	133,920,793	2,340,314	25,570,024	0,043,004	1,072,007	243,070,230		243,070,20
EVENUES									
REAL PROPERTY TAXES	196,952,241		19,310,736	-	-	-	268,461,676	-	268,461,67
PERSONAL PROPERTY TAXES	10,865,675	384,926	992,029	-	-	-	12,242,630	-	12,242,63
PAYMENTS IN LIEU OF TAXES	7,533,824	534,074	601,098	-	-	-	8,668,996	-	8,668,99
TAX PENALTIES & INTEREST	7,000,000	07.000.045		-	-	-	7,000,000	-	7,000,00
SALES TAXES	45.000	97,200,645		-	-	-	97,200,645	-	97,200,64
ICENSES AND PERMITS GRANTS	45,000	18,551,022 154,993,046	-	8.186.000	3.517.528	-	18,596,022	(475 204)	18,596,0
NTERGOVERNMENTAL	- 0.405.740		-	8,186,000	3,517,528	-	166,696,574	(475,381)	166,221,1
NDIRECT COSTS RECOVERY	3,185,712	134,766,121	-	-	-	-	137,951,833	-	137,951,8
STATE SHARED SALES TAXES	286.617.062	-	-	-	-	-	286,617,062	1	286,617,0
STATE SHARED VEHICLE LICENSE TAXES	77,013,804						77,013,804		77,013,8
TEES & CHARGES	18.294.192	26,824,947	-	_	348.000	42,519,172	87.986.311	(31,570,403)	56,415,9
NTERNAL SERVICE CHARGES	10,204,102	20,024,047	_	_	0-10,000	38,375,224	38,375,224	(38,375,224)	00,410,5
INES & FORFEITS	9,970,000	1,550,800	_	_	_	-	11.520.800	(00,0.0,22.1)	11,520,8
PATIENT CHARGES	198,093	1,220,261	-	_	694,830,513	_	696,248,867	(47,811,146)	648,437,7
REV ALLOWANCES - PATIENT CARE	-	-,,	-	_	(150,921,239)	_	(150,921,239)	-	(150,921,2
MISCELLANEOUS REVENUE	14,557,757	16,946,130	400,000	350,000	77,568,882	918,371	110,741,140	-	110,741,1
GAIN/LOSS FIXED ASSET	50,000	350,000	-	-	-	-	400,000	-	400,0
RANSFERS IN FROM OTHER FUNDS	61,871,215	89,507,045	7,163,187	152,931,875	10,207,901	-	321,681,223	(321,681,223)	-
Revenues Subtotal	694,154,575	595,027,716	28,467,050	161,467,875	635,551,585	81,812,767	2,196,481,568	(439,913,377)	1,756,568,1
Total Sources	765,459,421	728,956,509	31,015,364	186,838,499	644,396,589	83,685,424	2,440,351,806	(439,913,377)	2,000,438,4
-									
XPENDITURES				(2.000)				(0.4 ===0 400)	
ERSONAL SERVICES	232,643,897	242,228,825		(6,853)	107,832,450	6,715,852	589,414,171	(31,570,403)	557,843,7
UPPLIES & SERVICES	334,044,757	159,324,956	31,071,911	3,500	458,498,987	73,178,765	1,056,122,876	(86,661,751)	969,461,1
APITAL OUTLAY RANSFERS OUT	16,871,680	165,082,711	-	92,228,991	83,000	1,868,094	276,134,476	(224 694 222)	276,134,4
Expenditures Subtotal	102,689,946 686,250,280	120,934,598 687,571,090	31,071,911	92,225,638	56,892,572 623,307,009	1,164,107 82,926,818	281,681,223 2,203,352,746	(321,681,223) (439,913,377)	(40,000,0 1,763,439,3
Appropriated Beginning Fund Balance	79,209,141	-	-		-	-	79,209,141	-	79,209,1
Total Uses Subtotal	765.459.421	687,571,090	31,071,911	92,225,638	623,307,009	82,926,818	2,282,561,887	(439,913,377)	1,842,648,5
_	,,							(,, )	
Estimated Ending Fund Balance	-	41,385,419	(56,547)	94,612,861	21,089,580	758,606	157,789,919	-	157,789,9
Total Uses and Ending Fund Balance	765 /50 /21	728.956.509	21 015 264	186.838.499	644.396.589	83.685.424	2.440.351.806	(439.913.377)	2.000.438.4

# Sources of Funds



# Uses of Funds



# Reconciliation of Expenditures - FY 1999-00 Adopted to FY 1999-00 Restated Budget

(In Millions)

Fund	A	1999-00 dopted Budget	R	′ 1999-00 estated Budget	Va	\$ ariance	% Variance
General Fund	\$	765.5	\$	765.7	\$	(0.2)	(0.03%)
Special Revenue Funds		687.6		698.8		(11.2)	(1.63%)
Debt Service Fund		31.1		31.1		-	0.00%
Capital Projects Fund		92.2		94.2		(2.0)	(2.17%)
Enterprise Funds		623.3		623.3		-	0.00%
Internal Service Funds		82.9		39.8		43.1	51.99%
Eliminations		(439.9)		(409.0)		(30.9)	7.02%
	\$	1,842.7	\$	1,843.9	\$	(1.2)	(0.07%)

# Reconciliation of Expenditures - FY 1999-00 Adopted to FY 1999-00 Restated Budget (Continued)

(In Millions)

***************************************		
General Fund:		
:		
\$	0.4	Decrease due to reduction in final Tax Levy
	(0.4)	Transfer Juvenile. Probation Administration Cost from Detention Fund
	(1.3)	Transfer Benefits Administration from Internal Service to General Fund
	1.1	Eliminate Benefits Administration Charge to General Government
\$	(0.2)	
Special Revenue Funds:		
\$	(11.60)	Grant Increases
	0.4	Transfer Juvenile. Probation Administration Cost from Detention Fund
\$	(11.20)	Total Special Revenue Fund Variance
Capital Project Funds:		
\$	(2.0)	Increase General Fund CIP
\$	(2.0)	Total Capital Projects Fund Variance
Internal Service Funds:		
\$	, ,	Increase in Employee Benefits
	1.3	Transfer Benefits Administration from Internal Service to General Fund
	33.7	Change in accounting for Employer-paid Health/Dental Premiums
	10.0	Change in accounting for Employee-paid Health/Dental Premiums
	0.2	Eliminate Central Service Charge to Employee Benefits
\$	43.1	Total Internal Service Fund Variance
Eliminations:		
\$	2.1	Increase in Employee Benefits
	2.0	Increase General Fund CIP
	, ,	Change in accounting for Employer-paid Health/Dental Premiums
•	, ,	Eliminate Central Service Charge to Employee Benefits
<u> </u>		Eliminate Benefits Administration Charge to General Government
<u>\$</u>	(30.90)	Total Eliminations Variance
•		

# Reconciliation of Expenditures - FY 1999-00 Restated Budget to FY 2000-01 Final Budget

Fund	FY 1999-00 Restated Budget	FY 2000-01 Fin. Adopted Budget	\$ Variance	% Variance	Operating	% of Variance
						•
General Fund	\$ 765.7	\$ 837.4	\$ (71.7)	(9.4%)	\$ (30.7)	42.8%
Special Revenue Funds	698.8	719.0	(20.2)	(2.9%)	(3.1)	15.3%
Debt Service Fund	31.1	69.7	(38.6)	(124.1%)	(0.3)	0.8%
Capital Projects Fund	94.2	176.3	(82.1)	(87.2%)	3.2	(3.9%)
Enterprise Funds	623.3	696.3	(73.0)	(11.7%)	(55.0)	75.3%
Internal Service Funds	39.8	42.1	(2.3)	(5.8%)	(1.8)	78.3%
Eliminations	(409.0)	(515.5)	106.5	(26.0%)	20.0	18.8%
	\$ 1,843.9	\$ 2,025.4	\$ (181.5)	(9.8%)	\$ (67.7)	37.3%
			Est. Operatir	ng Increase	<b>)</b> :	(3.7%)

# Reconciliation of Expenditures - FY 1999-00 Restated Budget to FY 2000-01 Final Budget (Continued)

Ge	ne	ral Fund	d:
\$		(43.7)	Increase in Fund Transfer to Capital Projects
		(13.7)	Budget Issues (See Schedule)
		(2.2)	Target Adjustment for Increased Health Benefit Costs
		(0.5)	Annualized Impact of Mid-Year Adjustments
		` ,	Base Adjustments for Contracts, IGA's, etc.
			Reduction of 16 Paid Hours from FY 1999-00
		(0.3)	Mandated Elected/Judicial Salary Increases
			Operating Budget Reductions
			Annualized Impact of FY 1999-00 Budget Issues
		` ′	Primary/General Election Costs
			Decrease in Appropriated. Fund Balance (Exc. CIP Transfer)
		(6.0)	General Government:
			(2.4) Increase in General Contingency
			2.9 Decrease in Reserves for Budget Issues
			(2.7) Increased Base-Level ISF Charges
			(2.7) Increase in Jail Tax Maintenance of Effort
			1.0 Decrease in Vehicle Replacement
			0.5 Retirement of Technology Lease Purchase
			(0.3) Increase in Dues and Memberships
			(1.0) Increase in Consultants
			1.4 Scheduled Decrease in Major Maint. & ADA
			(2.5) Addition of Parks Major Maintenance
		(Q ())	(0.2) Increase in Contract Legal Services
		(8.0)	(0.7) Increase in AHCCCS Sanctions
			(3.0) Mandated ALTCS Contribution Increase
			(2.4) Increase in <i>Arnold v. Sarn</i> Mental Health IGA
			(1.8) Increase Contingency for Pre-AHCCCS Costs
			(0.1) Other Net Adjustments
\$		(71.7)	Total General Fund Variance
*		( )	

# Reconciliation of Expenditures - FY 1999-00 Restated Budget to FY 2000-01 Final Budget (Continued)

Sp	eci	ial Revenue Funds:
: '		
\$		(16.0) Flood, Transportation and Animal Control CIP
		(9.7) Budget Issues
:		2.4 Base Reductions
		3.6 Annualize FY 1999-00 Budget Issues
•		(1.5) Annualize FY 2000-01 Mid-Year Adjustments
:		1.0 Reduction of 16 Paid Hours from FY 1999-00
:		(1.2) Target Adjustment for Increased Health Benefit Costs
:		1.0 Base Adjustments for Contracts, IGA's, etc.
•		(1.0) Increase in CHS Payments to Maricopa Medical Center
:		(0.2) Net Change in Grants
		(1.5) Net Change in Special Fee Funds
•		2.8 Decrease in General Government/Contingencies
:		1.5 Reduction in Sheriff Aviation Fund
:		(0.3) Increase in Stadium District Debt Payments
<u>:</u>		(1.1) Final Contract Payments for Bank One Ballpark
<u>\$</u>		(20.2) Total Special Revenue Fund Variance
•		
De	bt	Service Funds:
:		
\$		(0.3) Stadium District Debt Service Increase
		(38.3) Debt Service on New Certificates of Participation
<u>\$</u>		(38.6) Total Debt Service Funds Variance
Ca	pit	al Project Funds:
\$		(14.6) Jail/Juvenile Detention Projects
. *		(70.7) General Government CIP
:		3.2 Elimination of Sheriff Vehicle Replacement Fund
\$		(82.1) Total Capital Project Funds Variance

# Reconciliation of Expenditures - FY 1999-00 Restated Budget to FY 2000-01 Final Budget (Continued)

En	ter	prise F	unds:
\$		(4.7)	Maricopa Health Plans (See Commentary)
		` ,	Solid Waste - Base Reductions
•		(68.5)	Maricopa Health System (See Commentary)
\$		(73.0)	Total Enterprise Funds Variance
		,	· · · · · · · · · · · · · · · · · · ·
Int	ern	al Serv	rice Funds:
\$		(1.0)	Risk Management Claims
:		(0.5)	Increase in Telecommunications/System Replacements
:		(8.0)	Equipment Services - Fuel, Other Increases
\$		(2.30)	Total Internal Service Fund Variance
Eli	miı	nations	
<b>\$</b>		97.6	Net Increase in Fund Transfers
:		6.0	Increased MIHS Internal Payments
:		2.3	Increased Internal Service Charges
		0.5	Increase in Correctional. Health Payments for MIHS
<u></u>		0.1	Increase - Public Health to MIHS
\$		106.5	Total Eliminations Variance
=			

## Consolidated Revenues by Fund / Department

		FY 99-00	FY 99-00	FY 99-00		Y 99-00		Y 00-01	FY 00-01		
		INAL/ADOPTED	PROJECTED	REVISED	RE	STATED	REG	QUESTED	FINAL/ADOPTED	Variance	%
TOTAL FUNDS										-	
UDICIAL BRANCH			•	• • • • • • • • • • • • • • • • • • • •					•	-	.=0
1 ADULT PROBATION		\$ 40,757,255.00			\$ 40		\$ 47		\$ 47,798,637.00		179
4 JUSTICE COURTS		12,384,714	13,050,834	12,384,714		12,384,714		12,826,000	12,826,000	441,286	49 39
7 JUVENILE PROBATION 8 SUPERIOR COURT		16,117,000 8,613,237	12,713,603 9,021,433	16,677,121 9,021,433		16,677,121 9,021,433		17,132,600 9,297,871	17,132,600 9,297,871	455,479 276,438	39
6 SUPERIOR COURT	Subtotal			\$ 78,840,523	\$	78,840,523	•	87,055,108		\$ 8,214,585	109
	Gubiolai	ψ 77,072,200	¥ 73,013,040	Ψ 10,040,323	Ψ	10,040,020	Ψ	07,033,100	Ψ 07,033,100	Ψ 0,214,303	107
2 ASSESSOR		90,000	90,000	90,000		90,000		100,000	100,000	10,000	119
6 CLERK OF SUPERIOR COURT		10,092,020	9,561,213	10.562.824		10.562.824		10.616.001	10,616,001	53,177	19
9 COUNTY ATTORNEY		6,731,498	6,984,770	7,119,652		7,119,652		9,616,978	9,817,007	2,697,355	389
1 ELECTIONS		2,115,980	1,704,600	2,115,980		2,115,980		2,673,730	2,673,730	557,750	269
5 CONSTABLES		453,000	485,900	453,000		453,000		480,000	453,000		09
6 RECORDER		10,506,000	11,170,800	10,506,000		10,506,000		10,586,895	10,586,895	80,895	19
7 SUPERINTENDENT OF SCHOOL	_S	113,000	106,552	113,000		113,000		113,000	113,000	-	09
3 TREASURER		6,000	6,000	6,000		6,000		6,000	6,000	-	09
0 SHERIFF		37,414,046	39,808,667	41,789,527		41,789,527		33,664,041	34,401,391	(7,388,136)	-189
	Subtotal	\$ 67,521,544	\$ 69,918,502	\$ 72,755,983	\$	72,755,983	\$	67,856,645	\$ 68,767,024	\$ (3,988,959)	-59
PPOINTED DEPARTMENT											
5 EMERGENCY MANAGEMENT			\$ 851,213.00	\$ 851,213.00	\$	851,213.00	\$	954,298.00		\$ 103,085.00	129
7 COMMUNITY DEVELOPMENT		16,191,837	16,191,837	16,191,837		16,191,837		15,897,185	15,897,185	(294,652)	-29
8 FINANCE		7,193,615	7,193,615	7,193,615		7,413,576		7,465,227	8,064,137	650,561	99
2 HUMAN SERVICES		25,163,359	23,642,400	25,163,359		25,163,359		26,406,754	24,315,741	(847,618)	-39
6 CORRECTIONAL HEALTH		30,408	4,560	30,408		30,408		89,708	89,708	59,300	195°
8 MEDICAL ELIGIBILITY		1,350,000	1,125,668	1,350,000		1,350,000		1,125,668	1,125,668	(224,332)	-179
9 MEDICAL EXAMINER		235,000	235,000	235,000		235,000		235,000	235,000	- (0.45.005)	09
0 PARKS & RECREATION		4,816,766	3,325,327	4,816,766		4,816,766		4,171,369	4,171,369	(645,397)	-139
1 HUMAN RESOURCES		44,067,587	46,426,804	46,153,218		905,864		1,233,989	1,233,989	328,125	369
3 INDIGENT REPRESENTATION 4 PUBLIC FIDUCIARY		857,723	1,271,912	1,150,453		1,150,453		1,749,244	1,749,244	598,791	529
		690,000	730,000	690,000		690,000		730,000	780,000	90,000	139
9 HEALTH CARE MANDATES	DEVEL O	54,850,293	54,850,293	54,850,293		54,850,293		54,770,644	54,770,644	(79,649)	09
0 CRIMINAL JUSTICE FACILITIES 4 PLANNING & DEVELOPMENT	DEVELO	105,606,875	105,606,875	105,606,875		105,606,875		7 470 500	103,034,318	(2,572,557)	-29
		7,084,531	8,267,850	7,084,531		7,084,531		7,470,500	7,470,500	385,969	59
6 RESEARCH & REPORTING		448,000	592,200	448,000		448,000		530,800	716,508	268,508	609
7 GENERAL GOVERNMENT 0 MARICOPA HEALTH PLANS		832,100,228	862,850,914	837,285,402		837,285,402		095,447,868	1,104,983,418	267,698,016	329
		367,237,517	377,478,380 92,700,000	367,237,517		367,237,517		348,790,183	348,804,683	(18,432,834)	-59 239
		89,636,280		89,636,280		89,636,280		110,392,589	110,392,589	20,756,309	109
5 LIBRARY DISTRICT 6 HOUSING		8,687,912 16,581,115	8,842,434 16,581,115	8,687,912 16,581,115		8,687,912 16,581,115		9,344,655 16,427,780	9,573,485 16,427,780	885,573 (153,335)	-19
7 SOLID WASTE		4,125,132	4,125,132	4,125,132		4,125,132		4,165,920	4,165,920	40,788	-15 19
8 STADIUM DISTRICT		10,655,754	10,655,754	10,655,754		10,655,754		11,028,644	11,028,644	372,890	39
9 FLOOD CONTROL DISTRICT		68,848,869	73,424,064	68,848,869		68,848,869		73,478,932	73,488,393	4,639,524	79
FACILITIES MANAGEMENT		21,472	39,838	21,472		21,472		. 0,470,832	73,700,333	(21,472)	-1009
3 MATERIALS MANAGEMENT		721,155	814,202	721,155		721,155		746,734	746,734	25,579	49
4 EQUIPMENT SERVICES		7,927,735	8,686,238	7,927,735		7,927,735		8,370,465	8,370,465	442,730	6
5 RISK MANAGEMENT		19,023,348	19,023,348	19,023,348		19,023,348		20,474,305	19,834,640	811,292	49
5 TELECOMMUNICATIONS		10.123.942	11.442.754	10,123,942		10,123,942		11,309,690	11.309.690	1,185,748	129
S STADIUM DISTRICT MLB		3,551,489	7,026,000	3,551,489		3,551,489		3,714,236	3,714,236	162,747	5
ANIMAL CONTROL SERVICES		6,164,358	6,243,265	6,164,358		6,164,358		6,418,629	6,418,629	254,271	49
PUBLIC HEALTH		28,900,918	24,661,590	29,776,217		29,776,217		31,435,645	31,385,645	1,609,428	59
B ENVIRONMENTAL SERVICES		15,181,857	14,120,123	15,194,943		15,194,943		16,176,433	16,176,433	981,490	69
MARICOPA HEALTH SYSTEM		268,812,589	296,684,160	268,812,589		268,812,589		312,846,008	345,829,803	77,017,214	299
8 ELIMINATIONS		(439,913,377)	(443,999,008)	(443,999,008)		409,038,520)		518,645,366)	(515,496,266)	(106,457,746)	((
9 DEBT SERVICE		23.348.941	23,763,646	23,348,941	, (-	23,348,941		157,150,632	160,526,083	137,177,142	5889
	Subtotal	\$ 1,611,174,441		\$1,615,540,730	\$ 16	605,473,825		841,904,368	\$ 1,992,289,313	\$ 386,815,488	249
	- 30.0.01	,0,,	Ţ.,000, 0,000	÷ .,0 .0,0 .0,7 00	Ψ 1,	, 0,020	Ψ 1,	,00 .,000	Ţ /,002,200,010	+ 500,0.0,.00	

## Consolidated Revenues by Fund / Department (Continued)

	F	FY 99-00 INAL/ADOPTED	FY 99-00 PROJECTED		FY 99-00 REVISED	F	FY 99-00 RESTATED		FY 00-01 REQUESTED	FIN	FY 00-01 IAL/ADOPTED		Variance	%
GENERAL FUND													-	
UDICIAL BRANCH													-	
4 JUSTICE COURTS		11,545,940	12,115,159		11,545,940		11,545,940		11,915,000		11,915,000		369,060	3%
7 JUVENILE PROBATION		55,000	32,600		55,000		55,000		32,600		32,600		(22,400)	-41%
8 SUPERIOR COURT		260,000	260,000		260,000		260,000		260,000		260,000		-	0%
	Subtotal \$	11,860,940	\$ 12,407,759	\$	11,860,940	\$	11,860,940	\$	12,207,600	\$	12,207,600	\$	346,660	3%
2 ASSESSOR		90,000	90,000	- 4	90,000		90,000	-	100,000		100,000		10,000	11%
6 CLERK OF SUPERIOR COURT		5,580,000	5,525,000		5,580,000		5,580,000		5,250,000		5,250,000		(330,000)	-69
9 COUNTY ATTORNEY		8,000	8,000		8,000		8,000		8,000		8,000		-	09
21 ELECTIONS		2,115,980	1,704,600		2,115,980		2,115,980		2,673,730		2,673,730		557,750	269
5 CONSTABLES		453,000	485,900		453,000		453,000		480,000		453,000		-	09
6 RECORDER		6,920,000	7,440,800		6,920,000		6,920,000		6,951,000		6,951,000		31,000	09
37 SUPERINTENDENT OF SCHOO	LS	113,000	106,552		113,000		113,000		113,000		113,000		-	09
3 TREASURER		6,000	6,000		6,000		6,000		6,000		6,000		-	09
50 SHERIFF		3,020,892	3,285,792		3,020,892		3,020,892		3,020,892		3,020,892	k.	-	09
	Subtotal \$	18,306,872	\$ 18,652,644	\$	18,306,872	\$	18,306,872	\$	18,602,622	\$	18,575,622	\$	268,750	19
APPOINTED DEPARTMENT														
8 FINANCE		7,193,615	7,193,615		7,193,615		7,413,576		7,465,227		8,064,137		650,561	99
8 MEDICAL ELIGIBILITY		1,350,000	1,125,668		1,350,000		1,350,000		1,125,668		1,125,668	▝	(224,332)	-179
9 MEDICAL EXAMINER		235,000	235,000		235,000		235,000		235,000		235,000			09
1 HUMAN RESOURCES		24,000	27,272		24,000		24,000		227,300		227,300		203,300	8479
3 INDIGENT REPRESENTATION		100,000	255,627		100,000		100,000		100,000		100,000		-	09
34 PUBLIC FIDUCIARY		690,000	730,000		690,000		690,000		730,000		780,000		90,000	13%
9 HEALTH CARE MANDATES		54,850,293	54,850,293		54,850,293		54,850,293		54,770,644		54,770,644		(79,649)	0%
7 GENERAL GOVERNMENT		599,495,383	632,439,601		599,164,089		599,164,089		664,226,929		664,726,929		65,562,840	119
70 FACILITIES MANAGEMENT		21,472	39,838		21,472		21,472		-		-		(21,472)	-1009
3 MATERIALS MANAGEMENT		27,000	27,000		27,000		27,000		27,000		27,000		-	0%
	Subtotal \$	663,986,763	\$ 696,923,914	\$	663,655,469	\$	663,875,430	\$	728,907,768	\$	730,056,678	\$	66,181,248	10%
F	und Total \$	694.154.575	\$ 727.984.317	\$	693.823.281	\$	694,043,242	\$	759.717.990	\$	760.839.900	\$	66.796.658	10%

# Consolidated Revenues by Fund / Department (Continued)

		FY 99-00 FINAL/ADOPTED	F	Y 99-00 DJECTED		FY 99-00 REVISED		FY 99-00 RESTATED		FY 00-01 REQUESTED	FIN	FY 00-01 NAL/ADOPTED		Variance	%
PECIAL REVENUE														-	
JDICIAL BRANCH														-	
ADULT PROBATION		\$ 40,757,255.00	\$41,0	33,770.00	\$ 4		\$	40,757,255.00	\$	, ,	\$	47,798,637.00	\$ 7	,041,382.00	17%
JUSTICE COURTS		838,774		935,675		838,774		838,774		911,000		911,000		72,226	9%
JUVENILE PROBATION		16,062,000		2,681,003		16,622,121		16,622,121		17,100,000		17,100,000		477,879	3%
SUPERIOR COURT	<b>.</b>	8,353,237		8,761,433	_	8,761,433	_	8,761,433		9,037,871		9,037,871	_	276,438	3%
	Subtotal	\$ 66,011,266	\$ 6	3,411,881	\$	66,979,583	\$	66,979,583	\$	74,847,508	\$	74,847,508	\$	7,867,925	12%
CLERK OF SUPERIOR COURT		4,512,020		4,036,213		4,982,824		4,982,824		5,366,001		5,366,001		383,177	8%
COUNTY ATTORNEY		6,723,498		6,976,770		7,111,652		7,111,652		9,608,978		9,809,007		2,697,355	38%
RECORDER		3,586,000		3,730,000		3,586,000		3,586,000		3,635,895		3,635,895		49,895	1%
SHERIFF	_	31,418,154		3,521,090		35,793,635		35,793,635		29,080,499		31,380,499		(4,413,136)	-12%
	Subtotal	\$ 46,239,672	\$ 4	8,264,073	\$	51,474,111	\$	51,474,111	\$	47,691,373	\$	50,191,402	\$	(1,282,709)	-29
POINTED DEPARTMENT															
EMERGENCY MANAGEMENT		\$ 851,213.00	\$ 8	51,213.00	\$	851,213.00	\$	851,213.00	\$	954,298.00	\$	954,298.00	\$	103,085.00	12%
COMMUNITY DEVELOPMENT		16,191,837	1	6,191,837		16,191,837		16,191,837		15,897,185		15,897,185	L.	(294,652)	-2%
HUMAN SERVICES		25,163,359	2	3,642,400		25,163,359		25,163,359		26,406,754		24,315,741		(847,618)	-3%
CORRECTIONAL HEALTH		30,408		4,560		30,408		30,408		89,708		89,708		59,300	195%
PARKS & RECREATION		4,816,766		3,325,327		4,816,766		4,816,766		4,171,369		4,171,369		(645,397)	-13%
INDIGENT REPRESENTATION		757,723		1,016,285		1,050,453		1,050,453		1,649,244		1,649,244	•	598,791	57%
PLANNING & DEVELOPMENT		7,084,531		8,267,850		7,084,531		7,084,531		7,470,500		7,470,500		385,969	5%
RESEARCH & REPORTING		448,000		592,200		448,000		448,000		530,800		716,508		268,508	60%
GENERAL GOVERNMENT		180,668,845	18	4,185,313		184,185,313		184,185,313		192,989,235		192,989,235		8,803,922	5%
MARICOPA HEALTH PLANS		1,724,123		1,474,710		1,724,123		1,724,123		1,629,106		1,643,606		(80,517)	-5%
TRANSPORTATION		89,636,280	9	2,700,000		89,636,280		89,636,280		110,392,589		110,392,589		20,756,309	23%
LIBRARY DISTRICT		8,687,912		8,842,434		8,687,912		8,687,912		9,344,655		9,573,485		885,573	10%
HOUSING		16,581,115		6,581,115		16,581,115		16,581,115		16,427,780		16,427,780		(153,335)	-19
SOLID WASTE		2,899,530		2,899,530		2,899,530		2,899,530		2,940,000		2,940,000		40,470	19
STADIUM DISTRICT		5,537,645		5,537,645		5,537,645		5,537,645		5,626,425		5,626,425		88,780	29
FLOOD CONTROL DISTRICT		68,848,869		3,424,064		68,848,869		68,848,869		73,478,932		73,488,393		4,639,524	7%
STADIUM DISTRICT MLB		2,601,489		5,101,000		2,601,489		2,601,489		2,337,942		2,337,942		(263,547)	-10%
ANIMAL CONTROL SERVICES		6,164,358		6,243,265		6,164,358		6,164,358		6,418,629		6,418,629		254,271	4%
PUBLIC HEALTH		28,900,918		4,661,590		29,776,217		29,776,217		31,435,645		31,385,645		1,609,428	5%
ENVIRONMENTAL SERVICES	Subtotal	15,181,857 \$ 482,776,778		4,120,123 9,662,461	\$	15,194,943 487,474,361	\$	15,194,943 487,474,361	\$	16,176,433 526,367,229	\$	16,176,433 524,664,715	\$	981,490 37.190.354	6% 8%
	Subioial	Ψ 402,770,770	φ 40	10,002, <del>4</del> 01	φ	701,414,301	φ	701,414,301	Ψ	320,307,229	φ	524,004,715	φ	51,130,554	07
· ·	und Total	\$ 595,027,716	\$ 60	1,338,415	\$	605,928,055	\$	605.928.055	\$	648,906,110	\$	649,703,625	\$	43,775,570	7%

		CONS	OLIDATED REV	ENUE BY FU	ND/DEPARTM	ENT			
	F	FY 99-00 INAL/ADOPTED	FY 99-00 PROJECTED	FY 99-00 REVISED	FY 99-00 RESTATED	FY 00-01 REQUESTED	FY 00-01 FINAL/ADOPTED	Variance	%
DEBT SERVICE APPOINTED DEPARTMENT								-	
68 STADIUM DISTRICT 99 DEBT SERVICE		5,118,109 23.348.941	5,118,109 23.763.646	5,118,109 23.348.941	5,118,109 23.348.941	5,402,219 157,150,632	5,402,219 160,526,083	284,110 137.177.142	6% 588%
• BEBY CERTIFIE	Subtotal \$	-,,-	\$ 28,881,755	- / - / -	\$ 28,467,050	- ,,	\$ 165,928,302	\$ 137,461,252	483%
	Fund Total	28,467,050	\$ 28,881,755	\$ 28,467,050	\$ 28,467,050	\$ 162,552,851	\$ 165,928,302	\$ 137,461,252	483%

## Consolidated Revenues by Fund / Department (Continued)

		CONS FY 99-00 FINAL/ADOPTED	_	IDATED RE FY 99-00 PROJECTED	VE	FY 99-00 REVISED	 D/DEPARTN FY 99-00 RESTATED	 NT FY 00-01 REQUESTED	FIN	FY 00-01 IAL/ADOPTED	Variance	%
CAPITAL PROJECTS IUDICIAL BRANCH	ubtotal	\$ -	\$	-	\$	-	\$ -	\$ -	\$	-	\$ - - -	
0 SHERIFF S	ubtotal -	2,975,000 \$ 2,975,000	\$	3,001,785 3,001,785	\$	2,975,000 2,975,000	\$ 2,975,000 2,975,000	\$ 1,562,650 1,562,650	\$	-	\$ (2,975,000) (2,975,000)	-100% -100%
PPOINTED DEPARTMENT O CRIMINAL JUSTICE FACILITIES DI 7 GENERAL GOVERNMENT B STADIUM DISTRICT MLB		105,606,875 51,936,000 950,000		105,606,875 46,226,000 1,925,000		105,606,875 53,936,000 950,000	105,606,875 53,936,000 950,000	238,231,704 1,376,294		103,034,318 247,267,254 1,376,294	(2,572,557) 193,331,254 426,294	-2% 358% 45%
	ubtotal d Total	\$ 158,492,875 \$ 161,467,875		153,757,875 156,759,660	\$	160,492,875 163,467,875	\$ 160,492,875 163,467,875	\$ 239,607,998	\$	351,677,866 351,677,866	191,184,991 188,209,991	119% 115%

:			CONS	OLIDATED RE	<b>VENUE BY FU</b>	ND/DEPARTM	ENT			
:			FY 99-00	FY 99-00	FY 99-00	FY 99-00	FY 00-01	FY 00-01		
			FINAL/ADOPTED	PROJECTED	REVISED	RESTATED	REQUESTED	FINAL/ADOPTED	Variance	%
:=										
• EN	ITERPRISE									
AP	POINTED DEPARTMENT									h .
60	MARICOPA HEALTH PLA	NS	365,513,394	376,003,670	365,513,394	365,513,394	347,161,077	347,161,077	(18,352,317)	-5%
• 67	SOLID WASTE		1,225,602	1,225,602	1,225,602	1,225,602	1,225,920	1,225,920	318	0%
90	MARICOPA HEALTH SYS	STEM	268,812,589	296,684,160	268,812,589	268,812,589	312,846,008	345,829,803	77,017,214	29%
:		Subtotal	\$ 635,551,585	\$ 673,913,432	\$ 635,551,585	\$ 635,551,585	\$ 661,233,005	\$ 694,216,800	\$ 58,665,215	9%
•										
:		Fund Total	\$ 635,551,585	\$ 673,913,432	\$ 635,551,585	\$ 635,551,585	\$ 661,233,005	\$ 694,216,800	\$ 58,665,215	9%
:										

: 1				CONS	OLID	ATED RE	٧E	<b>NUE BY FU</b>	ND	/DEPARTM	IENT					
			FY 99	-00	F	Y 99-00		FY 99-00		FY 99-00		FY 00-01		FY 00-01		
			FINAL/AD	OPTED	PR	OJECTED		REVISED	F	RESTATED	RE	QUESTED	FINA	L/ADOPTED	Variance	%
															-	
INTERNAL SER															-	
APPOINTED DE	PARTMENT															
• 31 HUMAN RE	SOURCES		44,0	43,587		46,399,532		46,129,218		881,864		1,006,689		1,006,689	124,825	14%
73 MATERIALS	MANAGEMENT		6	94,155		787,202		694,155		694,155		719,734		719,734	25,579	4%
.74 EQUIPMEN	T SERVICES		7,9	27,735		8,686,238		7,927,735		7,927,735		8,370,465		8,370,465	442,730	6%
• 75 RISK MANA	GEMENT		19,0	23,348		19,023,348		19,023,348		19,023,348		20,474,305		19,834,640	811,292	4%
.76 TELECOMN	IUNICATIONS		10,1	23,942		11,442,754		10,123,942		10,123,942		11,309,690		11,309,690	1,185,748	12%
:		Subtotal	\$ 81,8	12,767	\$	86,339,074	\$	83,898,398	\$	38,651,044	\$	41,880,883	\$	41,241,218	\$ 2,590,174	7%
		Fund Total	\$ 81,8	12,767	\$ 8	86,339,074	\$	83,898,398	\$	38,651,044	\$	41,880,883	\$	41,241,218	\$ 2,590,174	7%
•			-			-				-					-	

:		C	NSO	LIDATED RE	VE	NUE BY FU	ND/DEPARTME	NT			
:		FY 99-00		FY 99-00	d	FY 99-00	FY 99-00	FY 00-01	FY 00-01		
•		FINAL/ADOP	ED	PROJECTED		REVISED	RESTATED	REQUESTED	FINAL/ADOPTED	Variance	%
										-	
• ELIMINATIONS • APPOINTED DEPARTMENT										-	
98 ELIMINATIONS		(439,913,	377)	(443,999,008)	(	(443,999,008)	(409,038,520)	(518,645,366)	(515,496,266)	(106,457,746)	(0)
•	Subtotal	\$ (439,913,	377) \$	(443,999,008)	\$	(443,999,008)	\$ (409,038,520)	\$ (518,645,366)	\$ (515,496,266)	\$ (106,457,746)	-26%
:	Fund Total	\$ (439,913,	377) \$	(443,999,008)	\$	(443,999,008)	\$ (409,038,520)	(518,645,366)	\$ (515,496,266)	\$ (106,457,746)	-26%

# Consolidated Revenues by Department and Fund

				FY 00-01 FINAL	/ADOPTED				
	GE	ENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE	INTERNAL SERVICE	ELIMINATIONS	TOTAL FUND
		-	-			_			
JDICIAL BRANCH					•	•		•	
ADULT PROBATION	\$		\$ 47,798,637	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 47,798,6
JUSTICE COURTS		11,915,000	911,000	-	-	-	-	-	12,826,0
JUVENILE PROBATION		32,600	17,100,000	-		-	-	-	17,132,6
SUPERIOR COURT		260,000	9,037,871	-	-				9,297,8
	Subtotal \$	12,207,600	\$ 74,847,508	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 87,055,1
ECTED OFFICIAL									
ASSESSOR		100,000			-	-	-	-	100,0
CLERK OF SUPERIOR COURT		5,250,000	5,366,001	-	-	-	-		10,616,0
COUNTY ATTORNEY		8,000	9,809,007	)-	-	-	-	-	9,817,0
ELECTIONS		2,673,730		-	-	-	- '	-	2,673,7
CONSTABLES		453,000	-		-	-	-	-	453,0
RECORDER		6,951,000	3,635,895	-	-	-	-	-	10,586,8
SUPERINTENDENT OF SCHOOL	LS	113,000		-	-	-	-	-	113,0
REASURER		6,000	-	-	-	-	-		6,0
SHERIFF		3,020,892	31,380,499	-	-	-	-		34,401,3
	Subtotal \$	18,575,622	\$ 50,191,402	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 68,767,
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	.,,		•		•	-		33,137,1
POINTED DEPARTMENT									
EMERGENCY MANAGEMENT	\$	_	\$ 954.298	\$ -	\$ -	\$ -	\$ -	s -	\$ 954.
COMMUNITY DEVELOPMENT	•	_	15,897,185		· .	· .	_	Ť .	15,897,
INANCE		8,064,137	10,037,103						8,064,
HUMAN SERVICES		0,004,137	24,315,741	-	_	-	_		24,315,
CORRECTIONAL HEALTH		-	89,708		-	-	-	-	89,
MEDICAL ELIGIBILITY		1 105 660	09,700		-	-	_		
		1,125,668	-	-	-	-		-	1,125,6
MEDICAL EXAMINER		235,000	4 474 000	-	-	-	-	-	235,
PARKS & RECREATION			4,171,369	-	-	-		-	4,171,
HUMAN RESOURCES		227,300		-	-	-	1,006,689	-	1,233,9
INDIGENT REPRESENTATION		100,000	1,649,244	-	-	-	-	-	1,749,2
PUBLIC FIDUCIARY		780,000	-	-	-	-	-	-	780,0
HEALTH CARE MANDATES		54,770,644	-			-	-	-	54,770,6
CRIMINAL JUSTICE FACILITIES	DEVELC	-	-	-	103,034,318	-	-	-	103,034,3
PLANNING & DEVELOPMENT		-	7,470,500	-		-	-	-	7,470,5
RESEARCH & REPORTING		-	716,508	-		-	-	-	716,5
GENERAL GOVERNMENT		664,726,929	192,989,235	-	247,267,254		-	-	1,104,983,4
MARICOPA HEALTH PLANS		-	1,643,606	-		347,161,077	-	-	348,804,6
TRANSPORTATION		-	110,392,589	-			_	-	110,392,5
LIBRARY DISTRICT		-	9,573,485	-	-	-	-	-	9,573,4
HOUSING		-	16,427,780	-		-	-	-	16,427,7
SOLID WASTE		_	2,940,000	_		1,225,920	-	_	4,165,9
STADIUM DISTRICT		-	5,626,425	5,402,219		-,,	_	-	11,028,6
FLOOD CONTROL DISTRICT		_	73,488,393	-,,2.10		_	_	_	73,488,3
MATERIALS MANAGEMENT		27,000				_	719,734	_	746,7
EQUIPMENT SERVICES		21,000					8,370,465	-	8,370,4
RISK MANAGEMENT		-	-	-		-	19,834,640	-	19,834,6
TELECOMMUNICATIONS		-	-	-		-	11,309,690	-	11,309,6
STADIUM DISTRICT MLB		-	2.337.942	-	1.376.294	-	11,309,090	-	
		-		-	1,376,294	-	-	-	3,714,2
ANIMAL CONTROL SERVICES		-	6,418,629	-		-	-	-	6,418,6
PUBLIC HEALTH		-	31,385,645	-		-	-	-	31,385,6
ENVIRONMENTAL SERVICES		-	16,176,433	-			-	-	16,176,4
MARICOPA HEALTH SYSTEM		-	-	-		345,829,803	-	-	345,829,8
ELIMINATIONS		-	-			-	-	(515,496,266)	(515,496,2
DEBT SERVICE				160,526,083					160,526,0
	Subtotal \$	730,056,678	\$ 524,664,715	\$ 165,928,302	\$ 351,677,866	\$ 694,216,800	\$ 41,241,218	\$ (515,496,266)	\$ 1,992,289,3
Total De	partments \$	760,839,900	\$ 649,703,625	\$ 165,928,302	\$ 351,677,866	\$ 694,216,800	\$ 41,241,218	\$ (515,496,266)	\$ 2,148,111,4

### Revenue Sources And Variance Commentary

### **Property Taxes**

Property taxes are imposed on both real and personal property, and consist of two components -- primary and secondary taxes. Primary taxes finance the County's general government operations through its General Fund. Secondary taxes finance the County's general obligation bonded debt, the Flood Control District and the Library District. State law restricts growth in local revenue generated from primary property taxation. The annual primary maximum property tax levy is computed by determining the prior year's maximum allowable property tax levy and increasing the base levy by two percent (with an allowance for new construction).

The County levies real property taxes on or before the third Monday in August for the fiscal year that begins on the previous July 1. Real property taxes are paid in arrears, and the first installment is due the first business day of October and becomes delinquent the first business day of November. The second installment is due on the first business day of April of the next calendar year and becomes delinquent the first business day of May.

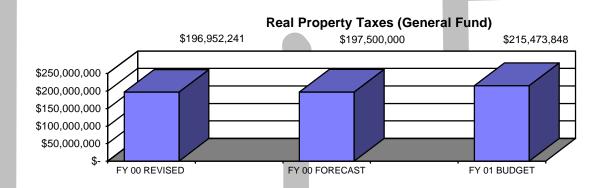
Listed below are the overall primary and secondary assessed valuation (A.V.) and tax rates for the last nine fiscal years plus the budget for FY 2000-01. This table presents real property and personal property combined A.V. and tax rates. All rates presented are per \$100 of assessed valuation.

	Primary				condary		
Fiscal	Valuation	Va			luation and		
Year	and Rate				Rate		
			Debt	Library	Flood Control	Flood	
	A.V. (000) Rate	A.V. (000)	<u>Service</u>	District	A.V. (000)	Control	Total Rate
	<del></del>					District	
1991-92	13,875,616 0.9843	14,235,176	0.1741	0.0444	10,465,251	0.4447	1.6475
1992-93	13,605,515 1.0739	13,808,814	0.1409	0.0426	10,063,004	0.3901	1.6475
1993-94	13,296,195 1.0548	13,504,108	0.1878	0.0417	9,675,782	0.3632	1.6475
1994-95	13,302,327 1.2394	13,521,175	0.0032	0.0417	9,724,304	0.3632	1.6475
1995-96	13,493,737 1.1580	14,119,435	0.1464	0.0099	10,827,837	0.3332	1.6475
1996-97	13,975,668 1.1054	14,343,156	0.1575	0.0421	11,129,482	0.3425	1.6475
1997-98	15,006,270 1.1265	15,723,498	0.1364	0.0421	12,361,851	0.3425	1.6475
1998-99	16,017,265 1.1472	16,813,017	0.1312	0.0421	13,660,618	0.3270	1.6475
1999-00	17,463,875 1.1884	18,676,830	0.1085	0.0421	15,504,112	0.2858	1.6248
2000-01	19,403,722 1.1687	20,938,920	0.1148	0.0421	17,684,918	0.2534	1.5790
Note: Ex	cludes SRP.						

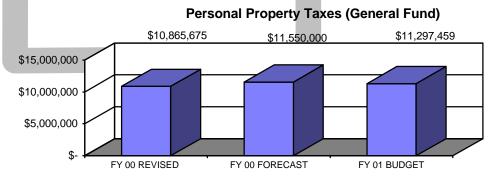
The FY 2000-01 tentative budget includes an estimated primary property tax (excluding Salt River Project) of \$226,771,307, an increase of \$19,230,610 (9.27%) from the FY 1999-00 final adopted primary property tax budget. This increase is due to tremendous growth in assessed value of property, predominantly from new properties added to the tax rolls. Overall, the combined county tax rate is dropping 4.58 cents per \$100 in assessed valuation. The total new combined tax rate is \$1.5790 versus the FY 1999-00 rate of \$1.6248. This was accomplished by reducing the Primary tax rate by \$0.0197 and reducing the Flood Control District tax rate by \$0.0324 while adding a modest increase in the Debt Service rate in the amount of \$0.0063 to cover scheduled payments on outstanding voter approved General Obligation Bonds. The Library District tax rate will be held constant at the Fiscal Year 1999-00 rate of \$0.0421. The following table depicts the primary and secondary real property and personal property combined tax levy for the last nine fiscal years, plus the budget for FY 2000-01. The combined total county rate is actually estimated to be below the estimated "Truth in Taxation" rate, meaning that on average, tax payers will receive a real overall reduction in taxes versus the previous year.

	Primary		nary Tax Levy Secondary Tood Control	Library	
Fiscal Year	General Fund	Debt Service	<u>District</u>	<u>District</u>	<u>Total</u>
1991-92	136,572,245	25,868,883	46,536,850	6,320,418	215,298,396
1992-93	146,115,141	19,461,200	39,254,429	5,882,555	210,713,325
1993-94	140,248,266	25,360,203	35,142,441	5,631,213	206,382,123
1994-95	164,865,317	428,377	35,318,672	5,638,330	206,250,696
1995-96	156,257,472	20,670,863	36,078,354	1,397,824	214,404,513
1996-97	154,487,036	22,590,472	38,118,477	6,038,469	221,234,454
1997-98	169,045,638	21,446,852	42,339,342	6,619,593	239,451,425
1998-99	183,750,071	22,058,679	44,670,223	7,078,280	257,557,253
1999-00	207,540,697	20,264,361	44,310,754	7,862,946	279,978,758
2000-01	226,771,307	24,037,880	44,813,583	8,815,285	304,438,055
NOTE: For	reconciliation to the	e budgeted property t	ax, please refer to	page 37. Exclu	des SRP.

The preliminary Fiscal Year 2000-01 Primary tax levy provides an additional \$19,230,610 above the Fiscal Year 1999-2000 Primary tax levy. This increase in revenue is due entirely to new construction and other additions to the tax rolls. In total, additional revenue provided by growth in assessed valuation on existing properties was exactly offset by a reduction in the Primary tax rate. 9.26% of the Primary tax assessed valuation growth of 11.10% is due to new construction.



Based on the preliminary Primary property tax levy, General Fund Real Property tax revenue will increase \$18,521,607, or 9.40%, from the Fiscal Year 1999-00 revised budget. As stated earlier, this revenue increase is due to growth in Primary tax assessed valuation.



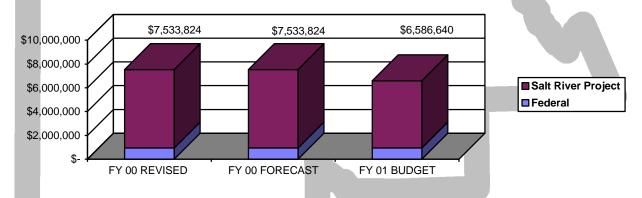
Personal property taxes are comprised of secured personal property and unsecured personal property. Secured personal property consists of fixed assets attached to real property. Secured personal property taxes are levied and billed with real property taxes. Unsecured personal property consists of moveable fixed assets. In contrast to secured, unsecured personal property taxes are billed annually and are payable 30 days after the billing date. Residential personal property is exempt from taxation, with the exception of mobile homes. Personal property

owners are exempt from Flood Control District taxation. Thus, personal property taxes are levied only for the General Fund (primary), Debt Service (secondary), and the Library District (secondary).

The FY 1999-00 revised primary personal property tax budget is \$10,865,675. The FY 1999-00 forecast is projected to meet budget through the first three-quarters of the fiscal year. The legal collection schedule for personal property taxes requires that most of the current year tax levy will actually be collected in the following year, with the result that revenue can exceed budget due to variation in tax rates or to unanticipated growth in taxable personal property.

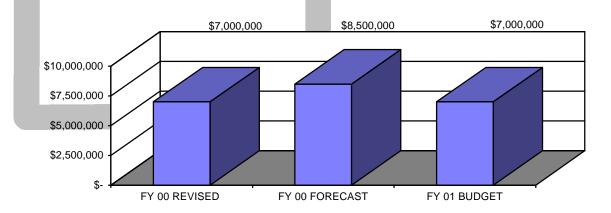
The FY 2000-01 budget for General Fund Personal Property taxes is \$11,297,459, which is a decrease of \$252,541 (2.24%) under the FY 1999-00 estimated actual collections, which have far outpaced the actual personal property tax levy in recent years due to the exceptionally robust economy. The General Fund Personal property tax budget is at 100% of the personal property tax levy amount; however, collections have surpassed the levy amount in recent years.

### **Payments In Lieu Of Taxes**



Payments in lieu of taxes are collected from the Salt River Project (SRP) and the federal government. SRP values have declined in recent years due to changes in tax laws and in the electric utility industry. The estimated FY 2000-01 budget for payments in lieu of taxes is \$6,586,640, a decrease of \$947,184 or 14.4%

#### Tax Penalties and Interest



Penalties and interest are collected on delinquent property taxes. The FY 1999-00 forecast exceeds budget by \$1,500,000, based on collections through March 1999. The FY 2000-01 budget is a conservative estimate based on historical collection trends. Tax penalties and interest fluctuate and are difficult to accurately forecast, so it is prudent to budget this revenue conservatively.

### **Special Sales Taxes**

The County and Stadium District levy special sales taxes are collected by the State which distributes them to Maricopa County with the County's State shared sales tax distribution.

In 1994-95 the State Legislature allowed the Stadium District to begin a surcharge on rental cars to help fund the Cactus League Stadium construction and operations in Maricopa County. The sunset of the Major League Sales tax occurred in 1997-1998.

Fiscal Year	Proposed Jail Detention Facilities	Stadium District Car Rental Surcharge	Stadium District Major League Baseball
1993-94	<u>r dominos</u>	3,998,649	
1993-94			
1994-95		4,408,888	\$18,883,297
1995-96		4,818,487	87,061,064
1996-97		5,326,147	96,058,302
1997-98		5,443,369	35,997,339
1998-99	44,000,000	5,400,000	
1999-00 F	91,738,000	5,462,645	
2000-01 B	95,333,000	5,551,425	

Maricopa County received citizens' approval in November 1998 to enact a new special sales tax to fund construction and operation of adult and juvenile detention facilities. This new special sales tax began collections in January of 1999. The FY 1999-00 budget reflected the first full year of collections of the special tax.

#### **Licenses and Permits**

Maricopa County, as authorized by statute, collects revenue from a variety of licenses and permits that it issues through various County departments. Rates for licenses and permits are approved by the Board of Supervisors, unless otherwise set forth in State statutes. The revenue generated from licenses and permits is used to offset the cost of issuing the permits.

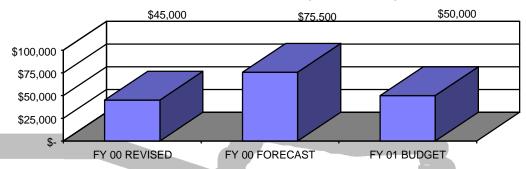
Examples of licenses and permits include: liquor licenses, pawn shop licenses, building permits, planning variance permits, marriage licenses, mobile home use permits, animal licenses, environmental permits, right-of-way use permits, mobile home moving permits, air pollution permits and flood control licenses. The various revenue sources are recorded in the various fund types, as applicable, depending on whether they are generated by a General Fund department (general government or general purpose) or Special Revenue Fund department (a restricted purpose department). Listed below are the actual license and permit revenues recorded for the last eight fiscal years, forecasted totals for FY 1999-00, plus the budget for FY 2000-01.

	Licenses & Permits Revenues						
		Special					
Fiscal	General	Revenue					
<u>Year</u>	<u>Fund</u>	<u>Funds</u>	<u>Total</u>				
1991-92	1,670,967	8,687,231	10,358,198				
1992-93	1,880,372	9,378,628	11,259,000				
1993-94	1,677,251	10,943,744	12,620,995				
1994-95	1,927,793	13,012,399	14,940,192				
1995-96	2,340,983	10,074,284	12,415,267				
1996-97	2,380,622	10,944,271	13,324,933				
1997-98	2,248,372	12,634,283	14,882,655				
1998-99	2,839,905	14,227,608	17,067,513				
1999-00 F	75,500	20,545,096	20,620,596				
2000-01 B	50,000	21,313,311	21,413,311				

License and permit revenues within the General Fund are currently generated by General Government. Forecasted revenue is expected to exceed budget due to higher than anticipated volume in building inspection and planning fees.

Planning and Development revenues from license and permit fees were budgeted in the Special Revenue Fund rather than the General Fund beginning in FY 1999-00. This move is an effort to create more accountability for the development community.

#### **Licenses & Permits Revenue (General Fund)**



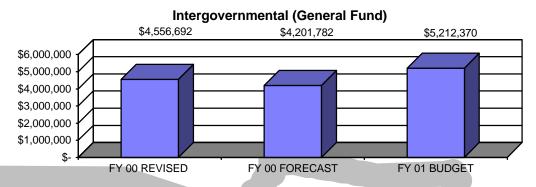
Department	Amount	<u>Description</u>	
General Government	\$ 50,000 \$ 50,000	Liquor Licenses	

### Intergovernmental and Grants

Maricopa County receives intergovernmental revenues from a variety of sources, including the Federal government, local cities and the State of Arizona. Included in the intergovernmental classification are grant revenues that typically carry restrictions regarding how the funds may be expended. The restrictions normally specify that the funds must be spent on specific activities for specific purposes. For financial reporting purposes (the Comprehensive Annual Financial Report), collections of sales tax and auto lieu revenues are included in intergovernmental revenues. However, for this publication, those items have been reported separately, and thus are not included in the table below.

Listed below are the actual intergovernmental and grant revenues recorded for the last nine fiscal years, forecasted totals for FY 1999-00, plus the budget for FY 2000-01. Beginning in FY 1999-00 the General Fund total revenue for this category decreased as a result of moving the jail per diem revenue to the special revenue category. The FY 1999-00 budget includes increases in various grant-funded programs and intergovernmental agreements with the State of Arizona.

	Intergovernmental and Grant Revenues							
		Special		Internal	Capital			
Fiscal	General	Revenue	Enterprise	Service	Projects	Debt		
<u>Year</u>	<u>Fund</u>	<u>Funds</u>	<u>Funds</u>	<u>Funds</u>	<u>Funds</u>	<u>Service</u>	Eliminations	<u>Total</u>
1990-91	57,789,081	19,169,422	5,111,763	277,682	17,161,901	0		99,509,849
1991-92	56,917,902	33,259,242	4,382,076	609,417	5,107,746	0		100,276,383
1992-93	58,413,355	25,269,829	5,938,212	365,475	950,777	0		90,937,648
1993-94	61,766,027	30,442,290	8,930,589	0	1,065,771	0		102,204,677
1994-95	76,624,601	56,752,629	4,495,155	458,113	1,043,694	0		139,374,192
1995-96	28,170,608	92,219,010	6,506,520	0	0	277,295		127,173,433
1996-97	33,158,048	102,252,722	0	0	0	279,935		135,690,705
1997-98	16,869,017	105,234,817	13,010,680	0	42,238,451	262,793		177,615,758
1998-99	20,122,702	204,691,889	0	0	1,335,329	0		226,149,920
1999-00 F	4,201,782	207,059,486	0	0	0	0		211,261,268
2000-01 B	5,212,370	247,251,745	0	0	0	0		252,464,115
Vote: Historical	data prior to FY	' 1997-98 for G	eneral Fund ar	nd Debt Service	e included Indi	rect Cost Re	ecovery.	



Most intergovernmental revenues fall within the Special Revenue category. The table below outlines the most of the General Fund FY 2000-01 intergovernmental revenue budget detail, which have increased due to the General election.

Department		Amount	Description
Elections		\$2,652,730	Election Services
General Government		249,772	Shared State Lottery Sales
Indigent Representation		100,000	State Grand Jury Reimbursements
Justice Courts		975,000	State Reimbursement for JP Salaries
Juvenile Courts		31,200	Federal Reimbursement for Inmate Housing
Medical Eligibility		1,125,668	SOBRA Reimbursements for Eligibility Determinations
Sup. of Schools		78,000	National Forest Fees for Schools
	Total	\$ 5,212,370	

### Highway User Revenue Funds (Hurf)

The State of Arizona levies a highway user tax of \$0.18 per gallon on the motor fuel sold within the state. The primary purpose of the highway user tax is to fund construction and maintenance of streets and highways. In pursuit of this goal, the State distributes these highway user funds in approximately the following proportions: 50 percent to the State Highway Fund, 30 percent to cities and towns and 20 percent to counties. The highway user revenues distributed to the counties are allocated based upon fuel sales and estimated consumption as well as population. Maricopa County records its portion of the highway user tax in the Transportation Fund that is administered by the Maricopa County Department of Transportation.

Listed to the right are the actual collections of the highway	y user revenues for the
last eight fiscal years, forecasted totals for FY 1999-00,	plus the budget for FY
2000-01.	-

Fiscal Year	Highway User Tax
rear	ıax
1991-92	55,318,677
1992-93	55,922,890
1993-94	57,901,673
1994-95	63,227,494
1995-96	68,763,760
1996-97	73,249,850
1997-98	67,408,288
1998-99	72,392,313
1999-00 F	79,445,000
2000-01 B	83,470,314

#### **State Shared Sales Taxes**

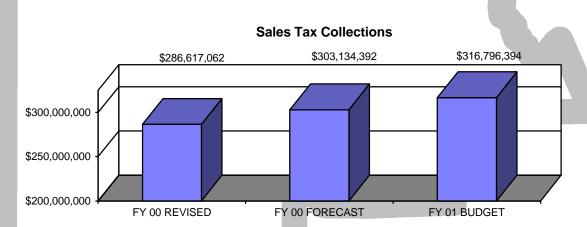
Maricopa County does not levy a general-purpose sales tax. However, the County does receive a portion of the State of Arizona's Transaction Privilege Tax collections, which are deposited in the General Fund. The State collects transaction privilege taxes on 30 types of business activities, at rates ranging from .516 to 6.05 percent. A portion of each of these taxes, ranging from 0 to 80 percent, is allocated to a pool for distribution to the cities, counties and state. Of this pool, 40.51 percent is allocated to Arizona counties.

Prior to FY 1994-95, the counties' distribution was determined using a calculation that combined assessed valuation and location of actual sales tax receipts (point of sale). Beginning with FY 1994-95, the state uses a new allocation procedure. The new procedure distributes the funds determined from the larger of two different calculations: a) 50% based on point of sale + 50% based on assessed valuation; or b) 50% based on point of sale

+ 50% based on population. Also as of FY 1994-95, the counties receive a portion of an additional 2.43 percent of the State's share of receipts, distributed using a 50% point of sale + 50% population basis method.

Listed to the right are the actual sales tax collections for the last eight fiscal years, forecasted totals for FY 1999-00, plus the budget for FY 2000-01. The FY 2000-01 budget for the General Fund is based on conservative economic forecasts and assumes a 4.5% growth rate over the 1999-00 forecast. The increase from the FY 1999-00 forecast is \$13,662,002.

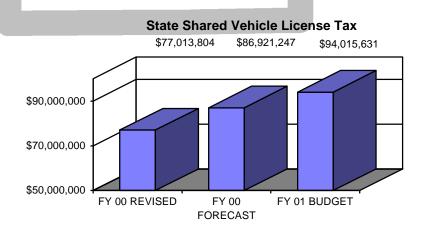
State Shared Sales	Tax Collections
<u>Fiscal Year</u>	General Fund
1991-92	164,190,068
1992-93	176,925,962
1993-94	209,588,061
1994-95	215,015,368
1995-96	231,009,128
1996-97	242,352,311
1997-98	257,643,630
1998-99	279,812,954
1999-00 F	303,134,392
2000-01 B	316,796,394



#### **State Shared Vehicle License Taxes**

The State of Arizona levies vehicle license taxes annually on all vehicles, based upon their estimated value. The Vehicle License Tax is essentially a personal property tax levied by the state on cars and trucks. The FY 2000-01 budget incorporates a predicted 8.16% growth in Vehicle License Tax Revenue over the FY 1999-2000 forecasted revenue [FY 1999-00 revenue is forecasted to exceed the budget by \$9,907,443; the FY2000-01budget is \$7,094,384 above the forecast.] These taxes are paid as part of the annual auto license renewal

process, billed and payable during the month in which the vehicle was first registered. Collections are shared between the state, counties and cities. Revenue forecasts include the impact of recent tax cut legislation. Listed to the right are actual and projected vehicle license tax collections from FY 92-FY 01.



State Shared Vehicle License Tax					
Fiscal	General				
<u>Year</u>	<u>Fund</u>				
1991-92	32,992,840				
1992-93	34,229,803				
1993-94	39,330,291				
1994-95	44,940,805				
1995-96	53,481,261				
1996-97	64,600,858				
1997-98	68,309,110				
1998-99	81,053,747				
1999-00 F	86,921,247				
2000-01 B	94,015,631				

# Fees and Charges, Fines and Forfeits, Internal Service Charges, and Patient Charges

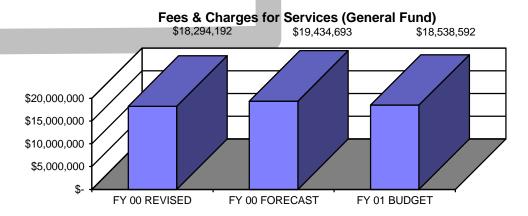
Maricopa County charges its customers fees for various services in the form of user fees or charges for services. Care is exercised in establishing charges for services so that the fees are not unduly discriminatory against those most in need of services. The County Board of Supervisors approves the fee rates for services. Charges for service are also levied internally within Maricopa County government for internal services provided by one County department to another department. The County's policy is to fully recover the cost for providing services.

Examples of charges for services to the public include building plan reviews, court fees, fiduciary fees, jury fees, passport fees, notary bond fees, zoning application fees, autopsy fees, kennel fees, landfill charges, park entrance fees, vital statistic document fees, room and board fees, probation service fees, patient service charges and medical capitation fees. Examples of internal charges for services include motor pool charges and long distance telephone charges. Through statutory and enforcement authority, Maricopa County also collects various fines and forfeitures such as citations, court fines, and library fines. Each of these types of revenues, charges for services, internal charges for services and fines and forfeits are recorded in the applicable fund type, depending on their nature. Charges for service to the public are recorded in the General Fund, the Special Revenue Funds and the Enterprise Funds. Fines and forfeits are recorded in the General and Special Revenue Funds.

Listed below are the charges for services, fines and forfeits and net patient service revenues recorded for the last eight fiscal years, forecasted totals for FY 1999-00, plus the budget for FY 2000-01.

	Fees and Charges and Fines & Forfeits Revenues										
		Special		Internal	Capital						
Fisca	l General	Revenue	Enterprise	Service	Projects						
Year	<u>Fund</u>	<u>Funds</u>	<u>Funds</u>	<u>Funds</u>	<u>Funds</u>	<u>Eliminations</u>	<u>Total</u>				
1991-9	92 26,175,7	755 24,927,961	352,282,873	132,704,926	499,356		536,590,877				
1992-9	93 27,817,0	45 24,510,472	401,393, <mark>522</mark>	2 137,626,475	909,657		592,257,171				
1993-9	94 32,386,8	35 10,951,564	453,417,547	162,749,217	323,006		659,828,169				
1994-9	95 33,205,3	377 21,211,035	464,406,141	126,851,818	67,014		645,741,385				
1995-9	96 34,025,4	94 22,913,761	466,685,704	71,231,729	0		594,856,688				
1996-9	97 31,051,1	54 24,660,740	459,442,809	85,204,601	64,018		597,423,322				
1997-9	98 33,837,7	750 32,506,984	465,456,904	66,587,939	231,215		598,620,792				
1998-9	99 31,106,5	10 24,883,434	511,798, <mark>26</mark> 0	65,310,440	0	(95,742,813)	538,003,411				
1999-0	00 30,072,4	81 27,718,065	585,277,987	85,397,449	0	(119,842,404)	608,623,578				
2000-0	28,778,0	30,191,463	569,319,359	40,580,533	0	(93,888,941)	574,980,450				

### Fees and Charges For Services



Most departments that collect charges for services have maintained their budgets over the prior year. However, budgeted Fees and Charges have decreased for FY 2000-01 because the Clerk of the Court has shifted a portion of the revenue stream from Fees and Charges to Fines and Forfeitures for better financial reporting. Overall, budgeted revenue for the Clerk of the Court's Office has decreased \$896,101.

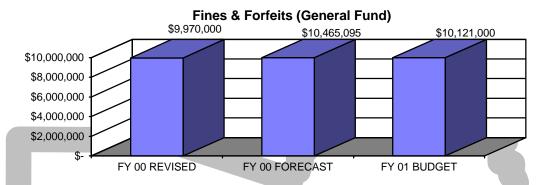
Fees and Charges For Service Summary							
Department	FY 1999-00	FY 2000-01	Description				
Clerk of the Court	3,800,000	3,610,000	Filing Fees				
Constables	453,000	453,000	Writ & Restitution Collection Fees				
Elections	15,000	0	Certification Fees				
General Government	1,550,000	2,000,000	Tax Sale Fees and Cable TV Franchise Fees				
Human Resources	20,900	25,300	Garnishments and Support Processing Fees				
Justice Courts	2,480,000	2,350,000	Court Filing Fees				
Medical Examiner	235,000	235,000	Cremation Certificate Fees and Transport Fees				
Public Fiduciary	690,000	780,000	Fiduciary Fees and Probate Fees				
Recorder	5,870,000	5,940,000	Document Recording Fees				
Sheriff	2,879,292	2,879,292	Contract Law Enforcement				
Superintendent of Schools	35,000	0	Garnishment & Support Processing Fees				
Superior Court	260,000	260,000	Reimbursement of Court Costs				
Treasurer	6,000	6,000	Miscellaneous Charges				
Total	18,294,192	18,538,592					

### **Internal Service Charges**

Internal service charges are established each budget season. The internal service fee rates are intended to recover from the appropriate user the full cost of the services provided. Internal charges for services are recorded in the Internal Service Funds. The decrease in the overall Internal Service Charge FY 2000-01 budget is due to a reduction in Risk Management and Equipment Services Charges.

Fiscal	Internal Service
<u>Year</u>	<u>Funds</u>
1991-92	132,704,926
1992-93	137,626,475
1993-94	162,749,217
1994-95	126,851,818
1995-96	71,231,729
1996-97	82,204,601
1997-98	24,354,392
1998-99	26,769,664
1999-00F	40,522,322
2000-01B	39,573,844

#### **Fines and Forfeits**



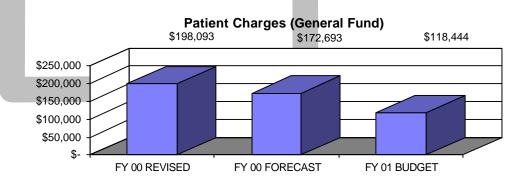
Fines and forfeits are collected by the Justice Courts and Superior Court. Based on collections through March, the forecasted

Department	Amount	Description
Clerk of the Superior Court	\$1,615,000	Superior Court Fines
Justice Courts	8,500,000	Traffic and Misdemeanor Fines
	\$10,115,000	

revenue is expected to exceed budget due to rising caseloads. The FY 2000-01 budget anticipates fines and forfeits in line with caseload increases in the Justice Courts and a different method of posting by the Clerk of the Court for fines and forfeits for more accurate financial reporting.

### **Patient Charges**

	Patie	ent Charges	and Patient	Care -	Rev	enue Allov	vances	
		Special		Inter	nal	Capital		
Fiscal	General	Revenue	Enterprise	Serv	ice	Projects		
<u>Year</u>	<u>Fund</u>	<u>Funds</u>	<u>Funds</u>	Fund	<u>ds</u>	<u>Funds</u>	<b>Eliminations</b>	<u>Total</u>
1997-98	2,444,637	532,007	323,663,351		(	0 0	(54,232,273)	272,408,322
1998-99	647,580	602,542	508,799,795		(	0 0	(40,707,215)	469,342,702
1999-00F	172,693	847,066	584,897,791		(	0 0	(47,811,146)	538,106,404
2000-01B	118,444	1,599,337	568,919,359		(	0 0	(54,315,097)	516.322,043



In the General Fund, patient service revenues are generated by the residual long-term care program and charges by the Sheriff's Office to other counties for inmate psychiatric treatment. The long-term care residual population will decline because no new patients are enrolled in the program. This budget reflects the declining population of long-term care residual patients. In addition, the revenue collected by the Sheriff's Office from other counties is declining as other counties develop their own treatment programs.

Patient Charges FY 2000-01 Adopted Budget Summary							
Department	Amount	Description					
Healthcare Mandates	\$93,044	LTC Share of Cost					
Sheriff's Office	25,400	Rule 11 Competency Restoration Services					
	\$118,444						

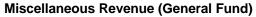
#### Miscellaneous Revenue

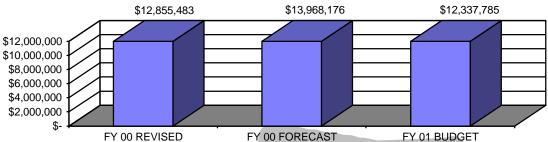
Maricopa County classifies miscellaneous revenues as any revenues that do not fall within a more specific revenue category. Examples of miscellaneous revenues include concessions, sales of copies, sales of fixed assets, interest earnings, building rental, pay phone receipts, insurance recoveries, food sales, land sales, map sales, equipment rental and bond proceeds.

Listed below are the miscellaneous revenues recorded for the last eight fiscal years, forecasted amounts for FY 1999-00, plus the budget for FY 2000-01. Federal disproportionate share revenues were budgeted as patient service revenue in FY 1995-96, but have been presented in this table as miscellaneous revenues to provide consistency with the method of historical financial reporting. Additionally, bond proceeds available at the end of FY 1994-95 have been budgeted as miscellaneous revenue in FY 1995-96, rather than beginning fund balance, due to the nature of the accounting relationship between bond funds and the capital projects fund. Miscellaneous revenues are recorded in all of the fund types.

The major increase in miscellaneous revenue in Capital Projects Funds is due to one time receipt of proceeds from Certificates of Participation that will be used to fund the Capital Improvement Program.

			<del>,</del>				
		IV	liscellaneous	Revenue			
		Special		Internal	Debt	Capital	
Fiscal	General	Revenue	Enterprise	Service	Service	Projects	
<u>Year</u>	<u>Fund</u>	<u>Funds</u>	<u>Funds</u>	<u>Funds</u>	<u>Funds</u>	<u>Funds</u>	<u>Total</u>
1991-92	13,639,382	9,108,790	50,083,998	4,335,105	803,808	6,288,593	35,778,524
1992-93	10,911,198	8,550,621	59,160,264	3,285,982	3,820,486	1,454,953	87,183,504
1993-94	17,361,501	5,398,008	73,262,620	2,966,423	1,697,395	1,888,447	102,574,394
1994-95	22,290,356	11,745,466	77,468,996	2,974,265	772,308	1,395,661	116,647,052
1995-96	22,698,183	13,368,020	5,249,093	104,646	1,075,861	1,287,867	43,783,670
1996-97	12,052,384	19,343,464	5,221,705	741,659	622,445	10,056,965	48,038,622
1997-98	10,170,063	32,181,062	1,292,308	269,866	524,591	100,241,220	144,679,110
1998-99	12,514,416	24,642,605	78,878,826	2,594,804	400,000	407,093	119,437,744
1999-00	13,968,176	25,334,749	21,320,726	941,625	400,000	1,325,000	63,290,276
2000-01	12,837,785	20,561,978	95,245,752	660,685	3,753,591	248,643,548	381,203,339



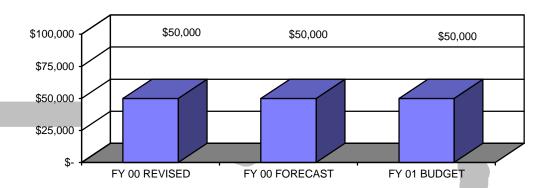


The largest single component of miscellaneous revenues in the General Fund is interest income. Increased miscellaneous revenue is attributed to an increase in budgeted interest income for FY 2000-01. Interest revenue is conservatively budgeted at \$8,579,526 for FY 1999-00, and is projected to significantly exceed this target due to higher-than-anticipated beginning fund balance. Interest income is also accrued from other funds held by the Treasurer. Budgeted revenue for interest income is budgeted at \$8,000,000 for FY 2000-01. In the future, General Fund interest income is expected to decline because of the transfer of the fund balance to the new County Improvement Fund to repay COP's.

Miscellaneous Revenue Summary								
Department	FY 1999-00	FY 2000-01	Description					
Assessor	90,000	100,000	Sale of Maps, Copies, Etc.					
Clerk of the Court	80,000	25,000	Sale of Copies & Bad Check Fees					
County Attorney	8,000	8,000	Drug Offender Diversion Fees					
Elections	15,000	15,000	Sale of Copies and Maps					
Facilities Management	21,472	0	Baseball Parking					
General Government	11,286,711	11,207,185	Interest Income, Other					
Human Resources	3,100	202,000	Sale of Copies					
Justice Courts	75,000	90,000	Sale of Copies					
Juvenile Probation	5,000	1,400	Key Replacement Fees					
Materials Management	27,000	27,000	Surplus, Vending Machine, & Copy Sales					
Recorder	1,050,000	1,011,000	Micrographics & Photocopy Sales					
Sheriff	116,200	116,200	Sale of Copies and Reimbursement for ID Cards					
Superintendent of Schools	78,000	35,000	National Forest Fees for Schools					
	12,855,483	12,837,785						

Gain / Loss Of Fixed Assets

Gain / Loss of Fixed Assets (General Fund)

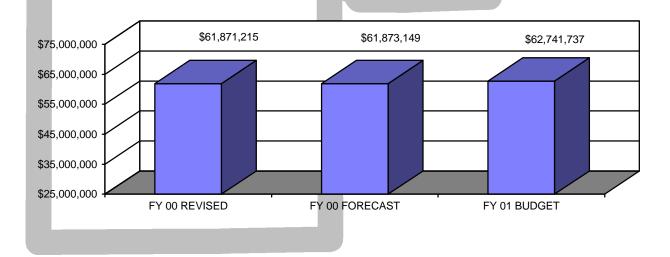


Gain/Loss on General Fund Fixed Assets is budgeted conservatively consistent with the FY 1999-00 revised budget.

#### **Transfers In From Other Funds**

The Transfers In to the General Fund are made up on two components: \$7,193,615 for Central Service Costs to the Department of Finance,and \$54,677,600 for Disproportionate Share reimbursement from Maricopa Intergrated Health System.

#### **Transfers In (General Fund)**



### Comparative Tax Data

Maricopa County levies primary property taxes based on assessed valuations of personal and real property. The primary tax levy is limited by A.R.S. §42-17051. Each year the primary tax levy limit is computed by the Department of Finance and is confirmed by the State. The primary property tax may be used to support any type or level of service within the legal purview of the County, and therefore is the major revenue source for the County General Fund. The County also levies secondary property taxes that are levied for a specific purpose, i.e. the Flood Control District, Library District and Debt Service.

The amount of tax levy does not correspond to the budgeted property tax revenues. In computing the revenues, the following factors were considered: 1) Collection rates; 2) Prior year taxes which will be paid in the current year; and 3) Interest earned on prior year taxes. Variances between the preliminary levy and budgeted revenue are outlined in the following schedule.

	MARICOPA COUNTY FY 2000-01 PRELIMINARY PROPERTY TAX LEVY Primary, Debt Service, Flood Control District and Library District Levies														
Description	A	ssessed Value		alt River Proj. Effective ssessed Value	Tota Asses Value v	sed	Revenue from 1-cent Levy	-	Гах ates		roperty ax Levy		SRP ayments in ieu (PILT)	Ta	Total ax Levy & PILT
PRIMARY (COUNTY OPERATING):															
FY 2000-01 Final AV #'s	\$	19,362,298,255	\$	482,668,516	\$ 19,844,9	066 771	\$1,984,497	¢ 1	1.1641	¢ 22	5,396,514	Ф	5.618.744	¢ 2	31,015,258
FY 2000-01 Preliminary	\$	19,403,722,722	\$	482,300,000	\$ 19,886,0		\$1,988,602		1.1687		6.771.307	Φ	5,636,640		32,407,947
FY 1999-00 Levy	\$	17,463,875,533	\$	549,457,071	\$ 18.013.3	,	\$1,801,333		1.1884		7,540,697		6,529,748		14,070,445
Variance	\$	1.939.847.189	\$	(67,157,071)	\$ 1,872,6	. ,	\$ 187,269		0.0197)		9.230.610	\$	(893,108)		18,337,502
		, , , , , , , , , , , , , , , , , , , ,		(- , - ,- ,	, ,- ,-	,	, , , , , ,	, (-			,,.		(,		-,,
DEBT SERVICE:															
FY 2000-01 Final AV #'s	\$	20,877,715,546	\$	482,668,516	\$ 21,360,3	384,062	\$2,136,038	\$ 0	0.1152	\$ 2	4,051,128	\$	556,034	\$	24,607,162
FY 2000-01 Preliminary	\$	20,938,920,075	\$	482,300,000	\$ 21,421,2	220,075	\$2,142,122	\$ 0	0.1148	\$ 2	4,037,880	\$	553,680	\$	24,591,560
FY 1999-00 Levy	\$	18,676,830,848	\$	549,457,071	\$ 19,226,2	287,919	\$1,922,629	\$ 0	0.1085	\$ 2	0,264,361	\$	596,161	\$	20,860,522
Variance	\$	2,262,089,227	\$	(67,157,071)	\$ 2,194,9	932,156	\$ 219,493	\$ (	0.0063	\$	3,773,519	\$	(42,481)	\$	3,731,038
FLOOD CONTROL DISTRICT:															
FY 2000-01 Final AV #'s	\$	17,485,889,868	\$	77,336,484	\$ 17,563,2	-,	\$1,756,323		0.2534		4,309,245	- 7	195,971		44,505,216
FY 2000-01 Preliminary	\$	17,684,918,275	\$	77,300,000	\$ 17,762,2		\$1,776,222		0.2534		4,813,583	\$	195,878		45,009,461
FY 1999-00 Levy	\$	15,504,112,660	\$	90,500,182	-,,		\$1,559,461		0.2858	_	4,310,754	\$	258,650		44,569,404
Variance	Ъ	2,180,805,615	\$	(13,200,182)	\$ 2,167,6	005,433	\$ 216,761	\$ (C	0.0324)	\$	502,829	\$	(62,772)	Þ	440,057
LIBRARY DISTRICT:															
FY 2000-01 Final AV #'s	\$	20,877,715,546	\$	482.668.516	\$ 21,360,3	884 062	\$2,136,038	\$ 0	0.0421	\$	8.789.518	Ф	203.203	Φ	8,992,721
FY 2000-01 Preliminary	φ	20,938,920,075	\$	482,300,000	\$ 21,421,2		\$2,142,122		0.0421		8,815,285	\$	203,203	\$	9,018,333
FY 1999-00 Levy	\$	18.676.830.848	\$	549.457.071	\$ 19.226.2		\$1.922.629		0.0421		7.862.946	\$		\$	8.094.267
Variance	\$	2,262,089,227	\$	(67,157,071)	\$ 2,194,9		\$ 219.493	\$	-	\$	952,339	\$	(28,273)		924,066
		, - ,,		(-,-,-,-,-	, , , , ,	,	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		( - / - /		, , , , , , ,
GRAND TOTALS:															
FY 2000-01 Final AV #'s								\$ 1	1.5748	\$ 30	2,546,405	\$	6,573,952	\$3	09,120,357
FY 2000-01 Preliminary								\$ 1	1.5790	\$ 30	4,438,055	\$	6,589,246	\$3	11,027,301
FY 1999-00 Levy									1.6248	\$ 27	9,978,758	\$	7,615,880		87,594,638
Variance								\$ (0		\$ 2	2,567,647	\$	(1,041,928)	\$	21,525,719
									-3.1%		8.1%		-13.7%		7.5%

### Reconciliation of Tax Levy and SRP Payments in Lieu of Taxes to Revenue Budget

RECONCILIATION FINAL TAX LEVY AND SRP PAYMENTS IN LIEU OF TAXES TO REVENUE BUDGET*										
Comparative Tax Data: Budgeted Revenue:										
Levy	Amount	Obj. Description	Adopted Budget Amount							
GENERAL FUND*:										
Primary Property Tax Levy	\$ 225,396,514	601 Real Property Taxes 602 Personal Prop. Taxes	\$ 215,473,848 11,297,459							
SRP Payments in Lieu of Taxes	5,618,744	603 Payments in Lieu of Taxes	5,636,640							
	\$ 231,015,258		\$ 232,407,947							
DEBT SERVICE FUND:										
Debt Service Secondary Levy	\$ 24,051,128	<ul><li>601 Real Property Taxes</li><li>602 Personal Prop. Taxes</li></ul>	\$ 22,928,144 1,109,736							
SRP Payments in Lieu of Taxes	556,034 \$ 24,607,162	603 Payments in Lieu of Taxes	\$ 553,680 \$ 24,591,560							
FLOOD CONTROL DIOTRICT**	<del></del>									
FLOOD CONTROL DISTRICT**:	¢ 44.200.24E	COA Deal Dranarty Tayes	¢ 44.042.502							
Flood Control Dist. Secondary Property Tax Levy SRP Payments in Lieu of Taxes	\$ 44,309,245 195,971	601 Real Property Taxes 603 Payments in Lieu of Taxes	\$ 44,813,583 195,878							
SRP Payments in Lieu of Taxes	\$ 44,505,216	603 Payments in Lieu of Taxes	\$ 45,009,461							
	Ψ 44,505,210		Ψ-5,003,401							
LIBRARY DISTRICT:			:							
Library Dist. Secondary Property Tax Levy	\$ 8,789,518	601 Real Property Taxes	\$ 8,408,317							
		602 Personal Prop. Taxes	406,968							
SRP Payments in Lieu of Taxes	203,203	603 Payments in Lieu of Taxes	203,048							
	\$ 8,992,721		\$ 9,018,333							

<sup>\*</sup>The difference between the final levy and the adopted budget amount in the General Fund will be recovered by an increase in expected state shared sales tax revenue.

<sup>\*\*</sup>The difference between the final levy and the adopted budget amount in the Flood Control District will be covered by a higher than anticipated year-end fund balance.

# Levy Limit & Truth-in-Taxation Calculations

FINAL FY 2000-01 LEVY VS. FY 2000-01 TRUTH-IN-TAX	ATIC	ON LEVY
FY 2000-01 Preliminary Adjusted Truth-in-Taxation Levy  Truth-in-Taxation Rate	\$	226,674,426 1.1707
FY 2000-01 Preliminary Primary Levy (excluding SRP):  Primary Levy Rate	\$ \$	225,396,514 1.1641
Amount Under/(Over) Truth-in-Taxation Levy:	\$	1,277,912
Truth-in-Taxation Levy on Property Taxed in the Prior Year FY 2000-01 Preliminary Primary Levy on Prior Year's Property Increase/(Decrease)	\$	207,539,056 206,369,023 (1,170,033) -0.56%
Truth-in-Taxation Assessment on an \$80,000 Home: Preliminary Primary Levy on an \$80,000 Home: Increase/(Decrease)	\$ \$	93.66 93.13 (0.53) -0.56%
Impact of Overall Rate on an \$80,000 home: FY 1999-00 FY 2000-01	\$ \$	129.98 125.98 (4.00) -3.08%

### Levy Limit Calculation

FINAL LEVY VS. FY 2000-01 LIMIT Final option	
FY 2000-01 Preliminary Adjusted Allowable Levy Limit  Maximum Rate	\$ 255,302,180 \$ 1.3114
FY 2000-01 Preliminary Primary Levy (excluding SRP): Primary Levy Rate	\$ 225,396,514 \$ 1.1641
Amount Under/(Over) Limit:	\$ 29,905,666 \$ 0.1473

### Sales Tax Projection

### Transaction Privilege Tax (Sales Tax) General Fund Revenue

Source: Maricopa County DOF (CAFR)

		Annual		Annual	
_	·	% Chg.	Pessimistic	% Chg.	
FY 87/88	\$131,829,410		\$131,829,410		
FY 88/89	\$145,628,022	10.5%	\$145,628,022	10.5%	
FY 89/90	\$153,351,540	5.3%	\$153,351,540	5.3%	
FY 90/91	\$158,679,571	3.5%	\$158,679,571	3.5%	
FY 91/92	\$164,190,068	3.5%	\$164,190,068	3.5%	
FY 92/93	\$176,925,962	7.8%	\$176,925,962	7.8%	
FY 93/94	\$194,846,044	10.1%	\$194,846,044	10.1%	
FY 94/95	\$215,015,370	10.4%	\$215,015,370	10.4%	
FY 95/96	\$231,009,129	7.4%	\$231,009,129	7.4%	
FY 96/97	\$242,352,311	4.9%	\$242,352,311	4.9%	
FY 97/98	\$257,643,630	6.3%	\$257,643,630	6.3%	
FY 98/99	\$279,386,536	8.4%	\$279,386,536	8.4%	
FY 99/00	\$304,531,324	9.0%	\$301,737,459	8.0%	\$303,134,392 8.5%
FY 00/01	\$322,803,204	6.0%	\$310,789,583	3.0%	\$316,796,393 4.5%
FY 01/02	\$342,494,199	6.1%	\$318,559,322	2.5%	
FY 02/03	\$371,606,206	8.5%	\$337,672,882	6.0%	
FY 03/04	\$396,875,428	6.8%	\$368,063,441	9.0%	
FY 04/05	\$419,894,203	5.8%	\$397,508,516	8.0%	
FY 05/06	\$443,408,278	5.6%	\$417,383,942	5.0%	
FY 06/07	\$468,239,142	5.6%	\$436,166,219	4.5%	
FY 07/08	\$494,460,534	5.6%	\$455,793,699	4.5%	
FY 08/09	\$522,150,324	5.6%	\$476,304,416	4.5%	
FY 09/10	\$551,390,742	5.6%	\$497,738,114	4.5%	
FY 10/11	\$582,268,623	5.6%	\$520,136,330	4.5%	
FY 11/12	\$614,875,666	5.6%	\$543,542,464	4.5%	
FY 12/13	\$649,308,704	5.6%	\$568,001,875	4.5%	
FY 13/14	\$685,669,991	5.6%	\$593,561,960	4.5%	
FY 14/15	\$724,067,510	5.6%	\$620,272,248	4.5%	
FY 15/16	\$764,615,291	5.6%	\$648,184,499	4.5%	
FY 16/17	\$807,433,747	5.6%	\$677,352,801	4.5%	
FY 17/18	\$852,650,037	5.6%	\$707,833,678	4.5%	
FY 18/19	\$900,398,439	5.6%	\$739,686,193	4.5%	

<sup>\*</sup> Forecasts from EDP & Co., 03/00

### Vehicle License Tax Projection

# MARICOPA COUNTY VEHICLE LICENSE TAX General Fund Revenue

Source: Maricopa County OMB

	Most Likely	0/ Cwarrith	Pessimistic	% Growth	
1987-88	\$27,759,127	% Growth	\$27,759,127	% Growin	_
1987-88		6.8%		6.8%	
	\$29,641,373	3.8%	\$29,641,373		
1989-90	\$30,758,091		\$30,758,091	3.8%	
1990-91	\$32,310,665	5.0%	\$32,310,665	5.0%	
1991-92	\$32,764,329	1.4%	\$32,764,329	1.4%	
1992-93	\$34,899,550	6.5%	\$34,899,550	6.5%	
1993-94	\$41,791,049	19.7%	\$41,791,049	19.7%	
1994-95	\$49,672,153	18.9%	\$49,672,153	18.9%	
1995-96	\$53,421,417	7.5%	\$53,421,417	7.5%	
1996-97	\$64,600,858	20.9%	\$64,600,858	20.9%	
1997-98	\$67,164,259	4.0%	\$67,164,259	4.0%	
1998-99	\$81,053,747	20.7%	\$81,053,747	20.7%	
1999-00	\$88,936,861	9.7%	\$84,905,634	4.8%	\$86,921,247 7.2%
2000-01	\$99,599,219	12.0%	\$88,432,042	4.2%	\$94,015,631 8.2%
2001-02	\$105,173,907	5.6%	\$90,821,081	2.7%	
2002-03	\$112,632,444	7.1%	\$95,376,110	5.0%	
2003-04	\$118,128,908	4.9%	\$99,986,140	4.8%	
2004-05	\$125,074,887	5.9%	\$105,058,607	5.1%	
2005-06	\$131,178,542	4.9%	\$108,527,230	3.3%	
2006-07	\$138,891,840	5.9%	\$114,470,095	5.5%	
2007-08	\$145,669,762	4.9%	\$118,600,669	3.6%	
2008-09	\$154,235,144	5.9%	\$125,371,431	5.7%	
2009-10	\$161,761,819	4.9%	\$130,116,540	3.8%	
2010-11	\$169,769,029	5.0%	\$137,609,241	5.8%	
2011-12	\$177,323,751	4.5%	\$142,869,342	3.8%	
2012-13	\$186,225,403	5.0%	\$151,137,199	5.8%	
2013-14	\$194,642,791	4.5%	\$156,947,212	3.8%	
2014-15	\$203,440,645	4.5%	\$166,055,624	5.8%	
2015-16	\$211,618,959	4.0%	\$170,215,588	2.5%	
2016-17	\$221,184,136	4.5%	\$175,649,041	3.2%	

<sup>\*</sup> Forecasts from EDP & Co., 4/17/00

## General Fund Beginning Fund Balance Commentary

••••	Projected Gene	eral Fund Balan	ce and Tentative	Appr	opriations	••••••
	•			, ipp.	<b>-</b>	
I.	Fund Balance Projection:	FY 1999-00	FY 1999-00	EV	′ 1999-00	
		Adopted	Revised		rojected	Variance
•	Beginning Fund Balance:	7 100 0 100	7,00000		. 0,000.00	
. (	Unreserved	\$ 127,704,846	\$ 127,704,846	\$ 1	40,716,661	\$ 13,011,815
	Designated for Cashflov				56,400,000)	\$ -
		\$ 71,304,846	\$ 71,304,846	\$	84,316,661	\$ 13,011,815
	Revenue	\$ 694,154,575	\$ 694,154,575	\$ 7	27,984,317	\$ 33,829,742
	Expenditures		\$ (765,459,421)		24,405,325)	\$ 41,054,096
	Net Revenue	\$ (71,304,846)	\$ (71,304,846)	\$	3,578,992	\$ 74,883,838
	Ending Fund Balance:	\$ -	\$ -	\$	87,895,653	\$ 87,895,653
	In an and the Destinants of Des	( O   F		<b>^</b> (	44 000 000	
	Increase in Designated Res	erve for Cash F	iow	\$ (	11,300,000)	
	FY 2000-01 Budgeted Begin	ning Unreserve	d Fund Balance	\$	76,595,653	
	FY 2000-01 Budgeted Net O	perating Reven	ue	\$	43,565,267	
	Net Available for FY 2000-0	I Appropriated	Fund Balance	\$ 1	20,160,920	
II.	FY 2000-01 Final Adopted A					
	Carry-over from FY 1999-00 (	Witel Telephone	System)	\$	(828,118)	
	New Items	1/OID O = #:f: = = 4 = 1	of Doublein ation	•	35,675,165)	
	Transfer to Debt Service Fund Total Final Adopted Approp		s of Participation		83,657,637) <b>20,160,920</b> )	
	Total Filial Adopted Approp	ilation.		φ (1.	20,100,920)	
	FY 2000-01 Estimated Endir	ng Fund Balanc	e	\$	-	
	Further detail on specific item can be found in the <i>General Commentary</i> .					

### Jail And Juvenile Detention Fund Summary

JAIL AND	VENILE DETEN 2000-01 SUM	NTION FUND (2	55)		
	FY 1999-00 ADOPTED	FY 1999-00 PROJECTED	FI	FY 2000-01 INAL/ADOPTED	COMMENT
BEGINNING FUND BALANCE	\$ 31,000,000	\$ 32,338,504	\$	18,147,216	
Jail Tax Revenue (255/472)	91,738,000	91,738,000		95,333,000	:
Base Maintenance of Effort Transfer (100/470 to 255/472)	81,486,796	81,486,796		90,520,046	:
Operating Issue Above Base MOE Transfer (100/470 to 255/472)	7,339,049	7,339,049		1,002,676	
Jail Per Diem (507)	16,385,000	16,385,000		18,718,000	15% daily per diem increase
TOTAL REVENUE	\$ 196,948,845	\$ 196,948,845	\$	205,573,722	
Jail Construction Transfer (255/472 to 455/409)	53,528,139	53,528,139		69,618,279	
Other Jail Construction Transfer (255/472 to 455/409)	52,078,736	52,078,736		33,416,039	· ·
Sheriff's Custody Operations (255-507)	73,217,104	73,217,104		74,839,605	i i
Juvenile Detention Operating (255-276)	12,084,061	11,834,061		12,302,228	
Correctional Health Services Operating (255-262)	16,750,609	16,750,609		20,139,701	
Integrated CJ Information Systems Operating (255-420)	-	-		1,900,000	
Sheriff - Inmate Education	-	-		1,815,917	Budget Issue FY 2000/01 :
Sheriff - DO Compensation Reserve	-	-		643,271	Budget Issue FY 2000/01 :
Sheriff - Recruiting Expenses	-	-		500,000	Budget Issue FY 2000/01
Relocations	-	-		460,000	Reserve for relocations :
Sheriff - Estrella Support Facility One-Time	-	-		273,378	Budget Issue FY 2000/01
County Attorney - Network Security	-	-		97,049	Budget Issue FY 2000/01
Sheriff - Records Management System	-	-		250,048	Budget Issue FY 2000/01
Sheriff - Jail Crimes and Intelligence Equipment	-	-		141,475	Budget Issue FY 2000/01
Superior Court - Jury System (Criminal)	4 450 000	-		716,928	Budget Issue FY 2000/01
Sheriff - Classroom Space	1,150,000	-		1,150,000	Budget Issue FY 1999/00 Carryover :
Juvenile Probation - Detention Vehicle Sheriff - DO Compensation Reserve	33,209 1,659,071	33,209		27,020	Budget Issue FY 1999/00 Carryover Budget Issue FY 1999/00
Sheriff - Security and Transport Reserve	500,000	300,000			Budget Issue FY 1999/00
Correctional Health Services - Operating Reserve	1,000,000	700,000			Budget Issue FY 1999/00
Superior Court - Pre-trial Service One-Time	91,125	63,575		40.000	Budget Issue FY 1999/00 Carryover
Juvenile - PC Replacement	500,000	500,000			Budget Issue FY 1999/00
CJ System Programming - Other One-Time Reserve	1,316,791	-		_	Programming Reserve
Integrated CJ System - Phase I Reserve	1,650,000	40,200		_	CJ System - Phase I
Major Maintenance	5,390,000	2,094,500		5,390,000	Existing Facilities
TOTAL EXPENDITURES	\$ 220,948,845	\$ 211,140,133	\$	223,720,938	•
ESTIMATED ENDING FUND BALANCE	7,000,000	18,147,216		-	•

### JAIL CONSTRUCTION FUND (455) FY 2000-01 SUMMARY

		FY 1999-00 ADOPTED	FY 1999-00 PROJECTED	FII	FY 2000-01 NAL/ADOPTED
BEGINNING FUND BALANCE	E \$	10,260,624	\$ 10,609,244	\$	92,216,119
Jail Construction Transfer In (255/472 to 455/409 Other Jail Construction Transfer In (255/472 to 455/409	,	53,528,139 52,078,736	53,528,139 52,078,736		69,618,279 33,416,039
TOTAL REVENUE	E \$	105,606,875	\$ 105,606,875	\$	103,034,318
Jail Construction CIP (255/409	9)	55,028,138	24,000,000		69,618,279
TOTAL EXPENDITURES	s \$	55,028,138	\$ 24,000,000	\$	69,618,279
ESTIMATED ENDING FUND BALANCE	Ξ \$	60,839,361	\$ 92,216,119	\$	125,632,158

# Maricopa Integrated Health System Fund Balance

	Description	lical Center (Fund ) (Agencies 900 & 901)	Pla	ricopa Health an - AHCCCS (Fund 540) Agency 602)	CS (Fund 550) Agency 600)	Healt Sele	AHCCCS Plans - th Select/Senior ect (Fund 560) ncies 603 & 604)	Total Fund Balance
June 30,	2000 FY 99-00 Ending Fund Balance	\$ (33,700,000)	\$	17,181,000	\$ 79,315,000	\$	(3,429,000)	
June 30,	2000 FY 99-00 Ending Reserved Fund Balance			(4,279,950)	(19,518,000)		-	
June 30,	, 2000 FY 99-00 Ending Unreserved Fund Balance	(33,700,000)		12,901,050	59,797,000		(3,429,000)	
June 30,	2000 Transfer FROM ALTCS TO Medical Center - June 30, 2000 <sup>1</sup>	33,700,000			(33,700,000)			
June 30,	2000 Transfer FROM AHCCCS TO Non-AHCCCS Plans - June 30, 2000 <sup>1</sup>			(3,429,000)	-		3,429,000	
July 1,	2000 FY 00-01 Beginning Unreserved Fund Balance - July 1, 2000	-		9,472,050	26,097,000		-	\$ 35,569,050
July 1,	2000 FY 00-01 Reserved Fund Balance Adjustment <sup>2</sup>	-		(128,400)	2,772,000		-	
July 1,	2000 FY 00-01 Beginning Adjusted Unreserved Fund Balance - July 1, 2000	-		9,343,650	28,869,000		-	
July 1,	2000 FY 00-01 Budgeted Revenues	330,846,015		77,454,776	233,133,411		36,572,890	
July 1,	2000 FY 00-01 Budgeted Expenditures	345,829,803		76,426,027	222,029,713		36,069,780	
June 30,	2001 FY 00-01 Ending Fund Balance Before Transfer - June 30, 2001	(14,983,788)		10,372,399	39,972,698		503,110	
June 30,	2001 Transfer FROM ALTCS TO Medical Center - June 30, 2001	14,983,788		-	(14,983,788)		-	
June 30,	2001 FY 00-01 Ending Fund Balance - June 30, 2001	\$ -	\$	10,372,399	\$ 24,988,910	\$	503,110	\$ 35,864,419
culation o	check against budgeted revenues and expenditures (scrub) Budgeted FY 00-01 Beginning Fund Balance	\$		9,343,650	28,869,000	\$	-	
-	2000 Beginning Budgeted Revenue 2000 Beginning Budgeted Expenditures	\$ 330,846,015 345,829,803	\$	86,798,426 76,426,027	\$ 262,002,411 222,029,713	\$	36,572,890 36,069,780	
June 30,	2001 Transfer FROM ALTCS (600) TO Medical Center Revenue (900)	14,983,788		0	(14,983,788)		0	
June 30,	2001 Ending Fund Balance	\$ _	\$	10,372,399	\$ 24,988,910	\$	503,110	\$ 35,864,419
und transfe	ers subject to AHCCCS approval.							
Maricopa H	Fund Balance Adjustment: -lealth Plan: Projected <b>856 member increase</b> multiplied by \$150 per member for corojected <b>1,386 member decrease</b> multiplied by \$2,000 per member for correspondi							July 1, 2000

# Debt Service & Capital Fund Balance

oita I Improvement Projects C	CIP	Amount
FUND BALANCE		
FY 2000-01 Recommended	d Beginning Fund Balance	\$ 46,454,69
Less Amount Reserved for (	COP Repayment	(46,454,69
		\$
REVENUE		
Proceeds from Certificates	of Participation	\$ 238,231,70
Interest Earned of Proceed	s	9,035,55
		247,267,25
EXPENSES		
CIP Estimate		(60,230,37
	Ending Fund Balance	\$ 187,036,88
	Ending Fund Balance	\$ 187,036,88
Less FY 2001-02 CIP	_	(89,723,69
Less FY 2002-03 CIP		(88,133,51
ı		\$ 9,179,66

Debt Service		
FUND BALANCE Beginning Balance FY 2000-01		\$0
REVENUE		
Transfer in from General Fund Age	ncy 478, Fund 435	\$ 46,454,691
Transfer in from General Fund Age	ncy 473	83,657,637
Interest Earned on Fund Balance		3,353,591
	Total Revenue	\$ 133,465,919
EXPENSES		
Estimated Principal FY 2000-01		(24,069,964)
Estimate Interest FY 2000-01		(14,293,902)
	Ending Fund Balance	\$ 95,102,053
Remaining COP	liability at 6/30/2001	\$ 214,161,739
Fund Balance on	% of Liability	44.4%

### Risk Management Fund Status

The Risk Management Trust is funded entirely through Internal Service Charges.

The County continues to work with the Board of Trustees and the actuary firm to maintain the trust fund at an acceptable level through projected paid claims.

A	sh Balance as of July 1, 1999 tee for Workers Compensation	\$	14,634,857 2,363,476
•	Beginning Balance	\$	16,998,333
Add: Add: Add: Subtract:	FY 1999/00 Projected Revenue Environmental Fund Revenue Projected Interest Earnings FY 1999/00 Projected Expenditures*		18,134,977 325,000 594,942 (18,712,955)
•	Projected Trust Fund Cash Balance at June 30, 2000	\$	17,340,297
Add: Add: Add: Subtract:	Budgeted Revenues FY 2000/01 Estimated Interest Revenue Environmental Revenue Budgeted Expenditures FY 2000/01		19,227,730 606,910 - (19,687,364)
	Trust Fund Cash Balance at June 30, 2001	\$	17,487,573
*Projected expe	enditures are estimates and assume expending the entire FY	1999	-2000 budget,

## Consolidated Expenditures By Fund / Department

		CONSOL FY 99-00	FY 99-00	FY 99-00		FY 99-00	FY 00-01	FY 00-01		
	FI	NAL/ADOPTED	PROJECTED	REVISED		RESTATED	REQUESTED	FINAL/ADOPTED	Variance	(
OTAL FUNDS										
DICIAL BRANCH										
ADULT PROBATION	\$	54,416,189			\$	54,546,975				
JUSTICE COURTS JUVENILE PROBATION		15,755,113	16,137,680	16,400,708		16,400,708	17,420,201	16,646,947	(246,239)	
JUVENILE PROBATION SUPERIOR COURT		38,412,266 45,495,654	34,267,615 45,073,182	38,972,387 45,970,549		38,987,367 46,021,010	41,771,150 51,560,398	40,699,379 48,313,581	(1,712,012) (2,292,571)	
GOI ENION GOON	Subtotal \$	154,079,222	\$ 148,126,446		\$	155,956,060	\$ 178,040,103	\$ 166,874,857		
			-, -, -			,,		, , , , ,	, ( -,, - ,	
ECTED OFFICIAL					$\overline{}$					
BOARD OF SUPERVISORS DIST			\$ 212,739		\$	221,528			. , ,	
BOARD OF SUPERVISORS DIS		221,528 221,528	218,787 185,601	221,528 221,528		221,528 221,528	235,911 235,711	226,304 226,304	(4,776) (4,776)	
BOARD OF SUPERVISORS DIS		221,528	189,472	221,528		221,528	233,733	226,304	(4,776)	
BOARD OF SUPERVISORS DIS		221,528	221,483	221,528		221,528	235,457	226,304	(4,776)	
BOARD OF SUPERVISORS CLE		493,190	420,578	493,190		493,190	510,932	495,804	(2,614)	
ASSESSOR		13,753,701	13,898,884	13,950,951		13,950,951	14,454,817	14,304,298	(353,347)	
COUNTY CALL CENTER		1,219,545	1,211,789	1,219,545		1,242,263	1,374,432	1,334,229	(91,966)	
CLERK OF SUPERIOR COURT		25,444,327	22,183,544	25,915,131		25,826,972	28,349,270	27,072,240	(1,245,268)	
COUNTY ATTORNEY		45,639,342	46,865,637	46,496,077		46,496,077	51,641,049	50,090,994	(3,594,917)	
ELECTIONS		8,252,074	7,869,320	8,252,074		8,252,074	10,610,716	10,609,961	(2,357,887)	
INTERNAL AUDIT		858,504	837,391	858,504		858,504	1,241,902	896,040	(37,536)	
CONSTABLES		1,484,339	1,447,978	1,484,339		1,484,339	1,488,279	1,489,372	(5,033)	
RECORDER SUPERINTENDENT OF SCHOO	10	7,113,872	6,527,996	7,113,872		7,113,872	7,117,647	7,117,982	(4,110)	
TREASURER	LS	1,433,049 3,654,989	1,403,628 3,266,348	1,433,049 3,654,989		1,433,049 3,654,989	1,644,361 3,715,231	1,584,232 3,715,263	(151,183) (60,274)	
SHERIFF		127,957,229	128,211,733	133,457,524		133,457,524	147,535,840	125,256,724	8,200,800	
3.12.1.ii	Subtotal \$	238,411,801	\$ 235,172,908		\$	245,371,444	\$ 270,859,021	\$ 245,098,659	\$ 272,785	
										,
POINTED DEPARTMENT EMERGENCY MANAGEMENT	\$	1,026,246	\$ 846,386	\$ 1,026,246	¢	1,026,246	\$ 1,128,318	\$ 1,107,544	\$ (81,298)	
COMMUNITY DEVELOPMENT	Φ	16,191,837	16,191,837	16.191.837	Φ	16,191,837	15,897,185	15,897,185	294,652	
FINANCE		2,132,366	1,974,347	2,132,366		2,132,366	2,087,227	2,087,227	45,139	
COUNTY ADMINISTRATIVE OF	FICER	1,194,035	1,161,650	1,194,035		1,194,035	1,378,726	1,349,222	(155,187)	
HUMAN SERVICES	.02.1	25,902,217	24,608,000	25,902,217		25,902,217	27,269,518	25,626,307	275,910	
CORRECTIONAL HEALTH		16,781,017	17,458,017	16,781,017		16,781,017	19,062,644	20,229,409	(3,448,392)	
MEDICAL ELIGIBILITY		11,000,959	26,410,959	26,410,959		9,589,004	11,199,886	11,199,886	(1,610,882)	
MEDICAL EXAMINER		3,025,969	2,961,220	3,025,969		3,025,969	3,282,860	3,267,452	(241,483)	
PARKS & RECREATION		6,431,922	4,366,240	6,431,922		6,431,922	11,705,093	5,960,255	471,667	
HUMAN RESOURCES		46,749,690	48,216,824	48,835,321		5,009,028	5,353,334	5,166,584	(157,556)	
INDIGENT REPRESENTATION		32,805,045	30,932,590	33,097,775		33,097,775	35,230,849	34,344,648	(1,246,873)	
PUBLIC FIDUCIARY ORG. PLANNING & TRAINING		1,677,515	1,468,814	1,677,515		1,677,515	1,837,066	1,757,037	(79,522)	
HEALTH CARE MANDATES		616,117 242,047,883	620,305 225,494,713	616,117 226,637,883		686,026 243,459,838	727,944 251,501,762	672,400 251,501,762	13,626 (8,041,924)	
CRIMINAL JUSTICE FACILITIES	DEVELO	55,028,138	24,000,000	55,028,138		55,028,138	69,686,487	69,618,279	(14,590,141)	
CHIEF INFORMATION OFFICER		5,179,219	5,112,359	5,179,219		5,179,219	5,527,733	5,269,733	(90,514)	
JUSTICE & LAW ENFORCEMEN		-	-			1,600,000	1,600,000	1,900,000	(300,000)	
PLANNING & DEVELOPMENT		6,744,130	5,980,114	6,744,130		6,744,130	7,305,682	7,178,444	(434,314)	
JUDICIAL MANDATES		5,631,200	5,906,749	5,631,200		5,631,200	6,192,078	5,970,082	(338,882)	
RESEARCH & REPORTING		448,000	420,918	448,000		448,000	475,788	475,788	(27,788)	
GENERAL GOVERNMENT		389,078,064	311,160,710	392,342,195		389,474,519	501,727,463	500,380,141	(110,905,622)	
MANAGEMENT & BUDGET		1,473,828	1,421,515	1,473,828		1,473,828	1,551,613	1,551,613	(77,785)	
MARICOPA HEALTH PLANS		346,545,668	355,782,918	346,545,668		346,545,668	336,154,626	351,138,414	(4,592,746)	
TRANSPORTATION LIBRARY DISTRICT		118,865,977	106,900,000	118,865,977		118,865,977	135,151,858	134,911,602	(16,045,625)	
HOUSING		9,323,369 15,769,560	9,157,864 13,500,363	9,323,369 15,769,560		9,323,369 15,769,560	9,923,215 16,427,780	9,727,239 16,427,780	(403,870) (658,220)	
SOLID WASTE		5,384,325	5,224,325	5,384,325		5,384,325	5,300,677	4,796,980	(656,220) 587,345	
STADIUM DISTRICT		10,314,274	10,314,274	10,314,274		10,314,274	10,937,900	10,937,900	(623,626)	
		88,497,743	81,307,584	88,497,743		88,497,743	89,280,827	89,280,827	(783,084)	
FLOOD CONTROL DISTRICT FACILITIES MANAGEMENT		20,046,552	20,046,552	20,046,552		20,046,552	21,423,412	21,047,031	(1,000,479)	
MATERIALS MANAGEMENT		2,274,104	1,852,656	2,274,104		2,274,104	4,509,416	2,280,749	(6,645)	
EQUIPMENT SERVICES		8,305,445	8,902,793	8,305,445		8,305,445	10,355,380	9,159,324	(853,879)	
RISK MANAGEMENT		18,712,953	18,709,957	18,712,953		18,712,953	19,709,638	19,687,364	(974,411)	
TELECOMMUNICATIONS		10,970,207	12,055,831	10,970,207		10,970,207	11,471,479	11,471,479	(501,272)	
STADIUM DISTRICT MLB		3,345,245	3,344,245	3,345,245		3,345,245	4,408,327	4,408,327	(1,063,082)	
ANIMAL CONTROL SERVICES		6,289,778	5,949,512	6,289,778		6,289,778	6,622,934	6,622,934	(333,156)	
PUBLIC HEALTH ENVIRONMENTAL SERVICES		34,157,913	28,340,162 15,749,409	35,033,212		35,033,212	56,266,069 17,627,120	37,136,403 17,260,812	(2,103,191)	
ENVIRONMENTAL SERVICES MARICOPA HEALTH SYSTEM		16,886,753 277,265,326	302,737,101	16,899,839 277,265,326		16,899,839 277,265,326	17,627,120 345,180,118	345,829,803	(360,973) (68,564,477)	
		(439,913,377)	(443,999,008)		١	(409,038,520)		(515,496,266)	106,457,746	
ELIMINATIONS DEBT SERVICE		25,950,275	25,950,275	25,950,275	_	25,950,275	64,305,541	64,305,541	(38,355,266)	-1
	Subtotal \$		\$ 1,338,541,080		\$		\$1,628,140,207		\$ (170,906,080)	
					•				, ,	
			\$ 1,721,840,434	\$1,853,930,237		1,843,866,665	\$2,077,039,331	\$ 2,025,418,757	\$ (181,552,092)	

## Consolidated Expenditures By Fund / Department (Continued)

		FY 99-00	_	FY 99-00		FY 99-00		FY 99-00	_	FY 00-01		FY 00-01			
	FINA	AL/ADOPTED	F	PROJECTED		REVISED		RESTATED	R	EQUESTED	FIN	NAL/ADOPTED		Variance	%
SENERAL FUND															
JDICIAL BRANCH															
1 ADULT PROBATION	\$	10,728,934	\$	10,859,720	\$	10,859,720	\$	10,859,720	\$	17,465,470	\$	11,392,066	\$	(532,346)	-5
4 JUSTICE COURTS		14,063,773		14,955,429		14,709,368		14,709,368		15,812,650		15,039,396		(330,028)	-2
7 JUVENILE PROBATION		9.694.690		9.598.171		9.694.690		10.089.143		10,967,295		10.690.320		(601,177)	-6
8 SUPERIOR COURT		37,148,384		36,317,716		37,215,083		37,265,544		42,522,527		39,275,710		(2,010,166)	-5
Subtotal	\$	71,635,781	\$	71,731,036	\$	72,478,861	\$	72,923,775	\$	86,767,942	\$	76,397,492	\$	(3,473,717)	-5
ECTED OFFICIAL			•		4			201 500			_		_	(4.770)	_
1 BOARD OF SUPERVISORS DISTRICT 1	\$	221,528	\$	212,739	\$	221,528	\$	221,528	\$	233,733	\$	226,304	\$	(4,776)	-2
2 BOARD OF SUPERVISORS DISTRICT 2		221,528		218,787	4	221,528		221,528		235,911		226,304		(4,776)	-2
BOARD OF SUPERVISORS DISTRICT 3		221,528		185,601		221,528		221,528		235,711		226,304		(4,776)	-2
BOARD OF SUPERVISORS DISTRICT 4		221,528		189,472		221,528		221,528		233,733		226,304		(4,776)	-2
5 BOARD OF SUPERVISORS DISTRICT 5		221,528		221,483		221,528		221,528		235,457		226,304		(4,776)	-2
BOARD OF SUPERVISORS CLERK		493,190		420,578		493,190		493,190		510,932		495,804		(2,614)	-1
2 ASSESSOR		13,753,701		13,898,884		13,950,951		13,950,951		14,454,817		14,304,298		(353,347)	-3
4 COUNTY CALL CENTER		1,219,545		1,211,789		1,219,545		1,242,263		1,374,432		1,334,229		(91,966)	-7
6 CLERK OF SUPERIOR COURT		18,622,308		18,890,463		18,622,308		18,534,149		20,781,722		19,504,692		(970,543)	-5
9 COUNTY ATTORNEY		38,566,703		39,009,839		39,035,284		39,035,284		41,832,042		40,281,987		(1,246,703)	-3
1 ELECTIONS		8,252,074		7,869,320		8,252,074		8,252,074		10,610,716		10,609,961		(2,357,887)	-29
3 INTERNAL AUDIT		858,504		837,391		858,504		858,504		1,241,902		896,040		(37,536)	-4
5 CONSTABLES		1,484,339		1,447,978		1,484,339		1,484,339		1,488,279		1,489,372		(5,033)	(
6 RECORDER		1,827,872		1,793,445		1,827,872		1,827,872		1,831,752		1,832,087		(4,215)	. (
7 SUPERINTENDENT OF SCHOOLS		1,433,049		1,403,628		1,433,049		1,433,049		1,644,361		1,584,232		(151,183)	-11
3 TREASURER		3,654,989		3,266,348		3,654,989		3,654,989		3,715,231		3,715,263		(60,274)	-2
0 SHERIFF		34,469,613		35.069.613		34.881.745		34.881.745		38.982.418_		37,553,437		(2,671,692)	-8
Subtotal	\$	125,743,527	\$	126,147,358	\$	126,821,490	\$	126,756,049	\$	139,643,149	\$	134,732,922	\$	(7,976,873)	-6
PPOINTED DEPARTMENT	_		_		_		_		_				_		
5 EMERGENCY MANAGEMENT	\$	175,033	\$	135,573	\$	175,033	\$	175,033	\$	174,020	\$	153,246	\$	21,787	12
8 FINANCE		2,132,366		1,974,347		2,132,366		2,132,366		2,087,227		2,087,227		45,139	2
COUNTY ADMINISTRATIVE OFFICER		1,194,035		1,161,650		1,194,035		1,194,035		1,378,726		1,349,222		(155,187)	-13
2 HUMAN SERVICES		1,302,903		1,237,800		1,302,903		1,302,903		1,532,101		1,310,566		(7,663)	-1
8 MEDICAL ELIGIBILITY		11,000,959		26,410,959		26,410,959		9,589,004		11,199,886		11,199,886		(1,610,882)	-17
MEDICAL EXAMINER		3,025,969		2,961,220		3,025,969		3,025,969		3,282,860		3,267,452		(241,483)	-8
0 PARKS & RECREATION		1,336,056		1,336,016		1,336,056		1,336,056		7,380,986		1,636,148		(300,092)	-22
1 HUMAN RESOURCES		2,738,783		2,589,242		2,738,783		4,127,164		4,471,470		4,284,720		(157,556)	-4
3 INDIGENT REPRESENTATION		32,047,322		29,943,484		32,047,322		32,047,322		33,581,605		32,695,404		(648,082)	-2
4 PUBLIC FIDUCIARY		1,677,515		1,468,814		1,677,515		1,677,515		1,837,066		1,757,037		(79,522)	-5
5 ORG. PLANNING & TRAINING		616,117		620,305		616,117		686,026		727,944		672,400		13,626	2
9 HEALTH CARE MANDATES		242,047,883		225,494,713		226,637,883		243,459,838		251,501,762		251,501,762		(8,041,924)	-3
1 CHIEF INFORMATION OFFICER		5,179,219		5,112,359		5,179,219		5,179,219		5,527,733		5,269,733		(90,514)	-2
5 JUDICIAL MANDATES		5,631,200		5,906,749		5,631,200		5,631,200		6,192,078		5,970,082		(338,882)	-6
7 GENERAL GOVERNMENT		229,291,818		191,894,466		227,039,481		225,771,805		268,417,160		272,822,704		(47,050,899)	-21
MANAGEMENT & BUDGET		1,473,828		1,421,515		1,473,828		1,473,828		1,551,613		1,551,613		(77,785)	-5
FACILITIES MANAGEMENT		20,046,552		20.046.552		20.046.552		20.046.552		21,423,412		21,047,031		(1,000,479)	-5
MATERIALS MANAGEMENT		1,346,798		1,114,779		1,346,798		1,346,798		3,586,371		1,357,704		(10,906)	-1
9 ANIMAL CONTROL SERVICES		229,035		229,035		229,035		229,035		228,096		228,096		939	- (
															-10
		4,942,458		4,827,415		4,942,458		4,942,458		24,396,870		5,440,547		(498,089)	
B ENVIRONMENTAL SERVICES	Φ.	644,264	•	639,938		644,264	•	644,264	•	709,159	•	702,559	•	(58,295)	-9
Subtotal	\$	568,080,113	\$	526,526,931	\$	565,827,776	\$	566,018,390	\$	651,188,145	\$	626,305,139	\$	(60,286,749)	-11
															-9
Fund Total	Φ.	765,459,421	\$	724,405,325	\$	765,128,127	\$	765,698,214		877,599,236	\$	837,435,553	\$	(71,737,339)	

# Consolidated Expenditures By Fund / Department (Continued)

		FY 99-00		FY 99-00		FY 99-00		FY 99-00		FY 00-01		FY 00-01			
		FINAL/ADOPTI	D	PROJECTED		REVISED		RESTATED	R	REQUESTED	FI	NAL/ADOPTED		Variance	%
SPECIAL REVENUE															
UDICIAL BRANCH															
1 ADULT PROBATION		\$ 43,687,2	55	\$ 41,788,249	\$	43,687,255	\$	43,687,255	\$	49,822,884	\$	49,822,884	\$	(6,135,629)	-14%
4 JUSTICE COURTS		1,691,3	10	1,182,251		1,691,340		1,691,340		1,607,551		1,607,551		83,789	5%
7 JUVENILE PROBATION		28,717,5	76	24,669,444		29,277,697		28,898,224		30,803,855		30,009,059		(1,110,835)	-4%
8 SUPERIOR COURT		8,347,2	70	8,755,466		8,755,466		8,755,466		9,037,871		9,037,871		(282,405)	-3%
	Subtotal	\$ 82,443,4	11 :	\$ 76,395,410	\$	83,411,758	\$	83,032,285	\$	91,272,161	\$	90,477,365	\$	(7,445,080)	-9%
						4									
LECTED OFFICIAL															
6 CLERK OF SUPERIOR COURT		6,822,0		3,293,081		7,292,823		7,292,823		7,567,548		7,567,548		(274,725)	-4%
9 COUNTY ATTORNEY		7,072,6		7,855,798	4	7,460,793		7,460,793		9,809,007		9,809,007		(2,348,214)	-31%
6 RECORDER		5,286,0		4,734,551		5,286,000		5,286,000		5,285,895		5,285,895		105	0%
0 SHERIFF	-	90,287,6		89,942,120		95,375,779		95,375,779		106,990,772		87,703,287		7,672,492	8%
	Subtotal	\$ 109,468,2	74 :	\$ 105,825,550	\$	115,415,395	\$	115,415,395	\$	129,653,222	\$	110,365,737	\$	5,049,658	4%
PPOINTED DEPARTMENT															
5 EMERGENCY MANAGEMENT		\$ 851.2	13 !	\$ 710.813	\$	851.213	\$	851.213	\$	954.298	\$	954.298	\$	(103.085)	-12%
7 COMMUNITY DEVELOPMENT		16.191.8		16,191,837	۳	16.191.837	Ψ	16,191,837	•	15,897,185	•	15.897.185	١	294,652	2%
2 HUMAN SERVICES		24,599,3		23,370,200		24,599,314		24,599,314		25,737,417		24,315,741		283,573	1%
6 CORRECTIONAL HEALTH		16,781,0		17,458,017		16,781,017		16,781,017		19.062.644		20,229,409		(3.448.392)	-21%
0 PARKS & RECREATION		5,095,8		3,030,224		5,095,866		5,095,866		4,324,107		4,324,107		771,759	15%
3 INDIGENT REPRESENTATION		757.7		989.106		1,050,453		1.050.453		1,649,244		1,649,244		(598,791)	-57%
2 JUSTICE & LAW ENFORCEMEN	IT INTEGE		-			-		1,600,000		1,600,000		1,900,000	4	(300,000)	-19%
4 PLANNING & DEVELOPMENT		6,744,13	30	5,980,114		6,744,130		6,744,130		7,305,682		7,178,444		(434,314)	-6%
6 RESEARCH & REPORTING		448,0	00	420,918		448,000		448,000		475,788		475,788		(27,788)	-6%
7 GENERAL GOVERNMENT		125,792,2	16	112,811,244		129,308,714		127,708,714		124,031,172		120,872,375		6,836,339	5%
0 MARICOPA HEALTH PLANS		1,723,9	23	1,474,718		1,723,923		1,723,923		1,629,106		1,629,106		94,817	6%
4 TRANSPORTATION		118,865,9	77	106,900,000		118,865,977		118,865,977		135,151,858		134,911,602		(16,045,625)	-13%
5 LIBRARY DISTRICT		9,323,3	69	9,157,864		9,323,369		9,323,369		9,923,215		9,727,239		(403,870)	-4%
6 HOUSING		15,769,5	60	13,500,363		15,769,560		15,769,560		16,427,780		16,427,780		(658,220)	-4%
7 SOLID WASTE		4,164,3		4,004,387		4,164,387		4,164,387		4,096,366		3,799,628		364,759	9%
8 STADIUM DISTRICT		5,192,6		5,192,638		5,192,638		5,192,638		5,535,681		5,535,681		(343,043)	-7%
9 FLOOD CONTROL DISTRICT		88,497,7		81,307,584		88,497,743		88,497,743		89,280,827		89,280,827		(783,084)	-1%
8 STADIUM DISTRICT MLB		3,341,7		3,341,745		3,341,745		3,341,745		4,404,827		4,404,827		(1,063,082)	-32%
ANIMAL CONTROL SERVICES		6,060,7		5,720,477		6,060,743		6,060,743		6,394,838		6,394,838		(334,095)	-6%
PUBLIC HEALTH		29,215,4		23,512,747		30,090,754		30,090,754		31,869,199		31,695,856		(1,605,102)	-5%
8 ENVIRONMENTAL SERVICES		16,242,4		15,109,471		16,255,575		16,255,575		16,917,961	Z	16,558,253	_	(302,678)	-2%
	Subtotal	\$ 495,659,3	<b>15</b>	\$ 450,184,467	\$	500,356,958	\$	500,356,958	\$	522,669,195	-\$	518,162,228	\$	(17,805,270)	-4%
F	und Total	\$ 687.571.0	90 '	\$ 632.405.427	\$	699,184,111	\$	698.804.638	\$	743.594.578	\$	719.005.330	\$	(20.200.692)	-3%
· ·	-	Ψ 001,011,0	,,,,	y 002,400,421	ψ	000,104,111	Ψ	030,004,000	Ψ	7-3,33-1,376	Ψ	, 10,000,000	Ψ	(20,200,032)	-5/0

			DATED EXP	END									
		FY 99-00	FY 99-00 PROJECTED		FY 99-00		FY 99-00	FY 00-01	FY 00-01				
		FINAL/ADOPTED			REVISED	RESTATED		REQUESTED	FINAL/ADOPTED		Variance		%
CAPITAL PROJECTS													
LECTED OFFICIAL													
0 SHERIFF		3,200,000	3,200,00	0	3,200,000		3,200,000	1,562,650		-		3,200,000	100%
	Subtotal	\$ 3,200,000	\$ 3,200,00	0 \$	3,200,000	\$	3,200,000	\$ 1,562,650	\$	-	\$	3,200,000	100%
PPOINTED DEPARTMENT													
0 CRIMINAL JUSTICE FACILITIES DEVELO		55,028,138	24,000,00	0	55,028,138		55,028,138	69,686,487		69,618,279		(14,590,141)	-27%
7 GENERAL GOVERNMENT		33,994,000	6,455,00	0	35,994,000		35,994,000	109,279,131		106,685,062		(70,691,062)	-196%
8 STADIUM DISTRICT MLB		3,500	2,50	0	3,500		3,500	3,500		3,500		-	0%
	Subtotal	\$ 89,025,638	\$ 30,457,50	0 \$	91,025,638	\$	91,025,638	\$ 178,969,118	\$	176,306,841	\$	(85,281,203)	-94%
		· · ·											
F	und Total	\$ 92,225,638	\$ 33,657,50	0 \$	94,225,638	\$	94,225,638	\$ 180,531,768	\$	176,306,841	\$	(82,081,203)	-87%

#### Consolidated Expenditures By Fund / Department (Continued)

•	CONSOL	DATED EXPE	NDITURES BY	FUND/DEPART	MENT	• • • • • • • • • • • • • •	• • • • • • • • • • •	• • • • • •
•	FY 99-00	FY 99-00	FY 99-00	FY 99-00	FY 00-01	FY 00-01		
•	FINAL/ADOPTED	PROJECTED	REVISED	RESTATED	REQUESTED	FINAL/ADOPTED	Variance	%
:								
• ENTERPRISE								
• APPOINTED DEPARTMENT	044 004 745	054 000 000	044 004 745	044.004.745	004 505 500	0.40 500 000	(4.007.500)	40/
60 MARICOPA HEALTH PLANS 67 SOLID WASTE	344,821,745 1.219.938	354,308,200 1.219.938	344,821,745 1.219.938	344,821,745 1,219,938	334,525,520 1,204,311	349,509,308 997.352	(4,687,563)	-1% 18%
<ul><li>67 SOLID WASTE</li><li>90 MARICOPA HEALTH SYSTEM</li></ul>	277.265.326	302.737.101	277.265.326	277,265,326	345.180.118	345.829.803	222,586 (68,564,477)	-25%
• Subto	,,-	\$ 658.265.239	\$ 623.307.009	,,-	\$ 680.909.949	,,	\$ (73.029.454)	-25%
• Subio	tai \$ 023,307,009	\$ 000,200,209	\$ 023,307,009	\$ 623,307,009	\$ 000,909,949	φ 090,330,403	\$ (73,029,434)	-1270
• Fund To	tal \$ 623,307,009	\$ 658,265,239	\$ 623,307,009	\$ 623,307,009	\$ 680,909,949	\$ 696,336,463	\$ (73,029,454)	-12%

											• • •		
		CONSOLI	DATED EXPE	NDIT	TURES BY	FU	ND/DEPART	MEI	NT				
		FY 99-00	FY 99-00		FY 99-00		FY 99-00		FY 00-01	FY 00-01			
		FINAL/ADOPTED	PROJECTED		REVISED		RESTATED	RE	QUESTED	FINAL/ADOPTED	)	Variance	%
INTERNAL SERVICE													
APPOINTED DEPARTMENT													
31 HUMAN RESOURCES		44,010,907	45,627,582		46,096,538		881,864		881,864	881,864	V	-	0%
73 MATERIALS MANAGEMENT		927,306	737,877		927,306		927,306		923,045	923,045		4,261	0%
74 EQUIPMENT SERVICES		8,305,445	8,902,793		8,305,445		8,305,445		10,355,380	9,159,324		(853,879)	-10%
75 RISK MANAGEMENT		18,712,953	18,709,957		18,712,953		18,712,953		19,709,638	19,687,364		(974,411)	-5%
76 TELECOMMUNICATIONS		10,970,207	12,055,831		10,970,207		10,970,207		11,471,479	11,471,479		(501,272)	-5%
	Subtotal	\$ 82,926,818	\$ 86,034,040	\$	85,012,449	\$	39,797,775	\$	43,341,406	\$ 42,123,076	\$	(2,325,301)	-6%
	Fund Total	\$ 82,926,818	\$ 86,034,040	\$	85,012,449	\$	39,797,775	\$	43,341,406	\$ 42,123,076	\$	(2,325,301)	-6%

•	CONSOLID	ATED EXPEND	ITLIDES BY EL	IND/DEDARTA	/ENT			
	FY 99-00	FY 99-00	FY 99-00	FY 99-00	FY 00-01	FY 00-01		
• FINIA	L/ADOPTED	PROJECTED	REVISED	RESTATED	REQUESTED	FINAL/ADOPTED	Variance	%
1 1107	L/ADOI ILD	TROSECTED	KEVIOLD	REGIATED	REQUESTED	TINAL/ADOLTED	variance	/0
•								
DEBT SERVICE								
APPOINTED DEPARTMENT								
STADIUM DISTRICT	5.121.636	5.121.636	5.121.636	5.121.636	5.402.219	5.402.219	(280,583)	-5%
• **	-, ,	-, ,		-, ,	-, - , -	-, - , -	, , ,	
DEBT SERVICE	25,950,275	25,950,275	25,950,275	25,950,275	64,305,541	64,305,541	(38,355,266)	148%
Subtotal \$	31.071.911 \$	31.071.911 \$	31.071.911 \$	31.071.911	\$ 69,707,760	\$ 69,707,760 \$	(38,635,849)	124%
:	• .,•,• •	• • • • • • • • • • • • • • • • • • • •	* 1,5 , 5	,	,,	*	(,,- :-)	
· —								
Fund Total \$	31,071,911 \$	31,071,911 \$	31,071,911 \$	31,071,911	\$ 69,707,760	\$ 69,707,760 \$	(38,635,849)	124%
· —								
•								

•••••				UND/DEPART	MENT			••••
	FINAL/ADOPTED	PROJECTED	REVISED	RESTATED	REQUESTED	FINAL/ADOPTED	Variance	%
	(439,913,377)	(443,999,008)	(443,999,008)	(409,038,520)	(518,645,366)	(515,496,266)	106,457,746	26%
Subtotal	\$ (439,913,377)	\$ (443,999,008)	\$ (443,999,008)	\$ (409,038,520)	\$ (518,645,366)	\$ (515,496,266)	\$ 106,457,746	26%
Fund Total	\$ (439.913.377)	\$ (443.999.008)	\$ (443.999.008)	(409.038.520)	\$ (518.645.366)	\$ (515,496,266)	\$ 106.457.746	26%
		FY 99-00 FINAL/ADOPTED  (439,913,377) Subtotal \$ (439,913,377)	FY 99-00 FY 99-00 PROJECTED  (439,913,377) (443,999,008)  Subtotal \$ (439,913,377) \$ (443,999,008)	FY 99-00 FY 99-00 FY 99-00 REVISED  (439,913,377) (443,999,008) (443,999,008)  Subtotal \$ (439,913,377) \$ (443,999,008) \$ (443,999,008) \$	CONSOLIDATED EXPENDITURES BY FUND/DEPART FY 99-00 FY 99-00 FY 99-00 FY 99-00 FINAL/ADOPTED PROJECTED REVISED RESTATED  (439,913,377) (443,999,008) (443,999,008) (409,038,520) Subtotal \$ (439,913,377) \$ (443,999,008) \$ (443,999,008) \$ (409,038,520)	CÓNSOLIDATED EXPENDITURES BY FUND/DEPARTMENT FY 99-00 FY 99-00 FY 99-00 FY 99-00 FY 00-01 FINAL/ADOPTED PROJECTED REVISED RESTATED REQUESTED  (439,913,377) (443,999,008) (443,999,008) (409,038,520) (518,645,366)  Subtotal \$ (439,913,377) \$ (443,999,008) \$ (443,999,008) \$ (409,038,520) \$ (518,645,366)	CONSOLIDATED EXPENDITURES BY FUND/DEPARTMENT   FY 99-00   FY 99-	FY 99-00 FY 99-00 REVISED RESTATED REQUESTED FINAL/ADOPTED Variance  (439,913,377) (443,999,008) (443,999,008) (409,038,520) (518,645,366) (515,496,266) 106,457,746  Subtotal \$ (439,913,377) \$ (443,999,008) \$ (443,999,008) \$ (409,038,520) \$ (518,645,366) \$ (515,496,266) \$ 106,457,746

### Consolidated Expenditures By Department And Fund

	GENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE	INTERNAL SERVICE	ELIMINATIONS	TOTAL FUN
	OLIVERAL I OND	IVE A FLACE	CLIVIOL	11000010	LITTLINI NIOL	CERVICE		. O I / L I OIN
IDICIAL BRANCH								
ADULT PROBATION	\$ 11,392,066			- \$	- \$ -	\$ -	\$ -	\$ 61,214
JUSTICE COURTS	15,039,396	1,607,551		-		-	-	16,646
JUVENILE PROBATION	10,690,320	30,009,059		-		-	-	40,699
SUPERIOR COURT	39,275,710	9,037,871				-	-	48,313
Subtotal	\$ 76,397,492	\$ 90,477,365	5 \$	- \$	- \$	- \$ -	\$ -	\$ 166,874
ECTED OFFICIAL								
BOARD OF SUPERVISORS DISTRICT 1		\$ -	\$	- \$	- \$ -	-\$ -	\$ -	\$ 226
BOARD OF SUPERVISORS DISTRICT 2	226,304			-		,	-	226
BOARD OF SUPERVISORS DISTRICT 3	226,304			-		-		220
BOARD OF SUPERVISORS DISTRICT 4	226,304			-		-		220
BOARD OF SUPERVISORS DISTRICT 5	226,304	-		-		-		220
BOARD OF SUPERVISORS CLERK	495,804	-		-	-	-	-	49
ASSESSOR	14,304,298	-		-	-	-		14,304
COUNTY CALL CENTER	1,334,229			-		-		1,33
CLERK OF SUPERIOR COURT	19,504,692	7,567,548		-		-		27,072
COUNTY ATTORNEY	40,281,987	9,809,007	<b>,</b>	-		-		50,09
ELECTIONS	10,609,961	-		-		- 1		10,609
INTERNAL AUDIT	896,040	-		-		-		89
CONSTABLES	1,489,372	E 00E 00	-	-		-	1	1,48
RECORDER	1,832,087	5,285,895	)	-		-		7,11
SUPERINTENDENT OF SCHOOLS	1,584,232	-		-		-		1,584
TREASURER	3,715,263	97 703 00	7	-	-	-	-	3,71
SHERIFF	\$ 134,732,032	87,703,287 \$ 110,265,737		- \$	- \$	•	<u>-</u>	125,250 \$ 245.098
Subtotal	\$ 134,732,922	\$ 110,365,737	7 \$	- φ	- a	- \$ -		\$ 245,09
POINTED DEPARTMENT								
EMERGENCY MANAGEMENT	\$ 153,246	\$ 954,298	e	- \$ -	\$ -	\$ -	\$ - 5	\$ 1,107
COMMUNITY DEVELOPMENT	Ф 155,246	15,897,185		- э	<b>Ъ</b> -	-	<b>Ф</b>	τ, 107 15,89
FINANCE	2.007.227	13,037,100	,	-	•		•	
COUNTY ADMINISTRATIVE OFFICER	2,087,227 1.349,222	-		-	-	-	-	2,08
	,,	24 245 74		-		-	-	1,34
HUMAN SERVICES	1,310,566	24,315,741 20,229,409			-	-	-	25,620 20,229
CORRECTIONAL HEALTH		20,229,408	,		-	-	-	
MEDICAL ELIGIBILITY MEDICAL EXAMINER	11,199,886	-					-	11,199
	3,267,452 1,636,148	4 224 40	,	Ţ	-	-	-	3,26° 5,960
PARKS & RECREATION		4,324,107				004.004	-	
HUMAN RESOURCES INDIGENT REPRESENTATION	4,284,720	1 640 244		-		881,864	-	5,16
PUBLIC FIDUCIARY	32,695,404 1,757,037	1,649,244	•	-	-	-	-	34,344 1,757
ORG. PLANNING & TRAINING	672,400	-	-	-	-	-	-	672
HEALTH CARE MANDATES	251,501,762	-		-	•	•	•	251,501
CRIMINAL JUSTICE FACILITIES DEVELO	231,301,702	-		69,618,27	·o	•	•	69,618
CHIEF INFORMATION OFFICER	E 260 722	-	-	09,010,27	9 -	-	-	
	5,269,733	1 000 000		-	-	-	-	5,269
JUSTICE & LAW ENFORCEMENT INTEGI	-	1,900,000		-	-	-	-	1,900
PLANNING & DEVELOPMENT	5 070 000	7,178,444		-	-	-	-	7,178
JUDICIAL MANDATES	5,970,082	475,788		-	-	-	-	5,970
RESEARCH & REPORTING	272 922 704			106 605 06	2	-	-	475 500 380
GENERAL GOVERNMENT MANAGEMENT & BUDGET	272,822,704	120,872,375		106,685,06	-	-	-	500,380
	1,551,613	1 620 106	-	-	240 500 000	-	-	1,551
MARICOPA HEALTH PLANS TRANSPORTATION	-	1,629,106		-	349,509,308	-	-	351,138
	-	134,911,602		-	-	-	-	134,911
LIBRARY DISTRICT	-	9,727,239		-	-	-	-	9,727
HOUSING SOLID WASTE	-	16,427,780		-	- 007.350	-	-	16,427
	-	3,799,628 5,535,681		٥ -	997,352	-	-	4,796
STADIUM DISTRICT FLOOD CONTROL DISTRICT	-	5,535,681 89,280,827		-	-	-	-	10,937 89,280
FLOOD CONTROL DISTRICT FACILITIES MANAGEMENT	21,047,031	09,280,827		_	-	-	-	
MATERIALS MANAGEMENT	1,357,704	-		_	-	923,045	-	21,047
EQUIPMENT SERVICES	1,331,104	-		_	-	9,159,324	-	2,280 9,159
RISK MANAGEMENT				_	-	19,687,364	-	
TELECOMMUNICATIONS				-	-	19,687,364	-	19,687
STADIUM DISTRICT MLB		4,404,827		3,50	-	11,4/1,4/9	-	11,471
ANIMAL CONTROL SERVICES	228,096	6,394,838		3,50	-	-	-	4,408 6,622
				-	-	-	-	
PUBLIC HEALTH	5,440,547	31,695,856		-	-	-	-	37,136
ENVIRONMENTAL SERVICES	702,559	16,558,253	-	-	245 000 000	-	-	17,260
MARICOPA HEALTH SYSTEM	-	-	-	-	345,829,803	-	(E1E 400 000)	345,829
ELIMINATIONS	-	-	04005 =	-	-	-	(515,496,266)	(515,496
DEBT SERVICE			64,305,54		<u>-</u>	<u> </u>		64,305
Subtotal	\$ 626,305,139	\$ 518,162,228	\$ 69,707,76	0 \$ 176,306,84	1 \$ 696,336,463	\$ 42,123,076	\$ (515,496,266) \$	1,613,445

## General Government Expenditure Variance Commentary

G A	ontingency			Adopted	_	Restated		Tentative		Final	Variance	Explanation
Α												
	General Contingency	_	\$	10,967,942	\$	9,580,881	\$	12,000,000	\$	12,000,000		General Contingency
	dult Probation - Substance Abuse Progr	ramming		-		-		1,000,000		1,000,000		Reserved - FY 2000-01 Budget Issue
	Constables - Compensation			-		-		138,666		138,666		Reserved - FY 2000-01 Legislation
	Cup. Of Schools - Asst. Finance Director			-		-		59,328		59,328		Reserved - FY 2000-01 Budget Issue
	Superior Court - Judicial Compensation			-		-		177,328		-	-	Adj btwn tentative/final to Superior Court
J	ustice Courts - JP Compensation			-		-		9,652		-	-	Adj btwn tentative/final to Justice Courts
												Adj btwn tentative/final (moved from Sheriff t
S	heriff Aviation Fund			-		-		-		500,000	(500,000)	Contingency)
S	heriff - Den. Officer Compensation			-		-		235,627		235,627	(235,627)	Reserved - FY 2000-01 Budget Issue
	nternal Audit - Outside Consulting Conti	gency		_		_		131,600		131,600		Reserved - FY 2000-01 Budget Issue
	Superior Court - Contract Court Reporter			_		_		200,000		200,000		Reserved - FY 2000-01 Budget Issue
	Superior Court - Interpretor Fees	_						100,000		100,000		Reserved - FY 2000-01 Budget Issue
	County Attorney - EDC Reserve					18,103		79,855		79,855		Reserved - FY 1999-00 Board Agenda
_	ounty Attorney - EDC Reserve			•		10,103		19,000		19,000	(01,732)	
_						400.005				0.15.00.1	(400.000	Adj btwn tentative/final for one grant
	County Attorney - Grants Reserve					106,095		300,646		245,004		position;reserved-FY 1999-00 Board Agenda
_	ustice Courts - Colocation			-		2,000,000		-		-		Reserved - FY 1999-00 Board Agenda
J	ustice Courts - Pro Temp			-		226,325		-		-	226,325	Reserved - FY 1999-00 Board Agenda
J	uvenile Probtion-CJC Relocation			43,250		43,250		-		-	43,250	Reserved-FY 1999-00 Budget Issue
Α	dult Probation Reach Out Pilot			202,875		72,089		-		-	72,089	Reserved-FY 1999-00 Budget Issue
J	ustice Courts Compensation			672,657		27,062		-		-		Reserved-FY 1999-00 Budget Issue
	Cheriff-District Detective Staffing			329,000		329,000		_				Reserved-FY 1999-00 Budget Issue
	Cheriff-Detention Officer Minimum			840,929		428,797		_				Reserved-FY 1999-00 Budget Issue
	Superior Ct-Pretrial Services			557,217		490,518				_		Reserved-FY 1999-00 Budget Issue
								-		-		
	Clerk of Sup. CtContingency			500,640		500,640		-		-		Reserved-FY 1999-00 Budget Issue
	Clerk of Sup. Ct Buildout of Space			275,000		275,000		-		-		Reserved-FY 1999-00 Budget Issue
	uvenile Probation - Teen Court			349,534		349,534		-		-		Reserved-FY 1999-00 Budget Issue
	lew Court Divisions			3,000,000		687,290		-		-		Reserved-FY 1999-00 Budget Issue
C	Call Center Supply Contingency			5,600		5,600		-		-	5,600	FY 1999-00 Budget Issue
		Subtotals	\$	17,744,644	\$	15,140,184	\$	14,432,702	\$	14,690,080	\$ 450,104	
12 O	ther General Fund Programs											
	lase-level Internal Service Charges		\$	16,416,991	\$	15,349,315	\$	18,014,747	\$	18,014,747	(2,665,432)	ISF Charges (Risk, ES, and Telecom)
V.	Maintenance of Effort Contribution			88,825,845		88,825,845		91,522,722		91,522,722		Gen. Fund MOE for Detention Facilities
											,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
ν	'ehicle Replacement			4,225,000		4,225,000		3,152,841		3,152,841	1.072.159	Vehicle Replacement with alternative fuel re
	Citizen Tax Education			200,000		200,000		200,000		200,000		Printing and Postage
	Inited Way			1,500		1,500		1,500		1,500		Tilling and Fostage
	*										(05.000)	0 1, 11 : 57,1007.00
	Customer Satisfaction Survey			100,000		100,000		125,000		125,000	(25,000)	Completed during FY 1997-98
В	OS NW Regional Facility Charges		_	5,280		5,280	•	5,280		5,280	- (1015 150)	-
		Subtotals	\$	109,774,616	\$	108,706,940	\$	113,022,090	\$	113,022,090	\$ (4,315,150)	
	nfrastructure Systems		\$	518,517	\$	518,517	\$		\$	- :		HP Computer Lease Payment
16 Ir	nterest Expense			6,343,434		6,343,434		6,354,722		6,354,722	(11,288)	Repayment of COPS
												Increase in membership costs, salary survey
21 D	ues and Memberships			170,462		193,649		453,453		453,453	(259,804)	CSA Building Assessment
22 T	axes and Assessments			75,000		75,000		75,000		75,000	-	Downtown Contribution
24 C	onsultants			1,500,000		1,500,000		2,500,000		2,500,000	(1,000,000)	Incl consultants for fincl systems & Intl Audi
	uition Reimbursement			900,000		900,000		900,000		900,000		Funding for G.F. depts.
1				230,000		200,000		230,000		550,000		Gen. Fund Depts. Only (includes carryover a
32 M	lajor Maintenance										-	new; includes \$1 m for Parks)
	Major Maintenance (General Fund)			8,081,004		8,081,004		7,152,271		7,152,271	928,733	,
	lajor Maintenance (General Fund) Major Maintenance (Parks)			0,001,004		0,001,004		2,500,000		2,500,000	(2,500,000)	
10	agor wantenance (rans)	Subtotals	Φ.	8,081,004	Ф	8,081,004	•		•			
		Subtotals	Ф	0,061,004	Ф	0,081,004	Ф	9,652,271	Ф	9,652,271	\$ (1,571,267)	
			•	750 00-	•	7=0 00-	•	000 000	•	000 000		
	DA Projects		\$	750,000	\$	750,000	\$	300,000	\$	300,000		
	ax Appeal Cases			500,000		500,000		500,000		500,000		Trends indicate less activity
	udgements			500,000		500,000		500,000		500,000	-	For the Entire County
43 P	rofessional Services - Legal			1,300,000		1,428,936		1,664,768		1,664,768	(235,832)	Funding for G.F. depts.
	urial of Indigents			400,000		400,000		400,000		400,000	-	Increased costs for Indigent burials
	ther Non-Profit Support			1,010,000		1,010,000		1,054,400		1,054,400	(44,400)	-
	ccommodation Schools Support			365,000		365.000		365,000		365,000		Mandated - Regional School
- 1	The same of the sa									,		
76 C	cooperative Extension Support			150,000		150,000		230,000		230,000	(80.000)	Cooperative Extension (inc. per Board Agen
- 1	and a support	Subtotals	\$	4,975,000	\$	5,103,936	\$	5,014,168	\$	5,014,168		
			7	.,,	7	2,.00,000		2,27.,100	+	_,,,	. 33,,00	
A	GENCY 470 TOTAL		\$	150,082,677	\$	146,562,664	\$	152,404,406	\$	152,661,784	\$ (6,099,120)	7
100			Ť	,	_			,, . 00	_		. (-,,120)	=
	CAAP Grant											
9			\$	2,834,207	\$	6,350,675	\$	6,051,013	\$	6,051,013	\$ 299,662	
	ontingency		Φ	2,034,207	φ		φ	0,001,013	φ	0,001,013		
11 C	contingency			2 752 202								
'11 C	ontingency ransfer to Funds			3,750,000		3,750,000		-		-	3,750,000	Transfer to Capital Projects-Spur Cross Ran
11 C			•	3,750,000 6,584,207	\$	3,750,000	\$	6,051,013	\$	6,051,013		

#### General Government Expenditure Variance Commentary (Continued)

721 Detention Fund											
New Jail/Detention Facilities		\$ 105,606,875	5 \$	105,606,875	\$	106,183,418	\$	103,034,318	\$	(576,543)	)
Sheriff - Inmate Education			-	-		1,815,917		1,815,917		(1,815,917)	Reserved-FY 2000-01 Budget Issue
Sheriff - DO Compensation			-	-		643,271		643,271		(643,271)	Reserved-FY 2000-01 Budget Issue
Sheriff-Recruiting Expenses			-	-		500,000		500,000		(500,000)	Reserved-FY 2000-01 Budget Issue
County Attorney Network Security			-	-		97,049		97,049		(97,049)	Reserved-FY 2000-01 Budget Issue
Sheriff-Records Management System			-	-		250,048		250,048			Reserved-FY 2000-01 Budget Issue
Sheriff - Jail Crimes and Intelligence			-	-		141,475		141,475		, , -,	Reserved-FY 2000-01 Budget Issue
Superior Ct Jury System (Criminal)			-	-		716,928		716,928			Reserved-FY 2000-01 Budget Issue
Relocations			-	-		500,000		460,000			Adj btwn tenative/final for vehicle carryover
Sheriff - Estrella Facility			-	-		273,378		273,378		(273,378)	Reserved FY 2000-01 Budget Issue
Correctional Health Compensation		1,000,000	0	1,000,000				-		1,000,000	Reserved-FY 1999-00 Budget Issue
Sheriff's Detention Officer Min.		1,659,07	1	1,659,071		-				1,659,071	Reserved-FY 1999-00 Budget Issue
Superior CtPretrial ServOne time		91,12	5	91,125		-		-		91,125	Reserved-FY 1999-00 Budget Issue
Sheriff's Security & Transport		500,000	)	500,000				-		500,000	Reserved-FY 1999-00 Budget Issue
Sheriff's Classroom Space		1,150,000	0	1,150,000		1,150,000		1,150,000			Carryover -FY 1999-00 Budget Issue
Juvenile PC Purchase		500,000	)	500,000		-		-		500,000	Reserved-FY 1999-00 Budget Issue
Vehicle Carryovers for Detention		33,20	9	33,209		27,020		67,020		6,189	Carryover for PSA & Juvenile
Phase 1-Technology Issues		1,650,000	0	50,000		-		-		50,000	
One time Jail/Detention Projects		1,316,79		1,316,791		-		-		1,316,791	
											Maj. Mtce on existing Jail/Detention facilities
											(Carryover from FY 1999-00 and new for FY
Maj. Mtnc on Existing Detention Fac.		5,390,000	0	5,390,000		5,390,000		5,390,000		-	01)
AGENCY 472 TOTAL	_	\$ 118,897,07 <sup>-</sup>	1 \$	117,297,071	\$	117,688,504	\$	114,539,404	\$	(391,433)	
	-						_				
11 Contingency											
Environmental Services - New Regional C	Office	\$	- \$	-	\$	274,930	\$	274,930	\$	(274,930)	Reserved FY 2000-01 Budget Issue
Animal Control Services - Compensation			-	-		355,857		355,857		(355,857)	Reserved FY 2000-01 Budget Issue
County Attorney - HPN Server			-	-		185,496		185,496		(185,496)	Reserved FY 2000-01 Budget Issue
County Attorney Video Conferencing			-	-		134,446		134,446			Reserved FY 2000-01 Budget Issue
Telecom Capital Equipment			-	-		1,920,000		1,920,000		(1,920,000)	Reserved FY 2000-01 Budget Issue
Clerk of the Court - Desktop Lifecycle Pla	n		-	-		449,000		449,000		(449,000)	Reserved FY 2000-01 Budget Issue
Materials Management - E-Procurement S	System		-	-		2,025,000		2,025,000		(2,025,000)	Reserved FY 2000-01 Budget Issue
Hospital Settlement	,	5,200,000	0	5,200,000		-		-			Advanced Payment of Judgment
Contingency		8,000,000		8,000,000		12,000,000		12,000,000			Contingency
3, 3				-,,		,,		,,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Relocations under consideration (incl \$275k
Contingency Relocation Costs		3,000,000	0	3,000,000		2,500,000		2,500,000		500,000	Clerk of Court storage)
Assessor GIS Enhancements		613,750	)	613,750		550,000		550,000		63,750	Year 2 funding of 4 year issue
Technology			-	-				2,603,766		(2,603,766)	Time & Attdnce & other technology consl.
Call Center-Telecom Requirements		238,159	9	238,159		-		-		238,159	FY 1999-00 Budget Issue
Medical Examiner-3 Unit Modular		220,000	)	220,000				-		220,000	Reserved-FY 1999-00 Budget Issue
	Subtotals	\$ 17,271,90	9 \$	17,271,909	\$	20,394,729	\$	22,998,495	\$	(5,726,586)	1
12 Other General Fund Programs											
Superior Court - PC Replacement		\$ -	\$	-	\$	650,000	\$	650,000	\$		Reserved FY 2000-01 Budget Issue
CIO - Advantage System Upgrade			-	-		344,514		344,514			Reserved FY 2000-01 Budget Issue
County Attorney - CAIS Phase II			-	-		331,118		331,118			Reserved FY 2000-01 Budget Issue
County Attorney - Novell Servers			-	-		79,822		79,822			Reserved FY 2000-01 Budget Issue
Superior Court - Jury System (Civil)			-	-		307,255		307,255			Reserved FY 2000-01 Budget Issue
Sheriff - Records Management System (G	i⊢ portion)		-	-		128,813		128,813			Reserved FY 2000-01 Budget Issue
Parks and Recreation - PC's and Server			-	-		69,500		69,500			Reserved FY 2000-01 Budget Issue
Medical Eligibility - Outreach Vans			-	-		200,000		200,000			Reserved FY 2000-01 Budget Issue
Vehicle Replacement			-	-		500,000		500,000			Carroyver Reserve from FY 1999-00
Burke Litigation			-	-		300,000		300,000			Human Resources - Burke Litigation
Research and Reporting			-	-		185,708		185,708			Research and Reporting Transfer
Year 2000 - Countywide		1,305,12		1,305,126				-			New & Embedded Systems Y2K
Year 2000/Technology Systems		4,261,40		4,261,407				-			Carryover from FY 1998-99
Enterprise Infrastructure		108,120		108,120				-			Carryover from FY 1998-99
Radio Replacements		4,707,15		4,707,151		-		-			Final funding of FY 1998-99 Budget Issue
Sheriff-ADA/Ergonomics		150,000		150,000		50,000		50,000			Carryover from FY 1999-00 Budget Issue
Sheriff-CAD/RMS Upgrade		300,000		300,000				-			Reserved-FY 1999-00 Budget Issue
County Attorney PC Replacement		513,903		513,903				-		513,903	
Justice Court Colocation		1,023,97		1,023,978		234,261		234,261			Various Justice Court Locations
Vehicle Replacement	Cultura 1-1-	322,482		322,482	Φ.	2 200 001	e	2 200 001	e		Carryover for vehicles not rec'd in FY 1998-9
	Subtotals	\$ 12,692,16	1 \$	12,692,167	\$	3,380,991	Ф	3,380,991	Ф	9,311,176	
2 Infrastructura Suct											
3 Infrastructure Systems		¢ 000.444	o e	828,118	¢.	000 440	œ	000 440	œ		Wilted Dhone System Communication
Wiltel Phone System		\$ 828,118			Ф	828,118	Ф	828,118		40 GET GOT'	Wiltel Phone System Carryover - Final Payn
Critical Infrastructure		40,000,000	J	40,000,000		83,657,637		83,657,637	(	43,657,637)	1
A Canaultant Candar											
24 Consultant Services		650,000	1	650,000				_		650.000	Posoniod EV 1000 00 Budget Issue
Space Planning Consultant - FMD				650,000		25.000					Reserved-FY 1999-00 Budget Issue
Human Resources Imaging System		25,000	J	25,000		25,000		25,000		-	Carryover - FY 1999-00 Budget Issue
32 Major Maintenance											Main Maintanana (i. 1. 1. EV 00. T.
Major Maintenance		7,741,94	7	7,741,947		9,270,679		9,270,679		(1 528 722)	Major Maintenance (included FY 99-00 carry and FY 00-01 new)
				1,141,941		9,210,019		9,210,019		(1,020,132)	anu i i ou-u i new)
AGENCY 473 TOTAL	_	\$ 79,209,14	1 \$	79,209,141	2	117,557,154	\$	120,160,920	\$ /	43,555,545)	

#### General Government Expenditure Variance Commentary (Continued)

4751 District 1											
For District 1 Proje	ects	\$	13,53	1 \$	13,531	\$	13,531	\$	13,531		Carryover from FY 1999-00
District 1 Projects				-	-		6,616		6,616	(6,616	i) New Allotment - FY 2000-01
For Hopeville Com	nm. Ctr. Reimb.		5,05	2	5,052		-			5,052	Approved in FY 1998-99 for FY 1999-00 Payment
4752 District 2							-		-		
For District 2 Proje	ects		14,64	5	14,645		14,645		14,645		Carryover from FY 1999-00
District 2 Projects				-	-		6,616		6,616	(6,616	S) New Allotment - FY 2000-01
For Hopeville Com	nm. Ctr. Reimb.		5,05	1	5,051		-			5,051	Approved in FY 1998-99 for FY 1999-00 Payment
4753 District 3									-		
For District 3 Proje	ects		19,69	7	19,697		18,012		18,012	1,685	Carryover from FY 1999-00
District 3 Projects				-			6,616		6,616	(6,616	New Allotment - FY 2000-01
4754 District 4						4				• • • • • • • • • • • • • • • • • • • •	
For District 4 Proje	ects		18,39	7	18,397		17,147		17,147	1.250	Carryover from FY 1999-00
District 4 Projects							6,616		6,616		New Allotment - FY 2000-01
4755 District 5							- 0,010		5,510	(3,010	
For District 5 Proje	arte		4.00	0	4.000		_		_	4 000	FY 1999-00 Allotment
District 5 Projects	5013		4,00		4,000		6.616		6,616		S) New Allotment - FY 2000-01
For Hopeville Com	on Ctr Daimh		9,69	-	9.697		9,697		0,010		
					- ,		9,097		-		Adj btwn tenative/final
Rainbow Valley C			6,00		6,000					6,000	
For Future Mobile			1,48	3	1,483		1,483		1,483		Carryover from FY 1999-00
4756 Summer Youth/S							-		-		
Scholarship Endo			20,00	0	20,000		20,000		20,000		Fourth Year of Five Year Agreement
4757 Illegal Dumping F							-		-		
Illegal Dumping Pi			129,35	5	129,355		70,580		70,580		Carryover from FY 1999-00
Illegal Dumping Pr	ogram - Cont.			-	-		29,420		29,420	(29,420	) Funding for FY 2000-01 Program
4758 Mobile Communi	ty Council Requests						-		-		
Mobile Comm. Co	uncil Req.		64,06	0	64,060		64,060		64,060		Carryover from FY 1999-00
AGENCY 475 TO	TAL	\$	310,96	8 \$	310,968	\$	291,655	\$	281,958	\$ 29,010	
4771 Juvenile Expansi		_\$	476,00		476,000			\$	-		Carryover of grant funds for Juvenile Expansion
AGENCY 477 TO	TAL	\$	476,00	0 \$	476,000	\$		\$	-	\$ 476,000	
4711 Contingency		\$	3,750,00	0 \$	3,750,000	\$		\$		\$ 3,750,000	Spur Cross Ranch
4713 Infrastructure Sy	stems										
Critical Infrastructi			27,989,00	0	29,989,000		62.824.440		60.230.371	(30 241 371	) Adj btwn tenative/final
Critical Infrastructi			21,000,00	-	20,000,000		46,454,691		46,454,691	(46,454,691	
Ontious Illinaction		Subtotal \$	27,989,00	0 \$	29,989,000	\$	109,279,131	\$	106,685,062		
		_	4 770 00	0 6	4 770 000	•		•		0 4 770 000	
4734 Capital Carryove		\$			, .,			\$			CIP - Juvenile Bed Expansion
AGENCY 478 TO	IAL	\$	33,518,00	0 \$	35,518,000	\$	109,279,131	\$	106,685,062	\$ (71,167,062	<u>)</u>
4791 Detention Fund C	CIP	\$		- \$	-	\$		\$		\$	
105W0V (== ==		_				•					_
AGENCY 479 TO	TAL	\$		- \$	-	\$	_	\$	-	\$ .	<del>=</del>
TOTAL GENERA	L GOVERNMENT	\$	389,078,06	4 \$	389,474,519	\$	503,271,863	\$	500,380,141	\$ (117,134,488	3)

#### Major Maintenance Project Summary

BUILDING & PROJECT	FY 2000-01 (FY 01)	FY 2001-02 (FY 02)	FY 2002-03 (FY 03)	FY 2003-04 (FY 04)	FY 2004-05 (FY 05)	Total FY1 - FY5
General GovernmentFund 100 Agency 470- On-Going Major Maintenance						
CourtsRegular Maintenance						
Juror Chairs & Graffiti Removal	40,000	40,000	50,000	50,000	50,000	230,000
Security Issues	100,000	100,000	125,000	125,000	125,000	575,000
Courts- FY 99-00 Carryover Projects						-
Install Fire Sprinkler System Remove & Dispose Asbestos -5th &6th Flr West Court	78,017 25,000					78,017 25,000
Central Court - Fire Alarm System Replacement	850,000		-			850,000
Central Court - Exhaust System	270,000	-	-			270,000
West Court - Design of Comprehensive WCB Des	176,313	-	-	-	-	176,313
Courts - New Projects						-
West Court Building						
Clean R.A.Shaft Install/Upgrade 500 KW Generator Set	-	80,000 1,500,000	-	-		80,000 1,500,000
Install Separate Cooling Tower (Bsmnt Cmptr Rm)	-	150,000	-	-		150,000
Replace Boiler (Boiler Rm)	-	1,500,000	-	-	Y Y	1,500,000
Replace lower roof	-	500,000	-	-	-	500,000
Asbestos abatement and Demolition 2,3,4 Floors	350,000	350,000	350,000	-	-	1,050,000
East Court Building					_	
Roofing Replacement (East Court and Cafeteria)  Abate Elevator Shaft	-	450,000 160,000	-	-	-	450,000 160,000
Spot-Abate/Remove/Repl. Ceiling Tile (PM)	-	40,000	-		_	40,000
Replace Sanitary Sewer Lines	-	50,000	-	_		50,000
Repair Glazing	-	20,000	-	-	-	20,000
Central Court Building						
Joy Fan/ VFD	180,000		-	-	-	180,000
Replace VAV Boxes	50.000	500,000	250,000	-	-	750,000
Increase A/C - 402 Copier Rm	50,000		-	-	-	50,000
Other New Court Projects Parking Lot Lighting for Durango Juvenile	_	45,000			_	45,000
Install Precoolers (Old Courthouse)		200,000			_	200,000
Plumbing Renovation (Old Courthouse)	-	100,000	-		_	100,000
Carpet Replacement (Central Court and SE Regional)	200,000	150,000	-	-	-	350,000
Subtotal On-going MM Court Projects	2,319,330	5,935,000	775,000	175,000	175,000	9,379,330
County-Wide Annual Projects (all facilities)						-
Clean All Air Supply Ducts	90,000	100,000 210,000	100,000	100,000	100,000	490,000 750,000
Patch/Seal/Stripe/Replace Pavements(1contract FTE) Upgrade Underground Storage Tanks	90,000 90,000	200,000	220,000	230,000	_	290,000
Environmental Program	90,000	100,000	100,000	100,000	100,000	490,000
Exterior Sealant Repair Program	135,000	200,000	200,000	200,000	200,000	935,000
Bird Control	50,000	50,000	50,000	50,000	50,000	250,000
Roofing Repairs	90,000	190,000	200,000	220,000	250,000	950,000
Floor Coverings	90,000	150,000	150,000	150,000	150,000	690,000
Repaint Interior/Exterior of Buildings	180,000	200,000	210,000	220,000	230,000	1,040,000
Energy Conservation Program Clean All Heating & Cooling Coils	400,000 50,000	500,000 100,000	500,000 100,000	500,000 100,000	500,000 100,000	2,400,000 450,000
Plumbing Repairs	30,000	55,000	55,000	55,000	55,000	250,000
Eddy Current Tests	40,000	40,000	40,000	40,000	40,000	200,000
Package A/C Replace	120,000	120,000	120,000	-	-	360,000
Replace Water Softener	60,000	120,000	120,000	-	-	300,000
Chiller Annuals	40,000	40,000	40,000	40,000	40,000	200,000
PM Program (Includes 2 contract FTE's)	150,000	150,000	150,000	150,000	150,000	750,000
FEES, Architectural/Engineering/Other	320,000 459 101	320,000 600,000	320,000 600,000	320,000 600,000	320,000 600,000	1,600,000
Emergency Unallocated County-Wide FY 1999-00 Carry over Projects	459,101	600,000	600,000	600,000	800,000	2,859,101
Consulting Svcs, Food Court- Budget \$600K	200,000	_	_	-	-	200,000
M. C. Public Health - Upgrades to Cur. Facility	300,000	-	-	-	-	300,000
Administration Bldg - Refrigerant Monitor/Exhaust	80,000	-	-	-	-	80,000
Administration Bldg - Computer A/C Replacement	270,000	-	-	-	-	270,000
Asbestos Testing, Surveys, & Abatement	40,000	-	-	-	-	40,000
Remove all underground storage tanks	66,361	-	-	-	-	66,361
UST Closure @ 40th St & Union Hills County-Wide New Projects	47,479	-	-	-	-	47,479
Drainage/Flood Cntrl Imprvmnts (Durango Cmplx West)	-	185,000	-	-	-	185,000
Seal & Restripe Parking Lots (SE Regional)	65,000	-	-	-	-	65,000
Added Cooling Tower (SE Regional)	380,000	70,000	-	-	-	450,000
Replace Chillers (SE Regional)	380,000	70,000	-	-	-	450,000
Chiller Room Exhaust & Sensor Systems (SE Regional)	40,000	-	-	-	-	40,000
Install Exhaust System (Downtown Complex Basement)	250,000	-	-	-	-	250,000
Subtotal On-going MM County-Wide Projects	4,692,941	3,770,000	3,275,000	3,075,000	2,885,000	17,697,94

#### Major Maintenance Project Summary (Continued)

BUILDING & PROJECT		2000-01 Y 01)		′ 2001-02 (FY 02)		( 2002-03 (FY 03)	FY 200			( 2004-05 (FY 05)	F	Total Y1 - FY5
General GovernmentFund 100												
Agency 470- On-Going Major Maintenance												
PARKSPark Enhancement												
System-wide Design		6,250				-		-		-		6,250
Estrella Mountain		250,000										250,000
Restroom Development Playground Replacement/Improvement		93,750				-		-				93,750
Restroom Improvements - #4		12,500		-				-		-		12,500
McDowell Mountain												
Playground Replacement/Improvement		125,000		-		-		-		-		125,000
Usery Mountain  Restroom Replacement		250,000							1			250.000
Playground Replacement (3)		187,500				-		-				187,500
White Tank Mountain		,,,,,,										. ,
Sanitary Dump Station/ET Bed		200,000		-		-		-		-		200,000
Playground Replacement (3)		187,500		-		-		-				187,500
San Tan Mountain Survey and Fencing		937,500		_		_		_				937,500
Cave Creek		30.,000		-		-		-				337,000
Evapotranspiration Bed at Dump Station		250,000										250,000
Sub-total Parks Projects		2,500,000		-		-		-		-		2,500,000
General Projects  Poscully Building Exterior (Admin. Pldg)				110,000								110,000
Recaulk Building Exterior (Admin. Bldg) VFD Replacement (Admin. Bldg)		70,000		110,000		-				-		70,000
Replace Refrigerant in 4 Chillers (Admin Bldg)		- 0,000		-		-	25	50,000				250,000
Replace Cooling Tower (Admin Bldg)		-		-		350,000		-				350,000
Repair/Seal Parking Lot (Health Services 1825)		-		40,000		-		-		-		40,000
Seal & Restripe Parking Lots (Ag. Extension Bldg)		-		30,000		-		-		-		30,000 25,000
Replace Exhaust Fans (MCSO Computer) Replace Condenser Units/Leibert (MCSO Computer)				25,000		450,000		_				450,000
Upgrade Fire Alarm System (Assessor Scott)		70,000				-		-		_		70,000
Repave Parking Lot and Install Curbing (Assessor)		-		30,000		-		-		-		30,000
Replace Roof (Assessor - Scott)		-		30,000		-		-		-		30,000
Upgrade HVAC (Materials Mgmt.) Subtotal On-Going MM General Projects		140,000		185,000 450,000		800,000	21	-		-		1,640,000
Subtotal Off-Guing wild General Projects		140,000		430,000		800,000	2.	0,000		•		1,040,000
Total Agency 470	\$	9,652,271	\$	10,155,000	\$	4,850,000	\$ 3,50	00,000	\$	3,060,000	\$	31,217,271
Agency 473 Appropriated Fund Balance												
Deferred Major Maintenance												
Courts- FY 99-00 Carryover Projects East Courts-4th FI Buildout - Phase 1 (carryover)	\$	1,000,000	æ		\$		\$		\$			1,000,000
Central Court - 7th Floor Build Out - Phase 2		2,200,000	Ф		Ф	-	<b>J</b>	-	Ф	-		2,200,000
Superior Court - SE Conciliation/Courtroom Constr.		240,000				-		-		-		240,000
Courts - New Projects												-
Additional Courtroom (SE Regional)		383,500		-		-		-		-		383,500
Reloc./Remodel Crt Admin. & Conciliation (SE Regional)		782,669		400 000		-		-		-		782,669
Remove Fire Curtains (SE Regional)  Renovate 2, 3, & 4 Floors, install sprinklers (West Crt Bldg.)		500,000		400,000 1,900,000		1,650,000	21	-		250,000		400,000 4,550,000
Remove ACM's & Demo/Renov. 4, 5, 6, 7, 8 Flrs, Sprinklers							2.	,000		200,000		1,000,000
(East Crt Bldg)		2,000,000		4,500,000		4,000,000		-		-		10,500,000
Paint-out 2nd, 3rd & 4th Floors (Old Courthouse)		-		80,000		-		-		-		80,000
Abate, Fire Sprinkler, HVAC, Elec Renovation (Old Courthou		2,000,000		2,000,000		2,000,000		-		250.000		6,000,000
Subtotal Deferred MM Courts  County-Wide New Projects		9,106,169		8,880,000		7,650,000	2	,000		∠50,000		26,136,169
												34,510
Human Services Facility Improvements (Durango)		34,510				-		-		-		
Human Services Facility Improvements (Durango) Administration Bldg - 3rd Floor Improvements		130,000		-		-		- -		-		130,000
Human Services Facility Improvements (Durango)						-		-				130,000 164,510
Human Services Facility Improvements (Durango) Administration Bldg - 3rd Floor Improvements		130,000	\$	-	\$	7,650,000	\$ 29	- - - 50,000	\$	250,000	\$	
Human Services Facility Improvements (Durango) Administration Bldg - 3rd Floor Improvements Subtotal County-Wide	\$	130,000 164,510		-		7,650,000		- - - 50,000		-		164,510
Human Services Facility Improvements (Durango) Administration Bldg - 3rd Floor Improvements Subtotal County-Wide Total Agency 473	\$	130,000 164,510 9,270,679		8,880,000						250,000		164,510 26,300,679
Human Services Facility Improvements (Durango) Administration Bldg - 3rd Floor Improvements Subtotal County-Wide Total Agency 473 General Fund Total: Agencies 470 and 473	\$	130,000 164,510 9,270,679		8,880,000						250,000		164,510 26,300,679
Human Services Facility Improvements (Durango) Administration Bldg - 3rd Floor Improvements Subtotal County-Wide Total Agency 473  General Fund Total: Agencies 470 and 473  JAIL AND JUVENILE DETENTION FUND Agency 472 Adult Jail Maintenance	\$ 1	130,000 164,510 9,270,679 8,922,950	\$	8,880,000 19,035,000	\$	12,500,000	\$ 3,75	50,000	\$	250,000 3,310,000		164,510 26,300,679 57,517,950
Human Services Facility Improvements (Durango) Administration Bldg - 3rd Floor Improvements Subtotal County-Wide Total Agency 473  General Fund Total: Agencies 470 and 473  JAIL AND JUVENILE DETENTION FUND Agency 472 Adult Jail Maintenance Painting Program-2 contract FTE's	\$	130,000 164,510 9,270,679 8,922,950 100,000		8,880,000 19,035,000		12,500,000	\$ 3,75	50,000	\$	250,000 3,310,000		164,510 26,300,679 57,517,950 500,000
Human Services Facility Improvements (Durango) Administration Bldg - 3rd Floor Improvements Subtotal County-Wide  Total Agency 473  General Fund Total: Agencies 470 and 473  JAIL AND JUVENILE DETENTION FUND Agency 472  Adult Jail Maintenance Painting Program-2 contract FTE's Clean All Air Supply Ducts	\$ 1	130,000 164,510 9,270,679 8,922,950 100,000 100,000	\$	8,880,000 19,035,000 100,000 100,000	\$	12,500,000 100,000 100,000	\$ 3,75 \$ 10	50,000 00,000 00,000	\$	250,000 3,310,000 100,000 100,000		164,510 26,300,679 57,517,950 500,000 500,000
Human Services Facility Improvements (Durango) Administration Bldg - 3rd Floor Improvements Subtotal County-Wide  Total Agency 473  General Fund Total: Agencies 470 and 473  JAIL AND JUVENILE DETENTION FUND Agency 472  Adult Jail Maintenance Painting Program-2 contract FTE's Clean All Air Supply Ducts Patch/Seal/Stripe/Replace Pavements(1contract FTE)	\$ 1	130,000 164,510 9,270,679 8,922,950 100,000 100,000 100,000	\$	8,880,000 19,035,000 100,000 100,000 100,000	\$	12,500,000 100,000 100,000 100,000	\$ 3,7 <sup>1</sup> \$ 10	50,000 00,000 00,000 00,000	\$	250,000 3,310,000 100,000 100,000 100,000		164,510 26,300,679 57,517,950 500,000 500,000 500,000
Human Services Facility Improvements (Durango) Administration Bldg - 3rd Floor Improvements Subtotal County-Wide  Total Agency 473  General Fund Total: Agencies 470 and 473  JAIL AND JUVENILE DETENTION FUND Agency 472  Adult Jail Maintenance Painting Program-2 contract FTE's Clean All Air Supply Ducts	\$ 1	130,000 164,510 9,270,679 8,922,950 100,000 100,000	\$	8,880,000 19,035,000 100,000 100,000	\$	12,500,000 100,000 100,000	\$ 3,75 \$ 10	50,000 00,000 00,000	\$	250,000 3,310,000 100,000 100,000		164,510 26,300,679 57,517,950 500,000 500,000
Human Services Facility Improvements (Durango) Administration Bldg - 3rd Floor Improvements Subtotal County-Wide  Total Agency 473  General Fund Total: Agencies 470 and 473  JAIL AND JUVENILE DETENTION FUND Agency 472  Adult Jail Maintenance Painting Program-2 contract FTE's Clean All Air Supply Ducts Patch/Seal/Stripe/Replace Pavements(1contract FTE) Exterior Sealant Repair Program Roofing Repairs Floor Coverings	\$ 1	130,000 164,510 9,270,679 8,922,950 100,000 100,000 50,000 100,000 50,000	\$	8,880,000 19,035,000 100,000 100,000 100,000 50,000 50,000	\$	12,500,000 100,000 100,000 100,000 50,000 50,000	\$ 3,75 \$ 10 10 10 10	00,000 00,000 00,000 00,000 00,000 00,000 00,000	\$	250,000 3,310,000 100,000 100,000 100,000 50,000 50,000		\$6,300,679\$ \$7,517,950\$  \$00,000\$ \$00,000\$ \$00,000\$ \$500,000\$ \$500,000\$ \$500,000\$ \$500,000\$ \$500,000\$ \$500,000\$
Human Services Facility Improvements (Durango) Administration Bldg - 3rd Floor Improvements Subtotal County-Wide  Total Agency 473  General Fund Total: Agencies 470 and 473  JAIL AND JUVENILE DETENTION FUND Agency 472  Adult Jail Maintenance Painting Program-2 contract FTE's Clean All Air Supply Ducts Patch/Seal/Stripe/Replace Pavements(1contract FTE) Exterior Sealant Repair Program Roofing Repairs Floor Coverings Clean All Heating & Cooling Coils	\$ 1	130,000 164,510 9,270,679 8,922,950 100,000 100,000 100,000 50,000 50,000 50,000	\$	8,880,000 19,035,000 100,000 100,000 100,000 50,000 50,000 50,000	\$	12,500,000 100,000 100,000 100,000 50,000 50,000 50,000	\$ 3,75 \$ 10 10 11 11 11	50,000 00,000 00,000 00,000 50,000 50,000 50,000	\$	250,000 3,310,000 100,000 100,000 50,000 50,000 50,000 50,000		164,510 26,300,679 57,517,950 500,000 500,000 500,000 250,000 250,000 250,000 250,000
Human Services Facility Improvements (Durango) Administration Bldg - 3rd Floor Improvements Subtotal County-Wide  Total Agency 473  General Fund Total: Agencies 470 and 473  JAIL AND JUVENILE DETENTION FUND Agency 472  Adult Jail Maintenance Painting Program-2 contract FTE's Clean All Air Supply Ducts Patch/Seal/Stripe/Replace Pavements(1contract FTE) Exterior Sealant Repair Program Roofing Repairs Floor Coverings Clean All Heating & Cooling Coils Plumbing Repairs	\$ 1	130,000 164,510 9,270,679 8,922,950 100,000 100,000 50,000 100,000 50,000 50,000 25,000	\$	8,880,000 19,035,000 100,000 100,000 50,000 50,000 50,000 50,000 25,000	\$	12,500,000 100,000 100,000 50,000 100,000 50,000 50,000 25,000	\$ 3,75 \$ 10 10 10 10	00,000 00,000 00,000 00,000 00,000 00,000 60,000 60,000 25,000	\$	250,000 3,310,000 100,000 100,000 50,000 50,000 50,000 25,000		500,000 500,000 500,000 500,000 500,000 500,000 250,000 250,000 250,000 125,000
Human Services Facility Improvements (Durango) Administration Bidg - 3rd Floor Improvements Subtotal County-Wide  Total Agency 473  General Fund Total: Agencies 470 and 473  JAIL AND JUVENILE DETENTION FUND Agency 472 Adult Jail Maintenance Painting Program-2 contract FTE's Clean All Air Supply Ducts Patch/Seal/Stripe/Replace Pavements(1contract FTE) Exterior Sealant Repair Program Roofing Repairs Floor Coverings Clean All Heating & Cooling Coils	\$ 1	130,000 164,510 9,270,679 8,922,950 100,000 100,000 100,000 50,000 50,000 50,000	\$	8,880,000 19,035,000 100,000 100,000 100,000 50,000 50,000 50,000	\$	12,500,000 100,000 100,000 100,000 50,000 50,000 50,000	\$ 3,7 <sup>4</sup> \$ 10	50,000 00,000 00,000 00,000 50,000 50,000 50,000	\$	250,000 3,310,000 100,000 100,000 50,000 50,000 50,000 50,000		164,510 26,300,679 57,517,950 500,000 500,000 500,000 250,000 250,000 250,000 250,000

### Major Maintenance Project Summary (Continued)

BUILDING & PROJECT	FY 2000-01 (FY 01)	FY 2001-02 (FY 02)	FY 2002-03 (FY 03)	FY 2003-04 (FY 04)	FY 2004-05 (FY 05)	Total FY1 - FY5
duti leli Commune Brail						
dult Jail Carryover Projects	040.000	450.000	450.000	450,000	450.000	-
Fees, Architectural/Engineering/Other	310,000	150,000	150,000	150,000	150,000	910,000
Durango Jail-Roofing	410,000	-	-	-	-	410,000
Durango Jail-HVAC, Chiller Replacement	1,157,000	-	-	-	-	1,157,000
Correct Problem @ 1st Avenue Jail Blockages Drain Lines	234,000	-	-	-	-	234,000
Madison St. Jail - Upgrade Fire Alarm System	880,000			-	-	880,000
Madison St. Jail - Air Wash Replacement	200,000	-		-		200,000
Madison St. Jail - Install PA System	100,000	-	-	-	-	100,000
Subtotal Adult Maintenance and Carryover	3,976,000	835,000	835,000	835,000	835,000	7,316,000
dult Jail New Projects Estrella Jail						-
Replace Air Wash Units			-	1,500,000		1,500,000
Replace Cell Deck		33,000	-	-	-	33,000
Install Return Air Fans on 4 A/C Units for Air Pressure		40,000	-	-	-	40,000
Durango		,				
Plumbing & Fixtures	-	100,000	200,000	100,000	100,000	500,000
Vindicator- Install Cable	-	30,000	-	-	-	30,000
Reroof all Pod roofs	-	1,500,000	1,500,000	-		3,000,000
Replace Office Carpeting	-	30,000	-	-		30,000
Replace Chillers	1,000,000	3,500,000	-	-	- 1	4,500,000
Replace Light	-	23,000	-	-	-	23,000
Repair Underground HiVolt Cable	-	35,000	-	-	-	35,000
Replace Fiberglass Ductwork	-	65,000	-	-	-	65,000
owers						
Repair Flashing & Patch	-	120,000	-	-	-	120,000
Replace Underground Ductwork	-	-	350,000		-	350,000
Replace Doors	-	22,000		-		22,000
Replace Air Wash Units	200.000	50,000		_		250,000
st Avenue	,	,				,
Motor Control Center	_	125,000				125,000
Building renovation/roofing replacement (Admin.)		1,000,000	2,250,000			3,250,000
Replace AHU Motor Drives & Belts	-		2,230,000	-	-	60,000
Replace And Motor Drives & Belts  Addison	-	60,000	-	-	-	60,000
		4 000 000				4 000 000
Smoke Control System	-	1,000,000	4 500 000	4 500 000	-	1,000,000
Rolls & Tracks on Sliders/Cell Doors	-	500,000	1,500,000	1,500,000	-	3,500,000
R & R 2 Sallyport Roll-up Gates	-	25,000	-		-	25,000
Install HVAC Units	-	1,150,000	150,000	-	-	1,300,000
Durango						
Repr/Replc Pole & Day Rm Lights	4 000 000	150,000	-	- 0.400.000	400,000	150,000
Subtotal New Adult Jail Projects	1,200,000	9,558,000	5,950,000	3,100,000	100,000	19,908,000
venile Carryover Projects						-
Durango	50,000					50,000
Durango Juvenile - Replace Fire Alarm System		-	-	-	-	
Durango Juvenile - Condensate Return Tank & Pumps	25,000	-	-	-	-	25,000
Durango Juvenile - Replace Boilers	79,500	-	-	-	-	79,500
venile New Projects						-
Durango						
Boiler Replacement	-	-	350,000	-	-	350,000
Replace Drives & Pavements - W/Maint. Shop	-	-	100,000	-	-	100,000
Abate/Remove/Replace Ceiling Tile	-	-	100,000	-	-	100,000
Replace Air handler units	-	300,000	-	-	-	300,000
Replace Exhaust Fans	25,000	-	-	-	-	25,000
Repair laminate/courtrooms	34,500	-	-	-	-	34,500
New Electric Service		300,000	_	_	_	300,000
Replace Roll Gate	-	21,000	-	-	-	21,000
	-	21,000	200.000	-	-	
New Electric Service	-		300,000	-	-	300,000
E Regional Juvenile						400.00
Floor Coverings (SE Regional)		120,000	-	-	-	120,000
Electronic SEC System	-	250,000	-	-	-	250,000
Replace Refrigerant in Chillers	-	-	-	220,000	-	220,000
Refrigerant Monitor/ Exhaust	-	70,000	-	-	-	70,000
Subtotal Carryover and New Juvenile Detention Proj.	214,000	1,061,000	850,000	220,000	-	2,345,000
ult and Juvenile General						-
Replace HVAC Units (MCSO Bell & Dysart Substation)	-	170,000	-	-	-	170,000
Replace Rooftop Gas Pack Evap Unit (SE Regional-Mesa Su	-	30,000	-	-	-	30,000
Fire Alarm System (SE Regional-Mesa Sub)	_	70,000	_	_	-	70,000
Replace Air Wash Units (SE Regional-Mesa Sub)	_	200,000	_	_	_	200,000
	-		-	-	-	
Replace Booking Trailer (Blue Point Ranger Station)	-	100,000	-	-	-	100,000
Modify Air Wash System (MCSO Avondale Substation)	-	40,000	-	-	-	40,000
Subtotal General Jail and Detention Projects	-	610,000	-	-	-	610,000
Total Adult and Juvenile Detention	\$ 5,390,000	\$ 12,064,000	\$ 7,635,000	\$ 4,155,000	\$ 935,000 \$	30,179,000
Grand Total- Major Maintenance	\$ 24,312,950	\$ 31,099,000	\$ 20,135,000	\$ 7,905,000	\$ 4,245,000 \$	87,696,950

#### Healthcare Mandates Expenditure Variance Commentary

		REVENUES						
Org		FY 1999-00 Adopted	Y 1999-00 Revised	FY 1999-00 Restated	-	FY 2000-01 nal/Adopted	Variance FY 2000-01 Final/Adopted versus FY 1999- 00 Restated	Variance Commentary
960 [	DisproShare - State Sales Tax W/H	\$ 54,677,600	\$ 54,677,600	\$ 54,677,600	\$	54,677,600	\$ -	Disproshare per OSPB.
980	Long-Term-Care Residual	172,693	172,693	172,693		93,044	(79,649)	Projection based on July, Aug, Oct, Nov FY '00 Data.
F	Revenue Total	\$ 54,850,293	\$ 54,850,293	\$ 54,850,293	\$	54,770,644	\$ (79,649	
		EXPENDITURES					Variance From	
Org		FY 1999-00 Adopted	Y 1999-00 Revised	FY 1999-00 Restated		Y 2000-01 commended	FY 1999-00 Restated	Variance Commentary
910 (	Contract Monitoring Administration	\$ 1,315,000	\$ 1,315,000	\$ 1,315,000	\$	1,242,175	\$ 72,825	Includes \$231,525 for Deloitte Con and 2.9% Deloitte Contract Increas
	MIHS Privatization	169,897	169,897	169,897		255,973	(86,076	Includes \$77,175 for Deloitte Contand 2.9% Increase.
	Financial Administration/ Claims Resolution	-	-	1,411,955		1,930,607	(518,652	
	AHCCCS Contribution	38,659,236	38,659,236	38,659,236		38,659,236	-	Unchanged per JLBC.
	AHCCCS Sanctions ALTCS Contribution	300,000 93,138,286	300,000 93,138,286	300,000 93,138,286		1,000,000 96,130,000		Increase in AHCCCS Sanctions. Slowing growth in ALTCS contribut Effective FY 1998, State statutory change in County contribution methodology. Current methodology based on county's current share of ALTCS expenditures. Prior to FY 1 county contribution based on
								percentage defined in statute in FN 1988. State contributing higher percentage of growth increase.
40	Arnold v Sarn IGA/Court Order	23,637,293	23,637,293	23,637,293		26,001,022	(2,363,729	) Assumes Conservative 10% Incre (Medical Inflation + CPI).
	Gen Mental Health IGA Non-SMI	4,856,576	4,856,576	4,856,576		4,856,576	-	
	Arnold v Sarn Litigation Costs  Mental Health Testimony	230,000 200,000	230,000 200,000	230,000 200,000		230,000 220,000	- (20,000	) Provides buffer for potential increa
								utilization.
	Arnold v Sarn Court Monitor Costs Mental Health Orders	120,000	120,000	120,000		135,000	(15,000	Increase for Rent.
	MMC Teaching Program Subsidy	150,000 3,547,901	150,000 3,547,901	150,000 3,547,901		50,000 3,547,901	100,000	
	DisproShare - State Sales Tax W/H	54.677.600	54,677,600	54,677,600		54,677,600		Disproshare per OSPB.
	SAIL Grant Matching Funds	616,200	616,200	616,200		656,500	(40,300	<ol> <li>Increase to cover salary adjustments as part of MIHS review.</li> </ol>
080	Long-Term-Care Residual	490,833	490,833	490,833		285,000	205,833	Nursing home share of cost collect and expenses.
990 (	Outside Hospital Pre-AHCCCS Claims	7,750,000	-	7,750,000		7,750,000	-	•
	MMC Pre-AHCCCS Claims Subsidy	6,660,000	-	6,660,000		6,660,000	-	
	Outside Hospital Lawsuits Settled	3,409,299	3,409,299	3,409,299		3,255,812		Decrease for outside Hospital Lav Settled.
	Medical Eligibility Contingency	1,119,762	1,119,762	1,119,762		2,958,360	(1,838,598	) Increase for potential Medical Elig Claims.
(	Outside Hospital Arbitration Outcomes	1,000,000	-	1,000,000		1,000,000	-	

## Maricopa Integrated Health System Expenditure Variance Commentary

#### Maricopa Health System Fund 534 (Agencies 900, 901, 908, 909)

			Net Revenue Before ALTCS		Net Revenue After ALTCS
	Revenues	Expenditures	Transfer	<b>ALTCS Transfer</b>	Transfer
FY 2000-01 Final/Adopted	\$ 330,846,015	\$ 345,829,803	\$ (14,983,788)	\$ 14,983,788	\$ -

Maricopa Medical Center's (MMC) Fiscal Year 2000-01 Budget, including a transfer-in from the Arizona Long-Term Care System (ALTCS), will break-even. The budget includes a 5.8% increase in net revenue per adjusted patient day. The budgeted net revenue increase partially reflects increases in commercial insurance and self pay rates and a decrease in Medicare reimbursements on a per visit basis. Overall, net revenue increases offset the budgeted increase in bad debt that primarily relates to prior-year accounts. The higher budgeted capital spending is budgeted for financing through Certificates of Participation (COP) and capital leases. The budget includes \$18 million in COP Proceeds and the related capital expense. Despite the budgeted financing, interest expenses are budgeted to remain relatively flat because MMC budgeted to absorb the additional interest expenses in the base budget.

Expendit	ures
\$(16)	Personal Services: Net impact of addition of full time equivalents related to budgeted volume increases, annualization of FY 1999-00 equity increases and Compensation Package Phase II and III funding, funding a 2.5% pay for performance incentive and necessary equity adjustments.
(4)	Supplies & Services: Projected increase due to contract terms, inflation and/or increased utilization.
(28)	Depreciation Expense: Capital outlay instead of depreciation expense budgeted to account for acquisition of capital.
(20)	Provision for Doubtful Accounts: Increase in the estimate for Bad Debts expense due to volume increases.

#### Maricopa Health Plan Fund 540 (Agency 602)

	Revenues	Expenditures			Net Revenue		
FY 2000-01 Final/Adopted	\$ 86,798,426	\$	76,426,027	\$	10,372,399		

The Maricopa Health Plan (MHP) budget includes 3.0% membership growth and a corresponding increase in medical expenses on a per member per month basis relative to FY 99-00. The overall expenditure increase is largely offset by corresponding increases in revenue. Relative to FY 99-00, the department budgeted a 3.4% per member per month increase in capitation revenue and a 19.8% per member per month increase in Sixth Omnibus Budget Reconciliation Act (SOBRA) Reimbursements. The budgeted SOBRA increase reflects an extension in benefits coverage under the Federal Temporary Assistance for Needy Families (TANF) Program and a projected increase in births in Fiscal Year 2000-01.

The FY 2000-01 Maricopa Health Plan (MHP) Budget was based on year-end member months totaling 352,671 relative to the 320,268 FY 1999-00 year end projection. Member months were budgeted by prospective and priorperiod coverage (PPC) population types based on historical analyses of each MHP population. The 10% total

## Maricopa Integrated Health System Expenditure Variance Commentary (Continued)

member months growth relative to the fiscal year1999-00 year-end projection consists of the following: 1). a 7% variance from FY 1999-00 projected and budget and 2). a 3% budgeted growth rate due to the marketing initiative for the KIDSCARE Program. The 26.1% budgeted expense increase consists of a 21.7% increase from the 1999 projected actual expenses to budget, a 4.4% increase in the FY 2000-01 budget which includes a 2% increase in physician services, and a 3.2% average growth rate for all other services. Pharmacy costs are budgeted to increase by 8%. Administrative expenses include a 2.5% pay for performance increase.

Expen	ditures
\$(5.3)	Inpatient expenses due to membership growth.
(3.2)	Medical Compensation due to membership growth and price increases
(7.1)	Other Medical expenses due to membership growth and price increases.
(.2)	Administrative expenses increase due to pay for performance and increase cost sharing with Maricopa Medical Center.

#### Arizona Long-Term Care System Fund 550 (Agency 600)

					et Revenue efore ALTCS			 et Revenue fter ALTCS
	Revenues	E	xpenditures	Transfer Transfer to I		sfer to MMC	Transfer	
FY 2000-01 Final/Adopted	\$ 262,002,411	\$	222,029,713	\$	39,972,698	\$	(14,983,788)	\$ 24,988,910

Maricopa Long-Term Care is currently the only ALTCS contractor in Maricopa County. However, the program will be competitively bid during May 2000 with two additional contractors potentially entering the market. The Fiscal Year 2000-01 Maricopa Long-Term Care Plan Budget was based on year-end member months totaling 100,485 relative to the 116,941 fiscal year 1999-00 year-end projection. The 14.1% budgeted member months decrease from the fiscal year 1999-00 year-end projection is based on a 4% historical ALTCS population growth rate, reduced by 17.4% for estimated volume losses. The \$31.5 million expense reduction, driven by the loss of member months, includes a 2% increase in physician services and a 5% increase in total other medical expenses. Pharmacy costs increased by 8%. Administrative expenses were reduced by the reduction of 37 case manager FTE's. The budget also includes a 2.5% pay for performance increase.

Expendit	ures
\$(2.6)	Institutional expenses due to membership decline.
(5.1)	Home and Community Based expenses due to membership decline.
(2.3)	Inpatient expenses due to utilization.
(.5)	Medical Compensation due to membership decline.
(2.8)	Other Medical expenses due to membership decline.
(.7)	Administrative expenses increase due to pay for performance and increase cost sharing with Maricopa Medical Center.

## Maricopa Integrated Health System Expenditure Variance Commentary (Continued)

#### Maricopa Health Select Plan (Agency 603)

	Revenues	Е	xpenditures	Ne	et Revenue
FY 2000-01 Final/Adopted	\$ 4,494,693	\$	4,237,578	\$	257,115

The fiscal year 2000-01 Maricopa Health Select Plan Budget was based on year-end member months totaling 36,076 relative to the 39,438 fiscal year 1999-00 year-end projection. This is an 8.5% decrease from the fiscal year 1999-00 year-end projection of 39,438. The decrease consists of a 9.8% decrease from the 1999-00 projected actual to budget and 1.3% projected member months growth. The budget increase reflects a 58% increase in the cost of physician services, a 43% increase in inpatient expenses, and a 20% increase in other medical expenses due to the elimination of the Community Connection subcapitation expense. The Community Connection network option was discontinued in January 2000. Administrative expenses include a 2.5% pay for performance increase.

Expend	itures .
\$(.9)	Inpatient expenses due to membership increase and elimination of Community Connection.
( .5)	Medical Compensation due to membership increase and elimination of Community Connection.
(1.5)	Other Medical expenses due to elimination of Community Connection.
(.1)	Administrative expenses increase due to pay for performance and increase cost sharing with Maricopa Medical Center.

#### Maricopa Senior Select Plan - (Agency 604)

	Revenues	E	(penditures	Ne	t Revenue
FY 2000-01 Final/Adopted	\$ 32,078,197	\$	31,832,202	\$	245,995

The fiscal year 2000-01 Maricopa Senior Select Plan Budget was based on year-end member months totaling 39,916 relative to the 35,221 fiscal year 1999-00 year end projection. The 13.3% member months increase from the fiscal year 1999-00 year-end projection is largely attributable to aggressive marketing initiatives. The increase in the budgeted expenses over FY 1999-00 is due to membership growth, a 2% increase in physicians services and a 9% increase in total other services which includes an 8% increase in pharmacy costs. The budget includes a 2.5% pay for performance increase.

Expend	<u>Expenditures</u>								
\$(3)	Inpatient expenses due to membership growth.								
(.4)	Medical Compensation due to membership growth and price increases.								
(1)	Other Medical expense membership growth and price increases.								
(.4)	Administrative expenses increase due to pay for performance and increase cost sharing with Maricopa Medical Center.								

### Budget Issues Commentary

	Description	FY 2000-01 REQUESTED	FY 2000-01 RECOMM. (OPERATING)	FY 2000-01 RECOMM. (GEN. GOV CONT.)	FY 2000-2001 RECOMM. (APP FUND BAL.)	FY 2000-2001 RECOMM. (TOTAL)	FY 2001-2002	
Dept							(ONGOING)	Summary
ENE	ERAL FUND (100)							
1	Board of Supervisors District 1 Windows 2000 Migration	5 7,429	\$ -	\$ -	\$ -	\$ - :	\$ -	
	Project  Department 01 Total	7,429	\$ -	\$ -	\$ -	\$ - :	<del>-</del>	Viable technology proposal
2	Board of Supervisors District 2						-	
	Windows 2000 Migration S	9,607	\$	\$	\$ -	\$ - :	-	Viable technology proposa
	Department 02 Total	9,607	\$ -	\$ -	\$ -	\$ - !		
3	Board of Supervisors District 3 Windows 2000 Migration Project	9,407	\$ -	\$ -	\$ -	\$ - :	-	Viable technology proposal
	Department 03 Total	9,407	\$ -	\$ -	\$ -	\$ - 9	-	Viable teerinology proposed
4	Board of Supervisors District 4 Windows 2000 Migration	7,429	\$ -	\$ -	\$ -	\$ - :	5 -	
	Project  Department 04 Total	7,429	\$ -	\$ -	\$ -	\$ - :	ş -	Viable technology proposa
5	Board of Supervisors District 5							
٠	Windows 2000 Migration S	9,153	\$ -	\$ -	\$ -	\$ - (	-	Viable technology proposa
	Department 05 Total	9,153	\$ -	\$ -	\$ -	\$ - :	-	
6	Clerk of Board of Supervisors Windows 2000 Migration Project	\$ 15,128	\$ -	\$	\$ -	\$ -:	<b>.</b>	Viable technology proposa
	Department 06 Total \$	15,128	\$ -	\$ -	\$ -	\$ - !	-	viasio tosimology proposa
11	Adult Probation							
	Compensation	423,430	\$ 355,387	\$ -	\$ -	\$ 355,387	\$ 525,274	Market study based comp. Issue
	Increase to Supplies Budget	250,000	-	-	-	0	250,000	Department is requesting additional supplies funding
	Automation Request Presentence Investigation Division Expansion	4,157,478 215,639	293,609	-	-	293,609 0	3,270,506 195,579	Technology issues  Program expansion
	Field Officer Positions	92,922	-	-	-	0	73,842	Request for additional staff
	Women's Network Officer Supervisor	63,047	-	-	-	0	63,047	Request for additional staff
	Proposition 400 Substance abuse Proposal	986,027	-	626,142	-	626,142	982,027	
	Prop 400-Mentally ill substance abusers	373,858	-	373,858	-	\$ 373,858	353,698	Money to fund drug treatment Assessment program for
	Department 11 Total	6,562,401	\$ 648,996	\$ 1,000,000	•	\$ 1,648,996	\$ 5,713,973	mentally ill substance abus
	Department 11 Total 3	0,302,401	\$ 646,996	\$ 1,000,000	-	\$ 1,040,990 S	5,713,973	
12	Assessor 2.5% Performance Increase	\$ 254,417	\$ 253,882	\$ -	\$ -	\$ 253,882	\$ 254,417	Maintain quality workforce and to attract quality employees and continue commitment to efficient
	Department 12 Total	254,417	\$ 253,882	\$ -	\$ -	\$ 253,882	\$ 254,417	government.
	Department 12 10tal 3	<sub>ν</sub> 204,417	ψ 200,002	-	-	ψ 200,002	y 234,417	
14	County Call Center Salary Adjustments	\$ 87,597	\$ 85,794	\$ -	\$ -	\$ 85,794	\$ 87,597	In keeping with the Marico County employee retention strategy, 2.5 increase and
	Technology and	38,400	38,400			\$ 38,400	38,400	Market Salary Adj. Add 2 T-1 lines to increase
	Performance Mgmt  Department 14 Total	125,997	\$ 124,194		\$ -	\$ 124,194	\$ 125,997	productivity

Dept	Description	FY 2000-01 REQUESTED	FY 2000-01 RECOMM. (OPERATING)	FY 2000-01 RECOMM. (GEN. GOV CONT.)	FY 2000-2001 RECOMM. (APP FUND BAL.)	FY 2000-2001 RECOMM. (TOTAL)	FY 2001-2002 (ONGOING)	Summary
	Clerk of the Superior Court  1. Courtroom Clerks Shorthand Skill Salary Adjustment	\$ 297,217				\$ 297,217		\$1.00 per hour special assignment pay to retain clerks skilled in shorthand. This cost is expected to diminish as courtrooms convert to using technology
	2. 2.5% Compensation Increase	413,695	485,003			485,003	413,695	for this purpose.  This pay increase will continue departmental effort
								to retain above standards performers and recruit skille employees.
	Desktop Lifecycle Plan	493,000	) -		449,000	449,000	493,000	Phase 2 of three year phas to update technology (FY 99/00 contingency request i phase 1).
	4. EDM System	166,600	-	-	-	0	252,450	Anticipated maintenance
	5. Servers	95,000	95,000	_	_	95,000		costs of Electronic Docume Management (EDM) system
						.,,,,,		Replacement and upgrade servers for various electroni based delivery systems including cash managemen
	6. Infrastructure Enhancement	150,300	) 116,550	-	-	116,550	67,950	Fund several items for migration from paper based systems to electronic court records; will be used to increase bandwidth capacity and tape backup and
	7. New Technology	125,200	) 125,200			125,200	65,200	implement a storage area network. Fund purchase of web bas
								audio capture devices, personnel training on new products, and consulting services for maintenance support.
	8. Remote Access	35,000	35,000		-	35,000	-	Purchase CITRIX hosted system for improved telecommunication, for bett security and stability.
	Application Development	270,000	-	-	-	0	100,000	security and stability.
								Previously AOC funded. A still submit for funding from AOC, want general funds a backup. Funds are for two technology initiatives still being developed (one not y deployed, the other deploy but to a limited scope).
	Department 16 Tota	2,046,012	2 \$ 1,153,970	\$ -	\$ 449,000	\$ 1,602,970	\$ 1,647,860	
19 Cd	County Attorney							
	1 Compensation -Merit Increases	\$ 1,031,660			\$ - \$	\$ 707,711		C.A. Employee Retention Plan
	Probation Completion Merit Market Increases	\$	\$ 323,949		\$ - \$ -		\$ 323,949	
	2 Career Development Program	52,069				52,069	41,694	Career Dev. Plan (coord po + oper)
	3 Information Technology	1,754,226		331,118	265,318	855,173	258,737	Technology issues + CAIS Phase II
	4 Child Sexual Assault Exams	135,000		-	-	135,000	135,000	Increase in per unit cost
	5 Pretrial storage	53,050		-	-	53,050	-	Storage space for Wells Fargo bldg.
	<ol><li>County Counsel Gen. Fund Retainer</li></ol>	36,012		-	-	36,012	36,012	To offset sal/oper incr. for of staff
	Department 19 Tota	3,382,098	1,886,609	\$ 331,118	\$ 265,318	\$ 2,483,045	\$ 1,823,184	
20 Co	County Administrative Office Windows 2000 Migration Project	\$ 29,504	. \$ -	\$ -	\$ -	\$ -	\$ -	Viable technology proposa
	Federal Lobbyist	\$ 154,000	) \$ 154,000			\$ 154,000	\$ 102,667	5,, 1

ept	Description	FY 2000-01 REQUESTED	FY 2000-01 RECOMM. (OPERATING)	FY 2000-01 RECOMM. (GEN. GOV CONT.)	FY 2000-2001 RECOMM. (APP FUND BAL.)	Y 2000-2001 OMM. (TOTAL)	FY 2001-2002 (ONGOING)	Summary
_	Elections		(OF ENATING)	GOV CONT.)	TOND BAL.)		(CNCCINC)	Cummary
	Early Voting	\$ 324,207	\$ 324,207	\$	\$ -	\$ 324,207 \$	-	Early voting program allows voters to request mailed ballots be sent to vote by m Issue is attached to primary and general election which
	Salary Adjustments	45,790	45,035			45,035	45,035	happens every 2 years Issue is equal to 2.5% of base salary plus 11% for benefits for merit based
	Department 21 Total	\$ 369,997	\$ 369,242	\$ -	\$ -	\$ 369,242 \$	45,035	increases.
22		\$ 669,342	\$ -		-	- \$	-	
	Waiver 2. Compensation	30,036	8,499	-	-	8,499	8,499	Waive Central Service Cos 5 FTEs to market salary levels
	Summer Youth Program  -	200,000	-	-	-	-		Summer Youth Program Funding
	Department 22 Total	\$ 899,378	\$ 8,499	\$ -	\$ -	\$ 8,499 \$	8,499	
3	Internal Audit Reduce Audit Interval	\$ 188,284	\$ 36,000	\$ 131,600	\$ -	167,600 \$	36,000	Reduce audit interval because County operations are not currently being reviewed at an appropriate frequency
	Salary Adjustment	19,796	18,446	-	-	18,446	18,446	Employee compensation a
	Co-Sourcing	170,000	-	239,400	-	239,400		2.5 % Funding requested out of general government contingency.
	Windows 2000 Migration Project	22,228	-	-	-	-	-	Viable technology proposa
	Department 23 Total	\$ 378,080	\$ 54,446	\$ 371,000	\$ -	\$ 425,446 \$	54,446	
4	Justice Courts Security	\$ 411,749	\$ 316,397	\$ -	\$ -	\$ 316,397 \$	224,653	Additional staff and compensation
	Technology	177,937	-	-		-	-	Computer system upgrade it staff
	Compensation	197,906	160,803	-		160,803	160,803	
	Law Libraries (Legal Resources)	49,722	18,373	-		18,373	18,373	2.5 % issue Department w Updating each court's lega libraries
	Rent Increases	84,741	84,741			84,741	84,741	Additional funding to cover increases in rent expenditu
	Interpreter Program	139,568	-	-		-	-	Special pay for Spanish speakers
	Additional Pro-Tem Hours PIO Position	69,365 57,235				-		
	Department 24 Total	\$ 1,188,223	\$ 580,314	\$ -	\$ -	\$ 580,314 \$	488,570	
5	Constables 1. 2.5% Pay Raise	\$ 5,033	\$ 5,033	\$ -	\$ -	\$ 5,033 \$	5,033	Pay for performance incentive.
	Department 25 Total	\$ 5,033	\$ 5,033	\$ -	\$ -	\$ 5,033 \$	5,033	
7	Juvenile Probation 1. Compensation	\$ 409,187	\$ 380,548			\$ 380,548 \$	471,923	Compensation plan implementation
	4. Safety	101,336		-		-	-	Security staff and equipme to screen visitors
	5. Personal Computers	330,290	203,290			\$ 203,290	91,540	Computer upgrades +it state additions
	Department 27 Total	\$ 840,813	\$ 583,838	\$ -	\$ -	\$ 583,838 \$	563,463	

	Description	FY 2000-01 REQUESTED	FY 2000-01 RECOMM. (OPERATING)	FY 2000-01 RECOMM. (GEN. GOV CONT.)	FY 2000-2001 RECOMM. (APP FUND BAL.)	FY 2000-2001 RECOMM. (TOTAL)	FY 2001-2002 (ONGOING)	Summary
ept 28	Medical Eligibility		(OI ERATINO)	001 00H1.)	TOND BALL		(0.100.110)	- Cummury
	1. Compensation	998,402	\$ 998,402	-	-	998,402	998,402	Compensation plan implementation.
	2.Technology	121,200	121,200	-	-	121,200	-	Integrated Notifications & Claims Computer System
	Department 28 Total \$	1,119,602	\$ 1,119,602	\$ -	\$ -	\$ 1,119,602	\$ 998,402	(includes new staff)
9	Medical Examiner 1. Increased Staffing (1	151,462	136,054			136,054	151,462	
	Forensic Pathologist)							New Forensic Pathologist
	2. Compensation	103,888	103,888		-	103,888		Compensation plan implementation.
	Lease 3 new instruments     (5 Years)	43,055	43,055		-	43,055	-	Year 1 payment of 3 Five Year Leases
	Department 29 Total \$	298,405	\$ 282,997	\$ -	\$ -	\$ 282,997	\$ 255,350	
•	Darles and Decreation							
0	Parks and Recreation 1. Staffing Needs \$	579,822	\$ 187,413	\$ -	\$ -	\$ 187,413	\$ 157,413	
	Personal Services - 2.5%     Salary Advancement	31,299	31,299	-	-	31,299	31,299	
	Public Safety Personnel	80,000	_	_	_	_	-	
	Retirement System							
	Information Technology     Increase in Supplies and	140,520 28,500	37,500	-	69,500	69,500 37,500	37,500	
	Services  Department 30 Total \$	860,141		•	\$ -	\$ 325,712		
	Department 30 Total \$	860,141	\$ 256,212	-	•	\$ 325,712	\$ 226,212	
1	Human Resources							
	Market Salary Adjustments \$	111,543	\$ 111,543	\$ -	\$ -	\$ 111,543	\$ 111,543	Department 5 year plan to
								address the issues and as result of Employee
								Satisfaction Surveys.
	Windows 2000 Migration Project	162,975	-	-				Information Technology
	Ergonomics Specialist	44,665	44,665	-		44,665	44,665	Fund position to assist
								current ergonomic staff of
	Ergonomic Vehicle	23,775	-	-		-	-	Request funding to purcha cargo mini van
	Department 31 Total \$	342,958	\$ 156,208	\$ -	\$ -	\$ 156,208	\$ 156,208	
3	Indigent Representation							
	1 Compensation - market \$	388,906	\$ 388,906	\$ -	\$ -	\$ 388,906	\$ 388,906	Atty.'s, client svc coord, le
	adjustments 2 Compensation - merit	544,106	369,513	_		369,513	369,513	asst, secy
	increases 3 South Space Lease	406,836	260,228			260,228	260,228	merit increases losing existing space to
	Department 33 Total \$	1,339,848		•	\$ -	\$ 1,018,647		Superior Ct
	Jopan amont do Total 🗘	1,000,010	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	·	ľ	,,010,011	<b>,</b> ,,,,,,,,,,	
4	Public Fiduciary							
	Salary Adjustments     Two Additional Staff due	41,004 85,095	32,960 43,286	0	0	32,960 43,286	32,960 43,286	Salary Advancements
	to Increase Demand for Services		,			10,200	10,222	1-Estate Administrator 1- Intake Investigator
	WIN 2000 Upgrade	27,176	-	-		-	-	Software and Training
	Department 34 Total \$	153,275	\$ 76,246	\$ -	\$ -	\$ 76,246	\$ 76,246	
5	Planning & Training							
•	Windows 2000 Migration \$	25,001	\$ -	\$ -	\$ -	\$ -	\$ -	Viable teaburit
	Project Salary Adjustments	12,745	12,212	-	_	12,212	-	Viable technology proposa Salary Advancements
	Web-Based Training	30,000	-,	-	-	-,-,-	-	3 year lease of 10 training
								courses that could increase

Description	FY 2000-01 REQUESTED	FY 2000-01 RECOMM. (OPERATING)	FY 2000-01 RECOMM. (GEN. GOV CONT.)	FY 2000-2001 RECOMM. (AP FUND BAL.)			FY 2001-2002 (ONGOING)	Summary
6 Recorder								
Salary Adjustments	\$ 25,210	\$ 25,54	5 \$	- \$	- \$	25,545 \$	25,545	Equal to 2.5% of base sal plus 11% for benefits for m based increases.
Department 36 Total	\$ 25,210	\$ 25,54	5 \$	- \$	- \$	25,545 \$	25,545	based moreases.
7 Superintendent of Schools	• • • • • • • • • • • • • • • • • • • •				•		70.040	
Technology Director	\$ 80,348	\$ 79,54	/ \$	- \$	- \$	79,547 \$	76,848	Need of Tech Director to oversee all aspects of tec
Assistant Finance Director	59,328		- 59,23	8		59,238	56,528	equipment and programs Provide back up support
Department 37 Total	\$ 139,676	\$ 79,54	7 \$ 59.23	9 ¢	- \$	138,785 \$	133,376	financial director.
Superior Court				•				
JIS Operating Expenses IT Migration from Mainframe	\$ 684,600 1,621,083	\$ 625,15	6 \$ - 1,024,18	- \$ 3		625,156 \$ 024,183	625,156 233,000	
PC's and Network Upgrades	671,980		-	-	-	-	-	
Compensation	1,161,845	1,103,83	3	-	- 1,	103,833	1,103,833	
Security Guards	303,894	365,36	В	-	- ;	365,368	365,368	
Court Reporters	479,812		- 200,00	0	- :	200,000	200,000	
Superior Court Judge 1/2 Salary	61,123	61,12	3		-	61,123	61,123	
Judicial Salary Increase	-		- 177,32			177,328	177,328	
Court Interpreter Costs	100,000		- 100,00			100,000	100,000	
Department 38 Total	\$ 5,084,337	\$ 2,155,48	0 \$ 1,501,51	1 \$	- \$ 3,0	656,991 \$	2,865,808	
Health Care Mandates			_					
Market Compensation	67,173	67,17		-	-	67,173	67,173	
Additional Staff Additional Staff	270,918	270,91		-		270,918	270,918	
Department 39 Total	1,155,836 1,493,927	1,155,83 1,493,92		-		155,836 <b>493,927</b>	1,155,836 1,493,927	
Department 39 Total	1,493,921	1,493,92	<b>'</b>		- 1,	+93,921	1,493,927	
Chief Information Officer								
	\$ 344,514	\$ 86,51	4 \$	- \$ 258,00	00 \$	344,514 \$	66,514	
Upgrade								Total includes staff,
								hardware, software, traini
								and consulting services
Department 41 Total	\$ 344,514	\$ 86,51	4 \$	- \$ 258,00	00 \$ :	344,514 \$	66,514	
Pay for Performance	\$ 52,558	\$ 52,59	n \$	- \$	- \$	52,590 \$	52,590	5 11 11 10 50
								Provide at least 2.5% increase to each employe who has a performance rebetween base full and excellent.
Department 43 Total	\$ 52,558	\$ 52,59	0 \$	- \$	- \$	52,590 \$	52,590	
Judicial Mandates								
increases	\$ 36,738			- \$	- \$	36,738 \$	36,738	Market adjustments
2 Compensation - merit increases	41,643	37,67	2	1	-	37,672	37,672	Merit increases
Department 45 Total	\$ 78,381	\$ 74,41	0 \$	- \$	- \$	74,410 \$	74,410	
Office of Management & Budget					•	00.400	20.45	
Compensation     Department 49 Total	\$ 86,499 \$ 86,499			- \$ - \$	- \$ - <b>\$</b>	86,499 <b>86,499</b>	86,499 <b>86,499</b>	
Department 49 Total	\$ 00,499	\$ 66,49	9 \$	- 3	- \$	00,499	00,499	
Sheriff's Office 1.a. Market Adjustment	\$ 1,616,162	\$ 1,654,59	8 \$ 235,62	7 \$	- \$ 1,	890,225 \$	1,890,225	
increases 6. Records Management	128,813		- 128,81			128,813	,,	
System				•			-	
<ol> <li>Network Operating System Conversion</li> </ol>	57,422	55,69	4	-	-	55,694	-	
PC Tech Support     Increased gasoline cost	69,224 673,471	29,88	5	-	-	29,885	28,096	
12. ATC Help Desk Support	11,877	11,87	7			11,877	11,877	
13. Ergonomics	50,000		- 50,00	0				Carryover
								Janyoven

ept		Description	2000-01 QUESTED	(	FY 2000-01 RECOMM. OPERATING)	FY 2000-01 ECOMM. (GEN. GOV CONT.)	F	FY 2000-2001 RECOMM. (APP FUND BAL.)		FY 2000-2001 COMM. (TOTAL)		Y 2001-2002 (ONGOING)	Summary
	Transp	ortation			,	,						(,	
	4 T	. Maricopa County Public ransportation Service runding Request	\$ 1,600,000	\$	-	\$ -	\$		\$	- \$	i	-	Comprehensive approach meet basic public transportation needs for
													County Citizens. ARS does not permit use of HURF fur in this way.
		Department 64 Total	\$ 1,600,000	\$	-	\$	\$		\$	- \$		-	iii uiis way.
_	Engilitie	es Management											
0	1.	. 2.5% Salary Adjustments	\$ 216,291	\$	107,227	\$ -	\$		\$	107,227 \$		107,227	
	N	. Protective Services larket Increase/Salary djustment	184,818		184,818			-		184,818		184,818	
		. Placement-in-Range funding/Salary Adjustment	102,525		102,525			-		102,525		102,525	
		. Jails/FMO's/Program nhancement	234,673		-	-		-		-		-	
		. City of Phoenix Water and sewer Increase	56,700							-			This will be implemented at 1, 2000 and will be a continuing cost.
		Department 70 Total	\$ 795,007	\$	394,570	\$ -	\$	-	\$	394,570 \$		394,570	
3		Is Management								_			
	1.		\$ 6,300 2,025,000	\$	6,300	\$ -	\$	2,025,000	\$	6,300 \$ 2,025,000	i	6,300	Other half for Mat'ls Mgm Sys. Specialist position. Electronic Procurement
	3		51,710		-	-		2,025,000		2,025,000			Technology Support
	4		63,543		-								Upgrade microcomputers
	5		80,000		-	-		-		-		-	
	6	. M/WBE IGA w/City of hoenix	17,000		17,000	-		-		17,000		17,000	Per Chris Bradley Per Chris Bradley
	· ·	Department 73 Total	\$ 2,243,553	\$	23,300	\$	\$	2,025,000	\$	2,048,300 \$		23,300	rei Cillis Biauley
							h						
;	Public I												
		. Fund Current TB Social Vorker (Withdrawn)	-		-	-				•			Requesting due to \$73K funding loss for TB Residential Living Program
		. Reinstate Funding for B/HIV Staffing	43,325		18,750	-		-		18,750		18,750	Fund 2 staff permanently until Fed Grant Funding restored.
		. New Staff Security for runow Bldg.	47,990		47,990	-		-		47,990		47,990	1.5 Security Guards for WIC/Immunization Clinic @ Grunow Building
	5	. Compensation	127,564		119,732	-		-		119,732		119,732	Salary Adjustments (Market/Performance Base
		. Computer eplacement/Windows 2000	88,724		-	-		-		-		-	20 New PCs. 100 Window 2000 Upgrades
		. Roosevelt Building laintenance	100,000		-	-		-		-		-	Life Safety Repairs/Upgra
		Department 86 Total	\$ 407,603	\$	186,472	\$ -	\$	-	\$	186,472 \$		186,472	January Spyria
	Enviro	nmental Services											
8		. Vector Control	\$ 64,400	\$	57,800	\$ -	\$	-	\$	57,800 \$	i	57,800	Temp staff, 1 additional tre
		Department 88 Total	\$ 64,400	\$	57,800	\$	\$	-	\$	57,800			
ı													
1	GENER	RAL FUND TOTAL	\$ 33,954,788	\$	13,719,928	\$ 3,627,307	¢	2,997,318	•	20,414,053 \$	_	21,203,491	

	Description		FY 2000-01 EQUESTED		FY 2000-01 RECOMMENDED (OPERATING)	RE	FY 2000-01 COMMENDED (GEN GOV CONT.)	RE	FY 2000-2001 COMMENDED (APP FUND BAL.)	FY 2000-2001 RECOMMENDED		FY 2001-2002	<b>c</b>
ept					(OPERATING)		GOV CONT.)		FUND BAL.)	(TOTAL)		(ONGOING)	Summary
	L REVENUE FUNDS (200) county Attorney												
3 0	Demand Reduction	\$	175,113	\$	175,113	\$		\$	- \$	175,113	\$	175,113	Drug Demand Reduction
	Department 19 Total	\$	175,113	\$	175,113	\$	-	\$	- \$	175,113	\$	175,113	fees
6 C	orrectional Health												
	Department of Justice Final Phase	\$	410,571	\$	159,800	\$		\$	- \$	159,800	\$	159,800	
	Estrella Support Clinic		622,391		546,534			\$		546,534		494,151	
1	Administration Infrastructure		185,000		103,215	\$		\$		103,215		89,715	
-	Computer Automation		175,317		0	\$		\$	- \$	-	\$		
-	Salary Adjustments	\$	209,740		165,980			\$	- \$			165,980	
	Department 26 Total	\$	1,603,019	\$	975,529	\$		\$	- \$	975,529	\$	909,646	
7 Ji	uvenile Probation												
	1. Compensation-agency 272	\$	45,111	\$	21,753		-	\$	- \$		\$	21,753	
	Compensation-agency     275		6,974		3,250	\$	-	\$	-	3,250		3,250	
	Compensation-agency     276		422,051		372,272	\$	-	\$	-	372,272		372,272	
	Detention Alternatives-		373,773		111,377	\$	-	\$		111,377		111,377	
	Agency 276												Home detention prog
	3. Detention Admin.		102,544	\$		\$	-	\$	- \$	-		0	and mediation program
٠	Reorganization -Agency 276												Addition of Administr
	5. Personal Computers-Agend		238,750		147,210	\$	-	\$	-	147,210	\$		Addition of computer
	6. Restitution Fund-Agency		50,000		50,000	\$	-	\$	-	50,000	М	50,000	victim restitution wor
	274												fund
	7. Grant Compensation Contingency	\$	261,455	\$	-	\$		\$	- \$	-	Ŀ		Potential supplement grant supported salar
	Department 27 Total	\$	1,500,658	¢	705,862	•		\$	- (	705,862		558,652	for compensation issu
				φ	703,002	٠		•	٠,	703,002	ľ	330,032	
2 J	ustice & Law Enforcement Inte Phase I		on 300,000	•	300,000				\$	300,000	Ļ	300,000	Di
	Phase	\$	300,000	Ф	300,000			◂	4	300,000	•	300,000	Phase I of Intergrated Criminal Justice
													Information System
	Department 42 Total	\$	300,000	\$	300,000	\$	-	\$	- :	300,000	\$	300,000	
1 P	lanning and Development												
	1. Del Webb Fund	\$	66,730	\$	66,730				\$	66,730	\$	38,837	Additional Building
	2. Abatement Fund for	\$	100,000	\$	-	\$		\$	- :		\$		Inspector Code Enforcement
	Zoning Violations  Department 44 Total	\$	166,730	•	66,730	•		\$	- 9	66,730	•	38,837	Division
	Department 44 Total	ð	100,730	Þ	66,730	Þ		Þ	- ,	5 66,730	Ą	30,037	
S	heriff (all in Agency 507 unles 1. Market Adjustment Salary		ed) 6,379,508	\$	2,071,661	\$	643,271	s	- \$	2,714,932	\$	2,714,932	
	Increase		.,,	,	-,,		2.3,211	-	•	_,,502	-	, ,	
	2. Estrella Support Bldg.	\$	1,640,078	\$	1,106,300		273,378				\$	1,049,223	
	4. Inmate Education	\$	1,815,917			\$	1,815,917		- \$		\$	-	
		•				\$	500,000	\$	- \$	-	\$	-	
	Recruiting Expenses - new jail	\$	500,000					•	- \$	250,048	\$	-	
	Recruiting Expenses - new jail     Records Management	\$	250,048			\$	250,048	Ψ					
	Recruiting Expenses - new jail			\$	113,076	\$	250,048	\$	- \$	113,076	\$	-	
	Recruiting Expenses - new jail     Records Management     System     Network Operating     System Conversion	\$	250,048 111,467	\$	113,076	\$	250,048	\$				-	
	Recruiting Expenses - new jail     Records Management System     Network Operating System Conversion     Smartzone Repeater- Ward 41	\$	250,048 111,467 60,517			\$	250,048	\$	- \$	-	\$		
	Recruiting Expenses - new jail     Records Management System     Network Operating System Conversion     Smartzone Repeater- Ward 41     PC Tech Support	\$ \$ \$	250,048 111,467 60,517 134,376	\$	60,675		_	\$ \$ \$	- \$	60,675	\$	57,042	
	5. Recruiting Expenses - new jail 6. Records Management System 7. Network Operating System Conversion 8. Smartzone Repeater- Ward 41 9. PC Tech Support 11. Jail Crimes &	\$ \$ \$	250,048 111,467 60,517	\$			250,048	\$ \$ \$	- \$	60,675	\$		
	Recruiting Expenses - new jail     Records Management System     Network Operating System Conversion     Smartzone Repeater- Ward 41     PC Tech Support	\$ \$ \$	250,048 111,467 60,517 134,376	\$	60,675		_	\$ \$ \$	- \$	60,675	\$	57,042	
	5. Recruiting Expenses - new jail 6. Records Management System 7. Network Operating System Conversion 8. Smartzone Repeater- Ward 41 9. PC Tech Support 11. Jail Crimes & Intelligence Division	\$ \$ \$ \$	250,048 111,467 60,517 134,376	\$	60,675	\$	_	\$ \$ \$	- \$	60,675	\$ \$ \$	57,042	
	5. Recruiting Expenses - new jail 6. Records Management System 7. Network Operating System Conversion 8. Smartzone Repeater- Ward 41 9. PC Tech Support 11. Jail Crimes & Intelligence Division Equipment 12. ATC Help Desk Support 14. Vehicle Replacement	\$ \$ \$ \$ \$ \$ \$ \$	250,048 111,467 60,517 134,376 141,475	\$ \$	60,675 -	\$	_	s s s s	-	60,675	\$ \$ \$ \$	57,042 - 32,267 -	
	5. Recruiting Expenses - new jail 6. Records Management System 7. Network Operating System Conversion 8. Smartzone Repeater- Ward 41 9. PC Tech Support 11. Jail Crimes & Intelligence Division Equipment 12. ATC Help Desk Support	\$ \$ \$ \$ \$ \$ \$ \$	250,048 111,467 60,517 134,376 141,475	\$ \$	60,675 -	\$	_	\$ \$ \$ \$	- \$ - \$ - \$	60,675	\$ \$ \$	57,042 - 32,267	

ept	Description		FY 2000-01 REQUESTED	REC	FY 2000-01 COMMENDED PERATING)	REC	FY 2000-01 COMMENDED N GOV CONT.)	RE	Y 2000-2001 COMMENDED P FUND BAL.)	F	FY 2000-2001 RECOMMENDED (TOTAL)		FY 2001-2002 (ONGOING)	Summary
54 T	Transportation  2. AZTech(Intelligent	\$	1,851,000	\$	1,851,000	\$		\$		\$	1,851,000	\$	1,950,000	
	Z. Az Teolinineligini Transportation System Program)	¥	1,001,000	Ψ	1,031,000	Ψ		¥		Ψ	1,001,000	¥	1,550,000	Continuing program enhancement initiative v some subsidy by Federa Government. Funding i requested through 2005 with increasing increme annually.
-	3. Dust Abatement		620,000		620,000	\$		\$	•		620,000		425,000	Federal EPA mandate paving and coating dirt roads to abate dust.
	4. (See General Fund								-				4	Continuing funding requested through FY2003, \$300,000.
	issues.)  5. Merit based pay increases	\$	574,770	\$	450,885	\$		\$	-	\$	450,885	\$	450,885	2.5% merit based increases.
	Department 64 Total	\$	3,045,770	\$	2,921,885	\$	-	\$	-	\$	2,921,885	\$	2,825,885	
5 L	Library District  1. Market Salary  Adjustments	\$	200,000	\$	118,823	\$	-	\$	-	\$	118,823	\$	118,823	Phase two
	Merit Salary     Advancements		110,667		65,035		-		-		65,035		65,035	2
	Fountain Hills Branch     Expansion     Telecommunications		108,031 53,205		53,207		-		-		53,207		31,800	Operate New Fountain Hills Library May be eligible for ERA
	Upgrade 5. WIN 2000 Upgrade		43,794		-						53,207		-	discount Software
	6. PC Replacement Phase 1		10,500		-		-		-		- 1			New PC's
	7. DRA/Taos Migration-	\$	85,835	\$	85,835	\$		\$	-	\$	85,835	\$	2,422	Includes new server ar software for the Library Operating System.
	Department 65 Total	\$	612,032	\$	322,900	\$	-	\$	-	\$	322,900	\$	218,080	
7 5	Solid Waste  Replacement Roll Off Truck  and 2 Jeeps	\$	197,000	\$	50,000	\$	-	\$		\$	50,000	\$		Vehicle replacement
	Department 67 Total	\$	197,000	\$	50,000	\$	-	\$		\$	50,000	\$	-	
9 4	Animal Control  Design and Plan for New Shelter		250,000		250,000		-	ı	-		250,000		-	
	Department79 Total	\$	250,000	\$	250,000	\$	-	\$	-	\$	250,000	\$	-	
6 F	Public Health 1. Outbreak Contingency Fund	\$	116,200	\$	-	\$	-	\$	-	\$	-	\$	-	Budget Fund Balance communicable disease
	2. Health Status Report	\$	50,330	\$	47,731	\$		\$	-	\$	47,731	\$	-	control  Budget Fund Balance
	3. Jail Physical Exam Fee	\$	160,000	\$	105,456	\$	-	\$	-	\$	105,456	\$	-	Health Status Report Conduct physical exan for inmates per DOJ
	Department 86 Total	\$	326,530	\$	153,187	\$	-	\$	-	\$	153,187	\$	-	Settlement Agreement
3 E	Environmental Services 1. Equipment Purchase		475,850		427,850		-		-		427,850		-	Vehicles, computer network hardware,
	New FTE's     New regional office	\$	64,086 274,930		27,308	\$	274,930	\$		\$	27,308 274,930		27,308	modular furniture  Establish new regional
	5. Dust Control County	\$	123,605	\$	123,605					\$	123,605	\$	123,605	office
	Counsel Charges  Department 88 Total	\$	814,866	\$	455,158	\$	274,930	\$	-	\$	730,088	\$	27,308	
;	SPECIAL REV. FUND TOTAL	\$	28,321,053	\$	8,465,751	\$	2,984,166	\$	-	\$	11,449,917	\$	8,292,134	
TEF	PRISE FUNDS (500)													
	Solid Waste	\$	304,190	\$	253,728	\$	-	\$	_	\$	253,728	\$	-	
7 :	Additional Employees     and bulldozer	Ψ.												Northwest Designs
7 :	and bulldozer	\$	304,190	•	253,728			•		\$	253,728			Northwest Regional Waste Tire Collection S

	Description	FY 2000-01 REQUESTED	FY 2000-01 RECOMMENDED	FY 2000-01 RECOMMENDED	FY 2000-2001 RECOMMENDED	FY 2000-2001 RECOMMENDED		Y 2001-2002	8,
ept ITER	NAL SERVICE FUNDS (600)		(OPERATING)	(GEN GOV CONT.)	(APP FUND BAL.)	(TOTAL)	(	ONGOING)	Summary
	Equipment Services  1. Additional Fuel Funding	\$ 758,500	\$ 758,500	\$ -	\$ -	\$ 758,500	\$	758,500	Demographic issue. Rising fuel costs from .75/gallon to 1.03/gallon Continuing funding is contingent upon the market.
	Alternative fuel vehicle conversion and acquisition.	916,719							AZ Mandate toward cle air and reducing dependence on foreign
	3. Five Propane Fuel Sites	100,000				-			Program Enhancemer establish fueling sites fuel alternative fuel vehicles.
	4. Three positions	100,000	78,700	-	-	78,700		78,700	Program Enhancemei One position to expan mobile service unit; on position to work on alternative fueled vehic and in "Get Ready" are clerk to maintain contr in payables, parts, and payoll.
	Shop Equipment     Technology Upgrades	110,000	\$ 110,000	-	-	110,000			Program Enhanceme Upgrades for engine analyzers and computerized alignme rack.
	Shop Equipment Non- Technical Upgrades	100,000	66,000	-	-	66,000			Program Enhanceme Large hoists for heavy equipment area.
	7. Bring Salaries within 5% of midpoint.	121,801	37,525	0	0	37,525		36,042	Salary Adjustments. year plan to bring sala to market range minim and place in range dur the second year.
	Department 74 Total	\$ 2,207,020	\$ 1,050,725	\$ -	\$ -	\$ 1,050,725	\$	873,242	•
5	Risk Management  1. Market Adjustments	26,065	26,065			26,065		26,065	Market for 5 positions Claims
	Salary Adjustments     Technology Issues	23,280 22,262	23,280	-	1	23,280		23,280	2.5% Adjustments Hardware, software a training
1	Department 75 Total	\$ 71,607	\$ 49,345	\$ -	\$ -	\$ 49,345	\$	49,345	3
6	Telecommunications 1.Voice and Wireless Network Upgrades and Maintenance	252,000	252,000			252,000		525,000	New software upgrad Wil-Tel phone system additional maintenanc cost for microwave system.
	Customer Driven Volume Increases	626,379	626,379			626,379		626,379	Increases in use of pagers, cell phones, lo distance etc. will requi higher charge backs to County departments
	Department 76 Total	878,379	626,379	-		626,379		626,379	
	INTERNAL SERVICE FUNDS TO	\$ 2,278,627	\$ 1,100,070	\$ -	\$ -	\$ 1,100,070	\$	922,587	
NE	RAL FUND TOTAL	\$ 33,954,788	\$ 13,719,928	\$ 3,627,307	\$ 2,997,318	\$ 20,414,053	\$	21,203,491	
ON-C	GENERAL FUND TOTAL	\$ 30,903,870	\$ 9,819,549	\$ 2,984,166	\$ -	\$ 12,803,715	\$	9,214,721	
	D TOTAL	\$ 64,858,658	\$ 23,539,477	\$ 6,611,473	\$ 2,997,318	33,217,768		30,418,212	

#### Eliminations Summary

County agencies often engage in numerous transactions with other County agencies and public entities. The totals of all such internal transactions are eliminated in the preparation of the consolidated budget. These eliminations have no effect on the consolidated fund balance because equal amounts are eliminated from both revenues and expenditures.

TRANSACTION DESCRIPTION	FY 1999-00 Adopted	F	Y 1999-00 Revised	FY 1999-00 Restated	FY 2000-01 inal/Adopted		Final Variance	%
Fund Transfers (including Central								
Service Costs)	\$ 321,681,223	\$	323,681,223	\$ 323,444,445	\$ 420,980,825	\$	97,536,380	30.2%
Employer Benefit Costs	31,570,403		33,656,034	0	0	**	0	N/A
Internal Service Charges	38,375,224	\$	38,375,224	37,307,548	39,573,844		2,266,296	6.1%
Correctional Health Payments to								
Health System	3,535,920		3,535,920	3,535,920	4,000,000		464,080	13.1%
Payments from Maricopa Health Plan to Health System:								
Patient Services	30,505,743		30,505,743	30,505,743	37,976,843		7,471,100	24.5%
Attendant Care	13,769,483		13,769,483	13,769,483	12,338,254		(1,431,229)	-10.4%
Payments from Public Health to Health								
Plan for Ryan White Grant	475,381		475,381	475,381	626,500		151,119	31.8%
Total Eliminations	\$ 439,913,377	\$	443,999,008	\$ 409,038,520	\$ 515,496,266	\$	106,457,746	26.0%

<sup>\*\*</sup> Commencing in FY 00/01, employee benefit premiums will flow to a pass-through account for payment directly to insurance carriers.

### Transfers By Fund

	SUMMAR	RY OF TE	RANSFERS BY	FUND FY 2000	-01
	AGENCY	/FUND	IN	(OUT)	DESCRIPTION
GENERAL FUND:					
FINANCE DEPARTMENT	180	100	8,064,137		CENTRAL SERVICES COSTS
HEALTH CARE MANDATES	390	100	54,677,600		DISPROPORTIONATE SHARE FROM MMC
HEALTH CARE MANDATES	390	100		6,660,000	MMC PRE-AHCCCS CLAIMS SUBSIDY
HEALTH CARE MANDATES	390	100		3,547,901	MMC TEACHING PROGRAM SUBSIDY
HEALTH CARE MANDATES	390	100		656,500	SAIL GRANT MATCH
GENERAL GOVERNMENT	470	100		91,522,722	DETENTION FUND / MOE
GEN. GOVERNMENT APPROP. FUND BALANCE GEN. GOVERNMENT APPROP. FUND BALANCE	473 473	100 100		,	TRANSFER TO RES & REPORTING-NEG FUND B COP DEBT SERVICE FUND
PUBLIC HEALTH	860	100			VITAL STATISTICS
TOTAL GENERAL FUND		100	62,741,737	186,295,468	VIIIZEIIXIIEIIEE
			02,7 11,707	100,200, 100	
SPECIAL REVENUE FUNDS:					
COMMUNITY DEVELOPMENT- GRANT	171	217			CENTRAL SERVICE COST ALLOCATION
PARKS & RECREATION - SPECIAL FUNDING	302	240		/	CENTRAL SERVICE COST ALLOCATION
PARKS & RECREATION - SPECIAL FUNDING	302	240		,	DEBT SERVICE
PLANNING AND DEVELOPMENT	440	226		50,206	DEBT SERVICE
PLANNING AND DEVELOPMENT	440	226		466,701	CENTRAL SERVICE COST ALLOCATION
RESEARCH AND REPORTING	462	260		64,282	CENTRAL SERVICE COST ALLOCATION
RESEARCH AND REPORTING	462	260		1,273	DEBT SERVICE
RESEARCH AND REPORTING	462	260	185,708		TRANSFER FROM GEN GOVT-NEG FUND BAL
GENERAL GOVERNMENT	472	255	91,522,722		DETENTION FUND / MOE FROM GEN FUND
GENERAL GOVERNMENT - DETENTION FUND	472	255		103,034,318	SALES TAX PROCEEDS TO CAP. PROJ.
MARICOPA HEALTH PLANS	601	247	656,500		SAIL GRANT MATCH
TRANSPORTATION	640	232		1,683,452	CENTRAL SERVICE COST ALLOCATION
TRANSPORTATION	640	232		417,434	DEBT SERVICE
LIBRARY DISTRICT	650	244		629,266	CENTRAL SERVICE COST ALLOCATION
LIBRARY DISTRICT	650	244		3,226	DEBT SERVICE
HOUSING	661	295		72,496	CENTRAL SERVICE COST ALLOCATION
STADIUM DISTRICT	680	250		633,025	STADIUM DISTRICT DEBT SERVICE
STADIUM DISTRICT	680	250		739,648	STADIUM DISTRICT DEBT SERVICE
STADIUM DISTRICT	680	250		2,623,028	STADIUM DISTRICT DEBT SERVICE
STADIUM DISTRICT	680	250		603,428	STADIUM DISTRICT DEBT SERVICE
STADIUM DISTRICT	680	250		401,545	STADIUM DISTRICT DEBT SERVICE
STADIUM DISTRICT	680	250		401,545	STADIUM DISTRICT DEBT SERVICE
FLOOD CONTROL DISTRICT	690	991		1,219,910	CENTRAL SERVICE COST ALLOCATION
STADIUM DISTRICT- MLB OPERATION	780	253		38,705	CENTRAL SERVICE COST ALLOCATION
ANIMAL CONTROL- SPECIAL REVENUE	792	572		268,523	CENTRAL SERVICE COST ALLOCATION
ANIMAL CONTROL- SPECIAL REVENUE	792	572		7,047	DEBT SERVICE
ANIMAL CONTROL - FIELD OPERATIONS	794	572		132,280	CENTRAL SERVICE COST ALLOCATION
PUBLIC HEALTH- GRANT	861	532		610,083	CENTRAL SERVICE COST ALLOCATION
PUBLIC HEALTH SPECIAL FUNDING	863	265			CENTRAL SERVICE COST ALLOCATION
PUBLIC HEALTH SPECIAL FUNDING	863	265	65,000	,	VITAL STATISTICS
ENVIRONMENTAL AIR SERVICES	882	504	-,,	289,179	CENTRAL SERVICE COST ALLOCATION
ENVIRONMENTAL HEALTH SERVICES	883	504		,	CENTRAL SERVICE COST ALLOCATION
TOTAL SPECIAL REVENUE FUND			92,429,930	115,029,809	
INTERNAL OFFICE TIMES					
INTERNAL SERVICE FUNDS:					
MATERIALS MANAGEMENT- REPROGRAPHICS	733	673			CENTRAL SERVICE COST ALLOCATION
EQUIPMENT SERVICES	740	654			CENTRAL SERVICE COST ALLOCATION
RISK MANAGEMENT	750	675			CENTRAL SERVICE COST ALLOCATION
TELECOMMUNICATIONS	760	681		343,229	CENTRAL SERVICE COST ALLOCATION

### Transfers By Fund (Continued)

ENTERPRISE FUNDS:  MARICOPA HEALTH PLANS- ALTCS  MARICOPA HEALTH PLANS- ADMINISTRATION  SOLID WASTE  SOLID WASTE  MARICOPA HEALTH SYSTEM  MARICOPA HEALTH SYSTEM  MARICOPA HEALTH SYSTEM  MARICOPA HEALTH SYSTEM  MARICOPA HEALTH SYSTEM	600 605 670 670 900 900	550 570 580 580			ALTCS ARIZONA LONG TERM CARE
MARICOPA HEALTH PLANS- ADMINISTRATION SOLID WASTE SOLID WASTE MARICOPA HEALTH SYSTEM MARICOPA HEALTH SYSTEM MARICOPA HEALTH SYSTEM	605 670 670 900	570 580			ALTCS ADIZONA LONG TEDM CADE
SOLID WASTE SOLID WASTE MARICOPA HEALTH SYSTEM MARICOPA HEALTH SYSTEM MARICOPA HEALTH SYSTEM	670 670 900	580			ALTOS ARIZONA LONG TERIVICARE
SOLID WASTE MARICOPA HEALTH SYSTEM MARICOPA HEALTH SYSTEM MARICOPA HEALTH SYSTEM	670 900			100,932	CENTRAL SERVICE COST ALLOCATION
MARICOPA HEALTH SYSTEM MARICOPA HEALTH SYSTEM MARICOPA HEALTH SYSTEM	900	580		75,648	CENTRAL SERVICE COST ALLOCATION
MARICOPA HEALTH SYSTEM MARICOPA HEALTH SYSTEM				300,431	DEBT SERVICE
MARICOPA HEALTH SYSTEM	900	534		778,811	CENTRAL SERVICE COST ALLOCATION
		534		1,141,681	DEBT SERVICE
MARICOPA HEALTH SYSTEM	900	534		54,677,600	DISPROPORTIONATE SHARE
	900	534	14,983,788		MMC ARIZONA LONG TERM CARE
MARICOPA HEALTH SYSTEM	900	534	6,660,000		MMC PRE-AHCCCS CLAIMS SUBSIDY
MARICOPA HEALTH SYSTEM	900	534	3,547,901		MMC TEACHING PROGRAM SUBSIDY
TOTAL ENTERPRISE FUND			25,191,689	72,058,891	
CAPITAL PROJECT FUNDS:					
CIP - JAIL TAX	409	455	103,034,318		CAPITAL PROJECTS
CIP - GENERAL GOVERNMENT	478	435		46,454,691	COP DEBT SERVICE
TOTAL CAPITAL PROJECT FUND			103,034,318	46,454,691	
DEBT SERVICE FUNDS:					_
STADIUM DIST DEBT SVS- 1993A	682	371	633,025		STADIUM DISTRICT DEBT SERVICE
STADIUM DIST DEBT SVS- 1993B	683	373	739,648		STADIUM DISTRICT DEBT SERVICE
STADIUM DIST DEBT SVS- PEORIA	684	375	2,623,028		STADIUM DISTRICT DEBT SERVICE
STADIUM DIST DEBT SVS- 1996	685	377	603,428		STADIUM DISTRICT DEBT SERVICE
STADIUM DIST DEBT SVS	686	378	401,545		STADIUM DISTRICT DEBT SERVICE
STADIUM DIST DEBT SVS	688	379	401,545		STADIUM DISTRICT DEBT SERVICE
COUNTY IMPROVEMENTS - GEN GOVT	992	320	83,657,637		CAPITAL PROJECTS
COUNTY IMPROVEMENTS - GEN GOVT	992	320	46,454,691		COP DEBT SERVICE
GENERAL OBLIGATION DEBT SERVICE	990	312	2,068,604		NON-GENERAL FUND ALLOCATION
TOTAL DEBT SERVICE FUNDS			137,583,151	-	

#### Direct Assessment Special Districts Secondary Roll

	DIRECT AS	SESSMENT SPECIAL	DISTRICTS			
		SECONDARY ROLL				
		FISCAL YEAR 2000-01				
			ESTIMATED	2000-01	LESS	2000-01
DIST.		1999-00	EXPENDITURES	BUDGET	AVAILABLE	DIRECT
NO. DISTRICT NAME	LEVY PURPOSE	BUDGET	1999-00	REQUEST	FUNDS	ASSESSMENT
28569 Pecos-McQueen	Bond Interest	5,693	5,693	0	0	(
	Bond redemption	45,699	45,699	0	0	(
		51,392	51,392	0	0	(
28577 Inland	Bond Interest	1,563	1,563	0	0	
	Bond redemption	17,376	17,376	0	0	
	•	18,939	18,939	0	0	(
28581 5TH Avenue	Bond Interest	77	77	0	0	
	Bond redemption	852	852	0	0	
		929	929	0	0	
28583 Boulder	Bond Interest	502	502	477	0	477
20000 Boulder	Bond redemption	274	274	2,036	0	2,036
		776	776	2,513	0	2,513
28589 158TH Street	Bond Interest	654	654	444	0	444
	Bond redemption	2,064	2,064	4,334	0	4,334
		2,718	2,718	4,778	0	4,778
00500 O I i Marris	December of	0.040	0.040	4.700	•	4.70
28590 Grandview Manor	Bond Interest Bond redemption	6,046 7,927	6,046 7,927	4,702 0	0	4,702
	Bond redemption	13,973	13,973	4,702	0	4,702
28592 Fairview Lane	Bond Interest	2,711	2,711	1,728	0	1,728
	Bond redemption	3,717	3,717	1,592	0	1,592
		6,428	6,428	3,320	0	3,320
					_	
28593 East Fairview Lane	Bond Interest	3,293	3,293	2,668	0	2,668
	Bond redemption	4,375 7,668	4,375 7,668	2,791 5,459	0	2,79 <sup>-</sup> 5,459
		7,000	7,000	5,459		5,45
28594 White Fence Farms	Bond Interest	123,290	123,290	6,814	0	6,814
	Bond redemption	18,581	18,581	0	0	(
		141,871	141,871	6,814	0	6,814
28595 104th Place/University Dr.	Bond Interest	5,993	5,993	4,552	0	4,552
	Bond redemption	8,323	8,323	8,323	0	8,323
		14,316	14,316	12,875	0	12,875
28793 Queen Creek Water Imp	Bond Interest	0	0	13,224	0	13,224
	Bond redemption	0	0	14,125	0	14,125
					•	,

## Direct Assessment Special Districts Secondary Roll (Continued)

## MARICOPA COUNTY DIRECT ASSESSMENT SPECIAL DISTRICTS SECONDARY ROLL FISCAL YEAR 2000 04

	FI	SCAL YEAR 2000-	01			
DIST. NO. DISTRICT NAME	LEVY PURPOSE	1999-00 BUDGET	ESTIMATED EXPENDITURES 1999-00	2000-01 BUDGET REQUEST	LESS AVAILABLE FUNDS	2000-01 DIRECT ASSESSMENT
Central Ave	Bond Interest	0	0	21,986	0	21,986
	Bond redemption	0	0	30,191	0	30,191
		0	0	52,177	0	52,177
Billings Street	Bond Interest	0	0	872	0	872
	Bond redemption	0	0	1,400	0	1,400
		0	0	2,272	0	2,272
28529 Estrella Dells	General	50,000	50,000	87,762	0	87,762
28530 129th Avenue	General	1,161	1,161	1,210	0	1,210
28531 14th Street	General	807	807	310	0	310
28532 Avenida Del Sol	General	141	141	220	0	220
28533 Mallory	General	353	353	353	0	353
28535 Eagle Peak	General	1,301	1,301	1,530	0	1,530
28546 Desert Foothills North	General	12,148	12,148	11,900	0	11,900
28539 West Phoenix Estates 10	General	8,100	8,100	8,586	0	8,586
28547 Beautiful Arizona Estates	General	34,850	34,850	30,817	0	30,817
192nd Ave.		0	0	489	0	489
		\$367,871	\$367,871	\$183,638	\$0	\$183,638

#### Street Lighting Improvement District Levies Secondary Roll

:	MARICOPA COUNTY  STREET LIGHTING IMPROVEMENT DISTRICT LEVIES								
:	STREET LIGHTING IMPROVEMENT DISTRICT LEVIES  SECONDARY ROLL  FISCAL YEAR 2000-01								
:	DISTRICT		1999-00 ADOPTED	1999-00 ESTIMATED	2000-01 BUDGET	06/30/00 FUND	DIRECT TAX	2000 ASSESSED	2000 TAX
:	#	DISTRICT	BUDGET	EXPENDITURE	REQUEST	BALANCE	LEVY	VALUATION	RATE
	13001	Sun City 38B	2,736	2,478	2,694	(820)	3,514	1,587,207	0.2214
:	13003 13005	Sunrise Unit 5 Ph 2 Golden West 2	2,772 7,788	684 7,792	2,736 7,792	(2,973) (2,394)	5,709 10,186	625,640 1,504,150	0.9125 0.6772
:	13010	Empire Gardens 2	960	875	955	(125)	1,079	187,500	0.5757
:	13051	Towne Meadows	17,244	15,967	17,246	(4,804)	22,049	6,236,589	0.3535
:	13056 13057	Vineyards of Mesa Clark Acres	8,592 684	8,591 628	8,591 685	(2,647) (205)	11,238 890	1,627,850 231,860	0.6904 • 0.3840 •
:	13059	Country Meadows 9	16,032	14,520	15,795	(2,746)	18,541	1,877,000	0.9878
:	13069	Sun Lakes 09	2,208	1,840	2,207	(620)	2,828	683,050	0.4140
:	13070 13072	Camelot Golf Club Est. 1 Desert Sands Golf & CC 3	3,852 5,064	3,529	3,842 5,062	(856)	4,698 5,703	822,953 587,551	0.5709 • 0.9707 •
:	13072	Litchfield Park 19	3,816	4,219 3,167	3,782	(641) (1,297)	5,703	1,686,500	0.3012
:	13078	Sunrise Meadows 1	192	48	190	928	0	4,744,850	0.0000
:	13079	Estate Ranchos	876	803	876	(251)	1,127	330,420	0.3410
:	13103 13107	Desert Foothills Est 5 Desert Foothills Est 6	3,504 4,572	3,746 4,568	3,502 4,568	(1,066) (1,377)	4,569 5,944	1,129,906 1,199,275	0.4043 0.4957
:	13107	Apache Wells Mobile P 3A	1,908	1,428	1,904	(83)	1,987	205,714	0.9657
:	13121	Desert Sands Golf & CC 4	8,940	7,455	8,945	(1,560)	10,505	1,128,941	0.9305
:	13122	Sun Lakes 07	3,120	2,601	3,121	(884)	4,005	894,923	0.4475
:	13128 13132	Litchfield Park 17 Valencia Village	3,204 6,600	2,949 5,942	3,202 6,375	(887) (1,726)	4,089 8,101	673,250 1,121,755	0.6074 • 0.7222 •
:	13147	Superstition View #1	3,192	3,198	3,198	(422)	3,619	503,450	0.7189
:	13169	Sun Lakes 22	3,936	3,281	3,937	(1,205)	5,142	3,328,314	0.1545
:	13176	Villa Royale	576 552	523 509	571	(164)	735 682	624,680	0.1176 • 0.4049 •
:	13177 13178	Coronado Acres Sun Lakes 10	6,960	5,807	555 6,959	(127) (2,086)	9,046	168,350 2,750,789	0.3288
:	13184	Hopeville	1,116	1,106	1,104	(235)	1,339	80,719	1.6591
:	13188	Sun Lakes 21	10,200	8,516	10,200	(2,852)	13,052	4,591,214	0.2843
:	13191 13203	Dreamland Villa 19 Sun Lakes 19	756 4,956	635 4,127	762 4,952	(199) (1,443)	961 6,395	314,900 2,094,750	0.3051 0.3053
:	13210	Crestview Manor	4,936 756	698	762	(1,443)	928	147,150	0.6307
:	13219	Sun Lakes 12	7,092	5,911	7,093	(2,176)	9,268	2,345,607	0.3951
:	13220	Sun Lakes 14	5,784	4,819	5,783	(1,667)	7,450	2,020,395	0.3687
:	13221 13223	Sun Lakes 16 &16A Sun Lakes 18	9,132 12,300	7,614 10,253	9,137 12,303	(2,699) (1,635)	11,836 13,938	3,108,068 3,681,013	0.3808 • 0.3787 •
:	13226	Sun Lakes 11 & 11A	1,296	974	1,298	(472)	1,770	978,050	0.1810
:	13228	Crimson Cove	1,716	1,428	1,713	(465)	2,178	117,809	1.8489
:	13247	Sun City 57	8,544	7,040	8,416	(2,802)	11,217	1,763,549	0.6361
:	13248 13263	Apache Wells Mobile P 3B Sun City 10	2,856 19,236	2,850 15,866	2,850 18,963	(349) (3,877)	3,200 22,840	375,871 3,687,403	0.8512 • 0.6194 •
:	13264	Sun Lakes 03A	1,788	1,491	1,789	(622)	2,411	479,950	0.5024
:	13268	Sun Lakes 08	3,048	2,537	3,045	(977)	4,022	616,550	0.6524
:	13271 13281	Mesquite Trails Sun City 10A	3,348 17,952	3,071 14,818	3,350 17,713	(1,071) (5,757)	4,421 23,470	586,032 3,443,928	0.7544 0.6815
:	13287	Empire Gardens 3	960	965	965	(277)	1,242	198,850	0.6248
:	13288	Empire Gardens 4	1,116	1,026	1,119	(202)	1,322	221,250	0.5974
:	13290	Sun Lakes 15	5,472	4,559	5,471	(1,682)	7,153	2,197,607	0.3255
:	13291 13298	Sun City 50A Sun City West	3,516 714,084	2,769 631,029	3,460 704,713	(1,140) (176,971)	4,600 881,684	682,824 165,026,972	0.6737 • 0.5343 •
:	13303	Sun Lakes 17	10,020	10,021	10,021	(3,541)	13,562	3,046,284	0.4452
:	13310	Casa Mia 2A	1,860	1,858	1,858	(459)	2,318	353,750	0.6552
:	13311	Pomeroy Estates	2,160	1,801	2,162	(678)	2,840	488,860	0.5809
:	13312 13315	Rio Vista West 2 Apache Wells Mobile P 6	528 2,424	534 2,025	534 2,430	(143) (382)	677 2,812	183,300 455,229	0.3695 • 0.6176 •
:	13316	Sun City 44	15,348	12,699	15,178	(5,469)	20,646	2,461,394	0.8388
:	13325	Queen Creek Plaza	1,716	1,571	1,713	(515)	2,229	192,250	1.1592
:	13326 13329	Rio Vista West Desert Saguaro Estates 1	4,512 3,612	4,138 3,315	4,514 3,617	(1,088) (656)	5,602 4,273	590,700 454,050	0.9483 0.9411
:	13330	Sun City 45	12,024	9,947	11,904	(1,838)	13,741	2,307,012	0.5956
:	13331	Sun City 46	7,644	6,961	7,575	(2,482)	10,058	1,727,807	0.5821
:	13335	Casa Mia 2B	2,280	2,284	2,284	(643)	2,928	563,400	0.5197
:	13343 13346	Knott Manor Circle City	1,740 3,000	1,452 2,727	1,742 2,961	(3) (642)	1,745 3,604	187,200 683,150	0.9323 <b>.</b> 0.5275 <b>.</b>
:	13348	Desert Saguaro Estates 2	1,524	1,523	1,523	(397)	1,920	380,500	0.5046
:	13349	Sun City 47	17,064	14,129	16,928	(5,463)	22,391	2,879,124	0.7777
:	13351	Sun City 38	2,484	2,223	2,459	(379)	2,839	263,209	1.0784
٠.	13352	Mesa East	18,168	15,140	18,167	(5,010)	23,178	2,705,645	0.8566

# Street Lighting Improvement District Levies Secondary Roll (Continued)

		STREET	MARICOPA ( LIGHTING IMPROVE SECONDAR FISCAL YEAF	EMENT DISTRIC	T LEVIES			
DISTRICT	DISTRICT	1999-00 ADOPTED	1999-00 ESTIMATED	2000-01 BUDGET	06/30/00 FUND	DIRECT	2000 ASSESSED	2000 TAX
#	DISTRICT	BUDGET	EXPENDITURE	REQUEST	BALANCE	LEVY	VALUATION	RATE
13354	Sun City 49	17,724	14,622	17,488	(6,447)	23,935	3,473,417	0.6891
13356	Desert Sands Golf & CC 6	2,220	2,039	2,224	(758)	2,982	351,004	0.8497
13357	Desert Sands Golf & CC 7	3,804	3,490	3,807	(1,218)	5,026	445,000	1.1293
13358 13359	Sun City 38A Velda Rose Estates East 5	2,544 2,220	1,888 1,853	2,508 2,224	(324) (440)	2,832 2,664	273,819 486,240	1.0343 0.5479
13361	Sun Lakes 04	5,712	4,759	5,711	(1,761)	7,472	2,250,851	0.3320
13362	Sun Lakes 05	11,100	9,250	11,100	(1,753)	12,853	2,097,421	0.6128
13363	Sun Lakes 06	9,132	7,614	9,136	(2,791)	11,927	2,635,780	0.452
13364	Sun City 48	13,608	14,017	13,410	(5,627)	19,037	3,211,339	0.5928
13371	Oasis Verde	6,360	7,367	6,366	(2,205)	8,571	1,001,950	0.8554
13372	Sun City 15D	4,380	2,991	4,318	(1,006)	5,324	347,651	1.531
13374	Sun City 51	11,148	9,229	11,037	(2,077)	13,114	2,113,189	0.6206
13375 13376	Sun City 52 Sun City 50	10,284	8,482	10,138	(3,541)	13,679	2,253,560	0.6070 0.5519
13376	Sun City 50 Sun City West Expansion	7,032 162,048	5,223 129,730	6,932 189,036	(2,742) (150,950)	9,674 339,986	1,752,822 29,440,692	1.1548
13386	Litchfield Park 18	3,360	3,046	3,309	(150,950)	4,186	943,150	0.4439
13392	Sun City 41	10,212	8,400	10,039	(3,135)	13,174	1,903,480	0.692
13393	Sun City 53	24,516	20,233	24,182	(8,143)	32,325	6,465,935	0.499
13394	Sun City 54	14,928	12,311	14,715	(4,738)	19,454	3,686,010	0.527
13395	Sun City 55	16,224	13,426	16,062	(6,159)	22,221	3,117,457	0.7128
13396	Desert Skies 2	1,884	1,782	1,879	(233)	2,112	344,400	0.6134
13397	Sun City 56	3,936	2,901	3,878	(1,252)	5,131	920,485	0.5574
13401	Sun City 33	19,272	15,985	19,116	(6,601)	25,717	3,421,859	0.751
13402	Rancho Del Sol 2	2,784	2,553	2,785	(619)	3,404	1,013,810	0.335
13404	Sun City 17E F&G Western Ranchettes	7,836	8,481	7,752 2,835	(5,388)	13,140	2,283,596	0.5754
13417 13418	Arizona Skies Mobile Est. E 2	2,832 2,856	2,599 2,141	2,855	(826)	3,662 3,248	463,920 174,708	0.7893 1.8589
13419	Sun City 35	23,136	19,153	22,922	(7,619)	30,541	4,037,573	0.7564
13420	Az Skies Mobil Estates	3,612	4,220	3,617	(443)	4,060	273,854	1.4826
13421	Sun City 28A	2,064	1,702	2,034	(767)	2,801	689,147	0.406
13422	Velda Rose Estates East 3	924	695	927	(264)	1,191	245,350	0.485
13423	Velda Rose Estates East 4	1,296	1,081	1,297	(432)	1,729	178,100	0.971
13424	Linda Vista	3,408	3,409	3,409	(990)	4,399	501,300	0.877
13432	Sun City 17H	3,684	3,042	3,638	(1,261)	4,898	938,653	0.521
13433	Sun Lakes 01	5,580	4,672	5,597	(1,503)	7,100	1,042,854	0.680
13434	Sun Lakes 02	5,868	4,893	5,871	(972)	6,843	1,014,816	0.674
13437 13438	Granite Reef Vista Park Sun City 34	804 3,588	733 2,779	799 1,622	(202) (643)	1,002 2,265	180,200 680,093	0.555 0.333
13439	Sun City 34 Sun City 34A	15,276	12,619	15,077	(4,977)	20,054	3,463,380	0.579
13440	Sun City 35A	15,204	12,569	15,045	(2,626)	17,671	2,855,266	0.6189
13441	Sun City 36	5,112	4,652	5,047	(2,061)	7,109	4,581,642	0.155
13444	Velda Rose Estates East 2	1,488	1,253	1,488	(538)	2,025	316,950	0.6389
13446	Apache Wells Mobile P 1&2	12,876	10,725	12,870	(1,573)	14,443	1,958,317	0.737
13447	Apache Cntry Club Est. 5	3,864	3,218	3,861	(520)	4,381	1,445,800	0.3030
13448	Apache Wells Mobile P 4B	924	849	927	(160)	1,087	171,350	0.634
13449	Caballeros Haciendas	1,188	992	1,191	(205)	1,396	331,100	0.421
13450	Casa Mia	5,604	5,599	5,599	(1,299)	6,898	840,500	0.820
13451 13452	Desert Skies Dreamland Villa 16	1,500 9,672	1,378 8,065	1,504 9,677	(349)	1,852 11,997	238,850	0.775 0.611
13452	Dreamland Villa 16 Dreamland Villa 17	2,928	8,065 2,444	2,933	(2,319) (936)	3,869	1,962,760 628,500	0.611
13453	Linda Vista 2	2,928	2,869	2,933 2,869	(842)	3,869	515,350	0.720
13455	Lucy T. Homesites 2	2,724	2,719	2,719	(673)	3,392	490,770	0.691
13456	Luke Field Homes	7,584	6,870	7,467	(1,439)	8,906	482,295	1.846
13459	McAfee Mobile Manor	1,488	1,492	1,492	(238)	1,730	237,094	0.729
13460	Rancho Grande Tres	6,348	5,821	6,350	(1,452)	7,801	1,177,277	0.662
13463	Sun Lakes 03	9,336	7,779	9,335	(2,980)	12,314	1,402,071	0.878
13465	Western Ranchettes 2	2,820	2,580	2,815	(800)	3,615	479,250	0.754
13478	La Casa Bonita	1,212	1,215	1,215	(200)	1,415	198,050	0.714
13485	Sun City 32A	15,528	12,875	15,393	(3,982)	19,375	3,673,219	0.527
13486	Sun City 31A	20,556	16,996	20,325	(3,563)	23,889	3,747,403	0.637
13487 13488	Sun City 39 Sun City 40	9,336 5,484	8,478 4,731	9,220 5,410	(1,962) (1,395)	11,182 6,805	3,179,533 1,890,635	0.351 0.359
13488	Brentwood Acres	1,524	1,396	1,523	(1,395) (321)	1,843	233,300	0.359
13490	Desert Sands Golf & CC 8	4,764	4,758	4,758	(1,336)	6,094	981,550	0.620
13494	Sun City 37	13,536	11,545	13,379	(6,732)	20,111	2,056,419	0.9780
13495	Sun City 42	8,736	7,211	8,623	(2,978)	11,601	1,411,657	0.8218

# Street Lighting Improvement District Levies Secondary Roll (Continued)

		STREET I	MARICOPA ( LIGHTING IMPROVE SECONDAR FISCAL YEAR	MENT DISTRIC Y ROLL	T LEVIES			
DISTRICT	DISTRICT	1999-00 ADOPTED <u>BUDGET</u>	1999-00 ESTIMATED EXPENDITURE	2000-01 BUDGET REQUEST	06/30/00 FUND BALANCE	DIRECT TAX <u>LEVY</u>	2000 ASSESSED <u>VALUATION</u>	2000 TAX <u>RATE</u>
13496	Sun City 43	16,632	13,757	16,458	(5,746)	22,204	2,667,463	0.8324
13499	Sun City 28B	2,316	1,933	2,287	(820)	3,107	420,909	0.7383
13510 13801	Camelot Golf Club Est. 2 Scottsdale Estates 01	3,360 4,704	3,409 4,342	3,362 4,700	(1,120) (973)	4,483 5,672	1,145,675 1,197,971	0.3913 0.4735
13802	Scottsdale Highlands 1	1,704	1,558	1,700	(457)	2,157	610,750	0.3532
13810	Melville 1	5,376	4,942	5,379	(1,577)	6,956	1,212,150	0.5738
13812	Scottsdale Estates 04	12,276	11,257	12,281	(3,736)	16,016	2,890,450	0.5541
13813 13816	Scottsdale Highlands 2 Scottsdale Estates 02	1,872	2,070	1,878	(909)	2,787	655,344	0.4252
13817	Cavalier	4,920 5,880	4,514 5,392	4,924 5,882	(1,534) (1,317)	6,459 7,199	1,391,480 1,473,037	0.4642 • 0.4887 •
13820	Hidden Village	1,512	1,382	1,507	(427)	1,934	808,400	0.2392
13821	Scottsdale Estates 03	6,672	6,111	6,666	(2,104)	8,771	2,244,750	0.3907
13825	Mesa Country Club Park	3,012	3,017	3,017	(584)	3,601	561,550	0.6413
13827 13830	Scottsdale Estates 05 Trail West	10,044	9,205	10,041	(3,089)	13,130	3,441,596	0.3815 0.4178
13836	Dreamland Villa	1,500 1,680	1,377 1,402	1,502 1,683	(465) (369)	1,968 2,052	471,000 275,200	0.7457
13837	Scottsdale Cntry Acres	3,576	3,280	3,578	(1,070)	4,648	1,477,471	0.3146
13838	Cox Heights 1	3,396	3,109	3,395	(960)	4,356	1,042,900	0.4176
13839	Cox Heights 2	9,444	8,655	9,441	(2,216)	11,657	2,210,650	0.5273
13840	Dreamland Villa 02	2,460	2,047	2,456	(796)	3,252 5,972	1,217,195	0.2672
13844 13848	Esquire Villa 1 Scottsdale Estates 07	4,908 10,368	4,902 9,500	4,902 10,364	(1,070) (3,124)	13,488	749,725 2,825,610	0.7966 • 0.4773 •
13849	Scottsdale Estates 06	10,524	9,649	10,527	(3,203)	13,729	2,886,096	0.4757
13850	Scottsdale Estates 08	6,816	6,251	6,820	(2,115)	8,935	2,048,100	0.4362
13851	Scottsdale Estates 09	4,344	3,982	4,344	(1,280)	5,625	1,064,350	0.5285
13853 13855	Cox Hghts 3 & Scot Est 12 Glenmar	8,844 1,848	8,652 1,699	8,658	(1,348) (542)	10,007 2,395	2,857,090	0.3502 • 0.6700 •
13859	Dreamland Villa 03	4,800	3,998	1,853 4,798	(824)	5,621	357,500 811,335	0.6928
13862	Town & Country Scottsdale	2,004	1,833	2,002	(584)	2,587	532,050	0.4861
13863	Country Place at Chandler	6,312	5,788	6,315	(1,830)	8,144	1,640,550	0.4964
13864	Scottsdale Highlands 4	1,152	1,153	1,153	(286)	1,439	443,210	0.3248
13865	Trail West 2	1,884	1,726	1,883	(576)	2,459	601,050	0.4091
13868 13869	Scottsdale Estates 16 J & O Frontier Place	5,640 2,376	5,177 2,176	5,649 2,374	(1,729) (733)	7,377 3,107	1,322,400 689,667	0.5579 0.4505
13870	McCormick Estates 1	1,428	1,308	1,426	(273)	1,699	259,523	0.6548
13872	Dreamland Villa 04	2,112	1,791	2,122	(339)	2,461	396,312	0.6209
13874	Hallcraft 1	25,188	23,085	25,183	(7,525)	32,709	8,449,786	0.3871
13875 13876	Hallcraft 2 Hallcraft 3	15,168 10,536	13,908 9,663	15,172 10,541	(4,871) (3,194)	20,043 13,735	4,941,486 6,743,550	0.4056 • 0.2037 •
13879	Apache Cntry Club Est. 1	6,972	5,815	6,970	(963)	7,932	1,958,440	0.4050
13882	Scottsdale Cntry Acres 2	5,880	5,394	5,884	(1,805)	7,689	1,987,400	0.3869
13884	Mereway Manor	5,088	2,966	5,085	(1,636)	6,722	1,560,312	0.4308
13885	Cox Heights 7	1,692	1,549	1,690	(480)	2,170	483,451	0.4489
13886	Cox Heights 6	1,128	1,038 3,796	1,132	(331)	1,463 5,403	323,000 1 270 250	0.4529
13888 13890	Cox Heights 4 Dreamland Villa 05	4,140 5,400	3,796 4,496	4,141 5,395	(1,262) (807)	5,403 6,202	1,270,250 938,475	0.4254 • 0.6609 •
13896	Scottsdale Highlands 5	1,500	1,516	1,502	(486)	1,989	417,550	0.4763
13901	Velda Rose Estates 1	1,116	927	1,112	(371)	1,483	202,480	0.7325
13908	Apache Cntry Club Est. 3	10,584	9,705	10,587	(1,551)	12,138	3,046,850	0.3984
13909	Dreamland Villa 06	3,888	3,505	3,823	(1,177)	5,000	843,829	0.5926
13911 13912	Velda Rose Estates 2 Velda Rose Estates 3	1,680 1,848	1,415 1,544	1,683 1,853	(564) (620)	2,247 2,473	248,050 490,600	0.9058 0.5040
13913	Holiday Gardens 1	156	155	155	3,737	0	381,025	0.0000
13916	Sun City 06	36,228	30,070	35,976	(5,733)	41,709	4,973,687	0.8386
13917	Sun City 05	15,120	12,536	14,978	(4,968)	19,946	2,798,698	0.7127
13919	Dreamland Villa 07 Dreamland Villa 08	5,928 4,092	4,942 3,410	5,931 4,092	(1,028)	6,959 5,431	1,189,000	0.5852
13921 13922	Velda Rose Cntry Club Add	4,092 2,388	3,410 2,187	4,092 2,386	(1,339) (763)	5,431 3,148	955,950 262,900	0.5682 • 1.1976 •
13923	Sun City 06C	27,612	22,811	27,269	(8,345)	35,614	4,483,524	0.7943
13924	Sun City 06D	25,188	20,939	25,112	(5,584)	30,696	3,525,815	0.8706
13925	Sun City 06G	10,260	7,720	10,279	(4,032)	14,311	2,098,260	0.6820
13926	Sun City 07	8,712	7,149	8,525	(1,764)	10,289	1,698,203	0.6059
13927 13928	Sun City 08 Sun City 09	10,512 8,448	8,715 6,974	10,397 8,340	(2,938) (1,318)	13,335 9,658	2,102,552 1,522,468	0.6342 • 0.6344 •
13929	Velda Rose Estates 4	1,848	1,544	1,853	(677)	2,530	449,988	0.5622
13930	Dreamland Villa 09	5,748	4,788	5,745	(1,102)	6,848	1,144,950	0.5981

# Street Lighting Improvement District Levies Secondary Roll (Continued)

		MARICOPA COUNTY STREET LIGHTING IMPROVEMENT DISTRICT LEVIES SECONDARY ROLL FISCAL YEAR 2000-01						
DISTRICT		1999-00 ADOPTED	1999-00 ESTIMATED	2000-01 BUDGET	06/30/00 FUND	DIRECT TAX	2000 ASSESSED	2000 TAX
#	DISTRICT	BUDGET	EXPENDITURE	REQUEST	BALANCE	LEVY	VALUATION	RATE
13931	Sun City 11	37,128	30,660	36,677	(10,760)	47,436	5,988,381	0.7921
13932	Sun City 12	27,900	23,058	27,564	(5,585)	33,149	4,384,120	0.7561
13933	Sun City 15	3,252	2,351	3,206	(1,840)	5,046	1,139,101	0.4430
13934	Sun City 17	4,080	4,055	4,049	(1,089)	5,138	567,934	0.9047
13935	Sun City 01	242,748	181,439	241,253	(117,099)	358,352	29,895,247	1.1987
13936	Velda Rose Gardens	3,576	2,980	3,576	(531)	4,107	316,774	1.2967
13937	Dreamland Villa 10	5,556	4,633	5,560	(988)	6,548	1,056,700	0.6196
13938 13939	Sun City 15B	4,932 27,696	4,470	4,853	(1,814)	6,667	1,008,640	0.6610 0.7348
13939	Sun City 18 & 18A Sun City 17A	27,696	22,884 2,587	27,371 2,420	(6,370) (1,335)	33,741 3,754	4,591,742 377,264	0.7346
13941	Sun City 17A Sun City 17B & 17C	7,008	5,804	6,939	(2,627)	9,566	1,412,908	0.6770
13942	Sun City 19 & 20	31,080	25,801	30,891	(7,081)	37,972	4,856,252	0.7819
13943	Dreamland Villa 11	7,800	6,495	7,794	(2,741)	10,535	1,549,596	0.6798
13944	Sun City 23	17,160	13,855	16,950	(5,613)	22,564	2,845,332	0.7930
13950	Sun City 21 & 21A	27,468	22,277	25,414	(8,310)	33,724	4,346,474	0.7759
13951	Dreamland Villa 12	6,504	5,418	6,502	(2,140)	8,642	1,196,350	0.7223
13952	Sun City 11A	8,964	7,379	8,821	(1,682)	10,504	1,193,430	0.8801
13953 13954	Sun City 15C Sun City 22 & 22A	10,500 24,672	9,372 20,430	10,206 24,442	(3,393) (6,702)	13,599 31,143	3,268,135 3,295,453	0.4161 0.9450
13955	Apache Wells Mobile P 5	2,436	2,026	2,431	(208)	2,639	262,159	1.0067
13962	Velda Rose Estates East	3,336	1,668	0	786	0	461,189	0.0000
13964	Sun City 14	5,244	5,195	5,176	(1,242)	6,418	555,437	1.1555
13965	Sun City 22B	7,776	7,070	7,697	(2,396)	10,093	2,418,142	0.4174
13966	Sun City 25	31,368	25,428	29,064	(10,446)	39,510	6,036,460	0.6545
13967	Sun City 25A	16,692	13,794	16,490	(5,426)	21,916	2,936,179	0.7464
13968	Sun City 27	8,172	6,755	8,080	(2,678)	10,757	1,701,132	0.6323
13969 13970	Sun City 30	31,260	25,827	30,893	(8,545)	39,438	5,239,367	0.7527
13970	Sun City 16 Apache Wells Mobile P 3	20,028 7,620	14,952 7,624	19,770 7,624	(9,409) (1,494)	29,179 9,118	9,859,767 1,162,072	0.2959 0.7846
13973	Dreamland Villa 14	12,456	10,382	12,462	(3,130)	15,592	3,167,179	0.4923
13974	Apache Wells Mobile P 4	5,568	4,639	5,570	(923)	6,493	1,370,843	0.4737
13978	Apache Wells Mobile P 4A	2,424	2,016	2,419	(185)	2,604	455,271	0.5721
13985	Sun City 24	6,576	6,513	6,493	(960)	7,453	2,078,595	0.3586
13986	Sun City 26	15,192	12,559	15,024	(4,847)	19,871	3,648,426	0.5447
13989	Sun City 26A	12,900	10,662	12,763	(4,157)	16,920	2,097,659	0.8066
13990 13991	Sun City 31	11,868	9,833	11,760	(5,023)	16,782	2,121,453	0.7911 0.5795
13991	Suburban Ranchettes Sun City 24B	3,876 6,648	3,881 5,494	3,881 6,583	(1,070) (2,318)	4,951 8,901	854,310 2,274,741	0.3913
13993	Sun City 28	2,856	2,360	2,821	(848)	3,669	744,693	0.4927
13994	Sun City 32	11,988	9,543	10,380	(3,756)	14,136	2,137,174	0.6614
13995	Dreamland Villa 15	8,340	6,954	8,345	(1,740)	10,085	1,754,737	0.5747
13999	Sun City 24C	4,272	3,535	4,231	(1,641)	5,871	1,698,304	0.3457
23076	Pinnacle Ranch at 83rd Ave	2,688	2,438	2,647	(922)	3,569	833,320	0.4283
23137	Country Meadows 10	12,936	15,768	12,747	(22,571)	35,318	2,447,072	1.4433
23145	Litchfield Vista Views II	1,932	2,393	1,907	(861)	2,768	652,380	0.4243
23176 23189	Crystal Manor Anthem I	6,732 4,704	3,369 23,758	6,737 81,730	(7,746) (69,250)	14,483 150,979	896,600 3,266,242	1.6154 4.6224
23254	Cloud Creek Ranch	0	243	972	(324)	1,296	73,511	1.7630
23255	Citrus Point	0	1,086	4,344	(1,448)	5,792	448,820	1.2905
		2,898,492	2,492,401	2,974,158	(922,102)	4,011,486	628,093,670 2000 SQUARE FOOTAGE	
13435	Az Skies Mobile Est. W 2	1872	467	1,868	(532)	2,401	314,226	0.7639
23104	Litchfield Vista Views	1728	426	1,704	(158)	1,862	1,351,641	0.1378

#### PERSONNEL PLAN

#### Introduction

Accomplishing personnel performance objectives, while increasing the quality of life for employees and citizens alike, requires the successful administration and control of staffing resources. This section provides management with the tools necessary to achieve these objectives. Tools used include data, tracking, trending and analysis of key information, which control personal services expenditures and manage funded positions. The Office of Management and Budget (OMB) works with departments to effectively manage position control through automated solutions and department cooperation. OMB ensures full funding for all positions through the Funded Position Policy and the Lump Sum Budgeting Guidelines used in preparation of the annual budget.

Maricopa County's personnel resource strategies focus on the recruitment and retention of productive employees. Crucial elements of these processes include:

- Compensation, including wages, benefits and employee leave programs.
- Development of employee relations programs.
- Ongoing development and maintenance of programs, services, resources, and training to enhance the health, morale, productivity, and organizational knowledge of employees Countywide.

The operational and financial impact of human resources issues, trends, position control, recruitment and staff retention are contained in the following sections:

- Summary Findings
- Personnel Costs & Savings
- Attrition (Turnover Rates)
- Separations
- Recruitment Strategies
- Innovations & Competition

Information concerning departments with small numbers of employees (less than 25) should be used with extreme caution. A change of one or two vacancies, positions or terminations reflects a higher percentage change than those same movements within larger departments. These higher percentage changes may or may not reflect significant issues within these smaller departments.

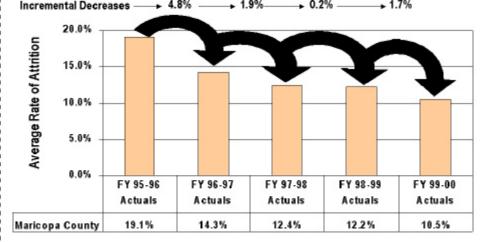
#### Summary Findings

Maricopa County's Financial and Personnel Resources 4th Quarter/Annual Report for the FY 1999-00 provides expanded information outlining the County's successes in maintaining its strategic position as a leader in the local labor market. Maintaining its market share of highly productive and accomplished employees results from the County's focusing its resources on increasing employee satisfaction and quality of life issues. The most significant results are exhibited in the decline of employee attrition. Average annual attrition rates have fallen

from a high of 19.1% in FY 1995-96 to a low of 10.5% for FY 1999-00, a reduction of 8.6 basis points in five years. The average rate of attrition declined by 1.7% annually over the last 5-years. The chart at right demonstrates the annual incremental decreases in the average rate of attrition.

Maricopa County's retention continues to improve this in pricecompetitive market. Departments with average annual attrition at or higher than the 19.1% average for FY 1995-96 are compared FY 1999-00 below, including basis point reductions in attrition.

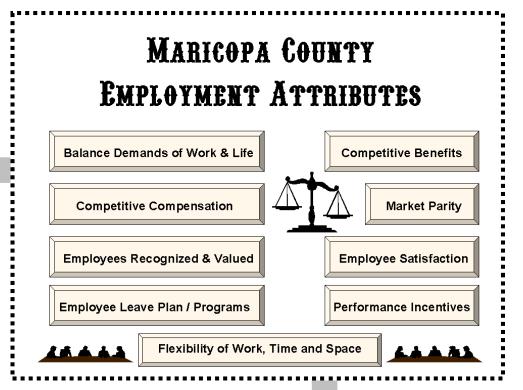
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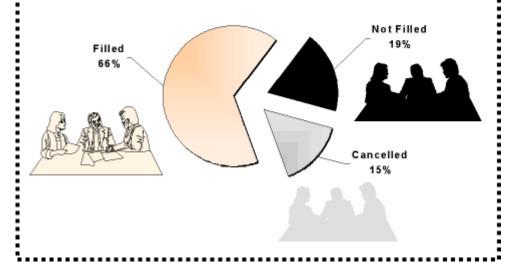
Department	FY 95-96 Avg. Attrition		FY 99-00 Avg. Attrition	Reduction	
Materials Management	33.3%		3.3%	30.0	
Recorder	30.8%		13.2%	17.6	
Human Services	25.8%		9.1%	16.7	
Public Health	24.9%		13.5%	11.4	
Housing	24.2%		18.0%	6.2	
Human Resources	21.3%		5.5%	15.8	
Chief Information Office	20.2%		8.8%	11.4	
Facilities Management 19.1%			10.7%	8.4	

The reduction in attrition may also be due to the County's seizing upon opportunities to redefine its compensation and benefits programs, including non-monetary benefits, which are increasingly important today.

The County achieved new heights during FY 1999-00 by successfully meeting staffing objectives and increasing resource accountability. The County's successes may be attributed to an ongoing commitment to attract and qualified, retain highly diversified and satisfied employees. Maricopa County continues to maintain a value-added compensation plan, leave employee plan and programs that provide competitive salary, wages and benefits. creative recruitment and innovative retention strategies. One of the major areas recently addressed focuses upon flexibility of work, time and space in order to achieve employee satisfaction.

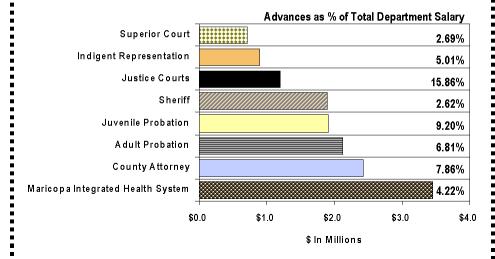


# MARICOPA COUNTY FY 1999-00 RECRUITMENT RESULTS



The chart at left provides a Countywide glimpse of Fy 1999-00 recruitment results. Of the 5,395 total positions recruited, 3,558 were filled, 1,006 remained unfilled as of June 30, 2000 and 831 recruitment requests were cancelled.

# MAJOR IMPACTS OF FY 1999-00 SALARY ADVANCEMENTS



\$19.1 million in salary advancements were distributed during FY 1999-00. The chart at left shows major impacts of FY 1999-00 salary advancements issued by department. Also shown are the advances as a percent of total department salary.

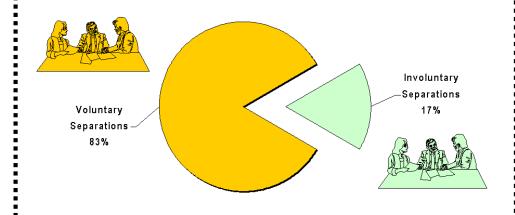
Incentive awards are funded from salary savings (unused salary advances) that may be issued at fiscal year-end in the form of performance incentives. These one-time awards do not increase an employee's base salary.

As shown on the chart at right, there were a total of 3,598 incentive awards provided to employees for a total of \$3.2 million disbursed fiscal year-end, including benefits paid. summary of FY 1999-00 incentive awards department may be found in the personnel costs savings section of this document.

# MARICOPA COUNTY FY 1999-00 INCENTIVE AWARDS



# MARICOPA COUNTY FY 1999-00 SEPARATION CATEGORIES

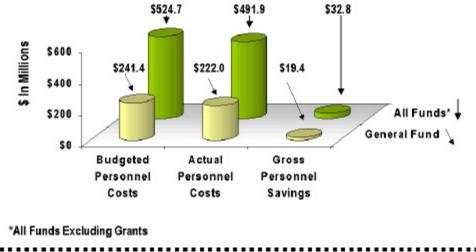


The chart at left shows annual separation rates by category. During FY 1999-00 voluntary separations decreased 10%. This is the first year since data collection and analysis began in FY 1995-96 that annual voluntary separations have declined. This may be one indication of employee satisfaction and is discussed further in the separation section of this document.

The chart at right Maricopa illustrates County's YTD 4th quarter 1999-00 gross personnel savings for all funds excluding grants of \$32.8 million or 6.7% of actual personnel costs. General Fund gross personnel savings YTD 4th quarter FY 1999-00 are \$19.4 million or 8.0% of actual personnel costs.

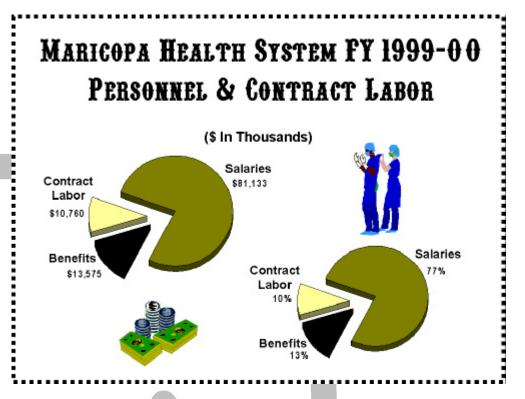
Increases in the number budgeted positions, timing issues related to filing newly created positions, recruitment efforts, and economic impacts such as the current highly competitive market, affect savinas. as

# MARICOPA COUNTY FY 1999-00 PERSONNEL SAVINGS RESULTS

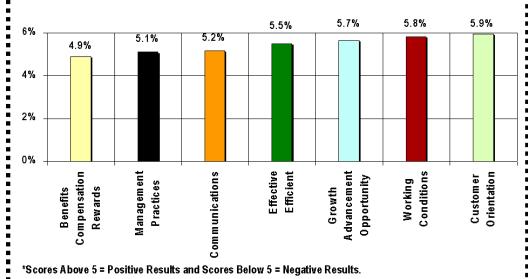


shown in the personnel savings section of this document.

Maricopa County's strong economic growth embraces competition in the local job market. Fierce competition as evidenced in the health care arena causes the County to rely upon more costly and erratic contract labor to meet customer demands. prime example registered is nurses (RN's). This essential workforce continually sees high vacancy rates that must be filled immediately in order to meet patient demand. The FY 1999-00 turnover for the Maricopa Health System is 18.9%. Total contract labor of the represents 10% Maricopa Health System workforce.



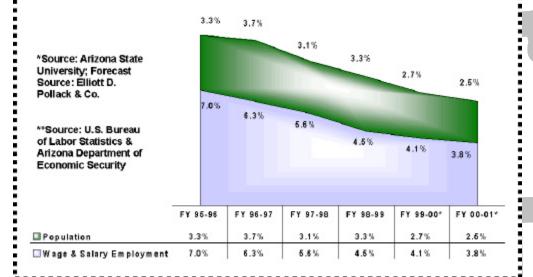
# EMPLOYEE SATISFACTION SURVEY FY 1999-00 COUNTY SUMMARY\*



Maricopa County overall employee satisfaction continues to increase. The FY 1995-96 overall score was 5.07%, FY 1997-98 was 5.17% and FY 1999-00 was 5.35%.

There are a total of 7 major categories, as shown on the chart at left. With the exception of the category Benefits Compensation Rewards, overall major categories received positive results. Additional information regarding **Employee** Satisfaction Survey results may be found in the innovations competition section of this document.

# MARICOPA COUNTY POPULATION\* AND EMPLOYMENT\*\*

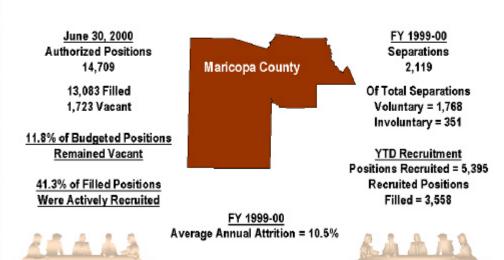


Maricopa County struggles to cope with the challenges of the current tight job market and expanding economy. The long period of population and employment growth, as seen on the chart at left, adversely affects the ability to compete in the workplace and mav impact the quality services provided to its' citizens. According to the Arizona Department of Economic Security the predicted employment growth rate between FY 1996-97 and FY 2000-01 shows an average employment growth of 5.2%. Maricopa County is growing faster than any other county in the nation. The average annual population growth between FY 1995-96 and

FY 2000-01 is predicted to be 3.1%. Although the growth rate has slowed over the past several years, it is expected to remain at current levels through 2004.

The chart at right addresses summary personnel resources results for FY 1999-00. authorized Total positions increased by 772 positions from FY 1998-99. Attrition dropped from 12.2% to 10.5% over the same period, which is an indication of employee satisfaction. Maricopa County remains firm as it continues to recognize valued employees and reward "best" practices.

## MARICOPA COUNTY FY 1999-00 PERSONNEL RESOURCES RESULTS



FY 1999-00 Summary Results By Department

FY 1999-00	As of 6/30/00	As of 6/30/00	As of 6/30/00	FY 99-00	YTD 4 Qtr	FY 99-00	COUNTY	VACANCIES	BNA
	POSITIONS	POSITIONS	POSITIONS	POSITIONS	POSITIONS	POSITIONS	ATTRITION/	ACTIVELY	ATTRITION/
AGENCY NAME	AUTHORIZED	FILLED	VACANT	RECRUITED	FILLED	SEPARATED	TURNOVER	RECRUITED	TURNOVER
BOARD OF SUPERVISORS DISTRICT 1	4	4	-	-	-	-	0.0%	0.0%	0.0%
BOARD OF SUPERVISORS DISTRICT 2	3	3	-	3	3	2	0.0%	66.7%	66.7%
BOARD OF SUPERVISORS DISTRICT 3	4	4	-	-	1	-	6.3%	0.0%	0.0%
BOARD OF SUPERVISORS DISTRICT 4	3	3			-		0.0%	0.0%	0.0%
BOARD OF SUPERVISORS DISTRICT 5	4	3	1	1		1	12.5%	200.0%	33.3%
BOARD OF SUPERVISORS CLERK	7	7		4	4	-	3.6%	0.0%	0.0%
ADULT PROBATION	1,137	1,058	79	209	196	60	6.6%	34.0%	7.7%
ASSESSOR	327	307	20	123	52	30	6.1%	28.5%	10.5%
COUNTY CALL CENTER	33	29	4	26	11	6	13.3%	23.1%	35.9%
EMERGENCY MANAGEMENT	14	13	1	1	1	-	1.8%	0.0%	7.7%
CLERK OF SUPERIOR COURT	617	557	60	265	113	90	10.2%	41.5%	20.2%
DEPARTMENT OF FINANCE	42	32	10	15	10	5	20.2%	46.7%	21.1%
COUNTY ATTORNEY	888	823	65	360	186	100	7.6%	31.9%	15.9%
COUNTY ADMINISTRATION OFFICE ELECTIONS	17	13 47	4	6 13	4 5	6 5	17.6% 6.5%	166.7%	43.1%
	54		7					61.5%	12.1%
HUMAN SERVICES	287	259	28	67	60	50	9.1%	88.1% 57.1%	18.2%
INTERNAL AUDIT	15 293	14	1	7	5 33	3 40	10.0%	57.1%	14.3%
JUSTICE COURTS CONSTABLES	293 29	263 29	30	138 3	33	40 3	7.9% 0.0%	34.8% 100.0%	17.0%
		29 178	-	95	3 41	3 29			13.8% 17.2%
CORRECTIONAL HEALTH JUVENILE COURT	218 781	178 735	40 46	95 212	41 205	29 60	16. <b>0</b> % 5.4%	51.6% 35.4%	17.2% 10.4%
MEDICAL ELIGIBILITY	287	735 218	46 69	195	30	54	20.9%	35.4% 37.9%	28.1%
			5					-	
MEDICAL EXAMINER RECREATION SERVICES	53	48 77	5 17	21	17 22	11 13	9.4% 13.5%	66.7% 47.4%	29.0% 19.6%
HUMAN RESOURCES	94 69	66	3	38 28	21	5	5.5%	21.4%	7.7%
INDIGENT REPRESENTATION	491	445	46	191	127	41	10.3%	33.0%	12.4%
PUBLIC FIDUCIARY	33	31	2	8	6	5	9.1%	87.5%	16.9%
PLANNING & TRAINING	10	10		7	4	2	7.3%	28.6%	0.0%
RECORDER	70	61	9	50	32	18	13.2%	46.0%	33.2%
SUPERINTENDENT OF SCHOOLS	30	26	4	8	4	3	5.1%	50.0%	7.4%
SUPERIOR COURT	910	821	89	395	298	125	10.5%	40.3%	17.5%
HEALTH CARE MANDATES	32	22	10	-	4	123	32.8%	0.0%	0.0%
CRIMINAL JUSTICE FACILITIES	5	4	1	2	1	1	11.6%	100.0%	0.0%
OFFICE OF THE CIO	66	58	8	23	15	10	8.8%	60.9%	19.0%
TREASURER	64	55	9	3	12	2	14.8%	333.3%	3.8%
PLANNING & INFRASTRUCTURE	87	82	5	56	39	13	9.9%	23.2%	27.6%
JUDICIAL MANDATES	35	28	7	7	5	4	8.9%	85.7%	11.4%
RESEARCH & REPORTING	10	9		7	5		19.5%	0.0%	20.0%
GENERAL GOVERNMENT	5	1	4			-	76.3%	0.0%	0.0%
MANAGEMENT & BUDGET	18	17	1	16	12	5	16.2%	31.3%	23.0%
SHERIFF	2,464	2,210	254	1,204	541	282	10.5%	33.9%	439.5%
MARICOPA HEALTH PLAN - ALTCS	348	348	100	118	87	78	12.9%	66.1%	18.4%
TRANSPORTATION	513	456	57	162	115	62	10.2%	54.9%	11.5%
LIBRARY DISTRICT	168	122	46	44	35	25	25.3%	81.8%	19.8%
HOUSING	64	51	13	15	12	7	18.0%	60.0%	13.5%
SOLID WASTE GENERAL	12	10	2	3	6	4	21.1%	133.3%	54.1%
STADIUM DISTRICT GENERAL	3	-		1	-	- '	75.0%	100.0%	0.0%
FLOOD CONTROL DISTRICT	223	215	8	56	51	20	6.3%	37.5%	8.0%
FACILITIES MANAGEMENT	201	179	22	94	68	30	10.7%	36.2%	30.0%
MATERIALS MANAGEMENT	38	37	1	10	10	3	3.3%	30.0%	7.0%
EQUIPMENT SERVICES	60	60		12	11	4	1.3%	33.3%	17.2%
RISK MANAGEMENT	19	19	_	6	6	3	3.9%	50.0%	5.6%
TELECOMMUNICATIONS	42	37	5	6	5	2	6.0%	50.0%	102.5%
STADIUM DISTRICT MLB	4	3	1	2	3	2	6.3%	100.0%	67.4%
ANIMAL CONTROL SERVICES	148	130	18	101	72	43	15.2%	46.5%	31.4%
PUBLIC HEALTH	501	430	71	197	104	61	13.5%	42.6%	17.2%
ENVIRONMENTAL SERVICES	276	257	19	78	65	23	9.6%	34.6%	7.8%
MARICOPA HEALTH SYSTEM	2,479	2,059	420	683	605	668	12.8%	97.8%	32.0%
		,	1,723	5,395			10.5%	2270	5=.570

Maricopa County strives to attract and retain productive satisfied employees through creative hiring practices, competitive compensation, recognition programs and respect for a job well done. Motivating employees appears to be a crucial link to job satisfaction. Providing opportunities for balancing work and family while offering diversified employee compensation options are other keys to retaining employees. Incentives of all types make employees feel valued, particularly when they feel that what they do makes a difference.

#### Personnel Savings

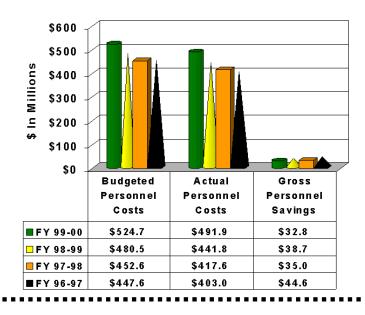
#### All Funds (Excluding Grants)

Maricopa County's YTD 4th quarter FY 1999-00 gross actual personnel savings<sup>1</sup> for all funds excluding grants total \$32.8 million or 6.3% of total budgeted personnel costs. Net actual savings above budget of \$18.4 million are 127.8% higher than budgeted personnel savings.

MARICOPA COUNTY 4TH QUARTER YEAR-TO-DATE FY 1999-00 PERSONNEL SAVINGS ALL FUNDS EXCLUDING GRANTS							
			% Gross			% Net	
			Actual		Net Actual	Actual	
Total Budget	Actual	Gross Actual	Savings/	Budgeted	Savings	Savings/	
Personnel	Personnel	Personnel	Total	Personnel	(Above	Budgeted	
Costs	Costs	Savings	Budget	Savings	Budget)	Savings	
\$ 524,701,283	\$ 491,877,344	\$ 32,823,939	6.3%	\$ 14,436,180	\$ 18,385,759	127.8%	

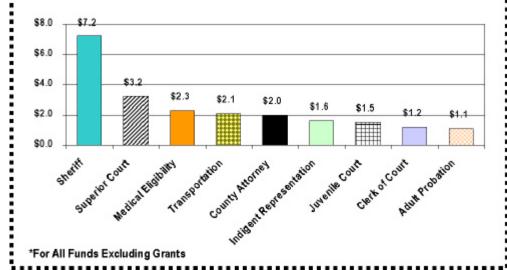
The chart at right provides comparison of budgeted personnel costs actual to personnel costs and personnel gross savings. The decrease FΥ in 1999-00 gross personnel savings is primarily due to the increase in number of additional filled authorized positions combined with lower vacancies and voluntary separations.

# PERSONNEL SAVINGS RESULTS FOR ALL FUNDS EXCLUDING GRANTS



<sup>&</sup>lt;sup>1</sup> Personnel savings are grouped by fund in this document. The General Fund is a general operating fund set-up to account for the resources and uses of general governmental operations of the County. Taxes provide most of these resources. Enterprise funds are accounted for in a method similar to private business enterprise, where user fees are intended to recover expenditures. Special Revenue Funds are restricted to use by statute and local policy. The personnel savings section of this document places emphasis upon General Fund personnel savings and Enterprise Fund personnel savings that are health care related. These two funds have the greatest impact upon the citizens of Maricopa County. All other sections of this document which make reference to personnel savings include all funds (excluding grants).

## FY 1999-00 Major Gross Personnel Savings\*



Personnel savings result when positions remain vacant, the actual pay of a position's incumbent is lower than budgeted, or when compensation plan funding remains unused.

The chart at left shows Departments with major gross personnel savings for all funds, excluding grants.

A better understanding of the financial impact major departments have on total gross personnel savings is provided by comparing the details as shown on the chart above to the total gross personnel

savings shown on the chart at right. The Sheriff's savings 22.3% of total personnel savings, Superior Court 10.1%, Medical Eligibility 7.1%, Transportation 6.5%, County Attorney 6.1%, Indigent Representation 4.9%, Juvenile Court 5.8%, Clerk of Court 3.7% and Adult Probation 3.4%.

Salary advancements are market equity adjustments and pay for performance, which increase an employee's base pay and increase employee value. Unused salary advancement funding

## FY 1999-00 Personnel Sayings Results For All Funds Excluding Grants



may be awarded at fiscal year-end in the form of performance incentives, i.e. one-time awards that do not increase an employee's base salary. The tables on the following pages provide a summary of salary advancements and incentive savings awards by department as of June 2000.

#### SUMMARY REPORT OF SALARY ADVANCEMENTS

#### BY DEPARTMENT

#### **JUNE 2000**

	Department	# Employees	# of Advances	Actual Fiscal Impact of	Increased Cost	Average % of	Advances as %
Department Name	Salary - 7/1/99*	as of 6/30/00	Through 6/25/00	Advances FY 1999-00	FY 2000-01	Advance Given	of Salaries
BOS District 1	\$159,307	3	3		\$9,464	10.39%	4.20%
BOS District 2	\$144,914	2	0	. ,	\$0	0.00%	0.00%
BOS District 3	\$161,304	3	1	\$6,606	\$7,072	27.98%	4.10%
BOS District 4	\$142,854	2	2	\$4,564	\$6,490	7.07%	3.19%
BOS District 5	\$158,184	2	0		\$0	0.00%	0.00%
Clerk of Board	\$210,704	7	3	\$4,116	\$8,486	5.95%	1.95%
Adult Probation	\$31,200,978	1,061	954	\$2,125,230	\$2,180,714	6.65%	6.81%
Assessor	\$8,924,802	307	323	\$342,239	\$466,086	5.44%	3.83%
County Call Center	\$557,565	30	31	\$18,643	\$35,069	5.06%	3.34%
Emergency Management Svcs	\$420,347	13	15	\$17,842	\$30,867	6.85%	4.24%
Clerk of Superior Court	\$14,370,720	561	573	\$461,266	\$768,934	5.31%	3.21%
Community Development	\$413,566	10	10	\$9,812	\$16,619	4.08%	2.37%
Department of Finance	\$1,498,307	33	29	\$17,436	\$64,459	5.38%	1.16%
County Attorney	\$30,915,394	825	1,222	\$2,429,378	\$3,196,904	6.83%	7.86%
County Administration	\$834,974	13	10	\$17,569	\$24,981	5.44%	2.10%
Elections	\$1,580,051	47	52	\$48,857	\$86,611	5.61%	3.09%
Human Services	\$6,703,133	261	258	\$146,556	\$227,822	3.34%	2.19%
Internal Audit	\$626,059	14	9	\$13,496	\$20,051	4.63%	2.16%
Justice Courts	\$7,598,843	249	393	\$1,204,952	\$1,264,099	13.75%	15.86%
Constables	\$1,159,330	6	5	\$5,343	\$5,720	4.06%	0.46%
Correctional Health	\$5,406,648	178	83	\$326,527	\$325,749	11.74%	6.04%
Juvenile Probation	\$20,788,082	735	747	\$1,913,198	\$1,964,789	9.35%	9.20%
Medical Eligibility	\$5,686,158	240	17	\$39,394	\$60,424	12.83%	0.69%
Medical Examiner	\$1,643,866	48	56	\$53,987	\$104,770	5.77%	3.28%
Parks & Recreation	\$2,204,654	77	91	\$138,200	\$185,016	7.12%	6.27%
Human Resources	\$2,246,254	66	67	\$65,027	\$127,192	6.27%	2.89%
Indigent Representation	\$18,111,206	451	455	\$907,915	\$1,383,179	7.29%	5.01%
Public Fiduciary	\$1,137,573	31	26	\$9,624	\$30,472	3.29%	0.85%
Planning & Training	\$344,760	10	8	\$12,818	\$22,630	6.84%	3.72%
Recorder	\$1,790,173	60	74	\$95,236	\$136,531	6.83%	5.32%
Superintendent of Schools	\$964,475	25	26	\$19,988	\$52,666	6.20%	2.07%
Superior Court	\$26,729,435	715	605	\$719,808	\$803,222	4.45%	2.69%
Criminal Justice Facilities	\$291,595	4	3	. ,	\$24,606	11.11%	4.81%
Chief Information Officer	\$2,932,758	59	56	\$88,200	\$148,034	5.01%	3.01%
Treasurer	\$1,865,760	54	52	\$63,125	\$77,106	4.09%	3.38%
Planning & Development	\$2,201,389	82	55	\$47,023	\$93,454	4.69%	2.14%
Judicial Mandates	\$1,296,797	29	27	\$40,754	\$69,014	5.77%	3.14%
Research & Reporting	\$135,429	9	5		\$30,971	20.13%	12.59%
General Government	\$47,091	1	1	\$11,250	\$19,136	40.64%	23.89%
Management & Budget	\$1,011,442	17	24	\$43,008	\$84,074	7.16%	4.25%
Sheriff	\$72,457,008	2,214	2,521	\$1,900,483	\$3,860,771	4.58%	2.62%
Transportation	\$15,785,536	458	252	\$230,121	\$519,438	5.79%	1.46%
Library District	\$3,125,200	122	147	\$248,060	\$416,416	13.03%	7.94%
Housing	\$1,510,496	51	51	\$44,489	\$62,733	4.52%	2.95%
Solid Waste Management	\$316,306	10	2	\$433	\$3,973	3.17%	0.14%
Flood Control District	\$7,955,688	216	174	\$366,023	\$481,645	6.88%	4.60%
Facilities Management	\$4,440,363	179	226	\$206,312	\$341,619	5.23%	4.65%
Materials Management	\$1,088,214	37	35	\$54,195	\$86,840	7.84%	4.98%
Equipment Services	\$1,919,008	60	64	\$61,312	\$90,771	4.66% 4.86%	3.19%
Risk Management	\$704,829	19	16 41		\$32,032 \$85,046	4.86% 5.40%	3.35%
Telecommunications	\$1,637,251 \$181,771	37	41	\$48,504 \$1,214	\$85,946 \$4,368	6.38%	2.96% 0.67%
Stadium District Animal Control	\$181,771	3 132	67	\$39,743	\$4,366 \$113,298	6.65%	1.35%
Public Health	\$2,936,918 \$11,670,506	434	568	\$39,743 \$390,351	\$606,694	4.25%	3.34%
Environmental Services	\$8,145,051	259	362	\$472,403	\$794,331	6.78%	5.80%
Maricopa Integrated Hith Sys	\$81,812,604	3,302	3,165	\$3,453,995	\$6,343,043		4.22%
Totals	420,303,631	13,873	14,064	\$19,047,952	\$28,007,403	6.45%	4.53%
Totals	420,303,031	13,073	17,004	Ψ13,047,932	Ψ20,007, <del>4</del> 03	0.43 /6	7.55 /6
	<del>                                     </del>						
*Total Department Salary is the total annu	lalized salary of all a	emplovees except t	emporaries, on payro	l oll on July 1, 1999.			
All calculations of costs and percentages				, , ,			
		, ,		de any salany advancemente	given to temporary	amployees	
emporary employee salary dollars are not included in dept salary figures, all other columns will include any salary advancements given to temporary employees.							

SUMMARY REPORT OF INCENTIVE AWARDS					
BY DEPARTMENT					
JUNE 2000					

Number Total Average Of Plus	•
Department Of Awards Awarded Each Award Benefit	;
Board of Supervisors District 1 3 \$ 5,000 \$ 1,667 \$ 5,5	50
Board of Supervisors District 2 1 \$ 2,500 \$ 2,500 \$ 2,7	
Board of Supervisors District 3 3 \$ 5,000 \$ 1,667 \$ 5,5	_
Board of Supervisors District 4 2 \$ 3,000 \$ 1,500 \$ 3,3	
Clerk of the Board of Supervisors 6 \$ 8,800 \$ 1,467 \$ 9,7	
County Call Center 24 \$ 27,500 \$ 1,146 \$ 30,5	
Emergency Management 12 \$ 12,750 \$ 1,063 \$ 14,1	
Clerk of Superior Court 382 \$ 336,000 \$ 880 \$ 372,9	-
Finance 30 \$ 38,000 \$ 1,267 \$ 42,1	_
County Attorney 665 \$ 357,100 \$ 537 \$ 396,3	15
County Administrative Office 11 \$ 12,800 \$ 1,164 \$ 14,2	7
Elections 16 \$ 19,700 \$ 1,231 \$ 21,8	
Human Services 139 \$ 92,000 \$ 662 \$ 102,1	
Internal Audit 14 \$ 9,000 \$ 643 \$ 9,9	
Justice Courts 196 \$ 97,500 \$ 497 \$ 108,2	15
Indigent Representation 381 \$ 389,651 \$ 1,023 \$ 432,4	
Public Fiduciary 29 \$ 29,400 \$ 1,014 \$ 32,6	
Recorder 32 \$ 34,750 \$ 1,086 \$ 38,5	-
Schools 24 \$ 29,000 \$ 1,208 \$ 32,1	=
Criminal Justice Facilities 4 \$ 6,000 \$ 1,500 \$ 6,6	-
Office of the CIO 38 \$ 45,450 \$ 1,196 \$ 50,4	
Treasurer 51 \$ 65,500 \$ 1,284 \$ 72,6	
Planning & Development 50 \$ 67,500 \$ 1,350 \$ 74,9	
Judicial Mandates 29 \$ 30,074 \$ 1,037 \$ 33,3	-
Management & Budget 4 \$ 4,975 \$ 1,244 \$ 5,5	
Maricopa Health Plans 5 \$ 3,402 \$ 680 \$ 3,7	-
Transportation 354 \$ 398,300 \$ 1,125 \$ 442,0	73
Library District 124 \$ 88,650 \$ 715 \$ 98,3	
Solid Waste 3 \$ 4,100 \$ 1,367 \$ 4,5	51
Flood Control 99 \$ 89,100 \$ 900 \$ 98,8	
Facilities Management 129 \$ 97,900 \$ 759 \$ 108,6	
Materials Management 30 \$ 35,750 \$ 1,192 \$ 39,6	
Equipment Services 22 \$ 15,000 \$ 682 \$ 16,6	19
Risk Management 15 \$ 20,400 \$ 1,360 \$ 22,6	12
Telecommunications 20 \$ 26,000 \$ 1,300 \$ 28,8	57
Stadium District-MLB 3 \$ 4,500 \$ 1,500 \$ 4,9	95
Animal Control Services 28 \$ 31,625 \$ 1,129 \$ 35,1	)1
Public Health 380 \$ 347,400 \$ 914 \$ 385,5	79
Environmental Services 224 \$ 265,260 \$ 1,184 \$ 294,4	12
MIHS - Maricopa Medical Center 16 \$ 2,458 \$ 154 \$ 2,7	28
TOTALS 3,598 \$ 3,158,794 \$ 878 \$ <b>6</b> ,505,9	16

#### **General Fund**

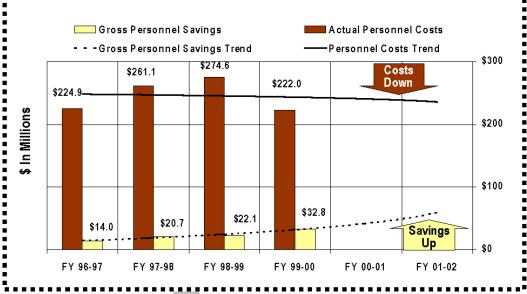
Maricopa County's General Fund 4<sup>th</sup> quarter year-to-date FY 1998-99 gross actual personnel savings total \$22.1 million or 7.4% of total budgeted personnel costs. Net actual savings (above what is budgeted) of \$10.9 million represents 97.0% of budgeted personnel savings. The financial data is shown on the table below.

MARICOPA COUNTY 4TH QUARTER YEAR-TO-DATE FY 1999-00 PERSONNEL SAVINGS							
			GENERAL FUNI	,			
Total Budget	Actual	Gross Actual	% Gross Actual	Dudgeted	Net Actual	% Net Actual	
Total Budget	Actual	GIUSS ACTUAL	% Gloss Actual	Budgeted	Net Actual	% Net Actual	
Personnel	Personnel	Personnel	Savings/ Total	Personnel	Savings	Savings/	
Costs	Costs	Savings	Budget	Savings	(Above Budget)	Budgeted Savings	
\$ 241,393,473	\$ 221,979,976	\$ 19,413,497	8.0%	\$ 7,781,634	\$ 11,631,863	149.5%	

The \$11.6 million in net actual savings (above budget) equates to a 4.9% variance to total budgeted personnel costs.

The chart at right shows trends General Fund actual personnel costs and gross personnel savings. The largest contributor to lower costs and higher savings during FY 1999-00 is the Sheriff's Office. 13.0% of FY 1999-00 actual personnel costs and 17.6% of gross personnel savings are attributed

# GENERAL FUND ACTUAL PERSONNEL COSTS & GROSS PERSONNEL SAVINGS TRENDS



Sheriff's Office. These savings are due to non-distribution of incentive savings awards during FY 1999-00 and an inability to retain detention officers offset by overtime paid.

The chart below details the General Fund personnel costs by quarter for FY 1999-00.

GENERAL FUND PERSONNEL COSTS						
	TOTAL SALARIES &		TOTAL PERSONNEL	BENEFITS AS % OF		
FY 1999-00	WAGES	TOTAL BENEFITS	COSTS	PERSONNEL COSTS		
1 <sup>st</sup> Quarter	\$ 46.5 million	\$ 8.7 million	\$ 55.2 million	15.8%		
2 <sup>nd</sup> Quarter	\$ 46.9 million	\$ 8.8 million	\$ 55.7 million	15.8%		
3 <sup>rd</sup> Quarter	\$ 45.9 million	\$ 8.1 million	\$ 54.0 million	15.6%		
4 <sup>th</sup> Quarter	\$ 47.5 million	\$ 9.6 million	\$ 57.1 million	16.8%		
Fiscal Year Total	\$186.8 million	\$35.2 million	\$222.0 million	15.9%		

Personnel costs are made up of salaries and wages, and benefits. The chart on the preceding page shows FY 1999-00 General Fund personnel costs by quarter. Salaries and wages represent 84.2% of total personnel costs, whereas, benefits represent 15.9% of total personnel costs. Personnel costs are affected by increases in authorized positions, employee turnover, timing issues related to filing newly created positions, recruitment efforts and economic impacts such as the current highly competitive job market, etc.

The table below shows *General Fund* personnel savings by individual department year-to-date 4th quarter of FY 1999-00, which **excludes General Government.** 

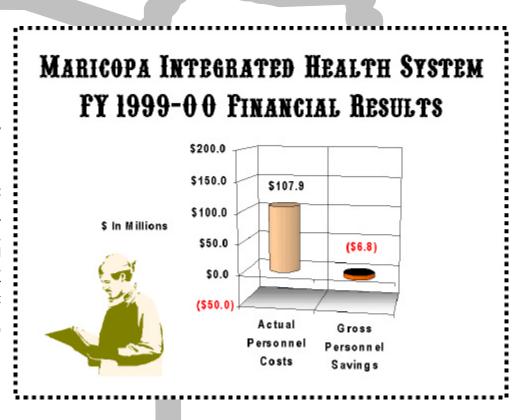
	GROSS BUDGET	ACTUAL	GROSS	BUDGETED	NET ACTUAL	GROSS ACTUAL
	PERSONNEL	PERSONNEL	PERSONNEL	PERSONNEL	PERSONNEL	VARIANCE
AGENCY NAME	COSTS	COSTS	SAVINGS	SAVINGS	SAVINGS	TO BUDGET
BOARD OF SUPERVISORS DISTRICT 1	207,346	207,931	(585)	-	(585)	-0.3%
BOARD OF SUPERVISORS DISTRICT 2	182,572	189,098	(6,526)	-	(6,526)	-3.6%
BOARD OF SUPERVISORS DISTRICT 3	200,545	175,752	24,793	-	24,793	12.4%
BOARD OF SUPERVISORS DISTRICT 4	187,192	174,644	12,548	-	12,548	6.7%
BOARD OF SUPERVISORS DISTRICT 5	185,431	202,869	(17,438)	-	(17,438)	-9.4%
BOARD OF SUPERVISORS CLERK	325,471	309,430	16,041	-	16,041	4.9%
ADULT PROBATION	9,273,030	9,215,889	57,141	225,000	(167,859)	0.6%
ASSESSOR	12,076,466	11,392,784	683,682	665,445	18,237	5.7%
COUNTY CALL CENTER	1,064,174	942,635	121,539	21,452	100,087	11.4%
EMERGENCY MANAGEMENT	113,422	94,242	19,180	-	19,180	16.9%
CLERK OF SUPERIOR COURT	17,576,708	16,500,188	1,076,520	524,662	551,858	6.1%
DEPARTMENT OF FINANCE	1,920,675	1,603,203	317,472	94,581	222,891	16.5%
COUNTY ATTORNEY	37,646,606	35,666,587	1,980,019	1,226,422	753,597	5.3%
COUNTY ADMINISTRATION OFFICE	1,040,263	905,083	135,180	33,277	101,903	13.0%
ELECTIONS	2,389,574	2,286,679	102,895	12,285	90,610	4.3%
HUMAN SERVICES	342,903	363,216	(20,313)	-	(20,313)	-5.9%
INTERNAL AUDIT	798,420	737,809	60,611	12,364	48,247	7.6%
JUSTICE COURTS	10,934,897	11,089,363	(154,466)	450,000	(604,466)	-1.4%
CONSTABLES	1,375,992	1,400,831	(24,839)		(24,839)	-1.8%
JUVENILE COURT	9,902,944	9,332,455	570,489	176,764	393,725	5.8%
MEDICAL ELIGIBILITY	9,586,463	7,294,549	2,291,914	278,353	2,013,561	23.9%
MEDICAL EXAMINER	2,711,067	2,545,527	165,540	152,753	12,787	6.1%
RECREATION SERVICES	935,494	881,543	53,951	25,199	28,752	5.8%
HUMAN RESOURCES	2,495,332	2,195,842	299,490	55,430	244,060	12.0%
INDIGENT REPRESENTATION	23,909,900	22,193,021	1,716,879	725,757	991,122	7.2%
PUBLIC FIDUCIARY	1,474,650	1,356,702	117,948	37,596	80,352	8.0%
PLANNING & TRAINING	489,990	459,452	30,538	4,830	25,708	6.2%
RECORDER	1,357,881	1,206,720	151,161	57,124	94,037	11.1%
SUPERINTENDENT OF SCHOOLS	1,251,205	1,214,633	36,572		36,572	2.9%
SUPERIOR COURT	31,393,969	29,839,269	1,554,700	788,865	765,835	5.0%
HEALTH CARE MANDATES	84,897	67,392	17,505	-	17,505	20.6%
OFFICE OF THE CIO	3,566,628	3,359,404	207,224	133,485	73,739	5.8%
TREASURER	2,581,258	2,346,132	235,126	102,178	132,948	9.1%
JUDICIAL MANDATES	1,792,807	1,563,201	229,606	58,271	171,335	12.8%
MANAGEMENT & BUDGET SHERIFF	1,245,639	1,145,082	100,557	23,851	76,706	8.1%
ISHERIFF IFACILITIES MANAGEMENT	32,112,646 6,870,482	28,738,645 6,548,865	3,374,001 321,617	1,357,409 292,478	2,016,592 29,139	10.5% 4.7%
MATERIALS MANAGEMENT	6,870,482 1,281,858		118,520	292,478 56,209		4.7% 9.2%
		1,163,338		50,∠09	62,311	
ANIMAL CONTROL SERVICES PUBLIC HEALTH	122,948 4,188,718	2 007 006	122,948 281,622	- 176,316	122,948 105,306	100.0% 6.7%
ENVIRONMENTAL SERVICES	4,188,718	3,907,096 452,177	4,813	176,316	(8,465)	6.7% 1.1%
	,		,			
TOTAL	237,655,453	221,269,278	16,386,175	7,781,634	8,604,541	6.9%

#### **Enterprise Funds**

#### **Maricopa Integrated Health System**

The Maricopa Integrated Health System (MIHS) is composed of both the Maricopa Health System (MHS) and the Maricopa Health Plan (MHP) divisions. Their combined gross personnel savings year-to-date total a negative (\$6.8) million or 20.8% of Countywide gross personnel savings.

MIHS actual personnel costs year-to-date total \$107.9 million. They show a negative (\$6.8) million over budget position in gross and net personnel savings. MIHS does not budget personnel savings, or any type of turnover savings. The MIHS utilizes a different financial and personnel resources system than the County for tracking data. Thus, net and gross actual personnel savings for MIHS identical.



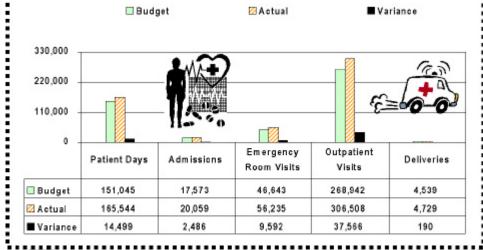
#### Maricopa Health System

Gross actual personnel savings for MHS are a negative (\$3.2) million or (3.5%) over budget for FY 1999-00, as shown on the table below.

Maricopa Health System YTD 4th Quarter FY 1999-00 Personnel Savings						
Total Budget Personnel						
Costs		Savings	Total Budget			
\$ 91,482,952	\$ 94,708,106	(\$ 3,225,154)	(3.5%)			

The over budget situation is due, in part, to the continued expansion of the local economy that has affected a large increase in demand for services during FY 1999-00. MHS has also been able to fill prior shortages in skilled labor, particularly technical staff such as Registered Nurses (RN's), thus reducing turnover.

# MARICOPA HEALTH SYSTEM FY 1999-00 STATISTICS



The growing demands for service continue to place additional burdens on the health system. The chart at shows the excess services provided above those budgeted. Patient exceeded days those budgeted by 9.7%. admissions by 14.3%. emergency room visits by 20.7%, outpatient visits by 14.0% and deliveries by 4.5%.

Compensation inequities continue to be addressed along with attrition issues. RN turnover FY 1999-00 was 18.9%. 100 RN's separated and 168 RN's were hired during the fiscal year. MHS hired 59.6% more registered nurses than those separating

during FY 1999-00, one of the causes of their over budget situation. This is the first time in years that MHS has been able to attract and retain RN's.

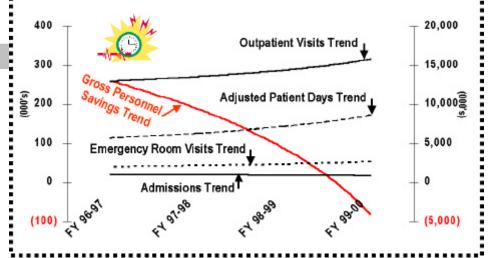
Personnel costs are shown on the table below. The MHS benefit rate is a low 14.4% due to the use of contract labor in the first three-quarters of FY 1999-00. Contract labor is used to offset employee shortages.

Maricopa Health System							
YTD 4 <sup>th</sup> Quarter FY 1999-00 Personnel Costs							
Salaries & Wages	Benefits	Total Personnel Costs	Benefit Rate				
\$81.1 Million	\$13.6 Million	\$94.7 Million	14.4%				

The chart at left provides insight as to the relationship between the demand for services and its offsetting financial impact.

As services increase, personnel savings decrease. In past years MHS showed positive personnel savings due to its lack of ability to compete in the local labor market. This situation has changed due to market equity adjustments made over the past 18 months.

## MARICOPA HEALTH SYSTEM ANNUAL PERFORMANCE INDICATORS



#### Maricopa Health Plan

## MARICOPA HEALTH PLAN FY 1999-00 PERSONNEL SAVINGS RESULTS



MHP's year-to-date 4th quarter FY 1999-00 gross personnel savings total a negative (\$0.2) million, as shown on the chart at right. This variance is due to the transfer of year-to-date costs relating to the Senior Select Plan marketing positions previously residing under the Maricopa Health System.

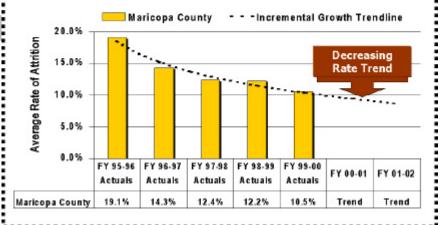
#### Attrition

Maricopa County's rate of attrition, or turnover, as of June 30, 2000 was 11.7%, and the YTD FY 1999-00 average annual rate of attrition was 10.5%. 10.5% represents the lowest average annual rate of attrition since the County began tracking this data in FY 1995-96. This compares favorably to FY 1995-96 of 19.1%, FY 1996-97 of

14.3%, FY 1997-98 of 12.4% and FY 1998-99 of 12.2%. The FY 1999-00 average annual attrition rate of 10.5% is 1.7 percentage points lower than last fiscal year's average rate of 12.2%.

Maricopa County's average annual attrition rate trend has declined by 45% over the past five years. incremental growth trendline provided on the chart at right shows continuing decreases are anticipated. This is based upon incremental growth from FY 1995-96, economic conditions remaining at a similar level and the County's continued competitive approach to attracting and retaining employees.

# MARICOPA COUNTY ANNUAL ATTRITION BATE TREND

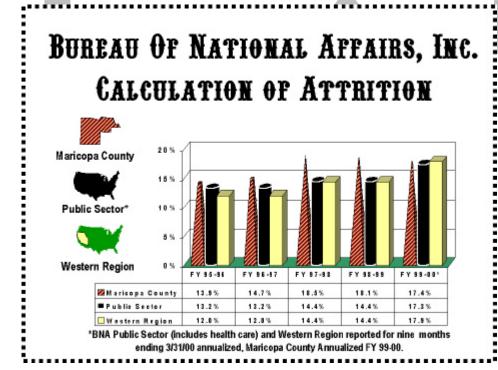


Fiscal year information regarding attrition calculations is provided on the chart below. Maricopa County calculated attrition rates compare the number of vacant positions to total authorized positions<sup>2</sup>.

	AUTHORIZED	NEWLY CREATED	POSITIONS	POSITIONS	SEPARATIONS
FISCAL	POSITIONS AS	POSITIONS DURING	FILLED AS	VACANT AS	DURING
YEAR	OF JUNE 30	FISCAL YEAR	OF JUNE 30	OF JUNE 30	FISCAL YEAR
FY 1999-00	14,709	906	13,083	1,723	2,119
FY 1998-99	13,813	723	12,405	1,542	2,235
FY 1997-98	13,264	92	11,682	1,573	2,166
FY 1996-97	13,673	202	11,590	1,849	1,974
FY 1995-96	13,590	Not Available	11,388	1,777	1,821

Another methodology used in calculating attrition that Maricopa County reports is referred to as the Bureau of National Affairs, Inc. (BNA) formula. This formula differs from Maricopa County's calculation in that BNA compares the number of separations to the average number of regular positions filled and annualized versus comparing authorized positions to vacant positions. BNA turnover rates do not include reductions-in-force.

According to the BNA, Inc., June 8, 2000, Bulletin To Management, effective March 31, 2000, rising attrition continues due to the expanding economy and competitive labor markets. Retention problems escalated across organizations of 2,500 or more workers, with a modest rise in permanent departures to .95% average per month or 11.4% annually versus a reduction in Maricopa County permanent departures of .125% average per month or 1.5% for FY 1999-00.



For the first time in three years Maricopa County's rate compares attrition favorably to the BNA public sector and western region rates. The chart at left provides the results Bureau applying the of National Affairs, Inc., (BNA) attrition formula to Maricopa County in comparison to the BNA attrition rates.

By combining the public sector and western region BNA attrition rates, BNA's average of 17.6% is .2 percentage points higher than Maricopa County's BNA calculated attrition of 17.4%.

<sup>&</sup>lt;sup>2</sup> Total authorized positions represent the total positions authorized through the budget process.

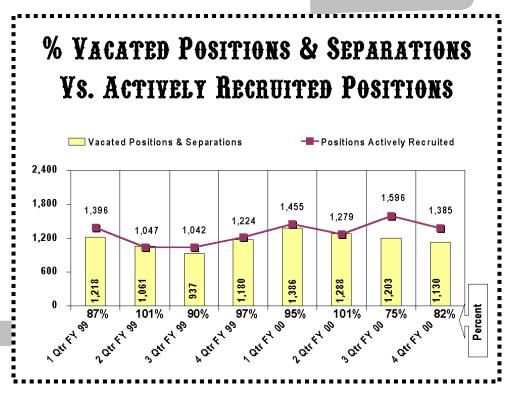
MARICOPA COUNTY ATTRITION RATES UTILIZ	ZING THE BNA FORMULA & MA	ARICOPA COUNTY FORMULA
	FY 1999-00 BNA	FY 1999-00 COUNTY
AGENCY NAME	CALCULATED ATTRITION	
BOARD OF SUPERVISORS DISTRICT 1	0.0%	0.0%
BOARD OF SUPERVISORS DISTRICT 2	66.7%	0.0%
BOARD OF SUPERVISORS DISTRICT 3	0.0%	6.3%
BOARD OF SUPERVISORS DISTRICT 4	0.0%	0.0%
BOARD OF SUPERVISORS DISTRICT 5	33.3%	12.5%
BOARD OF SUPERVISORS CLERK	0.0%	3.6%
ADULT PROBATION	7.7%	6.6%
ASSESSOR	10.5%	6.1%
COUNTY CALL CENTER	35.9%	13.3%
EMERGENCY MANAGEMENT	7.7%	1.8%
CLERK OF SUPERIOR COURT	20.2%	10.2%
DEPARTMENT OF FINANCE	21.1%	20.2%
COUNTY ATTORNEY	15.9%	7.6%
COUNTY ADMINISTRATION OFFICE	43.1%	17.6%
ELECTIONS	12.1%	6.5%
HUMAN SERVICES	18.2%	9.1%
INTERNAL AUDIT	14.3%	10.0%
JUSTICE COURTS	17.0%	7.9%
: CONSTABLES	13.8%	0.0%
CORRECTIONAL HEALTH	17.2%	16.0%
JUVENILE COURT	10.4%	5.4%
MEDICAL ELIGIBILITY	28.1%	20.9%
MEDICAL EXAMINER	29.0%	9.4%
RECREATION SERVICES	19.6%	13.5%
HUMAN RESOURCES	7.7%	5.5%
INDIGENT REPRESENTATION	12.4%	10.3%
PUBLIC FIDUCIARY	16.9%	9.1%
PLANNING & TRAINING	0.0%	7.3%
RECORDER	33.2%	13.2%
SUPERINTENDENT OF SCHOOLS	7.4%	5.1%
SUPERIOR COURT	17.5%	10.5%
CRIMINAL JUSTICE FACILITIES	0.0%	11.6%
OFFICE OF THE CIO	19.0%	8.8%
TREASURER	3.8%	14.8%
PLANNING & INFRASTRUCTURE	27.6%	9.9%
JUDICIAL MANDATES	11.4%	8.9%
DESEADOH & DEDODTING	20.0%	19.5%
MANAGEMENT & BUDGET	23.0%	16.2%
SHERIFF	439.5%	10.5%
MARICOPA HEALTH PLAN - ALTCS	18.4%	12.9%
TRANSPORTATION	11.5%	10.2%
LIBRARY DISTRICT	19.8%	25.3%
HOUSING	13.5%	18.0%
SOLID WASTE GENERAL	54.1%	21.1%
FLOOD CONTROL DISTRICT	8.0%	6.3%
FACILITIES MANAGEMENT	30.0%	10.7%
MATERIALS MANAGEMENT	7.0%	3.3%
EQUIPMENT SERVICES	17.2%	1.3%
RISK MANAGEMENT	5.6%	3.9%
TELECOMMUNICATIONS	102.5%	6.0%
STADIUM DISTRICT MLB	67.4%	6.3%
ANIMAL CONTROL SERVICES	31.4%	15.2%
PUBLIC HEALTH	17.2%	13.5%
ENVIRONMENTAL SERVICES	7.8%	9.6%
MARICOPA HEALTH SYSTEM	32.0%	12.8%
TOTALS	17.3%	10.5%
IOIALO	17.0/0	10.070

The table below provides Maricopa County's annual rates of attrition utilizing both the BNA formula and the Maricopa County formula. These decreasing rates of attrition are attributed to increases in the number of positions actively recruited combined with reductions in vacant positions, reductions in the number of employee separations, and the Countywide efforts to recruit and retain productive employees.

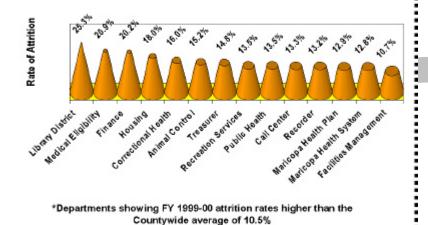
MARICOPA COUNTY ATTRITION CALCULATIONS							
FY 95-96 FY 96-97 FY 97-98 FY 98-99 FY 99-00							
BNA Calculation 13.9% 14.7% 18.5% 18.1% 17.4%							
Maricopa County Calculation 19.1% 14.3% 12.4% 12.2% 10.5%							

The BNA attrition calculation provides a more in-depth understanding of actual separating employees as compared to current staffing. Separating employees are either dissatisfied with their current employment situation, choosing to leave due to unrelated employment reasons or are leaving due to involuntary reasons. Involuntary reasons remain predominantly employer dissatisfaction. Additional information regarding separating employees may be found in the separation section of this document.

The chart at right shows the of percent vacated positions and separations as compared to actively recruited positions. Also included is the data that makes up the percentages. Vacated positions combined with separations represent employee separation activity and the movement of employees between departments.



## MARICOPA COUNTY AVERAGE ATTRITION FY 1999-00\*



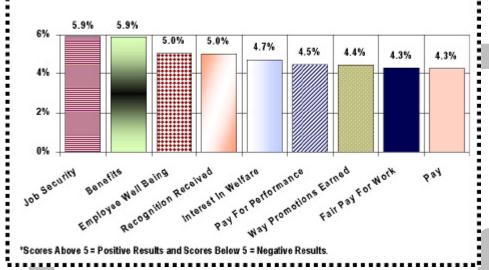
Departments with more than 25 employees, showing the highest rates of attrition over the annual average attrition of 10.5% are shown on the chart at left. Issues are being addressed to reduce the relatively high turnover in these departments.

The components that make up an attrition formula may be valuable to management as a tool to determine the rate at which employees separate or the rate at which positions are vacated. It is important to note that when trending attrition, the important factor is to remain consistent with whatever formula is used in order to avoid skewing data.

Attrition is an indication of how well employers hold on to their employees. Maricopa County continues to examine employee issues in order to continue to stem the tide of attrition. The chart at demonstrates right Maricopa County's commitment to satisfied employees. The decreasing trend in attrition attests to the County's ongoing efforts to measure and improve employee satisfaction and value.

#### 

## EMPLOYEE SATISFACTION SURVEY FY 1999-00 BENEFIT/COMP/REWARDS\*



Maricopa County's Employee Satisfaction Survey results of benefits. employee compensation and rewards are shown at left. The County continues to utilize resourceful retention strategies to curb the tide of employee attrition, as evidenced through the steady reduction attrition. in Additional **Employee** Satisfaction Survey results be found in may the & competition innovations section of this document.

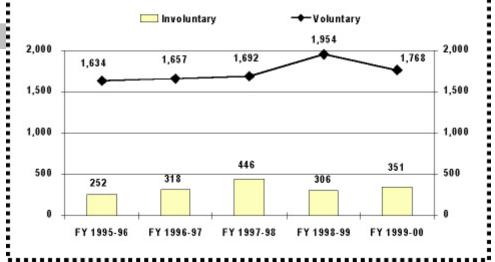
#### Separations

FY 1999-00 separations total 2,119 and include 1,768 voluntary separations, or 83% and 351 involuntary separations or 17%. Separations encompass all employees leaving the Maricopa County workforce. Information provided by separating employees is the key to employee satisfaction and a critical factor in improving the work environment, quality of work generated and customer satisfaction.

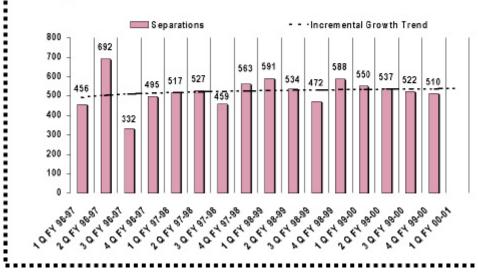
Separations play a major role in identifying employee needs. By examining separation reasons, management is able to address these issues, increase employee satisfaction and stem the tide of employees leaving the County voluntarily. Separations may also impose significant financial and operational impacts to County departments. Examples include lost productivity, increased recruitment activity, additional training time and cost, reductions in the level of customer service, and reduced employee morale due to additional demands placed upon existing employees that assume extra workloads. Emphasis is placed upon voluntary separations due to the substantial impact on attrition, employee morale, and customer service. The higher the voluntary separation rates the likely the higher the financial and operational impact to County departments.

The chart at right provides annual separations category. Voluntary separations have decreased by 9.6% since FY 1998-99. This reduction in voluntary separations may be the result the of County's emphasis employee satisfaction, as seen through the use of creative retention strategies. A number of these strategies include equitable compensation and plans. benefit alternative workplace solutions, recognition of employee value, resolution of workplace issues, labor market parity, and innovative recognition and reward programs.

# ANNUAL SEPARATION TREND BY MAJOR CATEGORY

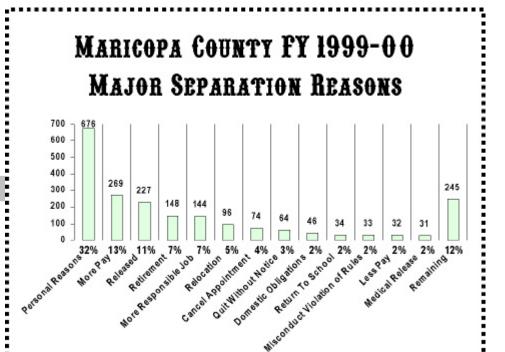


## MARICOPA COUNTY QUARTERLY SEPARATION TREND

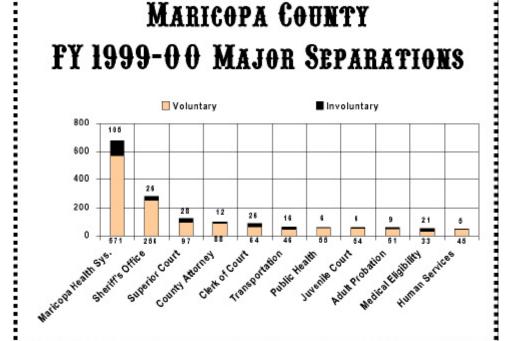


The chart at left shows quarterly separations including incremental an growth trendline. Although economic expansion increase continues to competition in the local labor market, which, in the past, negatively affected County's ability to retain employees, the County is seeing a reversal of this trend.

FY 1999-00 separations total As shown on the 2.119. chart at right, personal reasons dominate the field at 676 or 32% of total separations. Personal reasons continue to remain a critical issue. This catchall does allow area not management an understanding of the separation issues that exist. Hence, 32% of all separating employees provide specific reason for leaving the County's employ. 13% or 269 total separating employees leave for more This area is being addressed through market equity adjustments. released category is also a crucial issue at 11% or 237 employees. Released



employees refer to involuntary leave while on initial probation or involuntary leave from unclassified status. This area is most affected through the hiring process. Hiring issues, which are described in more detail under the recruitment strategies section of this document, combined with performance issues, poor job matches or changes in administration often lead to employees being released.

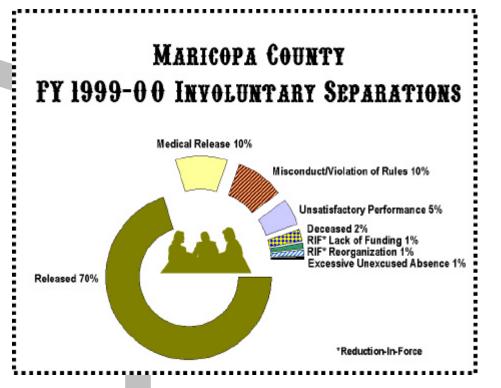


The chart at left demonstrates major separations by category and department for FY 1999-00.

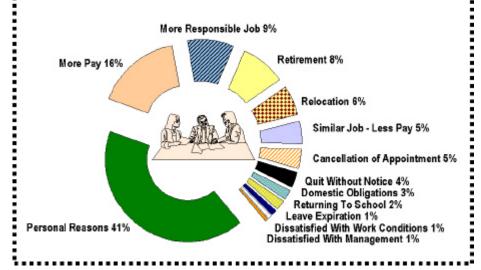
Involuntary separations over the past 5 years are provided on the table below. Over 50% of these separations are due to employees being released.

INVOLUNTARY SEPARATIONS							
FY 95-96 FY 96-97 FY 97-98 FY 98-99 FY 99-00							
Year-to-Date 252 318 360 306 351							

Maricopa County FY 1999-00 involuntary separations category are shown on the chart 70% of involuntary at right. separations are due employees released while on initial probation or involuntary leave from unclassified status. The number of employees released may be reduced through recruiting, hiring and training practices.



# MARICOPA COUNTY FY 1999-00 YOLUNTARY SEPARATIONS



Voluntary separation reasons for FY 1999-00 are provided on the chart at left. Of 1,768 voluntary separations, 676 separations for personal reasons dominate the category. Maricopa County's Exit Interview program is designed, in part, to fill the gap in the personal reasons category.



The chart at left compares a sampling of the results for FY 1999-00 Exit Interviews (voluntary separations) to the current fiscal year Employee Satisfaction Survey. The sampling is from the benefits, compensation and rewards category. In all cases, employees who voluntarily separated from Maricopa County employment rated their benefits, compensation and rewards received higher than current employees did.

A rising trend has emerged where employees leave for more pay. This issue is being addressed through pay equity and performance incentives.

Reducing separation rates involves continued examination of employee satisfaction. Personal improvement processes are underway that are aimed at reducing employee separations and are found in the innovations and competition section of this document.

#### Recruitment Strategies

Maricopa County FY 1999-00 successes in the recruitment arena are primarily due to competitive recruitment strategies, quick turnaround of creative marketing ideas, adjusting the hiring process to meet internal and external challenges, and the ability to review and implement personal and career growth opportunities for all its employees. The high personal value placed on County employees' assists in sustaining the ability to respond to an ever-changing work environment.

Maricopa County's recruitment strategies call for attracting talented, diversified and proactive employees personal while increasing corporate value. The chart at right demonstrates the County's commitment workforce through enhancements.

## MARICOPA COUNTY FY 1999-00 Workforce Enhancements

Share the Savings
Performance Incentives 2000

Pay Differential Program
Multilingual Pay

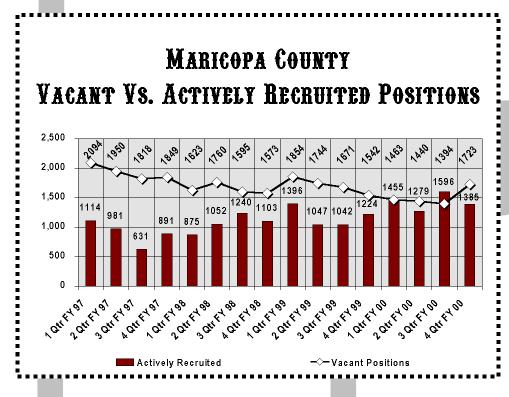
New Teleworking Policy

Drug Testing Pilot Program
Maricopa Integrated Health System & County Attorney's Office

Maricopa County's steady reduction in attrition over the past several years may be an indication of improved recruitment and hiring practices, as shown on the table below.

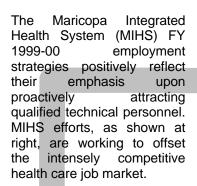
MARICOPA COUNTY ANNUAL AVERAGE ATTRITION RATES								
FY 95-96 FY 96-97 FY 97-98 FY 98-99 FY 99-00								
Maricopa County Attrition 19.1% 14.3% 12.4% 12.2% 10.5%								

A direct relationship appears to exist between that of vacant and actively recruited positions. The increase in actively recruited positions coincides with the decrease in vacant positions. This supports the premise that increasing recruitment activity increases the likelihood of those positions being filled. There are however exceptions, such as shortages of skilled workers in the local marketplace, non-competitive salary issues, budgetary implications and timing issues, etc.



The chart at left compares vacant positions to those actively recruited quarterly for the last four fiscal years.

As of June 30, 2000, 1,723 positions remained vacant, while 1,385 positions were actively recruited throughout the quarter. The average annual percent of vacant positions actively recruited has increased from 45.7% in FY 97 to 52.2% in FY 98, and from 52.2% in FY 98 to 68.2% in FY 99, and from 68.2% in FY 99 to 21.8% in FY 00. The reduction in the average annual percent of vacant positions actively recruited in FY 1999-00 is primarily due to an increase of 762 authorized positions from June 30, 1999 to June 30, 2000. 362 of the newly authorized positions for FY 1999-00 occurred during the 4th quarter, which accounts for the skewing of the downward trend in vacant positions during the 4th quarter FY 1999-00.



## MARICOPA INTEGRATED HEALTH SYSTEM EMPLOYMENT STRATEGIES

Expanded Traditional Recruitment & Advertising Methods

**Applicant Oriented** 

Personal Service

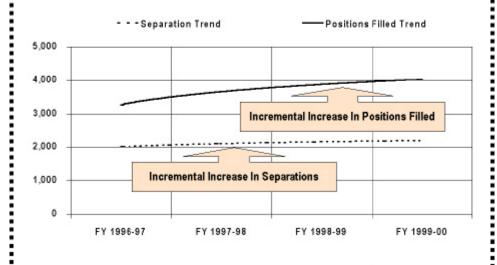
Special Recruitment Ad for Allied Health in USA Today

Employment Website on Career Mosaic

FY 1999-00 Approx. 7,566 Resumes & Applications Processed Special Recruitment's Targeted Registered Nurses, Pharmacists & Ultrasound Technicians

FY 1999-00 Employee Satisfaction Survey Conducted

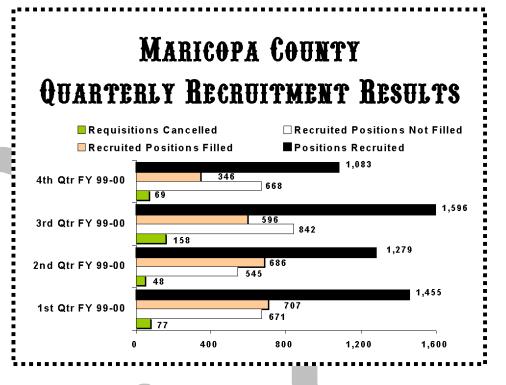
# MARICOPA COUNTY SEPARATIONS VS. POSITIONS FILLED



Positions filled over time are increasing at a greater rate than employee separations, as shown by the trends on the chart at left. These trends mav indicate increased employee satisfaction, increased recruitment activity. increase in newly authorized positions that are filled, or more competitive benefits, compensation, and employee programs instituted to attract qualified personnel.

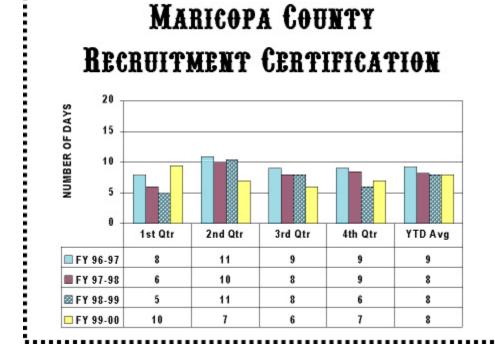
Recruitment success may also be reflected as a percent of positions requisitioned versus requisitions filled, as shown on the table below for FY 1999-00.

AGENCY NAME	FY 1999-00 PERCENT OF REQUISITIONS FILLED
BOARD OF SUPERVISORS DISTRICT 2	100.0%
BOARD OF SUPERVISORS DISTRICT 5	100.0%
BOARD OF SUPERVISORS CLERK	100.0%
ADULT PROBATION	90.4%
ASSESSOR	72.4%
COUNTY CALL CENTER	57.7%
EMERGENCY MANAGEMENT	0.0%
CLERK OF SUPERIOR COURT	77.4%
DEPARTMENT OF FINANCE COUNTY ATTORNEY	66.7% 70.0%
COUNTY ATTORNEY COUNTY ADMINISTRATION OFFICE	83.3%
ELECTIONS	38.5%
HUMAN SERVICES	59.7%
INTERNAL AUDIT	71.4%
JUSTICE COURTS	52.9%
CONSTABLES	100.0%
CORRECTIONAL HEALTH	42.1%
JUVENILE COURT	93.4%
MEDICAL ELIGIBILITY	43.1%
MEDICAL EXAMINER	81.0%
RECREATION SERVICES	71.1%
HUMAN RESOURCES	75.0%
INDIGENT REPRESENTATION	61.8%
PUBLIC FIDUCIARY	62.5%
PLANNING & TRAINING	85.7%
RECORDER	68.0%
SUPERINTENDENT OF SCHOOLS	62.5%
SUPERIOR COURT	71.6%
CRIMINAL JUSTICE FACILITIES	100.0%
OFFICE OF THE CIO	73.9%
TREASURER	100.0%
PLANNING & INFRASTRUCTURE	85.7%
JUDICIAL MANDATES	71.4%
RESEARCH & REPORTING	85.7%
MANAGEMENT & BUDGET	62.5%
SHERIFF MARICORA HEALTH BLAN, ALTOS	56.3%
MARICOPA HEALTH PLAN - ALTCS	50.8%
TRANSPORTATION	61.7% 45.5%
LIBRARY DISTRICT HOUSING	53.3%
SOLID WASTE GENERAL	33.3%
FLOOD CONTROL DISTRICT	75.0%
FACILITIES MANAGEMENT	64.9%
MATERIALS MANAGEMENT	90.0%
EQUIPMENT SERVICES	83.3%
RISK MANAGEMENT	83.3%
TELECOMMUNICATIONS	66.7%
STADIUM DISTRICT MLB	50.0%
ANIMAL CONTROL SERVICES	63.4%
PUBLIC HEALTH	59.9%
ENVIRONMENTAL SERVICES	78.2%
MARICOPA HEALTH SYSTEM	71.3%



The chart at right indicates Maricopa County's quarterly recruitment results for FY 1999-00. Recruited positions that are not filled may be due to timing issues relating to receipt of personnel requisitions during the quarter.

Another measure used to determine the success of recruitment processes for regular and unclassified positions is the number of days it takes to certify and fill vacant positions.



The chart at left provides recruitment process statistics for regular and unclassified positions. Certification refers to the process of providing the hiring authority with a list of eligible candidates. These recruiting processes impacted by the number of job applications received annually. During FY 1999-00 34,700-job applications were received, a 15.6% increase from FY 1998-99 of 30,024.

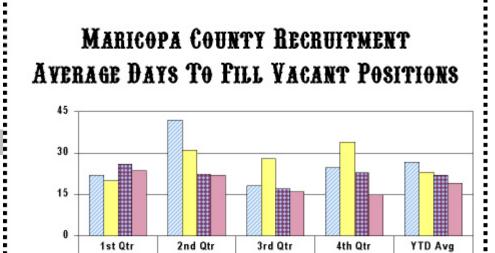
☑ FY 96-97

FY 97-98

EFY 98-99

FY 99-00

Average days to fill vacant positions refer to the number of days from receipt of the personnel requisition to the effective date of appointment for the selected candidate. There is a decline in the average number of days to fill vacant positions annually as shown on the chart at right. This may be attributed to an increase in recruitment efforts, attractive compensation packages and creative employment solutions.



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Maricopa County strives to be on the cutting edge of employment practices. By promoting a climate where employees are provided personal and career growth opportunities, and positioning itself in the marketplace, continued success might be achieved.

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#### Innovations And Competition

Maricopa County's personnel practices remain on the cutting edge due to its innovative and competitive spirit. Many innovations established and enhanced during FY 1999-00 focus upon increasing employee value by addressing quality of life issues. While the local economy continues its upswing, creating additional competition in the labor market, Maricopa County continues to maintain its ability to attract and retain a quality workforce. A thorough examination of employee satisfaction and implementation of creative employee programs are required to meet the ever-changing needs of a diversified employee base.

The chart at right shows the employee issues addressed during FY 1999-00. These issues include, but are not limited employee to, satisfaction, resolution compensation issues through market equity, and increasing employee value through safety, training, motivation and respect for a job well done.

On the other hand, the County strives to retain high quality and productive achievers while successfully managing position control, achieving strategic objectives, increasing accountability and maintaining a competitive edge.



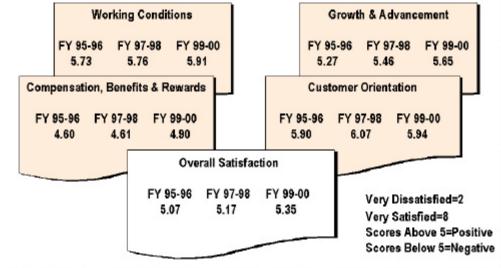
Many successful employee programs have been enhanced, such as the Performance Incentives 2000 Program. This program features many of the well-liked provisions from previous years' incentives programs. Maricopa County encourages fiscal responsibility on the part of management, while sharing department personnel component savings with employees and taxpayers alike.



Several competitive strategies used to attract and retain highly valued employees are shown on the chart at left. Maricopa County provides many competitive programs aimed at preserving an environment that is ripe for employee career growth and personal development.

# MARICOPA COUNTY EMPLOYEE SATISFACTION SURVEYS Working Conditions FY 95-96 FY 97-98 FY 99-00 5.73 5.76 5.91 FY 95-96 FY 97-98 FY 99-00 5.27 5.46 5.65

Maricopa County Employee Satisfaction Surveys provide management with critical information necessary to recruit and retain productive employees.

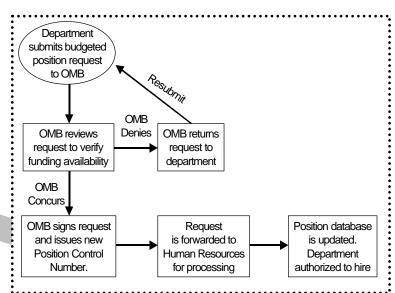


Maricopa County's personnel resource focus must address mandates and align hiring practices with organization wide strategic goals. Taxes must be assessed and collected; healthcare, education and law enforcement services must be provided; as well as ensuring the safety and welfare of its citizens. These County services require a large labor force. Hence, employee satisfaction and motivation remains at the forefront of all financial and personnel resource issues. Maricopa County strives to creatively resolve strategic personnel issues and improve the lives of its employees and citizens alike. The County finds its challenges in understanding the competition and determining what makes employees feel valued and respected.

#### Position Control

Throughout the year, departmental staffing needs change. These changes are handled through new position creation process. Departments submit detailed requests to add or delete positions with adequate funding identified by source. Position description information is verified by Human Resources. Budgetary information (particularly funding sources) is verified by Budget Analysts. Once approved, the position changes are entered into the position database through one central control point.

Another key element in position control is the historical tracking of funded positions. A trend view of staffing levels puts into perspective the prior year's staffing (and consequently service) look at the County's staffing levels for Elected Library, Stadium, and Flood Control.



prior year's staffing (and consequently service) funding decisions. The chart below presents a ten year historical look at the County's staffing levels for Elected Offices, Appointed Departments, and the Special Districts of the Library Stadium, and Flood Control

	FY										
	1990/91	1991/92	1992/93	1993/94	1994/95	1995/96	1996/97	1997-98	1998-99	1999-00	2000-01
Department	Actual	Budgeted									
Elected/											
Judicial	5,467.0	5,681	5,817	5,171	6,120	6,140	6,295	6,592	6,954	6,962	7629
Appointed	7,049.5	6,601	6,999	7,644	7,048	6,972	6,842	6,091	5,634	5,791	8179
Special								,			
Districts	294.5	338	353	353	391	391	508	412	375	340	358
Total											
Positions	12,811	12,620	13,169	13,168	13,559	13,503	13,645	13,095	12,963	13,093	16166

Over 3,000 new positions are budgeted for FY 2000-01. As demonstrated on the table below, the Elected/Judicial System has added more courts, creating more positions. Appointed Department position increases reside primarily within the Maricopa Integrated Health System and Indigent Representation. MIHS has increased its' ability to compete in the marketplace. Also, additional demands for services due to population expansion mean more beds are filled, etc. The Indigent Representation position increase is due to the conversion of contract labor to County positions within the Office of Legal Advocacy. Special Districts increased due to additional service demands within the Library and Flood Control Districts.

#### **Budgeted Position Summary**

In order to more accurately follow past staffing and human resource allocation decisions by program, a three year history by department is presented along with a two-year history of Full-Time Equivalent number of positions. Full-Time Equivalents (FTEs) reflect the hours budgeted for part-time positions converted to an equal number of full-time positions (based on a standard of 40 hours per week.)

BUDGETED POSITIONS									
	FY 97/98	FY 98/99	FY 99/00	FY 00/01	FY 00/01				
Department	Actual	Actuals	Actuals	Budgeted	FTEs				
1 Board of Supervisors-District 1	4.00	4.00	4.00	4.00	4.00				
2 Board of Supervisors-District 2	4.00	3.00	3.00	4.00	4.00				
3 Board of Supervisors-District 3	4.00	4.00	4.00	4.00	4.00				
4 Board of Supervisors-District 4	3.00	3.00	3.00	3.00	3.00				
5 Board of Supervisors-District 5	4.00	3.00	3.00	4.00	4.00				

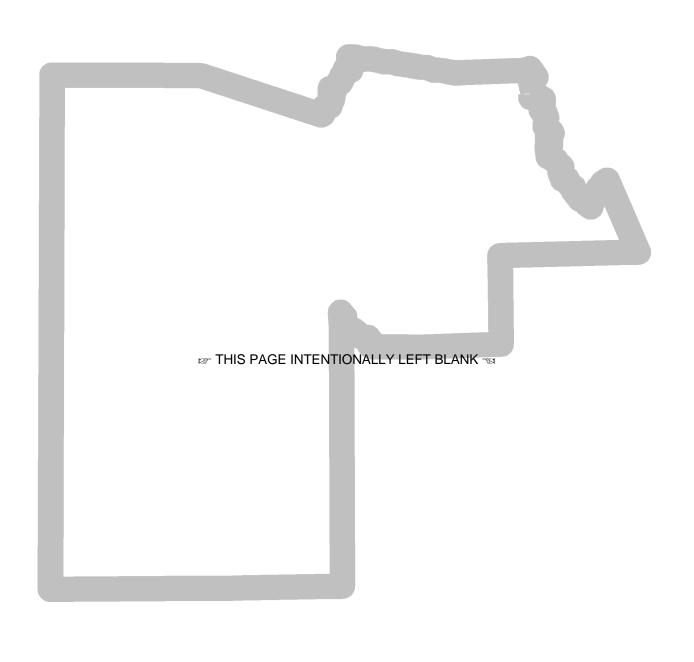
Department         Actual         Actuals         Budgeted         FTEs           6 Board of Supervisors Clerk         7.00         7.00         7.00         7.00         7.00         7.00         7.00         7.00         7.00         7.00         7.00         7.00         7.00         7.00         7.00         7.00         7.00         1.20.00         2.00.0         1.058.00         1.124.00         1.20.01         2.00.0         2.00.0         2.00.0         33.00         33.00         33.00         33.00         33.00         33.00         35.00         15.00         36.00         36.00         36.00         36.00         36.00         36.00         36.00         36.00         36.00         36.00         36.00         36.00         281.00         281.00         281.00         281.00         281.00         281.00	BUDGETE	D POSITIONS			EV 00/04	EV 00/04
February	<b>.</b>	FY 97/98	FY 98/99	FY 99/00	FY 00/01	FY 00/01
11 Adult Probation	•					
12 Assessor       334,00       329,00       307,00       326,00       326,00         14 County Call Center       20,00       20,00       29,00       33,00       336,00       136,00         15 Emergency Management       14,00       14,00       13,00       15,00       15,00         16 Clerk of the Superior Court       589,00       596,00       557,00       624,00       620,01         17 Community Development       11,00       10,00       110,00       110,00       10,00         18 Finance       49,00       46,00       32,00       36,00       36,00         19 Courty Attorney       742,00       796,00       823,00       857,00       850,00         21 Gounty Administrator       13,30       15,00       13,00       16,00       54,00         22 Hurman Services       286,00       281,00       259,00       287,00       287,00       287,00       287,00       287,00       287,00       287,00       287,00       287,00       287,00       287,00       287,00       289,00       287,00       289,00       287,00       289,00       287,00       289,00       287,00       289,00       287,00       289,00       289,00       289,00       289,00       289,00       2	•					
14 County Call Center   20.00   29.00   29.00   33.00   33.01   15 Emergency Management   14.00   14.00   13.00   15.00   15.00   61.00   620.01   62.01   6				-	•	•
15 Emergency Management       14.00       14.00       13.00       15.00       62.00       626.00       626.00       626.00       624.00       32.00       36.00       <						
16 Clerk of the Superior Court	•					
17 Community Development	<u> </u>					
18 Finance	•					
19 Qunity Attorney						
20 County Administrator   13.00   15.00   13.00   16						
21 Elections				1		
22 Human Services         286.00         281.00         259.00         287.00         287.00           23 Internal Audit         10.00         12.00         14.00         15.00         15.0           24 Justice Court Administration         244.00         294.00         293.00         290.00         287.0           25 Constables         27.00         29.00         29.00         30.00         30.00           26 Correctional Health Services         165.00         177.00         178.00         224.00         220.0           27 Juvenile Court Center         589.00         679.00         735.00         785.00         784.0           28 Medical Eligibility         342.00         263.00         218.00         293.00         292.5           28 Medical Examiner         47.00         50.00         48.00         55.00         54.0           30 Parks and Recreation         77.00         74.00         77.00         89.00         66.2           31 Human Resources         75.00         73.00         33.00         31.00         31.0           33 Indigent Representation         421.00         459.00         445.00         466.2           34 Public Fiduciary         37.00         33.00         31.00         31.0 <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td>	•					
23 Internal Audit						54.0
24 Justice Court Administration       244.00       294.00       263.00       290.00       287.00         25 Constables       27.00       29.00       29.00       30.00       30.00         26 Correctional Health Services       165.00       177.00       178.00       224.00       20.4         27 Juvenile Court Center       589.00       679.00       735.00       785.00       785.00       785.00       785.00       785.00       785.00       785.00       785.00       786.00       293.00       292.5       292.5       29.00       290.00       293.00       292.5       292.5       29.00       293.00       293.00       292.5       292.5       29.00       293.00       293.00       292.5       292.5       29.00       293.00       293.00       292.5       292.5       29.00       293.00       293.00       293.00       292.5       292.5       293.00       293.00       293.00       293.00       293.00       292.5						287.00
25 Constables         27.00         29.00         29.00         30.00         30.00           26 Correctional Health Services         165.00         177.00         178.00         224.00         220.4           27 Juvenile Court Center         589.00         679.00         735.00         785.00         784.0           28 Medical Eligibility         342.00         263.00         218.00         293.00         292.2           29 Medical Examiner         47.00         50.00         48.00         55.00         54.0           30 Parks and Recreation         77.00         77.00         77.00         789.00         80.6           31 Human Resources         75.00         73.00         66.00         70.00         70.00           33 Indigent Representation         421.00         459.00         445.00         468.0         466.2           34 Public Fiduciary         37.00         33.00         31.00         35.00         35.0         35.0           35 Organizational Planning and Training         6.00         65.00         61.00         69.00         69.0         69.0           37 Superintendent of Schools         29.00         29.00         26.00         30.00         30.0         30.0           38 Superior C						15.0
26 Correctional Health Services       165.00       177.00       178.00       224.00       220.4         27 Juvenile Court Center       589.00       679.00       735.00       785.00       784.0         28 Medical Eligibility       342.00       263.00       218.00       293.00       292.5         29 Medical Examiner       47.00       50.00       48.00       55.00       54.0         30 Parks and Recreation       77.00       74.00       77.00       89.00       86.5         31 Human Resources       75.00       73.00       66.00       70.00       70.0         33 Hodgent Representation       421.00       459.00       445.00       468.00       466.2         34 Public Fiduciary       37.00       33.00       31.00       35.00       35.0       35.         35 Organizational Planning and Training       6.00       9.00       10.00       11.00       11.0       11.0       11.0         36 Recorder       66.00       65.00       66.00       69.00       69.0       69.0       30.0       30.0       30.0       30.0       30.0       30.0       30.0       30.0       30.0       30.0       30.0       30.0       30.0       30.0       30.0       30.0	24 Justice Court Administration					287.0
27 Juvenile Court Center         589.00         679.00         735.00         785.00         784.0           28 Medical Eligibility         342.00         263.00         218.00         293.00         292.5           29 Medical Examiner         47.00         50.00         48.00         55.00         54.0           30 Parks and Recreation         77.00         74.00         77.00         89.00         86.5           31 Human Resources         75.00         73.00         66.00         70.00         70.00           31 Human Resources         75.00         73.00         66.00         70.00         70.00           33 Indigent Representation         421.00         459.00         445.00         486.00         466.2           34 Public Fiduciary         37.00         33.00         31.00         31.00         35.00         35.0           35 Organizational Planning and Training         6.00         9.00         10.00         11.00         11.00         11.00         11.00         11.00         11.00         11.00         11.00         11.00         11.00         11.00         11.00         11.00         11.00         12.00         46.00         66.00         67.00         67.00         46.00         66.00 <td< td=""><td>25 Constables</td><td>27.00</td><td>29.00</td><td>29.00</td><td>30.00</td><td>30.0</td></td<>	25 Constables	27.00	29.00	29.00	30.00	30.0
28 Medical Eligibility       342.00       263.00       218.00       293.00       292.5         29 Medical Examiner       47.00       50.00       48.00       55.00       54.0         30 Parks and Recreation       77.00       74.00       77.00       89.00       66.2         31 Human Resources       75.00       73.00       66.00       70.00       70.0         33 Indigent Representation       421.00       459.00       445.00       468.00       466.2         34 Public Fiduciary       37.00       33.00       31.00       35.00       35.0         35 Organizational Planning and Training       6.00       9.00       10.00       11.00       11.0         36 Recorder       66.00       65.00       61.00       69.00       69.0       69.0         37 Superintendent of Schools       29.00       29.00       26.00       30.00       30.0         38 Superior Court       764.00       819.00       821.00       921.00       910.2         39 Health Care Mandates       1.00       1.00       22.00       46.00       46.0         40 Criminal Justice Facilities       -       -       4.00       6.00       67.0         41 Office of the Chief Information Officer	26 Correctional Health Services	165.00	177.00	178.00	224.00	220.4
29 Medical Examiner         47.00         50.00         48.00         55.00         54.0           30 Parks and Recreation         77.00         74.00         77.00         89.00         86.5           31 Human Resources         75.00         73.00         66.00         70.00         70.00           33 Indigent Representation         421.00         459.00         445.00         468.00         466.20           34 Public Fiduciary         37.00         33.00         31.00         35.00         35.00           35 Organizational Planning and Training         6.00         9.00         40.00         11.00         11.00           36 Recorder         66.00         65.00         61.00         69.00         69.00         30.00           37 Superintendent of Schools         29.00         29.00         26.00         30.00         30.0           38 Superior Court         764.00         819.00         821.00         921.00         910.2           39 Health Care Mandates         1.00         1.00         22.00         46.00         46.0           40 Criminal Justice Facilities         -         -         -         4.00         6.00           41 Office of the Chief Information Officer         70.00         64.00	27 Juvenile Court Center	589.00	679.00	735.00	785.00	784.0
30 Parks and Recreation         77.00         74.00         77.00         89.00         86.5           31 Human Resources         75.00         73.00         66.00         70.00         70.00           33 Indigent Representation         421.00         459.00         445.00         468.00         466.20           34 Public Fiduciary         37.00         33.00         31.00         35.00         35.00           35 Organizational Planning and Training         6.00         9.00         10.00         11.00         11.00           36 Recorder         66.00         65.00         61.00         69.00         69.00           37 Superintendent of Schools         29.00         29.00         26.00         30.00         30.0           38 Superior Court         764.00         819.00         821.00         921.00         910.2           39 Health Care Mandates         1.00         1.00         22.00         46.00         46.0           40 Criminal Justice Facilities         -         -         4.00         60.0         67.0           41 Office of the Chief Information Officer         70.00         64.00         58.00         67.00         67.0           42 Integrated Criminal Justice Information Sys         -         -<	28 Medical Eligibility	342.00	263.00	218.00	293.00	292.5
31 Human Resources   75.00   73.00   66.00   70.00   70.00   70.00   33 Indigent Representation   421.00   459.00   445.00   468.00   466.20   34 Public Fiduciary   37.00   33.00   31.00   35.00   35.00   35.00   35.00   35.00   35.00   35.00   36.00	29 Medical Examiner	47.00	50.00	48.00	55.00	54.0
33 Indigent Representation       421.00       459.00       445.00       468.00       466.2         34 Public Fiduciary       37.00       33.00       31.00       35.00       35.0         35 Organizational Planning and Training       6.00       9.00       10.00       11.00       11.0         36 Recorder       66.00       65.00       61.00       69.00       30.00       30.0         37 Superintendent of Schools       29.00       29.00       26.00       30.00       30.0         38 Superior Court       764.00       819.00       821.00       921.00       910.2         39 Health Care Mandates       1.00       1.00       22.00       46.00       46.0         40 Criminal Justice Facilities       -       -       4.00       6.00       6.0         40 Office of the Chief Information Officer       70.00       64.00       58.00       67.00       67.0         42 Integrated Criminal Justice Information Sys       -       -       -       1.00       1.0       1.0         44 Planning & Development       66.00       65.00       65.00       82.00       108.00       64.0         44 Planning & Development       66.00       65.00       82.00       108.00       108.0	30 Parks and Recreation	77.00	74.00	77.00	89.00	86.5
37.00 33.00 31.00 35.00 36.00 36.00 36.00 36.00 36.00 36.00 36.00 37.00 36.00	31 Human Resources	75.00	73.00	66.00	70.00	70.00
35 Organizational Planning and Training         6.00         9.00         10.00         11.00         11.00           36 Recorder         66.00         65.00         61.00         69.00         69.00           37 Superintendent of Schools         29.00         29.00         26.00         30.00         30.00           38 Superior Court         764.00         819.00         821.00         921.00         910.2           39 Health Care Mandates         1.00         1.00         22.00         46.00         46.0           40 Criminal Justice Facilities         -         -         -         4.00         6.00         66.0           41 Office of the Chief Information Officer         70.00         64.00         58.00         67.00         67.0           42 Integrated Criminal Justice Information Sys         -         -         -         1.00         1.0           43 Treasurer         64.00         64.00         55.00         64.00         64.0           44 Planning & Development         66.00         65.00         82.00         108.00         108.0           45 Judicial Mandates         -         -         -         28.00         35.00         34.5           46 Research and Reporting         14.00	33 Indigent Representation	421.00	459.00	445.00	468.00	466.2
36 Recorder       66.00       65.00       61.00       69.00       69.00         37 Superintendent of Schools       29.00       29.00       26.00       30.00       30.0         38 Superior Court       764.00       819.00       821.00       921.00       910.2         39 Health Care Mandates       1.00       1.00       22.00       46.00       46.0         40 Criminal Justice Facilities       -       -       4.00       60.0       67.0         41 Office of the Chief Information Officer       70.00       64.00       58.00       67.00       67.0         42 Integrated Criminal Justice Information Sys       -       -       -       1.00       1.0         43 Treasurer       64.00       64.00       55.00       64.00       64.0         44 Planning & Development       66.00       65.00       82.00       108.00       108.0         45 Judicial Mandates       -       -       -       28.00       35.00       34.5         46 Research and Reporting       14.00       8.00       9.00       10.00       10.0       10.0       1.0         47 General Government       7.00       1.00       1.00       1.00       1.0       1.0       1.0      <	34 Public Fiduciary	37.00	33.00	31.00	35.00	35.00
37 Superintendent of Schools         29.00         29.00         26.00         30.00         30.00           38 Superior Court         764.00         819.00         821.00         921.00         910.2           39 Health Care Mandates         1.00         1.00         22.00         46.00         46.0           40 Criminal Justice Facilities         -         -         -         4.00         6.00         6.0           41 Office of the Chief Information Officer         70.00         64.00         58.00         67.00         67.0           42 Integrated Criminal Justice Information Sys         -         -         -         1.00         1.0           43 Treasurer         64.00         64.00         55.00         64.00         64.0           44 Planning & Development         66.00         65.00         82.00         108.00         108.0           45 Judicial Mandates         -         -         -         28.00         35.00         34.5           46 Research and Reporting         14.00         8.00         9.00         10.00         1.0           47 General Government         7.00         1.00         1.00         1.0         1.0           49 Management and Budget         21.00         22.00<	35 Organizational Planning and Training	6.00	9.00	10.00	11.00	11.00
38 Superior Court       764.00       819.00       821.00       921.00       910.2         39 Health Care Mandates       1.00       1.00       22.00       46.00       46.00         40 Criminal Justice Facilities       -       -       -       4.00       6.00       6.00         41 Office of the Chief Information Officer       70.00       64.00       58.00       67.00       67.00         42 Integrated Criminal Justice Information Sys       -       -       -       -       1.00       1.0         43 Treasurer       64.00       64.00       65.00       82.00       108.00       108.00         44 Planning & Development       66.00       65.00       82.00       108.00       108.00         45 Judicial Mandates       -       -       28.00       35.00       34.5         46 Research and Reporting       14.00       8.00       9.00       10.00       9.0         47 General Government       7.00       1.00       1.00       1.00       1.0         49 Management and Budget       21.00       22.00       17.00       18.00       18.0         50 Sheriff's Office       2,188.00       2,235.00       2,210.00       2,490.00       2,482.5         60	36 Recorder	66.00	65.00	61.00	69.00	69.0
1.00	37 Superintendent of Schools	29.00	29.00	26.00	30.00	30.0
40 Criminal Justice Facilities	38 Superior Court	764.00	819.00	821.00	921.00	910.2
41 Office of the Chief Information Officer 42 Integrated Criminal Justice Information Sys 1.00 43 Treasurer 64.00 64.00 65.00 65.00 64.00 65.00 65.00 66.00 65.00 65.00 66.00 65.00 65.00 66.00 65.00 66.00 65.00 66.00 65.00 66.00 65.00 66.00 65.00 66.00 65.00 66.00 65.00 66.00	39 Health Care Mandates	1.00	1.00	22.00	46.00	46.0
42 Integrated Criminal Justice Information Sys       -       -       -       1.00       1.0         43 Treasurer       64.00       64.00       55.00       64.00       64.0         44 Planning & Development       66.00       65.00       82.00       108.00       108.0         45 Judicial Mandates       -       -       -       28.00       35.00       34.5         46 Research and Reporting       14.00       8.00       9.00       10.00       9.0         47 General Government       7.00       1.00       1.00       1.00       1.00       1.00       1.0	40 Criminal Justice Facilities	-	-	4.00	6.00	6.0
43 Treasurer 64.00 64.00 55.00 64.00 64.00 64.04 Planning & Development 66.00 65.00 82.00 108.00 108.00 45.00 45.00 Judicial Mandates 28.00 35.00 34.50 34.50 46.00 Research and Reporting 14.00 8.00 9.00 10.00 9.00 47.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00	41 Office of the Chief Information Officer	70.00	64.00	58.00		67.0
43 Treasurer 64.00 64.00 55.00 64.00 64.00 64.04 Planning & Development 66.00 65.00 82.00 108.00 108.00 45.00 45.00 Judicial Mandates 28.00 35.00 34.50 34.50 46.00 Research and Reporting 14.00 8.00 9.00 10.00 9.00 47.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00	42 Integrated Criminal Justice Information Sys		-	_	1.00	1.00
44 Planning & Development       66.00       65.00       82.00       108.00       108.00         45 Judicial Mandates       -       -       28.00       35.00       34.5         46 Research and Reporting       14.00       8.00       9.00       10.00       9.0         47 General Government       7.00       1.00       1.00       1.00       1.0         49 Management and Budget       21.00       22.00       17.00       18.00       18.0         50 Sheriff's Office       2,188.00       2,235.00       2,210.00       2,490.00       2,482.5         60 Maricopa Health Plans       444.00       361.00       348.00       355.00       345.7         64 Transportation       522.00       512.00       456.00       513.00       511.5         65 Library District       134.00       146.00       122.00       131.00       118.0         66 Housing       63.00       64.00       51.00       64.00       64.0         67 Solid Waste       19.00       17.00       10.00       18.00       18.0         68 Stadium District - Cactus League       7.00       7.00       -       -       -         69 Flood Control       241.00       222.00       215.00		64.00	64.00	55.00		64.00
45 Judicial Mandates 46 Research and Reporting 47 General Government 47 General Government 48 Management and Budget 50 Sheriff's Office 50 Maricopa Health Plans 51 Library District 52 Library District 53 Stadium District - Cactus League 54 Stadium District - Cactus League 55 Stadium District - Cactus League 56 Flood Control 57 Materials Management 57 Judicial Mandates 58 Stadium Anagement 59 Judicial Mandates 50 Judicial Mandates 51 Judicial Mand						108.0
46 Research and Reporting       14.00       8.00       9.00       10.00       9.00         47 General Government       7.00       1.00       1.00       1.00       1.00       1.00         49 Management and Budget       21.00       22.00       17.00       18.00       18.00         50 Sheriff's Office       2,188.00       2,235.00       2,210.00       2,490.00       2,482.5         60 Maricopa Health Plans       444.00       361.00       348.00       355.00       345.7         64 Transportation       522.00       512.00       456.00       513.00       511.5         65 Library District       134.00       146.00       122.00       131.00       118.0         66 Housing       63.00       64.00       51.00       64.00       64.0         67 Solid Waste       19.00       17.00       10.00       18.00       18.0         68 Stadium District - Cactus League       7.00       7.00       -       -       -         69 Flood Control       241.00       222.00       215.00       223.00       222.2         70 Facilities Management       158.00       158.00       179.00       198.00       196.5         73 Materials Management       47.00       <	45 Judicial Mandates		-	28.00		34.5
47 General Government       7.00       1.00       1.00       1.00       1.00         49 Management and Budget       21.00       22.00       17.00       18.00       18.00         50 Sheriff's Office       2,188.00       2,235.00       2,210.00       2,490.00       2,482.5         60 Maricopa Health Plans       444.00       361.00       348.00       355.00       345.7         64 Transportation       522.00       512.00       456.00       513.00       511.5         65 Library District       134.00       146.00       122.00       131.00       118.0         66 Housing       63.00       64.00       51.00       64.00       64.0         67 Solid Waste       19.00       17.00       10.00       18.00       18.0         68 Stadium District - Cactus League       7.00       7.00       -       -       -         69 Flood Control       241.00       222.00       215.00       223.00       222.2         70 Facilities Management       158.00       158.00       179.00       198.00       196.5         73 Materials Management       47.00       38.00       37.00       38.00       36.00       66.00       60.00       60.00       62.00	46 Research and Reporting	14.00	8.00	9.00		9.0
49 Management and Budget       21.00       22.00       17.00       18.00       18.00         50 Sheriff's Office       2,188.00       2,235.00       2,210.00       2,490.00       2,482.5         60 Maricopa Health Plans       444.00       361.00       348.00       355.00       345.7         64 Transportation       522.00       512.00       456.00       513.00       511.5         65 Library District       134.00       146.00       122.00       131.00       118.0         66 Housing       63.00       64.00       51.00       64.00       64.0         67 Solid Waste       19.00       17.00       10.00       18.00       18.0         68 Stadium District - Cactus League       7.00       7.00       -       -       -         69 Flood Control       241.00       222.00       215.00       223.00       222.2         70 Facilities Management       158.00       158.00       179.00       198.00       196.5         73 Materials Management       47.00       38.00       37.00       38.00       38.00         74 Equipment Services       65.00       60.00       60.00       62.00       62.00	, e					1.00
50 Sheriff's Office       2,188.00       2,235.00       2,210.00       2,490.00       2,482.5         60 Maricopa Health Plans       444.00       361.00       348.00       355.00       345.7         64 Transportation       522.00       512.00       456.00       513.00       511.5         65 Library District       134.00       146.00       122.00       131.00       118.0         66 Housing       63.00       64.00       51.00       64.00       64.0         67 Solid Waste       19.00       17.00       10.00       18.00       18.0         68 Stadium District - Cactus League       7.00       7.00       -       -       -         69 Flood Control       241.00       222.00       215.00       223.00       222.2         70 Facilities Management       158.00       158.00       179.00       198.00       196.5         73 Materials Management       47.00       38.00       37.00       38.00       38.00         74 Equipment Services       65.00       60.00       60.00       62.00       62.00						18.00
60 Maricopa Health Plans       444.00       361.00       348.00       355.00       345.7         64 Transportation       522.00       512.00       456.00       513.00       511.5         65 Library District       134.00       146.00       122.00       131.00       118.0         66 Housing       63.00       64.00       51.00       64.00       64.0         67 Solid Waste       19.00       17.00       10.00       18.00       18.0         68 Stadium District - Cactus League       7.00       7.00       -       -         69 Flood Control       241.00       222.00       215.00       223.00       222.2         70 Facilities Management       158.00       158.00       179.00       198.00       196.5         73 Materials Management       47.00       38.00       37.00       38.00       38.0         74 Equipment Services       65.00       60.00       60.00       62.00       62.0						
64 Transportation       522.00       512.00       456.00       513.00       511.5         65 Library District       134.00       146.00       122.00       131.00       118.0         66 Housing       63.00       64.00       51.00       64.00       64.0         67 Solid Waste       19.00       17.00       10.00       18.00       18.0         68 Stadium District - Cactus League       7.00       7.00       -       -       -         69 Flood Control       241.00       222.00       215.00       223.00       222.2         70 Facilities Management       158.00       158.00       179.00       198.00       196.5         73 Materials Management       47.00       38.00       37.00       38.00       38.0         74 Equipment Services       65.00       60.00       60.00       62.00       62.0			•			
65 Library District       134.00       146.00       122.00       131.00       118.0         66 Housing       63.00       64.00       51.00       64.00       64.0         67 Solid Waste       19.00       17.00       10.00       18.00       18.0         68 Stadium District - Cactus League       7.00       7.00       -       -       -         69 Flood Control       241.00       222.00       215.00       223.00       222.2         70 Facilities Management       158.00       158.00       179.00       198.00       196.5         73 Materials Management       47.00       38.00       37.00       38.00       38.0         74 Equipment Services       65.00       60.00       60.00       62.00       62.0	•					
66 Housing       63.00       64.00       51.00       64.00       64.00         67 Solid Waste       19.00       17.00       10.00       18.00       18.0         68 Stadium District - Cactus League       7.00       7.00       -       -       -         69 Flood Control       241.00       222.00       215.00       223.00       222.2         70 Facilities Management       158.00       158.00       179.00       198.00       196.5         73 Materials Management       47.00       38.00       37.00       38.00       38.0         74 Equipment Services       65.00       60.00       60.00       62.00       62.0	•					
67 Solid Waste       19.00       17.00       10.00       18.00       18.0         68 Stadium District - Cactus League       7.00       7.00       -       -       -         69 Flood Control       241.00       222.00       215.00       223.00       222.2         70 Facilities Management       158.00       158.00       179.00       198.00       196.5         73 Materials Management       47.00       38.00       37.00       38.00       38.0         74 Equipment Services       65.00       60.00       60.00       62.00       62.0	•					
68 Stadium District - Cactus League       7.00       7.00       -       -       -         69 Flood Control       241.00       222.00       215.00       223.00       222.2         70 Facilities Management       158.00       158.00       179.00       198.00       196.5         73 Materials Management       47.00       38.00       37.00       38.00       38.0         74 Equipment Services       65.00       60.00       60.00       62.00       62.0	•					
69 Flood Control       241.00       222.00       215.00       223.00       222.2         70 Facilities Management       158.00       158.00       179.00       198.00       196.5         73 Materials Management       47.00       38.00       37.00       38.00       38.0         74 Equipment Services       65.00       60.00       60.00       62.00       62.0				-	10.00	10.0
70 Facilities Management       158.00       158.00       179.00       198.00       196.5         73 Materials Management       47.00       38.00       37.00       38.00       38.0         74 Equipment Services       65.00       60.00       60.00       62.00       62.0	_			215.00	223.00	222.2
73 Materials Management 47.00 38.00 37.00 38.00 38.00 38.00 47.00 47.00 60.00						
74 Equipment Services 65.00 60.00 60.00 62.00 62.00	<u> </u>					
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$I \cap I \cap$	74 Equipment Services 75 Risk Management	19.00	19.00	19.00	19.00	62.00 19.00

BUDGETED POSITIONS (Continued)									
	FY 97/98	FY 98/99	FY 99/00	FY 00/01	FY 00/01				
Department	Actual	Actuals	Actuals	Budgeted	FTEs				
76 Telecommunications	45.00	41.00	37.00	42.00	42.00				
78 Stadium District Major League	-	-	3.00	4.00	4.00				
79 Animal Control	125.00	135.00	130.00	147.00	146.00				
86 Public Health	460.00	441.00	430.00	467.00	459.24				
88 Environmental Services	245.00	272.00	257.00	267.00	266.75				
90 Maricopa Health System	2,099.00	1,812.00	2,059.00	3,979.00	3,013.25				
TOTALS	13,099.00	12,963.00	13,093.00	16,166.00	15,117.55				

Within each department, positions may be budgeted from a variety of funding sources. In general, as discussed earlier in this document, the General Fund covers the bulk of Personnel Services, with monies from Grant and Special Revenue funds covering the rest. To make the link between the number of positions budgeted and the course of funding for these positions, the following chart was developed.

POSITION DISTRIBUTION BY FUNDING SOURCE										
DEPARTMENT	GENERAL FUND	SPECIAL	DEBT	CAPITAL PROJECTS	ENTERPRISE	INTERNAL SERVICE	TOTAL FUNDS			
01 BOARD OF SUPERVISORS DISTRICT 1	4				0	OERVIOE 0	101100			
02 BOARD OF SUPERVISORS DISTRICT 2	4	•	_	-	0	0	4			
03 BOARD OF SUPERVISORS DISTRICT 3	4	•	•	-	0	0	4			
04 BOARD OF SUPERVISORS DISTRICT 4	3	•	•	•	0	0	3			
05 BOARD OF SUPERVISORS DISTRICT 5	4	•	_	_	0	0	4			
06 BOARD OF SUPERVISORS CLERK	7	ŭ	•	_	0	0	7			
11 ADULT PROBATION	223		0	•	0	0	1124			
12 ASSESSOR	326			_	0	0	326			
14 COUNTY CALL CENTER	33		0		0	0	33			
15 EMERGENCY MANAGEMENT			0		0	0	33 15			
	_		•	•	-					
16 CLERK OF SUPERIOR COURT	540		25	-	0	0	624			
17 COMMUNITY DEVELOPMENT	0		0	_	0	0	10			
18 FINANCE	36		0	•	•	_	36			
19 COUNTY ATTORNEY	754		0	_	0	0	857			
20 COUNTY ADMINISTRATIVE OFFICER	16		0	_	0	0	16			
21 ELECTIONS	54		0	•	0	0	54			
22 HUMAN SERVICES	5		0	•	0	0	287			
23 INTERNAL AUDIT	15		0	_	0	0	15			
24 JUSTICE COURTS	290		0	•	0	0	290			
25 CONSTABLES	30		0	•	0	0	30			
26 CORRECTIONAL HEALTH	0		0	_	0	0	224			
27 JUVENILE PROBATION	222		0	-	0	0	785			
28 MEDICAL ELIGIBILITY	293			-	0	0	293			
29 MEDICAL EXAMINER	55	_	0	•	0	0	55			
30 PARKS & RECREATION	33		0	•	0	0	89			
31 HUMAN RESOURCES	70	_	_	_	0	0	70			
33 INDIGENT REPRESENTATION	454		0	•	0	0	468			
34 PUBLIC FIDUCIARY	35	-	0	•	0	0	35			
35 ORG. PLANNING & TRAINING	11	-	0	_	0	0	11			
36 RECORDER	43	_	0	_	0	0	69			
37 SUPERINTENDENT OF SCHOOLS	30		_	_	0	0	30			
38 SUPERIOR COURT	795	_	_	•	0	0	921			
39 HEALTH CARE MANDATES	46	_	_	_	0	0	46			
40 CRIMINAL JUSTICE FACILITIES DVLMT.	0	_	0	_	0	0	6			
41 CHIEF INFORMATION OFFICER	67	0	0	0	0	0	67			

DEPARTMENT	GENERAL FUND		DEBT	CAPITAL	ENTERPRISE	INTERNAL SERVICE	-
42 INTEGRATED CRMNL. JUST. INFO. SYST.	<b>FUND</b> 0		3EKVICE 0	0	0	JERVICE 0	1
43 TREASURER	64	0	0	0	0	0	64
44 PLANNING & DEVELOPMENT	0	108	0	0	0	0	108
45 JUDICIAL MANDATES	35		0	0	0	0	35
46 RESEARCH & REPORTING	0	10	0	0	0	0	10
47 GENERAL GOVERNMENT	1	0	0	0	0	0	1
49 MANAGEMENT & BUDGET	18	0	0	0	0	0	18
50 SHERIFF	840	1650	0	0	0	0	2490
60 MARICOPA HEALTH PLANS	0.0		0	0	355	0	355
64 TRANSPORTATION	0		0	0	0	0	513
65 LIBRARY DISTRICT	0	131	0	0	0	0	131
66 HOUSING	0		0	0	64	0	64
67 SOLID WASTE	0	11	0	0	7	0	18
68 STADIUM DISTRICT	0	0	0	0	0	0	0
69 FLOOD CONTROL DISTRICT	0	223	0	0	0	0	223
70 FACILITIES MANAGEMENT	198	0	0	0	0	0	198
73 MATERIALS MANAGEMENT	27	0	0	0	0	11	38
74 EQUIPMENT SERVICES	0	0	0	0	0	62	62
75 RISK MANAGEMENT	0	0	0	0	0	19	19
76 TELECOMMUNICATIONS	0	0	0	0	0	42	42
78 STADIUM DISTRICT MLB	0	4	0	0	0	0	4
79 ANIMAL CONTROL SERVICES	0		0	0	147	0	147
86 PUBLIC HEALTH	93		0	0	333	0	467
88 ENVIRONMENTAL SERVICES	12		0	0	255	0	267
90 MARICOPA HEALTH SYSTEM	0	0	0	0	3979	0	3979
98 ELIMINATIONS	0	0	0	0	0	0	0
99 DEBT SERVICE	0	0	0	0	0	0	0
Total Departments	5796	5065	25	6	5140	134	16166



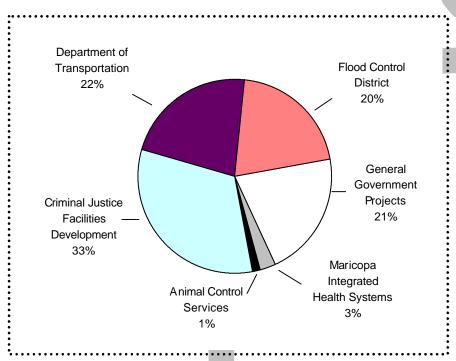
#### CAPITAL PROJECTS

#### Capital Improvement Projects

Capital Improvement Projects are defined by policy as non-recurring projects resulting in the construction, renovation, or acquisition of infrastructure costing more than \$150,000 with an expected useful life of many years. The most common examples include buildings, roads, parks and flood control projects.

Sources of funding for Capital Improvement Projects include: voter-authorized bonds, voter-authorized taxes, fund revenues and reserves, intergovernmental payments, grants, and other forms of long-term financing such as certificates of participation (COPs).

This is the second year of the County's planned capital growth and expansion period which is expected to continue throughout the next several years. The largest portion of capital expenditures for the coming five years will be in Adult and Juvenile Criminal Justice Facilities at 33%, which are funded by a voter-approved jail tax which was passed in November 1998. The Department of Transportation is next with 22% followed by General Government Projects, 21%; Flood Control District, 20%; and the enterprise funded MIHS, 3%; and Animal Control Services, 1%.



### Operating and Capital Budgets Their Relationship

A direct relationship exists between the capital budget and the operating budget in Maricopa County. Completed capital projects generally require additional operating budget resources for upkeep, maintenance, security and other costs associated with additional acreage, mileage, or square footage. These costs must be considered in planning future operating budgets.

It is the County's philosophy and policy that new capital projects will be undertaken only if future operating revenues are sufficient to support future operating costs.

#### The Capital Improvement Program (CIP)

The Capital Improvement Program (CIP) is a five-year plan of Capital Improvement Projects that identifies projects which will be completed through the next five years. The CIP outlines project costs, funding sources, and future operating costs associated with each capital improvement. Because these projects typically span more than one fiscal year, the plan is updated annually to track existing projects and to identify new projects.

It should be noted that over the five-year period, the cost of a project and projected completion date can vary from the initial plan. Reasons include Board priorities, greater than anticipated escalation costs, and unforeseen events. This can be seen on the following table which shows amendments to General Government projects.

General Fu	n <b>d</b> l	Projects Varian	се			
		Original Project		New Project		
DEPARTMENT & PROJECT		Estimate		Estimate		Variance
GENERAL GOVERNMENT						
Juvenile 80-Bed ExpansionConcluded in FY 1999-00	\$	1,779,000	\$	-	\$	1,779,000
Spur Cross Ranch (All Carryover)	\$	7,500,000	\$	7,500,000	\$	-
Sub-tota	I \$	9,279,000	\$	7,500,000	\$	1,779,000
Medical Examiner FacilityOriginal locale was Jail Parking Garage and now is Admin. Building Parking Garage	\$	13,500,000	\$	16,946,338	\$	(3,446,338)
Downtown records storage was originally going to occur by	Ψ	10,000,000	Ψ	10,040,000	Ψ	(0,110,000)
purchasing a warehouse. It is now going to be part of the Jackson Street Parking Garage and will be called Clerk of the						
Court Service Center	\$	7,000,000	\$	-	\$	7,000,000
Clerk of the Court Service Center  Downtown property acquisitions now in Plaza De Maricopa			\$	28.530.840	\$	(28.530.840)
New Administration Building	\$	10,900,000	\$	-	\$	10,900,000
Downtown Multi.Facility/Justice Court 50%.This project was originally 50% Sheriff's Training and 50% co-located justice	ı					
court. The concept has changed	\$	3,750,000	\$	-	\$	3,750,000
Relocation of Scottsdale Justice Courts	\$	600,000	\$	2,600,000	\$	(2,000,000)
Plaza De Maricopa/New Administration Building	\$	61,500,000	\$	96,705,000	\$	(35,205,000)
New Administration Building Parking	\$	22,900,000	\$	13,886,926	\$	9,013,074
Public Health Facility	\$	28,560,000	\$	28,000,000	\$	560,000
Mesa Justice Court Facility	\$	13,000,000	\$	15,750,000	\$	(2,750,000)
Regional Land Acquisitions	\$	5,000,000	\$	8,400,000	\$	(3,400,000)
Tempe Co-located Justice Courts	\$	11,000,000	\$	10,250,000	\$	750,000
Northwest Co-located Justice Courts	\$	11,000,000	\$	12,000,000	\$	(1,000,000)
Northeast Co-located Justice Courts	\$	11,000,000	\$	12,000,000	\$	(1,000,000)
New Projects					\$	-
Facilities Management Building 401 W. Jefferson	\$		\$	2,375,000	\$	(2,375,000)
Early Felony Processing Court Room Space	_	-	Φ.	3.800.000	\$	(3,800,000)
Subtota  Potential Future Projects in Reserve	ΙЪ	199,710,000	\$	251,244,104	\$	(51,534,104)
Administration Building Renovation - 301 W. Jefferson Durango/Multi-Purpose Facility (Elections and other Non-Sup.	\$	-	\$	10,000,000	\$	(10,000,000)
Court Functions)	\$	-	\$	11,000,000	\$	(11,000,000)
Southeast Regional Complex/Courtroom Building Buildout	\$ \$	<u>-</u>	\$ \$	4,000,000 25,000,000	\$ \$	(4.000.000) (25,000,000)
GENERAL GOVERNMENT TOTAL	\$	208,989,000	\$	283,744,104	\$	(74,755,104)

Projects in bold print are in the FY 2000-01 CIP.

#### The Capital Budget

The capital budget is the first year of a capital improvement program. The proposed FY 2000-01 Maricopa County capital budget is \$297,672,452. It is comprised of projects for which funding has been clearly identified for the duration of the project.

#### **Capital Budget by Fund**

Fund	FY 99-00 Adopted	FY 99-00 Revised	FY 99-00 Projected Expenditure	FY 2000-01 Requested Budget
General Fund	\$ 27,989,000	\$ 29,989,000	\$ 6,455,000	\$ 60,230,371
Enterprise Funds (MIHS)	440,000	440,000	440,000	18,000,000
Special Revenue:				
Criminal Justice Facilities Development	55,028,139	55,028,139	24,000,000	69,618,279
Department of Transportation	69,568,000	69,568,000	46,217,000	81,894,000
Flood Control District	64,655,000	64,655,000	45,360,000	67,929,802
Totals	\$ 217,680,139	\$ 219,680,139	\$ 122,472,000	\$ 297,672,452

## The Capital Budget and Planning Process

In general, capital projects are budgeted separately from the operating budget in a series of capital project funds. During FY 1999-2000, the Board adopted a new policy (A1920) which establishes a formal review and approval process for capital project requests. This policy requires each department to submit proposed potential projects that might be undertaken during the next five-year period to the Facilities Review Committee (FRC) regardless of the source of funds or building delivery method. The Facilities Review Committee is comprised of the FMD Director, senior representatives from the Office of Management and Budget, Judiciary Branch and the offices of the County Administrative Officer and the Chief Financial Officer. The committee also includes an elected official and an at-large representative, both of whom are committee appointees. It should be noted that the established processes for the capital improvement plans of the Flood Control District and the Department of Transportation are specifically excluded from this policy.

The process begins with the FRC approving instructions to be used in the coming year for Capital Improvement requests no later than June 30. By September 1 of each year, departmental requests shall be submitted to the FRC using the Justification Approval Request format. No departmental request shall be considered without an approved facilities master plan. There are five phases in the Capital Budget and Planning Process: 1) Justification Phase; 2) Conceptual Phase; 3) Design Phase; 4) Construction Phase and 5) Occupancy Phase. There are specific requirements for each phase that are outlined in the policy. Recommended projects are entered into the CIP in the latter portion of the conceptual phase and before the design phase. This new policy is expected to yield more consistency and efficiency in capital project planning and implementation and ensure that projects are congruent with County-wide long-term goals and initiatives.

The Department of Transportation and the Flood Control District currently employ separate planning procedures. These include intergovernmental agency collaboration and prioritization based on an established list of ranking criteria for designated types of projects.

The road ranking criteria employed by the Department of Transportation include:

- Safety
- Land use, regional travel usage, and environmental factors
- Traffic volume compared to capacity of roadway
- Cost/benefit ratio
- Joint sponsorship
- Bonus points for intelligent transportation systems, alternative mode and environmental enhancements

This ranking system was developed to apply only to roadway improvements. Separate ranking systems exist for evaluating potential bridges, channel upgrades, bicycle, pedestrian and other multi-modal improvements.

The Flood Control project ranking criteria include the following:

- Submitting agency priority
- Master Plan Element
- Hydrologic/hydraulic significance
- Level of protection
- Area protected
- Environment quality
- Area-wide benefits
- Total projected cost
- Level of partner(s) participation
- Operation and maintenance costs
- Operation and maintenance responsibility

#### Capital Improvement Plan

The Capital Improvement Plan spans a five-year period beginning with FY 2000-01 and ending with FY 2004-05. The total anticipated cost for projects presented in the FY 2000-01 Capital Projects Department Summary is over \$1.36 billion.

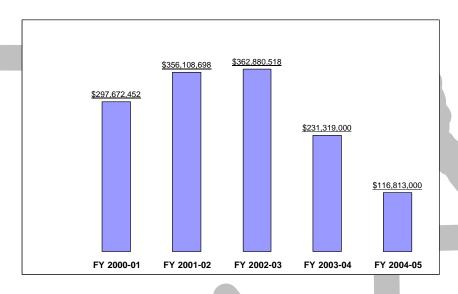
#### MARICOPA COUNTY FY 2000-01 CAPITAL IMPROVEMENT PLAN Five-Year Total by Fund

CIP Allocation by Fund	FIVE-YEAR TOTAL FY 2000-01 through FY 2004-05
General Fund	
Instrastructure Development/Enhancement	\$ 283,667,587
Enterprise Funds	
Maricopa Integrated Health Systems	40,000,000
Animal Control Services	12,000,000
Special Revenue	
Criminal Justice Facilities Development	444,718,279
Department of Transportation	305,588,000
Flood Control District	278,819,802
Totals	\$ 1,364,793,668

Expenditure limit rules impact decisions pertaining to how capital projects will be funded. For this reason, funding over the next three years for General Fund and Enterprise capital projects will come from certificates of participation (COPs).

It is anticipated that FY 2002-03 will be the highest spending year for capital:

# Capital Improvement Plan Expenditure by Fiscal Year



# General Government Projects

The General Fund capital budget status and request can be summarized in the following table:

Capital Budget
General Fund
FY 1999-00 Project Status and FY 2000-01 Budget Request

DEPARTMENT & PROJECT		FY 1999-00	-	Y 1999-00	FY 1999-00	FY 1999-00 Carryover or	FY 2000-01
FY 2000-01 Projects	Re	vised Budget		Transfers	Expenditures	Unspent	Proposed
GENERAL GOVERNMENT							
Juvenile 80-Bed Expansion (Complete in FY 99-00)	\$	1,779,000	\$		\$ 1,779,000	\$ -	\$ -
Spur Cross Ranch (All Carryover)		3,750,000			-	3,750,000	3,750,000
Subtotal	\$	5,529,000	\$	-	\$ 1,779,000	\$ 3,750,000	\$ 3,750,000
Medical Examiner Facility (Forensic Sciences Center)	\$	1,000,000	\$		\$ 600,000	\$ 400,000	\$ 389,665
Downtown Records Storage (Now Clerk of the Court							
Service Center/Jackson Street Garage)		6,000,000		(5,994,000)	6,000	500,000	-
Clerk of the Court Service Center (Downtown Records Storage)				2,994,000	1,500,000	1,494,000	15,658,440
Downtown Property Acquisitions (Now 100% in New							
Admin Building)		8,600,000		(5,500,000)	-	-	-
Downtown Multi. Facility/Justice Court 50% (50% portion for Sheriff's Training Facility now 100% in CJFD)							
, , , , , , , , , , , , , , , , , , , ,		3,000,000		(3,000,000)	-	-	-
Relocation of Scottsdale Justice Courts		300,000		-	260,000	40,000	2,340,000
Plaza De Maricopa/New Administration Building	\$	2,500,000	\$	-	\$ 500,000	\$ 4,600,000	\$ 7,851,000
New Administration Building Parking		500,000		8,500,000	300,000	8,700,000	271,501
Public Health Facility		560,000		-	60,000	500,000	8,000,000
Mesa Justice Court Facility	\$	-	\$	1,000,000	\$ 100,000	\$ 900,000	\$ 900,000
Regional Land Acquisitions		-		346,116	-	346,116	350,000
Tempe Co-located Justice Courts		-		1,653,884	1,350,000	303,884	1,050,000
Northwest Co-located Justice Courts		-		1,000,000	-	1,000,000	20,000
Northeast Co-located Justice Courts		-		1,000,000	-	1,000,000	20,000
Subtotal	\$	27,989,000	\$	2,000,000	\$ 6,455,000	\$ 23,534,000	\$ 40,600,606
New Projects							
Facilities Management Building 401 W. Jefferson	\$	-	\$	-	\$ -	\$	\$ 2,375,000
Early Felony Processing Court Room Space in Jail		-		-	-	-	250,000
Subtotal	\$	-	\$	-	\$ -	\$ -	\$ 2,625,000
CIP Program Reserve	\$	-	\$		\$ -	\$ -	\$ 17,004,765
GENERAL GOVERNMENT TOTAL		\$27,989,000		\$2,000,000	\$6,455,000	\$23,534,000	\$60,230,371

## **Spur Cross Ranch**

Through an intergovernmental agreement between Arizona State Parks Board and Maricopa County, this 2,250-acre tract of rugged Sonoran Desert that borders the Tonto National Forest near Cave Creek will be preserved as a natural preserve. The bill was signed by Governor Hull on May 3, 1999. Maricopa County will provide 50% of the funding using Federal Reimbursement Funds. A total of \$7.5 million has been earmarked for this purchase.

## **Medical Examiner Facility**

This Forensic Sciences Center will be constructed on Jefferson Street in conjunction with the new Administrative Parking Garage. The Forensic Sciences Center will include both professional and administrative areas and the size has been increased to ensure adequate size to handle the county's record growth. The design of the structure is being completed by The Stichler Group. Construction is expected to be completed by July 2002 with an estimated total cost of \$16,946,338.

#### Clerk of the Court Service Center

The location and scope of this project was adjusted by the decision not to purchase an existing site for a Records Storage facility and the change in location for the Forensic Science Center. This Center will be constructed in conjunction with a new parking garage on Jackson Street that will service the 4<sup>th</sup> Avenue Jail (see Criminal Justice Facilities project descriptions). The Clerk of Superior Court will be located in this garage utilizing the approximately 115,000 square feet of space on first level below grade for record storage and locating their office space either on this same level or on a portion of the first floor. The site is located on the south side of West Jackson Street between Fifth Avenue and Seventh Avenue. The estimated total cost to the General Fund is \$15,658,440 with construction slated to be completed by May, 2001.

#### **Relocation of Scottsdale Justice Courts**

This project was initiated in the Fiscal Year 1999/2000 Capital Improvement Plan in response to the City of Scottsdale notifying the County that the facilities being used for the County's Scottsdale Justice Court would no longer be available after December 11, 2000. At the time, the proposed remedy was considered temporary and \$600,000 was budgeted for one full size courtroom and one hearing room. The project has since expanded and will include renovation of 5,281 square feet of existing facilities and add 7,995 square feet to the Butherus building for a total of 13,275 square ft. The facility will house two full size courtrooms, approximately 1200 square feet each plus administrative areas, two small and one large holding cell areas and a constable's office. The facility will have a useful life of 10-15 years, be completed in late December 2000, and will serve one precinct at a total cost of \$2,600,000.

# **New Administration Building**

The 2000/01 Fiscal Year Capital Improvement Plan includes \$7,851,000 in funding for the completion of land acquisition, design and initiation of construction for the new 500,000 square feet of office space in up to twenty-five stories to be located in the area bounded by Jefferson St., Jackson St., Fifth Ave. and Seventh Ave. The County will consolidate various county departments, some of which occupy costly leased space in various downtown office buildings, into this building. An architectural and project management services contract has been awarded for the project and anticipated occupancy is late summer, FY 2003-04. It is anticipated that Sixth Avenue will be abandoned and that Madison Street will be rerouted to satisfy the site development requirements. The total project cost from conception to completion is estimated to be \$96,705,000. This total represents an increase of \$32,605,000 from the prior year's Capital Improvement Plan as a result of new needs identified through additional programming.

# **New Administration Building Parking**

As part of the proposed new administration building, additional parking will be required. The site for this structure will be shared with the new Medical Examiner Facility, described above. The garage is expected to hold 1,000 cars and will be completed in July 2002. The current budget for this project is \$11,314,190.

## **Public Health Facility**

The public health facility located on Roosevelt is in critical need of updating. Plans for the project include a 150,000 square foot facility be built on the MIHS campus to house Public Health Administration, the Public Health Clinic and Environmental Services along with a 400-car parking facility. The cost of this project is estimated to be \$28,000,000 with completion by June 2002.

## **Mesa Justice Court Facility**

Through an IGA with the City of Mesa, this project will co-locate four existing east valley Justice Courts into one building located in downtown Mesa. The project will be a three or four story building having 85,000 to 90,000 square feet. The Adult Probation group, which currently occupies approximately 27,000 square feet at 245 N. Centennial Way, will relocate to this building. Environmental Service offices will also be located here. Through the IGA, the County will have access to an existing parking structure on the north side of the project. The City of Mesa currently owns the parking facility. FMD completed the programming phase this fiscal year, has issued an RFP, and has selected a design team. Funds budgeted in FY 1999-00 will cover design and completion of construction documents, plans review, necessary permitting, and construction bidding and award of construction contract. Construction is scheduled to begin in late FY 2000-01. The total project cost is estimated at \$15,60,000.

## **Regional Land Acquisitions**

The acquisitions under consideration would be in conjunction with potential regional center sites. \$8,400,000 has been identified for this purpose.

## **Tempe Co-Located Justice Courts**

Land was purchased in FY 1999-00 for a co-located justice court facility in the Tempe/South Scottsdale area for up to four courts. The two existing Tempe courts would be joined by the Chandler court and a new precinct yet to be created. The total budget for this project is 10,250,000.

# **Northeast and Northwest Co-Located Justice Courts**

A co-located facility is planned for the North Scottsdale area, however at this time the number of courts and the specific area has not been determined. A second, similar co-located facility is planned for the northwest area. \$12,000,000 has been set aside for each of these projects.

# Facilities Management Building 401 W. Jefferson

This project will result in the reconfiguration of approximately 52,000 square feet of shop and office space to allow for a fire protected records storage area and for changes to the façade of the building that will add 1,400 square feet of office space. Construction is expected to begin in August 2000 and will be complete within 180 days. The project will provide enough space to accommodate personnel and technological changes over the next five years.

# Early Felony Processing Court Room Space in Jail

This project will entail configuring space in the new Jail to accommodate courtrooms for early felony disposition. At this time it has been determined that this is a court processing function and that jail tax funds should not be used.

# **Potential Future Projects in Reserve**

These projects are listed for planning purposes. No programming has occurred and they are subject to the FRC review process. This list includes: Administration Building Renovation following relocations to the new Administration Building; a multi-purpose facility at the Durango site which will house non justice system departments currently occupying court house space; and the Southeast Regional Complex/Courtroom Buildout.

# Enterprise Fund Projects

As illustrated in the pie chart on the first page of this section, Enterprise Fund projects comprise 4% of the five-year CIP.

## Maricopa Integrated Health Systems (MIHS)

In FY 1999-00 a master plan was completed for MIHS. The plan resulted in two major projects that are included in this year's CIP. The Comprehensive Health Care Clinic and the first floor of the Maricopa Medical Center will undergo substantial remodeling over the next two years which will cost \$40,000,000--\$22,000,000 for the clinic and \$18,000,000 for the hospital. (It is only by coincidence that these amounts match the estimated expenditures by fiscal year.) These projects will be funded by Certificates of Participation.

#### Comprehensive Health Clinic

In FY 2000-01, the second and third floors of the Comprehensive Health Care Clinic, currently used for storage, will be built out to increase and enhance services. Work on these two floors is expected to be complete by April 2001. Some of the services currently located on the first floor will be moved to the second and third floors and the first floor will then undergo remodeling that is expected to continue into FY 2001-02 and is budgeted accordingly. The clinic project will result in the number of exam rooms being increased and existing exam rooms being enlarged. The women's and the children's clinics will be enhanced as will the pharmacy. Additional chairs will be added to the dialysis unit. These improvements are expected to yield a 5 - 10% increase in patients annually over the next five years.

#### Maricopa Medical Center

Comprehensive planning and design for the hospital first floor build out will take place in FY 2000-01 with the possibility of work commencing before fiscal year end. In FY 2001-02 the first floor of the Maricopa Medical Center will be reconfigured to accommodate expanded radiology services which includes the acquisition of an MRI. The emergency department will be remodeled and a second angio suite and a digitized radiology system will be added. In addition, the main entrance will be located from the north side of the building to the west side. The existing waiting rooms, none of which have been updated since the hospital was built, will be refurbished. Once these projects are complete, the conditions of the hospital and of the comprehensive health care clinic will be better aligned. These improvements are expected to bring these entities into the competitive market for paying customers.

# **Animal Control Facility**

The existing facility at the Durango Campus is out-dated and undersized. The department will set aside \$250,000 of its funds for planning and programming in the coming fiscal year. Eventually a new facility will be built, perhaps in the northwest valley, and the existing facility at Durango will be refurbished. The project is expected to cost \$12,000,000 and will be funded by fees.

# Criminal Justice Facilities

# Real Property Parcel at Durango Site

This is approximately 62 acres of land located on the southwest quadrant of the Durango Complex, and is bordered on the south by Lower Buckeye Road and on the west by 35<sup>th</sup> Avenue. The Preliminary Durango Complex Master Plan, dated 5/10/99, prepared by the DLR Group for FMD suggests that future use of the land could include some of the following facilities: the new 1,865 bed adult jail complex complete with central services to support the entire adult and juvenile system (food factory, laundry, warehouse); a new MCSO Training Academy and a warehouse structure and surface and structured parking. A finalized master plan for this site may not occur during FY 1999-00.

#### **Facility Replacement**

As part of the new jails program, new juvenile detention facilities are proposed for the Durango Campus. New facilities and expansion area will necessitate the relocation of certain facilities. Funds from the FY 1999-00 budget have been used to retain consultants to prepare design and construction documents, bid, select a general contractor and start construction for the new facilities.

## **Adult and Juvenile Detention Facilities**

Criminal Justice Facilities projects comprise the largest single share of the capital improvement plan with projections for expenditure of \$444,718,279 over the next five years. The greatest majority of jail tax expenditures will be for adult jails and juvenile detention centers. A programming study, based on the Jail Master Plan, was finalized in July 1999. The following projects are listed in the FY 2000-01 CIP:

**4<sup>th</sup> Avenue Jail**: This new downtown jail facility will house 1360 pre-trial maximum security inmates. It will be a mid-rise building designed to be architecturally compatible with existing buildings in the area. An underground tunnel will be constructed to connect this facility to the existing tunnel system between Madison Street Jail and First Avenue Jail. Construction will begin early summer CY 2001, and complete by the end of CY 2003. This facility is expected to cost \$127,000,000.

**Jackson Street Garage**: This design/build pilot project is currently underway. It is expected to accommodate 1800 vehicles, 800 of which are programmed for use of the new 4<sup>th</sup> Avenue Jail. The Clerk of the Court Service Center will be housed at this site. As such this project is funded from a combination of General Fund and Jail tax revenues. The total cost to the Jail Fund for this project is \$11,372,401. A contract has been awarded to D.L. Withers and construction will be completed by May 1, 2001.

Lower Buckeye Jail: This campus totals 805,000 square feet. It will provide over 1800 beds for maximum, medium, and minimum security, remanded juveniles, a psychiatric unit, and an infirmary. Administrative support offices for jail command and Correctional Health Services are also housed in this facility. This project will additionally provide central services for the entire MCSO system. These services include a food factory, central warehouse, central laundry, video visitation, inmate education, and library. Central Services construction will begin in early CY 2001 and complete by summer CY 2001. Construction of the detention portion of the project will begin late spring, CY 2001 and complete early summer CY 2003. This facility is expected to cost \$194.800.000.

**Estrella Support Building**: This support structure will provide dining, showers, toilet/lavatories, lockers, medical, religious and visitation services to tent inmates. It will reactivate two dormitories at Estrella Jail, which are currently being used for these purposes. This project began construction March 2000 and is expected to complete September 2000. This project will cost \$2,000,000.

**Juvenile Detention and Courts**: This project is located at two different sites. The Durango portion includes 220 new detention beds with ancillary support services such as education, visitation, recreation, intake, medical, and administration. A 480 bed residential treatment facility is also part of the project. Durango will additionally house a new 12-court Juvenile Courthouse, with support space for Juvenile Court Administration, Clerk of the Superior Court, County Attorney, Public Defender, and Probation. At the Southeast Facility in Mesa 120 beds will be added, with one courtroom addition, and a parking structure for 400 spaces. Construction for all juvenile projects will complete by late CY 2003. \$79,500,000 has been budgeted for these projects.

**Retherm:** All new facilities will require some type of food distribution system from the new food factory. Funding is being provided from the Jail Tax to provide adequate loading dock and storage capacity for the delivery system. A budget of \$18,700,000 has been established for the retherm.

**Special Management Units:** The Special Management Units are part of the 4<sup>th</sup> Avenue Jail and will provide 144 very high security cells. These cells are designed to protect both MCSO and the inmates housed at this jail.

# **Department of Transportation Projects**

Fund allocations for specific department of transportation projects for the next five years are detailed in the Five-Year Department Summary.

# **Flood Control District Projects**

Fund allocations for specific flood district projects for the next five years are detailed in the Five-Year Department Summary. Capital Projects Department Summary.

# Capital Projects Department Summary

	Budget		Estin	nate	d		Proje	cte	d		Five-Year
FUND, DEPARTMENT and PROJECT	FY 2000-01		2001-02		2002-03		2003-04		2004-05		TOTAL
GENERAL FUND											
eneral Government											
ontinuing FY 1999-2000 Projects											
our Cross Ranch (All Carryover)	3,750,000		-		3,750,000		-				7,500,00
edical Examiner Facility	389,665		9,342,700		6,437,827		-		-		16,170,1
lerk of the Court Service Center	15,658,440				, , , , <sub>-</sub>		-		-		15,658,4
elocation of Scottsdale Justice Courts	2,340,000				-		-		-		2,340,0
aza De Maricopa/New Administration Building	7,851,000		26,037,000		48,387,000		13,930,000		-		96,205,0
ew Administration Building Parking	271,501		7,193,998		3,848,691						11,314,1
ublic Health Facility	8,000,000		20,000,000				-		-		28,000,0
esa Justice Court Facility	900,000		9,250,000		5,150,000		350,000		-		15,650,0
egional Land Acquisitions	350,000		8,050,000		4 000 000		-		-	A	8,400,0
empe Co-located Justice Courts	1,050,000		8,000,000		1,200,000		2 000 000		-		10,250,0
orthwest Co-located Justice Courts ortheast Co-located Justice Courts	20,000 20,000		300,000 300,000		8,680,000 8.680.000		3,000,000		-		12,000,0 12,000.0
Unitional CO-located Justice Courts	\$ 40,600,606		88,473,698	\$	86,133,518	•	20,280,000	•		\$	235,487,8
RC Recommended New Projects	Ψ -τυ,υυυ,υυσ	φ	00,473,080	Ψ	00, 100,010	Ψ	20,200,000	Ψ	_	Ψ	200,407,0
acilities Management Building 401 W. Jefferson	\$ 2,375,000	\$	_	\$	_	\$	_	\$	_	\$	2,375,0
arly Felony Processing Court Room Space in Jail	250.000		1.250.000	Ψ	2.000.000	Ψ	300.000	Ψ		Ψ	3.800.0
Subtotal			1,250,000	\$	2,000,000	\$	300.000	\$	-	\$	6,175,0
	, , , , , , , , , ,	·		•	,,	•	,	•		•	-, -,-
IP Program Reserve	\$ 17,004,765	\$		\$	_	\$	_	\$			17.004.7
FY 2000-01 General Government CIP Subtotal	\$ 60,230,371	\$	89,723,698	\$	88,133,518	\$	20,580,000	\$	-	\$	258,667,5
otential Future Projects in Reserve											
dministration Building Renovation- 301 W. Jefferson	_		N		5.000.000		5.000.000		_		10,000,0
urango/Multi-Purpose Facility (Non Justice Syst. Depts.					0,000,000		0,000,000				.0,000,0
rom Courthouse)	-		1.000.000		4,000,000		6,000,000		-		11.000.0
outheast Regional Complex/Courtroom Buildout			2,000,000		2,000,000		-,,				4,000,0
Subtotal	\$ -	\$	3,000,000	\$	11,000,000	\$	11,000,000	\$	-	\$	25,000,0
General Government Total	\$ 60.230.371	\$	92.723.698	\$	99,133,518	\$	31,580,000	\$		\$	283,667,5
Oshisiai Ostoriimisii Totai	00,200,071	Ψ	02,720,000	Ψ	00,100,010	Ψ	01,000,000	Ψ		Ψ	200,007,0
ENTERPRISE FUNDS											
aricopa Integrated Health Systems											
omprehensive Health Care Clinic 3rd/4th Floor											
uildouts/1st Floor Remodel	\$ 17,000,000		5,000,000	\$	-	\$	-	\$	-		22,000,0
aricopa Medical Center First Floor Reconfiguration	\$ 1.000.000		17.000.000								18.000.0
Maricopa Integrated Health Systems Total	\$ 18,000,000	\$	22,000,000	\$	-	\$	-	\$	-	\$	40,000,0
nimal Control Services											
nimal Control Facility*	\$ -	\$	6,000,000	\$	6,000,000	\$	-	\$	_	\$	12,000,0
Animal Control Services Total	\$ -	\$	6,000,000	\$	6.000.000	\$	-	\$	-	\$	12,000.0
Programming cost of \$250,000 to be funded in											
epartmental budget for FY 2000-01. Future source of											
nds vet to be finalized.											
SPECIAL REVENUE											
riminal Justice Facilities Development (CJFD)											
JFD Project Management and Support Activities	\$ 1,115,838		-		_		_		_	\$	1,115,8
heriff's Office Training Facilities	4,500,000		-		-		-		-	•	4,500,0
eal Property Parcel at Durango Jail Site	200,000		-		-		-		-		200,0
acility Replacement	2,000,000		-		-		-		-		2,000,0
dult and Juvenile Detention Facilities											. ,
4th Avenue Jail	14,000,000		37,000,000		49,000,000		25,000,000		2,000,000		127,000,0
Jackson Street Garage	10,802,441		-		-		-		-		10,802,4
Lower Buckeye Jail	17,000,000		36,000,000		72,800,000		57,000,000		12,000,000		194,800,0
Estrella Support Building	2,000,000		-		-		-		-		2,000,0
have all Detection and Country	18,000,000		38,000,000		17,000,000		6,000,000		500,000		79,500,0
Juvenile Detention and Courts	10,000,000		00,000,000								
Retherm (Prepared Food Distribution System) Special Management Units	-		-		5,600,000 4.100.000		9,600,000		3,500,000		18,700,0 4,100.0

# Capital Projects Department Summary (Continued)

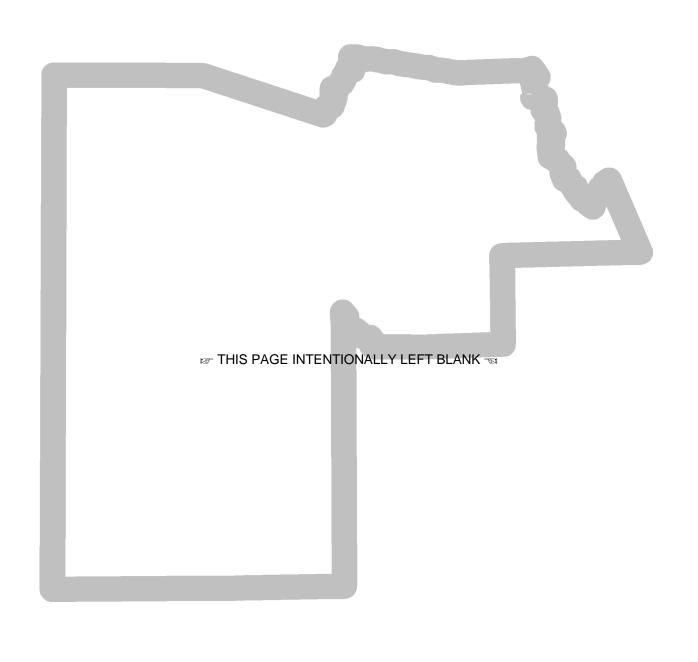
CAPITAL PROJECTS DEPARTMENT SUMMARY - FIVE YEAR PLAN											
	Budget	_	Estin	nate		_	Proje				Five-Year
FUND, DEPARTMENT and PROJECT	FY 2000-01		2001-02		2002-03		2003-04	2	004-05		TOTAL
Department of Transportation (MCDOT)											
Alma School N. Bridge Grade Cntrl	\$ -	\$	_	\$	-	\$	2,597,000	\$	681,000	\$	3,278,00
Chandler Hts Rd Bridge @ Eastern	6,000		-		-		-		-		6,00
Chandler Hts Rd Bridge @ Sanoki Wash	120,000		/		-		-		-		120.00
Deer Valley Rd Bridge @ New River	331,000		119,000		-		-		-		450,00
AcKellips Rd Bridge @ Salt River Total Bridge Projects	\$ 891,000		119,000	Φ.		\$	120,000 2,717,000	¢	681,000	•	554,00 4,408,00
			119,000	Ψ	_	Ψ	2,717,000	Ψ		Ψ	
CDAC Assistance Program	300,000		300,000	_	300,000	_	300,000		300,000	_	1,500,0
Total Enhancement Projects			300,000	\$	300,000	\$	300,000	\$	300,000	\$	1,500,0
TS Feasibility Study	250,000		-	_	-	_	-		-		250.0
Total ITS Projects			-	\$	-	\$	-	\$	-	\$	250,00
7th Ave Channel: DV to Williams Rd Cave Creek Landfill Transfer Station Access	3,000		230,000		228,000		600.000				461,0 600.0
Total Local Road Network	\$ 3,000	\$	230,000	\$	228,000	\$	600,000	\$		\$	1,061,0
	,				,						
115th Ave: MC 85 to McDowell	\$ 853,000	\$	1 150 000	\$	-	\$	-	\$	-	\$	853,00
51st Ave: GRIC Bdry to Baseline 59th Ave Truck Rt: Dusty Lane to Sa	700,000 500,000		1,150,000		-		-				1,850,0 500,0
99th Ave: McDowell to Glendale	1,300,000		-		_				-		1,300,0
Castle Hot Springs Rd (East)	15,000		-		-		-		-		15,0
Chandler Blvd: west of Gilbert Rd	900,000		-		-		-		-		900,0
Ellsworth: Germann to Baseline	3,526,000		7,906,000		10,700,000		-		-		22,132,0
Estrella Interim Loop 303 (II)	2,501,000		7,893,000		8,559,000		4 055 000		-		18,953,0
Gilbert Rd: McDowell to SR 87 Gilbert Rd: Williams Field to Ray	844,000 133.000		224,000 20,000		4,295,000 1,794,000		4,255,000		-		9,618,0 1,947,0
Gilbert Rd: Pecos to Williams Field	39,000		20,000		1,794,000		-		-		39,0
ake Pleasant Rd: Williams Rd to SR 74	150,000		-		-		-		-		150,0
AC 85: Cotton Lane to Estrella	228,000		679,000		5,621,000		-		-		6,528,0
MC 85: Estrella Pkwy to Litchfield	642,000		2,571,000		-		-		-		3,213,0
MC 85: 107th Ave to 91st Ave	70,000		-		-		-		-		70,00
MC 85: 91st Ave to 75th Ave Power Rd: Guadalupe to Baseline	70,000 613,000		-		-		-		-		70,00 613,00
Queen Creek Rd: AZ Ave to McQueen	59,000				-		-		-		59,00
Varner Rd: Lindsay to Greenfield	-		-		-		530,000		-		530,0
Villiams Field Rd: Gilbert to Lindsay	500,000		_				<u> </u>				500.0
Total Primary Road Network	\$ 13,643,000	\$	20,443,000	\$	30,969,000	\$	4,785,000	\$	-	\$	69,840,00
07th Ave: Wm's Rd to Estrella Rdwy	\$ 636,000	Ф	1,979,000	Φ		\$	_	\$	_	\$	2,615,00
75th Ave: MC 85 to Van Buren	56,000		1,979,000	Ψ	_	Ψ	-	Ψ	· .	Ψ	56,00
33rd Ave: Northern to Olive	158,000		-		-		-		-		158,00
Alma School: McLellan to McKellips	55,000		-		-		-		1,947,000		2,002,0
Bush Hwy II: McKellips to McDowell	-		-				717,000		-		717,0
Cactus Rd: 91st Ave to 89th Ave	-		-		70,000		-		-		70,0
Elliot Rd: Val Vista to Greenfield El Mirage: Bell to Beardsley	280,000		_		-		680,000		-		680,0 280,0
El Mirage: Beardsley to Loop 303	350,000				_				-		350,0
Higley Rd: Olney to Guadalupe	-		-		-		485,000		-		485,0
McQueen Rd: Queen Creek to Pecos	-		-		1,410,000		6,157,000				7,567,0
Ocotilla: EOM to Palo Verde	70,000		-		-		-		-		70,0
Ocotillo Rd: Basha to AZ Ave	-		-		-		-		-		00.0
Ray Rd Channel: Tuthill to Airport Ray Rd: Lindsay	96,000		-		-		550,000		-		96,0 550,0
Thomas Rd: 99th Ave to 91st Ave	4,000		_		_		1,948,000		_		1,952,0
/al Vista Dr: Ray to Warner	,500		_		-		530,000		-		530,0
Total Secondary Road Network	\$ 1,705,000	\$	1,979,000	\$	1,480,000	\$	11,067,000	\$	1,947,000	\$	18,178,0
24 - 1 A O 1 - O / - O - / - O / - O / - O / - O / - O / - O / - O / - O - / - O / - O -						_		•		•	
51st Ave: Santa Cruz to St John Bartlett Lake Rd: CC to Horseshoe	\$ 98,000		-	\$	-	\$	-	\$	-	\$	98,0
Villiams Field @ Higley	90,000 29,000		-		-		-		-		90,0 29.0
Total Safety Improvements		\$	-	\$	-	\$	-	\$	-	\$	217,0
	,500	•		•		-		•		*	, 0
51st Ave @ Salt River	\$ 1,600,000	\$	-	\$	-	\$	-	\$	-	\$	1,600,0
Bush Hwy @ Salt River (Blue Pt)	185,000		-		-		-		-		185,0
Carefree Hwy @ CC Wash	1,352,000		-		-		-		1 017 000		1,352,0
ndian School @ Agua Fria/Scour MC 85 @ Agua Fria/Bridge Scour	-		-		-		-		1,817,000 2,145,000		1,817,0 2,145,0
MC 85 @ Ayondale Wash	220,000		-		-		-		2,140,000		2,145,0
Old US 80 @ Hassayampa/Scour	220,000		_		=		948,000		_		948,0

# Capital Projects Department Summary (Continued)

CAPITAL F	PRO	JECTS DEF	PAR	TMENT SU	MN	//ARY - FIVE	: · ·	EAR PLAN	•••	• • • • • • • •	•••	• • • • • • • • • • • • • • • • • • • •
•		Budget		Estin	nate	ed		Proje	ectec	t L		Five-Year
FUND, DEPARTMENT and PROJECT		FY 2000-01		2001-02		2002-03		2003-04		2004-05		TOTAL
Peoria Ave Bridge @ New River		104,000		_		_		_		_		104,000
Power Rd Bridge @ Queen Creek		1,025,000		1,000,000		_		_		_		2,025,000
Queen Creek Rd Bridge @ Eastern		19,000		256,000		-		-		-		275,000
Tuthill Rd @ Gila River/Scour		-		250,000		-		-		-		250,000
Rittenhouse Rd @ QC Wash/Scour		95,000		-		-		-		-		95,000
Roeser & Chambers Bridges @ Buckeve Feeder Ditch Total Bridge Project	to C	350.000 4,950,000	<b>c</b> 4	1,506,000	•		\$	948,000	¢.	3,962,000	¢	350.000 11,366,000
• Total Bridge Flojed	is o	4,950,000	Φ	1,506,000	Φ	-	φ	940,000	Ф	3,902,000	φ	11,300,000
27th Ave: Twin Peaks to New River	\$	228,000	\$	-	\$	-	\$	-	\$		\$	228,000
PM10 Mitigation Program		4,000,000		8,200,000		9,500,000		-				21,700,000
Total PM 1	0 \$	4,228,000	\$	8,200,000	\$	9,500,000	\$	-	\$	-	\$	21,928,000
• Cdat A Decade see to Decading	Φ.	2 020 000	Φ.		Φ		Φ.		•		Φ.	2 020 000
<ul><li>51st Ave: Broadway to Baseline</li><li>Baseline: 51st Ave to 7th Ave</li></ul>	\$	3,938,000 8,029,000	Ф	9,945,000	\$		\$		\$	· .	\$	3,938,000 17,974,000
Estrella Pkwy: Yuma to McDowell		4,143,000		9,940,000		-		-				4,143,000
• Grand Avenue Overpass		6,461,000		6,921,000		-		-		1		13,382,000
Indian Springs Rd		351,000		-		-		-		-		351,000
Loop 303: McDowell to Thomas		388,000		1,287,000		1,931,000		-		-	A	3,606,000
McDowell Rd: Pima Fwy to Alma Sch		3,670,000		4,270,000		<del>.</del>		-				7,940,000
Riggs Rd: I-10 to Price		139,000		-		1,400,000		4.500.000		-	1	1,539,000
Riggs Rd: AZ Ave to Gilbert Rd Shea Blvd: 144th to Palisades		1,680,000		-		-		4,500,000		_		4,500,000 1,680,000
Shea Blvd: Beeline to 600 ft west		334.000		_		-				-		334.000
Total Primary Road Netwo	rk \$	,	\$	22,423,000	\$	3,331,000	\$	4,500,000	\$	-	\$	59,387,000
•												, , , , , , , , , , , , , , , , , , ,
\$91st Ave: Deer Valley to Williams Rd	\$	,	\$		\$	-	\$	-	\$	-	\$	420,000
Camelback Rd: Litchfield to El Mirage		2,542,000		-		-		-		-		2,542,000
Center Street (Whitman)		100,000		4 724 000		-		-		-		100,000
<ul><li>Ellsworth: University to McLellan</li><li>Gates Rd at ATSF RR &amp; US 60</li></ul>		52,000		4,731,000						-		4,731,000 52,000
Guadalupe Rd: Hawes to Meridian		200,000				_		_		_		200,000
• Guadalupe Rd: Power to Hawes		50,000		-		-		-		-		50,000
Lindsay Rd: Williams Field to Ray Rd		-		-		-		2,600,000		-		2,600,000
Main St (Gila Bend) Barnes to Bus. I-8		125,000		-		-		-		-		125,000
Northern Ave: 95th Ave to Grand		9,418,000		-		-		-		-		9,418,000
<ul><li>Southern @ 27th Ave</li><li>Val Vista Dr. Riggs to 1/2 mi south</li></ul>		285,000 149.000				-		-		-		285,000 149.000
Total Secondary Road Netwo	rk \$		\$	4,731,000	\$		\$	2,600,000	\$		\$	20,672,000
• • • • • • • • • • • • • • • • • • •	Ψ	10,011,000	Ψ	1,101,000	۳		Ψ	2,000,000	Ψ.		٣	20,0.2,000
Patton Rd west of Grand Ave	\$	230,000	\$	-	\$	-	\$	-	\$	-	\$	230,000
Southern Ave @ 99th Ave		28,000		-				-		-		28,000
Total Safety Improvemen	ts \$	258,000	\$	-	\$	-	\$	-	\$	-	\$	258,000
Durango Facility Bldg Modifications	\$	400,000	Ф		\$		\$		\$		\$	400,000
Northeast Maintenance Facility	Φ	1,000,000	Φ		Φ		Φ		Φ	٠.	φ	1,000,000
R.O.W. In-Fill Road System		-		_		_		_		_		1,000,000
Geodetic Densification & Cadastral Survey		1.780.000		-		-		-		-		1.780.000
ITS Mainstreaming into Projects		1.250.000		-		-		-		-		1.250.000
Construction Mgmt Consultants		150,000		150,000		150,000		150,000		150,000		750,000
Previous Years Projects		350,000		350,000		350,000		350,000		350,000		1,750,000
Utility Locating (Pot-hole) Annual Unallocated Force Account		100,000		100,000 5,289,000		100,000 5,530,000		100,000 5,851,000		100,000 5,614,000		500,000 25,574,000
Preliminary Engineering Contracts		460,000		600,000		600,000		600,000		600,000		2,860,000
Archeological On-Call Consultants		100,000		100,000		100,000		100,000		100,000		500,000
Geotechnical On-Call Consultants		100,000		100,000		100,000		100,000		100,000		500,000
Surveying On-Call Consultants		100,000		100,000		100,000		100,000		100,000		500,000
Civil Engineering On-Call Consultants		150,000		150,000		150,000		150,000		150,000		750,000
Appraisal On-Call Consultants     Warrented Treffic Improvements		100,000		100,000		100,000		100,000		100,000		500,000
Warranted Traffic Improvements     Environmental On-Call Consultant		200,000 75,000		200,000 75,000		200,000 75,000		200,000 75,000		200,000 75,000		1,000,000 375,000
Haz-mat On-Call Consultant     Haz-mat On-Call Consultant		10,000		10,000		10,000		10,000		10,000		50,000
Biological On-Call Consultant		10,000		10,000		10,000		10,000		10,000		50,000
Delineation On-Call Consultant		300,000		100,000		100,000		100,000		100,000		700,000
Property Mgmt on prior years projects	_	50,000		50,000		50,000		50,000		50,000		250,000
Total System Suppo	rt \$	9,975,000	\$	7,484,000	\$	7,725,000	\$	8,046,000	\$	7,809,000	\$	41,039,000
• • • • • • • • • • • • • • • • • • •				• • • • • • • • •								

# Capital Projects Department Summary (Continued)

		Budget	Estimated			Projected					Five-Year	
FUND, DEPARTMENT a	nd PROJECT	FY 2000-01		2001-02	iato	2002-03	-	2003-04		2004-05		TOTAL
Project Reserve		\$ 2,000,000	•	2,170,000	4	2,384,000	¢	2,781,000	¢	1,149,000	•	10,484,00
TAB Opportunity Reserve		1,000,000	Ψ	1,000,000	Ψ	1,000,000	Ψ	1,000,000	Ψ	1,000,000	Ψ	5,000,00
Program Reserve		1,000,000		1,000,000		1,000,000		10,000,000		30,000,000		40,000,00
9	otal Program Reserves	\$ 3,000,000	\$	3,170,000	\$	3,384,000	\$	13,781,000	\$	32,149,000	\$	55,484,00
Department o	f Transportation Total	<b>*</b> 04 004 000	•	70 505 000	Φ.	FC 047 000	•	40.044.000	Φ.	40.040.000	•	205 500 00
Flood Control District	r rransportation rotal_	\$ 81,894,000	\$	70,585,000	\$	56,917,000	\$	49,344,000	\$	46,848,000	\$	305,588,00
Chandler Storm Drain System		830,000		850,000		1,860,000		1,850,000		-		5,390,00
City of Scottsdale		7,260,000		600,000				_		-		7,860,00
Town of Guadalupe		3,975,000		1,500,000		-		375,000		_		5,850,00
Dam Safety Project		898,000		700,000		700,000		700,000		700,000		3,698,00
Candidate Assessment Project		206,000		150,000		150,000		150,000		150,000		806,00
Sossaman Channel		55,000						-		-		55,00
South Phoenix Drainage		3,813,000		2,900,000		300.000		5.900.000		8,100,000		21,013,00
PVSP		-,0.0,000		300,000				1,000,000		2,100,000		3,400,0
EMF Mitigation		2,277,000		500,000		6,100,000		4,600,000		6,000,000		19,477,0
Rio Salado		8,054,000		5,250,000		-		-,000,000		-		13,304,0
Vickenburg Wash "Q"		35,000		0,200,000		_		_				35,0
Skunk Creek		360,000		_		_		_				360,0
Jpper New River		6,802										6,8
Spook Hill ADMP		1,064,000		-		-		800,000		5,000,000		6,864,0
East Mesa ADMP		5,233,000		10,050,000		5,840,000		2,600,000		5,000,000		23,723,0
Glendale/Peoria ADMP		5,962,000		10,030,000		1,420,000		2,000,000				7,382,0
North Peoria ADMP		1,077,000		-		1,420,000		-		-		1,077,0
				-		-		-		-		
ast Fork Cave Creek		2,350,000				0.000.000				- 000 000		2,350,0
White Tanks ADMP		2,623,000		5,200,000		8,000,000		3,000,000		6,000,000		24,823,0
Queen Creek ADMP		1,527,000		1,280,000		460,000		1,200,000		3,500,000		7,967,0
Gilbert/Chandler ADMP		7,260,000				-		-		-		7,260,0
Durango ADMP		770,000		1,000,000		3,200,000		2,800,000		3,200,000		10,970,0
ACDC ADMP		3,998,000		8,750,000		-		-		-		12,748,0
Maryvale ADMP		1,440,000		6,000,000		5,500,000		2,250,000		2,500,000		17,690,0
oothills ADMP		4,606,000		-		-		-		-		4,606,0
Fountain Hills ADMP		1,042,000				700,000		-		-		1,742,0
CIP Contingency		424,000		-		-		-		-		424,0
Stormwater Monitoring		-		-		-		-		-		
Old Cross Cut Canal		-		-		-		-		500,000		500,0
Buckeye/Sun Valley ADMP		-		-		1,400,000		600,000		615,000		2,615,0
Vittmann ADMP Update		-		400,000		650,000		740,000		-		1,790,0
Skunk Creek/New River		-		450,000		1,550,000		2,300,000		-		4,300,0
ower Spook Hill ADMP		-		120,000		200,000		230,000		-		550,0
Signal Butte ADMP		-				100,000		400,000		-		500,0
ligley ADMP		210,000		300,000		1,000,000		5,000,000		5,000,000		11,510,0
Gilbert/Mesa ADMP		-		-		-		-		600,000		600,0
dobe Dam ADMP		315,000		300,000		200,000				-		815,0
24th Ave./Camelback		,		-		2,700,000		4,300,000		-		7,000,0
JIBW ADMP		_		7,200,000		10,300,000		12,000,000		8,000,000		37,500,0
FCD Facilities		259,000		.,200,000		. 0,000,000		,550,550		5,550,000		259,0
	Flood Control District			53,800,000		52,330,000		52,795,000		51,965,000		278,819,8
Total		Ψ 01,020,002		00,000,000		52,550,000		02,7 00,000		51,505,000		2,0,013,0
	and Total, All Funds										\$	



# **DEBT SERVICE**

# Debt Management Policy

#### **Introduction to Debt**

- A comprehensive debt plan should be developed by all jurisdictions intending to issue debt. The purpose of the County's debt management plan is to set forth the parameters for issuing debt and to manage the debt portfolio and provide guidance to decision makers regarding the timing and purposes for which debt may be issued.
- Provisions of the debt plan must be compatible with the County's goals pertaining to the capital program and budget, the financial plan, and the operating budget. A debt plan should strike an appropriate balance between establishing limits on the debt program and providing sufficient flexibility to enable the County to respond to unforeseen circumstances and new opportunities that may benefit it. This document is not intended to review the County's total financial position. It is a study of the County's debt position, as growth in the County could result in an increased need for capital financing. The County's debt issuance program should be driven by revenues, as well as needs.

## Financing Alternatives

The County should evaluate all potential funding sources before considering which method of financing may be the most appropriate. Sources of funding may include: current revenues and fund balances; intergovernmental grants from federal, state or other sources; state revolving funds or loan pools; private sector contributions through impact fees or public/private partnerships; and leasing.

There are many sources of funding, depending on the type of debt to be incurred and the length of time for repayment. Short-term financing is defined as debt maturing not later than one year after the date of its issuance. There are basically three reasons for using short-term debt:

- A vehicle to deal with temporary cash flow difficulties, or
- To handle unexpected costs resulting from natural emergencies or other significantly unexpected events
- In anticipation of issuing a long-term bond for capital financing.

# Pay-As-You-Go Financing

This method means that capital projects are paid for from the government's current revenue base. The County does not issue bonds and does not have to repay the borrowings over time.

There are several advantages to this method. For example, pay-as-you-go financing will save the amount of interest which otherwise would be paid on bonds issued to finance the program. The government is not encumbered by as much debt service when economic conditions deteriorate due to normal business cycles. Since contributions can be reduced in a given budget year, pay-as-you-go contributions provide greater budgetary flexibility than does a debt issue. The jurisdiction's long-term debt capacity is preserved for the future. Finally, lower debt ratios may have a positive effect upon the jurisdiction's credit rating.

Relying on current revenues to finance capital improvements also presents several disadvantages. Exclusive reliance upon pay-as-you-go funds for capital improvements means that existing residents are obliged to pay for improvements that will benefit new residents who relocate to the area after the expenditure is made. If the jurisdiction is forced to finance the expenditure within a single budget, the large capital outlay required for some projects may result in an onerous tax burden. The County must be careful to ensure that the use of current revenues for capital projects does not diminish its availability to respond to emergencies.

#### **Grants**

Government grants stem from a variety of sources, but the majority of grant revenues for capital projects come from the federal and state governments. Often they require a County matching contribution. Most grants require

an application from the County, identifying specific improvements or equipment that will be purchased with the grant money.

## **Short-Term Borrowing (Notes)**

Tax Anticipation Notes (TANs) are notes issued in anticipation of the collection of taxes, as referenced in the Arizona Revised Statutes (ARS), Title 35, Chapter 3, Article 3.1. They provide operating moneys to meet regular payroll and other operating expenses. During the fiscal year when tax payments are received, sufficient sums are used to retire the note. The County retires tax anticipation debt annually. The timing of the note sale, the note's due date and repayment of funds, are all components of cash flow and cash management analysis.

Lines and Letters of Credit - Where their use is judged by the Chief Financial Officer to be prudent and advantageous to the County, the County has the power to enter into agreements with commercial banks or other financial entities for purposes of acquiring lines or letters of credit. Any agreement with financial institutions for the acquisition of lines or letters of credit shall be approved by the Board of Supervisors.

The County last issued a TAN in August 1995 for \$40 million which matured on July 31, 1996. The TAN was retired and the County has no needed to issue additional TAN's.

## General Obligation (GO)

Bond security is the taxing power of the state or local government, as referenced in the ARS, Title 35, Chapter 3, Article 3, §35-451 through §35-461 for new GO bonds and Title 35, Chapter 3, Article 4 for refunding bonds. An issuer selling a GO bond secured by its full faith and credit attaches to that issue its broadest pledge. This makes the security of these bonds very high. The full faith and credit backing of a GO bond includes the pledge of all general revenues, unless specifically limited, as well as, the legal means to raise tax rates to cover debt service. The public entity is authorized to levy property taxes or to draw from other unrestricted revenue streams such as sales or income taxes to pay the bond's principal and interest. Interest rates on these bonds are generally lowest of any public securities due to this superior security. Prior to issuance, Arizona GO bonds must have a majority vote approval from the residents of the County.

#### Revenue Bonds

Revenue bonds are long-term debt instruments retired by specific dedicated revenues, often revenues generated by a project funded out of debt proceeds. Revenue bonds are designed to be self-supporting through user fees or other special earmarked receipts. The general taxing powers of the jurisdiction are not pledged. The debt created through the issuance of revenue bonds is to be repaid by the earnings from the operations of a revenue producing enterprise, from special taxes, or from contract leases or rental agreements. County revenue bonds do not burden the constitutional or statutory debt limitation placed on the County because they are not backed by the full faith and credit of the issuer. The underlying security is the only revenue stream pledged to pay the bond principal and interest.

# Certificates of Participation (COP)

Certificates of Participation represent proportionate interests in semiannual lease payments. Participation's in the lease are sold in the capital markets. The County's obligation to make lease payments are subject to annual appropriations being made by the County for that purpose. Rating agencies typically give COP issues a grade below that of General Obligation Bonds. Arizona Revised Statute, Title 11, Chapter 2, Article 4, §11-251, Paragraph 46, provides for a maximum repayment term may be twenty five years for the purchase or improvement of real property.

#### Lease Purchase

Lease Purchase financing provides long-term financing through a lease (with a mandatory purchase provision). This method does not constitute indebtedness under a state or local government's constitutional debt limit and does not require voter approval. In a lease-purchase transaction, the asset being financed can include new capital asset needs or assets under existing lease agreements.

#### **Special Assessment Bonds**

Special Assessment Bonds are issued to districts that are within a legally designated geographic area located within the County which, through the consent of the affected property owners, pay for basic infrastructure and public improvements to the area through a supplemental assessment. This financing approach achieves the objective of tying the repayment of debt to those property owners who most directly benefit from the improvements financed.

#### **Debt Limit**

The Arizona Constitution, Article 9, Section 8, states that a County may become indebted for an amount not to exceed fifteen percent of taxable property.

The following table represents the outstanding general obligation indebtedness with respect to its constitutional general obligation debt limitation.

1998-99 Constitutional General Obligation Bording Capacity  Maricopa County, Arizona										
1998-99 Secondary Assessed Valuation	\$	16,813,017,261								
15% of Secondary Assessed Valuation Less: GO Bonded Debt Outstanding Plus: GO Debt Service Fund Balance	\$	2,521,952,589 (99,910,000) 1,240,000								
Unused Fifteen Percent Borrowing Capacity	\$	2,423,282,589								

## **Rating Agencies Analysis**

An independent assessment of the relative credit worthiness of municipal securities is provided by rating agencies. They furnish letter grades that convey each company's assessment of the abillity and willingness of a borrower to repay its debt in full and on time. Credit ratings issued by these agencies are a major function in determining the cost of borrowed funds in the municipal bond market.

Moody's Investors Service, Standard and Poor's Corporation, and Fitch Investor Service are the three major rating agencies that rate municipal debt. The rating agencies provide a rating assessment of credit worthiness for Maricopa County. There are five primary factors that comprise their ratings:

- Economic conditions stability of trends, and
- Debt-history of County debt and debt position, and
- Government/administration organizational structure of the County, and
- Financial performance current financial status and the history of financial reports, and
- Debt Management debt policies, including long-term planning.

Each of the rating companies has its own method of assigning a rating on the ability and willingness of a borrower to repay in full and on time. Credit ratings issued by these agencies are a major factor in determining the cost of borrowed funds in the municipal bond market. Issuers must pay a fee for the opportunity to have one or more rating agencies rate the proposed debt issuance. The following shows how the ratings reflect creditworthiness, ranging from very strong securities to speculative and default situations.

Examples of the rating systems are:

BOND RATINGS	RAT	ING AGEN	CIES
Explanation of corporate/municipal bond ratings	Fitch	Moody's	Standard & Poor's
Premium quality	AAA	Aaa	AAA
High quality	AA	Aa	AA
Medium quality	Α	Α	Α
Medium grade, lower quality	BBB	Baa	BBB
Predominately speculative	BB	Ba	BB
Speculative, low grade	В	В	В
Poor to default	CCC	Caa	CCC
Highest speculation	CC	Ca	CC
Lowest quality, no interest	С	С	C
In default in arrears	DDD		DDD
In default, in arrears	DD		DD
Questionable value	D		D

NOTE: Fitch and Standard & Poor's may use "+" or "-" to modify ratings while Moody's may use numerical modifiers such as 1 (highest), 2, or 3.

#### **History of Debt Rating**

Maricopa County received rating upgrades from Fitch IBCA and Moody's Investors Service in May of 2000. <u>Moody's Investors Service Press Release dated May 26, 2000</u>, states that the bond upgrade "reflects improvement in the county's financial position, due to the continuation of conservative fiscal strategies and the elimination of non-service support of the county hospital. The Aa3 rating also reflects the county's large and diverse economic base, which continues to experience significant growth, and the county's low debt position." The following table illustrates a history of the County's various debt ratings.

	Type of Debt	Fitch	Date Rating Assigned	Moody's	Date Rating Assigned	Standard & Poor's	Date Rating Assigned
Genera	I Obligation	AA	5/5/00	Aa3 A-1 A-2 A Aa Aa-1	5/26/00 11/6/98 3/17/97 6/13/94 7/26/93 8/21/81 12/6/72	A+ A AA	4/11/97 5/27/94 6/2/76
Stadiun Bonds	n District Revenue			Aaa (1)		AAA (1)	

<sup>(1)</sup> All bonds are insured, no underlying rating.

#### Ratio Analysis

Rating analysts compare direct net debt to the population in order to measure the size or magnitude of the County's debt. This ratio is referred to as the Direct Net Debt Per Capita Ratio. The same ratio is applied to all debt within the County that includes School Districts, Cities and Towns, and Special Districts. This ratio is referred to as the Overall Net Debt Per Capita Ratio. The taxable value of the County is a measure of the County's wealth. It also reflects the capacity of the County's ability to service current and future debt. The ratio of Direct Net Debt as a percentage of Full Value (FV) Property, also demonstrated, is the comparison of direct net debt to the County's taxable value. The same ratio is applied to all debt within the County and is referred to as

the Overall Net Debt as a percentage of Full Value Property. In addition, the Full Value Property Per Capita is represented. An explanation of how each ratio is calculated is represented in the notes on the following.

There are an infinite number of ratios which could be calculated to measure the County's debt burden. This analysis focuses on commonly used ratios instead of creating customized ones.

#### DIRECT AND OVERALL NET DEBT MARICOPA COUNTY, ARIZONA

OUTSTANDING DEBT	Audited 6/30/98	Audited 6/30/99	Projected 6/30/00	Projected 6/30/01
General Obligation	\$119,045,000	\$99,910,000	\$75,595,000	\$58,205,000
Less: Amount avail. for Retirement of	(1,212,057)	(1,240,000)	0	0
General Obligation Debt				
Capital Lease - General Long Term				
Debt Account Group (GLTDAC)	17,684,054	17,633,952	13,749,185	10,262,970
Certificate of Participation (GLTDAC)	23,998,943	20,667,686	17,222,209	13,575,118
Direct Net Debt	\$159,515,940	\$136,971,638	\$110,566,394	\$82,043,088
Overlapping Debt (1)	5,247,768,953	4,751,102,012	4,988,657,113	5,238,089,968
Overall Net Debt	\$5,407,284,893	\$4,888,073,650	\$5,099,223,507	\$5,320,133,056
Population Estimate (2)	2,720,575	2,806,100	2,876,253	2,948,159
Full Value of Taxable Property (3)	\$120,276,555	\$128,171,305	\$130,734,731	\$133,349,426
Ratios (5)				
Direct Net Debt Per Capita	\$58.63	\$48.81	\$38.44	\$27.83
Overall Net Debt Per Capita	\$1,987.55	\$1,741.95	\$1,772.87	\$1,804.56
Direct Net Debt As Percentage Of Full Value Property	.1326%	.1069%	.0846%	.0615%
Overall Net Debt As % Of FV Property	4.49%	3.81%	3.90%	3.99%
FV Property Per Capita	\$44,209.98	\$45,675.96	\$45,453.15	\$45,231.43

#### Notes:

- 1) Projected overlapping debt was based on a 5% increase for 2000 and 2001.
- 2) Source: Arizona Department of Economic Security. Projection for 2000 and 2001 was based on a conservative 2.50% growth rate.
- Taxable Property Estimates: 1999 provided by the Assessor's Office; 2000 and 2001 based on 2% estimated annual growth; amounts are in billions (000's omitted).
- 4) Summary of Debt Ratios:

Direct net debt per capita = Direct net debt/Population

Overall net debt per capita = Overall net debt/Population

Direct net debt as a percentage of full value property (FV) = Direct net debt/FV property

Overall net debt a percentage of FV property = Overall net debt/FV property

FV property per capita = FV property/Population

The following sections contain information on the obligations of the County by debt type.

#### **General Obligation Bonds**

Long-term General Obligation Bonds shall be issued to finance significant capital improvements for purposes set forth by voters in bond elections. Interest rates on these bonds are generally lowest of any public securities. Prior to issuance, Arizona GO Bonds must have a majority vote approval from the residents of the County.

General Obligation Bonds currently outstanding were the result of the 1986 general election where the voters authorized the County to issue long term debt. The resulting proceeds from the sale of the bonds were used for the purpose of making improvements in the County which include: Criminal and Civil Courts Facilities, Juvenile Court – Juvenile Treatment and Detention Facilities, Law Enforcement and Public Safety, Regional Park Improvements, Environmental Protection, Sanitary Landfill, Public Health Facilities, Infrastructure, Communication Improvements, etc.

General Obligation Bonds payable at June 30, 2000, are represented below.

	Amount of	Interest	Maturity	Outstanding at
Description	Issue	Rate	Dates	June 30, 2000
1986 Bond Issue				
Series D (1993)	25,575,000	4.500-7.500	7-1-00/04	23,000,000
1992 Refunding Bond Issue				
First Series 1992	68,500,000	4.000-5.400	7-1-00/03	1,625,000
Second Series 1992	67,500,000	6.250	7-1-00/03	49,450,000
1994 Refunding Bond Issue				
94A Tax Exempt	9,220,000	4.850-5.200	7-1-00/02	1,835,000
1995 Refunding Bond Issue	17,320,000	4.500-4.700	7-1-00/02	3,685,000
	\$ 188,115,000			\$ 79,595,000

#### **Stadium District Bonds**

The Stadium District was formed through action of the Maricopa County Board of Supervisors in September 1991 pursuant to Title 48, Chapter 26, Arizona Revised Statutes. The Stadium District has two purposes:

- To oversee the operation and maintenance of Bank One Ballpark, a major league baseball stadium, and enhance and promote major league baseball spring training in the County through the development of new, and the improvement of, existing baseball training facilities.
- To accomplish this purpose, the Stadium District possesses the statutory authority to issue special obligation bonds to provide financial assistance for the development and improvement of baseball training facilities located within the County. Ten major league baseball teams hold spring training in the County as part of the Cactus League: California Angels, Chicago Cubs, Chicago White Sox, Colorado Rockies, Milwaukee Brewers, Oakland Athletics, San Diego Padres, San Francisco Giants, and Seattle Mariners, and Arizona Diamondbacks.
- The Stadium District Revenue Bonds are special obligations of the District. The bonds are payable solely from pledged revenues, consisting of car rental surcharges levied and collected by the District pursuant to ARS, Title 48, Chapter 26, Article 2, §48-4234. Under the statute, the District may set the surcharge at \$2.50 on each lease or rental of a motor vehicle licensed for hire, for less than one year, and designed to carry fewer than 15 passengers, regardless of whether such vehicle is licensed in the State of Arizona. The District Board of Directors initially levied a surcharge at a rate of \$1.50 beginning in January 1992. The District Board of Directors increased the surcharge to \$2.50, the maximum amount permitted by statute, in January 1993. The bonds do not constitute a debt or a pledge of the faith or credit of Maricopa County, the State of Arizona, or any other political subdivision. The payment of the bonds is enforceable solely out of the pledged revenues and no owner shall have any right to compel any exercise of taxing power of the District, except for surcharges.

To provide additional clarification to the Stadium District's Second Subordinate Debt, the following describes the Mesa Municipal Development Corporation Series 1996B and the Capital Appreciation Net Revenue Bonds, Series 1997.

#### **Second Subordinate Debt**

On April 1, 1996, the City of Mesa Municipal Development Corporation issued \$10,000,000 of Revenue Bonds Series 1996B on behalf of the Stadium District. Pursuant to the terms of an IGA with the City of Mesa, the Stadium District will, as certain specified revenues become available in the future, repay the City of Mesa an amount equal to the debt service associated with the Series 1996B Bonds, plus certain expenses relating thereto.

The bonds are secured solely by the City of Mesa's obligation to make payments under the lease and its pledge of excise taxes to secure such obligation. The bonds are re-marketed by their re-marketing agent at an annual interest rate necessary to market such bonds at prices equal to 100% of the principal amounts thereof, which is not to exceed 15%.

On March 10, 1997, the Stadium District issued \$10,000,000 in Second Subordinate Capital Appreciation Net Revenue Bonds to assist in the construction of the City of Phoenix Maryvale Baseball Park for use by the

Milwaukee Brewers. Pursuant to terms of the agreement, the Stadium District will, as certain specified revenues become available in the future, prepay the bonds.

Stadium District revenue bonds payable at June 30, 2000, for the outstanding Stadium District revenue bonds and Second Subordinate Bonds outstanding are represented as follows:

	Amount of	Interest	Maturity	Οι	utstanding at
Description	Issue	Rate	Dates	Ju	ne 30, 2000
Series 1993A	\$10,640,000	3.90 - 5.50	7-1-00/13	\$	10,335,000
Series 1993B	4,870,000	3.70 - 4.75	7-1-00/03		2,020,000
Peoria Sports Complex, Series 1993A	24,160,000	4.50 - 7.70	7-1-00/13		19,330,000
Series 1996	9,110,000	5.00 - 5.75	7-1-00/16		8,680,000
	\$48,780,000			\$	40,365,000

Description	Amount of Issue	Interest Rate	Maturity Dates	Outstanding at June 30, 2000
Second Subordinate Obligation				
Mesa Municipal Development Corporation Series 1996B	\$10,000,000	Max 15%	10-15-00/16	\$ 10,000,000
	\$10,000,000			\$ 10,000,000

The principal and interest on the Second Subordinate Capital Appreciation Net Revenue Bonds, to assist in the construction of the City of Phoenix Maryvale Baseball Park for use by the Milwaukee Brewers has been excluded from the above schedule.

#### **Assessment Districts**

A Special Assessment District (Improvement District) process begins with the circulation of a petition. The petition must be signed by either a majority of the persons owning real property or by the owners of fifty-one percent or more of the real property within the limits of the proposed district. With the approval of the petition by the Board of Supervisors, a new improvement district is established.

With the Board of Supervisors acting as the Board of Directors for each district, approval of an engineer, and the approval of plans, specifications and cost estimate soon follow. Each of these early phases of the improvement district process contain regulations for public notification through posting of the property, publication in the local newspaper, and the set up of a protest period.

Once the Board approves the awarding of the bid, construction follows. Since the residents pay these improvements, an assessment is levied against each property owner. Depending on the type of improvement, some assessments are carried on the property tax roll, while others are collected through the Improvement District Office. If the property owners are unable to prepay the improvement assessment within 30 days after the completion of the work, bonds are sold for the balance of the construction amount. The bonds are collateralized by properties within the district. The receivable is held by the Improvement District, and billed on a semi-annual basis.

In cases of a delinquent payment of an assessment, the lien including penalty and interest may be sold at a public auction. If there is no purchaser for the lien, the District (not the County) will assume as a general obligation the amount of the assessment and interest accruing thereon.

The following table illustrates principal amount by issue for the Assessment District Bonds payable at June 30, 2000.

Description	Amount of Issue	Interest Rate	Maturity Dates	Outstanding at June 30, 2000
Fairview Lane	59,379	9.00	1-1-00/06	19,207.91
158th Street	73,587	9.00	1-1-00/02	4,933.79
Boulder	48,813	9.00	1-1-00/02	5,299.91
Grand View Manor	274,888	9.00	1-1-00/05	52,249.58
East Fairview Lane	60,657	9.00	1-1-00/07	29,651.01
Queen Creek Water	301,960	4.87	1-1-00/18	271,260.26
White Fence Farms	185,810	9.00	1-1-00/07	75,705.72
104 <sup>th</sup> Place	83,236	9.00	1-1-00/07	50,581.93
Central Avenue	301,905	9.00	1-1-00/09	244,283.90
Billings Street	14,004	9.00	1-1-00/08	9,692.62
	\$3,254,531			\$762,866.63

#### **Housing Bonds**

Housing bonds are due annually in varying principal and interest amounts, and are payable from federal government subsidies. Housing bonds payable at June 30, 2000, consisted of the outstanding bonds set forth below.

FY End			Total
June 30 <sup>th</sup>	Principal	Interest	Debt Service
2001	14,114.01	3,445.59	17,559.60
2002	16,936.81	2,843.98	19,780.79
2003	14,114.01	2,242.37	16,356.38
2004	16,936.81	1,640.76	18,577.57
2005	16,936.81	984.46	17,921.27
2006	16,936.84	328.15	17,264.99
TOTAL	\$ 95,975.29	\$ 11,485.31	\$ 107,460.60

The County's Debt Service Funds account for debt service on all general obligation bond issues, special assessment, Housing and Stadium District bonds. Principal and interest on the debt to maturity are as follows.

Fiscal Year	General Obligation	Special Assessment	Housing Authority	Stadium District	Total Debt Service
2000-01	\$ 25,941,675	\$ 121,916	\$ 17,560	\$ 4,357,155	\$ 30,438,306
2001-02	22,160,035	119,285	19,781	4,345,683	26,644,784
2002-03	21,515,750	121,297	16,356	4,346,105	25,999,508
2003-04	20,975,000	110,134	18,578	4,347,300	25,451,012
2004-05	0	127,059	17,921	4,351,295	4,496,275
After 2005	0	493,146	17,265	41,796,422	42,306,833
	\$ 90,592,460	\$ 1,092,837	\$ 107,461	\$ 63,543,960	\$ 155,336,718
Less Interest	(10,997,460)	(329,971)	(11,485)	(23,178,960)	(34,517,876)
	\$ 79,595,000	\$ 762,866	\$ 95,976	\$ 40,365,000	\$ 120,818,842

# Debt Policies

#### **Administration of Policy**

The County Administrative Officer is the Chief Executive of the County. With the exception of those responsibilities specifically assigned by state statute to the Chief Financial Officer, the Board of Supervisors is ultimately responsible for the approval of any form of County borrowing. The Chief Financial Officer coordinates the administration and issuance of debt, as designated by the County Administrative Officer.

The Chief Financial Officer is also responsible for attestation of disclosure and other bond related documents. References to the "Chief Administrative Officer or his designee" in bond documents are hereinafter assumed to assign the Chief Financial Officer as the "designee" for administration of this policy.

#### **Use of Debt Financing**

Debt financing includes General Obligation Bonds, Revenue Bonds, Certificates of Participation, Lease/Purchase agreements, and other obligations permitted to be issued or incurred under Arizona law.

#### **Method of Sale**

Debt issues of the County may be sold by competitive, negotiated, or private placement sale methods unless otherwise limited by state law. The selected method of sale will be the option which is expected to result in the lowest cost and most favorable terms given the financial structure used, market conditions, and prior experience. The County Board of Supervisors must approve the method prior to sale.

#### **Competitive Sale**

The County will use the competitive sale method unless there are compelling reasons which indicate that a negotiated sale or private placement would have a more favorable result due to prevailing conditions in the market, a financing structure which requires special pre-marketing efforts, or factors are present that are expected to result in an insufficient number of competitive bids.

# **Negotiated Sale**

When determined appropriate, the County may elect to sell its debt obligations through a negotiated sale. Such determination may be made on an issue by issue basis, for a series of issues, or for part or all of a specific financing program. Negotiated underwriting may be considered upon recommendation of the Chief Financial Officer.

#### **Use of Bond Insurance**

This is an insurance policy purchased by an issuer or an underwriter for either an entire issue or specific maturities. It will guarantee the payment of principal and interest, which in turn provides a higher credit rating and thus a lower borrowing cost for an issuer.

The present value of the estimated debt service savings from insurance should be at least equal to or greater than the insurance premium when insurance is purchased directly by the County. The bond insurance company will usually be chosen based on an estimate of the greatest net present value insurance benefit (present value of dent service savings less insurance premium).

# **Arbitrage Liability Management**

Arbitrage is defined as the practice of simultaneously buying and selling an item in different markets in order to profit from a spread in prices or yields resulting from market conditions.

Arbitrage profits are made by selling tax-exempt bonds and investing the proceeds in higher-yielding taxable securities, when referencing municipal bonds. Municipal issuers are allowed to make arbitrage profits under certain, restricted conditions. The sale of tax-exempt bonds primarily for the purpose of making arbitrage profits is prohibited by Section 103(c) of the Internal Revenue Code.

The Debt Management Division of the Department of Finance shall establish a system of record keeping and reporting to meet the arbitrage rebate compliance requirements of the federal tax code. This will include tracking investment earnings on bond proceeds, using outside experts to assist in calculating rebate payments, preparing returns, and making payments in a timely manner in order to preserve the tax exempt status of the County's outstanding debt issues. Additionally, general financial reporting and certification requirements embodied in bond covenants will be monitored to ensure that all covenants are met. The County will structure its financings in such a way as to reduce or eliminate future Arbitrage Rebate liability, wherever feasible.

#### Selection of Professional Services

The Chief Financial Officer shall be responsible for establishing a solicitation and selection process for securing professional services that are required to develop and implement the County's debt program. Goals of the solicitation and selection process shall include encouraging participation from qualified service providers, both local and national, and securing services at competitive prices.

#### **Bond Counsel**

To render opinions on the validity, enforceability and tax exempt status of the debt and related legal matters, and to prepare the necessary resolutions, agreements and other documents.

#### **Financial Advisor**

To advise on the structuring of obligations to be issued, inform the County of various options, advise the County as to how choices will impact the marketability of County obligations and provide other services as defined by contract. To ensure independence, the financial advisor will not bid on nor underwrite any County debt issues.

Competitive proposals will be taken periodically for services to be provided over a period of one year with annual renewal options.

Other professional services will be retained, when required, including managing underwriters, credit agencies, escrow agents, trustees, printers, and other. These services will be procured when in the best interest of the County by a competitive selection process.

# **Continuing Disclosure of County Financial Information**

Annual financial statements and other pertinent credit information, including the Comprehensive Annual Financial Report ("CAFR"), will be provided by the County upon request. A copy of the CAFR can be downloaded from the Maricopa County home page at: <a href="http://www.maricopa.gov/finance">http://www.maricopa.gov/finance</a>. All material that has a pertinent bearing on County finances will be provided to the agencies that maintain a rating on County securities.

The Chief Financial Officer shall be responsible for providing ongoing disclosure information to established national information repositories and for maintaining compliance with disclosure standards dictated by state and national regulatory bodies.

Copies of official statements for future issuance's of its bonds will be available through the following recognized municipal repositories:

1. **Bloomberg Municipal Repositories** 

100 Business park Drive Skillman, NJ 08558 Phone: (609) 279-3225 Fax: (609) 279-5962

Internet: Munis@Bloomberg.com

Thomson NRMSIR 3.

> Attn: Municipal Disclosure 395 Hudson Street, 3rd Floor New York, NY 10014

Phone: (212) 807-5001 or (800) 689-8466

Fax: (212) 989-2078 Internet: Disclosure@tfn.com 2. DPC Data Inc. One Executive Drive Fort Lee, NJ 07024 Phone: (201) 346-0701

Fax: (201) 947-0107

Internet: nrmsir@dpcdata.com

Standard & Poor's J.J. Kenny Repository 55 Water Street – 45<sup>th</sup> Floor New York, NY 10041

Phone: (212) 438-4595 Fax: (212) 438-3975

The Securities and Exchange Commission released final "continuing disclosure" rules (the "Rules") for municipal bond issues on November 10, 1994 (amended existing Rule 15c2-12). The Rules, which in general were effective on July 3, 1995, impact nearly every issuer of municipal securities. The stated purpose of the Rules is to deter fraud and manipulation in the municipal securities market by prohibiting the underwriting and subsequent recommendation of securities for which adequate information is not available. No underwriter can purchase or sell bonds in an offering of more than \$1,000,000 after July 3, 1995, unless it has reasonably determined that an issuer has undertaken to provide to the following public information repositories on a continuing basis both annual financial information and notices of specified material events affecting the issuer or its securities. This is applicable unless an exemption applies. The County intends to fully comply with the new "continuing disclosure" rules.

# **Maturity Structures**

Principal payment schedules should not extend beyond the economic life of the project or equipment financed.

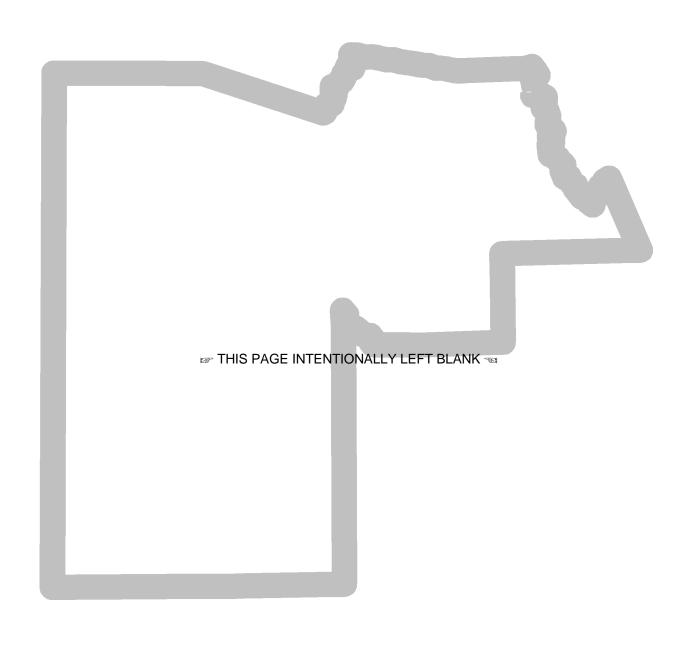
The structure of debt issued by the County should be to provide for either level principal or level debt service. Except in select instances, deferring the repayment of principal should be avoided.

# Ratings

The County's goal is to maintain or improve its bond ratings. To that end, prudent financial management policies will be adhered to in all areas. The Chief Financial Officer shall be responsible for maintaining relationships with the rating agencies that currently assign ratings to the County's various debt obligations. The County will maintain a line of communication with the rating agencies informing them of major financial events in the County as they occur. Full disclosure of operations will be made to the bond rating agencies. County staff, with the assistance of the financial advisor and bond counsel, will prepare the necessary materials for presentation to the rating agencies. A personal meeting with representatives of the rating agencies will be scheduled every few years or whenever a major project is initiated.

#### **Modification to Policies**

These policies will be reviewed annually and significant changes may be made with the approval of the County Administrative Officer. Significant policy changes will be presented to the Board of Supervisors for approval.

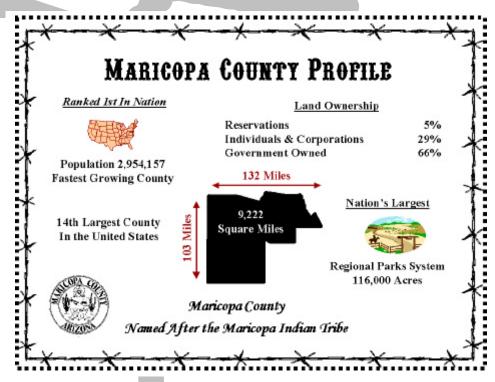


# COUNTY AT A GLANCE

# **Profile**

Maricopa County ranks first in the nation for population change since April 1, 1990<sup>1</sup>, which makes it the *fastest growing* county in the nation with a population over 2.9 million. Maricopa County is also the 4<sup>th</sup> *largest* county in the nation in terms of population. More than half of the state of Arizona's population resides in Maricopa County. It is the state's major center of political and economic activity and houses the state capital.

The County is home to the nation's largest regional parks system measuring 116.000 acres. Maricopa County measures 9,222 square miles, which includes 98 square miles of water, making it the 14th largest county in the United States. Maricopa County is larger than seven states (New Hampshire. Hawaii. Massachusetts, New Jersey, Connecticut, Delaware, and Rhode Island) and District of Columbia. The County's boundaries have not changed since 1881. The County measures 132 miles from east to west and 103 miles from north to south.



Created in 1871 Maricopa County is named after the Maricopa Indian Tribe that is known to have inhabited the area as early as 1775. Today, Indian Reservations make-up nearly 5% of total land ownership while individuals and corporations own 29%, the U.S. Bureau of Land Management owns 28%, the U.S. Forest Service and the state of Arizona each own 11% leaving an additional 16% publicly owned.

Although Maricopa County is Arizona's largest local government, it operates without powers of self-government. Accordingly, the State Legislature represents a key external factor whose actions greatly influence County finances and operations in five major areas: 1. State shared revenues; 2. State budget; 3. Tax law changes; 4. Mandates; and 5. County powers. Maricopa County is the largest of 15 counties in the State of Arizona. A County Administrative Officer, appointed by the Board of Supervisors, is responsible for the administration of the County Government. The State Capital and County seat are located in Phoenix.

# Lifestyles

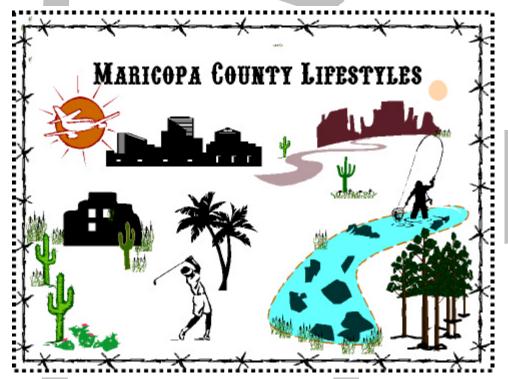
Maricopa County offers over 25 diverse communities each providing the highest quality of life available in the southwest. The variety of lifestyles offered range from cosmopolitan to country living making Maricopa County an attractive place to work and play. The County's ideal climate flourishes with over 300 days of sunshine annually. Maricopa County's ample water resources include seven reservoirs, local groundwater aquifers and the Colorado River, which provide more than 700 billion gallons of water annually.

<sup>&</sup>lt;sup>1</sup> Source: Population Estimates Program, Population Division, U.S. Census Bureau.

One new home is built every 15 minutes to accommodate over 240 new residents entering the County daily. Construction costs are 10% below the national average, which may be attributed to lower labor costs in this "right-to-work" state, fewer natural disasters and fewer delays due to no "weather days".<sup>2</sup>

The Maricopa Community College District is the largest community college district in the United States. The County is home to the University of Phoenix, the largest private university in the nation. Maricopa County boasts 17 Universities and Colleges, and 10 Community Colleges with an enrollment of over 200,000.

The Maricopa County Library District offers a North Central Regional Library and Southeast Regional Library, 10 branch libraries, a bookmobile, outreach services and books-by-mail for the homebound and visually impaired. The County has 13 airports, three of which support large aircraft, i.e., Phoenix Sky Harbor International Airport, Phoenix-Goodyear Airport and Williams Gateway Airport. The Phoenix Sky Harbor International Airport is the 11<sup>th</sup> busiest airport in the nation, servicing over 27 million air passengers annually. There are 61 hospitals within the County providing nearly 10,000 hospital beds.



The County offers a broad range of community and cultural facilities and activities. Professional sports prosper in Maricopa County. Teams include the Phoenix Suns, national basketball association; the Phoenix Mercury, women's basketball national association; Arizona Diamondbacks, major league baseball; the Phoenix Covotes, national league; and the hockey Arizona Cardinals, national football league. Maricopa County is home to many other professional sports and events including arena football, indoor soccer, roller hockey and thoroughbred and greyhound College fans can enjoy inter-

collegiate athletics also. There are golf tournaments sanctioned by Professional Golf Association, Ladies Professional Golf Association and the Senior Professional Golf Association, such as the Phoenix Open. Maricopa County is home to the Phoenix International Raceway Indy and Sprint car racing and the NASCAR Winston Cup race. Maricopa County owns several baseball stadiums, including the Bank One Ballpark, BOB, the only stadium in the country with a retractable roof, and home to the major league baseball team, the Arizona Diamondbacks. The spring training baseball parks located within the boundaries of Maricopa County provide the majority of the Major League Spring Training games for Arizona's Cactus League. Teams include Chicago Cubs, Milwaukee Brewers, San Francisco Giants, Anaheim Angels, Seattle Mariners, San Diego Padres, and Oakland A's.

# **Economy**

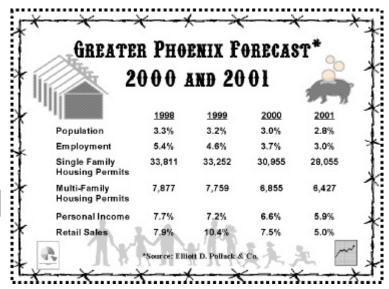
Maricopa County has been a well-established growth area for virtually the entire 20<sup>th</sup> century. The current economy continues to expand albeit at a slower pace. This economic growth supports a strong population growth and provides new resources to enhance county services. For the past 3 decades the area has been one of the most rapidly growing counties in the country in terms of population, employment and personal income. The County's growth indicators<sup>3</sup> between 1990 and 1998 are displayed on the following table.

<sup>&</sup>lt;sup>2</sup> According to the Greater Phoenix Economic Council, January 2000.

<sup>&</sup>lt;sup>3</sup> Compiled by the Arizona Department of Commerce, May 2000

MARICOPA COUNTY GROWTH INDICATORS					
	% Change Between				
Growth Indicators	<u> 1990 - 1998</u>				
Personal Income	+65.2%				
Per Capita Income	+32.2%				
Bank Deposits	+1.0%				
Bank Loans	-3.1%				
Retail Sales	+43.5%				
Value of Building Permits	+202.7				
Vehicle Registrations	+14.4%				

The Elliott D. Pollack & Company predicts a strong yet slower growth in U.S. economic expansion. What is occurring in Arizona today is normal for a boom. This is predicated upon low interest rates, low inflation, low but rising vacancy rates,

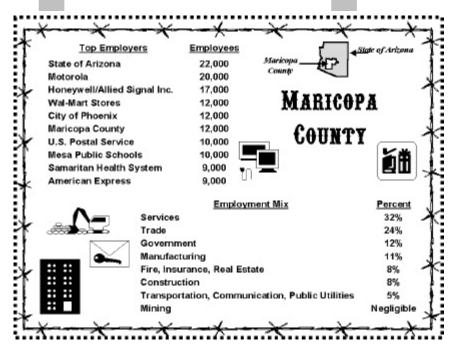


commercial and residential real estate likely at a peak, high-tech manufacturing possibly recovering and the rest of manufacturing slowing. Maricopa County's employment, which makes up over 71% of the 1999 Arizona employment distribution<sup>4</sup>, has grown much more rapidly than the U.S. during periods of national economic expansion. This historical trend also applies during periods of slowing in the U.S.

√The *Inc.* magazine December 1999 issue reports Cognetics, Inc., a Cambridge, Mass.-based research firm which studies small businesses ranked the greater Phoenix metropolitan area 1<sup>st</sup> among large metropolitan areas in small business start-up and growth.

✓ Maricopa County (described as the Phoenix metropolitan area) is projected to be the nation's second fastest-growing job market, forecasting an estimated 1.5 million jobs over the next 25 years according to *Newsweek* magazine (March 29, 1999).

✓ According to a survey by the American Society of Travel Agents, Greater Phoenix was 7<sup>th</sup> in the nation as a fall travel destination for U.S. travelers.



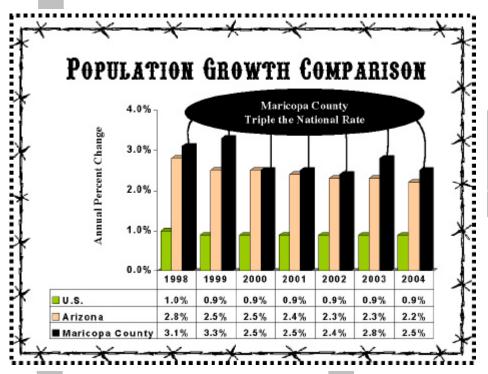
Maricopa County's main economic sectors include services, trade and manufacturing. Maricopa County's economy has continued to grow during short national recessions. It prolonged takes national recession for the area to experience employment declines. phenomenon where one sector of the economy has pulled an entire area into recession has occurred in many metro areas across the nation, but has not occurred in Maricopa County. The diversity of the employment mix is the primary reason why one sector alone has not caused the County's economy as a whole to deteriorate as rapidly as other areas of the U.S. during recessions.

<sup>&</sup>lt;sup>4</sup> Source: Arizona Department of Economic Security non-agricultural wage & salary employment.

Maricopa County has evolved into a major center for high-tech manufacturing such as semiconductors, electronics and aerospace. According to the Arizona Department of Economic Security and U.S. Department of Labor Statistics, high-tech manufacturing employment in 1999 as a percent of total manufacturing employment in Maricopa County was 41.8% versus the United States at 14.0%. Maricopa County has been successful in attracting high-tech manufacturing employment. The March 22, 1999 *Computer World* magazine named Maricopa County (Phoenix metro area) one of the nation's top hiring locations for information technology jobs.

# Population

Maricopa County's population reported by the Arizona Department of Economic Security as of July 1, 1999 was 2,879,492 and has increased by 74,665 to 2,954,157 as of May 30, 2000. Maricopa County is the 4th most populous county of approximately 3,050 counties in the nation. It has a population that is greater than that of 17 states according to the 1990 census. Maricopa County, the fastest growing county in the country.



the Arizona According to **Economic** Department of Security, Maricopa County gained 81,339 people from July 1, 1997, to July 1, 1998. In the eight years since the beginning of the 1990s, the County's population more than 25 percent, from 2.1 million to 2.8 million. As the chart at the right indicates. Maricopa County's population grew 3.3% during 1999 while the state's population increased more slowly, at 2.5 percent, and the nation's population increased a mere 9/10's of 1%.

According to the U.S. Census Bureau, the most recent population estimate for Maricopa County by race as of July 1, 1998<sup>5</sup> shows the following distributions:

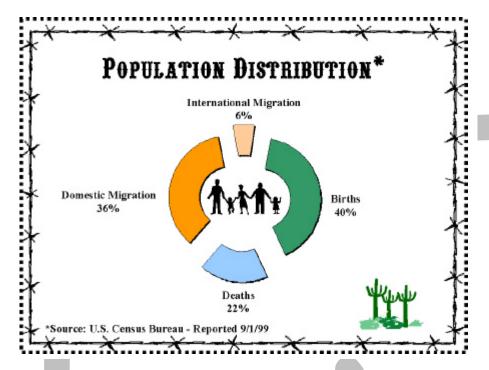
- White Non-Hispanic comprised 73%
- White Hispanic comprised 18%
- Black comprised 4%
- Asian and Pacific Islander comprised 3%
- American Indian 2%

The County's population growth impacts the cost of energy, water, land, building, infrastructure services, etc., available to its citizens. An increasing population also affects the number and cost of crimes committed and the cost of health care to the citizens of Maricopa County.<sup>6</sup>

<sup>&</sup>lt;sup>5</sup> Reported September 1, 1999.

<sup>&</sup>lt;sup>6</sup> See the Criminal Justice and Health Care sections for more information regarding the impact of population growth on these areas.

Maricopa County continues to comprise 60% of Arizona's population. Pima County, the next largest county in Arizona, makes up 17% and the remaining 13 counties 23%.

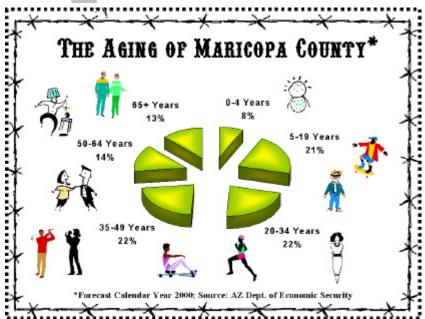


Population growth rates Maricopa County contain three major components, i.e., births, deaths and migration. On the chart at left, migration is shown both domestic international. Migration has the largest impact upon Maricopa County population growth with a combined 42% versus a 40% birth rate increase. Maricopa County's birth rate is nearly twice its death rate. Between 1990 and 1998 there were 350,148 children born in the county and 153,438 people died.

The County's population continues to age as does the rest of the country. Surprisingly, persons between the ages of 45 and 65 account for the bulk of the growth in population. These aging populations may affect revenues such as sales taxes (consumer spending), residential property taxes, vehicle license taxes due to the migration factor in population growth, etc. The income of senior citizens, for example, is often in the form of social security and pension payments. These incomes may not change at the same rate as the general economy, and older people tend to spend less money than younger persons.

Interestingly, it's not retirees or foreign immigrants who have pushed Maricopa County into first place. On the contrary, it's the under-65 crowd from other states - particularly from the Midwest and California. Maricopa County's growth reflects a national trend of population shifts to the Sunbelt states.

The age composition of a community is very important to local governments. An aging population may affect both the revenue and expenditure profile of the area. In general, the age mix of the population in Maricopa County reflects state and national averages. Compared to the U.S., Maricopa County has a lower percentage of people over 50 years of age and a similar percentage 65 years and older. The big difference falls in the 20 to 34 and 35 to 49 year old categories. Maricopa County has a hiaher percentage of people who are in those categories.

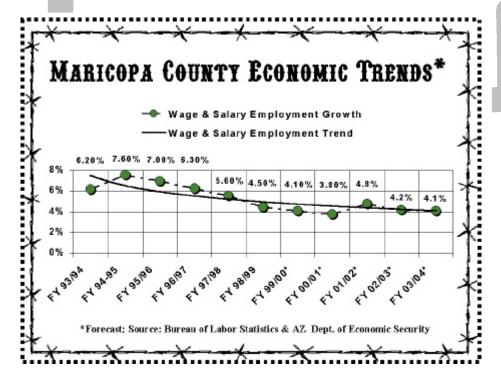


# **Employment**

Maricopa County makes up 71% of the state's employment base. The employment mix is well diversified, as shown by occupational forecasts on the table below. Much of the County's manufacturing is concentrated in high technology-related manufacturing, such as computers, components, aerospace and scientific instrumentation. High-tech employment represents 42% of the total Countywide manufacturing employment during 1999<sup>7</sup> versus 14% nationwide.

1996 – 2006 Occupational Forecast*							
Occupations	10 Year Change (000's)	Annual Rate of Change					
Professional, Paraprofessional & Technical	118.0	4.4%					
Service	92.6	4.1%					
Administrative Support	86.2	3.3%					
Marketing & Sales	71.8	3.8%					
Operators, Fabricators & Laborers	63.8	3.6%					
Precision Production, Craft & Repair	48.4	2.9%					
Executive & Managerial	47.1	4.3%					
Agriculture, Forestry & Fisheries	6.8	2.3%					
Total 10 Year Change	534.7						

<sup>\*</sup>Phoenix-Mesa Metropolitan Statistical Area

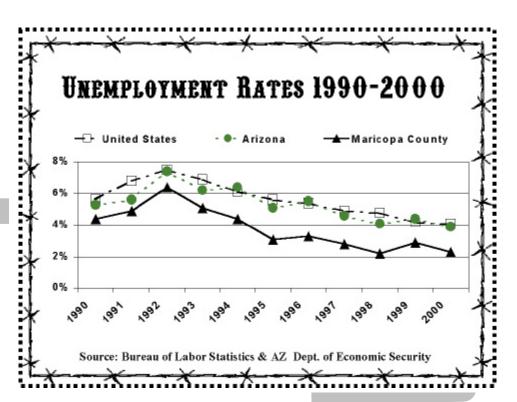


On a percentage basis, the current expansion is not as strong as previous expansions. Yet in terms of absolute employment growth, expansion has created more iobs than anv previous expansion in the County's history. This is because the base of employment is now much larger than in previous cycles. Overall, after growth of 7.0% in FY 1996-97, 6.3% in FY 1997-98, and 5.6% in FY 1998-99, the forecast employment calls for increase of 4.1% for FY 1999-00. 3.8% in FY 2000-01. 4.8% in FY 2001-2002, 4.2% in FY 2002-2003 and 4.1% in FY 2003-2004. The wage and salary trend, as shown at left, continues to expand, albeit at a slower rate.

The economic base of the area is so well diversified that one sector of the economy can rarely pull the whole economy into a recession. Over the past two decades there have only been three years of declines in employment, and in two of those three years the job loss was only about one-half of one percent. In 17 of the last 20 years, a period that has included four national recessions, job growth has been positive, usually averaging two to two and one-half times the national average.

<sup>&</sup>lt;sup>7</sup>Source: Arizona Department of Economic Security and the U.S. Department of Labor Statistics.

Maricopa County's unemployment rate has been consistently below the state and national average. As of March 2000, the unemployment rate for Maricopa County was 2.3%, compared to 3.9% and 4.1% for Arizona and the United States, respectively. The nation's unemployment rate double that of Maricopa County. The chart at right compares unemployment rates for Maricopa County, the state of Arizona and the United States.



# Retail Sales



The retail sales long-term forecast for Maricopa County continues to be strong, as demonstrated on the chart at left.

Maricopa County retail sales continue to expand at a greater rate than that of Arizona whole. as County's Maricopa retail sales represent nearly 71% of total retail sales in the state. The chart at left shows retail sales for Maricopa County, as opposed to the Phoenix-Mesa metropolitan statistical area, as shown on the chart found under the section titled Economy.

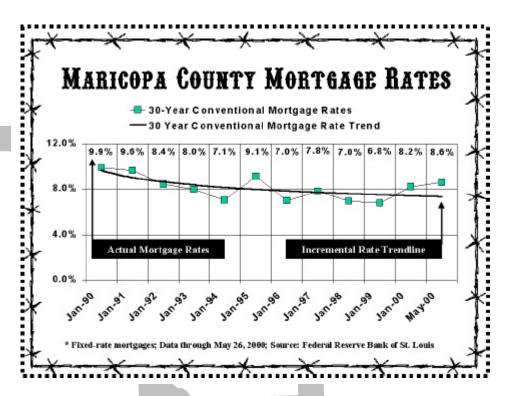
Retail sales increased 12.3% in 1995, 10.6% in 1996, 6.1% in 1997, 8.3% in 1998, 9.1%

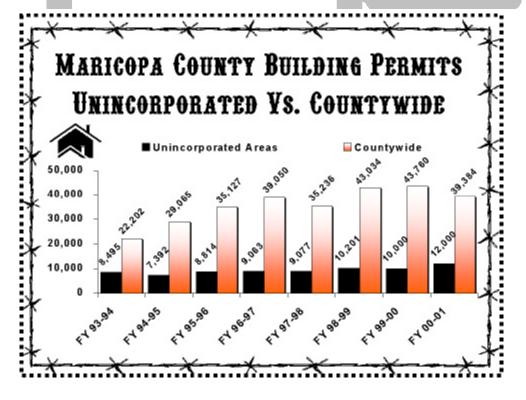
in 1999 and should increase 9.0% in 2000, 6.0% in 2001, 6.1% in 2002, 8.5% in 2003, 6.8% in 2004 and 5.8% in 2005.

# Construction and Real Estate Market

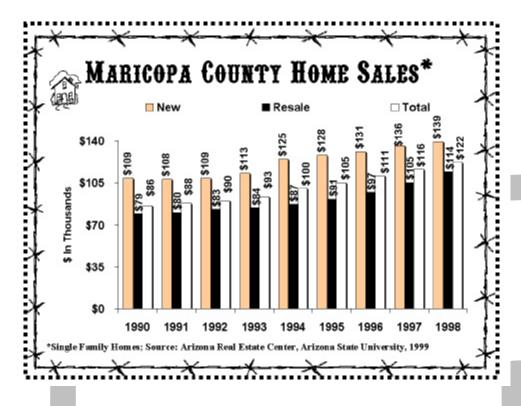
Maricopa County continues to enjoy a strong economy. Low inflation, low but rising commercial vacancy rates, strong yet slower growth in retail sales, personal income, employment and population, and a strong growth in housing permits supports the current economic growth.

As shown on the chart at right, 30-year conventional (fixed-rate) mortgage rates, as of January of each year, vary between 7% and 10% over the past 10 years. These low interest rates combined with increasing population and employment growth continue to spur the single family housing market.





Single family housing permits in Maricopa County hit their highest level ever, at 43,034 in FY 1998-99, and are expected to top that at 43,760 in FY 1999-00, as shown on the chart at left. Although single family housing permits are predicted to remain strong in the unincorporated areas of the County, a slowing in the incorporated areas is forecast for FY 2000-01. Permits are estimated to decline by 10.0% to 39,384 in FY 2000-01. It is likely that we have seen the peak in the current cycle for the incorporated areas of Maricopa County.

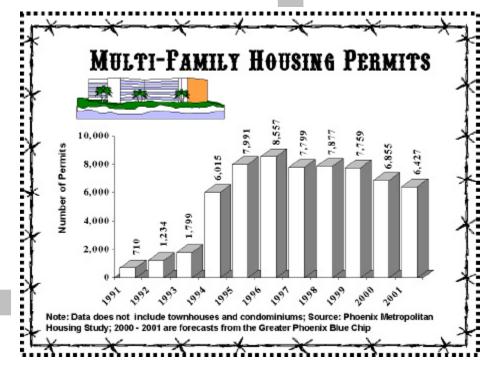


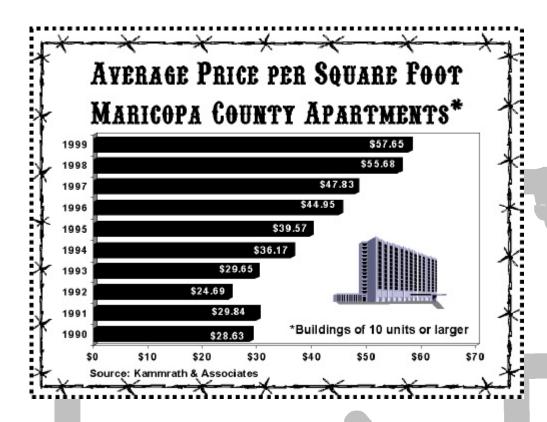
The median price of singlefamily homes in Maricopa continues County increase. Median resale home prices peaked at 1997 \$105.000 in and \$114,000 in 1998. The median price of new single family homes peaked at \$136,000 in 1997 versus \$139,000 in 1998. Average median single-family home increased 5.2% prices between 1997 and 1998. Maricopa County homes sales prices are compared on the chart at left.

During 1998 80,675 single-family homes were sold in Maricopa County. Of these, 27,600 were new homes and 53,075 were resale's.

Maricopa County's year-round construction industry can provide a new house in a relatively short period of time, at a comparatively reasonable price. The 1998 median sales price for a new single-family home in Maricopa County was \$139,000 vs. the national average of \$150,000. In the resale market, the 1998 median sales price for a single-family home in Maricopa County was \$114,000 vs. \$131,000 nationwide.

There were 7,799 multi-family housing units permitted in 1997, slightly less than the 8,533 permitted the prior year, and 7,877 units permitted in 1998. As shown on the chart at right, a slowing is expected into 2001.



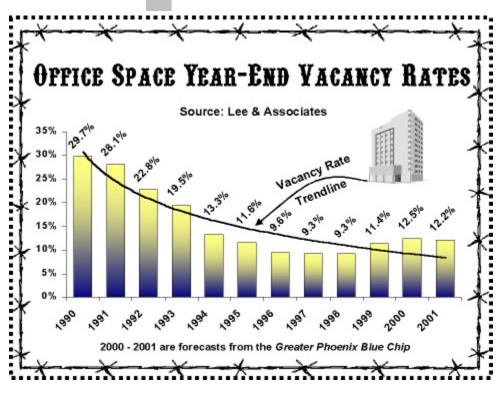


The average prices per square foot to construct new apartment complexes in Maricopa County are shown on the chart at left.

Maricopa County offers some of the most affordable major metropolitan area housing in the nation. As of the first quarter of 1998, the gross monthly rent for a multi-housing unit (apartment, condominium) Maricopa County was \$614.00 for apartments in complexes with over 100 units and \$515.00 in complexes with 50-99 units.

The retail market space has shown improvement. As of year-end 1998 the aggregate vacancy rate for retail space was 8.8%, an improvement over the prior year of 9.4%. However, there is a broad range of vacancy rates within the various types of retail centers. The average vacancy rate for power centers was 6.8%; for strip malls 11%; neighborhood malls 9.6%, and for regional malls, 12.4%. Given the rapid growth in single family housing, demand for retail space should remain strong.

The office market continues to recover quickly. 1996 was the first year since 1991 that new office construction took In 1997, about place. 750,000 square feet were added to the market, while 1.3 million square feet were absorbed. Thus, vacancy rates at year-end 1997 were 9.3% compared to 9.6% a year earlier. It appears that Maricopa County is past the bottom in vacancy rates and that new supply will be equal to or greater than absorption from this point forward in this cycle.



The industrial space market experienced healthy absorption in the last five years. Indeed, absorption outpaced new supply from 1992 through 1996. In 1997, about 8.1 million square feet of new industrial buildings were built, while only 5.3 million square feet were absorbed. This pushed the vacancy rate up slightly to 7.0% for year-end 1997 and 7.1% for year-end 1998. Industrial construction is expected to remain strong. Stability has returned yet, vacancy rates are probably past the low point of the cycle.

Vacancy rates in virtually every sector throughout the County's metropolitan areas remain at low levels. This suggests that a high level of commercial construction will continue. True to laws of supply and demand, average prices per square foot of commercial real estate sectors have increased significantly since the trough of the early 1990's.

# Health Care

## **Long Term Care**

In keeping with national trends, the local health care community has been shaken and re-shaped recently by hospital sales or mergers, rising managed care premiums and increased dissatisfaction among provider and patients. Many Maricopa County residents have trouble finding affordable health care. The indigent county population continues to need health care regardless of the ability to pay. Maricopa County continues to play a key role in channeling services to indigent or low-income residents, through its contributions to the Arizona Health Care Cost Containment System (AHCCCS), to the Arizona Long Term Care System (ATLCS), and to programs for the seriously mentally ill, as well as through its own health care system, Maricopa Integrated Health System (MIHS). Maricopa Integrated Health System (MIHS) continues to evolve on both the provider side and the health plan side. MIHS' strategic plan for FY 2000-01 focuses on service line development, governance options, development of a new psychiatric campus in the East Valley, academic training; employee satisfaction; and customer service.

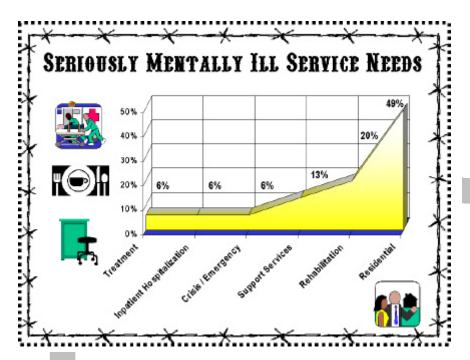
#### **AHCCCS**

AHCCCS is Arizona's alternative to a Medicaid system. Rather than using a fee-for-service delivery model, AHCCCS uses an HMO model to deliver acute care services to persons who are Medicaid eligible or qualify for medical assistance under certain state programs. In FY 2000-01 Maricopa County will contribute approximately \$39,000,000 to AHCCCS funding. MIHS is an AHCCCS provider.

#### **ALTCS**

ALTCS is the long-term care component of AHCCCS services to the Medicaid-eligible or indigent elderly and disabled throughout Arizona. In FY 2000-01, Maricopa County will contribute approximately \$96,000,000 to ALTCS funding. Approximately half the state's ALTCS enrollees live in Maricopa County. Approximately half the Maricopa County enrollees receive care in nursing homes. The other half receives care at home or in community-based settings. Strong case management is a key component in assuring that ALTCS services are delivered cost effectively in the most appropriate nursing home, community or household setting. Until FY 2000-01, Maricopa County, through MIHS was the sole ALTCS provider in Maricopa County. In FY 1999-00 the state opened the ALTCS Maricopa County contract up for competitive bid, resulting in three ALTCS contractors, including MIHS.

Sixty percent of Arizona residents who need long term behavioral health services live in Maricopa County. This includes approximately 12,000 seriously mentally ill (SMI) persons. According to the 1999 Leff report, commissioned by the Arizona Department of Health Services to assess the level of SMI service needs, as opposed to the level of service actually being provided, all 12,000 need residential services on an ongoing basis. On a monthly basis, as many as 3,327 may need help to manage a crisis or emergency, as many as 949 may need inpatient services, as many as 6,975 may need treatment, and as many as 10,101 may need rehabilitation. In addition, all of the identified SMI population and up to 4,500 family members and friends need advocacy, transportation, medication management and other support services.



According to the Leff Report, if all these needs were met proportionately, the distribution of costs would be:

Residential - 49% Inpatient hospitalization - 6% Emergency - 6% Rehabilitation - 20% Treatment - 6% Support - 13%

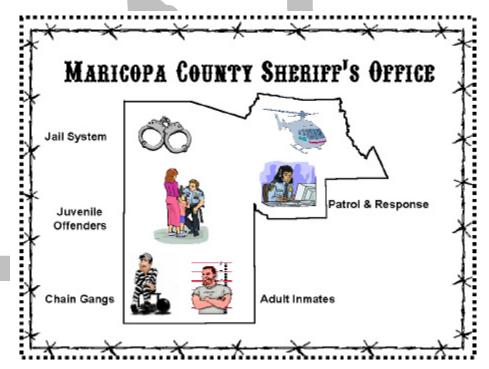
Currently, many fewer SMI persons receive services than need them. This is partly due to funding limitations: meeting the whole spectrum of needs for every SMI

person as estimated above would require a significant increase in funding. This is also a capacity issue: there is not an adequate number of residential facilities, inpatient beds, etc. to meet the demand. Meeting the most pressing needs, as well as providing services cost-efficiently at the most appropriate service level, has emerged as a strategic planning priority in the behavioral health community as well as among legislators and policy-setters.

# Criminal Justice

#### Sheriff s Office<sup>8</sup>

The Maricopa County Sheriff's Office is a fully integrated law enforcement agency. Professional law enforcement, detention, and support services are provided to the citizens of County and to other the criminal iustice agencies. Maricopa County houses the 4th largest jail system operated by a sheriff in the United States today and maintains the only full-scale jail operation in the County. The County provides the nation's largest Tent City



for convicted inmates. Over 1,200 convicted men, women and juveniles serve their sentences in a canvas incarceration compound. Tents are cost effective but they can only house convicted non-violent inmates. Pretrial inmates, which make-up 70% of the County jail population, are mandated to be housed in traditional jail settings, not tents, thus limiting tent usage.

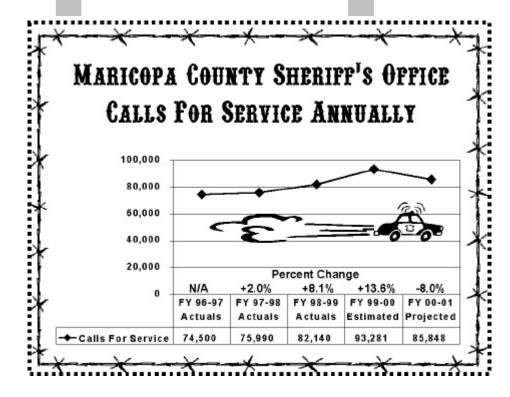
<sup>8</sup> Sources of information include Maricopa County Sheriff's Office and Arizona Department of Public Safety "Crime In Arizona".



The Sheriff's Office additionally contributes thousands of dollars of free labor to the community through the male chain gang and the world's first everfemale chain gang. These chain gangs clean streets paint over graffiti and bury the indigent in the county cemetery. The "Hard Knocks High" program is the only accredited high school in an American jail. Finally, Maricopa County boasts the nation's largest volunteer of over posse 3,200 members. These volunteers assist in search and rescue, traditional police work, roundups of deadbeat parents, and patrolling malls and shops during the holidays.

The Sheriff's Office also maintains a Lake Patrol

Division that provides law enforcement services in the recreational areas of Tonto National Forest and Lake Pleasant Regional Park. This area primarily encompasses Saguaro, Canyon, Apache, Bartlett and Horseshoe Lakes as well as the Lower Salt and Verde River recreational areas, Four Peaks, Superstition, Mazatzals, Camp Creek and Seven Springs recreational and wilderness areas. The total area covers over 1,000 square miles, which are visited by over 1.5 million people annually.

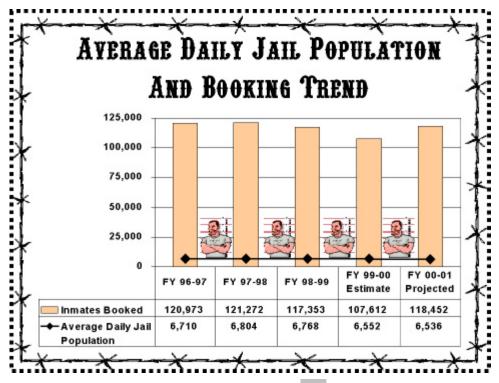


The Maricopa County Sheriff's Office provides patrol and response to all criminal activity in the unincorporated areas of Maricopa County and cities that contract with the Office for service 24-hours per day, 365-days per year. During FY 1999-00 the Sheriff's Office is estimated to receive a total of 93,281 calls for service, or 256 calls for service daily. This represents a 13.6% increase from FY 1998-99.

The population of accused criminals in Maricopa County has increased by nearly 10% each year over the past 18 years. Today, approximately 6,700 adult inmates are housed in jails that have a capacity for 5,300. Over 50% of all arrests in Arizona occur in Maricopa County.

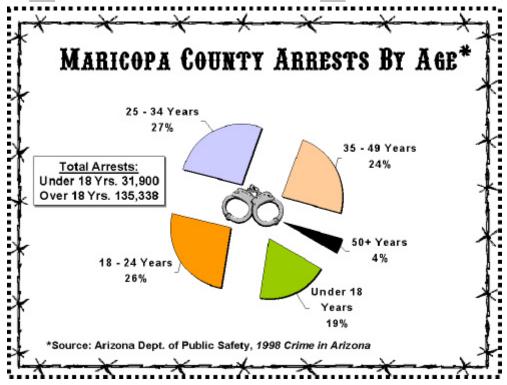
Adults make up 94% of Maricopa County's inmate population, while juveniles comprise 6%. Overcrowding has led to the removal of maximum-security inmates to a medium security facility due to a lack of single person cells.

There remains a severe shortage of detention beds. Maricopa County's detention rates are on par with other regions in the United States. To meet these growing needs, time and resources are devoted toward strengthening crime prevention efforts fulfilling the demands of a growing inmate population. Maricopa County taxpayers approved the expansion of



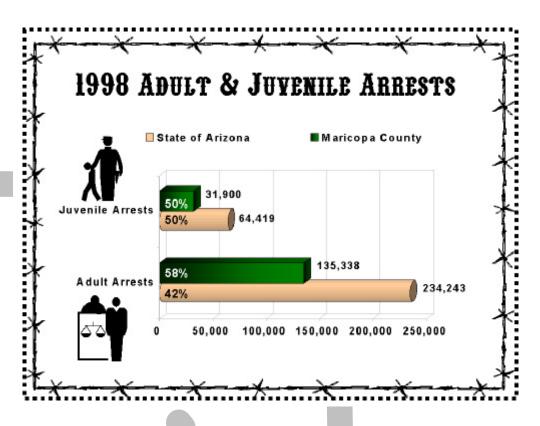
jail facilities during FY 1998-99 in order to meet these needs.

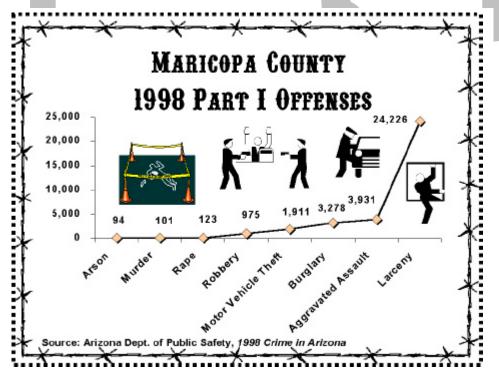
Current jail facilities include Durango Jail, Estrella Jail, First Avenue Jail, Madison Street Jail, Tent City Jail and Towers Jail. The first new major jail facility currently underway (since the Madison Street Jail was completed in 1985) is the 4<sup>th</sup> Avenue Jail. This facility will contain 1,360 cells and will also house the new Central Intake facility, capable of handling 600 bookings every 12 hours. The second new facility planned is the Lower Buckeye Jail. This facility will have 1,867 cells that include a juvenile remand area, adult maximum sentenced area, a psychiatric area and a four dorm adult minimum area.



During 1998 the number of arrests in Maricopa County totaled 167,238. As demonstrated on the chart at left, the over 50 comprised crowd the smallest percent of arrests at 4%. These arrests were predominately for Driving Under the Influence. The largest percent of arrests fell in the 25 to 34 year group. These arrests predominately for Driving Under the Influence. Larceny-Theft, and Simple Assault. **Adult** arrests represent 81% of all arrests in Maricopa County versus 19% for minors.

As shown on the chart at right, during 1998 4.7 million people resided in the State of Arizona, 2.8 million or roughly 60% lived in Maricopa County. 58% of all arrests in the state occurred in Maricopa County at that time, representing 6% of the total County population.

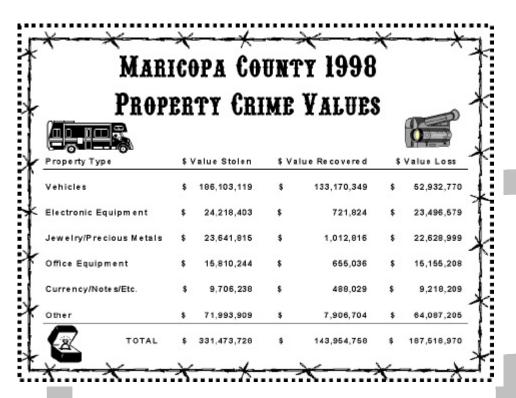




Offenses in the Uniform Crime Reporting program for the State of Arizona are divided into two groupings, Part I and Part II. Detailed information is reported on Part I offenses. Only arrest data is reported for Part II offenses. The chart at left shows the Maricopa County Part I offenses occurring during the 1998 calendar year.

Violent Crimes include murder, rape, robbery and aggravated assault. 5,130 violent crimes were committed in Maricopa County during 1998. This represents 3% of all offenses committed in Maricopa County.

<sup>&</sup>lt;sup>9</sup> The Arizona Uniform Crime Reporting (AUCR) program gives a statewide and county view of crime based on statistics furnished by state and local law enforcement agencies. Part I crimes as defined by the AUCR occurring in Maricopa County during 1998 are shown on the chart. These crimes may be counted based upon the number of offenses, number of victims, number of attempted crimes, etc., as defined by the AUCR. These crimes are not based upon the number of offenders.



Property stolen during 1998 exceeded \$331 million, of which \$143 million was recovered resulting in a total loss of approximately \$187 million. This results in a loss of approximately \$67 for every Maricopa County resident per year in lost property alone.

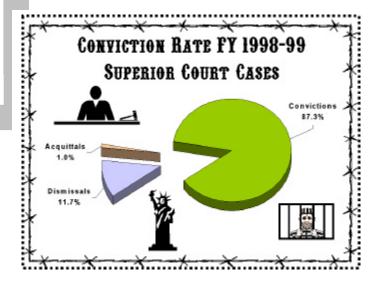
29,598 motor vehicles were stolen in Maricopa County, accounting for 56% of the dollar value of all stolen property. There were 1,588 vehicles stolen for every 100,000 population.

#### **Superior Court**

The citizens of Maricopa County have been victimized by far fewer crimes when comparing the 1998 rate of crime <sup>10</sup> to the 1990 crime rate. The statistics having the greatest impact are provided on the table below <sup>11</sup>.

1990 - 1998	Maricopa County	State of Arizona
Population Increase	32.2%	27.4%
Overall Crime Rate Decrease	<b>19.0%</b>	16.7%
Violent Crime Decrease	18.8%	11.4%
Property Crime Decrease	19.0%	17.1%

During FY 1998-99, over 20,000 adult felony matters were concluded in Superior Court. As shown on the chart at right, over 87% of these cases resulted in a conviction, 11% resulted in dismissal 12 and 1% of the dispositions were the result of acquittal at trial.



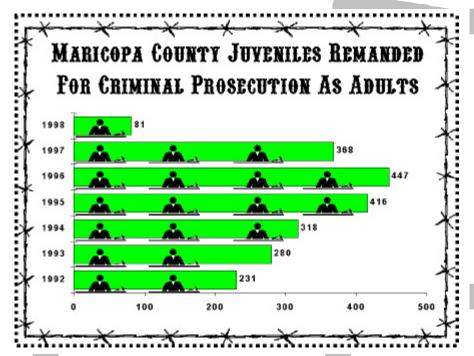
<sup>&</sup>lt;sup>10</sup> The number of crimes reported for every 100,000 people.

<sup>&</sup>lt;sup>11</sup> Source: Maricopa County Attorney's Office 1999 Annual Report.

Often the reasons for dismissal are due to conviction in a related case, death of the defendant, or inability to locate key witnesses.

#### Juvenile Probation<sup>13</sup>

The Maricopa County Juvenile Probation Department operates two detention facilities, Durango and Southeast. Detention centers are secure, temporary facilities for juveniles requiring a restricted environment while awaiting court action. Overcrowding problems have plagued the Juvenile Court detention facilities for years. Recently completed expansion of the Durango Juvenile Detention Center addresses current overcrowding. The completion of this 80-bed expansion helps assure the safety for its juvenile residents. Future plans call for construction of approximately 220 additional beds at the Durango facility and 120 additional beds at the Southeast facility.



Not all juveniles accused of illegal acts are prosecuted in Juvenile Court. Effective July 1997, passage of Proposition 102 and Senate Bill 1446 changed the law to allow for serious consequences and mandatory sentencing for juveniles 15 years and older. Juveniles who commit a violent crime or are arrested for their felony complaint third required by law to be tried as an adult. This is referred to as a Direct File. If convicted. mandatory sentencing is invoked by the Judge, even if the juvenile is a first time offender in the adult system.

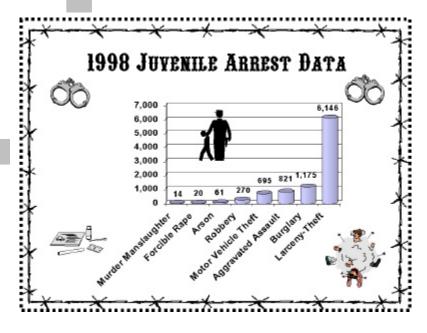
If the juvenile and/or his offense history do not meet the requirements for a Direct File,

the state may file a Petition for transfer, in which the state is asking the Juvenile Court to "remand" the juvenile to criminal court for prosecution as an adult.

According to the latest figures available, the number of juveniles remanded to adult court decreased 65% between 1992 and 1998, and 78% between 1997 and 1998. Since "Direct Files" came into law in 1997, the number of juveniles remanded has dropped from a high of 447 in 1996 to 81 in 1998.

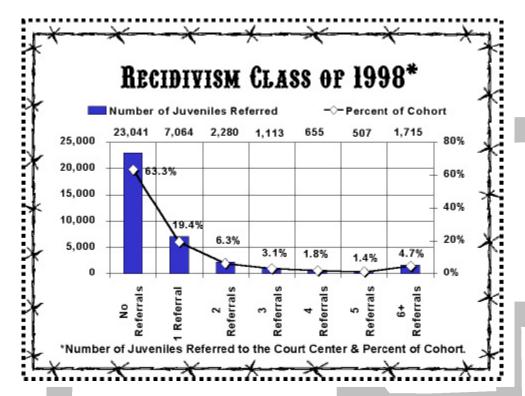
In 1997, 239 juveniles were subject to "Direct File" petitions and 535 in 1998.

Juvenile referrals allege either delinquent or incorrigible acts by a juvenile. 87% of referrals come from police departments and are generally for delinquent acts, whereas, schools primarily refer for truancy, parents generally refer for incorrigibility or runaway, and referrals from probation officers are usually for probation violations.



<sup>&</sup>lt;sup>13</sup> Sources include Maricopa County Juvenile Probation Department "1998 Data Book", FY 1999-00 estimated performance measures, and the Maricopa County Sheriff's Office.

Maricopa County is the fastest growing county in the nation. The result of this growth is expected to be an increase in the number of referrals and juveniles detained. During 1998 an estimated, 10,052 juveniles were detained 14, an decrease of 989 juveniles from 1997. 1999 detainees are projected to rise back to 1997 levels.

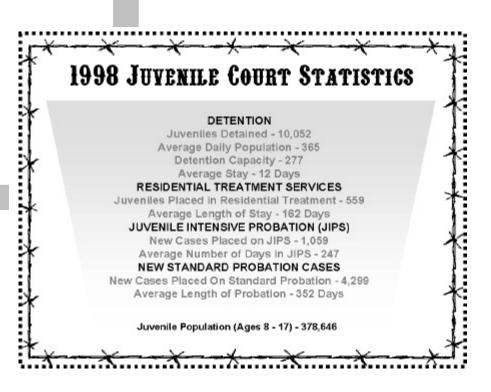


Recidivism is defined as probability of а subsequent referral to juvenile probation within one vear of the initial referral, i.e., the probability of a subsequent arrest (quilt may not have been determined). Juvenile "first time referrals" escalates markedly at 10 years of age. The number of first felonies committed these "first time referrals" also increase coequally.

In 1998 approximately 37,864 juveniles in Maricopa County turned 18 and became adults. From a cohort analysis of these young adults, born in 1980, 13,845 or 36.5% were referred to the court center.

This cohort analysis showing the recidivism of the Class of 1998 is provided on the chart at left. Based upon the juvenile offenders referred to the Court Center, the largest group of referrals, or 19.4% of the cohort, had only one referral. 4.7% of all juveniles who turned 18 had six or more referrals to the Juvenile Court Center.

Probation Additional Juvenile statistics are provided on the chart at right. 2.7% of the total iuvenile population were detained. Of those. approximately 60% were placed probation received or residential services treatment during 1998.



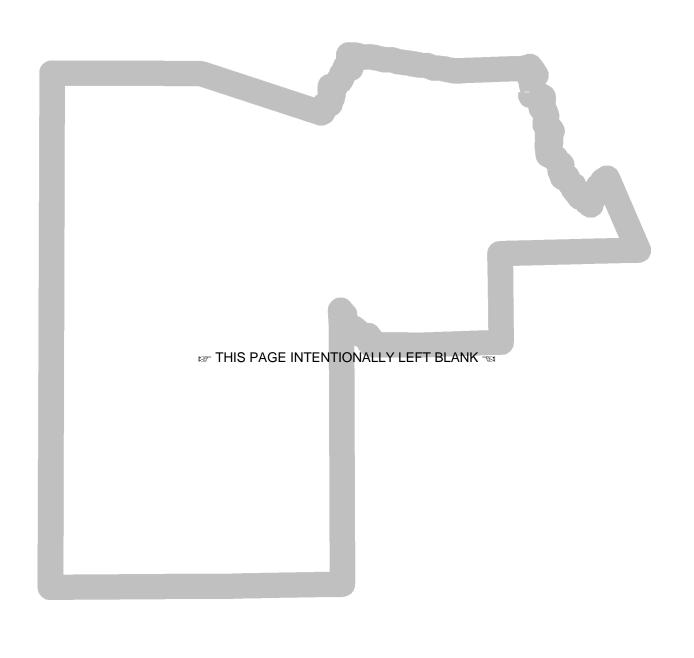
<sup>&</sup>lt;sup>14</sup> According to the 1998 Crime In Arizona.

## Technology

#### Maricopa County Information Technology Year 2000 Preparedness

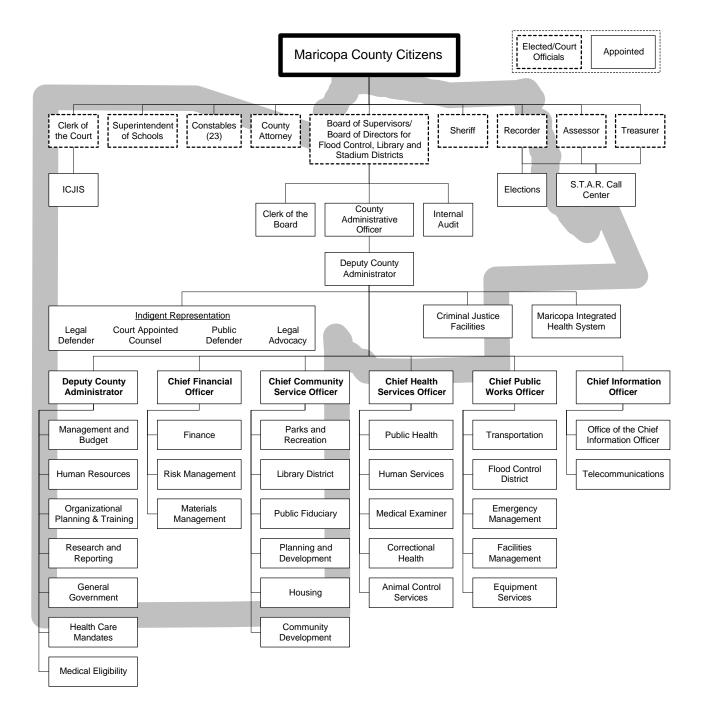
Maricopa County has worked on Year 2000 Preparedness and Compliance issues since 1996, when the first project leader was selected to commence research. The preparedness program is one of the largest efforts undertaken by Maricopa County; all 54 County departments and agencies were involved. The Y2K effort was separated into three distinct areas: information technology, embedded systems, and the supply chain. The overall effort dealt with the correct handling and processing of dates. Major activities included planning, inventory, scope review, analysis, remediation, testing, implementation, contingency planning and documentation. With the conclusion of the preparedness activities, each department/agency reaching Y2K compliance submitted a Certificate of Compliance indicating Year 2000 Readiness. Overall County compliance was 99.80%, with a total County expenditure of \$12,346,000. The 1999 year-end rollover (December 31, 1999) and the leap-year rollover (February 29, 2000) were completed with neither major outages nor interruption to business. County agencies were encouraged to maintain their aggressive posture for disaster preparedness and contingency planning.





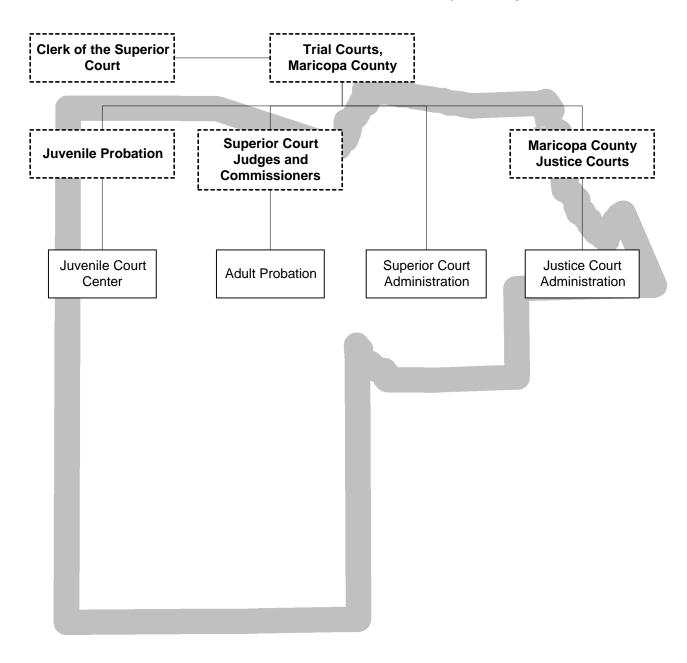
### DEPARTMENTAL BUDGET SCHEDULES

## Countywide Organizational Chart

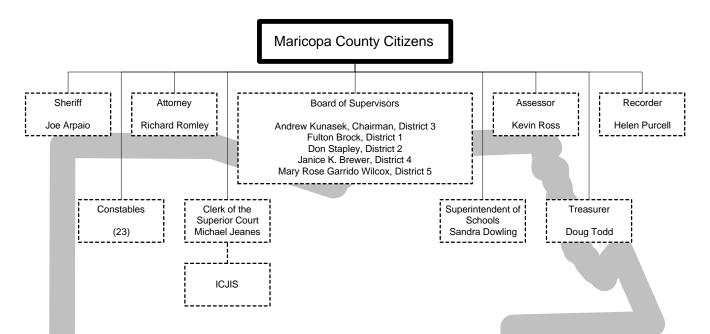


## Countywide Organizational Chart (Continued)

#### Arizona Judicial Branch in Maricopa County



### Elected Officials



#### **Board of Supervisors**

The five-member Board of Supervisors is the governing body of Maricopa County. Members are elected to four-year terms and the supervisors elect a chairman during their first meeting each January. Appointed by the Board are the Internal Auditor, the Clerk of the Board, and the County Administrative Officer.

Special functions of the Board of Supervisors are to also serve as the Board of Directors for the Flood Control District, the Library and Stadium Districts. Other duties include the Board of Equalization and the Planning and Zoning Commission.

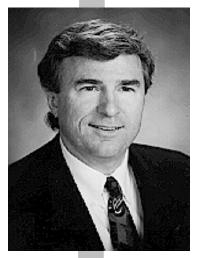
The board holds statutory and formal meetings that generally are scheduled twice each month on Wednesdays. Informal meetings generally are held on the Monday preceding the formal meetings. Although the adopted schedule can change, meetings are posted at least 24 hours in advance, in compliance with Arizona's Open Meeting Law.

Citizens are encouraged to attend. All meetings are videotaped and air on local government access channels throughout Maricopa County. Check your nearest cable company or city office for scheduling information.



## Fulton Brock District 1

(Republican) Fulton Brock was elected to the Board of Supervisors in November 1996. He was elected Chairman in 1999. In January 2000, Supervisor Brock was appointed Chairman of the Maricopa County Trails Commission. As a former State Representative of District 6 in the Arizona House of Representatives, Supervisor Brock served as Vice-Chairman of the Commerce Committee and member of the Economic Development, International Trade and Tourism, Banking and Insurance and Rules Committees. Supervisor Brock is a graduate of Centre College of Kentucky. In 1982, Supervisor Brock Founded LDC, Inc. a privately-held telephone/operator service company. He is currently owner of Unifon/Unidial, a growing telecommunications company which markets local, long-distance, wireless, internet service and telecommunications hardware. Supervisor Brock, his wife Susan, and their three 3 daughters are residents of Chandler.



Don Stapley
District 2

(Republican) Don Stapley was first elected to the Maricopa County Board of Supervisors in November 1994 and re-elected for a four-year term in November, 1996. Stapley was elected as the 1997 chairman of the Board of Supervisors and is the current chairman of the Maricopa Integrated Health System. He served as a member of the Board of Directors and Fiscal Affairs Committee of the Lutheran Health Care Network for more than 10 years and is an honorary member of the Mesa Baseline Rotary Club, having previously served as club director and president. Stapley and his wife Kathy have four children and are actively involved in the East Valley.



## Andrew Kunasek - Chairman District 3

(Republican) Andrew Kunasek was appointed to the Board in September of 1997, and was subsequently elected by the constituency of District 3 to a two-year term in 1998. Supervisor Kunasek is an Arizona native and earned a degree in management from Arizona State University. He owns interest in several farming, citrus and cattle operations, and is president of Mercado Management, a land acquisition and real estate management company. Kunasek has served as treasurer of the Maricopa County Republican Party; Maricopa County Trial Court Selection Committee; Maricopa County Charter Committee; and the Maricopa County Citizens Judicial Advisory Council. He was also a 1996 Delegate to the Republican National Convention. Kunasek, wife Kim and daughter Emily live in North Phoenix.

## Janice K, Brewer District 4

(Republican) Janice K. Brewer was elected to the Board in November 1996 and elected as Chairman of the Board for 1998. Ms. Brewer previously served in the Arizona State Legislature for 14 years, as a State Representative from 1983-86 and as a State Senator from 1987-96. She was Majority Whip from 1993-96. Since being elected to the Board of Supervisors, Ms Brewer chairs the Maricopa County Hospital and Health Systems Board and serves on the Greater Phoenix Economic Council, and the Phoenix and the Governor's Regional Airport Advisory Committee. In her private life, Ms. Brewer serves as the Governor's appointee on both the Governor's Military Task Force and the Arizona Criminal Justice Commission. As the Vice Chairman of ACJC, Ms. Brewer works with all levels of the criminal justice community to reduce crime in Arizona. A businesswoman, Ms. Brewer is also a licensed radiological technician. She is married, a devoted mother of three sons and a member of Christ the Redeemer Lutheran Church.



### Mary Rose Garrido Wilcox District 5

(Democrat) Mary Rose Garrido Wilcox was born in Superior, Arizona and is a fourth generation Arizona native from a pioneer Mexican-American family. Mary Rose was re-elected to the Maricopa County Board of Supervisors in 1996 for a second four-year term. Mary Rose previously served on the Phoenix City Council for nine years. Ms. Wilcox was honored as being the first Hispanic woman ever to serve on the Phoenix City Council and the Maricopa County Board of Supervisors. Mary Rose has been involved with numerous boards and commissions, including her membership on the boards of the Phoenix Economic Growth Corporation, Downtown Phoenix Partnership, and the Arizona Hispanic Women's Corporation. Mary Rose and her husband Earl have a daughter and five grandsons.



## Michael K, Jeanes Clerk of the Superior Court

(Republican) Michael K. Jeanes was elected by the voters of Maricopa County in November 1998 to serve a four-year term. He earned his Bachelor of Arts Degree in Political Science from Loyola University of Chicago and a Master's of Public Administration Degree from Arizona State University. He has 19 years of court/county management experience, which include 13 years with the Clerk's Office. As Clerk of the Court, Mr. Jeanes is the official record keeper and financial officer for the Superior Court and is responsible for administering a \$19 million budget. Mr. Jeanes is active in many local and national professional organizations. Michael and his wife Jill have three sons.





### Kevin M. Ross Maricopa County Assessor

(Republican) Kevin Ross was elected to serve as Maricopa County Assessor in November of 1996 and was sworn in to office in January 1997. Mr. Ross is a native of a small farming community in south central Minnesota. He is a graduate of the University of Minnesota with a Bachelor's Degree in combined studies of Finance and Pre-Law. Kevin trained from 1986 through 1989 in Commercial and Residential lending. In 1990, Kevin founded his own mortgage company in Tempe, specializing in Commercial and Residential accounts. He is a current member of the International Association of Assessing Officers and is a past member of the National and State Associations of Mortgage Brokers. Kevin has been active in a variety of independent businesses and charitable causes. Kevin and his wife reside in Gilbert, Arizona.



Richard M. Romley County Attorney

(Republican) Richard M. Romley has been the Maricopa County Attorney since January 1, 1989. He has taken a leadership position on many criminal justice issues, including victims rights, DUI legislation, domestic violence, slumlord abatements, and illegal drugs. During Romley's tenure, the Office has received national recognition and numerous rewards for leadership and innovation. A native Arizonian, born in Tuscon, he served two years as a U.S. Marine in Vietnam, after which he attended Arizona State University where he earned a Bachelor of Science Degree and a Law Degree. Romley began his career as a prosecutor with the City of Phoenix in 1980. Two years later he joined the Maricopa County Attorney's Office as a Deputy County Attorney, resigning in 1988 to make a successful run for County Attorney. He and his wife, Carol, live in Scottsdale. They have three grown sons.



Helen Purcell County Recorder

(Republican) Helen Purcell was elected to the Office of Maricopa County Recorder in November 1988 and re-elected in 1992 and 1996. Mrs. Purcell is a member of the Board of Directors of the National Association of Counties since December 1977, a member of Board of Directors of the Kids Voting – Arizona, and a Past President of the Arizona Association of Counties and a former Past President of the Arizona Association of County Recorders. In April 2000, Mrs. Purcell was presented with an award designating the Elections Department Vote-by-Mail technology as part of the 2000 Computerworld Collection at the Smithsonian's National Museum of American History in Washington D.C. Her responsibilities include recording and maintaining 4,000 to 8,000 documents for public record per day. She is married to Phoenix attorney Joe Purcell and has two grown sons, Mark and Todd, and four grandsons.

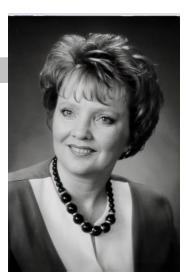
## Joseph M. Arpaio County Sheriff

(Republican) Joseph M. Arpaio took office as Sheriff of Maricopa County in January 1993, and won re-election in 1996. Labeled "the toughest Sheriff in America" after he opened the largest tent city jail in U.S. and demanded spartan conditions in all County jails. Sheriff Arpaio is equally renowned for his extensive use of posse volunteers in major law enforcement operations. A distinguished law enforcement career spanning more than 43 years, primarily with the U.S. Drug Enforcement Administration, shaped the philosophy that guides his actions as Sheriff. Programs that have made him a national and international leader in the anti-crime movement have simultaneously saved the county taxpayers millions of dollars.



## Sandra Dowling, Ed.D. Superintendent of Schools

(Republican) Sandra Dowling was first elected School Superintendent in 1988. She was re-elected by a wide margin in 1992 and 1996. As superintendent, her responsibilities include serving as fiscal agent for 41 school districts, providing educational programs, maintaining payroll services for 10,000 school district employees, conducting school district elections and technological support for school districts. Dr. Dowling is a member of over two dozen civic, educational, county, and state organizations. Dr. Dowling earned a Bachelor's degree in secondary education and a masters in educational administration from ASU. In 1994, she received her doctorate degree in school finance and education law from NAU. She and her husband, Dennis, reside in northwest Phoenix with their four children.

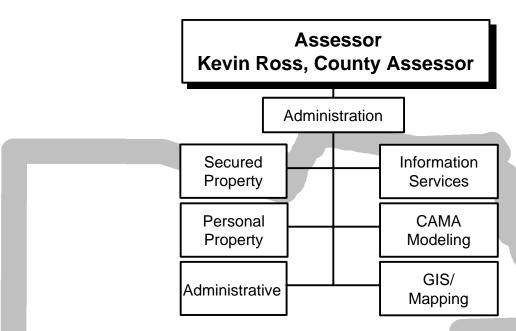


## Doug Todd County Treasurer

(Republican) Doug Todd was elected to the Office of County Treasurer in November 1992. Mr. Todd is a 14-year veteran of the Arizona Legislature, having served 4 terms as a member of the House of Representatives and 3 terms as State Senator from Legislative District 27 (Tempe). Doug was born in Prescott, and moved to attend Arizona State University, where he graduated in 1951 with a Bachelor's Degree in Agronomy. He farmed 320 acres south of Tempe, raising alfalfa, cotton, barley, a small herd of Registered Hereford cattle retiring from all farming operations in 1974. Doug lives in Tempe with his wife, Mary Anne Corbell Todd. They have five children and many grandchildren.



### Assessor (12)



#### **Mission**

To serve the taxpayers and the various taxing jurisdictions of Maricopa County efficiently by administering state property tax laws so that all county property is fairly and equitably valued.

#### **Program Goals**

- To locate, classify, value, and identify ownership of all property in Maricopa County subject to ad valorem taxes.
- To provide accurate and timely information on this property to the public, owners, and to the various taxing jurisdictions.
- To respond to valuation appeals, tax cases, Notices of Claim honestly and fairly in order to assure an equitable and uniform assessment base for ad valorem taxes
- Improving inter-office communication and efficiency through teams composed of management, appraisers, clerical staff, Information Services, and facilitators.

#### **Community Impact**

It is the responsibility of the Assessor to locate, identify, and appraise at current value, all real and personal property in Maricopa County. It is our duty to provide accurate values to support the various taxing jurisdictions and entities who rely on those values. We also provide services regarding exemptions, permits, appeals, deed processing, litigation, and map information for the taxpayer. With our innovations on the internet, taxpayers have access to parcel and sales information, residential rental registration and common area parcel forms, and several other services.

#### **Performance Measures**

•	Type*	FY 97-98	FY 98-99	FY 99-00 (Est.)	FY 00-01 (Proj.)
Parcel Count	Output	1,047,479	1,119,289	1,150,000	1,185,000
Appeal Count	Demand	12,024	16,284	13,452	12,000
Subdivisions-New	Demand	587	720	700	700
Splits	Demand	3411	5206	5500	5500

\*Types: Result, Output, Demand.

#### DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY

ASSESSOR Department 12

•		Department 12					
FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Т	otal Expenses	To	tal Revenue
GENERAL FUND	\$ 11,920,711	\$ 2,205,587	\$ 178,000	\$	14,304,298	\$	100,000
TOTAL FUNDS	\$ 11,920,711	\$ 2,205,587	\$ 178,000	\$	14,304,298	\$	100,000
•							

EXPENDIT	ΓUR	ES AND REV		NUES BY DE SESSOR	PA	RTMENT/O	BJ	ECT			
		D	_	artment 12							
	EIN	FY 99-00		FY 99-00		FY 99-00	-	FY 00-01 NAL/ADOPTED		Variance	%
RESOURCES	FII	NAL/ADOPTED		RESTATED		ROJECTED	FII	NAL/ADOPTED		variance	70
<u>KLJOUKCLJ</u>											
REVENUE											
650 MISCELLANEOUS REVENUE		90,000		90,000		90,000		100,000		10,000	11
Subtotal	\$	90,000	\$	90,000	\$	90,000	\$	100,000	\$	10,000	11
Total Resources	\$	90,000	\$	90,000	\$	90,000	\$	_100,000	\$	10,000	11
			7								
EXPENDITURES											
PERSONAL SERVICES	•	0.045.005	_	40.000.000	•	0.040.755	_	2 222 244	•	00.440	
701 REGULAR PAY	\$	9,615,307	\$	10,026,060	\$	9,243,755	\$	9,933,914	\$	92,146	11
705 TEMPORARY PAY		125,000		111,730		157,068		160,000		(48,270)	-43
710 SPECIAL PAY		2 027 250		2 064 614		83,600		43,637		(43,637)	-6'
750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS		2,037,359 298,800		2,064,614 91,312		1,847,161 70,000		2,194,723 253,882		(130,109) (162,570)	ە- 178-
797 PERSONNEL SAVINGS (NEG)		(665,445)		(665,445)		70,000		(665,445)		(102,370)	-178
Subtotal	\$	11,411,021	\$	11,628,271	\$	11,401,584	\$	11,920,711	\$	(292,440)	-3
	·	, ,-	•	,,	•	, - ,	•	,,			
SUPPLIES & SERVICES											
801 GENERAL SUPPLIES	\$	462,000	\$	462,000	\$	410,000	\$	469,001	\$	(7,001)	-2
802 MEDICAL SUPPLIES		15,000		15,000		28,500		25,000		(10,000)	-67
805 CONTRACTUAL SERVICES - EXTERNAL		696,000		676,000		630,000		600,000		76,000	11
820 RENT		384,180		369,180		409,400	4	325,400		43,780	12
825 REPAIRS AND MAINTENANCE		180,000		180,000		206,000		190,000		(10,000)	-6
826 FACILITIES MGMT DISCRETIONARY		5,000		5,000		5,000		5,000		-	0
830 TELECOM DISCRETIONARY		41,000		41,000		43,000		29,186		11,814	29
840 ELECTED OFFICIAL TRAVEL		2,000		2,000		1,400		2,000		-	0
841 EMPLOYEE TRAVEL 842 EDUCATION		10,000		10,000		12,000		10,000		(2,000)	0
843 TRANSPORTATION/SHIPPING		37,300 87,600		37,300 87,600		43,000 122,000		41,100 119,700		(3,800) (32,100)	-10 -37
850 UTILITIES		49,200		49,200		38,000		43,200		(32,100) 6,000	12
860 MISCELLANEOUS EXPENSE		110,400		110,400		245,000		224,000		(113,600)	-103
890 NON CAPITAL EQUIPMENT		110,400		110,400		243,000		122,000		(122,000)	-103
Subtotal	\$	2,079,680	\$	2,044,680	\$	2,193,300	\$	2,205,587	\$	(160,907)	-8
CAPITAL OUTLAY				45.000		05.000		45.000			_
915 BUILDINGS AND IMPROVEMENTS		-		15,000		25,000		15,000		400.000	0,
920 EQUIPMENT	Φ.	263,000	¢.	263,000	¢.	279,000	Φ	163,000 178,000	φ	100,000	389
Subtotal	Ф	263,000	\$	278,000	\$	304,000	Ф	178,000	Ф	100,000	36
Total Expenditures	\$	13,753,701	\$	13,950,951	\$	13,898,884	\$	14,304,298	\$	(353,347)	-3'
Operating Balance (Rev Exp.)	2	(13,663,701)	æ	(13,860,951)	Ç.	(13,808,884)	œ.	(14,204,298)	•	(343,347)	-29

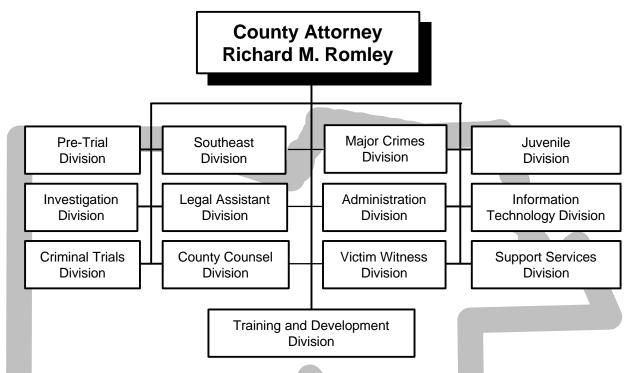
	POSITION DISTRIBUTION	
Dept	WORKING TITLE	FTE
120 ASSESSOR	ADMINISTRATIVE ASSTNT I	1.0
	ADMINISTRATIVE ASSTNT II	50.0
	ADMINISTRATIVE COORD I	1.0
	ADMINISTRATIVE COORD II	4.0
	ADMINISTRATIVE COORD III	7.0
	ADMINISTRATOR II	1.0
	APPRAISER-CHIEF	1.0
	APPRAISER-JOURNEY	96.0
	APPRAISER-LEAD	31.0
	APPRAISER-MANAGER	7.0
	APPRAISER-SENIOR	14.0
	ASSESSOR	1.0
	ASSESSOR CHIEF DEPUTY	1.0
	ASSESSOR'S CLERK	22.0
	AUDITOR-APPRAISER II	5.0
	AUDITOR-APPRAISER III	2.0
	CLERK III	22.0
	CLERK IV	5.0
	COMPUTER CENTER DIRECTOR	1.0
	COMPUTER OPERATOR II	2.0
	COMPUTER OPERATOR III	1.0
	DATABASE ANALYST II	1.0
	EXECTV SCRTRY-OFC MGR I	1.0
	FINANCIAL SERVICS ADM III	1.0
	INFO TECH PGRM COORD	4.0
	INFORMTN TCHNLGY CNSLT I	1.0
	INTEGRATD SYS DSGN ANL II	1.0
	LEAD COMPUTER OPERATOR	1.0
	LEAD INTGRTD SYS DSGN ANL	2.0
	PRODUCTION CONTROL ANLYST	1.0
	PROFESSIONAL	2.0
	PROGRAMMER-ANALYST I	2.0
	PROGRAMMER-ANALYST II	2.0
	PROJECT MANAGER	1.0
	REAL PROPERTY TECHNICIAN	7.0
	SENIOR PROGRAMMER-ANALYST	3.0
	SENIOR SYSTEMS ADMINSTRTR	1.0
	SENIOR SYSTEMS ANALYST	2.0
	SERVICE WORKER II	1.0
	SUPERVISORY	1.0
	SYSTEMS ADMINISTRATOR I	1.0
	SYSTEMS ANALYST II	3.0
	TITLE EXAMINER I	1.0
	TITLE EXAMINER II	6.0
	TITLE EXAMINER III	5.0
<sup>-</sup> otal		326.0

# TOTAL BUDGET BY PROGRAM FY 2000-01 ASSESSOR Agency 120

Org	Title	Personal Services	Supplies & Services	Cap	oital Outlay	E	Total xpenditures	Revenue
1210	ADMINISTRATION	\$ 1,467,784	\$ 353,201	\$	-	\$	1,820,985	\$ -
1220	SECURED PROPERTY	5,289,310	921,000		15,000		6,225,310	50,000
1230	PERSONAL PROPERTY	1,124,000	17,500		-		1,141,500	50,000
1240	PUBLIC ASSISTANCE AND RECORDS	1,371,306	2,500		-		1,373,806	-
1290	INFORMATION SERVICES DIVISION	2,668,311	911,386		163,000		3,742,697	-
	Totals:	\$ 11,920,711	\$ 2,205,587	\$	178,000	\$	14,304,298	\$ 100,000

EX	PENDITUF	RES AND	Α	EVENUES B SSESSOR gency 120	Υ Α	AGENCY/OB	JEC	T	•••		
	FY 9: FINAL/AI		ı	FY 99-00 RESTATED	P	FY 99-00 PROJECTED	F	FY 00-01 INAL/ADOPTED		Variance	%
RESOURCES											
• REVENUE											
• 650 MISCELLANEOUS REVENUE		90,000		90,000		90,000		100,00	0	10,000	11%
Subtotal	\$	90,000	\$	90,000	\$	90,000	\$	100,00	0	\$ 10,000	11%
Total Resources	\$	90,000	\$	90,000	\$	90,000	\$	100,00	0	\$ 10,000	11%
· otal resource		,	Ť							*	-
EXPENDITURES			- 1								•
• PERSONAL SERVICES											
• 701 REGULAR PAY	\$	9,615,307	\$	10,026,060	\$	9,243,755	\$	9,933,91			1%
705 TEMPORARY PAY		125,000	- 1	111,730		157,068		160,00		(48,270)	-43%
710 SPECIAL PAY						83,600		43,63		(43,637)	
750 FRINGE BENEFITS		2,037,359		2,064,614		1,847,161		2,194,72		(130,109)	-6%
• 780 SALARY ADJUSTMENTS		298,800		91,312		70,000		253,88		(162,570)	-178%
• 797 PERSONNEL SAVINGS (NEG)		(665,445)	•	(665,445)	•	-	•	(665,44	_	- (222,112)	0%
• Subtotal	\$	11,411,021	\$	11,628,271	\$	11,401,584	\$	11,920,71	1	\$ (292,440)	-3%
SUPPLIES & SERVICES											:
* 801 GENERAL SUPPLIES	\$	462,000	\$	462,000	\$	410,000	\$	469,00	1	\$ (7,001)	-2%
* 802 MEDICAL SUPPLIES	•	15,000		15,000	•	28,500	•	25,00		(10,000)	-67%
805 CONTRACTUAL SERVICES - EXTERNAL		696,000		676,000		630,000		600,00		76,000	11%
• 820 RENT		384,180		369,180		409,400		325,40		43,780	12%
\$ 825 REPAIRS AND MAINTENANCE		180,000		180,000		206,000		190,00		(10,000)	-6%
\$ 826 FACILITIES MGMT DISCRETIONARY		5,000		5,000		5,000		5,00		-	0%
: 830 TELECOM DISCRETIONARY		41,000		41,000		43,000		29,18	6	11,814	29%
840 ELECTED OFFICIAL TRAVEL		2,000		2,000		1,400		2,00	0	-	0%
841 EMPLOYEE TRAVEL		10,000		10,000		12,000		10,00	0	-	0%
842 EDUCATION		37,300		37,300		43,000		41,10	0	(3,800)	-10%
\$ 843 TRANSPORTATION/SHIPPING		87,600		87,600		122,000		119,70	0	(32,100)	-37%
: 850 UTILITIES		49,200		49,200		38,000		43,20		6,000	12%
* 860 MISCELLANEOUS EXPENSE		110,400		110,400		245,000		224,00		(113,600)	-103%
• 890 NON CAPITAL EQUIPMENT		-		-		-		122,00		(122,000)	:
Subtotal	\$	2,079,680	\$	2,044,680	\$	2,193,300	\$	2,205,58	7	\$ (160,907)	-8%
CAPITAL OUTLAY											:
\$ 915 BUILDINGS AND IMPROVEMENTS		_		15,000		25,000		15,00	0	_	0%
• 920 EQUIPMENT		263,000		263,000		279,000		163,00		100,000	38%•
Subtotal	\$	263,000	\$	278,000	\$		\$	178,00			36%
Total Expenditures	•	13,753,701	\$	13,950,951	\$	13,898,884	\$	14,304,29	ρ	\$ (353,347)	-3%
• Iotal Expenditures	Ψ	13,733,701	Ψ	10,000,001	Ψ	13,030,004	Ψ	14,504,29	J	ψ (333,347)	-5/0
Operating Balance (Rev Exp.)	\$ (1	3,663,701)	\$	(13,860,951)	\$	(13,808,884)	\$	(14,204,298	3)	\$ 343,347	2%

### Attorney (19)



#### **Mission**

The Maricopa County Attorney is dedicated to the vigorous prosecution of those who commit crimes within the County. As chief advocate for the State and the citizens of the community in criminal matters, the County Attorney seeks to provide the highest quality service and to maintain the integrity of the criminal justice system. Criminals must be held accountable, while assuring that the statutory rights and emotional needs of victims and witnesses are properly addressed. Additionally, the County Attorney seeks to implement, promote and participate in programs that reduce crime and enhance the quality of life. The County Attorney also contributes to excellence in local government by providing legal services to the County, its officers and political subdivisions.

### **Program Goals**

- To ensure the safety of the citizens of Maricopa County by holding offenders accountable for their conduct through the prosecution of adult offenders and juvenile delinquents in a timely manner.
- To provide services to victims that will facilitate their participation in the criminal justice or juvenile justice systems and emotional or physical recovery from a crime including providing victims' rights, victim assistance and victim compensation.
- To provide for the secure exchange of information with other criminal justice agencies in Maricopa County including criminal justice agencies, law enforcement agencies, and other county, state, and federal agencies requiring such information.
- To provide quality legal services to county departments.

#### **Community Impact**

The Maricopa County Attorney's Office serves all citizens of this County by protecting the safety of the public by holding criminal offenders accountable for their conduct. The Office is also providing legal counsel to the Board of Supervisors and other county Departments and special districts. In this capacity, the Office serves all of the citizens of this County by providing appropriate legal advice, liability defense, and defense of property tax appeals.

#### **Performance Measures**

Program Adult Crime				
Performance Measures	FY 98 Actual	FY 99 Actual	Projected FY00	Projected FY01
<ol> <li>Adult Submittals</li> <li>Adult Filings</li> </ol>	42,724 26,513	43,530 25,574	41,352 23,257	43,025 24,422
*Actual data not available at this time. Value based upon linearregression.				
Program Juvenile Crime				
Performance Measures	FY 98 Actual	FY 99 Actual	Projected FY00	Projected FY01
<ol> <li>Juvenile Referrals</li> <li>Juvenile Petitions</li> </ol>	22,039 11,822	16,812 10,372	16,999 10,891	19,299 12,522
Program Victim Witness				
Performance Measures	FY 98 Actual	FY 99 Actual	Projected FY00	Projected FY01
Number of Victims of Adult Offenders				
2. Victims Services – Adult (Victim Witness)	23,464	22,633	20,582	21,613
3. Number of Victims of Juvenile Offenders	611,319	644,414+	638,056	670,018
4. Victim Services – Juvenile (Victim Witness)	10,462	9,179	9,639	11,082
5. Victim Compensation Claims Reviewed	237,728		298,795	343,541
+ Actual data FY 99 is the total of Adult and Juvenile Victim Services. FY 99 saw the conversation to the new VNS system – not all data converted.	452	602	752	940
* FY 00 1 <sup>st</sup> and 2 <sup>nd</sup> quarter data based on actual and estimated Adult Filings and Juvenile Petitions.				

·		L SUMMARY BY FUND						
		COUNTY ATTORNE  Department 19	Y					
FUND TYPE	Personal Services	Supplies & Services		Capital Outlay	То	tal Expenses	Tot	al Revenue
GENERAL FUND SPECIAL REVENUE	\$ 38,774,241 6,426,346	\$ 236,277 2,752,661	\$	1,271,469 630,000	\$	40,281,987 9,809,007	\$	8,000 9,809,007
TOTAL FUNDS	\$ 45,200,587	\$ 2,988,938	\$	1,901,469	\$	50,090,994	\$	9,817,007

				Y ATTORNEY rtment 19							
		FY 99-00	Сра	FY 99-00		FY 99-00		FY 00-01			
	FINA	AL/ADOPTED		RESTATED	P	ROJECTED	FIN	AL/ADOPTED		Variance	%
RESOURCES Beginning Fund Balance	\$	450,000	\$	450,000	\$	450,000	\$		\$	(450,000)	-100%
beginning Fund Balance	Ψ	430,000	Ψ	430,000	Ψ	430,000	Ψ		Ψ	(430,000)	-1007
REVENUE											
615 GRANTS		4,090,238		4,478,092		4,343,510		5,228,191		750,099	179
620 INTERGOVERNMENTAL 637 FINES & FORFEITS		1,083,260		1,083,260		1,083,260		1,685,757		602,497	569
637 FINES & FORFEITS 650 MISCELLANEOUS REVENUE		1,150,000 408,000		1,110,000 448,300		1,110,000 448,000		1,655,059 1,248,000		545,059 799,700	49% 178%
Subtotal	\$	6,731,498	\$	7,119,652	\$	6,984,770	\$	9,817,007	\$	2,697,355	389
Total Resources	\$	7,181,498	\$	7,569,652	\$	7,434,770	\$	9,817,007	\$	2,247,355	30%
Total Resources	<u> </u>	7,101,430	Ψ	7,000,002	Ψ	7,404,770	Ψ	3,017,007	<b>—</b>	2,247,000	307
XPENDITURES											
PERSONAL SERVICES	¢	22 044 400	Φ	25 017 700	¢.	25 527 742	œ	26 405 440	ø	(207.250)	40
701 REGULAR PAY 710 SPECIAL PAY	\$	32,941,100 251,071	Ф	35,817,782 228,472	Ф	35,537,749 484,943	Ð	36,105,140 254,778	ф	(287,358) (26,306)	-19 -129
710 SPECIAL PAT 750 FRINGE BENEFITS		6,107,961		6,365,446		5,913,646		6,689,514		(324,068)	-127
780 SALARY ADJUSTMENTS		3,199,069		840,851		291,480		3,444,411		(2,603,560)	-310%
790 OTHER PERSONAL SERVICES		-		-		- , , , , -		55,642		(55,642)	
797 PERSONNEL SAVINGS (NEG)		(1,238,596)		(1,238,596)		(1,238,596)		(1,348,898)		110,302	9%
Subtotal	\$	41,260,605	\$	42,013,955	\$	40,989,222	\$	45,200,587	\$	(3,186,632)	-8%
SUPPLIES & SERVICES											
801 GENERAL SUPPLIES	\$	821,416	\$	863,309	\$	1,023,362	\$	1,085,515	\$	(222,206)	-26%
805 CONTRACTUAL SERVICES - EXTERNAL	Ψ	1,004,053	Ψ	847,909	Ψ	947,276	Ψ	1.015.043	Ψ	(167,134)	-20%
807 HEALTH CARE SERVICES		500,000		470,000		470,000		470,000		-	09
810 LEGAL		1,276,485		1,447,073		1,381,973		1,386,482		60,591	49
815 INSURANCE		1,500		2,300		1,300		1,500		800	35%
820 RENT		1,326,740		1,568,007		1,669,404		1,659,000		(90,993)	-6%
825 REPAIRS AND MAINTENANCE		145,270		185,000		217,200		180,000		5,000	39
827 MATERIAL MGNT DISCRETIONARY 828 MOTOR POOL		17,700 4,500		17,700 4,500		37,800 1,000		30,700 4,500		(13,000)	-73% 0%
829 FUEL		22,000		25,000		30,000		25,000		-	09
830 TELECOM DISCRETIONARY		106,864		100,000		150,000		100,000		_	09
832 COUNTY COUNSEL		1,521,024		1,521,024		1,521,024		1,521,024		-	09
840 ELECTED OFFICIAL TRAVEL		7,000		7,000		1,000		7,000		-	0%
841 EMPLOYEE TRAVEL		85,000		53,300		130,100		86,300		(33,000)	-62%
842 EDUCATION		131,500		122,300		205,300		140,300		(18,000)	-15%
843 TRANSPORTATION/SHIPPING		61,240		63,300		61,400		58,800		4,500	79
844 JUDICIAL TRAVEL		9,000		18,000		8,000		6,000		12,000	679
850 UTILITIES 855 STATE AND LOCAL AID		6,500 634,120		6,000 627,478		5,500 627,478		6,000 527,478		100,000	09 169
860 MISCELLANEOUS EXPENSE		504,502		470,952		835,950		811,319		(340,367)	-729
870 OTHER ADJUSTMENTS		307,638		307,638		307,638		326,207		(18,569)	-69
874 OTHER NEGATIVE ADJUSTMENTS		(5,783,683)	-	(5,952,465)		(5,808,290)		(6,512,605)		560,140	9%
875 BONDS AND RELATED EXPENSE		3,000		3,000		2,000		43,000		(40,000)	-1333%
890 NON CAPITAL EQUIPMENT						<u>-</u>		10,375		(10,375)	
Subtotal	\$	2,713,369	\$	2,778,325	\$	3,826,415	\$	2,988,938	\$	(210,613)	-8%
CAPITAL OUTLAY											
920 EQUIPMENT		1,630,368		1,668,797		1,850,000		1,701,469		(32,672)	-2%
930 TRANSPORTATION	_	35,000	_	35,000	Φ.	200,000	Φ.	200,000	_	(165,000)	-4719
Subtotal	\$	1,665,368	\$	1,703,797	\$	2,050,000	\$	1,901,469	\$	(197,672)	-129
Total Expenditures	\$	45,639,342	\$	46,496,077	\$	46,865,637	\$	50,090,994	\$	(3,594,917)	-8%
Operating Balance (Rev Exp.)	\$	(38,907,844)	\$	(39,376,425)	\$	(39,880,867)	\$	(40,273,987)	\$	(897,562)	-2%

Dept	WORKING TITLE	FTE
19 COUNTY ATTORNEY	ACCOUNTING CLERK THROUGH LEAD ACCOUNTING CLERK	2.
	ADMINISTRATIVE	11
	ADMINISTRATIVE MANAGER	31
	ADMINISTRATIVE/OFFICE SUPPORT	90
	ADMINISTRATIVE/OFFICE SUPPORT ENTRY	50
	ADMINISTRATIVE/OFFICE SUPPORT SENIOR/LEAD	11
	ADMINISTRATIVE/OFFICE SUPPORT SUPERVISOR	2
	ADMINISTRATOR	6
	ATTORNEY CHIEF DEPUTY	1
	CIVIL ATTORNEY	24
	COUNTY ATTORNEY	1
	DEPARTMENTAL ACCOUNTANT/BUDGET ANALYST	2
	DEPARTMENTAL HR SPECIALIST	2
	DEPARTMENTAL HR SUPERVISOR	1
	FINANCIAL/BUSINESS MANAGER	1
	INFO TECH PGRM COORD	1
	LEAD/SENIOR LEGAL ASSISTANT	1
	LEGAL ASSISTANT	78
	LEGAL SECRETARY	107
	MANAGERIAL	5
	PROFESSIONAL	27
	PROSECUTOR	177
	SENIOR CIVIL ATTORNEY	9
	SENIOR PROSECUTOR	93
	SUPERVISORY	13
	SUPPORT SERVICES	1
	TECHNICAL	56
	VICTIM WITNESS ADVOCATE	47

#### TOTAL BUDGET BY PROGRAM FY 2000-01 COUNTY ATTORNEY Agency 190

Org	Title		Persona Services		Supplies & Services	Ca <sub>l</sub>	pital Outlay	Total Expenditures	Revenue
1901	EXECUTIVE OFFICE		\$ -	П	\$ 154,000		-	\$ 154,000	\$ -
1902 1903	ADMINISTRATION DIVISION AUTOMATION SERVICES DIVISION				12,800 619,400		-	12,800 619,400	-
1904	POSITION COST CENTER ISF/COMMON COST CENTER		33,739,9		2,924,655		1,069,678	33,739,937 3,994,333	8,000
1920			-		52,500 14,300		-	52,500 14,300	-
:1938 :1945				•	53,000 290,000		-	53,000 290,000	-
:1954 :1960 :1967	LEGAL ASSISTANT DIVISION JUVENILE CRIMES DIVISION DIVISION OF COUNTY COUNSEL		-		9,000 25,000		-	9,000 25,000	-
. 1967 : 1970 : 1980	VICTIM WITNESS DIVISION INVESTIGATIONS DIVISION		-		1,194,817 33,000 24,700		-	1,194,817 33,000 24,700	-
.1990 .1996	SOUTHEAST JUDICIAL DIVISION TRAINING DIVISION		-		40,000 25,200		-	40,000 25,200	-
		Totals:	\$ 33,739,9	37	\$ 5,472,372		1,069,678	\$ 40,281,987	\$ 8,000

		OITURES AND CO	UN	TY ATTORNE ency 190			-				
	FIN	FY 99-00 NAL/ADOPTED		FY 99-00 RESTATED	P	FY 99-00 ROJECTED		FY 00-01 FINAL/ADOPTED		Variance	%
RESOURCES											
REVENUE											
650 MISCELLANEOUS REVENUE		8,000		8.000		8.000		8.000		_	0
Subtotal	\$	8,000	\$	8,000	\$	8,000	\$	8,000	\$	-	0
Total Resources	\$	8,000	\$	8,000	\$	8,000	\$	8,000	\$	-	0
XPENDITURES											
PERSONAL SERVICES											
01 REGULAR PAY	\$	25,297,211	\$	27,679,004	\$	27,546,100	\$	28,092,714	\$	(413,710)	-1
710 SPECIAL PAY		150,634		150,634		400,000		150,635		(1)	C
750 FRINGE BENEFITS		4,763,989		4,949,577		4,533,001		5,237,967		(288,390)	-6
780 SALARY ADJUSTMENTS		2,821,096		596,721		-		1,425,674	1	(828,953)	-139
90 OTHER PERSONAL SERVICES		_		-		-		55,642		(55,642)	
797 PERSONNEL SAVINGS (NEG)		(1,112,485)		(1,112,485)		(1,112,485)		(1,222,695)		110,210	10
Subtotal	\$	31,920,445	\$	32,263,451	\$	31,366,616	\$	33,739,937	\$	(1,476,486)	(
UPPLIES & SERVICES											
01 GENERAL SUPPLIES	\$	672,416	\$	563,014	\$	819,800	\$	689,593	\$	(126,579)	-2
05 CONTRACTUAL SERVICES - EXTERNAL		611,420		551,333		626,500		523,000		28,333	
07 HEALTH CARE SERVICES		500,000		470,000		470,000		470,000			(
10 LEGAL		323,000		375,500		310,400		319,500		56,000	15
15 INSURANCE		1,500		2,300		1,300		1,500		800	35
20 RENT		903,140		1,144,407		1,144,404		1,174,407		(30,000)	-3
25 REPAIRS AND MAINTENANCE		126,270		166,000		203,200		166,000		-	
27 MATERIAL MGNT DISCRETIONARY		16,200		16,200		36,300		15,700		500	
28 MOTOR POOL 29 FUEL		4,500		4,500		1,000 30,000		4,500		-	(
30 TELECOM DISCRETIONARY		22,000 106,864		25,000 100,000		150,000		25,000 100,000		-	(
32 COUNTY COUNSEL		1,521,024		1,521,024		1,521,024		1,521,024		_	·
40 ELECTED OFFICIAL TRAVEL		7,000		7,000		1,000		7,000		_	(
41 EMPLOYEE TRAVEL		62,500		30,800		67,600		25,300		5,500	18
42 EDUCATION		60,000	- 1	50,800		83,800		50,300		500	.,
43 TRANSPORTATION/SHIPPING		54,740	- 1	56,800		55,400		50,800		6,000	11
44 JUDICIAL TRAVEL		9,000	- 1	18,000		8,000		6,000		12,000	6
50 UTILITIES		1,500	- 1	1,000		500		1,000		, <u>-</u>	(
55 STATE AND LOCAL AID		374,120	- 1	367,478		367,478		367,478		-	(
60 MISCELLANEOUS EXPENSE		323,502	- 1	272,102		558,600		270,102		2,000	•
74 OTHER NEGATIVE ADJUSTMENTS 90 NON CAPITAL EQUIPMENT		(307,638)		(307,638)		(307,638)		(326,207) 10,375		18,569 (10,375)	(
Subtotal	\$	5,393,058	\$	5,435,620	\$	6,148,668	\$		\$	(36,752)	-1
CAPITAL OUTLAY											
920 EQUIPMENT		1,253,200		1,336,213		1,520,000		1,069,678		266,535	20
Subtotal	\$	1,253,200	\$	1,336,213	\$	1,520,000	\$	1,069,678	\$	266,535	20
Total Expenditures	\$	38,566,703	\$	39,035,284	\$	39,035,284	\$	40,281,987	\$	(1,246,703)	-3
Operating Balance (Rev Exp.)	\$	(38,558,703)	¢	(39,027,284)	Ф	(39,027,284)	Φ	(40.072.007)	¢	1,246,703	3

# TOTAL BUDGET BY PROGRAM FY 2000-01 COUNTY ATTORNEY GRANTS Agency 191

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1905 1946 1947 1952 1953 1955 1971 1972 1973 1974 1976 1977	CRIMINAL JUSTICE RECORDS IMPRO DRUG CONTROL GRANT - ACJC STOP VIOLENCE AGAINST WOMEN	\$ - 1,525,697 356,657 - 500,805 490,699 - - 124,242 37,860 109,174 34,362	\$ - 15,000 8,100 - 8,915 753,068 193,914 30,000 19,033 - 1,000	\$	\$ - 1,525,697 371,657 8,100 - 500,805 499,614 753,068 193,914 154,242 56,893 109,174 35,362	\$ - 1,525,697 371,650 8,100 - 500,805 490,700 753,068 193,914 154,243 56,894 109,176 34,362
1980 1981 1982 1983	AGGAVATED DOMESTIC VILOLENCE INSURANCE FRAUD GRANT OBSCENITY PROSECUTION - ACJC DUI TRAINING GRANT	89,999 114,665 	1,000 - - - - - - - - - - - - -	- - - - - -	89,999 114,665 - \$ 4,413,190	90,000 124,581 - \$ 4,413,190

	EXPENI	DITU		ΑT	ENUES BY TORNEY GRA ncy 191			ECT	Γ			
			FY 99-00		FY 99-00		FY 99-00		FY 00-01			0/
RESOURCES		FIN	AL/ADOPTED		RESTATED	_	ROJECTED	FIN	IAL/ADOPTED		Variance	%
KESOURCES												
REVENUE												:
615 GRANTS			4,090,238		4,224,820		4,090,238		4,413,190		188,370	0
	Subtotal	\$	4,090,238	\$	4,224,820	\$	4,090,238	\$	4,413,190	\$	188,370	4%
	Total Resources	\$	4,090,238	\$	4,224,820	\$	4,090,238	\$	4,413,190	\$	188,370	4%
EXPENDITURES												
PERSONAL SERVICES		Φ.	0.054.574	•	0.050.000	Φ.	0.050.040	Φ	0.570.400	Φ.	75.400	00/
<ul><li>701 REGULAR PAY</li><li>750 FRINGE BENEFITS</li></ul>		\$	2,651,571 479.767	\$	2,653,330 472,093	<b>Þ</b>	2,659,849 472,788	<b>Þ</b>	2,578,198 477,654	<b>Þ</b>	75,132 (5,561)	3% -1%
• 780 SALARY ADJUSTMEN	TS		72,582		42,093		35,102		328,308		(285,992)	-676%
• OU GALAICI ADGOSTIVILIA	Subtotal	\$		\$	3,167,739	\$	3,167,739	\$	3,384,160	\$	(216,421)	-7%
• 011001160 % 0507/1050												
SUPPLIES & SERVICES 801 GENERAL SUPPLIES		\$	13.000	Ф	70.897	¢	70.897	Ф	39,915	Ф	30,982	44%
805 CONTRACTUAL SERV	ICES - EXTERNAL	Ψ	7,833	Ψ	2,611	Ψ	2,611	Ψ	8,100	Ψ	(5,489)	-210%
810 LEGAL	IOLO - EXTERNAL		848.485		966.573		966.573		961.982		4,591	0%
842 EDUCATION			2.000		2,000		2.000		2,000		-	0%
• 860 MISCELLANEOUS EXP	PENSE		15,000		15,000		15,000		17,033		(2,033)	-14%
•	Subtotal	\$	886,318	\$	1,057,081	\$	1,057,081	\$	1,029,030	\$	28,051	3%
CAPITAL OUTLAY												
•	Total Expenditures	\$	4,090,238	\$	4,224,820	\$	4,224,820	\$	4,413,190	\$	(188,370)	-4%
• Operating	Balance (Rev Exp.)	\$	-	\$	_	\$	(134,582)	¢	_	\$	_	

## TOTAL BUDGET BY PROGRAM FY 2000-01 COUNTY ATTORNEY SPECIAL FUNDING Agency 192

Org	Title		Personal Services	Supplies & Services	Cap	oital Outlay	Ex	Total openditures	Revenue
1951 1975	CHECK ENFORCEMENT PROGRAM CRIM JUST ENHANCEMENT FUND VICTIM COMP RESTITUTION FUND		\$ 705,073 1,510,755	\$ 561,056 258,932 100,000 75,000	\$	20,000	\$	581,056 974,005 1,610,755 75,000	\$ 581,056 974,003 1,610,757 75,000
1979	VICTIMS COMP INTEREST	Totals:	\$ 2,215,828	\$ 40,000 1,034,988	\$	30,000	\$	40,000 3,280,816	\$ 40,000 3,280,816

#### EXPENDITURES AND REVENUES BY AGENCY/OBJECT **COUNTY ATTORNEY SPECIAL FUNDING** Agency 192 FY 99-00 FY 99-00 FY 99-00 FY 00-01 **FINAL/ADOPTED RESTATED PROJECTED FINAL/ADOPTED** Variance % RESOURCES Beginning Fund Balance \$ 450,000 \$ 450,000 \$ 450,000 \$ (450,000) \$ \$ (1): REVENUE 620 INTERGOVERNMENTAL 1,083,260 1,083,260 1,083,260 1,685,757 602,497 637 FINES & FORFEITS 1,050,000 1,010,000 1,010,000 1,555,059 545,059 650 MISCELLANEOUS REVENUE 40,000 40,300 40,000 (300)-1% Subtotal \$ 2,133,260 2,133,560 2,133,260 3,280,816 \$ 1,147,256 54% 2,583,560 \$ 3,280,816 \$ 27% Total Resources \$ 2,583,260 \$ 2,583,260 697,256 **EXPENDITURES** PERSONAL SERVICES 1,214,655 \$ 701 REGULAR PAY \$ 1,363,203 \$ 1,401,800 \$ 1,306,260 \$ 56,943 4% 710 SPECIAL PAY 73,437 71,037 69,437 65,000 6,037 8%: 750 FRINGE BENEFITS 230,583 255,267 262,557 254,000 1,267 0%: 780 SALARY ADJUSTMENTS 130,000 49,222 36,378 602,834 (553,612)-1125% 797 PERSONNEL SAVINGS (NEG) (12,174)(12, 174)(12,174)(12, 266)1% Subtotal \$ 1.636.501 \$ 1,726,555 \$ 1.757.998 \$ 2,215,828 \$ (489.273) -28% SUPPLIES & SERVICES 801 GENERAL SUPPLIES 61,000 \$ 111,781 \$ 69,665 \$ 260,113 \$ \$ (148, 332)-133% -74% 805 CONTRACTUAL SERVICES - EXTERNAL 333,800 242.965 209,165 422,943 (179,978)810 LEGAL 75,000 75,000 65,000 75,000 0% 820 RENT 71,100 71,100 65,000 74,932 (3,832)-5% 825 REPAIRS AND MAINTENANCE 10,000 10,000 3,000 5,000 5,000 50% (13,500) 1,500 -900% 827 MATERIAL MGNT DISCRETIONARY 1,500 1.500 15.000 841 EMPLOYEE TRAVEL 2,500 2,500 2,500 3,000 (500)-20% 1,500 1,500 842 EDUCATION 1,500 -100% 3,000 (1,500)843 TRANSPORTATION/SHIPPING 1,500 1,500 1,000 3,000 (1,500)-100% 855 STATE AND LOCAL AID 100,000 100,000 100,000 100,000 100% 860 MISCELLANEOUS EXPENSE 105,000 105,000 42,500 130,000 (25,000)-24% 875 BONDS AND RELATED EXPENSE 43,000 (40,000)-1333% 3,000 3.000 2.000 Subtotal \$ 765,900 \$ 725,846 \$ 562,830 \$ 1,034,988 \$ (309,142)-43% **CAPITAL OUTLAY** 920 EQUIPMENT 80,000 30,000 40,000 30,000 0% Subtotal \$ 80,000 \$ 30,000 \$ 40,000 \$ 30,000 \$ 0% 2,482,401 \$ 2,482,401 \$ 2,360,828 \$ 3,280,816 \$ (798,415) -32% Total Expenditures \$ -100% Operating Balance (Rev. - Exp.) \$ (349,141) \$ (348,841) \$ (227,568) \$ \$ (348,841) 100,859 \$ 101,159 \$ 222,432 \$ \$ 101,159 100% Ending Fund Balance (Resources - Exp.) \$

# TOTAL BUDGET BY PROGRAM FY 2000-01 COUNTY ATTORNEY RICO Agency 193

Org	Title	Personal Services	Supplies & Services	Ca	ipital Outlay	E	Total cpenditures	Revenue
1949	FORFEITED ASSETS PROGRAM (RICO	\$ 44,207 44,207	\$ 655,793 655,793	\$	600,000	\$	1,300,000	\$ 1,300,000 1 300 000

EXPEND	ITUF	COUNTY	AT	NUES BY A FORNEY RICC by 193	_	ENCY/OBJE	CT		•••	••••••	•
	FIN	FY 99-00 IAL/ADOPTED	F	FY 99-00 RESTATED		FY 99-00 PROJECTED	FII	FY 00-01 NAL/ADOPTED	,	/ariance	%
RESOURCES											<u>:</u>
REVENUE											•
• 637 FINES & FORFEITS		100,000		100,000		100,000		100,000			_
650 MISCELLANEOUS REVENUE		400,000		400,000		400.000		1,200,000		800,000	200%
Subtota	ı \$	500,000	\$	500,000	\$	500,000	\$		\$	800,000	160%
											:
Total Resources	\$	500,000	\$	500,000	\$	500,000	\$	1,300,000	\$	800,000	160%
											:
EXPENDITURES											:
PERSONAL SERVICES 701 REGULAR PAY	Φ		Φ.		Φ		Φ.	05.74.4	Φ	(05.74.4)	:
• 701 REGULAR PAY • 750 FRINGE BENEFITS	\$	-1	\$	_	\$	-	\$	35,714 8,493	Ф	(35,714) (8,493)	:
Subtota	1 \$		\$		\$	-	\$	44,207	\$	(44,207)	<del></del> :
• Gubiota	ιψ		Ψ		Ψ		Ψ	44,207	Ψ	(44,201)	:
SUPPLIES & SERVICES											:
801 GENERAL SUPPLIES	\$	22,000	\$	22,000	\$	-	\$	22,000	\$	-	0%
805 CONTRACTUAL SERVICES - EXTERNAL		42,000		42,000		100,000		42,000		-	0%:
: 810 LEGAL		22,000		22,000		30,000		22,000		-	0%:
820 RENT		5,000		5,000		10,000		5,000		-	0%
825 REPAIRS AND MAINTENANCE		1,000		1,000		5,000		1,000		- -	0%
841 EMPLOYEE TRAVEL		12,000		12,000		50,000		50,000		(38,000)	-317%
842 EDUCATION		53,000		53,000		100,000		70,000		(17,000)	-32%
: 850 UTILITIES : 855 STATE AND LOCAL AID		5,000 160,000		5,000 160,000		5,000 160,000		5,000 160,000		-	0% <b>:</b> 0% <b>:</b>
855 STATE AND LOCAL AID     860 MISCELLANEOUS EXPENSE		9.000		9.000		150,000		278.793		(269,793)	-2998%
• Subtota	1 \$	331,000	\$	331.000	\$	,	\$	655,793	\$	(324,793)	-98%
• Casiota	. Ψ	001,000	Ψ	001,000	Ψ	010,000	Ψ	000,700	Ψ	(02 1,7 00)	0070
CAPITAL OUTLAY											:
920 EQUIPMENT		134,000		134,000		100,000		400,000		(266,000)	-199%
930 TRANSPORTATION		35,000		35,000		200,000		200,000		(165,000)	-471%
Subtota	I \$	169,000	\$	169,000	\$	300,000	\$	600,000	\$	(431,000)	-255%
Total Expenditures	\$	500,000	\$	500,000	\$	910,000	\$	1,300,000	\$	(800,000)	-160%
• Total Experiultures	, <del>"</del>	000,000	Ψ	000,000	Ψ	3.0,000	Ψ	1,000,000	Ψ	(300,000)	
Operating Balance (Rev Exp.	) \$	-	\$	-	\$	(410,000)	\$	-	\$	-	:
Operating Balance (Rev Exp.	\$	-	\$	-	\$	(410,000)	\$	-	\$	-	

# TOTAL BUDGET BY PROGRAM FY 2000-01 COUNTY ATTORNEY COUNTY COUNSEL Agency 194

:			Personal		Supplies &				Total			•
Org	Title		Services		Services	Ca	pital Outlay	Exp	enditures		Revenue	_:
:												⁻:
1967	DIVISION OF COUNTY COUNSEL	_	\$ 5,034,304	\$	(5,236,095)	\$	201,791	\$	-	\$	-	_:
:		Totale	\$ 5 03/ 30/	2	(5 236 005)	\$	201 701	\$	_	2		-•

EXPENDI	_	OUNTY ATTOR	NEY			ENCY/OBJE NSEL	СТ				
		FY 99-00 AL/ADOPTED		FY 99-00 ESTATED	ı	FY 99-00 PROJECTED	FI	FY 00-01 NAL/ADOPTED	,	Variance	%
RESOURCES											
REVENUE											
EXPENDITURES											
PERSONAL SERVICES											
701 REGULAR PAY 710 SPECIAL PAY 750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS	\$	3,777,663 27,000 633,622 175,391	\$	4,019,469 6,801 669,950 53,205	\$	3,800,000 15,506 618,000 50,000	\$	3,942,016 39,143 682,789 484,293	\$	77,453 (32,342) (12,839) (431,088)	2% -476% -2% -810%
797 PERSONNEL SAVINGS (NEG)		(113,937)		(113,937)		(113,937)		(113,937)		-	0%
Subtotal	\$	4,499,739	\$	4,635,488	\$	4,369,569	\$	5,034,304	\$	(398,816)	-9%
SUPPLIES & SERVICES 801 GENERAL SUPPLIES 805 CONTRACTUAL SERVICES - EXTERNAL 810 LEGAL 820 RENT 825 REPAIRS AND MAINTENANCE 841 EMPLOYEE TRAVEL 842 EDUCATION 843 TRANSPORTATION/SHIPPING 860 MISCELLANEOUS EXPENSE 870 OTHER ADJUSTMENTS 874 OTHER NEGATIVE ADJUSTMENTS Subtotal	\$	53,000 9,000 8,000 347,500 8,000 15,000 5,000 52,000 307,638 (5,476,045) (4,662,907)		80,617 9,000 8,000 347,500 8,000 15,000 5,000 52,000 307,638 (5,644,827) (4,804,072)		48,000 9,000 10,000 450,000 6,000 10,000 18,000 5,000 52,000 307,638 (5,500,652) (4,585,014)		58,894 19,000 8,000 404,661 8,000 15,000 5,000 97,541 326,207 (6,186,398) (5,236,095)		21,723 (10,000) - (57,161) - - (45,541) (18,569) 541,571 432,023	27% -111% 0% -16% 0% 0% 0% -88% -6% 10%
CAPITAL OUTLAY										(00.00=)	
920 EQUIPMENT Subtotal	\$	163,168 163,168	\$	168,584 168,584	\$	190,000 190,000	\$	201,791 201,791	\$	(33,207)	-20% -20%
Total Expenditures	\$	-	\$		\$	(25,445)	\$	-	\$	-	-
Operating Balance (Rev Exp.)	\$	-	\$	-	\$	25,445	\$	-	\$	-	

# TOTAL BUDGET BY PROGRAM FY 2000-01 COUNTY ATTORNEY FILL THE GAP Agency 195

Org	Title		Personal Services	Supplies & Services	Сар	ital Outlay	Ex	Total penditures	Revenue
1966	FILL THE GAP	Totals	\$ 782,151 782 151	\$ 32,850 32,850	\$	-	\$	815,001 815,001	\$ 815,001 815,001

EXPENDI		VENUES BY A ORNEY FILL THE Jency 195		СТ		
	FY 99-00 FINAL/ADOPTED	FY 99-00 RESTATED	FY 99-00 PROJECTED	FY 00-01 FINAL/ADOPTED	Variance	%
RESOURCES						
REVENUE						
615 GRANTS	-	253,272	253,272	815,001	561,729	2
Subtotal	\$ -	\$ 253,272	\$ 253,272	\$ 815,001	\$ 561,729	222%
Total Resources	\$ -	\$ 253,272	\$ 253,272	\$ 815,001	\$ 561,729	222%
EXPENDITURES PERSONAL SERVICES 701 REGULAR PAY 750 FRINGE BENEFITS	\$ -	\$ 102,776 18,559	\$ 130,000 27,300	\$ 150,238 28,611	\$ (47,462) (10,052)	-46% -54%
780 SALARY ADJUSTMENTS	-	99,387	170,000	603,302	(503,915)	-507%
Subtotal	\$ -	\$ 220,722	\$ 327,300	\$ 782,151	\$ (561,429)	-254%
SUPPLIES & SERVICES 801 GENERAL SUPPLIES 860 MISCELLANEOUS EXPENSE	\$ - -	\$ 15,000 17,850	17,850	17,850	· -	0% 0%
Subtotal CAPITAL OUTLAY	\$ -	\$ 32,850	\$ 32,850	\$ 32,850	\$ -	0%
CAPITAL OUTLAY						
Total Expenditures	\$ -	\$ 253,572	\$ 360,150	\$ 815,001	\$ (561,429)	-221%
Operating Balance (Rev Exp.)	\$ -	\$ (300)	\$ (106,878)	\$ -	\$ (300)	-100%

### Board of Supervisors (1 through 5)

## **Board of Supervisors**

District 3 - Andrew Kunasek - Chairman

**District 1 - Fulton Brock** 

**District 2 - Don Stapley** 

**District 4 - Janice K. Brewer** 

**District 5 - Mary Rose Wilcox** 

#### Mission

The five-member Board of Supervisors is the governing body of Maricopa County. With the assistance of the Clerk of the Board, the Board of Supervisors takes actions necessary to fully discharge its duties as authorized by law in order to enhance, increase and enrich the individual freedoms and opportunities of all Maricopa County citizens. The Board of Supervisors is committed to achieving full financial stability and establishing a solid foundation for improved services.

#### **Program Goals**

- Oversee financial obligation of the County and all financial accounts.
- Manage public roads and bridges within the County.
- Provide for the care of the indigent sick of the County.
- Establish a courthouse and jails.
- Divide the County into precincts and districts as required.
- Levy property taxes.
- Prosecute, defend and/or settle all actions to which the County is a party.
- Enact and enforce certain ordinances.

### **Community Impact**

By solving regional public policy issues in a cost effective manner County government will be more efficient and responsive to citizens and their concerns.

	DEPARTMEN	ITA	L SUMMARY BY FUN	ID 1	TYPE & CATEGO	ORY			•••••
		ВС		DIS	TRICT 1				
Pers	sonal Services		Supplies & Services		Capital Outlay	Tot	al Expenses	Total	Revenue
\$	215,633	\$	10,671	\$	-	\$	226,304	\$	-
\$	215,633	\$	10,671	\$	=	\$	226,304	\$	-
	Pers	Personal Services \$ 215,633	Personal Services \$ 215,633 \$	BOARD OF SUPERVISORS Department 01 Personal Services Supplies & Services 10,671	BOARD OF SUPERVISORS DISTANCE  Personal Services  Supplies & Services  10,671 \$	BOARD OF SUPERVISORS DISTRICT 1 Department 01 Personal Services Supplies & Services Capital Outlay \$ 215,633 \$ 10,671 \$ -	Department 01 Personal Services Supplies & Services Capital Outlay Tot \$ 215,633 \$ 10,671 \$ - \$	BOARD OF SUPERVISORS DISTRICT 1 Department 01 Personal Services Supplies & Services Capital Outlay Total Expenses \$ 215,633 \$ 10,671 \$ - \$226,304	BOARD OF SUPERVISORS DISTRICT 1 Department 01 Personal Services Supplies & Services Capital Outlay Total Expenses Total \$ 215,633 \$ 10,671 \$ - \$ 226,304 \$

LAFENDII	Oik		UPE	ERVISORS DIS			DJE				
	FII	FY 99-00 NAL/ADOPTED		rtment 01 FY 99-00 RESTATED	PI	FY 99-00 ROJECTED	FIN	FY 00-01 IAL/ADOPTED	,	Variance	%
RESOURCES											
REVENUE											
EXPENDITURES											
PERSONAL SERVICES											
701 REGULAR PAY	\$	162,817	\$	167,937	\$	166,421	\$	169,146	\$	(1,209)	-1
705 TEMPORARY PAY		5,000		2,971		-		3,160		(189)	-6
750 FRINGE BENEFITS		34,607		35,250		34,532		38,827	•	(3,577)	-10
780 SALARY ADJUSTMENTS		4,922		1,188		636		4,500		(3,312)	-279
Subtotal	\$	207,346	\$	207,346	\$	201,589	\$	215,633	\$	(8,287)	-4
SUPPLIES & SERVICES											
801 GENERAL SUPPLIES	\$	2,742	æ	2,742	Ф	700	\$	1,081	Ф	1,661	61
805 CONTRACTUAL SERVICES - EXTERNAL	Φ	400	Φ	400	Φ	300	Ф	400	Φ	1,001	0
820 RENT		300		300		250		300		_	0
825 REPAIRS AND MAINTENANCE		150		150		50		100		50	33
826 FACILITIES MGMT DISCRETIONARY		40		40		-		20		20	50
827 MATERIAL MGNT DISCRETIONARY		100		100		350		300		(200)	-200
828 MOTOR POOL		400		400		100		100		300	75
830 TELECOM DISCRETIONARY		2,400		2,400		3.050		3,000		(600)	-25
840 ELECTED OFFICIAL TRAVEL		4,150		4,150		2,500		3,070		1,080	26
841 EMPLOYEE TRAVEL		700		700		500		400		300	43
842 EDUCATION		800		800		350		500		300	38
843 TRANSPORTATION/SHIPPING		300		300		700		500		(200)	-67
860 MISCELLANEOUS EXPENSE		400		400		1,300		400		-	0'
890 NON CAPITAL EQUIPMENT		-				-		500		(500)	
Subtotal	\$	12,882	\$	12,882	\$	10,150	\$	10,671	\$	2,211	17
CARITAL OLITI AV											
CAPITAL OUTLAY 920 EQUIPMENT		1 200		1 200		1 000				1 200	100
920 EQUIPMENT Subtotal	\$	1,300 1,300	\$	1,300 1,300	\$	1,000 1.000	\$		\$	1,300 1,300	100
Cubicial	Ψ	.,500	Ť	.,500	Ψ	.,500	Ψ		Ψ	.,555	
Total Expenditures	\$	221,528	\$	221,528	\$	212,739	\$	226,304	\$	(4,776)	-29
Operating Balance (Rev Exp.)	\$	(221,528)	\$	(221,528)	\$	(212,739)	\$	(226,304)	\$	(4,776)	-29

POSITION	N DISTRIBUTION	•
Dept	WORKING TITLE	FTE
01 BOARD OF SUPERVISORS DISTRICT 1	COUNTY SUPERVISOR	1.0
	BOARD OF SPVSRS EXEC ASST	1.0
	EXECTV SCRTRY-OFC MGR II	1.0
	CHIEF ADMINISTRATOR	1.0
Total		4.0

## FY 2000-01 BOARD OF SUPERVISORS DISTRICT 1 Agency 010

Org Title		Personal Services	Supplies & Services	Capital Outlay	Total Expenditures Revenue	
1311 DISTRICT 1	Totals:	\$ 215,633 \$ 215.633	\$ 10,671 \$ 10,671	\$ - \$ -	\$ 226,304 \$ - \$ 226,304 \$ -	_ <u>:</u>

EXF	PEN		SUE	VENUES B' PERVISORS D Jency 010			JEC	T			
		FY 99-00 FINAL/ADOPTED		FY 99-00 RESTATED		FY 99-00 PROJECTED	_	FY 00-01		Variance	%
RESOURCES	•	IIVALIADOI ILD	-	KESTATED		TROSECTED	•	IIVALJADOI ILD		Variance	
·											•
REVENUE											
:											:
EXPENDITURES											
PERSONAL SERVICES											
701 REGULAR PAY	\$	162,817	\$		\$	166,421	\$	169,146	\$	(1,209)	-1%
* 705 TEMPORARY PAY		5,000		2,971		-		3,160		(189)	-6%
• 750 FRINGE BENEFITS		34,607		35,250		34,532		38,827		(3,577)	-10%
* 780 SALARY ADJUSTMENTS		4,922		1,188		636		4,500		(3,312)	-279%
Subtotal	\$	207,346	\$	207,346	\$	201,589	\$	215,633	\$	(8,287)	-4%
SUPPLIES & SERVICES											:
801 GENERAL SUPPLIES	\$	2,742	\$	2,742	\$	700	\$	1,081	\$	1,661	61%
805 CONTRACTUAL SERVICES - EXTERNAL	Ψ	400	Ψ	400	Ψ	300	Ψ	400	Ψ	1,001	0%
820 RENT		300		300		250		300		_	0%
* 825 REPAIRS AND MAINTENANCE		150		150		50		100		50	33%
826 FACILITIES MGMT DISCRETIONARY		40		40		-		20		20	50%
827 MATERIAL MGNT DISCRETIONARY		100		100		350		300		(200)	-200%
: 828 MOTOR POOL		400		400		100		100		300	75%
: 830 TELECOM DISCRETIONARY		2,400		2,400		3,050		3,000		(600)	-25%
: 840 ELECTED OFFICIAL TRAVEL		4,150		4,150		2,500		3,070		1,080	26%
: 841 EMPLOYEE TRAVEL		700		700		500		400		300	43%
: 842 EDUCATION		800		800		350		500		300	38%
843 TRANSPORTATION/SHIPPING		300		300		700		500		(200)	-67%
860 MISCELLANEOUS EXPENSE		400		400		1,300		400		-	0%
890 NON CAPITAL EQUIPMENT		-	_		_	-		500	_	(500)	
Subtotal	\$	12,882	\$	12,882	\$	10,150	\$	10,671	\$	2,211	17%
CAPITAL OUTLAY											
920 EQUIPMENT		1,300		1,300		1,000		-		1,300	100%
Subtotal	\$		\$		\$		\$	-	\$	1,300	100%
• Total C:	2	221,528	\$	221.528	\$	212.739	\$	226.304	Φ.	(4,776)	-2%
Total Expenditures	\$	221,528	Φ	221,328	Φ	212,139	Φ	220,304	Φ	(4,770)	-2%
Operating Balance (Rev Exp.)	\$	(221,528)	\$	(221,528)	\$	(212,739)	\$	(226,304)	\$	4,776	2%

	• • • • •	DEPARTMEN	NT/	AL SUMMARY BY FUN	ID	TYPE & CATEG	ORY	••••••	•••••	
			В	OARD OF SUPERVISORS Department 02	DIS	TRICT 2				
FUND TYPE		Personal Services		Supplies & Services		Capital Outlay	То	tal Expenses	Total	Revenue
GENERAL FUND	\$	192,409	\$	33,895	\$	-	\$	226,304	\$	-
TOTAL FUNDS	\$	192,409	\$	33,895	\$	-	\$	226,304	\$	-

	E	BOARD OF SI	-		TRIC	T 2					
		D F <b>Y 99-00</b>		tment 02 FY 99-00		FY 99-00		FY 00-01			
		L/ADOPTED		ESTATED		ROJECTED	FIN	IAL/ADOPTED		Variance	%
RESOURCES		2,7,001 120		LOTATED		(0020122		71271331 123		Turiuri00	70
ALLO GO TO LO COMPANION DE LA											
REVENUE											
XPENDITURES											
PERSONAL SERVICES											
701 REGULAR PAY	\$	147,055	\$	143,681	\$	156,245	\$	149,864	\$	(6,183)	-4
705 TEMPORARY PAY		3,000		2,473		500		3,000		(527)	-21
750 FRINGE BENEFITS		28,517		28,536		28,499		32,824		(4,288)	-15°
780 SALARY ADJUSTMENTS		4,000		7,882		13,193		6,721		1,161	159
Subtotal	\$	182,572	\$	182,572	\$	198,437	\$	192,409	\$	(9,837)	-59
SUPPLIES & SERVICES											
801 GENERAL SUPPLIES	\$	5,500	\$	5,500	\$	1,000	\$	4,002	\$	1,498	279
805 CONTRACTUAL SERVICES - EXTERNAL		1,000		1,000		500	-	600		400	409
820 RENT		1,500		1,500		800	-	800		700	479
825 REPAIRS AND MAINTENANCE		1,000		1,000		100	-	150		850	859
826 FACILITIES MGMT DISCRETIONARY		500		500		-	-	-		500	1009
827 MATERIAL MGNT DISCRETIONARY		1,200		1,200		150		300		900	759
828 MOTOR POOL		900		900		800		800		100	119
830 TELECOM DISCRETIONARY		7,500		7,500		7,500		9,500		(2,000)	-279
840 ELECTED OFFICIAL TRAVEL		5,150		5,150		4,000		7,500		(2,350)	-469
841 EMPLOYEE TRAVEL		4,000		4,000		3,000		4,000		-	09
842 EDUCATION		4,000		4,000		500		500		3,500	889
843 TRANSPORTATION/SHIPPING		200		200		500		700		(500)	-2509
860 MISCELLANEOUS EXPENSE		5,500		5,500		1,500		3,643		1,857	349
890 NON CAPITAL EQUIPMENT		-		-		-		1,400		(1,400)	
Subtotal	\$	37,950	\$	37,950	\$	20,350	\$	33,895	\$	4,055	119
CAPITAL OUTLAY											
920 EQUIPMENT		1,006		1,006		-		-		1,006	1009
Subtotal	\$	1,006	\$	1,006	\$	-	\$	-	\$	1,006	1009
Total Expenditures	\$	221,528	\$	221,528	\$	218,787	\$	226,304	\$	(4,776)	-2
Operating Balance (Rev Exp.)	Φ.	(221,528)	<u> </u>	(221,528)	•	(218,787)	Φ.	(226,304)	•	(4,776)	-2'

POSITION DIST	RIBUTION	
Dept	WORKING TITLE	FTE
02 BOARD OF SUPERVISORS DISTRICT 2	COUNTY SUPERVISOR	1.0
	EXECTV SCRTRY-OFC MGR II	1.0
	CHIEF ADMINISTRATOR	1.0
	ADMINISTRATIVE	1.0
Total		4.0

## TOTAL BUDGET BY PROGRAM FY 2000-01 BOARD OF SUPERVISORS DISTRICT 2 Agency 020

Org Title		Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1312 DISTRICT 2	Totals:	\$ 192,409 \$ 192,409	\$ 33,895 \$ 33,895	\$ - \$ -	\$ 226,304 \$ \$ 226,304 \$	-

#### **EXPENDITURES AND REVENUES BY AGENCY/OBJECT BOARD OF SUPERVISORS DISTRICT 2** Agency 020 FY 99-00 FY 99-00 FY 99-00 FY 00-01 **FINAL/ADOPTED FINAL/ADOPTED PROJECTED** RESTATED Variance % RESOURCES **REVENUE EXPENDITURES** PERSONAL SERVICES 701 REGULAR PAY \$ 147,055 \$ 143,681 \$ 156,245 \$ 149,864 \$ (6,183)-4% 705 TEMPORARY PAY -21% 3,000 2,473 500 3,000 (527)750 FRINGE BENEFITS 28,517 28,536 28,499 32,824 (4,288)-15% 1,161 780 SALARY ADJUSTMENTS 4,000 7.882 6,721 15% 13,193 Subtotal \$ 182,572 182,572 \$ 198,437 192,409 \$ (9,837)-5%: SUPPLIES & SERVICES 801 GENERAL SUPPLIES 1,000 \$ 4,002 \$ 27% \$ 5,500 \$ 5,500 \$ 1,498 805 CONTRACTUAL SERVICES - EXTERNAL 1,000 1,000 500 600 400 40% **820 RENT** 1,500 1,500 800 800 700 47% 825 REPAIRS AND MAINTENANCE 1,000 1,000 150 850 85% 100 826 FACILITIES MGMT DISCRETIONARY 500 500 500 100% 75% 827 MATERIAL MGNT DISCRETIONARY 300 900 1,200 1,200 150 828 MOTOR POOL 900 900 800 800 100 11% 830 TELECOM DISCRETIONARY 7,500 7,500 7,500 9,500 (2,000)-27% 840 ELECTED OFFICIAL TRAVEL 5,150 5,150 4,000 7,500 (2,350)-46% 841 EMPLOYEE TRAVEL 4,000 4,000 3,000 4,000 0% 842 EDUCATION 4,000 4.000 500 500 3.500 88% 843 TRANSPORTATION/SHIPPING 200 200 500 700 (500)-250% 34% 1,857 860 MISCELLANEOUS EXPENSE 1,500 3,643 5,500 5,500 890 NON CAPITAL EQUIPMENT 1,400 (1,400)Subtotal \$ 37,950 \$ 37,950 \$ 11%: 20,350 \$ 33,895 \$ 4,055 CAPITAL OUTLAY 920 EQUIPMENT 100% 1,006 1,006 1,006 Subtotal \$ 1,006 \$ 1,006 \$ \$ \$ 1,006 100% 221,528 \$ 221,528 \$ (4,776)-2%: Total Expenditures \$ 218,787 \$ 226,304 \$ (221,528) \$ (221,528) \$ 4,776 2% Operating Balance (Rev. - Exp.) \$ (218,787) \$ (226,304) \$

#### **DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY**

### **BOARD OF SUPERVISORS DISTRICT 3**

Department 03

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	T	otal Expenses	To	otal Revenue
GENERAL FUND	\$ 212,993	\$ 13,311	\$ -	\$	226,304	\$	-
TOTAL FUNDS	\$ 212,993	\$ 13,311	\$ -	\$	226,304	\$	-
•							

	В		-	RVISORS DIS	TRI	CT 3					
		D Y 99-00 L/ADOPTED		ment 03 FY 99-00 ESTATED	P	FY 99-00 ROJECTED		FY 00-01 AL/ADOPTED		Variance	%
RESOURCES			7								
REVENUE											
EXPENDITURES											
PERSONAL SERVICES									M		
701 REGULAR PAY	\$	163,571	\$	168,977	\$	140,000	\$	173,056	\$	(4,079)	-2%
705 TEMPORARY PAY		2,570		2,570		2,700		2,000		570	22%
750 FRINGE BENEFITS		29,582		27,174		29,962		31,937		(4,763)	-18%
780 SALARY ADJUSTMENTS		4,822		1,824		439		6,000		(4,176)	-229%
Subtotal	\$	200,545	\$	200,545	\$	173,101	\$	212,993	\$	(12,448)	-6%
011001150 0 05014050											
SUPPLIES & SERVICES	•	<b>5</b> 000	•	= 000	•	4 400	•	4 700	•	0.000	
801 GENERAL SUPPLIES	\$	5,000	\$	5,000	\$	1,400	\$	1,702	\$	3,298	66%
805 CONTRACTUAL SERVICES - EXTERNAL		1,000		1,000		1,450		1,500		(500)	-50%
820 RENT		500		500		500		500		-	0%
825 REPAIRS AND MAINTENANCE		150		150		50		100		50	33%
826 FACILITIES MGMT DISCRETIONARY		300 500		300 500		200		50 250		250 250	83%
827 MATERIAL MGNT DISCRETIONARY 828 MOTOR POOL		500		500		200		250		500 500	50%
830 TELECOM DISCRETIONARY		2,000		2.000		1,500		1,600		400	100% 20%
840 ELECTED OFFICIAL TRAVEL		5,000		5,000		3,500		5,000		400	0%
841 EMPLOYEE TRAVEL		2,000		2,000		1,500		1,000		1,000	50%
842 EDUCATION		2,000		2,000		300		300		1,700	85%
843 TRANSPORTATION/SHIPPING		300		300		500		300		1,700	09
860 MISCELLANEOUS EXPENSE		633		633		600		509		124	20%
890 NON CAPITAL EQUIPMENT		-		-		-		500		(500)	207
Subtotal	\$	19.883	\$	19.883	\$	11.500	\$	13.311	\$	6.572	33%
	*	,		, , ,		,		* *		•	
CAPITAL OUTLAY											
920 EQUIPMENT		1,100		1,100		1,000		-		1,100	100%
Subtotal	\$	1,100	\$	1,100	\$	1,000	\$	-	\$	1,100	100%
Total Expanditures	\$	221,528	Φ.	221,528	\$	185.601	Φ.	226,304	Φ.	(4,776)	-2%
Total Expenditures	φ	221,320	φ	221,020	φ	100,001	Φ	220,304	φ	(4,770)	-27
Operating Balance (Rev Exp.)	¢.	(221,528)	•	(221,528)	•	(185,601)	Φ.	(226,304)	Φ.	(4,776)	-2%

POSITION	N DISTRIBUTION	•
Dept	WORKING TITLE	FTE
03 BOARD OF SUPERVISORS DISTRICT 3	COUNTY SUPERVISOR	1.0
:	BOARD OF SPVSRS EXEC ASST	1.0
•	CHIEF ADMINISTRATOR	1.0
•	ADMINISTRATIVE ASSTNT I	1.0
Total		4.0

## TOTAL BUDGET BY PROGRAM FY 2000-01 BOARD OF SUPERVISORS DISTRICT 3 Agency 030

Org Title		Personal Services	Supplies & Services	Capital Outla	у Ехі	Total penditures	Reven	ıue
1313 DISTRICT 3	otals:	\$ 212,993 \$ 212.993	\$ 13,311 13,311	\$ -	\$	226,304 \$ 226,304 \$		-

#### EXPENDITURES AND REVENUES BY AGENCY/OBJECT **BOARD OF SUPERVISORS DISTRICT 3** Agency 030 FY 99-00 FY 99-00 FY 99-00 FY 00-01 FINAL/ADOPTED FINAL/ADOPTED RESTATED **PROJECTED** Variance % RESOURCES REVENUE **EXPENDITURES** PERSONAL SERVICES 701 REGULAR PAY 163,571 168,977 \$ 140,000 \$ 173,056 \$ (4,079)-2%: 2,570 2,570 2,700 2,000 22%: 705 TEMPORARY PAY 750 FRINGE BENEFITS 29,582 27,174 (4,763)-18%: 29,962 31.937 780 SALARY ADJUSTMENTS 4,822 1,824 439 6,000 (4,176)-229% Subtotal \$ 200,545 200,545 \$ 173,101 \$ 212,993 \$ (12,448)-6% SUPPLIES & SERVICES 801 GENERAL SUPPLIES 5,000 5,000 \$ 1,400 \$ 1,702 \$ 3,298 66%: -50%: 805 CONTRACTUAL SERVICES - EXTERNAL 1,000 1,000 1 450 1.500 (500)820 RENT 500 500 500 500 0%: 825 REPAIRS AND MAINTENANCE 150 150 50 100 50 33% 826 FACILITIES MGMT DISCRETIONARY 300 300 250 83% 50 827 MATERIAL MGNT DISCRETIONARY 200 50% 500 500 250 250 828 MOTOR POOL 500 500 500 100% 830 TELECOM DISCRETIONARY 2,000 2,000 1,500 1,600 400 20% 840 ELECTED OFFICIAL TRAVEL 5,000 5,000 3,500 5,000 0%• 841 EMPLOYEE TRAVEL 2,000 2,000 1,500 1,000 1,000 50% 842 EDUCATION 2,000 2,000 300 300 1,700 85% 843 TRANSPORTATION/SHIPPING 300 500 300 0% 300 860 MISCELLANEOUS EXPENSE 633 633 600 509 124 20% 890 NON CAPITAL EQUIPMENT 500 (500)Subtotal \$ 19,883 \$ 19,883 \$ 11,500 \$ 33% 13,311 \$ 6,572 **CAPITAL OUTLAY** 920 EQUIPMENT 100% 1.100 1.000 1.100 1.100 Subtotal \$ 1,100 \$ 1,100 \$ 1,000 \$ 1,100 100% Total Expenditures \$ 221,528 \$ 221,528 \$ 185,601 \$ 226,304 \$ (4,776) -2% 2% (221,528) \$ (221,528) \$ (185,601) \$ (226,304) \$ 4,776 Operating Balance (Rev. - Exp.) \$

		NT/	AL SUMMARY BY FUN		TYPE & CATEG				
		В	DARD OF SUPERVISORS	DIS	TRICT 4				
			Department 04						
FUND TYPE	Personal Services		Supplies & Services		Capital Outlay	Tot	al Expenses	Total	Revenue
GENERAL FUND	\$ 193,558	\$	32,746	\$	-	\$	226,304	\$	-
TOTAL FUNDS	\$ 193,558	\$	32,746	\$	-	\$	226,304	\$	-

	E	BOARD OF SU			TRIC	CT 4					
				nent 04							
		Y 99-00		Y 99-00 STATED		FY 99-00 ROJECTED	EIN	FY 00-01		Variance	0/
	FINA	L/ADOPTED	K	STATED	PI	ROJECTED	FINA	AL/ADOPTED		Variance	%
ESOURCES											
EVENUE											
EVENUE											
XPENDITURES											
PERSONAL SERVICES											
701 REGULAR PAY	\$	144,980	\$	148,698	\$	150,000	\$	149,718	\$	(1,020)	-1
705 TEMPORARY PAY		15,000		12,974		-		5,000		7,974	61
750 FRINGE BENEFITS		23,052		24,045		22,397		23,840		205	1
780 SALARY ADJUSTMENTS		4,160		1,475		1,475		15,000		(13,525)	-917
Subtotal	\$	187,192	\$	187,192	\$	173,872	\$	193,558	\$	(6,366)	-3
SUPPLIES & SERVICES	•	<b>5</b> 000	_	= 0.40	•	4 000	_	0.000	•	(700)	
801 GENERAL SUPPLIES	\$	5,200	\$	5,240	\$	1,200	\$	6,002	\$	(762)	-15
805 CONTRACTUAL SERVICES - EXTERNAL		1,200		1,200		900		2,000		(800)	-67 -3
320 RENT 325 REPAIRS AND MAINTENANCE		800 500		780 500		800 100		800 100		(20) 400	-3 80
326 FACILITIES MGMT DISCRETIONARY		1,021		1,021		100		100		921	90
327 MATERIAL MGNT DISCRETIONARY		800		780		300		300		480	62
328 MOTOR POOL		1,000		1.000		-		500		500	50
330 TELECOM DISCRETIONARY		3,000		3,000		3.000		3,500		(500)	-17
840 ELECTED OFFICIAL TRAVEL		8,400		8,400		6,000		9,000		(600)	-7
341 EMPLOYEE TRAVEL		1,650		1,650		1,500		4,000		(2,350)	-142
342 EDUCATION		2,000		2,000		300		2,000		(=,===)	0
343 TRANSPORTATION/SHIPPING		2,715		2,715		700		1,044		1,671	62
B60 MISCELLANEOUS EXPENSE		-				700		2,400		(2,400)	
390 NON CAPITAL EQUIPMENT		-		-		-		1,000		(1,000)	
Subtotal	\$	28,286	\$	28,286	\$	15,600	\$	32,746	\$	(4,460)	-16
CAPITAL OUTLAY		0.055		0.055						0.055	465
920 EQUIPMENT	_	6,050	Φ.	6,050	•	-	Φ.	-	Φ.	6,050	100
Subtotal	\$	6,050	\$	6,050	\$	-	\$	-	\$	6,050	100
Total Expenditures	\$	221,528	\$	221,528	\$	189,472	\$	226,304	\$	(4,776)	-2
Operating Balance (Rev Exp.)	_	(221,528)		(221,528)	_	(189,472)		(226,304)		(4,776)	-2

POSITION DISTRIBUTION							
Dept	WORKING TITLE	FTE					
04 BOARD OF SUPERVISORS DISTRICT 4	COUNTY SUPERVISOR	1.0					
	EXECTV SCRTRY-OFC MGR II	1.0					
	CHIEF ADMINISTRATOR	1.0					
Total		3.0					

### TOTAL BUDGET BY PROGRAM FY 2000-01 BOARD OF SUPERVISORS DISTRICT 4 Agency 040

Org Title	Personal Services	Supplies & Services	Capital Outlay	Revenue	
1314 DISTRICT 4	\$ 193,558 193,558	\$ 32,746 \$ 32,746	\$ -	\$ 226,304 S	<u> </u>

EXPEN		ARD OF S	UPER	NUES BY VISORS DI by 040		GENCY/OBJ RICT 4	EC	'			
		99-00 ADOPTED		Y 99-00 STATED	F	FY 99-00 PROJECTED	FIN	FY 00-01	7,	Variance	%
ESOURCES											
EVENUE											
XPENDITURES											
PERSONAL SERVICES											
701 REGULAR PAY	\$	144,980	\$	148,698	\$	150,000	\$	149,718	\$	(1,020)	-19
705 TEMPORARY PAY		15,000		12,974		-		5,000		7,974	619
750 FRINGE BENEFITS		23,052		24,045		22,397		23,840		205	19
780 SALARY ADJUSTMENTS		4,160		1,475		1,475		15,000		(13,525)	-917%
Subtotal	\$	187,192	\$	187,192	\$	173,872	\$	193,558	\$	(6,366)	-3%
SUPPLIES & SERVICES											
B01 GENERAL SUPPLIES	\$	5,200	\$	5,240	¢	1,200	\$	6,002	\$	(762)	-15%
B05 CONTRACTUAL SERVICES - EXTERNAL	Ψ	1,200	Ψ	1,200	Ψ	900	Ψ	2,000	Ψ	(800)	-67%
320 RENT		800		780		800		800		(20)	-3%
325 REPAIRS AND MAINTENANCE		500		500		100		100		400	80%
326 FACILITIES MGMT DISCRETIONARY		1,021		1,021		100		100		921	90%
327 MATERIAL MGNT DISCRETIONARY		800		780		300		300		480	629
328 MOTOR POOL		1,000		1,000		-		500		500	509
330 TELECOM DISCRETIONARY		3,000		3,000		3,000		3,500		(500)	-17%
340 ELECTED OFFICIAL TRAVEL		8,400		8,400		6,000		9,000		(600)	-79
341 EMPLOYEE TRAVEL		1,650		1,650		1,500		4,000		(2,350)	-1429
342 EDUCATION		2,000		2,000		300		2,000		-	0%
343 TRANSPORTATION/SHIPPING		2,715		2,715		700		1,044		1,671	629
360 MISCELLANEOUS EXPENSE		-				700		2,400		(2,400)	
390 NON CAPITAL EQUIPMENT		-	•	-		-		1,000		(1,000)	
Subtotal	\$	28,286	\$	28,286	\$	15,600	\$	32,746	\$	(4,460)	-16%
CAPITAL OUTLAY											
920 EQUIPMENT		6,050		6.050		-		_		6,050	100%
Subtotal	\$	6,050	\$	6,050	\$	-	\$	-	\$	6,050	100%
Total Expenditures	\$	221,528	\$	221,528	\$	189,472	\$	226,304	\$	(4,776)	-2%
Total Experiolities		221,020	Ψ	221,020	Ψ	100,712	Ψ	220,004	Ψ	(1,110)	
Operating Balance (Rev Exp.)	\$	(221,528)	\$	(221,528)	\$	(189,472)	\$	(226,304)	\$	4,776	2%

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY											
BOARD OF SUPERVISORS DISTRICT 5											
Department 05											
FUND TYPE		Personal Services		Supplies & Services		Capital Outlay	То	tal Expenses	Total	Revenue	
GENERAL FUND	\$	204,900	\$	21,404	\$	-	\$	226,304	\$	-	
									•		
TOTAL FUNDS	\$	204,900	\$	21,404	\$	-	\$	226,304	\$	-	

	В	OARD OF SU			TRIC	ST 5					
	F	اط Y <b>99-00</b>		nent 05 Y 99-00		FY 99-00		FY 00-01			
	FINAL	JADOPTED	RE	STATED	PF	ROJECTED	FIN	IAL/ADOPTED	٧	ariance	%
ESOURCES											
EVENUE											
EVENOE											
XPENDITURES											
PERSONAL SERVICES '01 REGULAR PAY	\$	130.727	•	159,379	æ	164,000	¢	158,746	¢	633	(
05 TEMPORARY PAY	Ψ	23,500	Ψ	100,010	Ψ	14,000	Ψ	5,000	Ψ	(5,000)	,
750 FRINGE BENEFITS		27,317		31,033		31,433		36,154		(5,121)	-17
780 SALARY ADJUSTMENTS		3,887		-		-		5,000		(5,000)	
Subtotal	\$	185,431	\$	190,412	\$	209,433	\$	204,900	\$	(14,488)	-2
SUPPLIES & SERVICES											
101 GENERAL SUPPLIES	\$	6,000	\$	5,593	\$	1,600	\$	3,002	\$	2,591	4
05 CONTRACTUAL SERVICES - EXTERNAL	Ψ	1,800	Ψ	1,800	Ψ	900	Ψ	1,000	Ψ	800	4
320 RENT		2,000		2,000		500	-	800		1,200	60
325 REPAIRS AND MAINTENANCE		900		900		-	н	100		800	89
26 FACILITIES MGMT DISCRETIONARY		300		300		-	-	-		300	100
27 MATERIAL MGNT DISCRETIONARY		445		445		230		300		145	33
328 MOTOR POOL		4,000		4,000		120		200		3,800	9
330 TELECOM DISCRETIONARY 340 ELECTED OFFICIAL TRAVEL		3,500 3,605		3,500 3,605		2,300 4,150		2,000 6,500		1,500 (2,895)	4: -80
341 EMPLOYEE TRAVEL		2,000		1,800		750		2,000		(2,093)	-1
342 EDUCATION		1,600		1,600		200		500		1,100	69
860 MISCELLANEOUS EXPENSE		4,947		5,573		1,300		4,502		1,071	19
90 NON CAPITAL EQUIPMENT		-				-		500		(500)	
Subtotal	\$	31,097	\$	31,116	\$	12,050	\$	21,404	\$	9,712	3
CAPITAL OUTLAY											
220 EQUIPMENT		5,000				-		-		-	
Subtotal	\$	- ,	\$	-	\$	-	\$	-	\$	-	
	•	004 500	•	004.500	•	004 400	Φ.	000.001	Φ.	(4.330)	
Total Expenditures	\$	221,528	\$	221,528	\$	221,483	\$	226,304	\$	(4,776)	
Operating Balance (Rev Exp.)	<b>c</b>	(221,528)	\$	(221,528)	Φ.	(221,483)	Φ.	(226,304)	Φ.	(4,776)	-

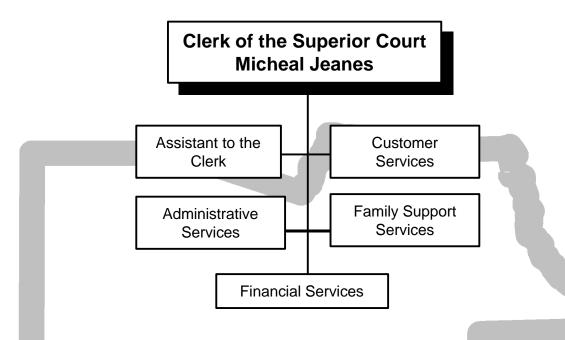
POSITION DISTRIBUTION												
Dept	WORKING TITLE	FTE										
05 BOARD OF SUPERVISORS DISTRICT 5	BOARD OF SPVSRS EXEC ASST	2.0										
•	COUNTY SUPERVISOR	1.0										
:	EXECTV SCRTRY-OFC MGR II	1.0										
Total		4.0										

### TOTAL BUDGET BY PROGRAM FY 2000-01 BOARD OF SUPERVISORS DISTRICT 5 Agency 050

Org Title		Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue		
1315 DISTRICT 5	Totals:	\$ 204,900 \$ 204,900	\$ 21,404 \$ 21,404	\$ - \$ -	\$ 226,304 \$ 226,304	\$ - \$ -		

	BOARD		PERVISORS Di Jency 050	ISTF	RICT 5					
	FY 99-00 FINAL/ADOP1	ΓED	FY 99-00 RESTATED	F	FY 99-00 PROJECTED	FIN	FY 00-01 AL/ADOPTED	١	/ariance	%
RESOURCES										
REVENUE										
EXPENDITURES										
PERSONAL SERVICES										
701 REGULAR PAY	. ,	727 \$	159,379	\$	164,000	\$	158,746	\$	633	09
705 TEMPORARY PAY	23,5				14,000		5,000		(5,000)	
750 FRINGE BENEFITS	27,3		31,033		31,433		36,154		(5,121)	-179
780 SALARY ADJUSTMENTS		387	100 110	Φ.		Φ.	5,000	Φ.	(5,000)	
Subtotal	\$ 185,4	131 \$	190,412	\$	209,433	\$	204,900	\$	(14,488)	-8%
SUPPLIES & SERVICES										
801 GENERAL SUPPLIES	\$ 6.0	000 \$	5,593	\$	1,600	\$	3,002	\$	2,591	469
805 CONTRACTUAL SERVICES - EXTERNAL	. ,	300	1,800	•	900	•	1,000	•	800	449
820 RENT	,	000	2,000		500		800		1,200	60%
825 REPAIRS AND MAINTENANCE		900	900		-		100		800	89%
826 FACILITIES MGMT DISCRETIONARY	3	300	300		-		-		300	100%
827 MATERIAL MGNT DISCRETIONARY	4	145	445		230		300		145	33%
828 MOTOR POOL	4,0	000	4,000		120		200		3,800	95%
830 TELECOM DISCRETIONARY	3,5	500	3,500		2,300		2,000		1,500	439
840 ELECTED OFFICIAL TRAVEL	3,6	605	3,605		4,150		6,500		(2,895)	-80%
841 EMPLOYEE TRAVEL	,	000	1,800		750		2,000		(200)	-119
842 EDUCATION	,	00	1,600		200		500		1,100	69%
860 MISCELLANEOUS EXPENSE	4,9	947	5,573		1,300		4,502		1,071	19%
890 NON CAPITAL EQUIPMENT		-	-	•	-	•	500	_	(500)	0.10
Subtotal	\$ 31,0	97 \$	31,116	\$	12,050	\$	21,404	\$	9,712	319
CAPITAL OUTLAY										
920 EQUIPMENT	5,0	000	-		-		-		-	
Subtotal	\$ 5,0	000 \$	-	\$	-	\$	-	\$	-	
Total Expenditures	\$ 221,5	528 \$	221,528	\$	221,483	\$	226,304	\$	(4,776)	-2%
Operating Balance (Rev Exp.)	\$ (221,5	528) \$	(221,528)	\$	(221,483)	\$	(226,304)	\$	4,776	2%

### Clerk of the Superior Court (16)



#### Mission

The Office of Clerk of the Court is established by the Arizona State Constitution as an elected office. The office serves the citizens, the legal community, and the Superior Court. The Office of the Clerk of the Superior Court provides legally mandated services, including fiduciary, family support, and court records information management in an accurate, timely and professional manner to the Superior Court and the public. The Clerk's Office consists of four primary functional areas: Financial Services, Family Support Center, Administrative Services, and Customer Services. Two additional key business units are the Public Affairs and Education Office, and the Information Technology Group (ITC).

#### **Program Goals**

- Reduce reliance on using paper documents when conducting court business.
- Develop open communications and shared information systems with other justice agencies.
- Increase productivity and satisfaction of employees with the development of modern automation.
- Modernize the infrastructure and automations in the Clerk's Office.
- Provide increased public and attorney access to court information.

#### **Community Impact**

The Clerk of the Superior Court directly supports the Superior Court of Arizona by maintaining court files, records, and exhibits in a timely and accurate manner. This provides for public safety as an integral part of the Justice System. The Clerk of the Court affects the County Attorney, Sheriff, Department of Public Safety, Department of Corrections, Probation and Parole departments, and the Department of Economic Security in the collection and distribution of child support payments.

#### **Performance Measures**

Performance Measures	FY 97 Actual	FY 98 Actual	FY 99 Actual	FY 00 Estimated	FY 01 Projected
New Cases Initiated - Domestic					
Relations	29,433	33,728	32,839	42,500	43,750
New Cases Initiated - Criminal Subsequent Case Filings -	19,109	24,594	25,056	29,075	30,500
Criminal Juvenile Court Petitions	392,594	506,864	495,144	591,200	600,200
Documents Docketed Number of Restitutaion, Fines and Retribution (RFR)	158,393	178,117	258,627	209,675	288,225
Payments Processed	103,112	169,110	146,921	196,350	197,625

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY											
CLERK OF SUPERIOR COURT  Department 16											
FUND TYPE		Personal Services		Supplies & Services		Capital Outlay		Total Expenses	To	tal Revenue	
GENERAL FUND	\$	17,631,559	\$	1,578,133	\$	295,000	\$	19,504,692	\$	5,250,000	
SPECIAL REVENUE		3,816,850		2,750,448		1,000,250		7,567,548		5,366,001	
TOTAL FUNDS	\$	21,448,409	\$	4,328,581	\$	1,295,250	\$	27,072,240	\$	10,616,001	

		_									
		FY 99-00	ера	rtment 16 FY 99-00		FY 99-00		FY 00-01			
	FIN	AL/ADOPTED		RESTATED	P	ROJECTED	FIN	IAL/ADOPTED		Variance	%
ESOURCES											
Beginning Fund Balance	\$	2,310,000	\$	2,310,000	\$	2,277,297	\$	2,325,503	\$	15,503	19
EVENUE											
S15 GRANTS		6,500		6,500		1,500		71,000		64,500	992
220 INTERGOVERNMENTAL		2,838,020		3,308,824		2,540,217		3,780,657		471,833	14
335 FEES & CHARGES		5,437,500		5,437,500		5,270,396		5,094,344		(343,156)	-6
337 FINES & FORFEITS		1,700,000		1,700,000		1,700,000		1,615,000		(85,000)	-5
550 MISCELLANEOUS REVENUE		110,000		110,000		49,100		55,000		(55,000)	-50
Subtotal	\$	10,092,020	\$	10,562,824	\$	9,561,213	\$	10,616,001	\$	53,177	1
Tetal Danswer	\$	12,402,020	•	12,872,824	\$	11,838,510	•	12,941,504	•	68.680	1
Total Resources	<u>Ψ</u>	12,402,020	Ψ	12,072,024	Ψ	11,030,310	Ψ	12,941,304	Ψ	00,000	
XPENDITURES .											
PERSONAL SERVICES											
'01 REGULAR PAY	\$	16,291,457	\$	16,602,142	\$	15,353,504	\$	17,269,655	\$	(667,513)	-4
'05 TEMPORARY PAY		-		28,631		-		4,497		24,134	84
10 SPECIAL PAY		326,411		358,378		417,804		406,795		(48,417)	-14
750 FRINGE BENEFITS		3,529,861		3,609,670		3,288,630		3,930,859		(321,189)	-9
780 SALARY ADJUSTMENTS		_		81,977		126,465		485,003		(403,026)	-492
95 PSINTER-FUND CREDIT (NEG)		(893,578)		(904,019)		(823,571)		(896,372)		(7,647)	-1
96 P S INTER-FUND CHARGES		1,065,519		980,519		693,982		1,041,920	М	(61,401)	-6
97 PERSONNEL SAVINGS (NEG)		(524,662)		(669,881)		,		(793,948)		124,067	19
Subtotal	\$		\$	20,087,417	\$	19,056,814	\$	21,448,409	\$	(1,360,992)	-7
NURRUES & SERVISES											
SUPPLIES & SERVICES	_		_		_						
301 GENERAL SUPPLIES	\$	1,091,606	\$	1,095,028	\$	754,448	\$	916,447	\$	178,581	16
305 CONTRACTUAL SERVICES - EXTERNAL		1,940,500		1,892,000		884,575		2,302,118		(410,118)	-22
325 REPAIRS AND MAINTENANCE		324,373		351,173		431,540		421,347		(70,174)	-20
326 FACILITIES MGMT DISCRETIONARY		-		8,000		-	- 1	3,054		4,946	62
327 MATERIAL MGNT DISCRETIONARY		10,000		7,000		33,002		11,500		(4,500)	-64
328 MOTOR POOL		-				-		3,000		(3,000)	
329 FUEL		-		_		_		500		(500)	
330 TELECOM DISCRETIONARY		70,000		50,000		18,655		97,352		(47,352)	-95
340 ELECTED OFFICIAL TRAVEL		8,856		10,000		10,702		10,000		-	0
341 EMPLOYEE TRAVEL		54,360		61,500		37,251		59,675		1,825	3
342 EDUCATION		12,500		57,400		24,300		37,440		19,960	35
360 MISCELLANEOUS EXPENSE		132,499		220,650		174,192		250,173		(29,523)	-13
370 OTHER ADJUSTMENTS		97,500		97,500		-		5,000		92,500	95
390 NON CAPITAL EQUIPMENT		-		-		-		210,975		(210,975)	
Subtotal	\$	3,742,194	\$	3,850,251	\$	2,368,665	\$	4,328,581	\$	(478,330)	-12
CAPITAL OUTLAY											
20 EQUIPMENT		1,907,125		1,889,304		758,065		1,295,250		594,054	31
Subtotal	\$	1,907,125	\$	1,889,304	\$	758,065	\$	1,295,250	\$	594,054	31
Total Expenditures	\$	25,444,327	\$	25,826,972	\$	22,183,544	\$	27,072,240	\$	(1,245,268)	-5
Operating Balance (Rev Exp.)	\$	(15,352,307)	\$	(15,264,148)	\$	(12,622,331)	\$	(16,456,239)	\$	(1,192,091)	-8

POSITIO	N DISTRIBUTION	
Dept	WORKING TITLE	FTE
16 CLERK OF SUPERIOR COURT	ACCOUNTANT I	1.0
	ACCOUNTANT II	2.0
	ACCOUNTANT IV	1.0
•	ACCOUNTING TECHNICIAN II	1.0
•	ADMINISTRATIVE	1.0
•	ADMINISTRATIVE ASSTNT II	2.0
	ADMINISTRATIVE COORD II	2.0
	ADMINISTRATIVE COORD III	1.0
	ADMINISTRATIVE COORD IV	1.0
	ASSOC CLK OF THE SUP CRT	4.0
	ASSOCIATE CLIENT REPRSNTV	1.0
•	CLERK OF THE SUPERIOR CRT	1.0
	CLIENT REPRESENTATIVE	1.0
• •	CLK OFTHE SUP CRT CHF DPT	1.0
•	COURT CLERK	168.0
•	COURT CONCILIATOR I	2.0
•	COURT CONCILIATOR III	6.0
•	COURT CONCILIATOR IV	1.0
•	COURT INFORMATN PRCSR III	262.5
•	COURT INFORMATN PRCSR IV	23.5
•	COURT INFORMATN PRCSR V	31.0
•	COURT SERVICES ADMIN I	5.0
•	COURT SERVICES ADMIN II	6.0
•	COURT SERVICES ADMIN III	11.0
•	COURT SERVICES ADMIN IV	10.0
	COURT SERVICES ADMIN V	9.0
•	DATA MANAGEMENT CONSULTNT	
•	FAMILY SUPPORT CASEWORKER	
•	LEAD PRODUCTN CNTL ANLYST	4.0
•	LEAD SYSTEMS PROGRAMMER	1.0
	LEGAL ASSISTANT CURERVICE	10.0
•	LEGAL ASSISTANT SUPERVISR	1.0
•	PROBATE DECISIONAR	1.0
•	PROBATE REGISTRAR PROJECT MANAGER	2.0
•	RECORDS PROCESSOR II	2.0 24.0
•	SENIOR CLIENT REPRESENTVE	24.0
- •	SENIOR CLIENT REPRESENTVE SENIOR DATA MANGMNT ANLYT	1.0
•	SENIOR DATA MANGMINT AND T	1.0
	SENIOR TELECOMMUNCTNS ANL	1.0
	SERVICE WORKER IV	7.0
Total	CERTICE WORKERIN	620.0
i Olui		020.0

### TOTAL BUDGET BY PROGRAM FY 2000-01 LERK OF COURT FILL THE GAP Agency 16A

Org	Title		ersonal ervices		upplies & Services	Capital Outlay		Total Expenditures		Revenue
1689	FILL THE GAP OPERATIONS	Totals:	\$ 964,453 964 453	\$ \$	210,165 210,165	\$	-	\$	1,174,618 1 174 618	\$ 1,174,618 1 174 618

### EXPENDITURES AND REVENUES BY AGENCY/OBJECT CLERK OF COURT FILL THE GAP Agency 16A

	FY 99-00 FINAL/ADOPTED		Y 99-00 STATED	P	FY 99-00 ROJECTED	F	FY 00-01		Variance	%
RESOURCES								1		
• • • • • • • • • • • • • • • • • • •										
REVENUE 620 INTERGOVERNMENTAL	_		470,804		470,804		1,174,618		703,814	1
Subtotal	\$ -	\$	470,804	\$	470,804	\$	1,174,618	\$	703,814	149%
Total Resources	\$ -	\$	470,804	\$	470,804	\$	1,174,618	\$	703,814	149%
EXPENDITURES										:
PERSONAL SERVICES										:
701 REGULAR PAY	\$ -	\$	312,947	\$	310,005	\$_	760,989	\$	(448,042)	-143%
710 SPECIAL PAY	-		2,219		-		38,049		(35,830)	-1615%
750 FRINGE BENEFITS	-		69,449		70,563		165,415		(95,966)	-138%
780 SALARY ADJUSTMENTS	-		6,172		-		-		6,172	100%
797 PERSONNEL SAVINGS (NEG)		•	(10,219)	_	-	_	-	_	(10,219)	-100%
Subtotal	\$ -	\$	380,568	\$	380,568	\$	964,453	\$	(583,885)	-153%
SUPPLIES & SERVICES										•
801 GENERAL SUPPLIES	\$ -	\$	15.000	\$	35,088	\$	50,000	\$	(35,000)	-233%
805 CONTRACTUAL SERVICES - EXTERNAL	-	Ψ	15,000	Ψ	5,648	Ψ	109,934	Ψ	(94,934)	-633%
825 REPAIRS AND MAINTENANCE	_		5,000		38,148		2.500		2,500	50%•
842 EDUCATION	-		3,000		· -		500		2,500	83%
860 MISCELLANEOUS EXPENSE	-		14,088		-		2,231		11,857	84%
* 890 NON CAPITAL EQUIPMENT			-		-		45,000		(45,000)	:
Subtotal	\$ -	\$	52,088	\$	78,884	\$	210,165	\$	(158,077)	-303%
CAPITAL OUTLAY										:
\$ 920 EQUIPMENT	_		38,148		_		_		38,148	100%
Subtotal	\$ -	\$	38,148	\$	_	\$	-	\$	38,148	100%
•	•	•		,		•		•	,	
Total Expenditures	\$ -	\$	470,804	\$	459,452	\$	1,174,618	\$	(703,814)	-149%
Operating Balance (Rev Exp.)	\$ -	\$		\$	11,352	\$	-	\$	-	

### TOTAL BUDGET BY PROGRAM FY 2000-01 CLERK OF SUPERIOR COURT Agency 160

Org	Title	Personal Services	Supplies & Services	Cap	oital Outlay	Ex	Total spenditures	Revenue
1610	OFFICE OF THE CLERK	\$ 370,442	\$ 30,090	\$	-	\$	400,532	\$ 5,250,000
:1620	ADMINISTRATIVE SERVICES	2,536,906	836,345		295,000		3,668,251	-
1630	FINANCIAL SERVICES	1,355,519	68,650		-		1,424,169	-
1640	CUSTOMER SERVICES	12,061,818	598,748		-		12,660,566	-
1650	FAMILY SUPPORT	-			-		-	-
1660	INFORMATION TECHNOLOGY GROUP				-		-	-
1670	FAMILY SUPPORT CENTER	1,306,874	39,300		-		1,346,174	-
1699	COURT FAMILY WAREHOUSE	-	5,000		- (		5,000	-
	Totals:	\$ 17,631,559	\$ 1,578,133	\$	295,000	\$	19,504,692	\$ 5,250,000

#### **EXPENDITURES AND REVENUES BY AGENCY/OBJECT CLERK OF SUPERIOR COURT** Agency 160 FY 99-00 FY 99-00 FY 99-00 FY 00-01 **FINAL/ADOPTED RESTATED PROJECTED** FINAL/ADOPTED Variance % RESOURCES REVENUE 635 FEES & CHARGES 3,800,000 3,800,000 3,800,000 3,610,000 (190,000)(0): 637 FINES & FORFEITS 1,700,000 1,700,000 1,700,000 1,615,000 (85.000)(0): -69% 650 MISCELLANEOUS REVENUE 80.000 80,000 25,000 25.000 (55,000)Subtotal \$ 5,580,000 5,580,000 5,525,000 5,250,000 \$ (330,000)-6% Total Resources \$ 5,580,000 5,580,000 \$ 5,525,000 \$ 5,250,000 \$ (330,000)-6% **EXPENDITURES** PERSONAL SERVICES 14,980,970 \$ 701 REGULAR PAY 15,020,505 14,086,499 \$ 15,177,050 \$ (196.080)-1% 11,034 100% 705 TEMPORARY PAY 11.034 210,345 351,104 710 SPECIAL PAY 255,291 235,581 19,710 8% 750 FRINGE BENEFITS 3,239,436 3,234,028 2,980,437 3,424,245 (190, 217)-6% 780 SALARY ADJUSTMENTS 46 245 126.465 485.003 (438,758)-949% 795 P S INTER-FUND CREDIT (NEG) (893,578)(904,019)(823,571)(896, 372)(7,647)-1% 797 PERSONNEL SAVINGS (NEG) (524,662)(659,662) (793,948)134,286 20% Subtotal \$ 17,052,046 16.963.887 16,720,934 17,631,559 \$ (667,672)-4% **SUPPLIES & SERVICES** 801 GENERAL SUPPLIES 603,078 541,500 \$ 528,139 \$ 408,200 \$ 133,300 25% \$ 484,000 805 CONTRACTUAL SERVICES - EXTERNAL 547,500 518,522 607,689 (123,689)-26% 825 REPAIRS AND MAINTENANCE 144,000 165,800 308,392 239,048 (73,248)-44% 8,000 3,054 4,946 62% 826 FACILITIES MGMT DISCRETIONARY 827 MATERIAL MGNT DISCRETIONARY 10,000 7,000 33,002 11,500 (4,500)-64% 828 MOTOR POOL 3,000 (3,000)829 FUEL 500 (500)830 TELECOM DISCRETIONARY 70,000 50,000 18,655 97,352 (47,352)-95% 840 ELECTED OFFICIAL TRAVEL 8,856 10,000 10,702 10,000 841 EMPLOYEE TRAVEL 52,360 59,500 35,173 47,750 11,750 20%: 51,900 842 EDUCATION 10,000 24,300 31,440 20,460 39% 860 MISCELLANEOUS EXPENSE 27,999 102,062 137,118 72,600 29,462 29%: 870 OTHER ADJUSTMENTS 5.000 (5.000)890 NON CAPITAL EQUIPMENT 41,000 (41,000)Subtotal \$ 1,473,793 \$ 1,479,762 \$ 1,614,003 \$ 1,578,133 \$ (98,371) -7% **CAPITAL OUTLAY** 920 EQUIPMENT 90,500 555,526 -226% Subtotal \$ 96,469 90,500 \$ 295,000 555.526 -226% 18,622,308 \$ 18,534,149 \$ 18,890,463 \$ 19,504,692 \$ (970,543) -5% Total Expenditures \$ Operating Balance (Rev. - Exp.) \$\( (13,042,308) \\$ (12,954,149) \\$ (13,365,463) \\$ (14,254,692) \\$ 1,300,543 10%

### TOTAL BUDGET BY PROGRAM FY 2000-01 CLERK OF SUPERIOR COURT GRANTS Agency 161

Org	Title		Personal Services	Supplies & Services	Cap	oital Outlay	Ex	Total penditures	Revenue
1681	CASE PROCESSING ASSISTANCE	\$	223,313	\$ -	\$	-	\$	223,313	\$ 223,313
1690	NAT'L CRIM HISTORY IMP PROGRAM		-	36,000		-		36,000	36,000
1694	IV-D REGULAR		650,000	77,619		-		727,619	727,619
1695	AOC COURT IMPROVEMENT		30,000	5,000		-		35,000	35,000
1696	JCEF (AOC) \$400,000 GRANT			1,500		-		1,500	1,500
1698	IV-D TSUNAMI		255,838	327,769				583,607	583,607
:	Totals	s: \$	1,159,151	\$ 447,888	\$		\$	1,607,039	\$ 1,607,039

#### EXPENDITURES AND REVENUES BY AGENCY/OBJECT **CLERK OF SUPERIOR COURT GRANTS** Agency 161 FY 99-00 FY 99-00 FY 99-00 FY 00-01 **FINAL/ADOPTED RESTATED PROJECTED FINAL/ADOPTED** Variance % RESOURCES **REVENUE** 6,500 71,000 64,500 615 GRANTS 6,500 1,500 10: 620 INTERGOVERNMENTAL 1,838,020 1,838,020 1,580,782 1,536,039 (301,981)(0): 1,844,520 Subtotal \$ 1,844,520 1,582,282 1,607,039 (237,481) -13% -13% Total Resources \$ 1,844,520 1,844,520 \$ 1,582,282 \$ 1,607,039 \$ (237,481)**EXPENDITURES** PERSONAL SERVICES 701 REGULAR PAY \$ 162,587 94,954 \$ 56,000 \$ 89.939 \$ 5,015 5%: \$ 705 TEMPORARY PAY 16,333 4,497 11,836 72%: 41,706 710 SPECIAL PAY 41,706 100% 750 FRINGE BENEFITS 17,885 22,806 13,440 22,795 11 0% 780 SALARY ADJUSTMENTS 4,673 4,673 100% -8% 796 P S INTER-FUND CHARGES 965.519 965.519 693.982 1.041.920 (76.401)Subtotal \$ 1,145,991 1,145,991 763,422 1,159,151 (13,160)-1%: SUPPLIES & SERVICES 801 GENERAL SUPPLIES -3% \$ 63,528 \$ 113,528 \$ - \$ 116,747 \$ (3,219)805 CONTRACTUAL SERVICES - EXTERNAL 52,286 200,122 (200, 122)825 REPAIRS AND MAINTENANCE 61,000 (61,000)841 EMPLOYEE TRAVEL 6,500 (6,500)860 MISCELLANEOUS EXPENSE 63,519 (63,519)Subtotal \$ -295% 63,528 \$ 113,528 \$ 52,286 \$ 447,888 \$ (334,360)CAPITAL OUTLAY 920 EQUIPMENT 100% 635,000 585,000 73,000 585,000 Subtotal \$ 635,000 \$ 585,000 \$ 73,000 \$ 585,000 100% 13% Total Expenditures \$ 1,844,519 \$ 1,844,519 \$ 888,708 \$ 1,607,039 \$ 237,480 1 \$ 1 \$ 693,574 \$ \$ 100% Operating Balance (Rev. - Exp.) \$

## TOTAL BUDGET BY PROGRAM FY 2000-01 CLERK OF COURT DOCUMENT STORAGE Agency 162

Org	Title		Personal Services	Supplies & Services	Ca	pital Outlay	E	Total cpenditures	 Revenue
1691	DOCUMENT STORAGE & RETRIEVAL	Totals:	\$ 1,052,385 1,052,385	\$ 443,506 443,506	\$	125,000 125,000	\$	1,620,891 1,620,891	\$ 1,724,016 1,724,016

Balance  ARGES Subtotal  Total Resources  EVICES PAY AY NEFITS DJUSTMENTS FUND CHARGES Subtotal	\$ \$ \$	525,000 1,092,500 1,092,500 1,617,500 621,317 106,066 169,211 - 65,000	\$ \$ \$	525,000 1,092,500 1,092,500 1,617,500 724,204 33,107 181,552 7,731	\$	638,854 1,085,335 1,085,335 1,724,189 611,000 58,000 165,234	\$	638,016 1,086,000 1,086,000 1,724,016 736,112 110,414 205,859	\$ \$	Variance 113,016 (6,500) (6,500) 106,516 (11,908) (77,307)	% \$ -1 7 -24 -13
ARGES Subtotal Total Resources PAY AY NEFITS DJUSTMENTS FUND CHARGES	\$ \$	1,092,500 1,092,500 1,617,500 621,317 106,066 169,211	\$	1,092,500 1,092,500 1,617,500 724,204 33,107 181,552 7,731	\$	1,085,335 1,085,335 1,724,189 611,000 58,000	\$	1,086,000 1,086,000 1,724,016 736,112 110,414	\$	(6,500) (6,500) 106,516 (11,908) (77,307)	-1 -2 -234
ARGES Subtotal Total Resources PAY AY NEFITS DJUSTMENTS FUND CHARGES	\$ \$	1,092,500 1,092,500 1,617,500 621,317 106,066 169,211	\$	1,092,500 1,092,500 1,617,500 724,204 33,107 181,552 7,731	\$	1,085,335 1,085,335 1,724,189 611,000 58,000	\$	1,086,000 1,086,000 1,724,016 736,112 110,414	\$	(6,500) (6,500) 106,516 (11,908) (77,307)	-1 -2 -234
Subtotal  Total Resources  RVICES PAY AY NEFITS DJUSTMENTS FUND CHARGES	\$	1,092,500 1,617,500 621,317 106,066 169,211	\$	1,092,500 1,617,500 724,204 33,107 181,552 7,731	\$	1,085,335 1,724,189 611,000 58,000	\$	1,086,000 1,724,016 736,112 110,414	\$	(6,500) 106,516 (11,908) (77,307)	-1 7 -2 -234
Subtotal  Total Resources  RVICES PAY AY NEFITS DJUSTMENTS FUND CHARGES	\$	1,092,500 1,617,500 621,317 106,066 169,211	\$	1,092,500 1,617,500 724,204 33,107 181,552 7,731	\$	1,085,335 1,724,189 611,000 58,000	\$	1,086,000 1,724,016 736,112 110,414	\$	(6,500) 106,516 (11,908) (77,307)	-1 7 -2 -234
Total Resources RVICES PAY AY NEFITS DJUSTMENTS FUND CHARGES	\$	1,617,500 621,317 106,066 169,211	\$	724,204 33,107 181,552 7,731	\$	1,724,189 611,000 58,000	\$	736,112 110,414	\$	106,516 (11,908) (77,307)	-2 -234
RVICES PAY AY NEFITS DJUSTMENTS FUND CHARGES	\$	621,317 106,066 169,211	<u> </u>	724,204 33,107 181,552 7,731	<u> </u>	611,000 58,000	·	736,112 110,414		(11,908) (77,307)	-2 -234
PAY AY NEFITS DJUSTMENTS FUND CHARGES		106,066 169,211	\$	33,107 181,552 7,731	\$	58,000	\$	110,414	\$	(77,307)	-234
PAY AY NEFITS DJUSTMENTS FUND CHARGES		106,066 169,211	\$	33,107 181,552 7,731	\$	58,000	\$	110,414	\$	(77,307)	-234
PAY AY NEFITS DJUSTMENTS FUND CHARGES		106,066 169,211	\$	33,107 181,552 7,731	\$	58,000	\$	110,414	\$	(77,307)	-234
AY NEFITS DJUSTMENTS FUND CHARGES		106,066 169,211		33,107 181,552 7,731	_	58,000		110,414	•	(77,307)	-234
DJUSTMENTS FUND CHARGES	2	-		7,731		165,234	- 1	205,859		(0.4.003)	-13
FUND CHARGES	•	65,000		,						(24,307)	-10
	•	65,000				-		-		7,731	100
Subtotal	Φ.			15,000		-		-		15,000	100
	Ψ	961,594	\$	961,594	\$	834,234	\$	1,052,385	\$	(90,791)	-9
RVICES											
SUPPLIES	\$	125,000	\$	125,000	\$	50,000	\$	110,100	\$	14,900	12
UAL SERVICES - EXTERNAL		123,000		123,000		20,000		83,000		40,000	33
ND MAINTENANCE		117,000		117,000		85,000		97,000		20,000	17
TRAVEL		750		750		-		750		-	C
N		2,500		2,500		<u>-</u>		5,500		(3,000)	-120
NEOUS EXPENSE		62,000		62,000		21,000		72,156		(10,156)	-16
AL EQUIPMENT Subtotal	\$	430 250	S	430.250	\$	176 000	\$	75,000 443,506	\$	(75,000) (13,256)	-3
	Ψ	.00,200	*	.00,200	٠	., 0,000	Ψ	0,000	Ψ	(10,200)	
ΛΥ											
T	_				_				_		45
Subtotal	\$	225,656	\$	225,656	\$	75,939	\$	125,000	\$	100,656	45
Total Expenditures	\$	1,617,500	\$	1,617,500	\$	1,086,173	\$	1,620,891	\$	(3,391)	C
Operating Ralance (Poy Eye )	\$	(525,000)	\$	(525,000)	\$	(838)	\$	(534,891)	\$	9,891	2
Operatific Datable (Nev EXD.)										<u> </u>	
	Y Subtotal  Total Expenditures  Operating Balance (Rev Exp.)	Subtotal \$  Total Expenditures \$  Operating Balance (Rev Exp.) \$	225,656 Subtotal \$ 225,656  Total Expenditures \$ 1,617,500  Operating Balance (Rev Exp.) \$ (525,000)	225,656 Subtotal \$ 225,656 \$  Total Expenditures \$ 1,617,500 \$  Operating Balance (Rev Exp.) \$ (525,000) \$	225,656 225,656 Subtotal \$ 225,656 \$ 225,656  Total Expenditures \$ 1,617,500 \$ 1,617,500  Operating Balance (Rev Exp.) \$ (525,000) \$ (525,000)	225,656 225,656 \$ Subtotal \$ 225,656 \$ 225,656 \$  Total Expenditures \$ 1,617,500 \$ 1,617,500 \$  Operating Balance (Rev Exp.) \$ (525,000) \$ (525,000) \$	225,656 225,656 75,939 Subtotal \$ 225,656 \$ 225,656 \$ 75,939  Total Expenditures \$ 1,617,500 \$ 1,617,500 \$ 1,086,173  Operating Balance (Rev Exp.) \$ (525,000) \$ (525,000) \$ (838)	Y         225,656         225,656         75,939           Subtotal         \$ 225,656         \$ 225,656         \$ 75,939           Total Expenditures         \$ 1,617,500         \$ 1,617,500         \$ 1,086,173           Operating Balance (Rev Exp.)         \$ (525,000)         \$ (525,000)         \$ (838)	225,656     225,656     75,939     125,000       Subtotal     \$ 225,656     \$ 225,656     75,939     125,000       Total Expenditures     \$ 1,617,500     \$ 1,086,173     \$ 1,620,891       Operating Balance (Rev Exp.)     \$ (525,000)     \$ (525,000)     \$ (534,891)	225,656     225,656     75,939     125,000       Subtotal     \$ 225,656     \$ 225,656     75,939     125,000       Total Expenditures     \$ 1,617,500     \$ 1,086,173     \$ 1,620,891       Operating Balance (Rev Exp.)     \$ (525,000)     \$ (525,000)     \$ (534,891)	Y         225,656         225,656         75,939         125,000         100,656           Subtotal         \$ 225,656         \$ 225,656         75,939         \$ 125,000         \$ 100,656           Total Expenditures         \$ 1,617,500         \$ 1,617,500         \$ 1,086,173         \$ 1,620,891         \$ (3,391)           Operating Balance (Rev Exp.)         \$ (525,000)         \$ (525,000)         \$ (838)         \$ (534,891)         \$ 9,891

## TOTAL BUDGET BY PROGRAM FY 2000-01 CLERK OF COURT CHILD SUPP. ENHANCEMENT Agency 163

Org	Title		Personal Services		Supplies & Services	Capital Outlay	Total Expenditures	Revenue	:
1692	CHILD SUPPORT ENHANCEMENT	Totals:	\$ - \$ -	\$ \$	193,892 193,892	\$ 76,750 \$ 76,750	\$ 270,642 \$ 270,642	\$ 270,642 \$ 270,642	_

	ITURES AND R CLERK OF COURT		SUPP. EN			СТ		•••	•••••	
	FY 99-00 FINAL/ADOPTED		Y 99-00 STATED	F	FY 99-00 PROJECTED		FY 00-01		Variance	%
RESOURCES Beginning Fund Balance	\$ 195,000	\$	195,000	\$	229,600	\$	234,842	\$	39,842	\$ 0
REVENUE 635 FEES & CHARGES Subtotal	100,000 \$ 100,000	Ф.	100,000	<b>c</b>	25,242 25,242	œ.	35,800 35.800	¢	(64,200) (64,200)	(1) -64%
Total Resources		,	295,000	•	254,842	\$	270,642	Ť	(24,358)	-8%
EXPENDITURES PERSONAL SERVICES SUPPLIES & SERVICES										
805 CONTRACTUAL SERVICES - EXTERNAL 825 REPAIRS AND MAINTENANCE 841 EMPLOYEE TRAVEL 860 MISCELLANEOUS EXPENSE 890 NON CAPITAL EQUIPMENT	295,000 - - - -		295,000		5,000 - - -		150,000 9,500 700 10,192 23,500		145,000 (9,500) (700) (10,192) (23,500)	49%
Subtotal	\$ 295,000	\$	295,000	\$	5,000	\$	193,892	\$	101,108	34%
CAPITAL OUTLAY 920 EQUIPMENT Subtotal	\$ -	\$		\$	15,000 15,000	\$	76,750 76,750	\$	(76,750) (76,750)	
Total Expenditures	\$ 295,000	\$	295,000	\$	20,000	\$	270,642	\$	24,358	8%
Operating Balance (Rev Exp.)	\$ (195,000)	\$	(195,000)	\$	5,242	\$	(234,842)	\$	39,842	20%
Ending Fund Balance (Resources - Exp.)	\$ -	\$		\$	234,842	\$	-	\$	-	

## TOTAL BUDGET BY PROGRAM FY 2000-01 CLERK OF COURT EXPEDITED CHILD SUPP. Agency 164

Org	Title		Personal Services	Supplies & Services	Ca	pital Outlay	Ex	Total penditures	Revenue
1693	EXPEDITED CHILD SUPPORT	Totals:	\$ 640,861 640,861	\$ 78,860 78,860	\$	58,500 58,500	\$	778,221 778,221	\$ 788,711 788,711

EXPEND	_	RK OF COUR	TEX		_	ENCY/OBJI SUPP.	ECT		)		
		Y 99-00 L/ADOPTED		FY 99-00 ESTATED		FY 99-00 ROJECTED	FIN	FY 00-01 NAL/ADOPTED	,	/ariance	%
RESOURCES  Beginning Fund Balance	\$	425,000	\$	425,000	\$	433,589	\$	426,167	\$	1,167	6 (
Dog. I and Dalarioo	*	.20,000	Ψ	.20,000	*	.00,000	Ψ	0,.0.	Ť	.,	,
REVENUE		355 000		255,000		262 502		262 544		7.544	
635 FEES & CHARGES Subtotal	\$	355,000 355,000	\$	355,000 355.000	\$	362,593 362,593	\$	362,544 362,544	\$	7,544 7,544	29
		•	·	,		, , , , , , , , , , , , , , , , , , , ,	Ť		•	,-	
Total Resources	\$	780,000	\$	780,000	\$	796,182	\$	788,711	\$	8,711	19
EXPENDITURES PERSONAL SERVICES											
701 REGULAR PAY	\$	487,048	\$	489,067	\$	290,000	\$	505,565	\$	(16,498)	-3%
705 TEMPORARY PAY		40.000		1,264		0.700		- 20.754		1,264	1009
710 SPECIAL PAY 750 FRINGE BENEFITS		10,000 103,329		26,055 101,835		8,700 58,956		22,751 112,545		3,304 (10,710)	139 -119
750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS		103,329		17,156		36,936		112,545		17,156	100%
796 P S INTER-FUND CHARGES		35,000		-		_		-		-	1007
Subtotal	\$	635,377	\$	635,377	\$	357,656	\$	640,861	\$	(5,484)	-19
SUPPLIES & SERVICES 801 GENERAL SUPPLIES	\$	5,000	\$	5,000	œ	2,907	æ	7,500	æ	(2,500)	-50%
805 CONTRACTUAL SERVICES - EXTERNAL	Φ	25,000	Φ	25,000	Φ	3,200	φ	18,110	Φ	6,890	289
825 REPAIRS AND MAINTENANCE		8,373		8,373				10,575		(2,202)	-26%
841 EMPLOYEE TRAVEL		1,250		1,250		2,078		3,975		(2,725)	-218%
860 MISCELLANEOUS EXPENSE		7,500		7,500		3,074		12,225		(4,725)	-63%
870 OTHER ADJUSTMENTS		97,500		97,500		-		-		97,500	100%
890 NON CAPITAL EQUIPMENT		-		-		-		26,475		(26,475)	
Subtotal	\$	144,623	\$	144,623	\$	11,259	\$	78,860	\$	65,763	45%
CAPITAL OUTLAY											
920 EQUIPMENT		-				11,100		58,500		(58,500)	
Subtotal	\$	-	\$		\$	11,100	\$	58,500	\$	(58,500)	
Total Expenditures	\$	780,000	\$	780,000	\$	380,015	\$	778,221	\$	1,779	0%
Operating Balance (Rev Exp.)	\$	(425,000)	\$	(425,000)	\$	(17,422)	\$	(415,677)	\$	(9,323)	-29
Ending Fund Balance (Resources - Exp.)	\$	-	\$	-	\$	416,167	\$	10,490	\$	(10,490)	

# TOTAL BUDGET BY PROGRAM FY 2000-01 CLERK OF COURT CHILD SUPP. AUTOMATION Agency 165

Org	Title		Personal Services	upplies & Services	Cap	oital Outlay	Ex	Total penditures	Revenue
1697	CHILD SUPPORT AUTOMATION	Totals:	\$ -	\$ 118,974 118,974	\$	-	\$	118,974 118,974	\$ 118,974 118,974

	ITURES AND F CLERK OF COUF		D SUPP. A			ECT			
	FY 99-00 FINAL/ADOPTED		Y 99-00 STATED	P	FY 99-00 ROJECTED	FIN	FY 00-01 AL/ADOPTED	Variance	%
RESOURCES									
Beginning Fund Balance	\$ 200,000	\$	200,000	\$	131,748	\$	118,974	\$ (81,026) \$	6 (0)
REVENUE 635 FEES & CHARGES	90,000		90,000		(2,774)		-	(90,000)	(1)
Subtotal	\$ 90,000	\$	90,000	\$	(2,774)	\$	-	\$ (90,000)	-100%
Total Resources	\$ 290,000	\$	290,000	\$	128,974	\$	118,974	\$ (171,026)	-59%
EXPENDITURES PERSONAL SERVICES SUPPLIES & SERVICES									
801 GENERAL SUPPLIES 805 CONTRACTUAL SERVICES - EXTERNAL	\$ 25,000 125,000		25,000 125,000	\$		\$	20,000 80,000	\$ 5,000 45,000	20% 36%
825 REPAIRS AND MAINTENANCE 860 MISCELLANEOUS EXPENSE	5,000 10,000		5,000 10,000		-		1,724 17,250	3,276 (7,250)	66% -73%
Subtotal	\$ 165,000	\$	165,000	\$	-	\$	118,974	\$ 46,026	28%
CAPITAL OUTLAY 920 EQUIPMENT	125,000		125.000		10.000		_	125,000	100%
Subtotal			125,000	\$	10,000	\$	-	\$ 125,000	100%
Total Expenditures	\$ 290,000	\$	290,000	\$	10,000	\$	118,974	\$ 171,026	59%
Operating Balance (Rev Exp.)	\$ (200,000	) \$	(200,000)	\$	(12,774)	\$	(118,974)	\$ (81,026)	-41%
Ending Fund Balance (Resources - Exp.)	\$ -	\$		\$	118,974	\$	-	\$ -	

### TOTAL BUDGET BY PROGRAM FY 2000-01 CLERK OF COURT VICTIM COMPENSATION Agency 166

Org	Title		ersonal ervices	upplies & Services	Capi	tal Outlay	Exp	Total enditures	Revenue
1696	VICTIM LOCATION	Totals:	\$ 	\$ 53,263 53,263	\$		\$	53,263 53,263	\$ 53,263 53,263

EXPEND		RK OF COUR		TIM COMPE		ENCY/OBJE SATION	СТ		• • •	• • • • • • • • • •	• • • • • •
		FY 99-00 AL/ADOPTED		Y 99-00 ESTATED	P	FY 99-00 PROJECTED	FIN	FY 00-01 AL/ADOPTED	\	Variance	%
RESOURCES  Beginning Fund Balance	\$	15,000	\$	15,000	\$	24,163	\$	23,263	\$	8,263	\$ 1
REVENUE 650 MISCELLANEOUS REVENUE	Ф.	30,000	Φ.	30,000	Φ.	24,100 24.100	\$	30,000	•		0%
Subtotal  Total Resources		45,000	•	45,000		48,263	\$	30,000 53,263		8,263	18%
EXPENDITURES PERSONAL SERVICES SUPPLIES & SERVICES											
801 GENERAL SUPPLIES 805 CONTRACTUAL SERVICES - EXTERNAL Subtotal	\$	-	\$	45,000 - 45,000		25,000 25,000	\$	53,263 53,263	\$	45,000 (53,263) (8,263)	100%
CAPITAL OUTLAY	Ψ	45,000	Ψ	43,000	ψ	25,000	Ψ	33,203	Ψ	(0,203)	-10%
Total Expenditures	\$	45,000	\$	45,000	\$	25,000	\$	53,263	\$	(8,263)	-18%
Operating Balance (Rev Exp.)	\$	(15,000)	\$	(15,000)	\$	(900)	\$	(23,263)	\$	8,263	55%
Ending Fund Balance (Resources - Exp.)	\$	-	\$		\$	23,263	\$	-	\$	-	

### TOTAL BUDGET BY PROGRAM FY 2000-01 CLERK/COURT LOCAL JCEF Agency 167

Org Title		rsonal vices	Supplies & Services	Ca	pital Outlay	Ex	Total openditures	Revenue
1671 LOCAL JCEF 1673 STATE JCEF		\$ -	\$ 700,000 200,000	\$	500,000 200,000	\$	1,200,000 400,000	\$ 1,210,341 400,000
:	Totals:	\$	\$ 900,000	\$	700,000	\$	1,600,000	\$ 1,610,341

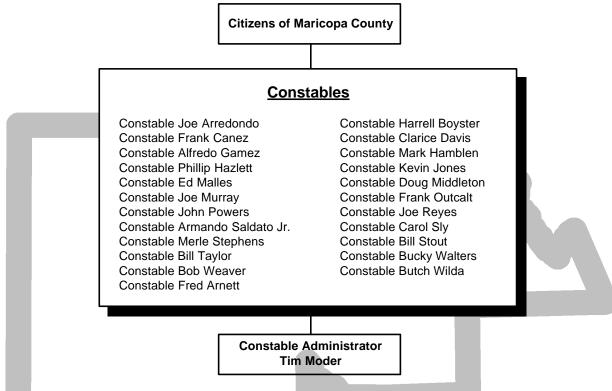
EXPENI	OITU		OUI	ENUES BY RT LOCAL JO DCy 167			EC	T			
	FIN	FY 99-00 AL/ADOPTED		FY 99-00 ESTATED	P	FY 99-00 PROJECTED	FII	FY 00-01 NAL/ADOPTED		Variance	%
RESOURCES									N	<i>(</i>	
Beginning Fund Balance	\$	800,000	\$	800,000	\$	722,129	\$	720,341	\$	(79,659)	\$ (0
REVENUE											
620 INTERGOVERNMENTAL		800,000		800,000		308,631		890,000		90,000	
Subtotal	\$	800,000	\$	800,000	\$	308,631	\$	890,000	\$	90,000	119
Total Resources	\$	1,600,000	\$	1,600,000	\$	1,030,760	\$	1,610,341	\$	10,341	19
EXPENDITURES PERSONAL SERVICES											
SUPPLIES & SERVICES											
801 GENERAL SUPPLIES	\$	75,000	\$	75,000	\$	25,000	\$		\$	75,000	100%
805 CONTRACTUAL SERVICES - EXTERNAL 825 REPAIRS AND MAINTENANCE		800,000 50,000		800,000 50,000		254,919		900,000		(100,000) 50,000	-13% 100%
860 MISCELLANEOUS EXPENSE		25,000		25,000		13,000		-		25,000	1005
Subtotal	\$		\$	950,000	\$	292,919	\$	900,000	\$	50,000	5%
CAPITAL OUTLAY											
920 EQUIPMENT		650,000		650,000		17,500		700,000		(50,000)	-8%
Subtotal	\$	650,000	\$	650,000	\$	17,500	\$	700,000	\$	(50,000)	-8%
Total Expenditures	\$	1,600,000	\$	1,600,000	\$	310,419	\$	1,600,000	\$	-	0%
Operating Balance (Rev Exp.)	\$	(800,000)	\$	(800,000)	\$	(1,788)	\$	(710,000)	\$	(90,000)	-119
Ending Fund Balance (Resources - Exp.)	\$	-	\$	-	\$	720,341	\$	10,341	\$	(10,341)	

# TOTAL BUDGET BY PROGRAM FY 2000-01 CLERK/COURT COURT AUTOMATION Agency 168

Org	Title		Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1681	CAF FILING FEE	_ ;	\$ -	\$ 303,900	\$ 40,000	\$ 343,900	\$ 343,900
:		Totals:	\$ -	\$ 303,900	\$ 40,000	\$ 343,900	\$ 343,900

EXPEND		RES AND RE		URT AUTO			EC	Г	•••	• • • • • • • • •	•••	••••
		FY 99-00 L/ADOPTED		Y 99-00 STATED	P	FY 99-00 PROJECTED	FIN	FY 00-01 NAL/ADOPTED		Variance		%
RESOURCES Beginning Fund Balance	\$	150,000	\$	150,000	\$	97,214	\$	163,900	\$	13,900	\$	0
REVENUE 620 INTERGOVERNMENTAL Subtotal	•	200,000	\$	200,000	\$	180,000 180,000	\$	180,000 180,000	2	(20,000)		(0) -10%
Total Resources		350,000	·	350,000		277,214		343,900	_			-2%
EXPENDITURES PERSONAL SERVICES							ı					
SUPPLIES & SERVICES 801 GENERAL SUPPLIES 805 CONTRACTUAL SERVICES - EXTERNAL	\$	150,000 25,000	\$	150,000 25,000		113,314		203,900 100,000		(53,900) (75,000)		-36% -300%
Subtotal CAPITAL OUTLAY	\$	175,000	\$	175,000	\$	113,314	\$	303,900	\$	(128,900)		-74%
920 EQUIPMENT Subtotal	\$	175,000 175,000	\$	175,000 175,000	\$	-	\$	40,000 40,000	\$	135,000 135,000		77% 77%
Total Expenditures	\$	350,000	\$	350,000	\$	113,314	\$	343,900	\$	6,100		2%
Operating Balance (Rev Exp.)	\$	(150,000)	\$	(150,000)	\$	66,686	\$	(163,900)	\$	13,900		9%
Ending Fund Balance (Resources - Exp.)	\$	-	\$	-	\$	163,900	\$	-	\$	-		

#### Constables (25)



#### **Mission**

Timely service of process issued by the twenty-three justice court precincts. Service includes Writs, Summons, Subpoenas, Orders of Protection, Injunctions Preventing Harassment, and Orders to Show Cause.

#### **Program Goals**

- One hundred percent automation of logging work performed.
- As prescribed by A.R.S. 11-445. I., a record of work preformed must be maintained.
- Automation of these logs will enable further statistical analysis of workload indicators.

#### **Community Impact**

Provides community with a low cost service of civil and criminal process which are filed in justice courts versus superior court and for which are under statutorily determined amounts.

#### **Performance Measures**

	FY 96	FY 97	FY 98	FY 99	FY 00	FY 01
Performance Measures	Actual	Actual	Actual	Actual	Estimated	Projected
Collection of fines and fees	\$ 456,915	\$ 433,985	\$ 478,071	\$ 439,680	\$ 485,900	\$ 480,000
Variance (%)		-5%	10%	-8%		
Improve internal statistical reporting	0%	0%	24%	61%	78%	95%

•	 DEPARTMEN	IT/	AL SUMMARY BY FUN	ID.	TYPE & CATEG	ORY			
•			CONSTABLES Department 25						
FUND TYPE	Personal Services		Supplies & Services		Capital Outlay	To	tal Expenses	Tota	al Revenue
GENERAL FUND	\$ 1,406,358	\$	83,014	\$	<b>=</b> .	\$	1,489,372	\$	453,000
TOTAL FUNDS	\$ 1,406,358	\$	83,014	\$	-	\$	1,489,372	\$	453,000

EXF	PENDIT	URES			UES BY DE	РА	RTMENT/O	BJI	ECT			••••
			D		tment 25							
			Y 99-00 /ADOPTED	F	FY 99-00 RESTATED	P	FY 99-00 ROJECTED	FIN	FY 00-01 NAL/ADOPTED		Variance	%
RESOURCES												
REVENUE												
635 FEES & CHARGES			453,000		453,000		485,900		453,000		-	0%
	Subtotal	\$	453,000	\$	453,000	\$	485,900	\$	453,000	\$	-	0%
Total Re	sources	\$	453,000	\$	453,000	\$	485,900	\$	453,000	\$	-	0%
EXPENDITURES												
PERSONAL SERVICES												
701 REGULAR PAY		\$	1,151,429	\$	1,174,588	\$	1,164,887	\$	1,185,055	\$	(10,467)	-1%
705 TEMPORARY PAY			10,260		9,646		15,750		10,221		(575)	-6%
710 SPECIAL PAY			2,880		2,160		2,188		2,160		-	0%
750 FRINGE BENEFITS			193,973		188,086		190,956		203,889		(15,803)	-8%
780 SALARY ADJUSTMENTS			17,450		1,512		-		5,033		(3,521)	-233%
	Subtotal	\$	1,375,992	\$	1,375,992	\$	1,373,781	\$	1,406,358	\$	(30,366)	-2%
SUPPLIES & SERVICES												
801 GENERAL SUPPLIES		\$	10,860	\$	10,894	\$	3,215	\$	6,179	\$	4,715	43%
827 MATERIAL MGNT DISCRETIONARY		*	7,310	Ĭ	11,550	_	2,507	Ψ.	5,150	Ψ	6,400	55%
828 MOTOR POOL			3,500		3,500		131		1,000		2,500	71%
829 FUEL			18,096		18.096		18.500		23,400		(5,304)	-29%
830 TELECOM DISCRETIONARY			23,633		19,143		25,086		20,000		(857)	-4%
840 ELECTED OFFICIAL TRAVEL			11,220		9,180		1,159		3,300		5,880	64%
841 EMPLOYEE TRAVEL			200		200		-		-		200	100%
842 EDUCATION			2,730		2,490		99		440		2,050	82%
843 TRANSPORTATION/SHIPPING			16,794		17,564		16,600		19,000		(1,436)	-8%
860 MISCELLANEOUS EXPENSE			4,960		15,730		6,900		4,545		11,185	71%
	Subtotal	\$	99,303	\$	108,347	\$	74,197	\$	83,014	\$	25,333	23%
CAPITAL OUTLAY												
920 EQUIPMENT			9,044		-		_		-		_	
	Subtotal	\$	9,044	\$	-	\$	-	\$	-	\$	-	
Total Expe	nditures	\$	1,484,339	\$	1,484,339	\$	1,447,978	\$	1,489,372	\$	(5,033)	0%
Operating Balance (Rev	( Evp.)	\$	(1,031,339)	\$	(1,031,339)	\$	(962,078)	¢	(1,036,372)	\$	(5,033)	0%

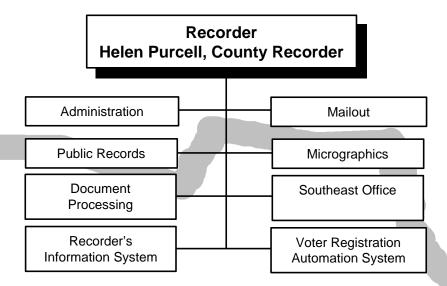
POSIT	TION DISTRIBUTION	•
Dept	WORKING TITLE	FTE
25 CONSTABLES	ADMINISTRATIVE COORD I	1.0
•	CONSTABLE	23.0
•	DEPUTY CONSTABLE	4.0
•	PROCESS SERVER	1.0
	SUPPORT SERVICES	1.0
Total		30.0

### TOTAL BUDGET BY PROGRAM FY 2000-01 CONSTABLES Agency 250

Org	Title		Personal Services	Supplies & Services	Capital Ou	utlay	Exp	Total enditures	Revenue
2500	ADMIN/CLERICAL	\$	266,020	\$ 66,524	\$	-	\$	332,544	\$ 
2501	BUCKEYE		51,000	690		-		51,690	3,000
2502	CENTRAL PHOENIX		51,000	690		-		51,690	28,500
2503	CHANDLER		51,000	690		-		51,690	20,000
2504	EAST MESA		51,000	690		-		51,690	17,000
2505	EAST PHOENIX #1		51,000	690		-		51,690	22,000
2506	EAST PHOENIX #2		51,000	690		-		51,690	37,000
2507	GILA BEND		16,898	-		-		16,898	600
2508	GLENDALE		51,720	690		-		52,410	60,000
2509	MARYVALE		51,000	690		-		51,690	27,000
:2510	NORTH MESA		51,720	690		-		52,410	11,000
:2511	NORTHEAST PHOENIX		51,000	690		-		51,690	39,000
2512	NORTHWEST PHOENIX		51,000	690		-		51,690	36,000
2513	PEORIA		51,000	690		-		51,690	13,000
2514	SCOTTSDALE		51,000	690		-		51,690	29,000
2515	SOUTH MESA/GILBERT		51,000	690		-		51,690	8,000
2516	SOUTH PHOENIX		51,000	690		-		51,690	12,500
:2517	TEMPE		51,000	690		-		51,690	10,500
:2518	TOLLESON		51,000	690		-		51,690	19,000
2519	WEST MESA		51,000	690		-		51,690	29,500
2520	WEST PHOENIX		51,000	690		-		51,690	16,100
2521	WICKENBURG		51,000	2,000		-		53,000	800
2522	NORTH VALLEY		51,000	690		-		51,690	3,000
2523	TEMPE WEST		51,000	690		-		51,690	10,500
:		Totals: \$	1,406,358	\$ 83,014	\$	-	\$ 1	1,489,372	\$ 453,000

EXPEND	ITUF	C	ONS	NUES BY A TABLES by 250	AG	ENCY/OBJ	ECT	•			
		FY 99-00 AL/ADOPTED		FY 99-00 ESTATED	F	FY 99-00 PROJECTED	FIN	FY 00-01 IAL/ADOPTED	١	/ariance	%
RESOURCES											
REVENUE 635 FEES & CHARGES		453,000		453,000		485,900		453,000		-	
Subtotal	\$	453,000	\$	453,000	\$	485,900	\$	453,000	\$	-	0'
Total Resources	\$	453,000	\$	453,000	\$	485,900	\$	453,000	\$	-	0
EXPENDITURES PERSONAL SERVICES			4								
701 REGULAR PAY 705 TEMPORARY PAY 710 SPECIAL PAY 750 FRINGE BENEFITS	\$	1,151,429 10,260 2,880 193,973	\$	1,174,588 9,646 2,160 188,086	\$	1,164,887 15,750 2,188 190,956	\$	1,185,055 10,221 2,160 203,889	\$	(10,467) (575) - (15,803)	-1' -6 0 -8
780 SALARY ADJUSTMENTS	ф.	17,450	•	1,512	¢.	1,373,781	\$	5,033	·	(3,521)	-233 -2
Subtotal SUPPLIES & SERVICES	Ф	1,375,992	Ф	1,375,992	Ф	1,3/3,/81	Ф	1,406,358	Þ	(30,366)	-2
801 GENERAL SUPPLIES 827 MATERIAL MGNT DISCRETIONARY 828 MOTOR POOL 829 FUEL	\$	10,860 7,310 3,500 18,096	\$	10,894 11,550 3,500 18,096	\$	3,215 2,507 131 18,500	\$	6,179 5,150 1,000 23,400	\$	4,715 6,400 2,500 (5,304)	43 55 71 -29
830 TELECOM DISCRETIONARY 840 ELECTED OFFICIAL TRAVEL 841 EMPLOYEE TRAVEL		23,633 11,220 200		19,143 9,180 200		25,086 1,159		20,000 3,300		(857) 5,880 200	-4 64 100
842 EDUCATION 843 TRANSPORTATION/SHIPPING 860 MISCELLANEOUS EXPENSE		2,730 16,794 4,960		2,490 17,564 15,730		99 16,600 6,900		440 19,000 4,545		2,050 (1,436) 11,185	82 -8 71
Subtotal	\$	99,303	\$	108,347	\$	74,197	\$	83,014	\$	25,333	23
CAPITAL OUTLAY 920 EQUIPMENT		9,044						_		_	
Subtotal	\$	9,044	\$	-	\$	-	\$	-	\$	-	
Total Expenditures	\$	1,484,339	\$	1,484,339	\$	1,447,978	\$	1,489,372	\$	(5,033)	0'
Operating Balance (Rev Exp.)	\$	(1,031,339)	\$	(1,031,339)	\$	(962,078)	\$	(1,036,372)	\$	5,033	09

#### Recorder (36)



#### **Mission**

Maintain a perpetual, comprehensive set of public records consisting of all documents appropriately presented for recording; and make the public records easily accessible for viewing by any member of the public. Delegate voter registration and election responsibility to the Elections Department, while maintaining strong leadership and administrative roles.

#### **Program Goals**

- To continue to be nationally recognized as the leading, state-of-the-art Recorder's Office.
- Administer and manage a public office in an effective, efficient, and professional manner.
- Assist the public by conducting searches, making copies, providing telephone assistance and general information.
- Assist the public by initiating and completing document recording.
- Commit recorded documents to microfilm and currently available electronic media, capture, store, display, process, distribute, and manage them for permanent recordation and for public access and inspection in accordance with Arizona Revised Statutes.
- Provide Recorder's services to the Southeast region of the County.
- Provide quality control and accountability for Recorder's surcharge funds.
- Continue our improvement of the Recorder's Automation Information System and Voter Registration System.
- Return original documentation in a timely manner.

#### **Community Impact**

The Recorder's Office is the only office which is mandated by Arizona Revised Statues to record, index and preserve documents as a permanent public record. The Office serves not only the residents of the entire County but local, State and Federal government agencies. The records affect the real estate, personal and collateral interests of all the citizens.

#### **Performance Measures**

Program	Performance Measures	FY 98 Actual	FY 99 Actual	FY 00 Estimated	FY 01 Projected
General	Internet - images accessed	100,000	823,318	1,500,000	1,500,000
General	Number of Recordings	1,022,982	1,239,647	950,000	950,000
Data Entry	Number of Documents Processe	1,052,040	1,238,164	1,050,000	1,050,000
Data Entry	Number of Documents Keyed	842,401	916,967	1,300,000	850,000
Data Entry	Hours Worked	7,845	10,914	20,000	13,500
Data Entry	Documents Keyed per Hour	107.38	84.01	65.00	62.96
Public Records	Number Assisted	48,750	49,070	50,000	51,000
Public Records	Hard Copies Produced	185,200	204,807	215,000	220,000
Public Records	Hours Worked	8,169	6,622	8,500	8,500
Public Records	Copies Produced per Hour	22.67	30.93	25.29	25.88
Document Processing	Documents Processed	1,022,982	1,235,406	1,050,000	1,050,000
Document Processing	Hours Worked	24,251	25,875	26,500	26,500
Document Processing	Documents Processed Hourly	42.18	47.75	39.62	39.62
Micrographics	Images Captured	3,180,628	4,021,688	3,200,000	3,200,000
Micrographics	Hours Worked	7,140	9,893	9,000	9,000
Micrographics	Images Captured per Hour	445.44	406.51	355.56	355.56
Mailout	Days Behind Micrographics	22	25	11	11
Mailout	Documents Delivered	280,729	952,527	1,000,000	800,000
Mailout	Hours Worked	7,565	12,042	11,000	19,000
Mailout	Documents Delivered Hourly *	69.37	79.10	90.91	42.11
Administration	Number of Transactions	11,333	13,227	20,500	21,000
Administration	Hours Worked	10,127	9,932	11,000	11,000
Administration	Transactions per Hour	1.12	1.33	1.86	1.91
Data Systems	Hours Worked	40,511	43,170	36,000	40,000

<sup>\*</sup> Fy 98 document delivered available for only the last half year. Hourly rate computed using 4,047.03 hours, the hours worked during that period.

•	••••		SUMMARY BY FUND			• • • • • • • • • • •	•••	•••••
			RECORDER Department 36					
FUND TYPE		Personal Services	Supplies & Services	Capital Outlay	То	tal Expenses	To	otal Revenue
GENERAL FUND	\$	1,339,972	\$ 492,115	\$ =	\$	1,832,087	\$	6,951,000
SPECIAL REVENUE		1,895,224	2,699,671	691,000		5,285,895		3,635,895
TOTAL FUNDS	\$	3,235,196	\$ 3,191,786	\$ 691,000	\$	7,117,982	\$	10,586,895
•								

### REVENUE ### REVENUE ### REVENUE ### REVENUE ### Subtotal ### \$ 10,50  ##	00 DPTED 00,000 66,000 40,000 06,000 06,000 85,055 58,000 45,588 57,700 03,366 57,724 92,585 72,115 300	\$ \$ \$ \$ \$ \$	1,700,000  9,366,000 1,140,000  10,506,000  12,206,000  2,348,593 58,000 449,467 172,980 19,020 (57,124) 2,990,936  372,115 300	\$ \$	2,655,451 10,030,000 1,140,800 11,170,800 13,826,251 2,025,910 97,540 71,870 406,620 - 2,601,940	\$ \$ \$	9,472,800 1,650,000 1,114,095 10,586,895 12,236,895 2,419,612 43,000 496,990 316,095 49 (40,550) 3,235,196	\$ \$	Variance (50,000)  106,800 (25,905) 80,895  30,895  (71,019) 15,000 (47,523) (143,115) 18,971 (16,574) (244,260)	-39 -39 -29 -19 -39 -39 -119 -839 1009 -299 -89
### STANDORS   SESOURCES   Seginning Fund Balance   \$ 1,70	00,000 66,000 40,000 06,000 06,000 65,000 85,055 58,000 45,588 57,700 03,366 57,124) 92,585 72,115 300	\$ \$ \$ \$	1,700,000  9,366,000 1,140,000  10,506,000  12,206,000  2,348,593 58,000 449,467 172,980 19,020 (57,124) 2,990,936	\$ \$	2,655,451  10,030,000 1,140,800  11,170,800  13,826,251  2,025,910 97,540 71,870 406,620	\$ \$ \$	1,650,000 9,472,800 1,114,095 10,586,895 12,236,895 2,419,612 43,000 496,990 316,095 49 (40,550)	\$ \$	(50,000)  106,800 (25,905) 80,895  30,895  (71,019) - 15,000 (47,523) (143,115) 18,971 (16,574)	-39 19 -29 19 09 -39 -39 -119 -839 1009 -299
SESOURCES   1,70   1,	00,000 66,000 40,000 06,000 06,000 85,055 58,000 45,588 57,700 03,366 57,124) 92,585 72,115 300	\$ \$ \$	1,700,000 9,366,000 1,140,000 10,506,000 12,206,000 2,348,593 58,000 449,467 172,980 19,020 (57,124) 2,990,936 372,115	\$ \$	2,655,451 10,030,000 1,140,800 11,170,800 13,826,251 2,025,910 97,540 71,870 406,620	\$ \$ \$	1,650,000  9,472,800 1,114,095 10,586,895  12,236,895  2,419,612 43,000 496,990 316,095 49 (40,550)	\$ \$	(50,000)  106,800 (25,905) 80,895  30,895  (71,019) - 15,000 (47,523) (143,115) 18,971 (16,574)	-39 19 -29 19 09 -39 -39 -119 -839 1009 -299
SEPRINT   Subtotal	66,000 40,000 06,000 06,000 85,055 58,000 45,588 57,700 03,366 57,124) 92,585 72,115 300	\$ \$	9,366,000 1,140,000 10,506,000 12,206,000 2,348,593 58,000 449,467 172,980 19,020 (57,124) 2,990,936	\$ \$	10,030,000 1,140,800 11,170,800 13,826,251 2,025,910 97,540 71,870 406,620	\$ \$	9,472,800 1,114,095 10,586,895 12,236,895 2,419,612 43,000 496,990 316,095 49 (40,550)	\$ \$	106,800 (25,905) 80,895 30,895 (71,019) - 15,000 (47,523) (143,115) 18,971 (16,574)	-39 -39 -39 -419 -839 1009 -299
### Subtotal   1,12   1,12   1,13   1,14   1,15   1,14   1,15   1,14   1,15   1	40,000 06,000 06,000 85,055 58,000 45,588 57,700 03,366 57,124) 92,585 72,115 300	\$ \$	1,140,000 10,506,000 12,206,000 2,348,593 58,000 449,467 172,980 19,020 (57,124) 2,990,936	\$ \$	1,140,800 11,170,800 13,826,251 2,025,910 97,540 71,870 406,620	\$	1,114,095 10,586,895 12,236,895 2,419,612 43,000 496,990 316,095 49 (40,550)	\$	(25,905) 80,895 30,895 (71,019) 15,000 (47,523) (143,115) 18,971 (16,574)	-2' 1' -3' 26 -11' -83' 100' -29' -8'
### Subtotal   1,12   1,12   1,13   1,14   1,15   1,14   1,15   1,14   1,15   1	40,000 06,000 06,000 85,055 58,000 45,588 57,700 03,366 57,124) 92,585 72,115 300	\$ \$	1,140,000 10,506,000 12,206,000 2,348,593 58,000 449,467 172,980 19,020 (57,124) 2,990,936	\$ \$	1,140,800 11,170,800 13,826,251 2,025,910 97,540 71,870 406,620	\$	1,114,095 10,586,895 12,236,895 2,419,612 43,000 496,990 316,095 49 (40,550)	\$	(25,905) 80,895 30,895 (71,019) 15,000 (47,523) (143,115) 18,971 (16,574)	-2 1 0 -3 26 -11 -83 100 -29 -8
1,14   Subtotal   Su	40,000 06,000 06,000 85,055 58,000 45,588 57,700 03,366 57,124) 92,585 72,115 300	\$ \$	1,140,000 10,506,000 12,206,000 2,348,593 58,000 449,467 172,980 19,020 (57,124) 2,990,936	\$ \$	1,140,800 11,170,800 13,826,251 2,025,910 97,540 71,870 406,620	\$	1,114,095 10,586,895 12,236,895 2,419,612 43,000 496,990 316,095 49 (40,550)	\$	(25,905) 80,895 30,895 (71,019) 15,000 (47,523) (143,115) 18,971 (16,574)	-2 1 0 -3 26 -11 -83 100 -29 -8
Subtotal   \$ 10,50     Total Resources   \$ 12,20     SXPENDITURES   \$ 12,20     PERSONAL SERVICES   701 REGULAR PAY   \$ 2,28     705 TEMPORARY PAY   \$ 2,28     706 SPECIAL PAY   \$ 5,700     707 FRINGE BENEFITS   \$ 44     750 FRINGE BENEFITS   \$ 42     750 FRINGE BENEFITS   \$ 20     750 FRINGE BENEFITS   \$ 37     750 FRINGE SERVICES   \$ 3	06,000 06,000 85,055 58,000 45,588 57,700 03,366 57,124) 92,585 72,115 300	\$ \$	10,506,000 12,206,000 2,348,593 58,000 449,467 172,980 19,020 (57,124) 2,990,936 372,115	\$ \$	11,170,800 13,826,251 2,025,910 97,540 71,870 406,620	\$	10,586,895 12,236,895 2,419,612 43,000 496,990 316,095 49 (40,550)	\$	80,895 30,895 (71,019) - 15,000 (47,523) (143,115) 18,971 (16,574)	-3 26 -11 -83 100 -29 -8
Total Resources \$ 12,20  EXPENDITURES  PERSONAL SERVICES  701 REGULAR PAY  705 TEMPORARY PAY  710 SPECIAL PAY  750 FRINGE BENEFITS  780 SALARY ADJUSTMENTS  790 OTHER PERSONAL SERVICES  797 PERSONNEL SAVINGS (NEG)  Subtotal  \$ 2,98  SUPPLIES & SERVICES  801 GENERAL SUPPLIES  802 MEDICAL SUPPLIES  805 CONTRACTUAL SERVICES - EXTERNAL  1,15  315 INSURANCE  326 REPAIRS AND MAINTENANCE  327 MATERIAL MGNT DISCRETIONARY  328 MOTOR POOL  330 TELECOM DISCRETIONARY	85,055 58,000 45,588 57,700 03,366 57,124) 92,585 72,115 300	\$ \$	2,348,593 58,000 449,467 172,980 19,020 (57,124) 2,990,936	\$ \$	2,025,910 97,540 71,870 406,620	\$	2,419,612 43,000 496,990 316,095 49 (40,550)	\$	30,895 (71,019) - 15,000 (47,523) (143,115) 18,971 (16,574)	-3 26 -11 -83 100 -29 -8
EXPENDITURES  PERSONAL SERVICES  701 REGULAR PAY  705 TEMPORARY PAY  710 SPECIAL PAY  750 FRINGE BENEFITS  780 SALARY ADJUSTMENTS  790 OTHER PERSONAL SERVICES  797 PERSONNEL SAVINGS (NEG)  SUBTOLIA  SUBTOLI	85,055 58,000 45,588 57,700 03,366 57,124) 92,585 72,115 300	\$	2,348,593 58,000 449,467 172,980 19,020 (57,124) 2,990,936	\$	2,025,910 97,540 71,870 406,620	\$	2,419,612 43,000 496,990 316,095 49 (40,550)	\$	(71,019) - 15,000 (47,523) (143,115) 18,971 (16,574)	-3 26 -11' -83' 100 -29'
PERSONAL SERVICES 701 REGULAR PAY 705 TEMPORARY PAY 710 SPECIAL PAY 750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS 790 OTHER PERSONAL SERVICES 797 PERSONNEL SAVINGS (NEG)  SUBTOLIA  SUBTOLIA  SUPPLIES & SERVICES 801 GENERAL SUPPLIES 802 MEDICAL SUPPLIES 805 CONTRACTUAL SERVICES - EXTERNAL 815 INSURANCE 820 RENT 821 113 8225 REPAIRS AND MAINTENANCE 8227 MATERIAL MGNT DISCRETIONARY 8238 MOTOR POOL 830 TELECOM DISCRETIONARY	58,000 45,588 57,700 03,366 57,124) 92,585 72,115 300	\$	58,000 449,467 172,980 19,020 (57,124) 2,990,936	\$	97,540 71,870 406,620 - -		43,000 496,990 316,095 49 (40,550)		15,000 (47,523) (143,115) 18,971 (16,574)	26 -11' -83' 100 -29' -8'
PERSONAL SERVICES 701 REGULAR PAY 705 TEMPORARY PAY 710 SPECIAL PAY 750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS 790 OTHER PERSONAL SERVICES 797 PERSONNEL SAVINGS (NEG)  SUBTOLIA  SUBTOLIA  SUPPLIES & SERVICES 801 GENERAL SUPPLIES 802 MEDICAL SUPPLIES 805 CONTRACTUAL SERVICES - EXTERNAL 815 INSURANCE 820 RENT 821 113 8225 REPAIRS AND MAINTENANCE 8227 MATERIAL MGNT DISCRETIONARY 8238 MOTOR POOL 830 TELECOM DISCRETIONARY	58,000 45,588 57,700 03,366 57,124) 92,585 72,115 300	\$	58,000 449,467 172,980 19,020 (57,124) 2,990,936	\$	97,540 71,870 406,620 - -		43,000 496,990 316,095 49 (40,550)		15,000 (47,523) (143,115) 18,971 (16,574)	26 -11 -83 100 -29 -8
\$ 2,28	58,000 45,588 57,700 03,366 57,124) 92,585 72,115 300	\$	58,000 449,467 172,980 19,020 (57,124) 2,990,936	\$	97,540 71,870 406,620 - -		43,000 496,990 316,095 49 (40,550)		15,000 (47,523) (143,115) 18,971 (16,574)	26 -11' -83' 100 -29' -8'
705 TEMPORARY PAY 710 SPECIAL PAY 750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS 790 OTHER PERSONAL SERVICES 797 PERSONNEL SAVINGS (NEG)  Subtotal  \$ 2,98  SUPPLIES & SERVICES 801 GENERAL SUPPLIES 802 MEDICAL SUPPLIES 805 CONTRACTUAL SERVICES - EXTERNAL 815 INSURANCE 815 INSURANCE 820 RENT 8215 REPAIRS AND MAINTENANCE 8227 MATERIAL MGNT DISCRETIONARY 828 MOTOR POOL 830 TELECOM DISCRETIONARY	58,000 45,588 57,700 03,366 57,124) 92,585 72,115 300	\$	58,000 449,467 172,980 19,020 (57,124) 2,990,936	\$	97,540 71,870 406,620 - -		43,000 496,990 316,095 49 (40,550)		15,000 (47,523) (143,115) 18,971 (16,574)	26' -11' -83' 100' -29' -8'
710 SPECIAL PAY 750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS 790 OTHER PERSONAL SERVICES 797 PERSONNEL SAVINGS (NEG)  Subtotal  \$ 2,98  SUPPLIES & SERVICES 801 GENERAL SUPPLIES 802 MEDICAL SUPPLIES 805 CONTRACTUAL SERVICES - EXTERNAL 815 INSURANCE 816 INSURANCE 827 MATERIAL MGNT DISCRETIONARY 828 MOTOR POOL 830 TELECOM DISCRETIONARY	45,588 57,700 03,366 57,124) 92,585 72,115 300		449,467 172,980 19,020 (57,124) 2,990,936	\$	71,870 406,620 - -	\$	496,990 316,095 49 (40,550)	\$	(47,523) (143,115) 18,971 (16,574)	-11' -83' 100 -29' -8'
750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS 790 OTHER PERSONAL SERVICES 797 PERSONNEL SAVINGS (NEG)  Subtotal  \$ 2,98  SUPPLIES & SERVICES 801 GENERAL SUPPLIES 802 MEDICAL SUPPLIES 805 CONTRACTUAL SERVICES - EXTERNAL 815 INSURANCE 816 INSURANCE 817 MATERIAL MGNT DISCRETIONARY 818 MOTOR POOL 8190 TELECOM DISCRETIONARY	45,588 57,700 03,366 57,124) 92,585 72,115 300		449,467 172,980 19,020 (57,124) 2,990,936	\$	406,620 - - -	\$	496,990 316,095 49 (40,550)	\$	(47,523) (143,115) 18,971 (16,574)	-11 -83 100 -29 -8
780 SALARY ADJUSTMENTS 790 OTHER PERSONAL SERVICES 797 PERSONNEL SAVINGS (NEG)  Subtotal  \$ 2,98  SUPPLIES & SERVICES 801 GENERAL SUPPLIES 802 MEDICAL SUPPLIES 805 CONTRACTUAL SERVICES - EXTERNAL 815 INSURANCE 826 RENT 827 MATERIAL MGNT DISCRETIONARY 828 MOTOR POOL 830 TELECOM DISCRETIONARY	57,700 03,366 57,124) 92,585 72,115 300		172,980 19,020 (57,124) 2,990,936	\$	- - -	\$	316,095 49 (40,550)	\$	(143,115) 18,971 (16,574)	-83 100 -29 -8
200 OTHER PERSONAL SERVICES   200   (5   5   797   PERSONNEL SAVINGS (NEG)	03,366 57,124) 92,585 72,115 300		19,020 (57,124) 2,990,936 372,115	\$	2,601,940	\$	49 (40,550)	\$	18,971 (16,574)	100 -29 -8
(5   Subtotal   Subtotal   Subtotal   Subtotal   Subtotal   \$   2,99	57,124) 92,585 72,115 300		(57,124) 2,990,936 372,115	\$	2,601,940	\$	(40,550)	\$	(16,574)	-29 -8
Subtotal   \$ 2,99	92,585 72,115 300		2,990,936 372,115	\$	2,601,940	\$		\$		-8
### ### ### ### ### ### ### ### ### ##	300	\$		¢						
### ### ### ### ### ### ### ### ### ##	300	\$		¢						
### ### ##############################	300	\$		Œ.		_		_		
305 CONTRACTUAL SERVICES - EXTERNAL 1,15 315 INSURANCE 320 RENT 11 325 REPAIRS AND MAINTENANCE 93 327 MATERIAL MGNT DISCRETIONARY 328 MOTOR POOL 330 TELECOM DISCRETIONARY			3(1(1)	φ	321,480	\$	213,700	\$	158,415	43
B15 INSURANCE B20 RENT B25 REPAIRS AND MAINTENANCE B27 MATERIAL MGNT DISCRETIONARY B28 MOTOR POOL B30 TELECOM DISCRETIONARY	E4 000				165		300		(474.000)	0
320 RENT 11825 REPAIRS AND MAINTENANCE 93827 MATERIAL MGNT DISCRETIONARY 828 MOTOR POOL 1330 TELECOM DISCRETIONARY	500		1,151,200 500		1,005,400 250		1,326,000 750		(174,800) (250)	-15 -50
325 REPAIRS AND MAINTENANCE 93 327 MATERIAL MGNT DISCRETIONARY 328 MOTOR POOL 330 TELECOM DISCRETIONARY	17,500		117,500		14,820		20,900		96,600	82
327 MATERIAL MGNT DISCRETIONARY 328 MOTOR POOL 330 TELECOM DISCRETIONARY	36,500		936,500		385,090		415,000		521,500	56
328 MOTOR POOL 330 TELECOM DISCRETIONARY	-		-		465		-		-	00
	300		300		-		-		300	100
340 ELECTED OFFICIAL TRAVEL	10,000		10,000		5,660		10,000		-	0
	6,000		6,000		2,900		5,000		1,000	17
	15,000		15,000		2,400		-		15,000	100
	83,600		83,600		26,640		84,015		(415)	0
843 TRANSPORTATION/SHIPPING	1,700		1,700		2,070		1,500		200	12
B50 UTILITIES	1,000		1,000		300		850		150	15
	83,572		685,221		41,366		918,771		(233,550)	-34
890 NON CAPITAL EQUIPMENT Subtotal \$ 3,37	79,287	\$	3,380,936	\$	1,809,006	\$	195,000 3,191,786	\$	(195,000) 189,150	6
Subtotal \$ 5,57	13,201	Ψ	5,560,950	Ψ	1,009,000	Ψ	3,131,700	Ψ	109,130	U
CAPITAL OUTLAY										
920 EQUIPMENT74	42,000		742,000		2,117,050		691,000		51,000	7
Subtotal \$ 74	42,000	\$	742,000	\$	2,117,050	\$	691,000	\$	51,000	7
Total Expenditures \$ 7,11	13,872	\$	7,113,872	\$	6,527,996	\$	7,117,982	\$	(4,110)	0'
Operating Balance (Rev Exp.) \$ 3,38	92,128	\$	3,392,128	\$	4,642,804	\$	3,468,913	\$	76,785	2
Ending Fund Balance (Resources Exp.) \$ 5,09	92,128		5,092,128	_		\$	5,118,913	Φ.	26,785	1

• • • • • • • • • • • • • • • • • • • •		••••••
	POSITION DISTRIBUTION	:
		:
Dept	WORKING TITLE	FTE
36 RECORDER	ACCOUNTING TECHNICIAN II	1.0
	ADMINISTRATIVE ASSTNT III	2.0
	ADMINISTRATIVE COORD	2.0
	ADMINISTRATIVE COORD III	1.0
	COMPUTER OPERATOR III	2.0
	COMPUTER SYST OPRS MGR I	1.0
	DATABASE ADMINISTRATOR	1.0
	EXECTV SCRTRY-OFC MGR II	1.0
	INFORMATION SYSTEMS DIRECTOR	1.0
	INTEGRATD SYS DSGN ANL II	1.0
	INTERNET PROGRAMER ANALYST	1.0
	LAN SUPPORT ADMIN	1.0
	LEAD COMPUTER OPERATOR	1.0
	LEAD INTGRTD SYS DSGN ANL	1.0
	LEAD PROGRAMMER-ANALYST	1.0
	LEAD SYSTEMS PROGRAMMER	1.0
	MICROGRAPHIC TECHNICIAN	2.0
	OFFICE SUPERVISOR II	3.0
	PRODUCTION CONTROL ANLYST	1.0
	PROJECT LEADER	1.0
	PROJECT MANAGER	4.0
	RECORDER	1.0
	RECORDER CHIEF DEPUTY	1.0
	RECORDS PROCESSOR	31.0
	SENIOR CLIENT SERVER PROGRAMER	1.0
	SENIOR COMPUTER OPERATOR	1.0
	SENIOR PROGRAMMER-ANALYST	3.0
	SYSTEMS SOFTWARE CONSLINT	1.0
Total		69.0

### TOTAL BUDGET BY PROGRAM FY 2000-01 RECORDER

Agency 360

Org	Title			sonal vices	Supplies & Services	Ca	pital Outlay	Ex	Total penditures	Revenue
3610 3620 3630	ADMINISTRATION PUBLIC RECORDS DOCUMENT PROCESSING		1	33,616 341,805	\$ 52,990 11,400 10,500	\$		\$	590,987 145,016 352,305	\$ 15,000 300,000 5,700,000
3640 3650 3670	MICROGRAPHICS SOUTHEAST OFFICE MAILOUT	Totals:	1	32,761 61,747 32,046 339,972	\$ 1,000 5,725 410,500 492,115	\$	- - -	\$	133,761 67,472 542,546 1,832,087	\$ 240,000 271,000 425,000 6,951,000

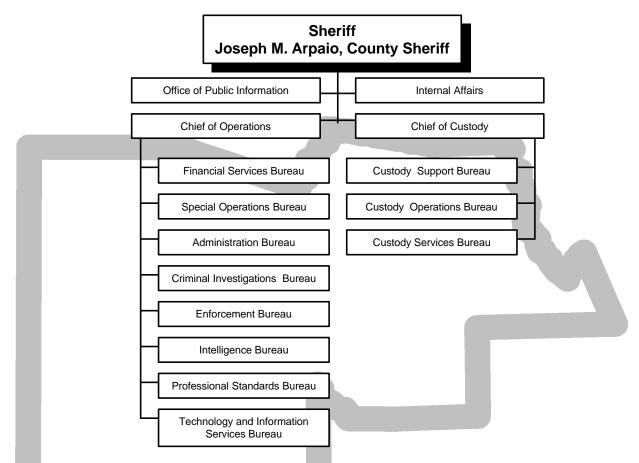
IDITU		REC	ORDER	AG	ENCY/OBJ	ECT				
FIN	FY 99-00 IAL/ADOPTED			P	FY 99-00 ROJECTED	FINA	FY 00-01 AL/ADOPTED	Variand	ce	%
	5,870,000		5,870,000		6,400,000		5,940,000	70	,000	0
	1,050,000		1,050,000		1,040,800		1,011,000	,		-4%
al \$	6,920,000	\$	6,920,000	\$	7,440,800	\$	6,951,000	\$ 31	,000	0%
s \$	6,920,000	\$	6,920,000	\$	7,440,800	\$	6,951,000	\$ 31.	.000	0%
` —			7							
\$	1,028,401	\$	1,042,899	\$	, -	\$	1,044,233	\$ (1,	334)	0%
	20.000		-		,		45.000	45	-	F00/
	,		,							50% -9%
	,				214,720					-35%
	,		,		_		/			96%
	,		,		-					-29%
al \$	1,300,757	\$	1,300,757	\$	1,266,640	\$	1,339,972			-3%
_		_								
\$	, -	\$	,	\$	-,	\$	,	\$ (	285)	-1%
									-	0%
	,		,		,			,	250)	0% -50%
								(	,	1%
	-,				-, -		-,	1		13%
	-		- 11,500		65		-	•,	-	1070
	300		300		-	-			300	100%
	10,000		10,000		5,660		10,000		-	0%
	6,000		6,000		2,900		5,000	1,	,000	17%
	3,600		3,600		5,440		4,015	(	415)	-12%
	700		700		270		500		200	29%
	1,000		1,000		300		850		150	15%
. —		Φ.	-,	Φ.		Φ.	- ,	( /	300)	-13%
aı \$	492,115	\$	492,115	\$	489,755	<b>Þ</b>	492,115	Ф	-	0%
	35,000		35,000		37,050		-	35.	,000	100%
al \$	35,000	\$	35,000	\$	37,050	\$	-			100%
s <u>\$</u>	1 827 872	S	1 827 872	s	1 793 445	S	1 832 087	\$ (4	215)	0%
υ Ψ	1,021,012	Ψ	1,021,012	Ψ	1,1 00,440	Ψ	1,002,007	Ψ (Τ,	,	070
.) \$	5,092,128	\$	5,092,128	\$	5,647,355	\$	5,118,913	\$ (26.	785)	-1%
	al \$ sal \$ al \$	FY 99-00 FINAL/ADOPTED  5,870,000 1,050,000 8 6,920,000  \$ 1,028,401 30,000 238,687 57,700 3,093 (57,124) \$ 1,300,757  \$ 22,215 300 408,000 500 10,000 11,500 11,500 10,000 11,500 10,000 11,500 10,000 11,00	FY 99-00 FINAL/ADOPTED R  5,870,000 1,050,000 1,050,000 1,050,000 \$ 6,920,000 \$  \$ 1,028,401 \$ 30,000 238,687 57,700 3,093 (57,124)  al \$ 1,300,757 \$  \$ 22,215 \$ 300 408,000 500 10,000 11,500 11,500 11,500 10,000 11,500 10,000 11,500 11,500 10,000 11,500 10,000 11,500 10,000 11,500 10,000 10,000 11,500 10,000 11,500 10,000 10,000 11,500	RECORDER Agency 360  FY 99-00 FY 99-00 RESTATED  5,870,000 5,870,000 1,050,000 1,050,000 4,050,000 30,000 238,687 234,656 57,700 49,125 3,093 1,201 (57,124) (57,124) (57,124) (57,124) \$1,300,757 \$1,300,757 \$22,215 300 300 408,000 408,000 500 500 500 10,000 11,500 11,500 11,500 11,500 11,500 11,500 11,500 11,500 11,500 11,500 11,500 11,500 11,000 10,0	RECORDER Agency 360  FY 99-00 FY 99-00 RESTATED P  5,870,000 5,870,000 1,050,000 1,050,000 1,050,000 \$  8 6,920,000 \$ 6,920,000 \$  \$ 1,028,401 \$ 1,042,899 \$  30,000 30,000 238,687 234,656 57,700 49,125 3,093 1,201 (57,124) (57,124) (57,124) \$  8 1,300,757 \$ 1,300,757 \$  \$ 22,215 \$ 22,215 \$ 300 300 408,000 408,000 408,000 500 500 10,000 11,500 11,500 11,500 11,500 11,500 11,500 11,500 11,500 11,000 10,000 10,000 6,000 6,000 3,600 700 700 700 1,000 13,000 18,000	RECORDER Agency 360  FY 99-00 FINAL/ADOPTED  S,870,000  5,870,000  1,050,000  1,050,000  1,050,000  1,050,000  1,050,000  1,040,800  8 6,920,000  \$ 6,920,000  \$ 7,440,800  \$ 1,028,401  \$ 1,042,899  \$ 898,710  -	See	RECORDER Agency 360	RECORDER Agency 360	FY 99-00

# TOTAL BUDGET BY PROGRAM FY 2000-01 RECORDER SPECIAL FUNDING Agency 362

Org	Title	Personal Services	Supplies & Services	Cap	oital Outlay	E>	Total xpenditures	Revenue
3661 3662	RECORDER INFORMATION SYSTEMS VOTER REGISTRATION AUTOMATION	\$ 1,895,224	\$ 2,699,671	\$	691,000	\$	5,285,895	\$ 5,285,895
: (	Totals:	\$ 1,895,224	\$ 2,699,671	\$	691,000	\$	5,285,895	\$ 5,285,895

	RECORDER SPECIAL FUNDING Agency 362										
		FY 99-00 AL/ADOPTED	ı	FY 99-00 RESTATED	Р	FY 99-00 ROJECTED	FIN	FY 00-01 AL/ADOPTED		Variance	%
RESOURCES Beginning Fund Balance	\$	1,700,000	\$	1,700,000	\$	2,655,451	\$	1,650,000	\$	(50,000)	\$ (0)
REVENUE											
635 FEES & CHARGES		3,496,000		3,496,000		3,630,000		3,532,800		36,800	0
650 MISCELLANEOUS REVENUE		90,000		90,000		100,000		103,095		13,095	15%
Subtotal	\$	3,586,000	\$	3,586,000	\$	3,730,000	\$	3,635,895	\$	49,895	1%
Total Resources	\$	5,286,000	\$	5,286,000	\$	6,385,451	\$	5,285,895	\$	(105)	0%
EXPENDITURES											
PERSONAL SERVICES 701 REGULAR PAY	\$	1 256 654	\$	1,305,694	¢.	1 107 200	¢.	1 275 270	Φ	(CO COE)	E0/
710 SPECIAL PAY	Ф	1,256,654 28,000	Ф	28,000	Ф	1,127,200 16,200	Ф	1,375,379 28,000	Ф	(69,685)	-5% 0%
750 FRINGE BENEFITS		206,901		214,811		191,900		241,845		(27,034)	-13%
780 SALARY ADJUSTMENTS		200,501		123,855		131,300		250,000		(126,145)	-102%
790 OTHER PERSONAL SERVICES		200,273		17,819		_		-		17,819	100%
Subtotal	\$	1,691,828	\$	1,690,179	\$	1,335,300	\$	1,895,224	\$	(205,045)	-12%
SUPPLIES & SERVICES											
801 GENERAL SUPPLIES	\$	349,900	\$	349,900	\$	294,900	\$	191,200	\$	158,700	45%
805 CONTRACTUAL SERVICES - EXTERNAL	•	743,200		743,200	•	609,400	Ť	918,000	•	(174,800)	-24%
820 RENT		107,500		107,500		5,400		11,000		96,500	90%
825 REPAIRS AND MAINTENANCE		925,000		925,000		365,900		405,000		520,000	56%
827 MATERIAL MGNT DISCRETIONARY		-				400		-		-	
841 EMPLOYEE TRAVEL		15,000		15,000		2,400		-		15,000	100%
842 EDUCATION		80,000		80,000		21,200		80,000		-	0%
843 TRANSPORTATION/SHIPPING		1,000		1,000		1,800		1,000		(004.050)	0%
860 MISCELLANEOUS EXPENSE 890 NON CAPITAL EQUIPMENT		665,572		667,221		17,851		898,471 195,000		(231,250) (195,000)	-35%
Subtotal	\$	2,887,172	\$	2,888,821	\$	1,319,251	\$	2,699,671	\$	189,150	7%
Custotal	Ť	_,,	Ť		+	.,,	*	_,,	-		. 70
CAPITAL OUTLAY											
920 EQUIPMENT		707,000		707,000		2,080,000		691,000		16,000	2%
Subtotal	\$	707,000	\$	707,000	\$	2,080,000	\$	691,000	\$	16,000	2%
Total Expenditures	\$	5,286,000	\$	5,286,000	\$	4,734,551	\$	5,285,895	\$	105	0%
Operating Balance (Rev Exp.)	\$	(1,700,000)	\$	(1,700,000)	\$	(1,004,551)	\$	(1,650,000)	\$	(50,000)	-3%
Ending Fund Balance (Resources - Exp.)	\$	-	\$	_	•	1,650,900	Φ.	_	\$	_	

### Sheriff s Office (50)



#### Mission

The Maricopa County Sheriff's Office, in partnership with our citizens and contract cities, will enforce state laws, deter criminal activity, protect life and property, maintain order, and operate a safe, constitutional jail system. Through innovative leadership and our dedication to providing quality services, the Sheriff's Office will maximize the use of its resources to provide the highest quality service which will aid in improving the quality of life for the citizens of Maricopa County.

#### **Program Goals**

Enforce criminal, traffic, environmental, and civil statutes of Arizona and Maricopa County. Improve the clearance rate for crimes occurring in contract cities and unincorporated areas. Accept all persons committed to jail by competent authority. Maintain custody of inmates in a manner that protects the safety of the public, employees and the inmates themselves. Release inmates as required by law and the courts. Comply with the Hart v. Hill Amended Judgement. Maintain accurate criminal records in compliance with statutory requirements, and provide immediate access to appropriate persons upon established need. Form new volunteer support units, matching volunteer expertise and experience to Office needs not previously aided with organized on-going assistance. Increase drug enforcement activities.

#### **Community Impact**

The Maricopa County Sheriff's Office provides 24-hour, 365-day-per-year patrol and response to all criminal activity viewed or reported in the unincorporated areas of Maricopa County and cities that contract with the Office for service. In addition, the Sheriff maintains the only full-scale jail operation in the County. The entire local criminal justice system depends on the efficiency and reliability on MCSO for court security and prisoner transport services.

#### **Performance Measures**

Program	Performance Measures				FY 01 Projected
	Calls for service	75,990	82,140	93,281	85,848
1	Inmates booked	121,272	117,353	107,612	118,452
	Average daily jail population	6,804	6,768	26,208	2,144

:	••••	DEPARTMEN	TA	L SUMMARY BY FUN	D T	YPE & CATEGO	RY	••••••	• • • •	
				SHERIFF Department 50						
FUND TYPE		Personal Services		Supplies & Services		Capital Outlay	To	otal Expenses	То	tal Revenue
GENERAL FUND SPECIAL REVENUE	\$	33,833,370 73,472,806	\$	3,536,271 13,639,083	\$	183,796 591,398	\$	37,553,437 87,703,287	\$	3,020,892 31,380,499
TOTAL FUNDS	\$	107,306,176	\$	17,175,354	\$	775,194	\$	125,256,724	\$	34,401,391

		_		HERIFF							
		D F <b>Y 99-00</b>	epa	artment 50 FY 99-00		FY 99-00		FY 00-01			
		L/ADOPTED		RESTATED	P	ROJECTED	FIN	AL/ADOPTED		Variance	%
RESOURCES	•	0.770.050	•	0.770.050	•	7.47.700	•	204.004	•	(0.500.454)	201
Beginning Fund Balance	\$	2,770,358	Ъ	2,770,358	\$	747,700	Ъ	201,204	Ъ	(2,569,154)	-939
EVENUE											
610 LICENSES AND PERMITS		18,000		10,500		41,000				(10,500)	-100
615 GRANTS		7,380,957		11,772,138		11,761,311		5,559,570		(6,212,568)	-53
620 INTERGOVERNMENTAL 635 FEES & CHARGES		17,175,049		17,175,049		16,998,602		18,718,000		1,542,951	9
640 PATIENT CHARGES		2,879,292 225,400		2,879,292 225,400		2,904,692 50,707		2,879,292 353,172		127,772	57
550 MISCELLANEOUS REVENUE		6,410,348	4	6,402,148		4,800,570		6,648,378		246,230	4
651 GAIN/LOSS FIXED ASSET		350,000		350,000		250,000		242,979		(107,021)	-31
580 TRANSFERS IN FROM OTHER FUNDS		2,975,000		2,975,000		3,001,785		_		(2,975,000)	-100
Subtotal	\$	37,414,046	\$	41,789,527	\$	39,808,667	\$	34,401,391	\$	(7,388,136)	-18
Total Resources	\$	40,184,404	\$	44,559,885	\$	40,556,367	\$	34,602,595	\ <b>\$</b>	(9,957,290)	-22
, otal 11000 a. ota	<u> </u>	-, - , -		, ,	_	-,,		7,7,7	Ė	(-,,	
XPENDITURES											
PERSONAL SERVICES	¢	70 455 005	φ	90 E04 000	ø	74.754.000	¢.	92 EE4 007	¢.	(2.020.700)	
701 REGULAR PAY 705 TEMPORARY PAY	\$	79,455,085 358,165	Ф	80,521,238 725,004	Ф	74,754,888 1,478,541	Ф	83,551,967 222,480	ф	(3,030,729) 502,524	-4 69
710 SPECIAL PAY		4,515,739		8,867,740		7,072,036		4,120,680		4,747,060	54
750 FRINGE BENEFITS		18,414,911		17,971,462		16,794,971		19,960,883	М	(1,989,421)	-11
780 SALARY ADJUSTMENTS		3,867,508		3,444,597		981,571		5,588,494		(2,143,897)	-62
790 OTHER PERSONAL SERVICES		317,332		276,819		417,533		734,925		(458,106)	-165
795 PSINTER-FUND CREDIT (NEG)		(9,104,669)		(10,277,398)		(9,999,638)		(11,914,166)		1,636,768	16
796 P S INTER-FUND CHARGES		8,669,364		9,228,285		8,930,629		9,433,405		(205,120)	-2
797 PERSONNEL SAVINGS (NEG)		(4,220,723)		(4,220,723)		-		(4,392,492)		171,769	4
Subtotal	\$	102,272,712	\$	106,537,024	\$	100,430,531	\$	107,306,176	\$	(769,152)	-1
SUPPLIES & SERVICES											
BO1 GENERAL SUPPLIES	\$	9,204,725	\$	9,415,611	\$	9,656,406	\$	7,757,658	\$	1,657,953	18
BO2 MEDICAL SUPPLIES		75,996		75,796		47,624		75,796		-	0
805 CONTRACTUAL SERVICES - EXTERNAL		737,846		1,225,468		1,342,511	-8	502,863		722,605	59
BO7 HEALTH CARE SERVICES		9,180		9,180				9,180			0
B10 LEGAL		41,698		98,698		97,393		40,698		58,000	59
B15 INSURANCE		139,494		139,494		147,121		139,494		(441 140)	0
320 RENT 325 REPAIRS AND MAINTENANCE		1,840,604 1,264,470		1,559,803 1,396,734		2,359,449 1,800,627		2,000,943 1,553,984		(441,140) (157,250)	-28 -11
826 FACILITIES MGMT DISCRETIONARY		105,050		105,050		40,459		107,102		(2,052)	-11
327 MATERIAL MGNT DISCRETIONARY		87,316		87,316		555,479		87,316		(2,032)	0
328 MOTOR POOL		3,090		3,090		-		3,090		_	0
329 FUEL		640,597		790,597		1,185,958		640,597		150,000	19
330 TELECOM DISCRETIONARY		311,810		311,810		337,050		439,452		(127,642)	-41
B34 BASE LEVEL EQ SERVICES CHARGES		3,200		3,200		261		3,200		-	0
338 TELECOM WIRELESS SYSTEMS		-				8,704		-		-	
339 OTHER INTERNAL SVCS CHARGES		200,000		200,000		-		200,000		-	0
340 ELECTED OFFICIAL TRAVEL		320		320		2,131		320		-	0
341 EMPLOYEE TRAVEL		46,510		55,210		183,640		46,510		8,700	16
342 EDUCATION		86,652		86,318		162,222		86,318		-	0
343 TRANSPORTATION/SHIPPING		58,670 516,170		58,670		76,309		58,670		(10.900)	0 -2
344 JUDICIAL TRAVEL 345 SUPPORT AND CARE OF PERSONS		516,170 8,997		516,170 8,997		516,868 56,394		526,970 8,997		(10,800)	-2
347 MEDICAL CARE		0,997		0,997		1,151		0,997		-	U
350 UTILITIES		106,999		126,999		198,957		106,999		20,000	16
360 MISCELLANEOUS EXPENSE		390,740		390,540		441,593		362,848		27,692	7
361 GAIN/LOSS SALE FIXED ASSETS		-				(5,978)		-		- ,002	•
370 OTHER ADJUSTMENTS		2,690,478		2,690,478		1,150,571		2,690,478		-	0
872 S S INTER-FUND CREDIT (NEG)		(2,923,202)		(2,923,202)		(2,923,202)		(2,975,353)		52,151	2
873 S S INTER-FUND CHARGES		2,273,202		2,273,202		2,273,202		2,669,528		(396,326)	-17
890 NON CAPITAL EQUIPMENT								31,696		(31,696)	

•••••	POSITION DISTRIBUTION	•
Dept	WORKING TITLE	FTE
50 SHERIFF	ACCOUNT CLERK III	7.5
	ACCOUNTANT I	8.0
	ACCOUNTANT II	1.0
	ACCOUNTANT III	2.0
	ACCOUNTANT IV	1.0:
	ADMINISTRATIVE	29.0
	ADMINISTRATIVE ASSTNT I	52.0
	ADMINISTRATIVE ASSTNT II ADMINISTRATIVE ASSTNT III	79.0 1.0
	ADMINISTRATIVE ASSTITUTION ADMINISTRATIVE COORD I	11.0
	ADMINISTRATIVE COORD II	7.0
	ADMINISTRATIVE COORD III	12.0
	ADMINISTRATIVE COORD IV	6.0
	ADMINISTRATIVE COORD V	5.0
	ADMINISTRATIVE COORD VI	6.0
	ADMINISTRATIVE GOORD VI	3.0
	ADMINISTRATY SUPPORT MGR	3.0
	APPLICATIONS SERVICES MGR	1.0
	AVIATION MECHANIC	1.0
	CAPTAIN	17.0
	CLERK III	7.0
	CLERK IV	1.0
	COMMUNICATIONS DVSN MANGR	1.0
	COMMUNICATIONS OPERS MGR	1.0
	COMMUNITY REL COORD	1.0
	COMPUTER CENTER DIRECTOR	1.0
	COMPUTER OPERATOR II	1.0
	COMPUTER OPERATOR III	4.0
	COUNSELOR I	4.0
	CRIME LAB ANALYST I	7.0
	CRIME LAB ANALYST II	4.0
	DEPUTY CHIEF	4.0
	DEPUTY SHERIFF	560.0
	DETENTION DIRECTOR	2.0
	DETENTION OFFICER	1023.0
	DETENTION OFFICER CAPTAIN	8.0
	DETENTION OFFICER LT	36.0
	DETENTION OFFICER MAJOR	2.0:
	DETENTION OFFICER SGT	102.0:
	DETENTION POSITIONS	25.0
	DIETITIAN II	1.0
	ELECTRONIC SURVLNCE SPEC	1.0
	FACILITIES PROJ COORD II FINANCIAL SERVICS ADM III	1.0
	FINANCIAL SERVICS ADM III FINGERPRINT ANALYST	
	FOOD SERVICE COORD	9.0
	FOOD SERVICE COORD FOOD SERVICE CREW LDR	•
	FOOD SERVICE CREW LDR FOOD SERVICE MGR	20.0
	FOOD SERVICE MGR FOOD SERVICE SUPV	12.0
•	I OOD OLIVIOL OUT V	12.0

• • • • • • • • • • • • • • • • • • • •	••••••
INFO SVCS DIR-LAW ENFRCM	1.0
INFORMATION SYSTEMS CNSLT	2.0:
INFORMTN TCHNLGY CNSLT I	1.0:
INMATE CLSSFCTN CNSLR I	16.0
INMATE CLSSFCTN CNSLR II	3.0
INMATE CLSSFCTN CNSLR III	3.0
INSTITUTIONAL CHAPLAIN	4.0
LEAD BUSINESS SYST ANLYST	1.0
LEAD COMPUTER OPERATOR	3.0
LEAD INFORMATN SYS ANLYST	2.0
LEAD INTGRTD SYS DSGN ANL	2.0
LEAD PROGRAMMER-ANALYST	5.0
LEAD SYSTEMS ADMINISTRATR	2.0
LEAD SYSTEMS ANALYST	3.0
LEAD SYSTEMS PROGRAMMER	1.0
LEAD TELECOMMUNICATINS ANL	1.0
LEGAL ASSISTANT	
	6.0
LIBRARIAN	1.0
LIBRARY SENIOR ASSISTANT	1.0
LIEUTENANT	36.0
MAJOR	2.0:
MANAGEMENT ANALYST III	1.0
MANAGEMENT ANALYST IV	1.0
MANAGERIAL	10.0
MECHANIC II	2.0
PBLC SFTY ANSWRNG PT COOR	1.0
POLYGRAPH EXAMINER	2.0
POLYGRAPH EXAMINER SPVSR	1.0
PROFESSIONAL	32.0
PROJECT LEADER	1.0
PROJECT MANAGER	1.0
PSYCHOLOGIST I	1.0
PUBLIC SAFETY COM SYS MGR	1.0
SAFETY TECHNICIAN	1.0
SECRETARY	8.0
SENIOR BUSNSS SYST ANLYST	1.0
SENIOR COMPUTER OPERATOR	3.0
SENIOR PRODCTN CTL ANLYST	
SENIOR PROGRAMMER	1.0 1.0
SENIOR PROGRAMMER-ANALYST	1.0
SENIOR SYSTEMS PROGRAMMER	1.0
SERGEANT	77.0
SERVICE WORKER I	4.0
SERVICE WORKER IV	•
	8.0:
SHERIFF	1.0
SHERIFF CHIEF DEPUTY	1.0
SHERIFF'S DELVRY DRVR II	3.0
SHERIFF'S DELVRY DRVR III	1.0
SHERIFF'S DELVRY DRVRSPVR	1.0
SHERIFF'S EXECUTIVE ASST	1.0
SHERIFF'S LAUNDRY MANAGER	1.0
SHERIFF'S LAW CLERK II	1.0
	<b></b>

SHERIFF'S LEGAL CLERK I	9.0:
SHERIFF'S LEGAL CLERK II	3.0
SHERIFF'S LEGAL CLERK SPV	1.0
SHERIFF'S PROPERTY CUSTDN	2.0
SHERIFF'S PSYCHOLOGY ASST	1.0
SHERIFF'S RECORD CLK I	24.0
SHERIFF'S RECORD CLK II	7.0
SHERIFF'S RECORD CLK III	3.0
SUPERVISORY	7.0
SUPPORT SERVICES	4.0
SYSTEMS & PROGRAMMING MGR	1.0
SYSTEMS SOFTWARE CONSLITNT	1.0
TECHNICAL	13.0
TELECOMMUNICATIONS ANL II	2.0
TELECOMMUNICATIONS OPER	35.0
TELECOMMUNICTNS SHFT SPVR	5.0
UPPER MANAGEMENT	2.0
WAREHOUSE SUPERVISOR	1.0
Total	2482.5

### TOTAL BUDGET BY PROGRAM FY 2000-01 SHERIFF CAPITAL REPLACEMENT

#### HERIFF CAPITAL REPLACEMENT

#### Agency 50A

:	Org Title		sonal vices	Supplies Service		Capital O	utlay	Tot Expend		F	Revenue	
5990 ONE TIME JAIL CAPITAL	5000 SHERIFF'S OFFI 5990 ONE TIME JAIL (	\$	-	\$	-	\$	-	\$	- -	\$	-	

EXPENDITURES AND REVENUES BY AGENCY/OBJECT SHERIFF CAPITAL REPLACEMENT Agency 50A											
	FY 99-00 FINAL/ADOPTED	FY 99-00 RESTATED	FY 99-00 PROJECTED	FY 00-01 FINAL/ADOPTED	Variance	%					
EXPENDITURES PERSONAL SERVICES											
SUPPLIES & SERVICES											
CAPITAL OUTLAY											
920 EQUIPMENT	1,033,000	1,033,000	1,033,000		1,033,000	100%					
930 TRANSPORTATION	579,638	579,638	579,638	-	579,638	100%					
Subtotal	\$ 1,612,638	\$ 1,612,638	\$ 1,612,638	\$	\$ 1,612,638	100%					
Total Expenditures	\$ 1,612,638	\$ 1,612,638	\$ 1,612,638	\$ -	\$ 1,612,638	100%					
Operating Balance (Rev Exp.)	\$ (1,612,638)	\$ (1,612,638)	\$ (1,612,638	) \$ -	\$ (1,612,638)	-100%					

										A	
	••••	TOTAL	BU	DGET E	3 Y	PROGRAM			• • • • • • • • • • • • • • • • • • • •		
			F	Y 2000	-01						
				SHERII	FF						
				Agency	500						
			Р	ersonal		Supplies &			Total		:
Org	Titl	e	S	ervices		Services	Capita	Outlay	Expenditures		Revenue
5000	) SH	IERIFF'S OFFICE	\$ 40	0,595,39	1 \$	6,205,799	\$ 1	83,796	\$ 46,984,986	\$	3,020,892
5200	) SH	IERIFF'S RESOURCE MANAGEMENT	(6	6,674,36	5)				(6,674,366)		· -
5300	) IN	TERFUND CHARGES		(87,655)	_	(2,669,528)		-	(2,757,183)		
:		Totals:	\$ 33	3,833,370	) \$	3,536,271	\$ 1	83,796	\$ 37,553,437	\$	3,020,892

EXPENDITURES AND REVENUES BY AGENCY/OBJECT SHERIFF Agency 500											
	ı	FY 99-00 FINAL/ADOPTED		FY 99-00 RESTATED		FY 99-00 PROJECTED	FI	FY 00-01 NAL/ADOPTED		Variance	%
RESOURCES											
) • DEVENUE											
REVENUE 610 LICENSES AND PERMITS		_		_		30,500		_		_	
635 FEES & CHARGES		2,879,292		2,879,292		2,904,692		2,879,292		-	-
640 PATIENT CHARGES		25,400		25,400		-		25,400		-	-
650 MISCELLANEOUS REVENUE		116,200		116,200		350,600		116,200		-	0%
Subtotal	\$	3,020,892	\$	3,020,892	\$	3,285,792	\$	3,020,892	\$	-	0%
Total Resources	\$	3,020,892	\$	3,020,892	\$	3,285,792	\$	3,020,892	\$	-	0%
EXPENDITURES											
PERSONAL SERVICES											
701 REGULAR PAY	\$	30,794,727	\$	33,704,464	\$	26,815,525	\$	33,612,300	\$	92,164	0%
705 TEMPORARY PAY		244,299		-	-	641,768	٠	_		-	
710 SPECIAL PAY		1,252,800		1,188,975		2,265,397		1,106,177		82,798	7%
750 FRINGE BENEFITS		7,476,281		6,532,378		7,678,732		7,143,799		(611,421)	-9%
780 SALARY ADJUSTMENTS		734,880		484,485		-		1,700,229		(1,215,744)	-251%
790 OTHER PERSONAL SERVICES		27,003		4,838		174,949		453,293		(448,455)	-9269%
795 P S INTER-FUND CREDIT (NEG) 796 P S INTER-FUND CHARGES		(8,417,344)		(9,390,362)		(9,312,313)		(8,999,243) 191,155		(391,119) (191,155)	-4%
797 PERSONNEL SAVINGS (NEG)		(1,357,409)		(1,357,409)		-		(1,374,340)	◂	16,931	1%
Subtotal	\$	30,755,237	\$	31,167,369	\$	28,264,058	\$	33,833,370	\$	(2,666,001)	-9%
SUPPLIES & SERVICES											
801 GENERAL SUPPLIES	\$	1,391,193	\$	1,258,929	\$	2,098,970	\$	1,288,451	\$	(29,522)	-2%
802 MEDICAL SUPPLIES		37,601		37,601		23,535		37,601		-	0%
805 CONTRACTUAL SERVICES - EXTERNAL 807 HEALTH CARE SERVICES		113,217 7,180		113,217 7,180		248,333		113,217 7,180		-	0% 0%
810 LEGAL		39,298		39,298		39,393		39,298		-	0%
815 INSURANCE		137,109	4	137,109		144,622		137,109		-	0%
820 RENT		1,543,344		1,243,343		1,708,928		1,489,853		(246,510)	-20%
825 REPAIRS AND MAINTENANCE		697,462		829,726		1,376,329		986,976		(157,250)	-19%
826 FACILITIES MGMT DISCRETIONARY		105,000		105,000		40,416		107,052		(2,052)	-2%
827 MATERIAL MGNT DISCRETIONARY		58,141		58,141		30,276		58,141		-	0%
8 828 MOTOR POOL 8 829 FUEL		3,090		3,090		1 160 040		3,090		-	0%
830 TELECOM DISCRETIONARY		636,897 311,810		636,897 311,810		1,160,949 336,622		636,897 439,452		(127,642)	0% -41%
838 TELECOM WIRELESS SYSTEMS		-		-		8,704		-		(127,012)	1170
840 ELECTED OFFICIAL TRAVEL		320		320		2,131		320		-	0%
841 EMPLOYEE TRAVEL		38,010		38,010		157,602		38,010		-	0%
842 EDUCATION		62,232		62,232		110,625		62,232		-	0%
843 TRANSPORTATION/SHIPPING		34,995		34,995		27,492		34,995		-	0%
844 JUDICIAL TRAVEL		516,170		516,170		515,083		526,970		(10,800)	-2%
\$ 845 SUPPORT AND CARE OF PERSONS • 847 MEDICAL CARE		8,397		8,397		(19,829) 1,151		8,397		-	0%
850 UTILITIES		75,804		75,804		83,466		75,804		-	0%
860 MISCELLANEOUS EXPENSE		83,058		83,058		275,968		83,058		-	0%
861 GAIN/LOSS SALE FIXED ASSETS		-		-		(5,978)		-		-	
872 S S INTER-FUND CREDIT (NEG)		(2,423,202)		(2,423,202)		(2,423,202)		(2,669,528)		246,326	10%
890 NON CAPITAL EQUIPMENT		:		-	_		_	31,696	_	(31,696)	
Subtotal	\$	3,477,126	\$	3,177,125	\$	5,941,586	\$	3,536,271	\$	(359,146)	-11%
CAPITAL OUTLAY											
915 BUILDINGS AND IMPROVEMENTS		-				31,977		-		-	
920 EQUIPMENT		157,250		457,251		831,992		143,796		313,455	69%
930 TRANSPORTATION		40,000		40,000		-		40,000		-	0%
940 OTHER CAPITAL OUTLAY	•	40,000	^	40,000	e	-	^	-	۴	40,000	100%
Subtotal	\$	237,250	\$	537,251	\$	863,969	\$	183,796	\$	353,455	66%
Total Expenditures	\$	34,469,613	\$	34,881,745	\$	35,069,613	\$	37,553,437	\$	(2,671,692)	-8%
Operation Delegate (Dec. 5.)	o -	(24 440 704)	r	(21 060 052)	c -	(24 702 024)	ď	(24 522 545)	œ.	2 674 602	00/
Operating Balance (Rev Exp.)	Φ	(31,448,721)	Φ	(31,860,853)	Φ	(31,783,821)	Ф	(34,532,545)	Φ	2,671,692	8%

### TOTAL BUDGET BY PROGRAM FY 2000-01 SHERIFF GRANTS Agency 501

Personal   Supplies & Capital Outlay   Expenditures   Revenue	:		•				
SOURCE   S	:		Personal	Supplies &		Total	
DETENTION STRATEGY	Org	Title	Services	Services	Capital Outlay	Expenditures	Revenue
DETENTION STRATEGY	5000	SHERIFF'S OFFICE	\$ -	\$ -	\$ -	\$ -	\$ -
15702   WESTSIDE TASK FORCE	•		Ψ -	Ψ -	Ψ <u>-</u>	-	Ψ <u>.</u> •
10S UPGRADE					_	_	_ :
1970   HIGHWAY INTERDICTION	•						_ :
1705   LAKE PATROL EQUIPMENT	•			_	_		_ :
1706   FOUR DEPUTIES BLESF-ASP   102,000	•						_
100   100							
11,000   11,000   11,000   11,000   11,000   10,000   1,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   10,000   1,650,000   1,	-			102.000	-	102.000	102.000
1570   SMART TENTS				102,000	11 000		•
15710   NIV HIRING PROG-USDOJ   312,574   -   312,574   312,574   312,574   312,574   312,574   3112,574   3				-	11,000	11,000	11,000
1711   TRAFFIC ENF LUNIT-GOHS			242.574	-	-	242.574	242.574
5712 POPERTY CRIME SURV-DPS			312,374	-	-	312,374	312,574
15713   PROPERTY CRIME SURV.DPS	•		-	-	-		_ :
15714   LAKE PATROL ENF-USFS	•		-	-	-		
15716   MULES-USFS   -	•		-	-	-	-	•
STATE CRIMINAL ALIEN-BJA	•		-	-	-	-	- :
5717   ORDERS OF PROTECTION - ACJC			-	-	-		
5719   PHOENIX TASK FORCE-USDOJ			-	3,000	-	3,000	3,000
1772   TRAFFIC ENFCAR VIDEO-GOHS			-	-	-	-	- :
5722 PERSONAL WATERCRAFT			-	-		-	- :
5722   PERSONAL WATERCRAFT   -	• "		-	-	-	•	- :
5728   CHILD FRIENDLY ROOM   -	5721		-	-	-	-	-
5726   COPS FAST-CAREFREE	•5722	PERSONAL WATERCRAFT	-	-	-	-	-
5728   COPS FAST-GUI	:5723	CHILD FRIENDLY ROOM	-	-	-	-	- :
5728   COPS FAST-GLI   -	:5726			-	-	-	-
5730   VICTIMS RIGHTS	:5727	COPS FAST-FHI	-	-	-	-	-
5730   VICTIMS RIGHTS	:5728	COPS FAST-GLI	-	-	-	-	-
5731   COMMUNITY POLICING SERVICES   -	5729	COPS FAST-QUEEN CREEK I	-	-	-	-	-
5732   JAIL EDUCATION INSTRUCTION   -	5730	VICTIMS RIGHTS II	-	-		-	-
5733   FOUR DEPUTIES - BLESF III	5731	COMMUNITY POLICING SERVICES	-	-	-	-	-
5734 METHAMPHETAMINE TASK FORCE	5732	JAIL EDUCATION INSTRUCTION	-	-	-	-	- :
5736   SHERIFF'S MISC BUD ADJ.   349,535   -   349,535   349,535   5736   AUTO. EXTERNAL DEFIBILATORS   -   -   -   -   -   -   -   -   -	5733	FOUR DEPUTIES - BLESF III	-	-	-	-	- :
5736 AUTO. EXTERNAL DEFIBILLATORS   -	5734	METHAMPHETAMINE TASK FORCE	-	-	-	-	- :
5738         COUNTY JUV. JAIL INPRV. PROG         -         -         10,000         10,000         10,000           5740         DOMESTIC VIOLENCE PROGRAM         -	:5735	SHERIFF'S MISC BUD ADJ.	349,535	-	-	349,535	349,535
5740   DOMESTIC VIOLENCE PROGRAM   -	:5736	AUTO. EXTERNAL DEFIBILLATORS	-	-	-	-	- :
5741         PROBLEM SOLVING PARTNERSHIP         -         841         -         841         841           5742         BLUE POINT BOATING SAFETY ED         -	:5738	COUNTY JUV. JAIL INPRV. PROG	-	-	10,000	10,000	10,000
5742         BLUE POINT BOATING SAFETY ED         - <t< td=""><td>•5740</td><td>DOMESTIC VIOLENCE PROGRAM</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td></t<>	•5740	DOMESTIC VIOLENCE PROGRAM	-	-	-	-	-
5743 LAKE PATROL DEPUTY'S 5745 LAKEPATROL ENF. 98 USFS 5747 ATF NEW RIVER TASK FORCE 5748 LIVESCANS 5749 DETENTION STRATEGY II - ACJC 5750 WESTSIDE TASKFORCE 5750 WESTSIDE TASKFORCE 5751 WESTSIDE TASKFORCE 5751 WESTSIDE TASKFORCE 5752 DETENTION STRATEGY 5753 RESIDENTIAL SUBSTANCE ABUSE FY 00 5754 CAVE CREEK SCHOOL RESOURCE OFF FY 00 5755 PROPERTY CRIMES/AUTO THEFT 5756 HOTEL/MOTEL UNIT FY 00 5757 SPECIAL NEIGHBORHOOD ENFORCEMENT 5758 VICTIMS RIGHTS PROGRAM FY 00 5759 COPS UNIVERSAL HIRING 5760 BUCKEYE HIGH SCHOOL SRO FY00 5761 EMERGENCY PREPAREDNESS 5762 DEA OVERTIME REIMBURSEMENT FY 00 5763 DEA OVERTIME REIMBURSEMENT FY 00 5764 DANIEL FAULK FBI O/T FY00 5765 PROPERTY CRIMB SCHOOL SRO FY00 5766 DANIEL FAULK FBI O/T FY00 5760 SOON 5761 EMERGENCY PREPAREDNESS 5762 DEA OVERTIME REIMBURSEMENT FY 00 5764 DANIEL FAULK FBI O/T FY00 5765 DANIEL FAULK FBI O/T FY00 5760 SOON 5761 FUGITIVE TASK FORCE FY00 5000 5000 5000 5000 5000 5000 5000	5741	PROBLEM SOLVING PARTNERSHIP	-	841	-	841	841
5743 LAKE PATROL DEPUTY'S 5745 LAKEPATROL ENF. 98 USFS 5747 ATF NEW RIVER TASK FORCE 5748 LIVESCANS 5749 DETENTION STRATEGY II - ACJC 5750 WESTSIDE TASKFORCE 5750 WESTSIDE TASKFORCE 5751 WESTSIDE TASKFORCE 5751 WESTSIDE TASKFORCE 5752 DETENTION STRATEGY 5753 RESIDENTIAL SUBSTANCE ABUSE FY 00 5754 CAVE CREEK SCHOOL RESOURCE OFF FY 00 5755 PROPERTY CRIMES/AUTO THEFT 5756 HOTEL/MOTEL UNIT FY 00 5757 SPECIAL NEIGHBORHOOD ENFORCEMENT 5758 VICTIMS RIGHTS PROGRAM FY 00 5759 COPS UNIVERSAL HIRING 5760 BUCKEYE HIGH SCHOOL SRO FY00 5761 EMERGENCY PREPAREDNESS 5762 DEA OVERTIME REIMBURSEMENT FY 00 5763 DEA OVERTIME REIMBURSEMENT FY 00 5764 DANIEL FAULK FBI O/T FY00 5765 PROPERTY CRIMB SCHOOL SRO FY00 5766 DANIEL FAULK FBI O/T FY00 5760 SOON 5761 EMERGENCY PREPAREDNESS 5762 DEA OVERTIME REIMBURSEMENT FY 00 5764 DANIEL FAULK FBI O/T FY00 5765 DANIEL FAULK FBI O/T FY00 5760 SOON 5761 FUGITIVE TASK FORCE FY00 5000 5000 5000 5000 5000 5000 5000	5742	BLUE POINT BOATING SAFETY ED	-	-	-	-	-
5747         ATF NEW RIVER TASK FORCE         100,000         -         -         100,000         100,000           5748         LIVESCANS         -	•		-	-	-	-	-
5747         ATF NEW RIVER TASK FORCE         100,000         -         -         100,000         100,000           5748         LIVESCANS         -	5745	LAKEPATROL ENF. 98 USFS	_	-	-	-	- :
5748 LIVESCANS         -	-		100.000	-	-	100.000	100.000
5749 DETENTION STRATEGY II - ACJC         -			-	-	-	-	
5750         WESTSIDE TASKFORCE - ACJC         -			_	_	_	_	_ :
5751       WESTSIDE TASKFORCE       17,500       17,500       -       35,000       35,000         5752       DETENTION STRATEGY       20,000       -       -       20,000       20,000         5753       RESIDENTIAL SUBSTANCE ABUSE FY 00       100,000       100,000       -       200,000       200,000         5754       CAVE CREEK SCHOOL RESOURCE OFF FY 00       4,000       -       -       4,000       4,000         5755       PROPERTY CRIMES/AUTO THEFT       1,000       1,000       -       2,000       2,000         5756       HOTEL/MOTEL UNIT FY 00       1,000       -       -       1,000       1,000         5757       SPECIAL NEIGHBORHOOD ENFORCEMENT       1,000       -       -       1,000       1,000         5759       COPS UNIVERSAL HIRING       1,650,000       -       -       1,650,000       1,650,000         5760       BUCKEYE HIGH SCHOOL SRO FY00       1,000       -       -       1,000       1,000         5761       EMERGENCY PREPAREDNESS       -       -       300,000       300,000       300,000         5762       DEA OVERTIME REIMBURSEMENT FY 00       3,000       -       -       4,000       4,000         5771			_	_	_	_	_
5752         DETENTION STRATEGY         20,000         -         -         20,000         20,000           5753         RESIDENTIAL SUBSTANCE ABUSE FY 00         100,000         100,000         -         200,000         200,000           5754         CAVE CREEK SCHOOL RESOURCE OFF FY 00         4,000         -         -         4,000         4,000           5755         PROPERTY CRIMES/AUTO THEFT         1,000         1,000         -         2,000         2,000           5756         HOTEL/MOTEL UNIT FY 00         1,000         -         -         1,000         1,000           5757         SPECIAL NEIGHBORHOOD ENFORCEMENT         1,000         -         -         1,000         1,000           5758         VICTIMS RIGHTS PROGRAM FY 00         2,500         2,500         -         5,000         5,000           5759         COPS UNIVERSAL HIRING         1,650,000         -         -         1,650,000         1,650,000           5760         BUCKEYE HIGH SCHOOL SRO FY00         1,000         -         -         1,000         1,000           5761         EMERGENCY PREPAREDNESS         -         -         300,000         300,000         300,000           5762         DEA OVERTIME REIMBURSEMENT FY 00 </td <td></td> <td></td> <td>17.500</td> <td>17.500</td> <td>_</td> <td>35.000</td> <td>35.000</td>			17.500	17.500	_	35.000	35.000
5753         RESIDENTIAL SUBSTANCE ABUSE FY 00         100,000         100,000         -         200,000         200,000           5754         CAVE CREEK SCHOOL RESOURCE OFF FY 00         4,000         -         -         4,000         4,000           5755         PROPERTY CRIMES/AUTO THEFT         1,000         1,000         -         2,000         2,000           5756         HOTEL/MOTEL UNIT FY 00         1,000         -         -         1,000         1,000           5757         SPECIAL NEIGHBORHOOD ENFORCEMENT         1,000         -         -         1,000         1,000           5758         VICTIMS RIGHTS PROGRAM FY 00         2,500         -         5,000         5,000           5759         COPS UNIVERSAL HIRING         1,650,000         -         -         1,650,000           5760         BUCKEYE HIGH SCHOOL SRO FY00         1,000         -         -         1,000         1,650,000           5761         EMERGENCY PREPAREDNESS         -         -         300,000         300,000         300,000           5762         DEA OVERTIME REIMBURSEMENT FY 00         3,000         -         -         3,000         3,000           5771         FUGITIVE TASK FORCE FY00         5,000         - <td>•</td> <td></td> <td></td> <td>-</td> <td>_</td> <td>,</td> <td></td>	•			-	_	,	
5754       CAVE CREEK SCHOOL RESOURCE OFF FY 00       4,000       -       -       4,000       4,000         5755       PROPERTY CRIMES/AUTO THEFT       1,000       1,000       -       2,000       2,000         5756       HOTEL/MOTEL UNIT FY 00       1,000       -       -       1,000       1,000         5757       SPECIAL NEIGHBORHOOD ENFORCEMENT       1,000       -       -       1,000       1,000         5758       VICTIMS RIGHTS PROGRAM FY 00       2,500       -       5,000       5,000         5759       COPS UNIVERSAL HIRING       1,650,000       -       -       1,650,000       1,650,000         5760       BUCKEYE HIGH SCHOOL SRO FY00       1,000       -       -       1,000       1,000         5761       EMERGENCY PREPAREDNESS       -       -       300,000       300,000       300,000         5762       DEA OVERTIME REIMBURSEMENT FY 00       3,000       -       -       3,000       3,000         5764       DANIEL FAULK FBI O/T FY00       4,000       -       -       4,000       4,000         5771       FUGITIVE TASK FORCE FY00       5,000       -       -       5,000       5,000	•			100 000	_		
5755         PROPERTY CRIMES/AUTO THEFT         1,000         1,000         -         2,000         2,000           5756         HOTEL/MOTEL UNIT FY 00         1,000         -         -         1,000         1,000           5757         SPECIAL NEIGHBORHOOD ENFORCEMENT         1,000         -         -         1,000         1,000           5758         VICTIMS RIGHTS PROGRAM FY 00         2,500         -         5,000         5,000         5,000           5759         COPS UNIVERSAL HIRING         1,650,000         -         -         1,650,000         1,650,000           5760         BUCKEYE HIGH SCHOOL SRO FY00         1,000         -         -         1,000         1,000           5761         EMERGENCY PREPAREDNESS         -         -         300,000         300,000         300,000           5762         DEA OVERTIME REIMBURSEMENT FY 00         3,000         -         -         3,000         3,000           5764         DANIEL FAULK FBI O/T FY00         4,000         -         -         4,000         4,000           5771         FUGITIVE TASK FORCE FY00         5,000         -         -         5,000         5,000	•			100,000	_		
5756       HOTEL/MOTEL UNIT FY 00       1,000       -       -       1,000       1,000         5757       SPECIAL NEIGHBORHOOD ENFORCEMENT       1,000       -       -       1,000       1,000         5758       VICTIMS RIGHTS PROGRAM FY 00       2,500       2,500       -       5,000       5,000         5759       COPS UNIVERSAL HIRING       1,650,000       -       -       1,650,000       1,650,000         5760       BUCKEYE HIGH SCHOOL SRO FY00       1,000       -       -       1,000       1,000         5761       EMERGENCY PREPAREDNESS       -       -       300,000       300,000       300,000         5762       DEA OVERTIME REIMBURSEMENT FY 00       3,000       -       -       3,000       3,000         5764       DANIEL FAULK FBI O/T FY00       4,000       -       -       4,000       4,000         5771       FUGITIVE TASK FORCE FY00       5,000       -       -       5,000       5,000	•			1 000	_		
5757         SPECIAL NEIGHBORHOOD ENFORCEMENT         1,000         -         -         1,000         1,000           5758         VICTIMS RIGHTS PROGRAM FY 00         2,500         2,500         -         5,000         5,000           5759         COPS UNIVERSAL HIRING         1,650,000         -         -         1,650,000         1,650,000           5760         BUCKEYE HIGH SCHOOL SRO FY00         1,000         -         -         1,000         1,000           5761         EMERGENCY PREPAREDNESS         -         -         300,000         300,000         300,000           5762         DEA OVERTIME REIMBURSEMENT FY 00         3,000         -         -         3,000         3,000           5764         DANIEL FAULK FBI O/T FY00         4,000         -         -         4,000         4,000           5771         FUGITIVE TASK FORCE FY00         5,000         -         -         5,000         5,000				1,000	_		•
5758         VICTIMS RIGHTS PROGRAM FY 00         2,500         2,500         -         5,000         5,000           5759         COPS UNIVERSAL HIRING         1,650,000         -         -         1,650,000         1,650,000           5760         BUCKEYE HIGH SCHOOL SRO FY00         1,000         -         -         1,000         1,000           5761         EMERGENCY PREPAREDNESS         -         -         300,000         300,000         300,000           5762         DEA OVERTIME REIMBURSEMENT FY 00         3,000         -         -         3,000         3,000           5764         DANIEL FAULK FBI O/T FY00         4,000         -         -         4,000         4,000           5771         FUGITIVE TASK FORCE FY00         5,000         -         -         5,000         5,000	1			-	-		•
5759 COPS UNIVERSAL HIRING       1,650,000       -       -       1,650,000       1,650,000         5760 BUCKEYE HIGH SCHOOL SRO FY00       1,000       -       -       1,000       1,000         5761 EMERGENCY PREPAREDNESS       -       -       300,000       300,000       300,000         5762 DEA OVERTIME REIMBURSEMENT FY 00       3,000       -       -       3,000       3,000         5764 DANIEL FAULK FBI O/T FY00       4,000       -       -       4,000       4,000         5771 FUGITIVE TASK FORCE FY00       5,000       -       -       5,000       5,000	•			2 500	-		•
5760       BUCKEYE HIGH SCHOOL SRO FY00       1,000       -       -       1,000       1,000       300,000        300,000       300,000       300,000       300,000       300,000       300,000       300,000       300,000       300,000       300,000       300,000       300,000       300,000       300,000	•			2,500	-		
5761       EMERGENCY PREPAREDNESS       -       -       300,000       300,000       300,000         5762       DEA OVERTIME REIMBURSEMENT FY 00       3,000       -       -       3,000       3,000         5764       DANIEL FAULK FBI O/T FY00       4,000       -       -       4,000       4,000         5771       FUGITIVE TASK FORCE FY00       5,000       -       -       5,000       5,000	•			-	-		
5762       DEA OVERTIME REIMBURSEMENT FY 00       3,000       -       -       3,000       3,000         5764       DANIEL FAULK FBI O/T FY00       4,000       -       -       4,000       4,000         5771       FUGITIVE TASK FORCE FY00       5,000       -       -       5,000       5,000	•		1,000	-	200 000		
5764 DANIEL FAULK FBI O/T FY00       4,000       -       -       4,000       4,000         5771 FUGITIVE TASK FORCE FY00       5,000       -       -       5,000       5,000	•		2 000	-	300,000		· · ·
5771 FUGITIVE TASK FORCE FY00 5,000 - 5,000 5,000	•			-	-		
$\overline{\cdot}$	•			-	-		
5//Z HOD SECURITY - GUADALUPE 5,000 6,000 6,000				-	-		•
	.5//2	HUD SECURITY - GUADALUPE	6,000	-	-	6,000	6,000

• 5801	METH LAB TASK FORCE		9,515		9,515	9,515
	NCHIP ORDERS OF PROTECTION	_	9,515		9,515	9,515
5803	VINE SYSTEM	_	_		_	_ :
5804	RESIDENTIAL SUBSTANCE ABUSE FY 99	-	<del>-</del>	_	_	-:
:5805	WEST SIDE VALLEY TASK FORCE FY 99	-	-	-	-	
\$5806	DETENTION STRATEGY	-	-	-	-	- :
5808	DUI ENFORCEMENT VAN	-	-	-	-	-
•		-	-	-	-	-
5809	AUTO THEFT UNIT	-	-	-	-	- :
:5810	HOTEL/MOTEL UNIT FY 99	-	-	-	-	- •
:5811	UNIVERSAL HIRING COMMUNITY	927,699	-	-	927,699	927,699
	SUBSTANCE ERADICATION - USFS	-	-	-	-	- :
5814	LIVESCAN FINGERPRINT UNIT		-	-	-	-
5815	LAKE PATROL BOATING SAFETY					
:5816	CHILD SUPPORT 98	3,000	3,000	-	6,000	6,000
5818	BUCKEYE SCHOOL RESOURCE OFFICE FY 99	-	-		-	- :
5820	FBI REIMBURSEMENT O/T	-	-	-	-	-
5821	MALL PATRON 98	-	-	-	-	-
•	BOATING LAW ENFORCEMENT	4,000	-	-	4,000	4,000
	SMALL COMMUNITIES COPS SUPP	-	-	-	-	-
5825	CHILD SUPPORT	12,500	12,500	-	25,000	25,000 :
5826	HIDTA METH LAB UNIT	167,396	50,000	49,127	266,523	266,523 :
5827	DEA OT REIMBURSEMENT FY 99	-	-	-		- :
:5828	FBI DISTRICT 2	-	-	-	-	-
:5829	GOCHS - MOTORCYCLE UNIT	-	-	-	-	- :
5830	FUGITIVE TASK FORCE	3,000	-	-	3,000	3,000 :
5831	ACCIDENT INVESTIGATION MEASURE SYSTE	-	-	-	-	- :
5832	PICKUP & 5TH WHEEL TRAILER	-	-	-	-	- :
:5833	IN-CAR VIDEO SYSTEM	-	-	-	-	)- <u>:</u>
:5834	FOREST SERVICE LAW ENFORCEMENT	-	100,000	-	100,000	100,000
5835	CAVE CREEK SCHOOL RESOURCE OFF FY 99	-	-	-	-	- :
5836	STATE NEW RIVER DETAIL	-	-	-	-	- :
5837	TOBACCO INSPECTION PROGRAM	-	-	-	-	- :
5838	TROOPS TO COPS 99	16,523	16,522	-	33,045	33,045
:	Totals: \$	3,712,227 \$	418,378	\$ 370,127 \$	4,500,732 \$	4,500,732
*	· · · · · · · · · · · · · · · · · · ·				*****	

	EX	PENDITURES AND	SHE	EVENUES E RIFF GRANT gency 501		AGENCY/OBJE	СТ				
		FY 99-00 FINAL/ADOPTED		FY 99-00 RESTATED		FY 99-00 PROJECTED		FY 00-01 FINAL/ADOPTED		Variance	%
RESOURCES  Beginning Fund Balance	\$	21,000	\$	21,000	\$	21,000	\$	-	\$	(21,000)	\$ (1)
REVENUE											
610 LICENSES AND PERMITS		18,000		10,500		10,500		-		(10,500)	(1)
615 GRANTS		7,170,957		11,551,311		11,551,311		4,500,732		(7,050,579)	(1)
650 MISCELLANEOUS REVENUE Subtotal	\$	19,680 7,208,637	\$	11,480	\$	11,480 11,573,291	\$	4,500,732	\$	(11,480) (7,072,559)	-100% -61%
Custolal	Ψ	1,200,001	Ψ	11,010,201	Ψ	11,010,201	Ψ	1,000,702	Ψ	(1,012,000)	0170
Total Resources	\$	7,229,637	\$	11,594,291	\$	11,594,291	\$	4,500,732	\$	(7,093,559)	-61%
EXPENDITURES											
PERSONAL SERVICES											
701 REGULAR PAY	\$	852,003	\$	741,323	\$	741,323	\$	1,624,189	\$	(882,866)	-119%
705 TEMPORARY PAY		49,386		660,524		660,524		158,000		502,524	76%
710 SPECIAL PAY		2,091,190		4,279,036		3,025,036		1,558,259		2,720,777	64%
750 FRINGE BENEFITS		147,695		871,795		475,795		371,779		500,016	57%
780 SALARY ADJUSTMENTS		805,153		573,629		573,629		-	<b>.</b>	573,629	100%
790 OTHER PERSONAL SERVICES 796 P S INTER-FUND CHARGES		205,925 400,000		168,787 395,756		168,787 395,756				168,787 395,756	100% 100%
Subtotal	\$	4,551,352	\$	7,690,850	\$	6,040,850	\$	3,712,227	\$	3,978,623	52%
Custotal	Ψ	1,001,002	Ψ	1,000,000	Ψ	0,010,000	Ψ	0,1 12,221	*	0,010,020	0270
SUPPLIES & SERVICES											
801 GENERAL SUPPLIES	\$	820,996	\$	1,527,237	\$	1,527,237	\$	418,378	\$	1,108,859	73%
805 CONTRACTUAL SERVICES - EXTERNAL		245,805		722,605		722,605		-		722,605	100%
810 LEGAL 820 RENT		1,000		58,000 19,200		58,000 19,200				58,000 19,200	100% 100%
841 EMPLOYEE TRAVEL		-		8,700		8,700				8,700	100%
850 UTILITIES		-		20,000		20,000				20,000	100%
860 MISCELLANEOUS EXPENSE		27,692		27,692		27,692		-		27,692	100%
Subtotal	\$	1,095,493	\$	2,383,434	\$	2,383,434	\$	418,378	\$	1,965,056	82%
CAPITAL OUTLAY											
915 BUILDINGS AND IMPROVEMENTS		800,000		788,000		788,000		10,000		778,000	99%
920 EQUIPMENT		689,852		404,067		404,067		360,127		43,940	11%
930 TRANSPORTATION		29,000		114,000		114,000		, <u>-</u>		114,000	100%
940 OTHER CAPITAL OUTLAY		63,940		213,940		213,940		-		213,940	100%
Subtotal	\$	1,582,792	\$	1,520,007	\$	1,520,007	\$	370,127	\$	1,149,880	76%
Total Expenditures	\$	7,229,637	\$	11,594,291	\$	9,944,291	\$	4,500,732	\$	7,093,559	61%
Operating Balance (Rev Exp.)	\$	(21,000)	\$	(21,000)	\$	1,629,000	\$	0	\$	(21,000)	-100%
Ending Fund Balance (Resources - Exp.)			\$		\$	1,650,000	¢	-	¢		
Ending Fund Balance (Resources - Exp.)	φ	<u>-</u>	φ	-	φ	1,030,000	φ		φ	-	

## TOTAL BUDGET BY PROGRAM FY 2000-01 SHERIFF INMATE CANTEEN Agency 502

Org Title		Personal Supplies & Services			Capital Outlay	E	Total Expenditures Revenue			
5920 SHERIFF INMATE CANTEEN 5921 INMATE WELFARE 5922 INMATE FOOD PROGRAM	9	884,210 1,079,261 337,248	\$	604,633 3,912,781	\$ - - -	\$	1,488,843 4,992,042 337,248	\$	1,488,843 4,992,042 337,248	
•	Totals:	2,300,719	\$	4,517,414	\$ -	\$	6,818,133	\$	6,818,133	

EXPENDITURES AND REVENUES BY AGENCY/OBJECT SHERIFF INMATE CANTEEN Agency 502														
	FII	FY 99-00 NAL/ADOPTED		FY 99-00 RESTATED	P	FY 99-00 PROJECTED	FIN	FY 00-01 AL/ADOPTED		Variance	%			
RESOURCES			_		_				_		•			
Beginning Fund Balance	\$	863,358	\$	863,358	\$	14,313	\$	385,955	\$	(477,403)	\$ (1)			
REVENUE														
650 MISCELLANEOUS REVENUE		5,952,697		5,952,697		4,116,719		6,432,178		479,481	8%			
Subtotal	\$	5,952,697	\$	5,952,697	\$	4,116,719	\$	6,432,178	\$	479,481	8%			
Total Resources	\$	6,816,055	\$	6,816,055	\$	4,131,032	\$	6,818,133	\$	2,078	0%			
EXPENDITURES			4											
PERSONAL SERVICES	\$	1 622 727	\$	1 022 270	¢.	664 500	æ	1 404 064	¢.	(207.006)	-38%			
701 REGULAR PAY 705 TEMPORARY PAY	Ъ	1,633,727 15,000	Э	1,033,378 15,000	Ф	664,598 4,644	Ф	1,421,264 15,000	\$	(387,886)	-38% 0%			
710 SPECIAL PAY		155,746		172,407		33,728		143,857	К	28,550	17%			
750 FRINGE BENEFITS		395,563		227,521		122,287		324,497		(96,976)	-43%			
780 SALARY ADJUSTMENTS		82,814		538,908		122,207		66,801		472,107	88%			
790 OTHER PERSONAL SERVICES		13,771		13,771		_		13,771		-	0%			
796 P S INTER-FUND CHARGES		2,020		297,656		-		315,529		(17,873)	-6%			
Subtotal	\$	2,298,641	\$	2,298,641	\$	825,257	\$	2,300,719	\$	(2,078)	0%			
SUPPLIES & SERVICES														
801 GENERAL SUPPLIES	\$	646,033	\$	646,033	\$	1,264,396	\$	1,046,033	\$	(400,000)	-62%			
802 MEDICAL SUPPLIES	Ψ	1,500	Ψ	1,500	Ψ	274	Ψ	1,500	Ψ	(400,000)	0%			
805 CONTRACTUAL SERVICES - EXTERNAL		225,000		225,000		185,786		225,000		-	0%			
815 INSURANCE		1,200		1,200		201		1,200		_	0%			
820 RENT		20,000		20,000		16,561		20,000		-	0%			
825 REPAIRS AND MAINTENANCE		65,343		65,343		8,357		65,343		-	0%			
827 MATERIAL MGNT DISCRETIONARY		2,000		2,000		1,454		2,000		-	0%			
829 FUEL		3,700		3,700		401		3,700		-	0%			
834 BASE LEVEL EQ SERVICES CHARGES		3,200	-1	3,200		261		3,200		-	0%			
839 OTHER INTERNAL SVCS CHARGES		200,000		200,000				200,000		-	0%			
841 EMPLOYEE TRAVEL		100		100		43		100		-	0%			
842 EDUCATION		4,000		4,000		17		4,000		-	0%			
843 TRANSPORTATION/SHIPPING 845 SUPPORT AND CARE OF PERSONS		14,000		14,000 600		11,589		14,000		-	0% 0%			
860 MISCELLANEOUS EXPENSE		600 240,260		240,260		76,223 118,950		600 240,260		-	0%			
870 OTHER ADJUSTMENTS		2,690,478		2,690,478		1,150,571		2,690,478		_	0%			
Subtotal	\$	4,117,414	\$	4,117,414	\$	2,835,084	\$	4,517,414	\$	(400,000)	-10%			
CAPITAL OUTLAY 920 EQUIPMENT		400,000		400.000		84,737		_		400.000	100%			
Subtotal	\$	400,000	\$	400,000	\$	84,737	\$	-	\$	400,000	100%			
		,			•		·	0.040.455	•					
Total Expenditures	\$	6,816,055	\$	6,816,055	\$	3,745,078	\$	6,818,133	\$	(2,078)	0%			
Operating Balance (Rev Exp.)	\$	(863,358)	\$	(863,358)	\$	371,641	\$	(385,955)	\$	(477,403)	-55%			
Ending Fund Balance (Resources - Exp.)	\$		\$		\$	385,954	\$	_	\$	_				
Ending Fund balance (Resources - Exp.)	Ψ		Ψ		Ψ	300,934	Ψ		Ψ	-				

## TOTAL BUDGET BY PROGRAM FY 2000-01 SHERIFF JUVENILE EDUCATION Agency 503

Org	Title	Personal Services	Supplies & Services	Ca	pital Outlay	E	Total xpenditures	Revenue
5031	DOE GRANT I	\$ -	\$ -	\$	-	\$	-	\$ -
5032	DOE GRANT II	-	-		-		-	-
•5720	JUVENILE EDUCATION II (CONSTRUCTION)	-	-		-		-	-
•5813	SUPP DOE TEACHER TNG FUNDS	-	-		-		-	-
5930	SHERIFF JUVENILE SCHOOL	740,437	143,621		174,780		1,058,838	1,058,838
:	Totals:	\$ 740,437	\$ 143,621	\$	174,780	\$	1,058,838	\$ 1,058,838

EXPENDITURES AND REVENUES BY AGENCY/OBJECT SHERIFF JUVENILE EDUCATION Agency 503												
	FY 99-00 FINAL/ADOPTED	FY 99-00 RESTATED	FY 99-00 PROJECTED	FY 00-01 FINAL/ADOPTED	Variance	%						
RESOURCES												
REVENUE												
615 GRANTS	210,000	220,827	210,000	1,058,838	838,011							
620 INTERGOVERNMENTAL	566,975	566,975	566,975	-	(566,975)	(1						
650 MISCELLANEOUS REVENUE	221,771	221,771	221,771		(221,771)	-100%						
Subtotal	\$ 998,746	\$ 1,009,573	\$ 998,746	\$ 1,058,838	\$ 49,265	5%						
Total Resources	\$ 998,746	\$ 1,009,573	\$ 998,746	\$ 1,058,838	\$ 49,265	5%						
<u>EXPENDITURES</u>												
PERSONAL SERVICES												
701 REGULAR PAY	\$ 358,395	. ,			\$ (19,342)	-7%						
705 TEMPORARY PAY	49,480	49,480	49,480	49,480	(22 -22)	0%						
710 SPECIAL PAY	45,684	93,455	93,455	122,183	(28,728)	-31%						
750 FRINGE BENEFITS	81,750	55,743	55,743	56,938	(1,195)	-2%						
780 SALARY ADJUSTMENTS 790 OTHER PERSONAL SERVICES	136,236 19,627	214,342 19,627	214,342 19,627	214,342 19.627		0%						
Subtotal	,			- / -	\$ (49.265)	0% -7%						
Gubiotai	ψ 031,172	Ψ 091,172	Ψ 031,172	ψ 1-0,-01	Ψ (43,203)	-1 /						
SUPPLIES & SERVICES												
801 GENERAL SUPPLIES	\$ 40,350	. ,			\$ -	0%						
805 CONTRACTUAL SERVICES - EXTERNAL	82,444	93,271	93,271	93,271		0%						
842 EDUCATION	10,000	10,000	10,000	10,000	-	0%						
Subtotal	\$ 132,794	\$ 143,621	\$ 143,621	\$ 143,621	\$ -	0%						
CAPITAL OUTLAY												
915 BUILDINGS AND IMPROVEMENTS	114,000	114,000	114,000	114,000	-	0%						
920 EQUIPMENT	60,780	60,780	60,780	60,780	-	0%						
Subtotal	\$ 174,780	\$ 174,780	\$ 174,780	\$ 174,780	\$ -	0%						
Total Expenditures	\$ 998,746	\$ 1,009,573	\$ 1,009,573	\$ 1,058,838	\$ (49,265)	-5%						
Operating Balance (Rev Exp.)	s -	\$ -	\$ (10,827)	\ \$ -	\$ -							

TOTAL BUDG					
FY	200	0-0	1		
SHERIFF INMAT	E HE	EAL	тн ѕ	ERVI	CES
Ad	ency	504	1		

Org Title		Personal Services	Supplies & Services		Capital Outlay	Total Expenditures	Revenue		
5940 SHERIFF INMATE HEALTH OPS 5941 SHERIFF INMATE HEALTH OTC		\$ 27,755	\$	358,224	\$ - -	\$ 385,979	\$ 386,000 -		
:	Totals:	27,755		358,224	-	385,979	386,000		

EXPENDITURES AND REVENUES BY AGENCY/OBJECT SHERIFF INMATE HEALTH SERVICES Agency 504														
	FY 99-00 FINAL/ADOR		FY 99-00 RESTATED	F	FY 99-00 PROJECTED		00-01 ADOPTED	ı	Variance	%				
RESOURCES Beginning Fund Balance	\$ 186	,000	\$ 186,000	\$	11,960	\$	58,228	\$	(127,772)	\$ (1)				
REVENUE 640 PATIENT CHARGES	200	,000	200,000		50,707		327,772		127,772	1				
Subtotal	\$ 200	,000	\$ 200,000	\$	50,707	\$	327,772	\$	127,772	64%				
Total Resources	\$ 386	,000	\$ 386,000	\$	62,667	\$	386,000	\$	-	0%				
EXPENDITURES PERSONAL SERVICES														
701 REGULAR PAY 710 SPECIAL PAY	·	334	\$ 4,823 9,478	\$	4,823 9,478	\$	9,620 9,478		(4,797)	-99% 0%				
750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS		,536 -	1,272 9,203		1,272 9,203		2,707 2,950		(1,435) 6,253	-113% 68%				
790 OTHER PERSONAL SERVICES Subtotal		,000 ,776	3,000 \$ 27,776	\$	3,000 27,776	\$	3,000 27,755		21	0% 0%				
SUPPLIES & SERVICES 801 GENERAL SUPPLIES	\$ 175	,724	\$ 175,724	¢	175,724	ď	357,724	¢.	(182,000)	-104%				
805 CONTRACTUAL SERVICES - EXTERNAL		500	500	·	500 176,224		500			0%				
Subtotal	<b>р</b> 1/6	,224	φ 176,224	Ф	176,224	Ф	358,224	Ф	(182,000)	-103%				
CAPITAL OUTLAY 920 EQUIPMENT	182	,000	182,000		182,000				182,000	100%				
Subtotal	\$ 182	,000	\$ 182,000	\$	182,000	\$		\$	182,000	100%				
Total Expenditures	\$ 386	,000	\$ 386,000	\$	386,000	\$	385,979	\$	21	0%				
Operating Balance (Rev Exp.)	\$ (186	,000)	\$ (186,000)	\$	(335,293)	\$	(58,207)	\$	(127,793)	-69%				
Ending Fund Balance (Resources - Exp.)	\$	-	\$ -	\$	(323,333)	\$	21	\$	(21)					

#### TOTAL BUDGET BY PROGRAM FY 2000-01 SHERIFF DONATIONS FUND Agency 505

Org Title		sonal vices	Supplies & Services C		al Outlay	Exp	Total penditures	es Revenue		
5950 SHERIFF DONATION FUND	Totals:	\$	\$ 100,000	\$	-	\$	100,000	\$	100,000 100,000	

EXPENDITURES AND REVENUES BY AGENCY/OBJECT SHERIFF DONATIONS FUND Agency 505														
	FIN	FY 99-00 AL/ADOPTED		FY 99-00 RESTATED		FY 99-00 PROJECTED		FY 00-01 AL/ADOPTED	Variance	%				
RESOURCES										;				
REVENUE 650 MISCELLANEOUS REVENUE		100,000		100,000		100,000		100,000	_	0%				
Subtot	al \$	100,000	\$	100,000	\$	100,000	\$	100,000	\$ -	0%				
Total Resource	es \$	100,000	\$	100,000	\$	100,000	\$	100,000	\$ -	0%				
EXPENDITURES PERSONAL SERVICES			7					3						
SUPPLIES & SERVICES 801 GENERAL SUPPLIES	\$	100,000	\$	100,000	\$	100.000	\$	100,000	\$ -	0%				
Subtot	al \$	100,000	\$	100,000	\$	100,000	\$	100,000	\$ -	0%				
CAPITAL OUTLAY														
Total Expenditure	s \$	100,000	\$	100,000	\$	100,000	\$	100,000	\$ -	0%				
									N					

	••••••••••••	TOTAL	FY	2000	-01		 I	•••••••	••••	••••••	••••	•••••	•••
			Ag	gency 5	506								
Org	Title			rsonal vices		plies & vices	Capit	al Outlay		Total enditures		Revenue	
	AVIATION COST SHARE	Totals:	\$	-	\$ \$	-	\$ \$	-	\$	-	\$	-	_

EXPENDITURES AND REVENUES BY AGENCY/OBJECT SHERIFF AVIATION COST SHARE Agency 506											
	FIN	FY 99-00 AL/ADOPTED		FY 99-00 RESTATED	F	FY 99-00 PROJECTED	FIN	FY 00-01 NAL/ADOPTED		Variance	%
RESOURCES Beginning Fund Balance	\$	1,000,000	\$	1,000,000	\$	427	\$	(242,979)	\$	(1,242,979) \$	(1)
REVENUE 620 INTERGOVERNMENTAL 651 GAIN/LOSS FIXED ASSET		190,074 350,000		190,074 350,000		250,000		- 242,979		(190,074) (107,021)	(1) (0)
Subtotal	\$	540,074	\$	540,074	\$	250,000	\$	242,979	\$	(297,095)	-55%
Total Resources	\$	1,540,074	\$	1,540,074	\$	250,427	\$		\$	(1,540,074)	-100%
EXPENDITURES PERSONAL SERVICES 701 REGULAR PAY	\$	50,849	\$	94,278	\$	94,278	\$	-	\$	94,278	100%
710 SPECIAL PAY 750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS		8,991 9,964 350,270		119,969 21,430 184,397		119,969 21,430 184,397				119,969 21,430 184,397	100% 100% 100%
Subtotal SUPPLIES & SERVICES	\$	420,074	\$	420,074	\$	420,074	\$	-	\$	420,074	100%
801 GENERAL SUPPLIES Subtotal	\$	745,555 745,555	\$	745,555 745,555		745,555 745,555		-	\$	745,555 745,555	100%
CAPITAL OUTLAY	Φ	2,222	φ	-,	φ	-,	Φ		Ф	-,	
930 TRANSPORTATION Subtotal	\$	374,445 374,445	\$	374,445 374,445	\$	374,445 374,445	\$	-	\$	374,445 374,445	100% 100%
Total Expenditures	\$	1,540,074	\$	1,540,074	\$	1,540,074	\$	-	\$	1,540,074	100%
Operating Balance (Rev Exp.)	\$	(1,000,000)	\$	(1,000,000)	\$	(1,290,074)	\$	242,979	\$	(1,242,979)	-124%
Ending Fund Balance (Resources - Exp.)	\$	-	\$	-	\$	(1,289,647)	\$	-	\$	-	

## TOTAL BUDGET BY PROGRAM FY 2000-01 SHERIFF DETENTION FUND Agency 507

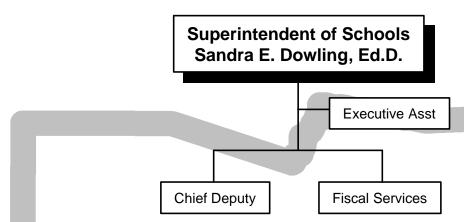
Org	Title		Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
5000 5100 5250 5300	SHERIFF'S OPERATIONS SHERIFF'S CUSTODY SHERIFF'S OFFICE INTERFUND CHARGES		\$ (1,702,051) 55,939,213 12,348,061 106,445	\$ 170,247 5,204,594 57,077 2,669,528	\$ - 46,491 - -	\$ (1,531,804) 61,190,298 12,405,138 2,775,973	\$ 18,718,000 - - -
:		Totals:	\$ 66,691,668	\$ 8,101,446	\$ 46,491	\$ 74,839,605	\$ 18,718,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT SHERIFF DETENTION FUND Agency 507											
	FIN	FY 99-00 NAL/ADOPTED		FY 99-00 RESTATED	F	FY 99-00 PROJECTED	FIN	FY 00-01 IAL/ADOPTED		Variance	%
ESOURCES											
REVENUE											
620 INTERGOVERNMENTAL		16,418,000		16,418,000		16,431,627		18,718,000		2,300,000	
Subtotal	\$	16,418,000	\$	16,418,000	\$	16,431,627	\$	18,718,000	\$	2,300,000	149
Total Resources	\$	16,418,000	\$	16,418,000	\$	16,431,627	\$	18,718,000	\$	2,300,000	149
XPENDITURES			7								
PERSONAL SERVICES											
701 REGULAR PAY	\$	45,746,478	\$	44,684,447	\$	46,175,816	\$	46,606,727	\$	(1,922,280)	-4
705 TEMPORARY PAY		-	•	-	*	122,125	*	-	*	-	
710 SPECIAL PAY		960,994		3,004,420		1,524,973		1,180,726		1,823,694	61
750 FRINGE BENEFITS		10,298,122		10,261,323		8,439,712		12,061,163		(1,799,840)	-18
80 SALARY ADJUSTMENTS		1,758,155		1,439,633		-		3,604,172		(2,164,539)	-150
790 OTHER PERSONAL SERVICES		48,006		66,796		51,170		245,234		(178,438)	-267
795 P S INTER-FUND CREDIT (NEG)		(687,325)		(887,036)		(687,325)		(2,914,923)		2,027,887	229
796 P S INTER-FUND CHARGES		8,267,344		8,534,873		8,534,873		8,926,721		(391,848)	-5
'97 PERSONNEL SAVINGS (NEG)		(2,863,314)		(2,863,314)		-		(3,018,152)	V	154,838	5
Subtotal	\$	63,528,460	\$	64,241,142	\$	64,161,344	\$	66,691,668	\$	(2,450,526)	-4
SUPPLIES & SERVICES											
01 GENERAL SUPPLIES	\$	5,284,874	\$	4,921,783	\$	3,704,174	\$	4,506,722	\$	415,061	8
02 MEDICAL SUPPLIES		36,895		36,695		23,815		36,695		-	
05 CONTRACTUAL SERVICES - EXTERNAL		70,880		70,875		92,016		70,875		-	C
07 HEALTH CARE SERVICES		2,000		2,000		-		2,000		-	C
10 LEGAL		1,400		1,400		-		1,400		-	C
15 INSURANCE		1,185		1,185		2,298		1,185		-	C
20 RENT		277,260		277,260		614,760		491,090		(213,830)	-77
25 REPAIRS AND MAINTENANCE		501,665		501,665		415,941	-1	501,665		-	(
26 FACILITIES MGMT DISCRETIONARY		50		50		43		50		-	C
27 MATERIAL MGNT DISCRETIONARY		27,175		27,175		523,749		27,175		-	(
29 FUEL		-		150,000		24,608		-		150,000	100
30 TELECOM DISCRETIONARY		9.400		9.400		428		9.400		-	,
41 EMPLOYEE TRAVEL 42 EDUCATION		8,400		8,400		17,295		8,400		-	(
		10,420 9,675		10,086 9,675		41,580 37,228		10,086 9,675		-	(
43 TRANSPORTATION/SHIPPING 44 JUDICIAL TRAVEL		9,075		9,675		1,785		9,075		-	
50 UTILITIES		31,195		31,195		95,491		31,195		_	(
60 MISCELLANEOUS EXPENSE		39,730		39,530		18,983		39,530		_	(
72 S S INTER-FUND CREDIT (NEG)		(500,000)		(500,000)		(500,000)		(305,825)		(194,175)	-39
73 S S INTER-FUND CHARGES		2,273,202		2,273,202		2,273,202		2,669,528		(396,326)	-17
90 NON CAPITAL EQUIPMENT		_, ,		-		_,		-,,		-	
Subtotal	\$	8,076,006	\$	7,862,176	\$	7,387,396	\$	8,101,446	\$	(239,270)	-3
CAPITAL OUTLAY											
220 EQUIPMENT		_		213,830		44,573		46,491		167,339	78
930 TRANSPORTATION		-		213,030		11,153		40,431		107,339	10
Subtotal	\$	-	\$	213,830	\$	55,726	\$	46,491	\$	167,339	78
Total Expenditures	\$	71,604,466	\$	72,317,148	\$	71,604,466	\$	74,839,605	\$	(2,522,457)	-3
						·		·		·	

		F	GET B' Y 2000- HICLE RI	01					
		ļ	Agency 5	80					
Org Title			ersonal ervices		pplies & ervices	Capita	al Outlay	Total nditures	Revenue
5980 SHERIFF'S EQUIP REPLACEMENT FD	Totals:	\$		\$	-	\$	-	\$ -	\$ -

EXPENDI	TÜ	SHERIFF VEH	IICLI			ENCY/OBJE	СТ			
	FIN	FY 99-00 IAL/ADOPTED		FY 99-00 ESTATED		FY 99-00 PROJECTED		FY 00-01 L/ADOPTED	Variance	%
RESOURCES Beginning Fund Balance	\$	700,000	\$	700,000	\$	700,000	\$	-	\$ (700,000)	\$ (1)
REVENUE 680 TRANSFERS IN FROM OTHER FUNDS Subtotal	\$	2,975,000 2,975,000	\$	2,975,000 2,975,000	\$	3,001,785 3,001,785	\$	-	\$ (2,975,000) (2,975,000)	(1) -100%
Total Resources	\$	3,675,000	\$	3,675,000	·		\$	-	(3,675,000)	-100%
EXPENDITURES PERSONAL SERVICES										
SUPPLIES & SERVICES										•
CAPITAL OUTLAY 930 TRANSPORTATION		3,200,000		3,200,000		3,200,000		-	3,200,000	100%
Subtotal	\$	3,200,000	\$	3,200,000	\$	3,200,000	\$	-	\$ 3,200,000	100%
Total Expenditures	\$	3,200,000	\$	3,200,000	\$	3,200,000	\$	-	\$ 3,200,000	100%
Operating Balance (Rev Exp.)	\$	(225,000)	\$	(225,000)	\$	(198,215)	\$	-	\$ (225,000)	-100%
Ending Fund Balance (Resources - Exp.)	\$	475,000	\$	475,000	\$	501,785	\$	-	\$ 475,000	100%

### Superintendent of Schools (37)



#### Mission

The mission of the Maricopa County Superintendent of Schools is to provide, within the law, fiscal and educational services to school districts, children and the community leadership.

#### **Program Goals**

- To provide fiscal and educational services to school districts which are meaningful and cost effective.
- Develop and support programs that focus on the success of students and address the issues of the k-12 educational community. The programs will provide alternative education services to students, which can not be provided in conventional settings.
- Optimize Customer Satisfaction.
- Develop and maintain an organization based on teamwork, trust, communication, commitment, and competence which will be adaptable to an ever-changing environment.
- Develop and implement a technology plan that meets the needs of those we serve and the department's internal functions.

#### **Community Impact**

The Superintendent of Schools provides fiscal services to 41 out of 57 school districts in Maricopa County at no cost to them, resulting in lower school district primary property tax rates. In all, there are approximately 15,174 employees servicing over 109,881 students. The alternative educational programs provide services to groups of students not served by a local school district through the accommodation schools and juvenile programs. The Home School Division coordinates and manages over 8,400 home school records and over 12,500 private school records as mandated by Arizona Revised Statutes. The Elections Division coordinates and administers School District Elections for all districts in Maricopa County.

#### **Performance Measures**

Performance Measures	FY98 Actual	FY99 Actual	FY00 Estimated	FY01 Projected
School Districts Served	41	41	41	41
School Districts Elections	21	60	15	52
Payroll Warrants Processed	310000	315705	300000	300000
A/P Warrants Processed	155000	141443	135000	135000

	DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY											
SUPERINTENDENT OF SCHOOLS Department 37												
FUND TYPE		Personal Services		Supplies & Services		Capital Outlay	Tota	I Expenses	Total	Revenue		
GENERAL FUND	\$	1,425,279	\$	138,236	\$	20,717	\$	1,584,232	\$	113,000		
TOTAL FUNDS	\$	1,425,279	\$	138,236	\$	20,717	\$	1,584,232	\$	113,000		
		.,.20,2.0	Ψ	.00,200	Ψ_	20,1.1.	Ψ	.,001,202		1.10,00		

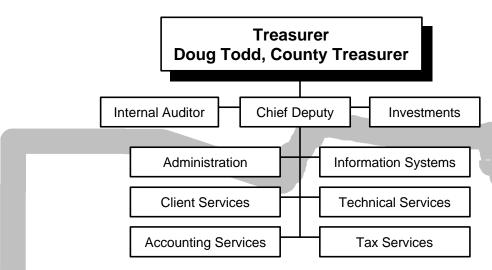
EXPENDIT	URES AND REV		JES BY DE			BJ	ECT	,,		
		epartr	ment 37 FY 99-00 ESTATED		FY 99-00 ROJECTED	FII	FY 00-01 NAL/ADOPTED		Variance	%
RESOURCES										
REVENUE 620 INTERGOVERNMENTAL 635 FEES & CHARGES	- 35,000		35,000		78,552		78,000		78,000 (35,000)	-100%
650 MISCELLANEOUS REVENUE	78,000		78,000		28,000	_	35,000	_	(43,000)	-55%
Subtotal	\$ 113,000	\$	113,000	\$	106,552	\$	113,000	\$	-	0%
Total Resources	\$ 113,000	\$	113,000	\$	106,552	\$	113,000	\$	-	0%
EXPENDITURES PERSONAL SERVICES	¢ 4,020,720	•	1 020 020	¢	006 200	¢	4 476 470	¢	(4.47.550)	1.40/
701 REGULAR PAY 750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS	\$ 1,020,730 198,673 31,802		1,028,920 197,784 24,501	Þ	996,309 192,305 38,246	Ф	1,176,472 221,006 27,801		(147,552) (23,222) (3,300)	-14% -12% -13%
Subtotal SUPPLIES & SERVICES	\$ 1,251,205	\$	1,251,205	\$	1,226,860	\$	1,425,279	\$	(174,074)	-14%
801 GENERAL SUPPLIES 805 CONTRACTUAL SERVICES - EXTERNAL 825 REPAIRS AND MAINTENANCE 827 MATERIAL MGNT DISCRETIONARY	\$ 32,000 15,000 45,000 3,000	\$	33,055 15,000 45,000 3,000	\$	32,500 13,200 42,400 4,000	\$	30,000 16,500 46,500 3,500	\$	3,055 (1,500) (1,500) (500)	9% -10% -3% -17%
830 TELECOM DISCRETIONARY 840 ELECTED OFFICIAL TRAVEL 841 EMPLOYEE TRAVEL	13,000 4,000 2,500		13,000 4,000 2,500		12,500 4,200 1,750		22,000 4,000 2,000		(9,000) - 500	-69% 0% 20%
842 EDUCATION 843 TRANSPORTATION/SHIPPING 860 MISCELLANEOUS EXPENSE	8,500 2,000 6,000		7,445 2,000 6,000		6,100 2,100 7,100		6,000 1,736 6,000		1,445 264	19% 13% 0%
Subtotal		\$	131,000	\$	125,850	\$	138,236	\$	(7,236)	-6%
CAPITAL OUTLAY 920 EQUIPMENT	50.844		50.844		50.918		20.717		30.127	59%
Subtotal		\$	50,844	\$	50,918	\$	20,717	\$	30,127	59%
Total Expenditures	\$ 1,433,049	\$	1,433,049	\$	1,403,628	\$	1,584,232	\$	(151,183)	-11%
Operating Balance (Rev Exp.)	\$ (1,320,049)	\$	(1,320,049)	\$	(1,297,076)	\$	(1,471,232)	\$	(151,183)	-11%

POSITION I	DISTRIBUTION	•
Dept	WORKING TITLE	FTE
37 SUPERINTENDENT OF SCHOOLS	ACCOUNTANT I	2.0:
	ACCOUNTANT II	1.0
	ACCOUNTING TECHNICIAN I	5.0
	ACCOUNTING TECHNICIAN II	1.0
	ADMINISTRATIVE	1.0:
	ADMINISTRATIVE ASSTNT III	1.0
	ADMINISTRATIVE COORD I	4.0
	ADMINISTRATIVE COORD III	2.0
	ADMINISTRATIVE COORD IV	2.0
	ADMINISTRATOR II	1.0
	BUSINESS SYSTEMS ANLST II	1.0
•	LEAD BUSINESS SYST ANLYST	1.0
	LEAD SYSTEMS OPERATOR	1.0
	LEAD SYSTEMS PROGRAMMER	1.0
	PROGRAMMER-ANALYST II	1.0
•	SCHOOL SPRNTNDNT CHF DPTY	1.0
	SCHOOL SUPERINTENDENT	1.0
	SCHOOL SUPRTDNT EXEC ASST	1.0:
	SENIOR NETWORK ENGINEER	1.0
•	TECHNOLOGY DIRECTOR	1.0
Total		30.0

:	•••••••••	TOTAL	BUD	GET I	 BY P	ROGRAM	• • • • •	•••••	•••	•••••	•••	
			FY	2000	0-01							
		SUPER	RINTEN	NDENT	OF S	CHOOLS						•
:			A	gency	370							
:				rsonal		Supplies &				Total		
Org T	Γitle		Ser	vices		Services	Сар	ital Outlay	Ex	penditures		Revenue
3700	SCHOOLS SUMMARY		\$ 1,4	425,27	9 \$	138,236	\$	20,717	\$	1,584,232	\$	113,000
		Totals:	\$ 1,4	425,27	9 \$	138,236	\$	20,717	\$	1,584,232	\$	113,000

EXPE	EXPENDITURES AND REVENUES BY AGENCY/OBJECT SUPERINTENDENT OF SCHOOLS Agency 370												
	FY 99-00 FINAL/ADOPTED	FY 99-00 RESTATED	F	FY 99-00 PROJECTED		FY 00-01 FINAL/ADOPTED	,	Variance	%				
RESOURCES													
REVENUE													
620 INTERGOVERNMENTAL	-	-		78,552		78,000		78,000					
635 FEES & CHARGES	35,000	35,000		-		-		(35,000)	(				
650 MISCELLANEOUS REVENUE	78,000	78,000		28,000		35,000		(43,000)	-55				
Subtotal	\$ 113,000	\$ 113,000	\$	106,552	\$	113,000	\$	-	0				
Total Resources	\$ 113,000	\$ 113,000	\$	106.552	S	113.000	\$	_	00				
Total Nesources	Ψ 110,000	Ψ 110,000	Ψ	100,002	Ψ	110,000	Ψ						
EXPENDITURES													
PERSONAL SERVICES													
	\$ 1,020,730	\$ 1,028,920	\$	996,309	\$	1,176,472	\$	(147,552)	-149				
750 FRINGE BENEFITS	198,673	197,784		192,305		221,006		(23,222)	-129				
780 SALARY ADJUSTMENTS	31,802	24,501		38,246		27,801		(3,300)	-139				
Subtotal	\$ 1,251,205	\$ 1,251,205	\$	1,226,860	\$	1,425,279	\$	(174,074)	-149				
SUPPLIES & SERVICES			_		_								
	\$ 32,000		\$	32,500	\$	30,000	\$	3,055	99				
805 CONTRACTUAL SERVICES - EXTERNAL 825 REPAIRS AND MAINTENANCE	15,000 45,000	15,000 45,000		13,200 42,400		16,500 46,500		(1,500) (1,500)	-109 -39				
827 MATERIAL MGNT DISCRETIONARY	3,000	3,000		4,000		3,500		(500)	-179				
830 TELECOM DISCRETIONARY	13,000	13,000		12,500		22,000		(9,000)	-699				
840 ELECTED OFFICIAL TRAVEL	4,000	4,000		4,200		4,000		-	00				
841 EMPLOYEE TRAVEL	2,500	2,500		1,750		2,000		500	209				
842 EDUCATION	8,500	7,445		6,100		6,000		1,445	19				
843 TRANSPORTATION/SHIPPING	2,000	2,000		2,100		1,736		264	139				
860 MISCELLANEOUS EXPENSE	6,000	6,000		7,100		6,000		-	0				
Subtotal	\$ 131,000	\$ 131,000	\$	125,850	\$	138,236	\$	(7,236)	-69				
CARITAL CLITIAN													
CAPITAL OUTLAY 920 EQUIPMENT	50,844	E0 044		E0.010		20.717		20 127	E00				
920 EQUIPMENT Subtotal		\$ 50,844	\$	50,918 50,918	\$	20,717	\$	30,127 30,127	599 599				
Subiotal	Ψ 50,044	00,044	Ψ	50,510	Ψ	20,717	Ψ	50,127	55,				
Total Expenditures	\$ 1,433,049	\$ 1,433,049	\$	1,403,628	\$	1,584,232	\$	(151,183)	-119				
Operating Balance (Rev Exp.)	\$ (1,320,049)	\$ (1,320,049)	\$	(1,297,076)	\$	(1,471,232)	\$	151,183	119				

### Treasurer (43)



#### **Mission**

Administer State and Federal laws applicable to property taxation and the investment and accounting of public monies including schools and other sub-political jurisdictions.

#### **Program Goals**

- Become recognized as one of the nation's leaders in Treasurer's Office Administration.
- Ensure sound financial management of all public monies and account for financial transactions on a timely basis, while maintaining comprehensive and reliable records.
- Excel in customer service by utilizing technological advances to provide taxpayers with the ability to access property tax information through the Internet.
- Improve and refine the Treasurer's Information, tax collection and apportionment systems.
- Replace and upgrade the Treasurer's PC network including all servers and workstations.

#### **Community Impact**

The efficient and effective administration of laws applicable to property tax provides adequate cash flow for cities and towns, schools, fire districts and other political sub-divisions.

#### **Performance Measures**

Performance	FY 98	FY 99	FY 00	FY 01
Annual Amount of Transactions	6,510,000,000	5,697,000,000	6,150,000,000	
Number of Warrants Processed	1,302,248	1,308,973	1,400,000	
Parcels per FTE	16,497	17,124	17,638	17,167
Cost to Process per Parcel	\$3.65	\$3.47	\$3.47	\$3.15
% of Levy Delinquent/uncollected	2.6%	1.8%	2.5%	2.0%

	• • • • •		AL SUMMARY BY FU				••••	•••••
			TREASURER Department 43					
FUND TYPE		Personal Services	Supplies & Services	Capital Outlay	To	otal Expenses	Tota	al Revenue
GENERAL FUND	\$	2,537,826	\$ 935,400	\$ 242,037	\$	3,715,263	\$	6,000
TOTAL FUNDS	\$	2,537,826	\$ 935,400	\$ 242,037	\$	3,715,263	\$	6,000
;								

EXPENDIT	UR	ES AND REV			PΑ	RTMENT/O	BJ	ECT	• • •	••••••	•••••
				ASURER							
		FY 99-00	epa	rtment 43 FY 99-00		FY 99-00		FY 00-01			
	FIN	IAL/ADOPTED		RESTATED	Р	ROJECTED	FII	NAL/ADOPTED		Variance	%
RESOURCES											
REVENUE											
635 FEES & CHARGES		6,000		6,000		6,000		6,000		-	0%
Subtotal	\$	6,000	\$	6,000	\$	6,000	\$	6,000	\$	7	0%
Total Resources	\$	6,000	\$	6,000	\$	6,000	\$	6,000	\$		0%
	_	•		· · · · · · · · · · · · · · · · · · ·		•		· · · · · · · · · · · · · · · · · · ·			
EXPENDITURES											
PERSONAL SERVICES											
701 REGULAR PAY	\$	2,128,903	\$	2,177,019	\$	2,177,561	\$	2,159,831	\$	17,188	1%
750 FRINGE BENEFITS		404,606		403,272		404,814		427,583		(24,311)	-6%
780 SALARY ADJUSTMENTS		47,749		967		451		52,590		(51,623)	-5338%
797 PERSONNEL SAVINGS (NEG)		(102,178)		(102,178)		(102,178)		(102,178)		-	0%
Subtotal	\$	2,479,080	\$	2,479,080	\$	2,480,648	\$	2,537,826	\$	(58,746)	-2%
CLIPPLIES & CEDVICES							-				
SUPPLIES & SERVICES 801 GENERAL SUPPLIES	\$	99,500	Ф	99,500	\$	99,500	Ф	100,000	Ф	(500)	-1%
805 CONTRACTUAL SERVICES - EXTERNAL	Φ	300,809	Φ	300,809	Φ	207,000	Φ	225,000	Φ	75,809	25%
820 RENT		110,000		110,000		73,000		80,000		30,000	27%
825 REPAIRS AND MAINTENANCE		215,000		215.000		121,500		200,000		15,000	7%
826 FACILITIES MGMT DISCRETIONARY		1,000		1,000		121,500		1,000		15,000	0%
827 MATERIAL MGNT DISCRETIONARY		3,000		3,000		2,400		3,000		_	0%
828 MOTOR POOL		200		200		100		100		100	50%
829 FUEL		200		200		500		500		(300)	-150%
830 TELECOM DISCRETIONARY		10,000		10.000		9.000		10,000		(000)	0%
840 ELECTED OFFICIAL TRAVEL		5.000		5.000		10.000		10.000		(5,000)	-100%
841 EMPLOYEE TRAVEL		3,000		3,000		2,400		10,000		(7,000)	-233%
842 EDUCATION		40,000		40.000		14,500		20.000		20,000	50%
843 TRANSPORTATION/SHIPPING		700		700		100		100		600	86%
850 UTILITIES		500		500		700		700		(200)	-40%
860 MISCELLANEOUS EXPENSE		275,000		275,000		245,000		275,000		` -	0%
Subtotal	\$	1,063,909	\$	1,063,909	\$	785,700	\$	935,400	\$	128,509	12%
CAPITAL OUTLAY											
920 EQUIPMENT		112,000		112.000		_		242.037		(130,037)	-116%
Subtotal	\$	112,000	\$	112,000	\$	-	\$	242,037	\$	(130,037)	-116%
		· ·				2.000.040	Φ.	,		. , ,	
Total Expenditures	\$	3,654,989	\$	3,654,989	\$	3,266,348	\$	3,715,263	\$	(60,274)	-2%
Operating Balance (Rev Exp.)	\$	(3,648,989)	\$	(3,648,989)	\$	(3,260,348)	\$	(3,709,263)	\$	(60,274)	-2%

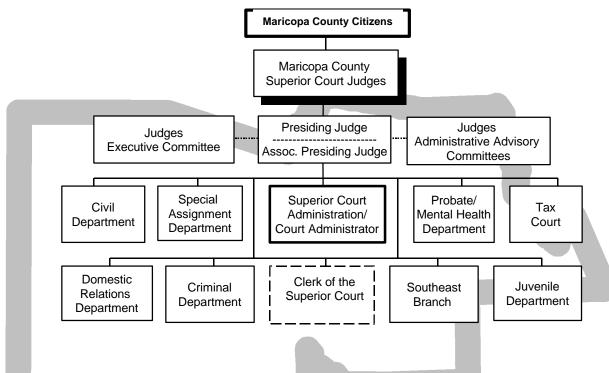
•	POSITION DISTRIBUTION	••••
Dept	WORKING TITLE	FT
13 TREASURER	ACCOUNTANT	2
	ADMINISTRATIVE ASSISTANT III	1
	ADMINISTRATIVE COORDINATOR	ć
	ADMINISTRATIVE COORDINATOR I	1
	ASSISTANT INVESTMENT OFFICER	1
	ASSISTANT MANAGER	5
	ASSISTANT SUPERVISOR	3
	BUSINESS ANALYST	1
	CASHIERING LINE SUPERVISOR	1
	CHIEF DEPUTY TREASURER	
	CHIEF INVESTMENT OFFICER	D.
	CLIENT SERVICES COORDINATOR	
	CLIENT SERVICES REPRESENTATIVE	
	CORPORATE SERVICES ADMINISTRATOR	2
	CORRESPONDENCE COORDINATOR	
	DIVISION MANAGER	Ę
	EXECUTIVE SECRETARY	
	FACILITIES COORDINATOR	
	FISCAL CONSULTANT	
	HUMAN RESOURCES LIAISON	
	LEAD COMPUTER OPERATOR	
	LEAD INTEGRATED SYS DESIGN ANALYST	3
	LITIGATION COORDINATOR	,
	LOCK BOX PAYMENT SPECIALIST	
	MAIL ROOM COORDINATOR	
	PC LAN TECHNICIAN	
	POSTING ADMINISTRATOR	
	PROCUREMENT SPECIALIST	
	PROGRAMMER ANALYST I	
		1
	RECEPTIONIST	,
	RESEARCH ADMINISTRATOR	2
	SYSTEMS PROGRAMMER I	1
	TAX LIEN SPECIALIST	1
	TREASURER	1
	TREASURER'S RECEIPT ADMINISTRATOR	1
	UNSECURED PERSONAL PROP SPECIALIST	1
otal	WARRANT RECONCILIATION ADMINISTRATOR	64

## TOTAL BUDGET BY PROGRAM FY 2000-01 TREASURER Agency 430

Org	Title		Personal Services	Supplies & Services	Ca	oital Outlay	Ex	Total openditures	Revenue		
4310	ADMINISTRATION	\$	443,419	\$ -	\$	-	\$	443,419	\$	-	
4320	CLIENT AND REVENUE SERVICES		434,322	-		-		434,322		-	
4330	ACCOUNTING		293,512			-		293,512			
4340	TAX SERVICES		400,761	-		-		400,761		- :	
4350	INFORMATION SYSTEMS		436,484			-		436,484		- :	
4380	TECHNICAL SERVICES		529,328	935,400		242,037		1,706,765		6,000	
	Totals	: \$	2,537,826	\$ 935,400	\$	242,037	\$	3,715,263	\$	6,000	

EXPEND	DITUR		TR	VENUES BY EASURER ency 430	AC	GENCY/OBJ	EC	T	•••		•••••
	FY 99-00 FINAL/ADOPTED			FY 99-00 RESTATED	F	FY 99-00 PROJECTED	FIN	FY 00-01 NAL/ADOPTED	,	Variance	%
RESOURCES											
DEVENUE											
REVENUE 635 FEES & CHARGES		6,000		6.000		6.000		6.000		_	_
Subtotal	\$	6.000	\$	- ,	\$	6.000	\$	6,000	\$		0%
Gubiotal	Ψ	0,000	Ψ	0,000	Ψ	0,000	Ψ	0,000	Ψ		070
Total Resources	\$	6,000	\$	6,000	\$	6,000	\$	6,000	\$	-	0%
EXPENDITURES											
PERSONAL SERVICES											
701 REGULAR PAY	\$	2,128,903	\$	2,177,019	\$	2,177,561	\$	2,159,831	\$	17,188	1%
750 FRINGE BENEFITS	Ψ	404,606	Ψ	403,272	Ψ	404,814	Ψ	427,583	Ψ	(24,311)	-6%
780 SALARY ADJUSTMENTS		47,749		967		451		52,590		(51,623)	-5338%
797 PERSONNEL SAVINGS (NEG)		(102,178)		(102.178)		(102,178)		(102.178)		(0.,020)	0%
Subtotal	\$	2,479,080	\$	, , ,	\$	2,480,648	\$	2,537,826	\$	(58,746)	-2%
SUPPLIES & SERVICES	œ.	00.500	Φ	00.500	Φ	00.500	Φ	400.000	Φ.	(500)	40/
801 GENERAL SUPPLIES	\$	99,500	Ф		Ф	99,500	Ф	100,000	Ф	(500)	-1%
805 CONTRACTUAL SERVICES - EXTERNAL 820 RENT		300,809 110,000		300,809 110,000		207,000 73,000		225,000 80,000		75,809 30,000	25% 27%
825 REPAIRS AND MAINTENANCE		215,000		215,000		121,500		200,000		15,000	7%
826 FACILITIES MGMT DISCRETIONARY		1,000		1,000		121,300		1,000		13,000	0%
827 MATERIAL MGNT DISCRETIONARY		3,000		3,000		2.400		3,000		_	0%
828 MOTOR POOL		200		200		100		100		100	50%
829 FUEL		200		200		500		500		(300)	-150%
830 TELECOM DISCRETIONARY		10,000		10,000		9.000		10,000		(000)	0%
840 ELECTED OFFICIAL TRAVEL		5,000		5,000		10,000		10,000		(5,000)	-100%
841 EMPLOYEE TRAVEL		3,000		3,000		2,400		10,000		(7,000)	-233%
842 EDUCATION		40,000		40,000		14,500		20,000		20,000	50%
843 TRANSPORTATION/SHIPPING		700		700		100		100		600	86%
850 UTILITIES		500		500		700		700		(200)	-40%
860 MISCELLANEOUS EXPENSE		275,000		275,000		245,000		275,000		· -	0%
Subtotal	\$	1,063,909	\$	1,063,909	\$	785,700	\$	935,400	\$	128,509	12%
CAPITAL OUTLAY											
920 EQUIPMENT		112,000		112,000		-		242,037		(130,037)	-116%
Subtotal	\$	112,000	\$		\$	-	\$	242,037	\$	(130,037)	-116%
Total Expenditures	\$	3,654,989	\$	3,654,989	\$	3,266,348	\$	3,715,263	\$	(60,274)	-2%
Operating Balance (Rev Exp.)	\$	(3,648,989)	\$	(3,648,989)	\$	(3,260,348)	\$	(3,709,263)	\$	60,274	2%

## JUDICIAL BRANCH



#### Courts Jurisdiction

The Superior Court of Arizona in Maricopa County is a general jurisdiction court handling criminal felonies, civil matters over \$10,000, juvenile, domestic relations, probate/mental health, and statewide tax cases. Jurisdiction also extends to appeals from limited jurisdiction courts. The Superior Court is part of an integrated judicial system in the State under the administrative authority of the Arizona Supreme Court.

#### Maricopa County

Almost 2.9 million of Arizona's 4.5 Million people reside in Maricopa County (July 1999). It is one of the fastest growing urban areas in the country. The County, one of 15 in the state, encompasses almost 10,000 square miles. The Court conducts it's business in three primary locations: a complex of buildings in downtown Phoenix, a separate juvenile court center on Durango Ave. a few miles southwest of downtown, and the Southeast branch juvenile and adult court facilities in Mesa.

## Judges Of The Court

As of January 1994, 81 trial judges and 32 court commissioners (lawyers, para-judicials) staff the Court. All judges are lawyers and are selected through a Qualifications Commission for appointment by the Governor. The Merit Selection System is patterned after the "Missouri Plan" and applies only in the state's two most populous counties: Maricopa (Phoenix) and Pima (Tucson). Judges stand for election every four years on a yes-no retention ballot.

Judges in the Court are either full-time Constitutional "divisions" created by the State and standing for election, or pro tem judges. These are lawyers appointed by the Court with the full powers of a constitutional division and serving temporarily at the pleasure of the court. Pro tem judges are used sparingly as adjuncts to constitutional divisions. Court commissions are appointed by the Court's presiding judge.

## Court Judicial Departments

The Court performs it's work by departments, each headed by a departmental presiding judge selected by the Courts Presiding Judge. Departmental presiding judges generally serve in that capacity for 2-4 years. Trial judges of the Court rotate from one department to another, as assigned by the Presiding Judge, generally on two-year cycles. Commissioners are assigned to departments.

Judges meet as departments and as a full bench en banc once a month. Most of the calendars are structured on an individual basis, meaning that once a case is assigned to a judge early in the process, it stays with that judge until resolved.

### The Presiding Judge

The Court's Presiding Judge oversees the Superior Court and its departments and has superintendent responsibilities over the limited jurisdiction courts in the County. The Presiding Judge, appointed to his administrative position by the Supreme Court, serves in that position at he pleasure of the Supreme Court. He is assisted by an associate Presiding Judge of his choosing.

### The Court Administrator

A Court Administrator, appointed by the Court, functions as the Chief Executive Officer providing management support to each of the judicial departments and coordinating, together with the Court and it's departments. A number of standing committees are utilized to perform the policy and program planning work of the Court. They are staffed by Court Administration.

## Non-Judicial Staffing

Non-judicial courts staff number 3,000 permanent employees, broken out into a number of offices as outlined in the organization chart. Four major staffing units support the Court: Court Administration, Adult Probation, Juvenile Court Probation, and the Clerk of the Court. Also providing support to the Court is a small group of special-purpose agencies: Judicial Information Systems, Conciliation Services, and the Law Library. The Court operates it's own Judicial Personnel Merit System, working in close harmony with the County of Maricopa.

### Elected Clerk Of The Court

As established by the Constitution, each of the counties in Arizona elects a Clerk of the Superior Court, who functions as the official record keeper and financial officer of the Court. In addition to these traditional services, the Clerk operates a broadly based child support program and provides special licensing services (marriage licenses and passports). As an elected official, the Clerk is an officer of the Court. The Court Administrator and the Clerk of the Court work closely together in the day-to-day operations of the Court although one is not subordinate to the other. By Court rule, The Court's Presiding Judge exercises general supervision over the Clerk.

### Juvenile Court

As a specialized court, Juvenile Court operates somewhat independently. Through powers delegated by the judges en banc, the Presiding Judge designates the Juvenile Court Presiding Judge responsible for the day-to-day operations of the court through a Chief Juvenile Probation Officer who operates a probation department and detention facilities, and a Deputy Court Administrator who is responsible for processing juvenile cases.

#### Adult Probation

The Adult Probation Department, headed by a Chief Adult Probation Officer, is more closely integrated into the overall management of the Court. The department works through the Court Administrator on management issues and through the Criminal Department Presiding Judge on program matters. The Chief Adult Probation Officer is appointed by the Court's Presiding Judge. In addition to the traditional probation services, the department operates a number of specialized programs, including community based treatment programs.

### Judicial Information Systems

The JIS department performs two major functions. First, it provides computer services to the judges, Court Administrator, and the Clerk of the Court. Juvenile Court and Adult Probation each operate separate computer systems. The Clerk is developing separate child support and financial systems. All computer systems, however, will be interconnected. Second, the department is charged with coordinating county-wide automation and advising the Presiding Judge and Court staff on broad-scoped issues. In that capacity, the director serves as the primary liaison between the Court, Maricopa County, and criminal/civil justice agencies on computer matters.

#### Conciliation Services

A Court staff of professionals provide marriage counseling, methods of resolving child custody, visitation disputes outside the courtroom, divorce and family mediation, and evaluation of custody and visitation disputes. The department works through the Court Administrator on management issues and through the Domestic Relations Presiding Judge on program matters.

## Law Library

The Court operates a law library serving the Court staff, lawyers in the community, and the general public. The library maintains a broad collection of law books, and legal publications and provides computer assisted legal research services. The department works through the Court Administrator on management issues and a Judges' Law Library Committee on broad policy matters.

## Funding And Budgets

The total annual Superior Court budget for fiscal year 1998-99 is \$151.4 million with \$80.8 million funded by the County of Maricopa and \$70.6 million from other sources.

## Superior Court Judges

## Hon. Colin F. Campbell Presiding Judge - Superior Court

JUDGE COLIN F. CAMPBELL has been appointed presiding judge of the court, effective on July 1, 2000. He was assigned to the Civil Department immediately before his appointment was announced in March. He will handle a special assignment calendar during the transition period. He previously presided over cases in the court's other departments, including juvenile, domestic relations, special assignment, probate and criminal. Judge Campbell graduated from Northwestern University in 1974 with a B.S. in Economics. He received his J.D. from the University of Arizona where he graduated Summa Cum Laude and first in his class. Upon graduation he clerked for United States District Judge William Copple. In 1978 he began his association with the Phoenix law firm of Martori, Meyer, Hendricks & Victor. From 1981 to 1983 he served as an Assistant Federal Public Defender. From 1984 until 1990, he was a partner with Meyer, Hendricks, Victor, Osborn & Maledon. In 1990, he was appointed to the Superior Court Bench.



Judge Campbell is a sustaining member of the Arizona Coalition for Tomorrow and a former Chair of its Youth at Risk Task Force. He is on the Board of Directors of both the Southwest Phoenix Community Center and the Phoenix Natural Family Planning Center. From 1988 to 1990, Judge Campbell was a member of the Maricopa County Community Punishment Committee. He has served in a leadership capacity for numerous State Bar committees including the Legal Services Committee and the Professional Rules of Conduct Committee. He is currently a member of the Board of Visitors for the University of Arizona College of Law, a Master of the Rumpole Inns of Court, and was an Adjunct Professor to the Arizona State University College of Law. In 1990, the U. of A. bestowed upon Judge Campbell its Outstanding Graduate Award.

## Hon. Maurice Portley Presiding Judge - Juvenile Court Center

JUDGE MAURICE PORTLEY was appointed to the Superior Court in 1991 and is currently Presiding Juvenile Court Judge. In this role, he is spearheading reforms to provide better and more effective access to treatment for children who have matters before Juvenile Court. He served a six-year term on the Commission on Judicial Conduct, the watchdog group that monitors and disciplines judges around the state. *Dollar and Sense* magazine named him among the Best and Brightest Professional Men and Women for 1997. Before becoming a judge, he was a partner in the firm of Jennings, Strouss and Salmon. He was also in the U.S. Army Judge Advocate's Corps from July 1979 through July 1984. He earned his law degree from the University of Michigan Law School and his bachelor's degree from Arizona State University.



Judge Portley holds office in the Arizona Town Hall, Valley Leadership, A Stepping Stone Foundation, Tri-City Behavioral Community Services and Great Arizona Puppet Theater. He was named the 1999 Valley Leadership Man of the Year and received the 1995 Humanitarian Award of the Buffalo Soldier's Re-enactor's Association. He is a member of the National Council of Juvenile and Family Court Judges, Haysel B. Daniels Bar Association, National Bar Association, American Bar Association and Maricopa County Bar Association.

JUDGE	DIVISION	JUDGE	DIVISION	JUDGE	DIVISION
Mark F. Aceto	53	Frank T. Galati	17	Michael R. McVey	48
Linda Akers	57	Joe Gama	81	Barbara A. Mundell	41
Rebecca A. Albrecht	15	John Gaylord	77	Robert D. Myers	30
Arthur Andersen	70	Stephen A. Gerst	11	Robert Oberbillig	61
Louis A. Araneta	49	Robert L. Gottsfield	2	Karen O'Connor	75
Silvia R. Arellano	36	Warren Granville	76	Michael J. O'Melia	14
Mark W. Armstrong**	24	Brian R. Hauser	40	Thomas W. O'Toole	13
Anna Maria Baca	50	Joseph Heilman	71	James Padish	74
Eddward P. Ballinger	60	Cheryl K. Hendrix	7	Maurice Portley***	38
Daniel A. Barker**	44	Bethany Hicks*****	64	Douglas Rayes	80
Susan R. Bolton****	25	Ruth H. Hilliard	19	Peter Reinstein	62
Edward Burke	66	Marion Hoag	55	Ronald S. Reinstein	18
Colin F. Campbell*	35	Cathy Holt	67	David L. Roberts	5
Jeffrey S. Cates*******	1	Jeffrey A. Hotham	22	Emmet Ronan	79
David R. Cole	28	Joseph D. Howe	6	William P. Sargeant, III	21
Dennis W. Dairman	45	Sherry Hutt	29	Barry C. Schneider	20
B. Michael Dann	3	Brian K. Ishikawa	51	Jonathan H. Schwartz	39
Donald Daughton******	59	Barbara M. Jarrett	46	Linda A. Scott	12
Norman J. Davis	52	Michael D. Jones	54	Steven D. Sheldon	34
Bernard J. Dougherty	8	Alan S. Kamin	9	John Sticht	10
Margaret Downie	78	Paul A. Katz	33	David Talamante	63
Thomas Dunevant, III	31	Roger W. Kaufman****	* 47	William L. Topf, III	43
Alfred Fenzel	73	James Keppel	56	Maria Verdin	68
Kenneth L. Fields	26	J. Kenneth Mangum	37	Michael O. Wilkinson	23
John Foreman	16	Gregory H. Martin	32	Eileen Willett	72
Pamela Franks	27	Crane McClennen	58	Penny Willrich	69
Francis Gaines	65	James E. McDougall	4	Michael A. Yarnell	42
				VACANT	82

<sup>\*</sup>Presiding – Presiding Judge

\*\*Presiding – Associate Presiding Judge

\*\*\*Presiding – Presiding Judge – Juvenile Court

\*\*\*\*Presiding – Presiding Judge – Civil Department

\*\*\*\*\*Presiding – Presiding Judge – Criminal Department

\*\*\*\*\*\*Presiding – Presiding Judge – Family Court Department

\*\*\*\*\*\*\*Presiding – Presiding Judge – Probate/Mental Health Department

\*\*\*\*\*\*\*\*\*Presiding – Presiding Judge – Tax Court

JUSTICE OF THE PEACE
Mike Osterfeld*
C. Steven McMurry
J. Brian Lamb (Ron Johnson - Acting)
R. Wayne Johnson
John Carpenter (Paul Crum – Acting)
Michael Orcutt
Polly Getzwiller
Quentin Tolby
Andy Gastelum
Jacqueline McVay
Lester Pearce
Kenneth Warren
John Barclay
Lex Anderson
Mark Dobronski
Donald Skousen
Pamela Gutierrez
John Ore
Joseph Guzman
Clayton Hamblen
Rachel Carrillo
Victor "Mike" Wilkins
John Henry

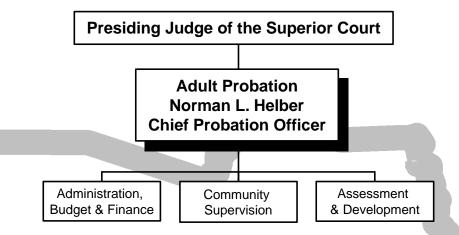
<sup>\*</sup> Presiding Justice of the Peace

G.M. "Mike" Osterfeld currently serves as the Presiding Justice of the Peace for Maricopa County. He was first elected as the Justice of the Peace for the Buckeye precinct in 1994 and shortly after was appointed by the Town of Buckeye to serve as the City Magistrate, a position he still currently holds.

Judge Osterfeld began his criminal justice career with the Phoenix Police Department in 1967. He later moved to the Arizona Department of Public Safety, where he served as a Commander in the Traffic, Investigation and Administrative arms of the department. He was appointed as the Deputy Magistrate for the Avondale City Court in 1992 after retiring from the Department of Public Safety.

Judge Osterfeld is a graduate of Arizona State University, the FBI National Academy and the Arizona Judicial College.

## Adult Probation (11)



#### **Mission**

To enhance the safety and well being of our neighborhoods.

#### **Program Goals**

- Develop methods to hold staff at all levels accountable to ensure compliance with departments mission, goals, and objectives.
- Develop partnerships with the community which provide prevention, intervention, and restorative justice services.
- Utilize proven and effective methodology to assess and change behavior of offenders through effective case management.
- Recruit, retain, and reward quality staff while nurturing professional and personal growth.

#### **Community Impact**

By accomplishing our mission, the Probation Department strives to make the community a safer place for all citizens, restores victims financially and makes efforts to prevent future crime.

#### **Performance Measures**

Performance Measures	FY 98 Actual	FY 99 Actual	FY 00 Estimated	FY 01 Projected
Pre-sentence Reports	15,252	13,681	14,000	14,500
Clients in General Supervision	19,868	22,412	23,000	24,000
Cost Per Pre-sentence Report	\$356	\$428	\$400	\$400
Day Reporting Centers/Jail Days Saved	27,266	32,219	22,600	23,080
Court Liaison Program/Jail Days Saved	41,561	61,150	60,000	61,000
Client Community Services Hours	567,028	675,043	800,000	850,000
Restitution Collected	\$5,008,812	\$6,729,551	\$7,400,000	\$7,600,000

DEPARTMENT	٩L	SUMMARY BY FUND	ΤY	PE & CATEGOR	1			
		ADULT PROBATION						
		Department 11						
Personal Services		Supplies & Services		Capital Outlay	To	tal Expenses	To	tal Revenue
\$ 9,545,084	\$	1,704,783	\$	142,199	\$	11,392,066	\$	-
42,241,037		7,331,847		250,000		49,822,884		47,798,637
\$ 51,786,121	\$	9,036,630	\$	392,199	\$	61,214,950	\$	47,798,637
\$	Personal Services \$ 9,545,084 42,241,037	Personal Services \$ 9,545,084 \$ 42,241,037	ADULT PROBATION   Department 11	ADULT PROBATION   Department 11   Supplies & Services	ADULT PROBATION   Department 11   Supplies & Services   Capital Outlay	Department 11         Capital Outlay         To           \$ 9,545,084         \$ 1,704,783         \$ 142,199         \$ 42,241,037         \$ 7,331,847         250,000	ADULT PROBATION   Department 11   Supplies & Services   Capital Outlay   Total Expenses	ADULT PROBATION   Department 11   Supplies & Services   Capital Outlay   Total Expenses   Total Expenses

EXPENDIT	TURI	ES AND REV	- 4		РΑ	RTMENT/O	BJI	ECT	•••	• • • • • • • • • • • • • • • • • • • •	•••••
				PROBATION rtment 11							
		FY 99-00	epa	FY 99-00		FY 99-00		FY 00-01			
	FIN	AL/ADOPTED		RESTATED	P	ROJECTED	FIN	NAL/ADOPTED		Variance	%
RESOURCES			J								
Beginning Fund Balance	\$	2,930,000	\$	2,930,000	\$	2,708,270	\$	2,024,247	\$	(905,753)	-31%
REVENUE											400/
615 GRANTS		34,948,330 5.808.925		34,948,330		34,948,330		41,078,637		6,130,307	18% 16%
635 FEES & CHARGES Subtotal	Φ.	40,757,255	\$	5,808,925 40,757,255	\$	6,085,440 41,033,770	\$	6,720,000 47,798,637	\$	911,075	17%
Subtotal	Ψ	40,737,233	Ψ	40,737,233	Ψ	41,033,770	Ψ	41,190,001	Ψ	7,041,302	17 70
Total Resources	\$	43,687,255	\$	43,687,255	\$	43,742,040	\$	49,822,884	\$	6,135,629	14%
<u>EXPENDITURES</u>											
PERSONAL SERVICES							. /				
701 REGULAR PAY	\$	31,891,811	\$	36,304,118	\$	35,422,004	\$	37,175,258	\$	(871,140)	-2%
705 TEMPORARY PAY		458,022		458,022		533,871		550,000		(91,978)	-20%
750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS		6,242,609 754,278		6,873,696		7,247,399		7,534,904 355,387		(661,208) (355,387)	-10%
790 OTHER PERSONAL SERVICES		4,421,565		1,527,044		_		6,530,572		(5,003,528)	-328%
797 PERSONNEL SAVINGS (NEG)		(225,000)		(225,000)		_		(360,000)		135,000	60%
Subtotal	\$	43,543,285	\$	44,937,880	\$	43.203.274	\$	51,786,121	\$	(6,848,241)	-15%
Custotal	Ψ	10,010,200	Ť	. 1,007,000	_	10,200,27	Ť	7,,,,,,,,,	Ψ	(0,0:0,2::)	.0,0
SUPPLIES & SERVICES											;
801 GENERAL SUPPLIES	\$	1,058,200	\$	1,067,645	\$	2,103,458	\$	914,676	\$	152,969	14%
802 MEDICAL SUPPLIES		13,000		13,000		-		-		13,000	100%
805 CONTRACTUAL SERVICES - EXTERNAL		5,628,000		4,361,890		4,409,493		4,074,847		287,043	7%
807 HEALTH CARE SERVICES		320,000		320,000		202,322		370,923		(50,923)	-16%
810 LEGAL		13,200		13,200		2,250		50,000		(36,800)	-279%
820 RENT		1,113,800		1,113,800		783,036		829,000		284,800	26%
825 REPAIRS AND MAINTENANCE		697,700		697,700		389,951		497,000		200,700	29%
826 FACILITIES MGMT DISCRETIONARY 827 MATERIAL MGNT DISCRETIONARY		1,609 70,000		1,609 70,000		54,012		100 70,000		1,509	94% 0%
828 MOTOR POOL		22,948		22,948		13,071		23,313		(365)	-2%
829 FUEL		10,271		10,271		10,812		12,905		(2,634)	-26%
830 TELECOM DISCRETIONARY		280,990		280,990		220,566		262,524		18,466	7%
834 BASE LEVEL EQ SERVICES CHARGES		41,416		41,416		5,676		41,164		252	1%
840 ELECTED OFFICIAL TRAVEL		-		-		4,733		-		-	
841 EMPLOYEE TRAVEL		-				83,935		-		-	
842 EDUCATION		100,000		100,000		30,040		180,000		(80,000)	-80%
843 TRANSPORTATION/SHIPPING		5,000		5,000		169,490		5,000		-	0%
844 JUDICIAL TRAVEL		405,000		405,000		329,690		354,378		50,622	12%
845 SUPPORT AND CARE OF PERSONS		75,000		75,000		151,013		132,000		(57,000)	-76%
860 MISCELLANEOUS EXPENSE		58,588		58,588		65,491		118,800		(60,212)	-103%
880 TRANSFERS OUT TO OTHER FUNDS 890 NON CAPITAL EQUIPMENT		-		-		14,926		1 100 000		(1 100 000)	
Subtotal	\$	9,914,722	\$	8,658,057	\$	9,043,965	\$	1,100,000 9.036.630	\$	(1,100,000)	-4%
Subiotal	Ψ	3,314,122	ψ	0,000,007	ψ	3,043,305	Ψ	3,030,030	φ	(373,373)	<del>-4</del> /0
CAPITAL OUTLAY											;
920 EQUIPMENT		958,182		951,038		400,730		392,199		558,839	59%
Subtotal	\$	958,182	\$	951,038	\$	400,730	\$	392,199	\$	558,839	59%
											;
Total Expenditures	\$	54,416,189	\$	54,546,975	\$	52,647,969	\$	61,214,950	\$	(6,667,975)	-12%
	•	(40.050.00.0	Φ.	(40.700.700)	Φ.	(44.04.4.100)	•	(40.410.015)	•	070 107	
Operating Balance (Rev Exp.)	\$	(13,658,934)	<b>Þ</b>	(13,789,720)	<b>Þ</b>	(11,614,199)	\$	(13,416,313)	\$	373,407	3%
Ending Fund Balance (Resources Exp.)	r.	(10,728,934)	ው	(10,859,720)	ው	(8,905,929)		(11,392,066)		(532,346)	-5%

P	OSITION DISTRIBUTION	•
Dept	WORKING TITLE	FTE
11 ADULT PROBATION	ADMINISTRATIVE COORD I	10.0
	ADMINISTRATIVE COORD II	4.0:
	ADMINISTRATIVE COORD III	5.0
	ADMINISTRATIVE COORD IV	1.0
	ADMINISTRATIVE COORD V	1.0:
	ADMINISTRATIVE COORD VI	2.0
•	ADMINISTRATOR III	1.0
	ADULT EDUCATION INSTR II	7.0
	ADULT EDUCATION INSTR III	2.0
	ADULT PRBTN DPTY CHF OFCR	3.0
	ADULT PROB SRVLNC OFCR II	115.0
	ADULT PROBATION CUE OFFCR	1.0
	ADULT PROBATION CHF OFFCR ADULT PROBATION OFFCR III	1.0:
		579.0 72.0
•	ADULT PROBATION OFFCR IV ADULT PROBATION OFFCR V	•
	CHEMICL DPNDNCY CNSLR II	8.0 1.0
	CHEMICL DPNDNCY CNSLR III	1.0
	COLLECTOR	6.0
	COUNSELOR II	24.0
	COUNSELOR III	1.0
	COUNSELOR IV	2.0
	COURT INFORMATN PRCSR III	145.5
	COURT INFORMATN PRCSR IV	30.0
	COURT INFORMATN PRCSR V	10.0
	DATABASE ADMINISTRATOR	1.0
	DECISION SUPPRT ANLYST I	1.0
	IS HELP DESK COORDINATOR	1.0
	IT PROFESSIONAL-SENIOR-CP	1.0
	INFO TECH PGRM COORD	1.0
	INFORMATION COORDINATOR	1.0
	INFORMATION SYSTMS TCH II	3.0
	JUDICIAL ADMINISTRATOR IV	4.0
	JUDICIAL ADMINISTRATR I	2.0
	JUDICIAL ADMINISTRATR II	4.0:
	JUDICIAL ADMINISTRATE III	30.0
	JUDICIAL ASSISTANT II	1.0
	JUDICIAL ASSISTANT II JUDICIAL SRVCS ADMIN III	1.0 1.0
	JUDICIAL SRVCS ADMIN IV	1.0
	JUDICIAL SRVCS ADMIN V	2.0
	LEAD PROGRAMMER-ANALYST	2.0
	LEAD SYSTEMS ADMINISTRATR	1.0
	LEAD SYSTEMS PROGRAMMER	1.0
	MANAGEMENT ANALYST III	1.0
	PC LAN TECHNICIAN	3.0
	PROGRAM COORDINATOR I	3.0
	PROGRAM COORDINATOR II	3.0
	PROGRAMMER-ANALYST II	1.0
	PROJECT LEADER	1.0
	PROJECT MANAGER	1.0
	SECRETARY	4.0
	SENIOR COMPUTER OPERATOR	1.0
	SENIOR PROGRAMMER-ANALYST	1.0
	SENIOR SYSTEMS ADMINSTRTR	2.0
	SENIOR SYSTEMS PROGRAMMER	1.0
!	SERVICE WORKER IV	4.0
	SYSTEMS ADMINISTRATOR II	1.0
	SYSTEMS PROGRAMMER II	2.0
Total	• • • • • • • • • • • • • • • • • • • •	1120.5

TOTAL BUDGET BY PROGRAM
FY 2000-01
ADULT PROBATION
Agency 110

Org	Title	Personal Services	Supplies & Services	Ca	pital Outlay	E>	Total cpenditures	Revenue
1110 1130 1140 1150 1160	PRE-SENTENCE INVESTIGATIONS COMMUNITY PUNISHMENT PROGRAM INTENSIVE PROBATION SUPERVISIO	\$ 1,213,568 2,949,878 198,647 56,434 5,126,557	\$ 1,704,783	\$	142,199 - - - -	\$	3,060,550 2,949,878 198,647 56,434 5,126,557	\$ - - - -
:	Totals:	\$ 9,545,084	\$ 1,704,783	\$	142,199	\$	11,392,066	\$ -

	EAFEND	,,,,		LT I	PROBATION ncy 110	40	LING I/OBJI	_01				
		FIN	FY 99-00 IAL/ADOPTED		FY 99-00 RESTATED	P	FY 99-00 PROJECTED	FIN	FY 00-01	₹	Variance	%
RES	OURCES											
REV	ENUE											
FXP	ENDITURES											
	RSONAL SERVICES											
	REGULAR PAY	\$	7,041,419	\$	7,799,850	\$	7,685,079	S	7,943,094	\$	(143,244)	-2%
	TEMPORARY PAY	,	133,515		133,515	•	72,594		50,000	•	83,515	63%
	FRINGE BENEFITS		1,343,818		1,434,913		1,536,479		1,556,603		(121,690)	-8%
	SALARY ADJUSTMENTS		754,278		-		-		355,387		(355,387)	
	OTHER PERSONAL SERVICES		-		33,237		-		-		33,237	100%
	PERSONNEL SAVINGS (NEG)		(225,000)		(225,000)		-		(360,000)		135,000	60%
	Subtotal	\$	9,048,030	\$	9,176,515	\$	9,294,152	\$	9,545,084	\$	(368,569)	-4%
SUF	PPLIES & SERVICES											
801	GENERAL SUPPLIES	\$	408,200	\$	417,645	\$	249,057	\$	359,676	\$	57,969	14%
802	MEDICAL SUPPLIES		1,000		1,000		-		-		1,000	100%
805	CONTRACTUAL SERVICES - EXTERNAL		28,000		28,000		118,601		140,000		(112,000)	-400%
807	HEALTH CARE SERVICES		20,000		20,000		-		20,923		(923)	-5%
810	LEGAL		3,200		3,200		2,250		25,000		(21,800)	-681%
820	RENT		413,800		413,800		411,280		404,000		9,800	2%
825	REPAIRS AND MAINTENANCE		187,700		187,700		117,732		197,000		(9,300)	-5%
	FACILITIES MGMT DISCRETIONARY		1,609		1,609		-		100		1,509	94%
	MATERIAL MGNT DISCRETIONARY		70,000		70,000		52,812		70,000		-	0%
	MOTOR POOL		22,948		22,948		13,071		23,313		(365)	-2%
	FUEL		10,271		10,271		10,812		12,905		(2,634)	-26%
	TELECOM DISCRETIONARY		180,990		180,990		98,921		137,524		43,466	24%
	BASE LEVEL EQ SERVICES CHARGES		41,416		41,416		5,676		41,164		252	1%
	ELECTED OFFICIAL TRAVEL		-				4,733		-		-	
	EMPLOYEE TRAVEL		-				58,802		-		-	
	EDUCATION		45,000		45,000		9,465		80,000		(35,000)	-78%
	TRANSPORTATION/SHIPPING				-		52,903		5,000		(5,000)	
	JUDICIAL TRAVEL		105,000		105,000		185,000		124,378		(19,378)	-18%
	SUPPORT AND CARE OF PERSONS		-		-		22,338		30,000		(30,000)	40.
	MISCELLANEOUS EXPENSE		33,588		33,588		38,644		33,800		(212)	-1%
890	NON CAPITAL EQUIPMENT	_	- 4 570 700	•	4 500 407	Φ.	4 450 007	•	4 704 700	•	- (400.046)	001
	Subtotal	\$	1,572,722	\$	1,582,167	\$	1,452,097	\$	1,704,783	\$	(122,616)	-8%
	NITAL OLITIAN											
	PITAL OUTLAY		100 100		104 020		140 474		140 400		(41.464)	440/
920	EQUIPMENT Subtotal	Φ	108,182 108.182	Ф	101,038 101.038	\$	113,471 113,471	\$	142,199 142,199	Ф	(41,161) (41,161)	-41% -41%
	Subtotal	Ф	100,182	Ф	101,038	Ф	113,4/1	Ф	142,199	Ф	(41,101)	-41%
	Total Expenditures	\$	10,728,934	\$	10,859,720	\$	10,859,720	\$	11,392,066	\$	(532,346)	-5%
	rotal Experiultures	Ψ	10,120,004	Ψ	. 0,000,120	Ψ	. 0,000,120	Ψ	11,002,000	Ψ	(002,010)	570
	Operating Balance (Rev Exp.)	\$	(10.728.934)	\$	(10,859,720)	\$	(10,859,720)	\$	(11,392,066)	\$	532,346	5%

## TOTAL BUDGET BY PROGRAM FY 2000-01 ADULT PROBATION GRANTS Agency 111

1110 ADMINISTRATION/TECHNICAL SERVI 1130 PRE-SENTENCE INVESTIGATIONS			Capital Outlay	Expenditures	Revenue
1140 COMMUNITY PUNISHMENT PROGRAM	6 6,341,258 1,141,296 1.383,489	\$ 4,467,000 - 1.910.000	\$ 100,000 -	\$ 10,908,258 1,141,296 3,293,489	\$ 41,078,637 -
1150 INTENSIVE PROBATION SUPERVISIO 1160 FIELD SERVICES	7,971,952 17,763,642 34.601.637	\$ 6.377.000	\$ 100,000	7,971,952 17,763,642 \$ 41,078,637	\$ 41.078.637

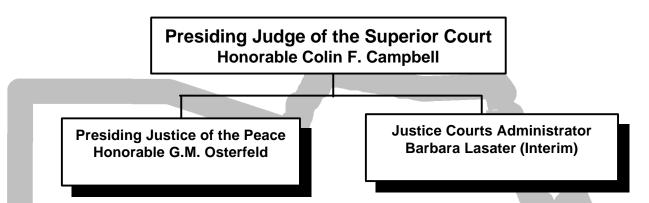
	EXI LINE		_	RO	BATION GRA	_						
		FIN	FY 99-00 IAL/ADOPTED		FY 99-00 RESTATED	P	FY 99-00 PROJECTED	FIN	FY 00-01 AL/ADOPTED		Variance	%
RES	<u>OURCES</u>											
RF\/	ENUE											
	GRANTS		34,948,330		34,948,330		34,948,330		41,078,637		6,130,307	0
	Subtotal	\$	34,948,330	\$	34,948,330	\$	34,948,330	\$	41,078,637	\$	6,130,307	18%
	Total Resources	\$	34,948,330	\$	34,948,330	\$	34,948,330	\$	41,078,637	\$	6,130,307	18%
		_		1								
	ENDITURES											
	RSONAL SERVICES	_								_		
	REGULAR PAY	\$	20,075,980	\$	23,133,954	\$	22,710,278	\$	23,499,622	\$	(365,668)	-2%
	TEMPORARY PAY		267,030		267,030		347,777		400,000		(132,970)	-50%
•	FRINGE BENEFITS OTHER PERSONAL SERVICES		3,955,755 2,957,565		4,411,524 709,932		4,711,811		4,789,701 5,912,314		(378,177) (5,202,382)	-9%; -733%;
790	Subtotal	Φ.	27,256,330	\$	28,522,440	\$	27,769,866	\$	34,601,637	\$	(6,079,197)	-733%; -21%;
	Subiotal	Ψ	21,230,330	Ψ	20,322,440	Ψ	21,103,000	Ψ	34,001,037	Ψ	(0,073,137)	-2170
SUF	PPLIES & SERVICES											
	GENERAL SUPPLIES	\$	400,000	\$	400,000	\$	1,507,892	\$	355,000	\$	45,000	11%
	MEDICAL SUPPLIES	•	12,000		12,000	•	-	•	-	•	12,000	100%
805	CONTRACTUAL SERVICES - EXTERNAL		5,600,000		4,333,890		4,214,958		3,910,000		423,890	10%
807	HEALTH CARE SERVICES		300,000		300,000		202,322		350,000		(50,000)	-17%
810	LEGAL		10,000		10,000		-		25,000		(15,000)	-150%
820	RENT		500,000		500,000		371,756		425,000		75,000	15%
825	REPAIRS AND MAINTENANCE		310,000		310,000		202,256		250,000		60,000	19%
827	MATERIAL MGNT DISCRETIONARY		-		-		1,200		-		-	
830	TELECOM DISCRETIONARY		100,000		100,000		121,645		125,000		(25,000)	-25%
841	EMPLOYEE TRAVEL		-		-		14,849		-		-	
842	EDUCATION		55,000		55,000		20,575		70,000		(15,000)	-27%
843	TRANSPORTATION/SHIPPING		5,000		5,000		116,028		-		5,000	100%
	JUDICIAL TRAVEL		200,000		200,000		33,690		200,000		-	0%
	SUPPORT AND CARE OF PERSONS		75,000		75,000		127,117		82,000		(7,000)	-9%
	MISCELLANEOUS EXPENSE		25,000		25,000		26,847		85,000		(60,000)	-240%
	TRANSFERS OUT TO OTHER FUNDS		-		-		14,926		-			:
890	NON CAPITAL EQUIPMENT	•	-	_	-	•	- 0.070.001	Φ.	500,000	Φ.	(500,000)	401
	Subtotal	\$	7,592,000	\$	6,325,890	\$	6,976,061	\$	6,377,000	\$	(51,110)	-1%
СДЕ	PITAL OUTLAY											
_	EQUIPMENT		100,000		100,000		201,910		100,000		_	0%
520	Subtotal	\$	100,000	\$	100,000	\$	201,910	\$	100,000	\$	-	0%
	Total Expenditures	\$	34,948,330	\$	34,948,330	\$	34,947,837	\$	41,078,637	\$	(6,130,307)	-18%
	•	_				_		_	•		,	
	Operating Balance (Rev Exp.)	\$	-	\$	-	\$	493	\$	-	\$	-	

## TOTAL BUDGET BY PROGRAM FY 2000-01 ADULT PROBATION SPECIAL FUNDING Agency 112

Org	Title	Personal Services	upplies & Services	Capital Outlay	Total Expenditures	Revenue
1110 1130 1140 1150 1160	ADMINISTRATION/TECHNICAL SERVI PRE-SENTENCE INVESTIGATIONS COMMUNITY PUNISHMENT PROGRAM INTENSIVE PROBATION SUPERVISION FIELD SERVICES	1,842,299 2,107,930 59,567 54,420 3,575,184	\$ 954,847 - - - -	\$ 150,000 - - - -	\$ 2,947,146 2,107,930 59,567 54,420 3,575,184	\$ 8,744,247 - - - -
	Totals: \$	7,639,400	\$ 954,847	\$ 150,000	\$ 8,744,247	\$ 8,744,247

EXPEND	DITU	JRES AND R ADULT PROBA	ΑTI				EC	Т		•
	FIN	FY 99-00 IAL/ADOPTED		FY 99-00 RESTATED		FY 99-00 PROJECTED	FIN	FY 00-01 NAL/ADOPTED	Variance	%
RESOURCES Beginning Fund Balance	\$	2,930,000	\$	2,930,000	\$	2,708,270	\$	2,024,247	\$ (905,753) \$	(0)
REVENUE										
635 FEES & CHARGES Subtotal	\$	5,808,925 5,808,925	\$	5,808,925 5,808,925	\$	6,085,440 6,085,440	\$	6,720,000 6,720,000	\$ 911,075 911,075	0 16%
					·		Ì			
Total Resources	\$	8,738,925	\$	8,738,925	\$	8,793,710	\$	8,744,247	\$ 5,322	0%
EXPENDITURES PERSONAL SERVICES										
701 REGULAR PAY 705 TEMPORARY PAY 750 FRINGE BENEFITS	\$	4,774,412 57,477 943,036	\$	5,370,314 57,477 1,027,259	\$	5,026,647 113,500 999,109	\$	5,732,542 100,000 1,188,600	\$ (362,228) (42,523) (161,341)	-7% -74% -16%
790 OTHER PERSONAL SERVICES		1,464,000		783,875		-		618,258	165,617	21%
Subtotal	\$	7,238,925	\$	7,238,925	\$	6,139,256	\$	7,639,400	\$ (400,475)	-6%
SUPPLIES & SERVICES 801 GENERAL SUPPLIES 805 CONTRACTUAL SERVICES - EXTERNAL	\$	250,000	\$	250,000	\$	346,509 75,934	\$	200,000 24,847	\$ 50,000 (24,847)	20%
820 RENT 825 REPAIRS AND MAINTENANCE 841 EMPLOYEE TRAVEL		200,000 200,000 -		200,000		69,963 10,284		50,000 -	200,000 150,000 -	100% 75%
842 EDUCATION 843 TRANSPORTATION/SHIPPING 844 JUDICIAL TRAVEL		100,000		100,000		- 559 111,000		30,000	(30,000) - 70,000	70%
844 JUDICIAL TRAVEL     845 SUPPORT AND CARE OF PERSONS     890 NON CAPITAL EQUIPMENT		100,000		100,000		1,558		30,000 20,000 600,000	(20,000) (600,000)	70%
Subtotal	\$	750,000	\$	750,000	\$	615,807	\$	954,847	\$ (204,847)	-27%
CAPITAL OUTLAY										
920 EQUIPMENT		750,000		750,000		85,349		150,000	600,000	80%
Subtotal	\$	750,000	\$	750,000	\$	85,349	\$	150,000	\$ 600,000	80%
Total Expenditures	\$	8,738,925	\$	8,738,925	\$	6,840,412	\$	8,744,247	\$ (5,322)	0%
Operating Balance (Rev Exp.)	\$	(2,930,000)	\$	(2,930,000)	\$	(754,972)	\$	(2,024,247)	\$ (905,753)	-31%
Ending Fund Balance (Resources - Exp.)	\$	-	\$	-	\$	1,953,298	\$	-	\$ -	

#### Justice Courts (24)



#### Mission

The Justice Courts in Maricopa County provide legally mandated services to residents throughout the County. They courteously and effectively offer reasonable, meaningful access to justice and due process thereafter to all citizens of the county.

#### **Program Goals**

- To provide a community based Justice Court System.
- To provide a forum for a range of services to the public that promotes dispute resolution and offender processing in a fair and equitable manner.
- To increase and enhance security for all Justice Courts locations.
- Continue to reduce Court Clerk turnover.
- To enhance the compliance with court orders through aggressive collection actions.
- To continually look for creative and efficient ways to serve the public.
- To look for ways to improve the delivery of service to the citizens of Maricopa County by utilizing more efficient forms, having well trained staff, and more automation equipment.

#### **Community Impact**

The Justice Courts in Maricopa County provide community based access to the justice system for all citizens of the county. The number of new cases filed is rising as the population of the county increases. The Justice Courts are the most common point of entry to the judicial system for many county citizens. The Justice Courts represent a critical part of the criminal justice system. The Justice Courts provide fair and swift justice. This helps foster a positive and safe community for all of Maricopa County residents.

#### **Performance Measures**

Program	Performance Measure	FY 98	FY 99	FY 00	FY 01
		ACTUAL	ACTUAL	PROJECTED	PROJECTED
	Number of Justice Courts	21	21/23	23	24
	Number of Judicial Productivity Credits	24,133	21,038	25,784	26,558
	Number of filings per case type:				
Case Processing	DUI	5,967	6,806	6,330	6,520
Case Processing	Serious traffic	809	701	858	884
Case Processing Case Processing	Other traffic Total Criminal Traffic	18,482 25,258	16,554 24,061	19,607 26,795	20,195
Case Processing		25,256	·	26,795	27,599
Case Processing	Civil Traffic	152,083	149,299	161,344	166,184
Case Processing	Misdemeanors	21,294	21,589	22,590	23,268
Case Processing	Misdemeanors FTA	3,973	4,166	4,214	4,340
Case Processing	Traffic FTA	7,117	6,301	7,550	7,777
Case Processing	Total Misdemeanors	32,384	32,056	34,354	35,385
Case Processing	Felonies	21,789	18,808	23,115	23,808
Case Processing	Small Claims	18,555	19,990	19,685	20,276
Case Processing	Forcible Detainers	51,473	55,144	54,607	56,245
Case Processing	Other Civil	17,502	19,705	18,567	19,124
Case Processing	Total Civil Cases	87,530	94,839	92,859	95,645
Case Processing	Parking	43	2	55	57
Case Processing	Non-Parking	0	0	0	
Case Processing	Total Local Ordin.	43	2	55	57
Case Processing	Total All Cases	319,087	319,065	338,522	348,678
Case Processing	Ave. filings per Justice Court	15,194	13,772	14,718	15,160
Case Processing	Ave. cost per filing (based on GF actuals)	\$37.78	\$40.39	\$38.29	39
Case Processing	Ave. filings per GF employee (PT and FT)	1,318	1,186	1,307	1,346
	Number of disposed cases per type:				
Case Processing	DUI	4,747	N/A	5,617	5,786
Case Processing	Serious traffic	732	N/A	800	824
Case Processing	Other traffic	16,617	23,674	18,320	18,870
Case Processing	Total Criminal Traffic	22,096	23,674	24,737	25,479
Case Processing	Civil Traffic	148,316	136,852	170,000	175,100
Case Processing	Misdemeanors	16,706	19,627	17,000	17,510
Case Processing	Misdemeanors FTA	2,034	2,178	2,100	2,163
Case Processing	Traffic FTA	4,452	4,723	5,500	5,665
Case Processing	Total Misdemeanors	23,192	26,528	24,600	25,338
Case Processing	Felonies	19,942	18,018	22,500	23,175
Case Processing	Small Claims	17,549	18,101	18,500	19,055
Case Processing	Forcible Detainers	49,781	54,915	52,000	53,560
Case Processing	Other Civil	17,316	18,060	18,000	18,540
Case Processing	Total Civil Cases	84,646	91,076	88,500	91,155
Case Processing	Parking	30	14	65	67
Case Processing	Non-Parking	0	0	0	
Case Processing	Total Local Ordin.	30	14	65	67
Case Processing	Total All Cases	298,222	296,162	330,402	340,314
Case Processing	Number of cases disposed per JPC	12.36	14.08	12.81	13
Note: All these nur	nbers are unaudited				

	DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY														
				JUSTICE COURTS	S										
•				Department 24											
FUND TYPE		Personal Services		Supplies & Services		Capital Outlay	Tot	al Expenses	Total Revenue						
GENERAL FUND	\$	11,624,415	\$	3,323,987	\$	90,994	\$	15,039,396	\$	11,915,000					
SPECIAL REVENUE		-		1,172,551		435,000		1,607,551		911,000					
TOTAL FUNDS	\$	11,624,415	\$	4,496,538	\$	525,994	\$	16,646,947	\$	12,826,000					
•															

		JUS	STIC	E COURTS							
				rtment 24							
	FINI	FY 99-00		FY 99-00 RESTATED	_	FY 99-00 ROJECTED	FIN	FY 00-01 AL/ADOPTED		Variance	%
RESOURCES	FIN	AL/ADOPTED		RESTATED		ROJECTED	FIN	ALIADOPTED	$\vdash$	variance	70
Beginning Fund Balance	\$	852,566	\$	852,566	\$	-	\$	863,328	\$	10,762	19
3	•	,	Ť	,	•		•		ĸ.	-, -	
REVENUE											
615 GRANTS		156,274		156,274		- 0.44 500		075 000		(156,274)	-100
620 INTERGOVERNMENTAL 635 FEES & CHARGES		720,940 2,879,840		720,940 2,879,840		941,590 2.755.947		975,000 2,785,000		254,060	35
637 FINES & FORFEITS		8,540,000		8,540,000		9,249,459		8,960,000		(94,840) 420,000	-3 5
650 MISCELLANEOUS REVENUE		87,660		87,660		103,838		106,000		18,340	21
Subtotal	\$	12,384,714	\$	12,384,714	\$	13,050,834	\$	12,826,000	\$	441,286	4
Total Resources	\$	13,237,280	\$	13,237,280	\$	13,050,834	\$	13,689,328	\$	452,048	3'
101411100041000	Ť	,,		,,		,,	Ť	,			
XPENDITURES											
PERSONAL SERVICES	_				_						
701 REGULAR PAY	\$	7,996,772	\$	9,311,902	\$	8,768,823	\$	9,320,735	\$	(8,833)	0
705 TEMPORARY PAY		644,320		582,012		529,175		540,825		41,187	7
710 SPECIAL PAY		21,556		27,070		168,937	-4	64,066		(36,996)	-137
750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS		1,658,618		1,750,312 71,625		1,594,679		1,915,476 233,313		(165,164) (161,688)	-9 226-
790 OTHER PERSONAL SERVICES		745,182		6,161				233,313		6,161	100
795 P S INTER-FUND CREDIT (NEG)		(30,000)		(30,000)		_		_		(30,000)	-100
797 PERSONNEL SAVINGS (NEG)		(450,000)		(450.000)		_		(450,000)		(30,000)	0
Subtotal	\$	10,586,448	\$	11,269,082	\$	11.061.614	\$	11,624,415	\$	(355,333)	-3
	•	.,,	Ť	,,	•	, ,-	•	,- , -	•	(,,	
SUPPLIES & SERVICES											
B01 GENERAL SUPPLIES	\$	666,712	\$	612,326	\$	998,778	\$	467,533	\$	144,793	24
B05 CONTRACTUAL SERVICES - EXTERNAL		463,714		463,714		182,580		200,300		263,414	57
B10 LEGAL		363,153		367,114		290,990		152,201		214,913	59
B15 INSURANCE		500		500		-				500	100
B20 RENT		2,325,141		2,368,147		2,516,282		2,658,069		(289,922)	-12
825 REPAIRS AND MAINTENANCE		79,000 1,000		35,988		79,217		78,200		(42,212)	-117 100
326 FACILITIES MGMT DISCRETIONARY 327 MATERIAL MGNT DISCRETIONARY		74,250		1,000 64,450		70,546		56,050		1,000 8,400	13
B28 MOTOR POOL		7,000		7,000		2,242		1,000		6,000	86
B30 TELECOM DISCRETIONARY		54,200		44,200		43,842		45,867		(1,667)	-4
840 ELECTED OFFICIAL TRAVEL				- 11,200		2,812		-		(1,001)	
841 EMPLOYEE TRAVEL		20,419		20,419		4,442		1,000		19,419	95
B42 EDUCATION		128,150		118,150		23,585		147,000		(28,850)	-24
843 TRANSPORTATION/SHIPPING		6,100		15,300		16,823		27,400		(12,100)	-79
844 JUDICIAL TRAVEL		2,600		2,600		2,202		5,100		(2,500)	-96
860 MISCELLANEOUS EXPENSE		299,990		298,182		353,791		52,200		245,982	82
370 OTHER ADJUSTMENTS		-		-		48		-		-	
890 NON CAPITAL EQUIPMENT	•	4 404 000	Φ	- 4 440 000	Φ.	4 500 400	Φ	604,618	Φ.	(604,618)	
Subtotal	Ъ	4,491,929	\$	4,419,090	\$	4,588,180	\$	4,496,538	\$	(77,448)	-2
CAPITAL OUTLAY											
920 EQUIPMENT		676,736		712,536		487,886		525,994		186,542	26
Subtotal	\$	676,736	\$	712,536	\$	487,886	\$	525,994	\$	186,542	26
Total Expenditures	\$	15,755,113	\$	16,400,708	\$	16,137,680	\$	16,646,947	\$	(246,239)	-2
Operating Balance (Rev Exp.)	\$	(3,370,399)	\$	(4,015,994)	\$	(3,086,846)	\$	(3,820,947)	\$	195,047	5
		· ·	_	·	_	·	_	· · · · · · · · · · · · · · · · · · ·	_	·	

Р	OSITION DISTRIBUTION	•
Dept	WORKING TITLE	FTE_
24 JUSTICE COURTS	ACCOUNTANT III	2.0
	ADMINISTRATIVE ASSTNT I	1.0
	ADMINISTRATIVE ASSTNT II	1.0
	ADMINISTRATIVE COORD II	1.0
	ADMINISTRATIVE COORD III	1.0
	ADMINISTRATIVE COORD IV	1.0
	ADMINSTRATIVE COORD V	2.0
	ASSOCIATE BUSNSS SYS ANLT	2.0
	ASSOCIATE CLIENT REPRSNTV	1.0
	COLLECTOR	22.0
	COURT SECURITY SUPERVISOR	1.0
	DECISION SUPPRT ANLYST I	1.0
	DECISION SUPPRT ANLYST II	1.0
	FISCAL MGMT ANALYST	1.0
	INTEGRATD SYS DSGN ANL I	1.0
	JUDICIAL ADMINISTRATOR IV	1.0
	JUDICIAL SRVCS ADMIN IV	1.0
	JUDICIAL SRVCS ADMIN V	1.0
	JUSTICE COURT ADMINISTRTR	1.0
	JUSTICE COURT CLERK I	72.0
	JUSTICE COURT CLERK II	8.0
	JUSTICE COURT CLERK III	62.0
	JUSTICE COURT CLERK IV	24.0
	JUSTICE COURT CLERK V	23.0
	JUSTICE COURT DEPUTY ADMIN	1.0
	JUSTICE OF THE PEACE	23.0
	MANAGEMENT ANALYST IV	1.0
	PROJECT MANAGER	1.0
	SECURITY GUARD	7.0
	SECURITY GUARD I	20.0
	SENIOR SYSTEMS PROGRAMMER	1.0
	SR HUMAN RESOURCE ANALYST	1.0
Total		287.0

# TOTAL BUDGET BY PROGRAM FY 2000-01 JUSTICE COURTS Agency 240

Org Title		Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
2400 ADJUDICATION		\$ 285,969	\$ -	\$ -	\$ 285,969	\$ -
2430 CASE PROCESSING 2460 ADMINSTRATION	_	9,411,455 1,926,991	2,822,461 501,526	- 90,994	12,233,916 2,519,511	11,915,000 -
•	Totals:	\$ 11.624.415	\$ 3.323.987	\$ 90.994	\$ 15.039.396	\$ 11.915.000

EXPENI	אווע		STIC	ENUES BY CE COURTS ncy 240	A	JENU I/OBJ	EUI				
	FIN	FY 99-00 NAL/ADOPTED		FY 99-00 RESTATED		FY 99-00 PROJECTED		FY 00-01 AL/ADOPTED		Variance	%
<u>RESOURCES</u>											
REVENUE		700.040		700.040		044 500		075 000		054.000	0
620 INTERGOVERNMENTAL 635 FEES & CHARGES		720,940 2,480,000		720,940 2,480,000		941,590 2,328,636		975,000 2,350,000	М	254,060 (130,000)	(0)
637 FINES & FORFEITS		8,270,000		8,270,000		8,755,095		8,500,000		230,000	(0)
650 MISCELLANEOUS REVENUE		75,000		75,000		89,838		90,000		15,000	20%
Subtotal	\$	11,545,940	\$	11,545,940	\$	12,115,159	\$	11,915,000	\$	369,060	3%
			·								
Total Resources	\$	11,545,940	\$	11,545,940	\$	12,115,159	\$	11,915,000	\$	369,060	3%
EXPENDITURES											
PERSONAL SERVICES											
701 REGULAR PAY	\$	7,987,216	\$	9,272,774	\$	8,734,914	\$	9,320,735	\$	(47,961)	-1%
705 TEMPORARY PAY		550,000		515,735		529,175		540,825		(25,090)	-5%
710 SPECIAL PAY		16,556		22,070		168,687		64,066		(41,996)	-190%
750 FRINGE BENEFITS		1,635,943		1,733,081		1,587,696		1,915,476		(182,395)	-11%
780 SALARY ADJUSTMENTS		745,182		70,551		-		233,313		(162,762)	-231%
790 OTHER PERSONAL SERVICES		(450,000)		3,320		-		(450,000)		3,320	100%
797 PERSONNEL SAVINGS (NEG)	Ф.	(450,000)	Φ.	(450,000)	Φ	- 44 000 470	Φ.	(450,000)	Φ	(450,004)	0%
Subtotal	Ф	10,484,897	\$	11,167,531	\$	11,020,472	\$	11,624,415	Ф	(456,884)	-4%
SUPPLIES & SERVICES											
801 GENERAL SUPPLIES	\$	449,174	\$	394,788	\$	366,890	\$	205,200	\$	189,588	48%
805 CONTRACTUAL SERVICES - EXTERNAL		126,700		126,700		162,056		100,300		26,400	21%
810 LEGAL		363,153		367,114		290,990		152,201		214,913	59%
815 INSURANCE		500		500		-		-		500	100%
820 RENT		2,325,141		2,368,147		2,516,282		2,492,469		(124,322)	-5%
825 REPAIRS AND MAINTENANCE		79,000		35,988		79,217		78,200		(42,212)	-117%
826 FACILITIES MGMT DISCRETIONARY		1,000		1,000		-		-		1,000	100%
827 MATERIAL MGNT DISCRETIONARY		74,250		64,450		70,546		56,050		8,400	13%
828 MOTOR POOL		7,000		7,000		2,242		1,000		6,000	86%
830 TELECOM DISCRETIONARY		54,200		44,200		43,842		45,867		(1,667)	-4%
840 ELECTED OFFICIAL TRAVEL		-				2,812		-		-	
841 EMPLOYEE TRAVEL		13,700	-	13,700		4,246		1,000		12,700	93%
842 EDUCATION		28,150		18,150		23,585		107,000		(88,850)	-490%
843 TRANSPORTATION/SHIPPING		6,100		15,300		16,823		27,400		(12,100)	-79%
844 JUDICIAL TRAVEL		2,600		2,600		2,202		5,100		(2,500)	-96%
860 MISCELLANEOUS EXPENSE		44,008		42,200		161,424		52,200		(10,000)	-24%
870 OTHER ADJUSTMENTS Subtotal	\$	3,574,676	\$	3,501,837	\$	3,743,205	\$	3,323,987	\$	177,850	5%
Subiolal	φ	3,314,010	Ψ	5,501,057	Ψ	5,145,205	Ψ	5,525,507	φ	177,000	370
CAPITAL OUTLAY										,	
920 EQUIPMENT	_	4,200	•	40,000	Φ.	191,752	Φ.	90,994	· ·	(50,994)	-127%
Subtotal	\$	4,200	\$	40,000	\$	191,752	<b>5</b>	90,994	\$	(50,994)	-127%
Total Expenditures	\$	14,063,773	\$	14,709,368	\$	14,955,429	\$	15,039,396	\$	(330,028)	-2%
Operating Balance (Rev Exp.)	\$	(2,517,833)	\$	(3,163,428)	\$	(2,840,270)	\$	(3,124,396)	\$	(39,032)	-1%

## TOTAL BUDGET BY PROGRAM FY 2000-01 JUSTICE COURTS GRANTS Agency 241

Org	Title		Personal Services	pplies & ervices	Capi	tal Outlay	Total Expenditures		Revenue	
	ADJUDICATION CASE PROCESSING ADMINISTRATION		\$ - - -	\$ -	\$	-	\$		\$	- - -
:	A SIMINIO I I ATTOM	Totals:	\$ -	\$	\$	-	\$	-	\$	-

	EXPENDITURES AND REVENUES BY AGENCY/OBJECT  JUSTICE COURTS GRANTS  Agency 241													
		FY 99-00 FINAL/ADOPTED		FY 99-00 RESTATED		FY 99-00 PROJECTED		FY 00-01 FINAL/ADOPTED			Variance	%		
RES	OURCES													
REV	ENUE													
615	GRANTS		156,274		156,274		-		-		(156,274)	(1)		
	Subtotal	\$	156,274	\$	156,274	\$	-	\$	-	\$	(156,274)	-100%		
	Total Resources	\$	156,274	\$	156,274	\$	-	\$	-	\$	(156,274)	-100%		
. —	ENDITURES RSONAL SERVICES													
	REGULAR PAY	\$	9,556	\$	7,205	\$	9,900	\$	-	\$	7,205	100%		
	SPECIAL PAY		5,000		5,000		250		-		5,000	100%		
	FRINGE BENEFITS		1,925		1,435		1,063		-		1,435	100%		
790	OTHER PERSONAL SERVICES		-	Φ.	2,841		-	•	-	Φ.	2,841	100%		
	Subtotal	\$	16,481	\$	16,481	\$	11,213	\$	-	\$	16,481	100%		
SUF	PPLIES & SERVICES													
	GENERAL SUPPLIES	\$	44,038	\$	44,038	\$	-	\$	-	\$	44,038	100%		
	CONTRACTUAL SERVICES - EXTERNAL		55,000		55,000		-		-		55,000	100%		
	EMPLOYEE TRAVEL		6,719		6,719		196		-		6,719	100%		
860	MISCELLANEOUS EXPENSE		105.757	•	-	Φ.	74,211	Φ.	-	Φ.	-	4000/		
	Subtotal	\$	105,757	\$	105,757	\$	74,407	\$	-	\$	105,757	100%		
CAF	PITAL OUTLAY											•		
	EQUIPMENT		34,036		34,036		-		-		34,036	100%		
	Subtotal	\$	34,036	\$	34,036	\$	-	\$	-	\$	34,036	100%		
	Total Expenditures	\$	156,274	\$	156,274	\$	85,620	\$		\$	156,274	100%		
	Operating Balance (Rev Exp.)	\$	_	\$	_	\$	(85,620)	\$	_	\$	_			

# TOTAL BUDGET BY PROGRAM FY 2000-01 JUSTICE COURTS JCEF Agency 242

Org Ti	itle		Personal Services	Supplies & Services	Capital Outle	ay	Total Expenditures	Revenue		
2470 J	JUSTICE COURTS JCEF	Totals:	\$ - \$ -	\$ 526,181 526.181	\$ 168,00 \$ 168.00	_	\$ 694,181 \$ 694.181	\$ 860,958 860,958		

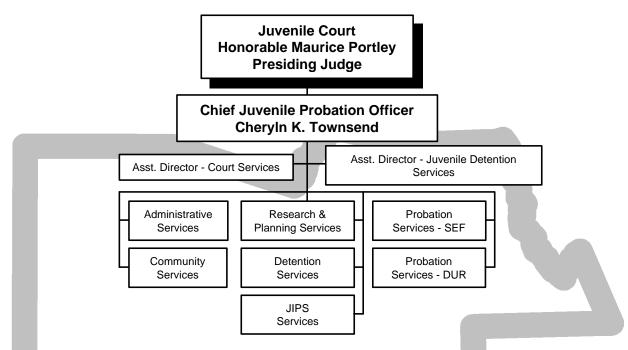
				COURTS JCE ency 242	:F						
	FY 99-00 FINAL/ADOPTED			FY 99-00 RESTATED		FY 99-00 PROJECTED		FY 00-01 AL/ADOPTED	Warianaa		%
RESOURCES	FINAL	ADOPTED		RESTATED	_	ROJECTED	FIINA	ALIADOFIED		Variance	/0
Beginning Fund Balance	\$	419,982	\$	419,982	\$	-	\$	394,958	\$	(25,024) \$	(0
REVENUE											
637 FINES & FORFEITS		270.000		270,000		494.364		460.000		190,000	
650 MISCELLANEOUS REVENUE		4,500		4.500		5.000		6,000		1,500	33
Subtotal	\$	274,500	\$	274,500	\$	499,364	\$	466,000	\$	191,500	70
Total Resources	\$	694,482	\$	694,482	\$	499,364	\$	860,958	\$	166,476	24
WDENDITI IDEC											
EXPENDITURES PERSONAL SERVICES											
701 REGULAR PAY	\$	_	\$	31,923	\$	24,009	\$		\$	31,923	100
705 TEMPORARY PAY	Ψ	94,320	Ť	66,277	Ψ		Ψ.	-	Ψ	66,277	100
750 FRINGE BENEFITS		20,750		15,796		5,920		-		15,796	100
780 SALARY ADJUSTMENTS		· -		1,074				_		1,074	100
795 P S INTER-FUND CREDIT (NEG)		(30,000)		(30,000)		-		-		(30,000)	-100
Subtotal	\$	85,070	\$	85,070	\$	29,929	\$	-	\$	85,070	100
SUPPLIES & SERVICES											
301 GENERAL SUPPLIES	\$	173,500	\$	173,500	\$	621,178	\$	39,571	\$	133,929	77
805 CONTRACTUAL SERVICES - EXTERNAL	•	135,912		135,912	•	20,524	•	100,000	•	35,912	26
342 EDUCATION		50,000		50,000		· -		40,000		10,000	20
890 NON CAPITAL EQUIPMENT		-				-		346,610		(346,610)	
Subtotal	\$	359,412	\$	359,412	\$	641,702	\$	526,181	\$	(166,769)	-46
CAPITAL OUTLAY											
920 EQUIPMENT		250,000		250,000		-		168,000		82,000	33
Subtotal	\$	250,000	\$	250,000	\$	-	\$	168,000	\$	82,000	33
Total Expenditures	\$	694,482	\$	694,482	\$	671,631	\$	694,181	\$	301	0
Operating Balance (Rev Exp.)	\$	(419,982)	\$	(419,982)	\$	(172,267)	\$	(228,181)	\$	(191,801)	-46
Ending Fund Balance (Resources - Exp.)	<u> </u>		\$		\$		\$	166,777	ę	(166,777)	

# TOTAL BUDGET BY PROGRAM FY 2000-01 JUSTICE COURTS ENHANCEMENT Agency 243

Org	Title		Personal Services	upplies & Services	Ca	pital Outlay	Ex	Total cpenditures	Revenue
	CASE PROCESSING ADMINISTRATION		\$ -	\$ 646,370	\$	267,000	\$	913,370	\$ 913,370
:		Totals:	\$ -	\$ 646,370	\$	267,000	\$	913,370	\$ 913,370

EXPENI	DITU		URT	ENUES BY TS ENHANCE Icy 243			EC	T	•••••	
		FY 99-00 AL/ADOPTED		FY 99-00 ESTATED	F	FY 99-00 PROJECTED	FIN	FY 00-01 NAL/ADOPTED	Variance	%
RESOURCES Beginning Fund Balance	\$	432,584	\$	432,584	\$	-	\$	468,370	\$ 35,786	\$ 0
REVENUE 635 FEES & CHARGES 650 MISCELLANEOUS REVENUE		399,840 8,160		399,840 8,160		427,311 9,000		435,000 10,000	35,160 1,840	0 23%
Subtotal	\$	408,000	\$	408,000	\$	436,311	\$	445,000	\$ 37,000	9%
Total Resources	\$	840,584	\$	840,584	\$	436,311	\$	913,370	\$ 72,786	9%
EXPENDITURES PERSONAL SERVICES SUPPLIES & SERVICES										
801 GENERAL SUPPLIES 805 CONTRACTUAL SERVICES - EXTERNAL 820 RENT	\$	146,102	\$	146,102	\$	10,710	\$	222,762 - 165.600	\$ (222,762) 146,102 (165,600)	100%
842 EDUCATION 860 MISCELLANEOUS EXPENSE 890 NON CAPITAL EQUIPMENT		50,000 255,982		50,000 255,982		118,156		- - 258,008	50,000 255,982 (258,008)	100% 100%
Subtotal	\$	452,084	\$	452,084	\$	128,866	\$	646,370	\$ (194,286)	-43%
CAPITAL OUTLAY 920 EQUIPMENT		388,500		388,500		296,134		267,000	121,500	31%
Subtotal	\$	388,500	\$	388,500	\$	296,134	\$	267,000	\$ 121,500	31%
Total Expenditures	\$	840,584	\$	840,584	\$	425,000	\$	913,370	\$ (72,786)	-9%
Operating Balance (Rev Exp.)	\$	(432,584)	\$	(432,584)	\$	11,311	\$	(468,370)	\$ 35,786	8%

#### Juvenile Probation (27)



#### **Mission**

Our mission is to serve the Juvenile Court, children and their families, victims of juvenile crime, and the community by providing information, providing services and programs, and enhancing accountability and community safety. We do this in a culture that honors diversity and individuality within our organization and within the community.

#### **Program Goals**

- To expand the capacity of alternatives to detention, specialized treatment, and secure detention in accordance with the recommendations made by the Citizens Advisory Committee on Jail Planning and accepted by the Maricopa County Board of Supervisors.
- To recruit and retain a quality workforce necessary for program operations and to produce exceptional results.
- To ensure the safety and security of the staff we employ within department facilities and within the community.
- To operate at 98% or better level on all established benchmarks.
- To meet all expectations of the Administrative Office of the Court Operational Review.
- To establish policies, procedures, and practices that will enable ACA accreditation of probation and detention services.
- To expand the use of JOLTS as an integrated information system with Court-related partners, law enforcement, and schools as well as to complete system upgrades for desktop and notebook applications.
- To increase the partnerships that focus on reducing delinquent and incorrigible behavior through a measured investment in prevention.

#### **Community Impact**

The Juvenile Probation Department in Maricopa County addresses this concern and adds value to the community by the programs and services that:

- Prevent juvenile crime.
- Hold juveniles accountable for behavior that does not meet societal norms and laws.
- Teach skills that allow juveniles to change their behavior and produce positive results.

- Manage the risk that juvenile offenders pose to the community through a continuum of alternatives to detention, secure detention, early intervention, surveillance, supervision and treatment programs.
- Restore hope by responding to victims of crime and expecting juvenile offenders to repair harm through restitution and community service

The benefits received by the community when the Juvenile Probation Department in Maricopa County is effective are:

- Reduced juvenile crime and its associated costs.
- Reduced system costs that are associated with recidivism.
- Increased sense of well-being and safety in the community.
- Victims are paid restitution.
- A future workforce that is educate, drug-free, and crime-free.

#### **Performance Measures**

Performance Measures	FY 98 Actual	FY 99 Actual	FY 00 Estimated	FY 01 Projected
Incorrig. & Delinquency Complaints Received	38,145	33,808	40,000	357,000
Average Daily Detention Population	360	363	360	420
Juveniles Detained	11,041	9,890	11,041	11,550
Juveniles Placed on Probation	4,551	4,228	5,700	5,985
Satisfaction of Parents of Juveniles on Probation			86.0%	86.0%
Success of Probation type of release:				
Standard Probation	76.0%	80.1%	81.0%	81.0%
Intensive Probation	62.7%	73.9%	74.0%	74.0%

	•••	DEPARTMEN	TΑ	L SUMMARY BY FUN	D٦	YPE & CATEGO	RY	••••	•••	•••••
				JUVENILE PROBATI	ON					
:				Department 27						
FUND TYPE		Personal Services		Supplies & Services		Capital Outlay	To	tal Expenses	To	tal Revenue
GENERAL FUND	\$	9,263,391	\$	1,225,879	\$	201,050	\$	10,690,320	\$	32,600
SPECIAL REVENUE		26,447,108		3,415,701		146,250		30,009,059		17,100,000
TOTAL FUNDS	\$	35,710,499	\$	4,641,580	\$	347,300	\$	40,699,379	\$	17,132,600

		_	NIL	rtmort 27							
		Y 99-00	•	rtment 27 FY 99-00	_	FY 99-00		FY 00-01			0/
RESOURCES	FINA	L/ADOPTED		RESTATED		ROJECTED	FIN	IAL/ADOPTED		Variance	%
Beginning Fund Balance	\$	922,129	\$	922,129	\$	-	\$	1,079,000	\$	156,871	17
EVENUE											
S15 GRANTS		15,000,000		15,560,121		11,623,973		16,000,000		439,879	3
320 INTERGOVERNMENTAL 335 FEES & CHARGES		50,000 1,012,000		50,000 1,012,000		31,200 1,057,000		31,200 1,050,000		(18,800) 38,000	-38 -2
550 MISCELLANEOUS REVENUE		55,000		55,000		1,430		51,400		(3,600)	-7
Subtotal	\$	16,117,000	\$	16,677,121	\$	12,713,603	\$	17,132,600	\$	455,479	3
Total Resources	\$	17,039,129	\$	17,599,250	\$	12,713,603	\$	18,211,600	\$	612,350	3
VDENDITUDES											
XPENDITURES PERSONAL SERVICES											
701 REGULAR PAY	\$	23,137,757	\$	24,838,720	\$	24,029,815	\$	25,527,951	\$	(689,231)	-3
705 TEMPORARY PAY		884,529		1,195,623		830,375		931,930		263,693	22
710 SPECIAL PAY		445,418		454,178		658,278		478,935		(24,757)	-{
750 FRINGE BENEFITS		4,938,448		4,939,187		4,623,912		5,455,125		(515,938)	-10
780 SALARY ADJUSTMENTS		1,755,887		1,122,806		-		757,823		364,983	33
'90 OTHER PERSONAL SERVICES '95 P S INTER-FUND CREDIT (NEG)		2,629,173		1,566,795 379,473		26,538		3,063,775 (774,489)		(1,496,980) 1,153,962	-90 304
96 PSINTER-FUND CHARGES		30,000		30,000		-		774,489		(744,489)	-248
797 PERSONNEL SAVINGS (NEG)		(505,040)		(505,040)		-		(505,040)		(744,403)	240
Subtotal	\$	33,316,172	\$	34,021,742	\$	30,168,918	\$	35,710,499	\$	(1,688,757)	-
SUPPLIES & SERVICES											
01 GENERAL SUPPLIES	\$	3,431,184	\$	3,680,188	\$	2,614,794	\$	3,049,783	\$	630,405	1
02 MEDICAL SUPPLIES		1,000		1,000		4,700	-1	7,100		(6,100)	-61
05 CONTRACTUAL SERVICES - EXTERNAL		849,229		846,438		671,000	н	847,900		(1,462)	
107 HEALTH CARE SERVICES		36,100		36,100		1,800	-1	1,800		34,300	9
10 LEGAL		5,000		5,000		6,700		6,800		(1,800)	-3
15 INSURANCE		500		500		1,000		1,000		(500)	-10
20 RENT 25 REPAIRS AND MAINTENANCE		60,500 147,300		60,500 147,300		60,000 179,600		70,000 185,400		(9,500) (38,100)	-1 -2
27 MATERIAL MGNT DISCRETIONARY		700		700		1,000		1,100		(400)	-2 -5
28 MOTOR POOL		5,700		5,700		100		2,364		3,336	5
29 FUEL		36,400		39,191		32,000		23,986		15,205	3
30 TELECOM DISCRETIONARY		63,470		63,470		60,000		75,000		(11,530)	-1
38 TELECOM WIRELESS SYSTEMS		-		-		-		1,700		(1,700)	
41 EMPLOYEE TRAVEL		-		-		26,000		=		-	
42 EDUCATION		75,000		75,000		36,041		81,000		(6,000)	-
43 TRANSPORTATION/SHIPPING		145,600		145,600		163,193		155,800		(10,200)	-
44 JUDICIAL TRAVEL		10,000		10,000		6,000		13,800		(3,800)	-3
45 SUPPORT AND CARE OF PERSONS		4 000		-		1,000		1,000		(1,000)	
50 UTILITIES 60 MISCELLANEOUS EXPENSE		1,000 56,652		1,000		5,500 51,700		5,500		(4,500)	-45
72 S S INTER-FUND CREDIT (NEG)		(1,226,820)		56,652 (1,226,820)		51,700 (1,226,820)		54,247 (72,858)		2,405 (1,153,962)	-9
72 S S INTER-FUND CREDIT (NEG) 73 S S INTER-FUND CHARGES		1,226,820)		847,346		1.226.819		72,858		774,488	9
90 NON CAPITAL EQUIPMENT		-,0,0.0				-,220,010		56,300		(56,300)	3
Subtotal	\$	4,925,334	\$	4,794,865	\$	3,922,127	\$	4,641,580	\$	153,285	;
CAPITAL OUTLAY											
20 EQUIPMENT		89,130		68,930		80,970		347,300		(278,370)	-40
30 TRANSPORTATION		75,718		95,918		95,600		-		95,918	10
40 OTHER CAPITAL OUTLAY		5,912		5,912	_	-		-		5,912	10
Subtotal	\$	170,760	\$	170,760	\$	176,570	\$	347,300	\$	(176,540)	-10
Total Expenditures	\$	38,412,266	\$	38,987,367	\$	34,267,615	\$	40,699,379	\$	(1,712,012)	-
Operating Balance (Rev Exp.)	\$	(22,295,266)	\$	(22,310,246)	\$	(21,554,012)	\$	(23,566,779)	\$	(1,256,533)	-1
	Ф.	(04 070 407)	•	(04.000.44=)	•	<u> </u>	•	(00.407.773)	•	(4.000.000)	-
Ending Fund Balance (Resources Exp.)	\$	(21,373,137)	\$	(21,388,117)	\$	-	\$	(22,487,779)	\$	(1,099,662)	

POS	ITION DISTRIBUTION	•••••••
Dept	WORKING TITLE	FTE
27 JUVENILE PROBATION	ACCOUNTANT III	1.0
	ADMINISTRATIVE COORD II	3.0
	ADMINISTRATIVE COORD V	3.0
	ADMINISTRATV SUPPORT MGR	1.0
	ASSOCIATE DCSN SPPRT ANLT	2.0
	COURT INFORMATN PRCSR III	57.0
	COURT INFORMATN PRCSR IV	7.0
	COURT INFORMATN PRCSR V	14.0
	CUSTODIAN III	5.0
	DECISION SUPPRT ANLYST I	5.0
	FINANCIAL SERVICS ADM II	1.0
	GRAPHICS EQUIPMNT TECHII	1.0
	INFORMATION SVCS ADM-JDCL	1.0
	JUDICIAL ADMINISTRATR III	3.0
	JUDICIAL ADMINISTRATR V	3.0
	JUVENILE COURT SRVCS DIR	1.0
	JUVENILE PROBATION OFFICER III	2.0
	JUVENILE PROBATN OFCR II	5.0
	JUVENILE PROBATN OFCR III	427.0
	JUVENILE PROBATN OFCR IV	37.0
	JUVENILE PROBATN OFCR V	6.0
	JUVENLE CRT SVCS ASST DIR	3.0
	LAUNDRY WORKER II	6.0
	PHYSICAL EDUC-RECR COORD	2.0
	SENIOR DECISN SPPRT ANLYT	5.0
	SENIOR INFO TCHNLGY CNSLT	1.0:
	SERVICE WORKER III	2.0
	SPECIAL EDUCATN TCHR III	1.0
	SYSTEMS ADMINISTRATOR II	1.0
	TECHNICAL	1.0
	YOUTH SUPERVISOR	177.0
Total		784.0

# TOTAL BUDGET BY PROGRAM FY 2000-01 JUVENILE PROBATION Agency 270

Org	Title		Personal Services	;	Supplies & Services	Ca	pital Outlay	E	Total xpenditures	Revenue
• • 2729	PROBATION SVCS	\$	6,471,966	\$	281,600	\$	-	\$	6,753,566	\$ _
2739	ADMINISTRATION		441,335		409,528		54,800		905,663	32,600
2749	COMMUNITY SVCS		895,438		337,411		-		1,232,849	-
2769	RESEARCH & PLANNING		1,100,659		178,440		146,250		1,425,349	-
2779	DETENTION		45,736		-		-		45,736	-
2780	EXECUTIVE SERVICES		308,257		18,900		-		327,157	-
:		Totals: \$	9,263,391	\$	1,225,879	\$	201,050	\$	10,690,320	\$ 32,600

EXPEND		JUVEN	NILE	PROBATION ncy 270										
		FY 99-00 AL/ADOPTED		FY 99-00 RESTATED	F	FY 99-00 PROJECTED	FIN	FY 00-01 NAL/ADOPTED		Variance	%			
RESOURCES														
REVENUE														
620 INTERGOVERNMENTAL		50,000		50,000		31,200		31,200		(18,800)	(0			
650 MISCELLANEOUS REVENUE		5,000		5,000		1,400		1,400		(3,600)	-729			
Subtotal	\$	55,000	\$	55,000	\$	32,600	\$	32,600	\$	(22,400)	-419			
Total Resources	\$	55,000	\$	55,000	\$	32,600	\$	32,600	\$	(22,400)	-41			
101211100001000	<u> </u>				_			-	_	, ,				
EXPENDITURES														
PERSONAL SERVICES														
EXPENDITURES  PERSONAL SERVICES  701 REGULAR PAY  \$ 7,642,729 \$ 8,063,232 \$ 7,905,609 \$ 8,123,638 \$ (60,406) -1  705 TEMPORARY PAY  3,029 3,029 3,390 50,430 (47,401) -1565  710 SPECIAL PAY  65,170 30,000 (30,000)  750 FRINGE BENEFITS  1,489,977 1,528,007 1,435,792 1,624,028 (96,021) -6  780 SALARY ADJUSTMENTS  767,209 323,656 - 360,548 (36,892) -11  790 OTHER PERSONAL SERVICES  26,000 (26,000)  795 P S INTER-FUND CREDIT (NEG)  - 379,473 - (774,489) 1,153,962 304														
		3,029		3,029						, ,	-1565			
		4 400 077		4 500 007					n.	, ,	0			
						1,435,792								
		707,209		323,030		-				,	-11			
		_		379 473		_		•		,	304			
797 PERSONNEL SAVINGS (NEG)		(176,764)		(176,764)		-		(176,764)		-	0			
Subtotal	\$	9,726,180	\$	, ,	\$	9,409,961	\$	9,263,391	\$	857,242	8			
SUPPLIES & SERVICES	•	400.000	•	100.000	•	000 000	_	404.000	•	(55.700)	40			
801 GENERAL SUPPLIES 802 MEDICAL SUPPLIES	\$	128,900	\$	128,900	\$	390,600	\$	184,600	\$	(55,700)	-43			
805 CONTRACTUAL SERVICES - EXTERNAL		1,000 498,200		1,000 498,200		700 435,400		700 513,940		300 (15,740)	30 -3			
307 HEALTH CARE SERVICES		100	4	100		433,400		800		(700)	-700			
B10 LEGAL		5,000		5,000		5,600		5,600		(600)	-12			
B15 INSURANCE		500		500		1,000	ш	1,000		(500)	-100			
320 RENT		60,500		60,500		60,000		70,000		(9,500)	-16			
325 REPAIRS AND MAINTENANCE		140,900		140,900		164,600		166,400		(25,500)	-18			
MATERIAL MGNT DISCRETIONARY		700		700		900		1,000		(300)	-43			
MOTOR POOL		5,700		5,700		100		2,364		3,336	59			
329 FUEL		26,000		26,000		32,000		23,986		2,014	8			
330 TELECOM DISCRETIONARY		60,000		60,000		60,000		75,000		(15,000)	-25			
343 TRANSPORTATION/SHIPPING 344 JUDICIAL TRAVEL		141,000		141,000 10,000		146,500		146,500		(5,500)	-4 12			
350 UTILITIES		10,000 1,000		1,000		2,500		8,800 2,500		1,200 (1,500)	-150			
360 MISCELLANEOUS EXPENSE		46,900		46,900		45,400		49,547		(2,647)	-6			
372 S S INTER-FUND CREDIT (NEG)		(1,226,820)		(1,226,820)		(1,226,820)		(72,858)		(1,153,962)	-94			
890 NON CAPITAL EQUIPMENT		-		-		-		46,000		(46,000)				
Subtotal	\$	(100,420)	\$	(100,420)	\$	119,280	\$	1,225,879	\$	(1,326,299)	-1321			
CAPITAL OUTLAY														
920 EQUIPMENT		68,930		68,930		68,930		201,050		(132,120)	-1929			
Subtotal	\$	68,930	\$	68,930	\$	68,930	\$	201,050	\$	(132,120)	-192			
				10.000.440	r	0.500.474	•	10.000.000	•	(004.477)	<u>~</u>			
Total Expenditures	\$	9,694,690	\$	10,089,143	\$	9,598,171	\$	10,690,320	Ъ	(601,177)	-69			
Operating Balance (Rev Exp.)	\$	(9,639,690)	¢	(10,034,143)	Ф	(9,565,571)	Ф	(10,657,720)	¢	623,577	69			

# TOTAL BUDGET BY PROGRAM FY 2000-01 JUVENILE PROBATION GRANTS Agency 271

Org	Title		Personal Services	Supplies & Services	Ca	apital Outlay	Total Expenditur	es	Revenue
• • 2729	PROBATION SVCS	\$	7,329,626	\$ 2,000,000	\$	-	\$ 9,329,6	26	\$ 16,000,000
2739	ADMINISTRATION		31,445			-	31,4	45	-
2749	COMMUNITY SVCS		2,722,623	-		-	2,722,6	23	-
2759	JUVENILE INTENSIVE PROBATION SUPV GRA		3,636,003	-		-	3,636,0	03	-
2769	RESEARCH & PLANNING		200,075	-		-	200,0	75	-
2779	DETENTION		80,228	-		-	80,2	28	-
2780	EXECUTIVE SERVICES		-	-		- `	-		-
•	Totals:	\$ 1	14.000.000	\$ 2.000.000	\$	-	\$ 16,000.0	00	\$ 16,000,000

LAILI	<b>V</b>		PR	OBATION GR ncy 271			LC	, i		7	
	FI	FY 99-00 NAL/ADOPTED		FY 99-00 RESTATED	F	FY 99-00 PROJECTED	F	FY 00-01 NAL/ADOPTED		Variance	%
RESOURCES											
REVENUE											
615 GRANTS		15,000,000		15,560,121		11,623,973		16,000,000		439,879	0
Subtot	al \$	15,000,000	\$	15,560,121	\$	11,623,973	\$	16,000,000	\$	439,879	3%
Total Resource	es \$	15,000,000	\$	15,560,121	\$	11,623,973	\$	16,000,000	\$	439,879	3%
. 512. 7 (555 4.15)	,	-,,	Ť	7,411	•	,,		-,,	Ť	,-	
EXPENDITURES											
PERSONAL SERVICES											
701 REGULAR PAY	\$	8,165,868	\$	8,978,446	\$	8,720,211	\$	9,136,750	\$	(158,304)	-2%
705 TEMPORARY PAY		-		311,094		-		-		311,094	100%
710 SPECIAL PAY		-		21,532		-		-		21,532	100%
750 FRINGE BENEFITS		1,671,510		1,714,718		1,608,668		1,902,459		(187,741)	-11%
780 SALARY ADJUSTMENTS		-		360,803		-		-		360,803	100%
790 OTHER PERSONAL SERVICES		2,629,173		1,391,075		-		2,960,791		(1,569,716)	-113%
796 P S INTER-FUND CHARGES	_	30,000		30,000		-		-		30,000	100%
Subtot	al \$	12,496,551	\$	12,807,668	\$	10,328,879	\$	14,000,000	\$	(1,192,332)	-9%
SUPPLIES & SERVICES											
801 GENERAL SUPPLIES	\$	2,503,449	\$	2,752,453	\$	1,295,094	\$	2,000,000	\$	752,453	27%
Subtot	al \$	2,503,449	\$	2,752,453	\$	1,295,094	\$	2,000,000	\$	752,453	27%
CAPITAL OUTLAY											
Total Expenditure	s \$	15,000,000	\$	15,560,121	\$	11,623,973	\$	16,000,000	\$	(439,879)	-3%

### TOTAL BUDGET BY PROGRAM FY 2000-01 JUVENILE PROBATION SPECIAL FUNDING Agency 272

Org	Title		Personal Services	Supplies & Services	Ca	pital Outlay	Ex	Total penditures	Revenue
•	PROBATION SVCS	\$	521,746	\$ -	\$	-	\$	521,746	\$ -
• 2739 • 2749			357,216 84.929	-		-		357,216 84.929	1,658,000
2769	RESEARCH & PLANNING		101,200					101,200	-
• 2779 • 2780			81,961 41,479	75,000		-		81,961 116,479	-
		Totals: \$	1,188,531	\$ 75,000	\$	-	\$	1,263,531	\$ 1,658,000

EXPEN	_	VENILE PRO	BA	VENUES BY ATION SPECIA ency 272			IEC	СТ			
		Y 99-00 /ADOPTED		FY 99-00 RESTATED	F	FY 99-00 PROJECTED	FI	FY 00-01 NAL/ADOPTED		Variance	%
RESOURCES  Beginning Fund Balance	\$	820,930	\$	820,930	\$	-	\$	798,000	\$	(22,930)	(0)
REVENUE 635 FEES & CHARGES		832,000		832,000		867,000	_	860,000	•	28,000	0
Subtotal		832,000	\$	832,000		867,000		860,000		28,000	3%
Total Resources	\$	1,652,930	\$	1,652,930	\$	867,000	\$	1,658,000	\$	5,070	0%
EXPENDITURES PERSONAL SERVICES											
701 REGULAR PAY 750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS	\$	953,153 185,345	\$	824,067 150,003 69,296	\$	734,953 136,676	\$	939,078 185,036 21,753	\$	(115,011) (35,033) 47,543	-14% -23% 69%
790 OTHER PERSONAL SERVICES Subtotal	\$	1,138,498	\$	95,132 1,138,498	\$	26,538 898,167	\$	42,664 1,188,531	\$	52,468 (50,033)	55% -4%
SUPPLIES & SERVICES 805 CONTRACTUAL SERVICES - EXTERNAL 825 REPAIRS AND MAINTENANCE		29,040		29,040		7,000 1,000		-		29,040	100%
841 EMPLOYEE TRAVEL 842 EDUCATION 843 TRANSPORTATION/SHIPPING		75,000 -		75,000		26,000 36,041 9,693		- 75,000 -		- - -	0%
860 MISCELLANEOUS EXPENSE Subtotal	\$	104,040	\$	104,040	\$	200 79,934	\$	75,000	\$	29,040	28%
CAPITAL OUTLAY											
Total Expenditures	\$	1,242,538	\$	1,242,538	\$	978,101	\$	1,263,531	\$	(20,993)	-2%
Operating Balance (Rev Exp.)	\$	(410,538)	\$	(410,538)	\$	(111,101)	\$	(403,531)	\$	(7,007)	-2%
Ending Fund Balance (Resources - Exp.)	\$	410,392	\$	410,392	\$	-	\$	394,469	\$	15,923	4%

#### Maricopa County FY 2000-01 Annual Business Strategies

#### TOTAL BUDGET BY PROGRAM FY 2000-01 JUVENILE PROBATION VICTIM RESTITUTION PROGR

#### Agency 274

Org	Title		rsonal rvices	upplies & ervices	Сар	ital Outlay	Exp	Total penditures	ı	Revenue
2729 2739 2749 2769 2779 2780	PROBATION SVCS ADMINISTRATION COMMUNITY SVCS RESEARCH & PLANS DETENTION SVCS EXECUTIVE SERVICES		\$ :	\$ - - 50,000 - -	\$	- - - -	\$	- - 50,000 - - -	\$	- 50,000 - - -
		Totals:	\$	\$ 50,000	\$	-	\$	50,000	\$	50,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
JUVENILE PROBATION VICTIM RESTITUTION PROGR
Agency 274

0% 0%
Ω0/
076
0%
100%
-

#### TOTAL BUDGET BY PROGRAM FY 2000-01 JUVENILE PROBATION DIVERSION FEES

#### Agency 275

Org	Title			Personal Services		Supplies & Services	Сар	ital Outlay	Ex	Total penditures		Revenue
2729	PROBATION SERVICES		\$	_	\$	_	\$	_	\$	_	\$	_
:2739	ADMINISTRATION		•	-	•	-	•	-	•	-	•	471,000
2749	COMMUNITY SVCS			393,300		-		-		393,300		-
2769	RESEARCH & PLANS			-		-		-		-		-
2779	DETENTION SVCS			-		-		-		-		-
2780	EXECUTIVE SERVICES			-		-		-		-		-
:		Totals:	\$	393,300	\$	-	\$	-	\$	393,300	\$	471,000

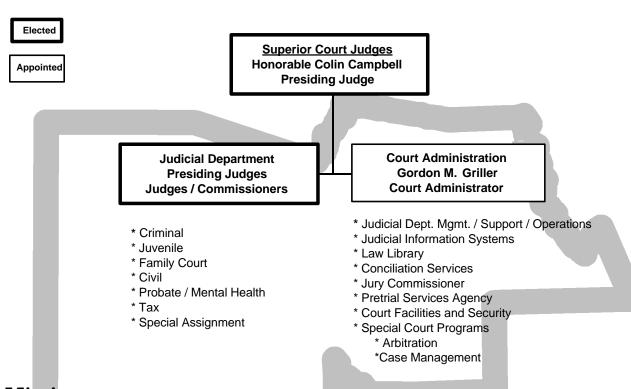
EXPEND	_	UVENILE PRO	BAT		_	SENCY/OBJI I FEES	ECT	Ī			
		FY 99-00 AL/ADOPTED		FY 99-00 RESTATED	F	FY 99-00 PROJECTED	FIN	FY 00-01 AL/ADOPTED	,	Variance	%
RESOURCES Beginning Fund Balance	\$	101,199	\$	101,199	\$	-	\$	281,000	\$	179,801	\$ 2
REVENUE 635 FEES & CHARGES		180,000		180,000		190,000		190,000		10,000	0
Subtotal	\$	180,000	\$	180,000	\$	190,000	\$	190,000	\$	10,000	6%
Total Resources	\$	281,199	\$	281,199	\$	190,000	\$	471,000	\$	189,801	67%
EXPENDITURES PERSONAL SERVICES											
701 REGULAR PAY 710 SPECIAL PAY	\$	246,571	\$	133,554	\$	93,308	\$	306,634 16,289	\$	(173,080) (16,289)	-130%
750 FRINGE BENEFITS		47,988		25,787		18,901		64,007		(38,220)	148%
780 SALARY ADJUSTMENTS 790 OTHER PERSONAL SERVICES		-		54,630 80,588		-		3,250 3,120		51,380 77,468	94% 96%
Subtotal	\$	294,559	\$	294,559	\$	112,209	\$	393,300	\$	(98,741)	-34%
SUPPLIES & SERVICES											
805 CONTRACTUAL SERVICES - EXTERNAL 829 FUEL		30,000 9,200		30,000 9,200		62,000				30,000 9,200	100% 100%
843 TRANSPORTATION/SHIPPING		-		-		2,000		-		-	10070
860 MISCELLANEOUS EXPENSE Subtotal	\$	39,200	\$	39,200	\$	100 64,100	\$	-	\$	39,200	100%
CAPITAL OUTLAY											
930 TRANSPORTATION		57,218		57,218	_	57,000			•	57,218	100%
Subtotal	\$	57,218	\$	57,218	\$	57,000	\$		\$	57,218	100%
Total Expenditures	\$	390,977	\$	390,977	\$	233,309	\$	393,300	\$	(2,323)	-1%
Operating Balance (Rev Exp.)	\$	(210,977)	\$	(210,977)	\$	(43,309)	\$	(203,300)	\$	(7,677)	-4%
Ending Fund Balance (Resources - Exp.)	\$	(109,778)	\$	(109,778)	\$	-	\$	77,700	\$	(187,478)	171%

# TOTAL BUDGET BY PROGRAM FY 2000-01 JUVENILE PROBATION DETENTION FUND Agency 276

Org	Title			Personal Services		Supplies & Services	Сар	oital Outlay	To Expend			Revenue
0700	DDODATION OF DVIO		_	07.405	•		•		Φ	7 405	•	
2729			\$	37,435	\$	-	\$	-	\$ 3	37,435	\$	- ;
• 2739	ADMINISTRATION			45,274		-		-	4	5,274		-
2749	COMMUNITY SERVICES			-		-		-		-		_
2769	RESEARCH & PLANNING			-		960		146,250	14	7,210		_
2779	DETENTION SERVICES		1	0,779,601		1,289,741		-	12,06	9,342		-
2780	EXECUTIVE SERVICES			2,967		-		-		2,967		-
•		Totals:	\$ 1	0,865,277	\$	1,290,701	\$	146,250	\$ 12,30	2,228	\$	-

	OOVERNEET		ATION DETEN gency 276	1110	ON I OND					
	FY 99-00 FINAL/ADOPTE	D	FY 99-00 RESTATED		FY 99-00 PROJECTED	FIN	FY 00-01 AL/ADOPTED		Variance	%
RESOURCES										
REVENUE										
EXPENDITURES										
PERSONAL SERVICES										
701 REGULAR PAY	\$ 6,129,43		6,839,421	\$	6,575,734	\$	7,021,851	\$	(182,430)	-3
705 TEMPORARY PAY	881,50		881,500		826,985		881,500		-	0
710 SPECIAL PAY	445,41		432,646		593,108		432,646		-	0
750 FRINGE BENEFITS	1,543,62		1,520,672		1,423,875		1,679,595		(158,923)	-10
780 SALARY ADJUSTMENTS	988,67	8	314,421		-		372,272		(57,851)	-18
790 OTHER PERSONAL SERVICES		-	-		-		31,200		(31,200)	
796 P S INTER-FUND CHARGES 797 PERSONNEL SAVINGS (NEG)	(328,27	-	(328,276)		-		774,489 (328,276)		(774,489)	0
Subtotal			9.660.384		9.419.702	•	10,865,277	2	(1,204,893)	-12
	ψ 9,000,30	- Ψ	9,000,304	Ψ	3,413,702	Ψ	10,000,211	Ψ	(1,204,033)	-12
SUPPLIES & SERVICES										
B01 GENERAL SUPPLIES	\$ 798,83	5 \$	798,835	\$	929,100	\$	815,183	\$	(16,348)	-2
802 MEDICAL SUPPLIES		-	-		4,000		6,400		(6,400)	
805 CONTRACTUAL SERVICES - EXTERNAL	291,98		289,198		166,600		333,960		(44,762)	-15
807 HEALTH CARE SERVICES	36,00	0	36,000		1,000		1,000		35,000	97
810 LEGAL	6.40	-	6 400		1,100		1,200		(1,200)	107
825 REPAIRS AND MAINTENANCE	6,40	U	6,400		14,000 100		19,000		(12,600) (100)	-197
827 MATERIAL MGNT DISCRETIONARY 829 FUEL	1,20	_	3,991		100		100		3,991	100
830 TELECOM DISCRETIONARY	3,47		3,470		_				3,470	100
838 TELECOM WIRELESS SYSTEMS	5,47	-	3,470		_		1,700		(1,700)	100
842 EDUCATION		_ (	_		_		6,000		(6,000)	
843 TRANSPORTATION/SHIPPING	4,60	0	4,600		5,000		9,300		(4,700)	-102
844 JUDICIAL TRAVEL	.,	-	-		6,000		5,000		(5,000)	
845 SUPPORT AND CARE OF PERSONS		-	-		1,000		1,000		(1,000)	
850 UTILITIES		-	_		3,000		3,000		(3,000)	
860 MISCELLANEOUS EXPENSE	9,75	2	9,752		6,000		4,700		5,052	52
873 S S INTER-FUND CHARGES	1,226,81	9	847,346		1,226,819		72,858		774,488	91
890 NON CAPITAL EQUIPMENT		-	-		-		10,300		(10,300)	
Subtotal	\$ 2,379,06	5 \$	1,999,592	\$	2,363,719	\$	1,290,701	\$	708,891	35
CAPITAL OUTLAY										
920 EQUIPMENT	20,20		-		12,040		146,250		(146,250)	
930 TRANSPORTATION	18,50		38,700		38,600		-		38,700	100
940 OTHER CAPITAL OUTLAY	5,91		5,912		-	•	-	_	5,912	100
Subtotal	\$ 44,61	2 \$	44,612	\$	50,640	\$	146,250	\$	(101,638)	-228
Total Expenditures	\$ 12,084,06	1 \$	11,704,588	\$	11,834,061	\$	12,302,228	\$	(597,640)	-5
Operating Balance (Rev Exp.)	\$ (12,084,06	·4\	(11,704,588)	æ	(11,834,061)	æ	(12,302,228)	æ	597,640	5

#### Superior Court (38)



#### Mission

The mission of Superior Court of Arizona in Maricopa County is to fulfill all purposes of court, by providing:

- Public access to the justice system
- Public forums and processes for just resolution of legal disputes
- Timely, efficient and effective individual justice court cases

#### Program Goals

- Provide fair, speedy justice while reducing delay
- Improve public trust and ensure public safety through deterrence of criminal behavior
- Improve public access to court services and information
- Protect children and families through quality family/juvenile court programs and services
- Enhance public understanding of issues facing courts today
- Enhance citizen participation in the justice process
- Evaluate and enhance court processes through a commitment to innovation
- Provide thorough, accurate and timely information for informed judicial-decision making

#### **Community Impact**

The Superior Court provides to all citizens of Maricopa County access to the justice system and a forum for the resolution of legal disputes through the effective functioning of the legal system. Each individual is entitled to receive just adjudication in a timely and efficient manner through this system.

#### **Performance Measures**

Performance Measures	FY 98 Actual	FY 99 Actual	FY 00 Estimated	FY 01 Projected
Civil Case Fillings	31,158	32,817	33,000	-
Criminal Case Filings	24,739	24,372	28,500	-
Domestic Relations Case Filings	30,962	29,984	31,000	-
Probate & Mental Health Case Filings	6,403	7,965	6,500	-
Juvenile Case Filings	18,610	16,515	18,750	-
Tax Court Case Filings	1,893	1,319	2,000	-

	••••	DEPARTMEN	ΤA	L SUMMARY BY FUN	D T	YPE & CATEGO	RY	• • • • • • • • • • • • • • • • • • • •		
				SUPERIOR COURT Department 38	Γ					
FUND TYPE		Personal Services		Supplies & Services		Capital Outlay	Т	otal Expenses	Tot	al Revenue
GENERAL FUND	\$	32,109,586	\$	7,166,124	\$	-	\$	39,275,710	\$	260,000
SPECIAL REVENUE		5,985,951		2,536,920		515,000		9,037,871		9,037,871
TOTAL FUNDS	\$	38,095,537	\$	9,703,044	\$	515,000	\$	48,313,581	\$	9,297,871

ESOURCES  EVENUE 15 GRANTS		EINI	FY 99-00	epa	rtment 38						
EVENUE 15 GRANTS		EINL					EV 00 00	EV 00 04			
EVENUE 15 GRANTS		TIIN/	AL/ADOPTED		FY 99-00 RESTATED	Р	FY 99-00 ROJECTED	FY 00-01 FINAL/ADOPTED		Variance	%
15 GRANTS											
15 GRANTS											
			4 770 004		0.470.077		0.470.077	0.400.007		004700	
			1,770,881		2,179,077		2,179,077	2,463,867		284,790	1
20 INTERGOVERNMENTAL 35 FEES & CHARGES			1,424,139 5,214,717		1,250,579 5,214,717		1,250,579 5,214,717	1,327,186 5,206,187		76,607 (8,530)	
50 MISCELLANEOUS REVENUE			203,500		377,060		377,060	300,631		(76,429)	-2
30 WIIGOELEANEOGO REVENOE	Subtotal	\$	8.613.237	\$	9,021,433	\$	9.021.433		\$	276,438	-2
	Oubtotal	Ψ	0,010,201	Ψ	0,021,100	Ψ	0,021,100	Ψ 0,201,011	Ψ	270,100	
Total	Resources	\$	8,613,237	\$	9,021,433	\$	9,021,433	\$ 9,297,871	\$	276,438	
		_						_			
(PENDITURES									1		
ERSONAL SERVICES		•	00 454 500		00 070 505	•	00.450.404	<b>A</b> 04 000 000	_	(004.070)	
1 REGULAR PAY		\$	30,154,528	\$	30,872,595	\$	29,156,404		\$	(364,073)	,
05 TEMPORARY PAY 10 SPECIAL PAY			494,400 268,860		92,709 265,886		103,375 406,746	67,000 205,000		25,709 60,886	2
50 FRINGE BENEFITS			4,854,859		4,850,742		4,587,205	5,416,444		(565,702)	
30 SALARY ADJUSTMENTS			924,092		212,823		39,846	1,318,528		(1,105,705)	-52
O OTHER PERSONAL SERVICES			-		798,383		826.952	1,139,987		(341,604)	-4
95 P S INTER-FUND CREDIT (NEG)			(574,665)		(574,665)		(574,665)	(719,126)	М	144,461	2
6 P S INTER-FUND CHARGES			574,665		640,106		574,665	719,126		(79,020)	-
7 PERSONNEL SAVINGS (NEG)			(788,865)		(788,865)		· -	(1,288,090)		499,225	
	Subtotal	\$	35,907,874	\$	36,369,714	\$	35,120,528	\$ 38,095,537	\$	(1,725,823)	
UPPLIES & SERVICES		_		_		_				(2.12.22)	
O1 GENERAL SUPPLIES	EDNIAL	\$	1,006,087	\$	979,835	\$	1,315,675		\$	(240,003)	-2
05 CONTRACTUAL SERVICES - EXT	ERNAL		789,341		811,843		556,459	892,600		(80,757)	
07 HEALTH CARE SERVICES 0 LEGAL			368,630 3,853,500		331,129 3,874,800		235,898 4,161,305	318,630 3,889,800		12,499 (15,000)	
15 INSURANCE			219		219		219	3,009,000		(13,000)	10
20 RENT			693,900		742,350		751,119	792,920		(50,570)	10
5 REPAIRS AND MAINTENANCE			468,151		466,252		472,141	900,056		(433,804)	-9
7 MATERIAL MGNT DISCRETIONAL	RY		20,240		20,240		50,100	37,000		(16,760)	-8
8 MOTOR POOL			10,000		11,328		21,579	15,000		(3,672)	-:
9 FUEL			, -		1,328		· -	-		1,328	1
0 TELECOM DISCRETIONARY			152,747		153,227		167,042	150,000		3,227	
0 ELECTED OFFICIAL TRAVEL			54,260		54,260		60,151	65,000		(10,740)	-2
1 EMPLOYEE TRAVEL			60,235		60,235		61,852	62,500		(2,265)	
2 EDUCATION			85,765		85,014		75,532	66,500		18,514	2
3 TRANSPORTATION/SHIPPING			81,487		83,438		64,701	62,200		21,238	- 2
50 UTILITIES			21,000		21,000		21,000	22,000		(1,000)	
MISCELLANEOUS EXPENSE	Subtotal	\$	1,244,718 8,910,280	\$	1,244,718 8,941,216	\$	1,230,266 9,245,039	1,209,000 \$ 9,703.044	Φ.	35,718 (761,828)	
	Gubiolai	Ψ	0,310,200	φ	0,041,210	φ	3,243,039	Ψ 3,103,044	Ψ	(101,020)	
APITAL OUTLAY											
5 BUILDINGS AND IMPROVEMENTS	S		40,000		40,000		40,000	40,000		-	
O EQUIPMENT			637,500		670,080		667,615	475,000		195,080	2
10 OTHER CAPITAL OUTLAY			<u> </u>		_		· -	-		-	
	Subtotal	\$	677,500	\$	710,080	\$	707,615	\$ 515,000	\$	195,080	2
Total Fx	penditures	\$	45,495,654	\$	46,021,010	\$	45,073,182	\$ 48,313,581	\$	(2,292,571)	
. Star Ex	- 3	÷	,,	i	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		, -,	,		. , , - ,	,

POS	ITION DISTRIBUTION	•
Dept	WORKING TITLE	FTE
38 SUPERIOR COURT	ACCOUNTANT I	2.0
	ACCOUNTANT III	1.0
:	ADMINISTRATIVE ASSTNT II	12.0
•	ADMINISTRATIVE ASSTNT III	2.0
•	ADMINISTRATIVE COORD I	7.0
•	ADMINISTRATIVE COORD II	14.0:
•	ADMINISTRATIVE COORD III	15.0
	ADMINISTRATIVE COORD IV	10.0
	ADMINISTRATIVE COORD V	5.0
:	BAILIFF	92.5
	BUILDING OPERATIONS SUPDT	1.0
:	BUYER I	1.0
•	BUYER IV	1.0
•	CHIEF DEPUTY COURT ADMIN.	1.0
•	COLLECTOR	3.0:
:	COMPUTER CENTER DIRECTOR	1.0
•	COMPUTER OPERATIONS SPVR	1.0
•	CONCILIATN SRVCS DIR	1.0
•	COURT COMMISSIONER	28.2
•	COURT CONCILIATOR II	2.0
:	COURT CONCILIATOR III	13.0
•	COURT CONCILIATOR IV	11.0
•	COURT CONCILIATOR V	4.0
•	COURT HEARING OFFICER	1.0
•	COURT HR DIRECTOR	1.0
•	COURT INFORMATN PRCSR II	3.0
	COURT INFORMATN PRCSR III	112.5
:	COURT INFORMATN PRCSR IV	30.5
•	COURT INFORMATN PRCSR V	8.0
•	COURT INTERPRETER COORD	1.0
•	COURT INTERPRETER I	7.0:
•	COURT INTERPRETER II	10.0
•	COURT INVESTIGATOR II	4.0:
•	COURT REPORTER	73.0
•	COURT SECURITY SUPERVISOR	3.0:
•	COURT SPECIALIST	3.0
•	COURT TRANSLATOR II	1.0
	FACILITIES PROJ COORD I	1.0
•	GRAPHICS EQUIPMNT TECHI	4.0
:	HUMAN RESRCES SEN. ANALYST	3.0:
•	INFORMATION SVCS ADM-JDCL	1.0
•	INFORMATION SYSTEMS ANALYST	3.0
•	INFORMATION SYSTEMS CNSLT	1.0
	INFORMTN TCHNLGY CNSLT II	3.0
•	INTEGRATD SYS DSGN ANL I	2.0
	JUDICIAL ADMINISTRATOR I	1.0
:	JUDICIAL ADMINISTRATR III	1.0
•	JUDICIAL ASSISTANT I	7.0
:	JUDICIAL ASSISTANT II	111.0
•	JUDICIAL SRVCS ADMIN II	4.0
•	JUDICIAL SRVCS ADMIN III	12.0
•	JUDICIAL SRVCS ADMIN IV	4.0
•	JUDICIAL SRVCS ADMIN V	5.0
•	LAW LIBRARIAN II	4.0

• • • • • • • • • • • • • • • • • • • •	
LAW LIBRARY ADMINISTRTR	1.0
LAW LIBRARY AIDE	2.0
LAW LIBRARY ASSISTANT DIR	1.0
LAW LIBRARY ASSISTANT I	1.0
LAW LIBRARY ASSISTANT II	2.0
LAW LIBRARY ASSISTANT III	3.0
LAW RESEARCHER	6.0
LEAD COMPUTER OPERATOR	5.0
LEAD DATA ANALYST	1.0
LEAD INTGRTD SYS DSGN ANL	1.0
LEAD PROGRAMMER-ANALYST	3.0
LEAD SYSTEMS ADMINISTRATOR	1.0
MANAGEMENT ANALYST IV	1.0
OFFICE SUPERVISOR I	1.0
PRETRIAL SERVICES ADMIN	1.0
PRETRIAL SRVCS OFFCR I	6.0
PRETRIAL SRVCS OFFCR III	28.0:
PRETRIAL SRVCS OFFCR IV	7.0
PRETRIAL SRVCS OFFCR V	3.0
PRODUCTION CONTROL ANLYST	2.0
PROJECT MANAGER	4.0
REFERENCE LIBRARIAN	1.0
SECURITY GUARD	15.5
SECURITY GUARD I	65.0:
SECURITY MANAGER	1.0
SENIOR LAW RESEARCHER	2.0
SENIOR PROGRAMMER-ANALYST	1.0
SENIOR SYSTEMS PROGRAMMER	2.0
SERVICE WORKER IV	1.0:
SUPERIOR COURT ADMNSTRTR	1.0
SUPERIOR COURT DPTY ADMIN	3.0:
SUPERIOR COURT JUDGE	83.0
TRADES GENERALIST	1.0
Total	910.2

## TOTAL BUDGET BY PROGRAM FY 2000-01 SUPERIOR COURT CHILDREN'S ISS EDUC Agency 38A

Org	Title	Personal Services	upplies & Services	Сар	ital Outlay	Ex	Total penditures	Revenue
3882 3883 3885		\$ :	\$ 20,000	\$	- -	\$	20,000	\$ 20,000 - -
:	Totals:	\$ -	\$ 20.000	\$	-	\$	20.000	\$ 20.000

EXPENDI	TURES AND RE SUPERIOR COUF Ag			ECT		
RESOURCES	FY 99-00 FINAL/ADOPTED	FY 99-00 RESTATED	FY 99-00 PROJECTED	FY 00-01 FINAL/ADOPTED	Variance	%
REVENUE	20.000	00,000	00.000	20,000		
635 FEES & CHARGES Subtotal	20,000 \$ 20,000	\$ 20,000	20,000 \$ 20,000	\$ 20,000	\$ -	0%
Total Resources	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ -	0%
EXPENDITURES PERSONAL SERVICES						
SUPPLIES & SERVICES 801 GENERAL SUPPLIES	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ -	0%
805 CONTRACTUAL SERVICES - EXTERNAL 860 MISCELLANEOUS EXPENSE	15,000 2,500	15,000 2,500	15,000 2,500	15,000 2,500		0% 0%
Subtotal	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ -	0%
CAPITAL OUTLAY						
Total Expenditures	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ -	0%

		то	TAL	BUD	GET B	ΥP	ROGRAM					
				FY	2000-	-01						
		SUPERIO	R CO	URT [	OOM RE	LM	EDIATION/E	DUC				
				Αg	gency 3	8B						
				Per	sonal	,	Supplies &			Total		
Org	Tit	e		Ser	vices		Services	Capital Out	lay	Expenditures		Revenue
3882	) e i	TAFF AND OPERATING COSTS		\$ 2	243,318	•	10.000	¢		\$ 253.318	\$	253,318
3883		ROFESSIONAL SERVICES		ψ 2	-	Ψ	-	Ψ -		φ 255,516 -	Ψ	255,510
3885		JSTODY AND VISITATION PROGRAM			-		-	-		-		-
3895	5 LI	BRARY BOOK FUND			-		-	-		-		
<b></b>		Tot	als:	\$ 2	243,318	\$	10,000	\$ -		\$ 253,318	\$	253,318

· ———		RIOR COURT	DO			SENCY/OBJE ON/EDUC	EC1	Г			
		FY 99-00 AL/ADOPTED		FY 99-00 RESTATED		FY 99-00 PROJECTED	FII	FY 00-01 NAL/ADOPTED	,	Variance	%
RESOURCES											
REVENUE											
635 FEES & CHARGES		253,798		253,798		253,798		253,318		(480)	(0)
Subtotal	\$	253,798	\$	253,798	\$	253,798	\$	253,318	\$	(480)	0%
Total Resources	\$	253,798	\$	253,798	\$	253,798	\$	253,318	\$	(480)	0%
EXPENDITURES PERSONAL SERVICES											
701 REGULAR PAY 705 TEMPORARY PAY	\$	191,239 15,000	\$	134,694 -	\$	134,694	\$	81,266	\$	53,428 -	40%
750 FRINGE BENEFITS		37,559		24,750		24,750		14,591		10,159	41%
790 OTHER PERSONAL SERVICES 796 P S INTER-FUND CHARGES		-		84,354		84,354		3,000 144,461		81,354 (144,461)	96%
Subtotal	\$	243,798	\$	243,798	\$	243,798	\$	243,318	\$	480	0%
SUPPLIES & SERVICES  801 GENERAL SUPPLIES	æ	10,000	\$	10,000	Ф	10,000	\$	10,000	•		0%
Subtotal	\$	10,000	\$	10,000			\$	10,000		-	0%
CAPITAL OUTLAY											
Total Expenditures	\$	253.798	\$	253.798	\$	253.798	\$	253.318	\$	480	0%

	T(	OTAL BUD	GET	BY P	ROGRAM	••••	• • • • • • • •	••••	•••••	••••	
		F	Y 200	0-01							
	SU	PERIOR COL	JRT LA	W LIB	RARY FUN	D					
:		A	gency	38C							,
			ersonal		Supplies &				Total		
Org Title		Se	rvices		Services	Capi	tal Outlay	Exp	enditures	F	Revenue
3894 PUB	LIC SERVICES	\$	_	\$	-	\$	_	\$	_	\$	-
	RARY BOOK FUND		-		800,000		-		800,000		800,000
3896 PRO	PER LITIGANT SERVICES		-		-	_	-	_		_	-
	Т	otals: \$	-	<u>\$</u>	800,000	\$	<del></del>	\$	800,000	\$	800,000

EXPENDI		EVENUES BY A IRT LAW LIBRAF Jency 38C		ECT		
	FY 99-00 FINAL/ADOPTED	FY 99-00 RESTATED	FY 99-00 PROJECTED	FY 00-01 FINAL/ADOPTED	Variance	%
RESOURCES REVENUE						
635 FEES & CHARGES	800,000	800,000	800,000	800,000	-	-
Subtotal		\$ 800,000			\$ -	0%
Total Resources	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ -	0%
EXPENDITURES PERSONAL SERVICES SUPPLIES & SERVICES				7		
860 MISCELLANEOUS EXPENSE	800,000	800,000	800,000	800,000	-	0%
Subtotal  CAPITAL OUTLAY	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ -	0%
CAFIIALOUILAI						
Total Expenditures	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ -	0%

		TOTAL	_			ROGRAM					 
			ŀ	FY 2000-	01						•
:		SUPER	IOR	COURT F	ILL	THE GAP					•
:				Agency 38	3D						
											•
			Р	Personal		Supplies &				Total	•
Org	Title		S	ervices		Services	Cap	ital Outlay	Ex	penditures	Revenue
											•
3851	JUDGES STAFF		\$	599,688	\$	-	\$	50,000	\$	,	\$ 649,688
3862	CASE PROCESSING			147,052		-		-		147,052	147,052
3872	SPECIAL FUNDING FOR JIS	_		66,838		-		-		66,838	66,838
		Totals:		\$813,578		\$0		\$50,000		\$863,578	\$863,578

	3	SUPERIOR ( A	gency 38		E GAI	۲				
		99-00 DOPTED	FY 99			FY 99-00 OJECTED	FY 00-01 AL/ADOPTED	١	/ariance	%
RESOURCES										
REVENUE										
615 GRANTS		-		08,196		408,196	863,578		455,382	1
Subtotal	\$	-	\$ 4	08,196	\$	408,196	\$ 863,578	\$	455,382	112%
Total Resources	\$	-	\$ 4	08,196	\$	408,196	\$ 863,578	\$	455,382	112%
EXPENDITURES PERSONAL SERVICES										
701 REGULAR PAY 750 FRINGE BENEFITS	\$	-	*	83,771 36,249	\$	149,073 28,492	\$ 509,476 104,102	\$	(325,705) (67,853)	-177% -187%
790 OTHER PERSONAL SERVICES		-	1	27,796		170,251	200,000		(72,204)	-56%
Subtotal	\$	-	\$ 3	47,816	\$	347,816	\$ 813,578	\$	(465,762)	-134%
SUPPLIES & SERVICES								٦		
CAPITAL OUTLAY									-	
920 EQUIPMENT		-		60,380		60,380	50,000		10,380	17%
Subtotal	\$	-	\$	60,380	\$	60,380	\$ 50,000	\$	10,380	17%
Total Expenditures	\$		\$ 4	08,196	\$	408,196	\$ 863,578	\$	(455,382)	-112%

# TOTAL BUDGET BY PROGRAM FY 2000-01 SUPERIOR COURT Agency 380

Org	Title		Personal Services		upplies & Services	Capital Outlay	Total Expenditures	Revenue
3821	JUDICIAL DIVISIONS	\$	208,547	\$	_	\$ -	\$ 208,547	\$ -
	ADMINISTRATION	Ψ	801,981	ų.	179,000	Ψ -	980,981	Ψ _
•	CASE PROCESSING - DURANGO		-		179,000		300,301	_
3824					_	_		_ :
3825	DETENTION DIVISION							_ :
,	AUTOMATION DIVISION		_		_		_	_ ;
3827	INITIAL APPEARANCE COURT		_		_	- '		_
3828	SECURITY		69,121		_	_	69,121	-
3829	COUNTY SERVICES		-		_	_	-	-
3831	JUDGES' SALARIES & ERE		5,188,641		9	_	5,188,650	_
3832			1,833,034		-	_	1,833,034	_
3833			112,156		_	_	112,156	
3834			847,992		_	_	847,992	_
3835			-		_	_	-	_
3837	RETIRED JUDGES		_		_	_	-	
3841	JUDGES' STAFF (SE)		_		-	-		. :
	COMMISSIONERS' STAFF (SE)		_		-	-	_	
	CASE-RELATED OPERATIONS (SE)		319,306		16,500	-	335,806	
	SECURITY (SE)		362,365		´ <b>-</b>	-	362,365	_ :
	ADMINISTRATION (SE)		· -		-	-	· <u>-</u>	
	LAW LIBRARY (SE)		-		-	-	-	-
3848	JURY COMMISSION (SE)		28,225		410,000	-	438,225	-
3849	· · ·				´ <b>-</b>	-	, <u>-</u>	-
3851	JUDGES' STAFF		8,240,254		94,000	-	8,334,254	-
3852	COMMISSIONERS' STAFF		545,982		-	-	545,982	-
3853	FAMILY LAW REFEREE		(16,786)			-	(16,786)	-
3854	PRO TEMPORE STAFF		` - \		-	-	-	-
3855	SUPPLEMENTAL STAFF		621,560		_	_	621,560	-
3856	SPECIAL DIVISION STAFF		-		-	-	-	-
3857	VISITING JUDGES		-		1,000	-	1,000	-
3858	INITIAL APPEARANCE COURT		-		-	-	-	- :
3859	SPECIAL DR DIVISIONS		-		-	-	-	- :
3861	ADMINISTRATION		2,387,690		84,000	-	2,471,690	-
3862	CASE PROCESSING		4,258,192		1,248,630	-	5,506,822	-
3863	SECURITY		1,082,483		2,975	-	1,085,458	-
3864	JURY COMMISSION		394,829		2,238,000	-	2,632,829	260,000
3865	PRE-TRIAL SERVICES		2,063,289		391,000	-	2,454,289	-
	INTERPRETERS		1,006,258		174,000	-	1,180,258	-
	SUPPLY & FACILITIES		399,244		482,854	-	882,098	-
			123,855		110,000	-	233,855	-
3869			(1,144,164)		180,000	-	(964,164)	-
3871	ADMINISTRATION		305,370		1,322,656	-	1,628,026	-
	TECHNICAL SUPPORT		519,611		-	-	519,611	-
•	APPLICATIONS		-		-	-	-	-
3875	OPERATIONS		610,736		-	-	610,736	-
3876			-			-		-
	COUNTY SERVICES		-		25,000	-	25,000	-
	ACS COSTS		-		-	-	-	-
•	ACS PERSONNEL		-		-	-		-
•	COUNTY FUNDED STAFF		276,844		-	-	276,844	-
	STAFF AND OPERATING COSTS		662,971		206,500	-	869,471	-
	ON-CALL STAFF		-		-	-	-	-
	COUNTY SERVICES		-		-	-	-	-
	PUBLIC SERVICES		-		-	-	-	-
	LIBRARY BOOK FUND		-		-	-	-	-
3896	PRO PER LITIGANT SERVICES	·-+-1	-	r.	7 400 401	<u>-</u>	e 00 075 740	<u> </u>
· · • • • • •	ا 	otais: \$	32,109,586	<b>Ф</b>	<i>i</i> ,100,124	\$ -	\$ 39,275,710	\$ 260,000

				RIOR COURT ency 380							
	FIN	FY 99-00 AL/ADOPTED		FY 99-00 RESTATED	F	FY 99-00 PROJECTED	FIN	FY 00-01 IAL/ADOPTED		Variance	%
ESOURCES											
EVENUE											
EVENUE 335 FEES & CHARGES		260,000		260.000		260.000		260.000			
Subtotal	\$	260,000	\$	260,000	\$	260,000	\$	260,000	\$	<u> </u>	0%
7.110	•	260.000	•	260.000	0	260.000	0	260.000	\$		0%
Total Resources	<b>D</b>	260,000	\$	260,000	<b></b>	260,000	\$	260,000	Þ		0%
XPENDITURES											
PERSONAL SERVICES											
701 REGULAR PAY	\$	26,602,489	\$	27,422,412	\$	25,726,972	\$	27,692,597	\$	(270,185)	-19
705 TEMPORARY PAY		172,400		65,000		75,666		67,000		(2,000)	-3%
710 SPECIAL PAY		188,860		184,468		330,593		190,000		(5,532)	-3%
750 FRINGE BENEFITS		4,157,885		4,169,996		3,911,376		4,676,172		(506,176)	-12%
780 SALARY ADJUSTMENTS		847,000		175,341		-		1,281,161		(1,105,820)	-631%
790 OTHER PERSONAL SERVICES		-		-		-		65,411		(65,411)	
795 P S INTER-FUND CREDIT (NEG)		(574,665)		(574,665)		(574,665)		(574,665)	Т	-	0%
796 P S INTER-FUND CHARGES		-		65,441		-		-		65,441	100%
797 PERSONNEL SAVINGS (NEG)		(788,865)		(788,865)		-		(1,288,090)		499,225	63%
Subtotal	\$	30,605,104	\$	30,719,128	\$	29,469,942	\$	32,109,586	\$	(1,390,458)	-5%
SUPPLIES & SERVICES											
301 GENERAL SUPPLIES	\$	726,587	\$	726,587	\$	1,062,427	\$	1,115,838	\$	(389,251)	-54%
305 CONTRACTUAL SERVICES - EXTERNAL		589,341		589,341		333,957		670,600		(81,259)	-14%
807 HEALTH CARE SERVICES		318,630		318,630		223,399		318,630		-	0%
B10 LEGAL		3,644,500		3,644,500		3,931,005	- 1	3,659,500		(15,000)	0%
INSURANCE		219		219		219		-		219	100%
320 RENT		263,400		263,099		271,868		304,500		(41,401)	-16%
REPAIRS AND MAINTENANCE		354,651		352,752		358,641		488,556		(135,804)	-38%
MATERIAL MGNT DISCRETIONARY		20,240		20,240		50,100		37,000		(16,760)	-83%
MOTOR POOL		10,000		11,328		21,579		15,000		(3,672)	-32%
329 FUEL		-		1,328		-		-		1,328	100%
330 TELECOM DISCRETIONARY		152,747		153,227		167,042		150,000		3,227	2%
340 ELECTED OFFICIAL TRAVEL		49,260		49,260		55,151		60,000		(10,740)	-22%
341 EMPLOYEE TRAVEL		24,235		24,235		25,852		36,500		(12,265)	-51%
342 EDUCATION		43,765		43,765		34,283		40,500		3,265	7%
TRANSPORTATION/SHIPPING		44,987		44,987		26,250		23,500		21,487	48%
350 UTILITIES		20,000		20,000		20,000		21,000		(1,000)	-5%
360 MISCELLANEOUS EXPENSE		253,218		253,218		238,766		225,000		28,218	119
Subtotal	\$	6,515,780	\$	6,516,716	\$	6,820,539	\$	7,166,124	\$	(649,408)	-10%
CAPITAL OUTLAY											
20 EQUIPMENT		27.500		29.700		27.235		_		29.700	100%
040 OTHER CAPITAL OUTLAY		21,500		23,700		21,200		_		23,700	1007
Subtotal	\$	27,500	\$	29,700	\$	27,235	\$	<u>-</u>	\$	29,700	100%
		,				,				,	
Total Expenditures	\$	37,148,384	\$	37,265,544	\$	36,317,716	\$	39,275,710	\$	(2,010,166)	-5%
Operating Balance (Rev Exp.)	\$	(36,888,384)	\$	(37.005.544)	\$	(36,057,716)	\$	(39,015,710)	\$	2,010,166	5%

### TOTAL BUDGET BY PROGRAM FY 2000-01 SUPERIOR COURT GRANTS Agency 381

Org	Title		Personal Services	upplies & Services	Cap	oital Outlay	Ex	Total penditures	Revenue
3812	CASE OPERATIONS GRANTS	\$	367,463	\$ 56,500	\$	-	\$	423,963	\$ 423,963
3813	CASE PROCESSING ASSISTANCE		417,155	97,500		-		514,655	514,655
3815	CRIMINAL JUSTICE ENHANCEMENT		98,432	20,000		-		118,432	118,432
3816	MISCELLANEOUS GRANTS & FUNDS		195,000	70,000		50,000		315,000	315,000
3818	SJI GRANTS		-	-		-		-	-
3822	ADMINISTRATION		195,319	32,920				228,239	228,239
3872	SPECIAL FUNDING FOR JIS		<b>-</b>	-		- `		-	· -
- 1	Total	s: \$	1.273.369	\$ 276.920	\$	50.000	\$	1.600.289	\$ 1.600.289

EXPEN		SUPERIO	OR (	ENUES BY COURT GRA ncy 381		GENCY/OBJ	IEC	т			
	FY 99-0			FY 99-00 ESTATED	F	FY 99-00 PROJECTED	FIN	FY 00-01 IAL/ADOPTED		Variance	%
RESOURCES											
REVENUE 615 GRANTS	1,77	0,881		1,770,881		1,770,881		1,600,289		(170,592)	(0)
Subtotal	\$ 1,77	0,881	\$	1,770,881	\$	1,770,881	\$	1,600,289	\$	(170,592)	-10%
Total Resources	\$ 1,77	0,881	\$	1,770,881	\$	1,770,881	\$	1,600,289	\$	(170,592)	-10%
EXPENDITURES PERSONAL SERVICES											
701 REGULAR PAY 705 TEMPORARY PAY 710 SPECIAL PAY	18	79,136 80,000 85,000	\$	1,039,557 27,709 54,639	\$	1,062,595 27,709 44,064	\$	877,801	\$	161,756 27,709 54,639	16% 100% 100%
750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS	18	34,245 88,000		202,049 21,040		207,187 34,380		175,568 25,000		26,481 (3,960)	13% -19%
790 OTHER PERSONAL SERVICES Subtotal	\$ 1,41	6,381	\$	71,387 1,416,381	\$	40,446 1,416,381	\$	195,000 1,273,369	\$	(123,613) 143,012	-173% 10%
SUPPLIES & SERVICES 801 GENERAL SUPPLIES	\$ 4	5,000	¢.	18,748	¢	18,748	¢	10,000	¢.	8,748	47%
805 CONTRACTUAL SERVICES - EXTERNAL 807 HEALTH CARE SERVICES	7	6,000 6,000	Φ	98,502 12,499	φ	98,502 12,499	Φ	108,000	Ф	(9,498) 12,499	-10% 100%
810 LEGAL 820 RENT		75,000 -		96,300 48,751		96,300 48,751		96,300 32,920		- 15,831	0% 32%
<ul><li>825 REPAIRS AND MAINTENANCE</li><li>842 EDUCATION</li><li>843 TRANSPORTATION/SHIPPING</li></ul>		2,500 1,000 0,000	ı	2,500 249 11,951		2,500 249 11,951		2,500 - 12,200		- 249 (249)	0% 100% -2%
860 MISCELLANEOUS EXPENSE	1	5,000		15,000		15,000		15,000		`-	0%
Subtotal	\$ 27	4,500	\$	304,500	\$	304,500	\$	276,920	\$	27,580	9%
CAPITAL OUTLAY 920 EQUIPMENT		80,000		50,000		50,000		50,000		<u>-</u>	0%
Subtotal	\$ 8	0,000	\$	50,000	\$	50,000	\$	50,000	\$	-	0%
Total Expenditures	\$ 1,77	0,881	\$	1,770,881	\$	1,770,881	\$	1,600,289	\$	170,592	10%

# TOTAL BUDGET BY PROGRAM FY 2000-01 SUPERIOR COURT JCEF Agency 382

Org	Title		ersonal ervices	upplies & Services	Cap	oital Outlay	Ex	Total penditures	I	Revenue
3814 3816 3822 3861 3862	MISCELLANEOUS GRANTS & FUNDS ADMINISTRATION ADMINISTRATION CASE PROCESSING		\$ 191,208	\$ - - - - 450,000	\$	250,000	\$	- - - 191,208 - 700,000	\$	- - - 191,208 - 700,000
	Tot	tals:	\$ 191,208	\$ 450,000	\$	250,000	\$	891,208	\$	891,208

EXPEND	EXPENDITURES AND REVENUES BY AGENCY/OBJECT SUPERIOR COURT JCEF Agency 382										
	FY 99-00	FY 99-00	FY 99-00	FY 00-01		:					
	FINAL/ADOPTED	RESTATED	PROJECTED	FINAL/ADOPTED	Variance %	% :					
RESOURCES											
REVENUE											
: 635 FEES & CHARGES	892,331	892,331	892,331	891,208	(1,123)	(0)					
Subtotal	\$ 892,331	\$ 892,331	\$ 892,331	\$ 891,208	\$ (1,123)	0%					
Total Resources	\$ 892,331	\$ 892,331	\$ 892,331	\$ 891,208	\$ (1,123)	0%					
EXPENDITURES PERSONAL SERVICES 701 REGULAR PAY	+ - /	\$ 67,722	\$ 67,722	\$ -	\$ 67,722 1	100%					
705 TEMPORARY PAY 750 FRINGE BENEFITS 790 OTHER PERSONAL SERVICES	2,000 25,753	9,925 114,684	9,925 114,684	- - 191,208	(76,524)	100% -67%					
Subtotal	\$ 192,331	\$ 192,331	\$ 192,331	\$ 191,208	\$ 1,123	1%					
SUPPLIES & SERVICES 820 RENT	400,000	400,000	400,000	450,000	(50,000)	-13%					
Subtotal		\$ 400,000		\$ 450,000		-13%					
CAPITAL OUTLAY											
: 920 EQUIPMENT	300,000	300,000	300,000	250,000		17%					
Subtotal	\$ 300,000	\$ 300,000	\$ 300,000	\$ 250,000	\$ 50,000	17%					
Total Expenditures	\$ 892,331	\$ 892,331	\$ 892,331	\$ 891,208	\$ 1,123	0%					
						:					

### TOTAL BUDGET BY PROGRAM FY 2000-01 SUPERIOR COURT PROBATE FUND Agency 383

Org	Title	Personal Services	Supplies & Services	Ca	apital Outlay	Exp	Total penditures	Revenue
3817 3835	PROBATE FUND PROGRAMS COMMISIONERS (PROBATE FUND)	\$ -	\$ 14,000	\$	-	\$	14,000	\$ 14,000
3852 3861	,				-		-	-
3862 3872	CASE PROCESSING SPECIAL FUNDING FOR JIS	576,578 -	38,000		-		614,578	614,578 -
	Totals:	\$ 576.578	\$ 52.000	\$	-	\$	628.578	\$ 628.578

EXPENDITURES AND REVENUES BY AGENCY/OBJECT SUPERIOR COURT PROBATE FUND Agency 383											
	FIN	FY 99-00 AL/ADOPTED		FY 99-00 ESTATED	F	FY 99-00 PROJECTED	FIN	FY 00-01 NAL/ADOPTED	,	Variance	%
RESOURCES											
REVENUE											
635 FEES & CHARGES		634.689		634,689		634,689		628,578		(6,111)	(0)
Subtotal	\$	634,689	\$	634,689	\$	634,689	\$	628,578	\$	(6,111)	-1%
Total Resources	\$	634,689	\$	634,689	\$	634,689	\$	628,578	\$	(6,111)	-1%
EXPENDITURES											
PERSONAL SERVICES 701 REGULAR PAY	\$	446,318	\$	285,875	\$	292,645	\$	274,227	\$	11,648	4%
705 TEMPORARY PAY	Ψ	10,000	Ψ	200,070	Ψ	202,040	Ψ	-	Ψ	-	470
710 SPECIAL PAY		20,000		17,411		9,916		15,000		2,411	14%
750 FRINGE BENEFITS		79,404		61,323		62,048		64,098		(2,775)	-5%
780 SALARY ADJUSTMENTS		6,000		1,123		1,123		10,000		(8,877)	-790%
790 OTHER PERSONAL SERVICES		-		195,990		195,990		213,253		(17,263)	-9%
Subtotal	\$	561,722	\$	561,722	\$	561,722	\$	576,578	\$	(14,856)	-3%
SUPPLIES & SERVICES											
801 GENERAL SUPPLIES	\$	11,000	\$	11,000	\$	11,000	\$	11,000	\$	_	0%
805 CONTRACTUAL SERVICES - EXTERNAL	Ψ	11,500	Ψ	11,500	Ψ	11,500	Ψ	11,500	Ψ	-	0%
810 LEGAL		1,000		1,000		1,000		1,000		-	0%
825 REPAIRS AND MAINTENANCE		1,000		1,000		1,000		1,000		-	0%
842 EDUCATION		1,000		1,000		1,000		1,000		-	0%
843 TRANSPORTATION/SHIPPING		20,000		20,000		20,000		20,000		-	0%
850 UTILITIES		1,000		1,000		1,000		1,000		-	0%
860 MISCELLANEOUS EXPENSE	_	5,500		5,500		5,500		5,500		-	0%
Subtotal	\$	52,000	\$	52,000	\$	52,000	\$	52,000	\$	-	0%
CAPITAL OUTLAY											
920 EQUIPMENT		15,000		15,000		15,000		_		15,000	100%
Subtotal	\$	15,000	\$	15,000	\$	15,000	\$	-	\$	15,000	100%
		<u> </u>		<u> </u>						<u> </u>	
Total Expenditures	\$	628,722	\$	628,722	\$	628,722	\$	628,578	\$	144	0%
	•	5.007	Φ.	5.007	•	F 607	•	<del></del>	•	5.007	40001
Operating Balance (Rev Exp.)	\$	5,967	\$	5,967	\$	5,967	\$	-	\$	5,967	100%

## TOTAL BUDGET BY PROGRAM FY 2000-01 SUPERIOR COURT CONCILIATION Agency 384

Org	Title		Personal Services		Supplies & Services	Ca	apital Outlay	Ex	Total spenditures		Revenue
3846	CONCILIATION SERVICES (SE)	\$	226,125	\$	3.500	\$	_	\$	229.625	\$	229,625
3861	ADMINISTRATION	Ψ	-	Ψ	-	Ψ	_	Ψ	-	Ψ	
:3862			-		_		-		-		-
:3872	SPECIAL FUNDING FOR JIS		-				-		-		-
3882	STAFF AND OPERATING COSTS		953,674		82,500		50,000		1,086,174		1,086,174
3883	PROFESSIONAL SERVICES		-				-		-		-
:3884			7		-		-		-		-
:3885	CUSTODY AND VISITATION PROGRAM		-		-		-		-		-
:3886			-		-		-		-		-
:3887	JUSTICE COURT SERVICES		-		-		-		-		-
:3888	STATE AGENCY PROGRAMS		-		-		-		-		-
:3889	COUNTY SERVICES		-		-		-		-		-
:	Totals:	\$	1.179.799	\$	86.000	\$	50.000	\$	1.315.799	\$	1.315.799

EXPEND						ENCY/OBJE	СТ				
	S			RT CONCILIA y 384	ATIO	N					
		/ 99-00		FY 99-00		FY 99-00		Y 00-01			
	FINAL	/ADOPTED	RI	ESTATED	<u> </u>	ROJECTED	FINA	L/ADOPTED	Vā	riance	%
RESOURCES											
REVENUE											
635 FEES & CHARGES		1,314,434		1,314,434		1,314,434		1,315,799		1,365	(
Subtotal	\$	1,314,434	\$	1,314,434	\$	1,314,434	\$	1,315,799	\$	1,365	0%
Total Resources	\$	1,314,434	\$	1,314,434	\$	1,314,434	\$	1,315,799	\$	1,365	0%
EVENDITUDES											
EXPENDITURES PERSONAL SERVICES											
701 REGULAR PAY	\$	916,039	\$	986,117	\$	985,679	\$	1,064,045	¢	(77,928)	-8%
705 TEMPORARY PAY	Ψ	60,000	Ψ	- 300,117	Ψ	-	Ψ	-	Ψ	(77,520)	07
710 SPECIAL PAY		-		9,311		9,836		_		9,311	100%
750 FRINGE BENEFITS		179,303		183,006		182,919		210,328		(27,322)	-15%
780 SALARY ADJUSTMENTS		23,092		-		-				-	
790 OTHER PERSONAL SERVICES		-				-		49,887		(49,887)	
795 P S INTER-FUND CREDIT (NEG)		-				-		(144,461)		144,461	
Subtotal	\$	1,178,434	\$	1,178,434	\$	1,178,434	\$	1,179,799	\$	(1,365)	0%
SUPPLIES & SERVICES	Φ.	40.000	•	40,000	Φ	40.000	Φ.	40.000	Φ.		00/
801 GENERAL SUPPLIES 805 CONTRACTUAL SERVICES - EXTERNAL	\$	16,000	\$	16,000 32,500	Ъ	16,000 32,500	Ъ	16,000 32,500	\$	-	0% 0%
810 LEGAL		32,500 3,000		32,500		32,500		32,500		-	0%
820 RENT		5,500		5,500		5,500		5,500		_	0%
825 REPAIRS AND MAINTENANCE		2,000		2,000		2,000		2,000		_	0%
840 ELECTED OFFICIAL TRAVEL		5,000		5,000		5,000		5,000		_	0%
841 EMPLOYEE TRAVEL		6,000		6,000		6,000		6,000		_	0%
842 EDUCATION		10,000		10,000		10,000		10,000		_	0%
843 TRANSPORTATION/SHIPPING		1,000		1,000		1,000		1,000		-	0%
860 MISCELLANEOUS EXPENSE		5,000		5,000		5,000		5,000		-	0%
Subtotal	\$	86,000	\$	86,000	\$	86,000	\$	86,000	\$	-	0%
CAPITAL OUTLAY											
920 EQUIPMENT		50,000		50,000		50,000		50,000		-	0%
Subtotal	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	-	0%
Total Expenditures	\$	1,314,434	\$	1,314,434	\$	1,314,434	\$	1,315,799	\$	(1,365)	0%
ı otaı Expenditures	Φ	1,314,434	Φ	1,314,434	Ф	1,314,434	Φ	1,313,799	Φ	(1,303)	_

### TOTAL BUDGET BY PROGRAM FY 2000-01 SUPERIOR COURT JIS OPERATIONS Agency 385

Org	Title		Personal Services		upplies & Services	Capi	ital Outlay	Ехр	Total enditures	Revenue
3871	ADMINISTRATION	\$	255,485	\$	-	\$	_	\$	255,485	\$ 255,485
:3872	SPECIAL FUNDING FOR JIS			_	397,500		-		397,500	397,500
:3873	TECHNICAL SUPPORT		105,784				-		105,784	105,784
:3874	APPLICATIONS		/ -		-		-			-
3875	OPERATIONS		148,515				-		148,515	148,515
3876	USER SUPPORT		-		-		-		-	-
3877	COUNTY SERVICES		_		-		-		-	-
3878	ACS COSTS		-		-		-		-	-
3879	ACS PERSONNEL				-		-		-	-
•		Totals: \$	509.784	\$	397.500	\$	-	\$	907.284	\$ 907.284

EXPENDITURES AND REVENUES BY AGENCY/OBJECT SUPERIOR COURT JIS OPERATIONS Agency 385											
	FIN	FY 99-00 IAL/ADOPTED		Y 99-00 ESTATED	P	FY 99-00 PROJECTED		Y 00-01 L/ADOPTED	V	/ariance	%
RESOURCES											
REVENUE 635 FEES & CHARGES		909,465		909,465		909,465		907,284		(2,181)	(0)
Subtotal	\$	909,465	\$	909,465	\$	909,465	\$	907,284	\$	(2,181)	(0) 0%
Gubiotai	Ψ	303,400	Ψ	500,400	Ψ	300,400	Ψ	307,204	Ψ	(2,101)	0,0
Total Resources	\$	909,465	\$	909,465	\$	909,465	\$	907,284	\$	(2,181)	0%
EXPENDITURES PERSONAL SERVICES											:
701 REGULAR PAY	\$	368,374	\$	264,928	\$	250,680	\$	246,334	¢	18,594	7%•
701 REGULARY AY	Ψ	50,000	Ψ	204,320	Ψ	250,000	Ψ	240,004	Ψ	10,554	7 70
• 710 SPECIAL PAY		25,000		57		57		_		57	100%
750 FRINGE BENEFITS		68,591		42,808		40,001		41,222		1,586	4%
790 OTHER PERSONAL SERVICES		-		204,172		221,227		222,228		(18,056)	-9%:
Subtotal	\$	511,965	\$	511,965	\$	511,965	\$	509,784	\$	2,181	0%
											:
SUPPLIES & SERVICES	•	400.000	•	400.000	•	400.000	•	40.500	•		222/
* 801 GENERAL SUPPLIES	\$	160,000	\$	160,000	\$	160,000	\$	19,500	\$	140,500	88%
805 CONTRACTUAL SERVICES - EXTERNAL 820 RENT		10,000 25,000		10,000 25,000		10,000 25,000		-		10,000 25,000	100% 100%
825 REPAIRS AND MAINTENANCE		80,000		80,000		80,000		378,000		(298,000)	-373%
841 EMPLOYEE TRAVEL		10,000		10,000		10,000		370,000		10,000	100%
842 EDUCATION		15,000		15,000		15,000		_		15,000	100%
860 MISCELLANEOUS EXPENSE		7.500		7,500		7,500		_		7,500	100%
Subtotal	\$	307,500	\$	307,500	\$	307,500	\$	397,500	\$	(90,000)	-29%
•											•
CAPITAL OUTLAY				00.05-							1000
920 EQUIPMENT	_	90,000	Φ.	90,000	Φ.	90,000	Φ.	-	Φ.	90,000	100%
Subtotal	Ъ	90,000	\$	90,000	\$	90,000	\$	-	\$	90,000	100%
Total Expenditures	\$	909,465	\$	909,465	\$	909,465	\$	907,284	\$	2,181	0%
•	_										

### TOTAL BUDGET BY PROGRAM FY 2000-01 SUPERIOR COURT SPECIAL FUNDING Agency 386

Org	Title	Personal Services	upplies & Services	Capital Outlay	Total Expenditures	R	evenue
3811 3816 3819 3833	STATE GRAND JURY MISCELLANEOUS GRANTS & FUNDS CITY COURT SECURITY SVCS. COMMISSIONER SALARY/ERE (IV-D)	\$ - 526,521 318,822	\$ 105,000	\$ -	\$ 105,000 - 531,521 318,822	\$	105,000 - 531,521 318,822
3836 3844 3853	SECURITY (SE) FAMILY LAW REFEREE	255.843	66,000	50,000	371,843		371,843
3854 3858 3859	PRO TEMPORE STAFF INITIAL APPEARANCE COURT SPECIAL DR COURT	-	-				-
3861 3862	ADMINISTRATION CASE PROCESSING	-	97,500 130,000	10,000	107,500 130,000		107,500 130,000
3863 3872	SECURITY SPECIAL FUNDING FOR JIS Totals:	97,131 - \$ 1,198,317	\$ 31,000 - 434,500	15,000 - \$ 75,000	143,131 - \$ 1,707,817	\$	143,131 - 1,707,817

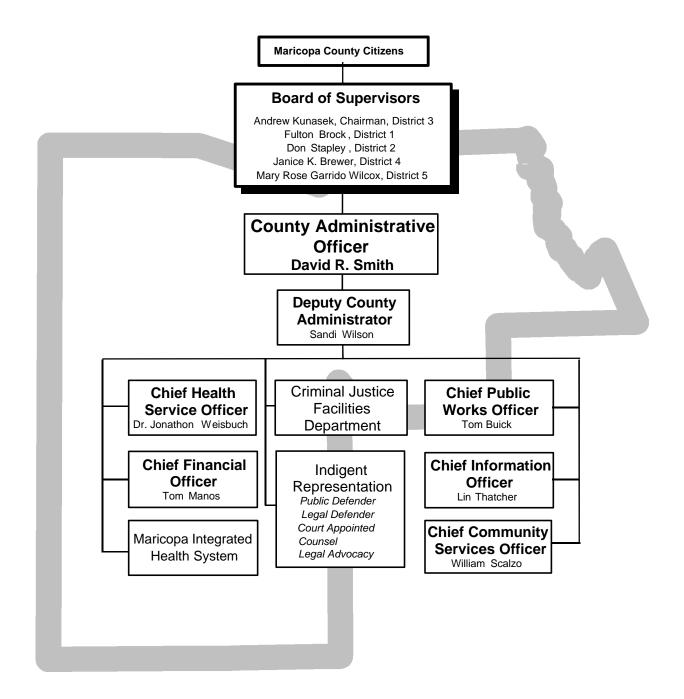
#### EXPENDITURES AND REVENUES BY AGENCY/OBJECT SUPERIOR COURT SPECIAL FUNDING Agency 386 FY 99-00 FY 99-00 FY 00-01 FY 99-00 FINAL/ADOPTED **RESTATED PROJECTED** FINAL/ADOPTED Variance % RESOURCES **REVENUE** 1,250,579 1,327,186 620 INTERGOVERNMENTAL 1,424,139 1,250,579 76,607 0: 635 FEES & CHARGES 130,000 130,000 130,000 130,000 650 MISCELLANEOUS REVENUE 153,500 327,060 250,631 (76,429)327,060 -23% Subtotal \$ 1,707,639 1,707,639 1,707,639 1,707,817 178 0% 1,707,639 1,707,639 1,707,639 1,707,817 \$ 178 0% Total Resources \$ **EXPENDITURES** PERSONAL SERVICES 701 REGULAR PAY \$ 486,355 487,519 \$ 486,344 \$ 490,922 \$ (3,403)-1% 705 TEMPORARY PAY 5,000 710 SPECIAL PAY 12,280 120,507 750 FRINGE BENEFITS 122,119 120,636 130,363 (9,727)-8% 780 SALARY ADJUSTMENTS 10,000 15,319 4,343 2,367 12,952 85% 796 PS INTER-FUND CHARGES 574,665 574,665 574,665 574,665 0% Subtotal \$ 1,198,139 1,198,139 1,198,139 \$ 1,198,317 \$ (178)0%: **SUPPLIES & SERVICES** 35,000 \$ 35,000 \$ 35,000 \$ 801 GENERAL SUPPLIES \$ 35,000 \$ 0%: 55,000 805 CONTRACTUAL SERVICES - EXTERNAL 55,000 55,000 55,000 0% 130,000 130,000 130,000 810 LEGAL 130,000 0% 825 REPAIRS AND MAINTENANCE 18,000 18,000 18,000 0% 18,000 841 EMPLOYEE TRAVEL 20,000 20,000 20,000 20,000 0%: 15,000 15,000 0%: 842 EDUCATION 15,000 15,000 843 TRANSPORTATION/SHIPPING 5,500 5,500 0%: 5,500 5,500 156,000 156,000 156,000 156,000 0%: 860 MISCELLANEOUS EXPENSE Subtotal \$ 434,500 \$ 434,500 \$ 434,500 \$ 434,500 \$ 0% **CAPITAL OUTLAY** 920 EQUIPMENT 0% 75.000 75.000 75,000 75,000 Subtotal \$ 75,000 75,000 75,000 75,000 \$ 0%: 1,707,639 \$ 0% 1,707,817 \$ (178)Total Expenditures \$ 1,707,639 \$ 1,707,639 \$

### TOTAL BUDGET BY PROGRAM FY 2000-01 SUPERIOR COURT COURTHOUSE FUND Agency 387

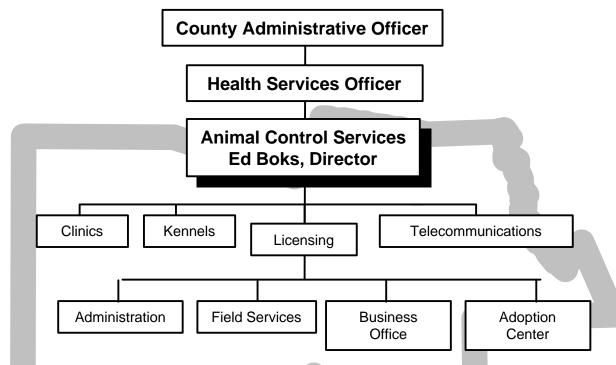
Org Title		rsonal rvices	upplies & Services	Сар	oital Outlay	Exp	Total penditures	F	Revenue
3861 ADMINISTRATION		\$ -	\$ -	\$	-	\$	-	\$	-
3867 SUPPLY & FACILITIES			10,000		40,000		50,000		50,000
	Totals:	-	10,000		40,000		50,000		50,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT SUPERIOR COURT COURTHOUSE FUND Agency 387											
	FY 99-00 FINAL/ADOPTED	FY 99-00 RESTATED	FY 99-00 PROJECTED	FY 00-01 FINAL/ADOPTED	Variance %						
RESOURCES											
REVENUE											
650 MISCELLANEOUS REVENUE	50,000	50,000	50,000	50,000	- 0%:						
Subtotal	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ - 0%						
Total Resources	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ - 0%						
EXPENDITURES PERSONAL SERVICES											
SUPPLIES & SERVICES											
: 825 REPAIRS AND MAINTENANCE	10,000	10,000	10,000	10,000	- 0%						
Subtotal	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ - 0%						
CAPITAL OUTLAY					•						
915 BUILDINGS AND IMPROVEMENTS	40,000	40,000	40,000	40,000	- 0%						
Subtotal	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ - 0%						
Total Expenditures	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ - 0%						
				·							

### APPOINTED



### Animal Control Services (79)



#### **Mission**

To promote and protect the health and safety of pets and people in Maricopa County.

#### **Program Goals**

Complete methodology and obtain signed Intergovernmental Agreements (IGAs) with those incorporated areas utilizing Animal Control's services.

Increase employee satisfaction by a minimum of 5% overall by the time of the next Employee Satisfaction Survey. Decrease animals euthanized that are considered adoptable from 23.9% for CY1998 to 15% for FY2000.

Develop five-year strategic plan for Animal Control Services, including capital improvement programs.

Achieve and maintain license throughput time at a maximum of seven days from application postmark date to license mail date.

Review state statutes, county animal control ordinance, and local ordinances and work on changing legislation as appropriate.

#### **Community Impact**

Animal Control Services provides the following services to residents within the unincorporated areas of the County, as well as the cities/towns of Avondale, Buckeye, Carefree, Cave Creek, Chandler, El Mirage, Fountain Hills, Gila Bend, Gilbert, Glendale, Goodyear, Guadalupe, Litchfield Park, Mesa, Paradise Valley, Peoria, Phoenix, Queen Creek, Scottsdale, Surprise, Tempe, Tolleson, Wickenburg, Youngtown. Exceptions are noted.

Provide dog licensing, durable dog tags, and kennel permits; enforcement of rabies vaccine requirements (ARS Title 11, Article 6, Sections 11-1008, 11-1009, 11-1010.) Exception: Fountain Hills issues licenses to its residents. Shelter and humanely destroy unwanted dogs and cats, adopt animals and provide for the reclaiming of pets (ARS Title 11, Article 6, Sections 11-1013, 11-1021) Exception: Unless we contract with a city/town, ACS is only mandated to shelter animals brought to the shelters by the city/town's residents.

Making provisions for the spaying and neutering of adopted animals (ARS Title 11, Article 6, Sections 11-1022) All adopted animals are either spayed/neutered or provisions are made for spaying/neutering.

Impounding stray dogs (ARS Title 11, Article 6, Sections 11-1012, 11-1013, 11-1021) Exceptions: Carefree, Fountain Hills, Mesa, Paradise Valley, Wickenburg, and Youngtown. Handling of bite animals and vicious dogs (ARS Title 11, Article 6, Sections 11-1012, 11-1014) Exception: Fountain Hills. Issuing citations and license violation warnings to violators (ARS Title 11, Article 6, Sections 11-1012, 11-1014, 11-1015, 11-1016) Exceptions: Carefree, Fountain Hills, Mesa, Paradise Valley, Wickenburg, and Youngtown.

#### **Performance Measures**

Performance Measures	FY98 Actual	FY99 Actual	FY00 Estimated	FY01 Projected
Animals Adoped	13,347	14,200	14,200	15,000
Animals Released to Owner	7,661	6,766	7,500	7,800
Other Disposition	985	1,068	1,100	1,000
Remaining Inventory	1,000	986	1,000	1,000
Total Animals Saved	22,993	23,215	23,800	24,200
Animals Euthanized	35,313	34,623	33,200	30,000
Total Animals Impounded	58,306	57,838	60,000	64,200
Dog Licenses Sold	231,079	255,336	265,000	300,000
Rabies Vaccinations	22,468	30,309	22,937	25,000
Animals Adoped as % Impounded	23%	25%	25%	28%
Animals Released as % Impounded	13%	12%	13%	15%
Other Disposition as % Impounded	2%	2%	2%	1%
Remaining as % Impounded	2%	2%	2%	1%
Total Animals Saved as % Impounded	39%	40%	42%	45%
Animals Euthanized as % Impounded	61%	60%	58%	50%
Dog Licenses Sold as % Owners*	48%	51%	48%	52%
*Based on estimate of 500,000 owners				

	4	DEPARTMENTA				PE & CATEGOR						
ANIMAL CONTROL SERVICES												
Department 79												
FUND TYPE		Personal Services	Supplies	& Services		Capital Outlay	To	tal Expenses	Tot	al Revenue		
GENERAL FUND	\$	122,009	\$	106,087	\$	-	\$	228,096	\$	-		
SPECIAL REVENUE		4,103,750		1,725,340		565,748		6,394,838		6,418,629		
TOTAL FUNDS	\$	4,225,759	\$	1,831,427	\$	565,748	\$	6,622,934	\$	6,418,629		
:												

			,pu	rtment 79					
	FY 99-			FY 99-00 RESTATED	FY 99-00 ROJECTED	FY 00-01		Variance	%
RESOURCES			_			 			
Beginning Fund Balance	\$	60,309	\$	60,309	\$ 75,636	\$ 339,623	\$	279,314	4639
REVENUE									
610 LICENSES AND PERMITS	3,1	00,991		3,100,991	3,112,746	3,180,348		79,357	39
620 INTERGOVERNMENTAL		20,640		1,320,640	1,320,640	1,460,240		139,600	119
635 FEES & CHARGES 637 FINES & FORFEITS	1,3	4,600		1,370,143 4,600	1,405,125 4,600	1,459,005 4,600		88,862	69 09
650 MISCELLANEOUS REVENUE	3	67,984		367,984	400,154	314,436		(53,548)	-159
Subtotal	\$ 6,1	64,358	\$	6,164,358	\$ 6,243,265	\$ 6,418,629	\$	254,271	49
Total Resources	\$ 6,2	24,667	\$	6,224,667	\$ 6,318,901	\$ 6,758,252	\$	533,585	99
YEAR TURES									
XPENDITURES PERSONAL SERVICES									
701 REGULAR PAY	\$ 3,4	72,675	\$	3,447,841	\$ 3,092,266	\$ 3,487,920	\$	(40,079)	-1
705 TEMPORARY PAY		46,000		46,000	16,044	34,000		12,000	269
710 SPECIAL PAY		38,472		32,112	63,887	57,370	1	(25,258)	-79
750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS		05,781		802,137	725,142	865,729		(63,592)	-89
780 SALARY ADJUSTMENTS 790 OTHER PERSONAL SERVICES		96,358 1,500		131,196 1,500	134,891 1,500	109,240		21,956 1,500	179
795 PS INTER-FUND CREDIT (NEG)	(1:	52,948)		(152,948)	(152,948)	(152,009)		(939)	-19
796 P S INTER-FUND CHARGES	`	22,948		122,948	122,948	122,009		939	19
797 PERSONNEL SAVINGS (NEG)		54,790)		(254,790)	 (244,790)	 (298,500)		43,710	179
Subtotal	\$ 4,1	75,996	\$	4,175,996	\$ 3,758,940	\$ 4,225,759	\$	(49,763)	-19
SUPPLIES & SERVICES									
B01 GENERAL SUPPLIES			\$	217,898	\$ 269,992	\$ 193,671	\$	24,227	119
802 MEDICAL SUPPLIES		38,500		138,500	141,106	153,653		(15,153)	-119 -249
B05 CONTRACTUAL SERVICES - EXTERNAL B07 HEALTH CARE SERVICES	'	26,632 9,200		126,632 9,200	135,827 7,532	157,450 10,000		(30,818) (800)	-247
B20 RENT		12,050		12,050	12,050	19,950		(7,900)	-669
325 REPAIRS AND MAINTENANCE		16,450		16,450	20,666	31,965		(15,515)	-949
326 FACILITIES MGMT DISCRETIONARY		50,000		150,000	150,000	80,164		69,836	479
827 MATERIAL MGNT DISCRETIONARY		23,300		23,300	9,740	6,300		17,000	739
328 MOTOR POOL 329 FUEL		200 44,276		200 44,276	200 44,361	6 60,310		194 (16,034)	979 -369
B30 TELECOM DISCRETIONARY		7,840		7,840	7,046	25,405		(17,565)	-2249
332 COUNTY COUNSEL		20,598		20,598	-	-		20,598	1009
833 EMPLOYEE BENEFITS ADMINISTRATION		16,547		16,547	-	-		16,547	1009
B34 BASE LEVEL EQ SERVICES CHARGES		15,218		115,218	114,405	126,905		(11,687)	-109
836 RISK MANAGEMENT		91,077		91,077 48,644	92,741 48,644	77,387 49,857		13,690	159 -29
337 BASE LEVEL TELECOM 338 TELECOM WIRELESS SYSTEMS		48,644 30,397		30,397	27,137	29,022		(1,213) 1,375	59
841 EMPLOYEE TRAVEL		3,400		3,400	6,163	8,600		(5,200)	-1539
842 EDUCATION		18,800		18,800	7,701	20,800		(2,000)	-119
343 TRANSPORTATION/SHIPPING		5,400		5,400	3,678	4,500		900	179
850 UTILITIES		79,374		79,374	129,046	94,005		(14,631)	-189
860 MISCELLANEOUS EXPENSE 872 S S INTER-FUND CREDIT (NEG)		(14,208 (16,087)		214,208 (106,087)	193,147 (106,087)	183,181 (106,087)		31,027	149 09
873 S S INTER-FUND CHARGES	,	06,087		106,087	106,087	106,087		-	09
874 OTHER NEGATIVE ADJUSTMENTS		-		-	30,735	30,846		(30,846)	,
880 TRANSFERS OUT TO OTHER FUNDS	3	38,053		338,053	338,053	407,850		(69,797)	-219
890 NON CAPITAL EQUIPMENT Subtotal	\$ 1,7	28,062	\$	1,728,062	\$ 1,789,970	\$ 59,600 1,831,427	\$	(59,600) (103,365)	-69
CADITAL OUTLAY				•		•		,	
CAPITAL OUTLAY 915 BUILDINGS AND IMPROVEMENTS		-		_	_	250,000		(250,000)	
920 EQUIPMENT		26,150		26,150	41,032	20,000		6,150	249
930 TRANSPORTATION	3	59,570		359,570	 359,570	295,748		63,822	189
Subtotal	\$ 3	85,720	\$	385,720	\$ 400,602	\$ 565,748	\$	(180,028)	-479
Total Expenditures	\$ 6,2	89,778	\$	6,289,778	\$ 5,949,512	\$ 6,622,934	\$	(333,156)	-5%
					 	· <u></u>	\$		-63%

	•
	TE_
79 ANIMAL CONTROL SERVICES ACCOUNTING TECH 1	1.0
ACCOUNTING TECH I	1.0
	19.0
ANIMAL CARE SUPERVISOR	3.0
	38.0
	43.0
ANIMAL CONTROL SERGEANT	4.0
ANIMAL CONTROL SUPERVISOR	4.0
AUTOMATION TRAINER	1.0
CLINIC MANAGER	1.0
CLINIC TECHNICIAN	4.0
CONTROLLER	1.0
CUSTODIAN	1.0
DEPUTY DIRECTOR DIRECTOR	1.0
EXECUTIVE SECRETARY	1.0
FACILITIES MANAGER	1.0
FACILITIES MANAGER FIELD OPERATIONS MANAGER	1.0
HUMAN RESOURCES CLERK	1.0
LEAD RADIO DISPATCHER	1.0
LEAD TELECOMMUNICATIONS CLERK	1.0 1.0
LICENSING SUPERVISOR	1.0
OFFICE MANAGER	1.0
OFFICE MANAGER OFFICE SUPERVISOR	2.0
PUBLIC INFORMATION EDUCATOR	1.0
RADIO DISPATCHER	4.0
SENIOR CLINIC TECHNICIAN	2.0
SHELTER OPERATIONS MANAGER	1.0
SPECIAL EVENTS COORDINATOR	1.0
TRAINING COORDINATOR	1.0
VETERINARIAN	2.0
VOLUNTEER COORDINATOR	1.0
	46.0

	TOTAL		GET B' Y 2000-		ROGRAM						
	ANIMAL CO	NTRO	L GENE	RAL	OPERATIO	NS					
		A	Agency 79	90							
Org Title			ersonal		supplies & Services	Capi	tal Outlay	Ex	Total penditures	R	evenue
7910 ADMINISTRATION		\$	-	\$	-	\$	-	\$	_	\$	_
920 CUSTOMER SERVICES			-		-		-		-		-
930 FIELD SERVICES			122,009		106,087		-		228,096		-
940 SHELTER SERVICES			-		-		-		-		-
950 SPAY/NEUTER SERVICES			-		-		-		-		-
'960 DONATIONS (CARRY OVER)			-		-		-		-		-
	Totals:	\$	122,009	\$	106,087	\$	-	\$	228,096	\$	-

EXPENDITURES AND REVENUES BY AGENCY/OBJECT ANIMAL CONTROL GENERAL OPERATIONS Agency 790											
	FIN	FY 99-00 NAL/ADOPTED		99-00 TATED	F	FY 99-00 PROJECTED	FY 00-01 FINAL/ADOPTED	Varian	ce	%	
RESOURCES											
REVENUE										•	
EXPENDITURES PERSONAL SERVICES 796 P S INTER-FUND CHARGES		122,948		122,948		122,948	122,009		939	1%	
Subtotal	\$	122,948	\$	122,948	\$	122,948	\$ 122,009	\$	939	1%	
SUPPLIES & SERVICES											
873 S S INTER-FUND CHARGES		106,087		106,087		106,087	106,087		-	0%	
Subtotal	\$	106,087	\$	106,087	\$	106,087	\$ 106,087	\$	-	0%	
CAPITAL OUTLAY											
Total Expenditures	\$	229,035	\$	229,035	\$	229,035	\$ 228,096	\$	939	0%	
Operating Balance (Rev Exp.)	\$	(229,035)	\$	(229,035)	\$	(229,035)	\$ (228,096)	\$ (	(939)	0%	

# TOTAL BUDGET BY PROGRAM FY 2000-01 ANIMAL CONTROL SPEC FUNDING Agency 792

Org	Title		Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
7910	ADMINISTRATION	\$	539,549	\$ 138,815	\$ 20,000	\$ 698,364	\$ 339,623
7920 7930			775,641 -	394,216	-	1,169,857	4,953,789 -
7940 7950			1,047,973 281.255	683,730	316,000	2,047,703 368.241	-
7950			-	86,986	-	308,241	-
:		Totals: \$	2,644,418	\$ 1,303,747	\$ 336,000	\$ 4,284,165	\$ 5,293,412

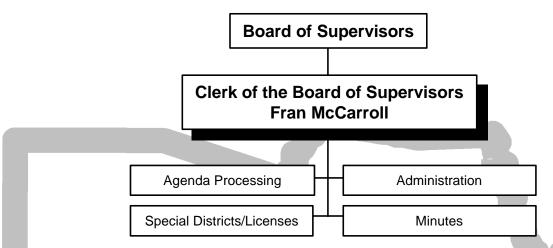
				L SPEC FUN / 792	IDIN	NG					
	FII	FY 99-00 NAL/ADOPTED		FY 99-00 ESTATED		FY 99-00 PROJECTED	FII	FY 00-01 NAL/ADOPTED	,	Variance	%
RESOURCES					_		_		_		
Beginning Fund Balance	\$	60,309	\$	60,309	\$	75,636	\$	339,623	\$	279,314	\$ 5
REVENUE											
610 LICENSES AND PERMITS		3,100,991		3,100,991		3,112,746		3,180,348		79,357	0
620 INTERGOVERNMENTAL		1,320,640		-		1,320,640		-	(	(1,320,640)	
635 FEES & CHARGES		1,370,143		1,370,143		1,405,125		1,459,005		88,862	0
650 MISCELLANEOUS REVENUE		367,984	Φ.	367,984	Φ.	400,154	Φ.	314,436	Φ	(53,548)	-15%
Subto	otal \$	6,159,758	Э	4,839,118	ф	6,238,665	\$	4,953,789	Ф	114,671	2%
Total Resource	es \$	6,220,067	\$	4,899,427	\$	6,314,301	\$	5,293,412	\$	393,985	8%
			<del></del>								
<u>EXPENDITURES</u>											
PERSONAL SERVICES											
701 REGULAR PAY	\$	2,230,960	\$		\$	1,959,521	\$	2,188,191	\$	7,648	0%
705 TEMPORARY PAY		43,000		43,000		15,036		10,000	h.	33,000	77%
710 SPECIAL PAY		18,234		11,874		37,246		28,100		(16,226)	-137%
750 FRINGE BENEFITS		518,945		510,914		466,849		541,243		(30,329)	-6%
780 SALARY ADJUSTMENTS 790 OTHER PERSONAL SERVICES		61,903 1,500		42,592 1,500		75,821 1,500		67,384		(24,792) 1,500	-58% 100%
797 PERSONNEL SAVINGS (NEG)		(163,719)		(160,940)		(153,719)		(190,500)		29,560	18%
	otal \$	2,710,823	\$	2,644,779		2,402,254	\$	2,644,418	\$	361	0%
	,	, -,	•	,- , -	•	, - , -		, , ,	_		
SUPPLIES & SERVICES											
801 GENERAL SUPPLIES	\$	190,463	\$	190,463	\$	241,431	\$	161,660	\$	28,803	15%
802 MEDICAL SUPPLIES		138,400		138,400		141,072		153,553		(15,153)	-11%
805 CONTRACTUAL SERVICES - EXTERNAL		102,182		102,182		111,377		132,300		(30,118)	-29%
807 HEALTH CARE SERVICES		9,200		9,200		7,532		10,000		(800)	-9%
820 RENT		12,050		12,050		12,050		16,350		(4,300)	-36%
825 REPAIRS AND MAINTENANCE 826 FACILITIES MGMT DISCRETIONARY		13,634 150,000		13,634 150,000		17,850 150,000		26,265 80,164		(12,631) 69,836	-93% 47%
827 MATERIAL MGNT DISCRETIONARY		22,700		22,700		9,740		5,300		17,400	77%
828 MOTOR POOL		200		200		200		6		17,400	97%
829 FUEL		5,484		5,484		5,569		5,297		187	3%
830 TELECOM DISCRETIONARY		6,351		6,351		6,087		20,581		(14,230)	-224%
832 COUNTY COUNSEL		13,389		13,389		-		-		13,389	100%
833 EMPLOYEE BENEFITS ADMINISTRATION	1	10,655		10,655		-		-		10,655	100%
834 BASE LEVEL EQ SERVICES CHARGES		19,376		19,376		18,563		25,923		(6,547)	-34%
836 RISK MANAGEMENT		58,639		58,639		60,303		47,292		11,347	19%
837 BASE LEVEL TELECOM		39,638		39,638		39,638		44,941		(5,303)	-13%
838 TELECOM WIRELESS SYSTEMS 841 EMPLOYEE TRAVEL		8,489 3,400		8,489		5,229 5,591		1,300 5,000		7,189 (1,600)	85% -47%
842 EDUCATION		16,400		3,400 16,400		6,901		9,800		6,600	40%
843 TRANSPORTATION/SHIPPING		5,300		5,300		3,644		4,500		800	15%
850 UTILITIES		74,715		74,715		127,364		92,509		(17,794)	-24%
860 MISCELLANEOUS EXPENSE		207,490		204,230		186,621		146,501		57,729	28%
874 OTHER NEGATIVE ADJUSTMENTS		-				23,526		23,135		(23,135)	
880 TRANSFERS OUT TO OTHER FUNDS		6,973		6,973		6,973		275,570		(268,597)	-3852%
890 NON CAPITAL EQUIPMENT	(-I <del>-</del>	4 445 400	Φ.	4 444 000	_	4 407 001	•	15,800	۴	(15,800)	4701
Subto	tal \$	1,115,128	\$	1,111,868	\$	1,187,261	\$	1,303,747	\$	(191,879)	-17%
CAPITAL OUTLAY											
915 BUILDINGS AND IMPROVEMENTS		_				_		250,000		(250,000)	
920 EQUIPMENT		25,000		25,000		25,000		20,000		5,000	20%
930 TRANSPORTATION		180,013		180,013		180,013		66,000		114,013	63%
Subto	otal \$	205,013	\$	205,013	\$	205,013	\$	336,000	\$	(130,987)	-64%
		4.000.05	•	0.004.005	_	0.701.500	_	4.004.45=	•	(000 505)	201
Total Expenditu	res <u>\$</u>	4,030,964	\$	3,961,660	\$	3,794,528	\$	4,284,165	\$	(322,505)	-8%
Operation Delance (Dec. 5	\ ¢	2 120 704	Ф	977 450	æ	2 444 427	¢	660 604	¢	207 924	240/
Operating Balance (Rev Ex	.p.) 🍑	2,128,794	Φ	877,458	\$	2,444,137	\$	669,624	Ф	207,834	24%
Ending Fund Balance (Resources - Ex	n) \$	2,189,103	\$	937,767	\$	2,519,773	\$	1,009,247	\$	(71,480)	-8%
Ending I and Dalance (Nesources - Ex	ν., Ψ	2,100,100	Ψ	001,101	Ψ	2,010,110	Ψ	1,000,2-17	Ψ	(11,400)	0 70

# TOTAL BUDGET BY PROGRAM FY 2000-01 ANIMAL CONTROL FIELD SERVICES Agency 794

Org Title		Personal Services		Supplies & Services	Ca	pital Outlay	E	Total xpenditures	Revenue
7920 FIELD SERVICES		\$ 424,802		68,162	\$	-	\$	492,964	\$ -
7930 FIELD SERVICES	_	1,034,530		353,431		229,748		1,617,709	1,464,840
<u>*</u>	Totals:	\$ 1,459,332	2 \$	421,593	\$	229,748	\$	2,110,673	\$ 1,464,840

EXPENDI	_	ANIMAL CONT			_	ENCY/OBJE( :ES	اد				
				794							
		FY 99-00	J.	FY 99-00		EV 00 00		FY 00-01			
	FINA	AL/ADOPTED		ESTATED		FY 99-00 PROJECTED	FIN	AL/ADOPTED	١	/ariance	%
RESOURCES											,,,
REVENUE											_
620 INTERGOVERNMENTAL		-		1,320,640		4.000		1,460,240		1,460,240	1
637 FINES & FORFEITS Subtotal	•	4,600 4,600	\$	4,600 1,325,240	\$	4,600 4,600	¢	4,600 1,464,840	\$	139,600	11%
Subtotal	Φ	4,000	φ	1,323,240	φ	4,000	Φ	1,404,040	Ф	139,000	1170
Total Resources	\$	4,600	\$	1,325,240	\$	4,600	\$	1,464,840	\$	139,600	11%
<u>EXPENDITURES</u>											
PERSONAL SERVICES											
701 REGULAR PAY	\$	1,241,715	\$	1,252,002	\$	1,132,745	\$	1,299,729	\$	(47,727)	-4%
705 TEMPORARY PAY		3,000		3,000		1,008		24,000		(21,000)	-700%
710 SPECIAL PAY		20,238		20,238		26,641		29,270		(9,032)	-45%
750 FRINGE BENEFITS		286,836		291,223		258,293		324,486		(33,263)	-11%
780 SALARY ADJUSTMENTS		34,455		88,604		59,070		41,856		46,748	53%
795 P S INTER-FUND CREDIT (NEG)		(152,948)		(152,948)		(152,948)		(152,009)		(939)	-1%
797 PERSONNEL SAVINGS (NEG)	Ф.	(91,071)	Φ.	(93,850)	Φ	(91,071)	Φ.	(108,000)	Φ	14,150	15%
Subtotal	Ъ	1,342,225	\$	1,408,269	\$	1,233,738	\$	1,459,332	<b>Þ</b>	(51,063)	-4%
SUPPLIES & SERVICES											
801 GENERAL SUPPLIES	\$	27,435	\$	27,435	\$	28,561	\$	32,011	\$	(4,576)	-17%
802 MEDICAL SUPPLIES		100		100		34		100		-	0%
805 CONTRACTUAL SERVICES - EXTERNAL		24,450		24,450		24,450		25,150		(700)	-3%
820 RENT		-				-		3,600		(3,600)	
825 REPAIRS AND MAINTENANCE		2,816		2,816		2,816		5,700		(2,884)	-102%
827 MATERIAL MGNT DISCRETIONARY		600		600		-		1,000		(400)	-67%
829 FUEL		38,792		38,792		38,792		55,013		(16,221)	-42%
830 TELECOM DISCRETIONARY		1,489		1,489		959		4,824		(3,335)	-224%
832 COUNTY COUNSEL		7,209		7,209		-		-		7,209	100%
\$ 833 EMPLOYEE BENEFITS ADMINISTRATION		5,892		5,892		-		-		5,892	100%
834 BASE LEVEL EQ SERVICES CHARGES		95,842		95,842		95,842		100,982		(5,140)	-5%
836 RISK MANAGEMENT		32,438		32,438		32,438		30,095		2,343	7%
837 BASE LEVEL TELECOM		9,006		9,006		9,006		4,916		4,090	45%
838 TELECOM WIRELESS SYSTEMS		21,908		21,908		21,908		27,722		(5,814)	-27%
841 EMPLOYEE TRAVEL		-				572		3,600		(3,600)	
842 EDUCATION		2,400		2,400		800		11,000		(8,600)	-358%
843 TRANSPORTATION/SHIPPING		100		100		34		-		100	100%
850 UTILITIES		4,659		4,659		1,682		1,496		3,163	68%
860 MISCELLANEOUS EXPENSE		6,718		9,978		6,526		36,680		(26,702)	-268%
872 S S INTER-FUND CREDIT (NEG)		(106,087)		(106,087)		(106,087)		(106,087)		. , ,	0%
874 OTHER NEGATIVE ADJUSTMENTS		-				7,209		7,711		(7,711)	
880 TRANSFERS OUT TO OTHER FUNDS		331,080		331,080		331,080		132,280		198,800	60%
890 NON CAPITAL EQUIPMENT		-		,		- ,		43,800		(43,800)	
Subtotal	\$	506,847	\$	510,107	\$	496,622	\$	421,593	\$	88,514	17%
CADITAL OUTLAY											
CAPITAL OUTLAY 920 EQUIPMENT		1,150		1,150		16,032				1,150	100%
				1,150				220.740			
930 TRANSPORTATION	•	179,557 180,707	•	180,707	Ф	179,557 195,589	¢	229,748 229,748	¢	(50,191)	-28% -27%
Subtotal	Ф	160,707	Ф	100,707	\$	195,589	\$	229,748	\$	(49,041)	
Total Expenditures	\$	2,029,779	\$	2,099,083	\$	1,925,949	\$	2,110,673	\$	(11,590)	-1%
Operating Balance (Rev Exp.)	\$	(2,025,179)	\$	(773,843)	\$	(1,921,349)	\$	(645,833)	\$	(128,010)	-17%

### Board of Supervisors Clerk (06)



#### **Mission**

As official recordkeeper for Maricopa County, perform required statutory and policy-related duties for the Board of Supervisors, County Offices and Departments, Special Districts, and the public, so they can make informed decisions and conduct business affairs.

#### **Program Goals**

- Develop necessary policies, procedures, and forms involved with implementing a new filing, indexing, tracking, and storage system for contracts in the Clerk's Office by 09/01/00. (Contracts were previously maintained in the Materials Management Department and as of 05/03/00, contracts are maintained in the Clerk's Office.)
- Research, purchase, and implement a records research system. Also train one employee on the system.
- Complete research and selection efforts by 11/30/00
- Purchase, implement, and train one employee by 06/30/01
- Develop and document a plan for tracking Board of Supervisors' initiatives, reviews, and reports, including a notification system for responsible parties, by 12/31/00.
- Outline the statutory and procedural references and duties related to the appointment of elected officials and add to the Clerk's Office procedure manual by 12/31/00.
- Create checklists and/or information sheets for the Travel, CAPA, and Request for Execution of Document processes, to provide to our customers, to reduce the number of policy violations related to the above-listed activities by 01/31/01.
- Track and compile data regarding the amount of staff time devoted to other department demands and projects to identify and possibly justify the need for an additional staff person by 02/01/01.
- Send each staff member (currently seven) to at least one training course related to computer technology by 06/30/01.
- Convert all remaining County departments (approximately 10) to Agenda Central system by 06/30/01.
- Publish the first "Public Information Series" pamphlet featuring information regarding Maricopa County Boards and Commissions by 06/30/01.

#### **Community Impact**

Through the Clerk of the Board's Office, citizens may access accurate, historical records of official county business. The Clerk of the Board also provides the point of contact for initiation and coordination of certain citizen initiatives including creation of special districts and various licenses and permits.

Performance Measures			FY 00 Estimated	FY 01 Projected
Number of Board Meeting Staffed	206	181	163	208
Number agenda items processed	2300	2305	2400	2942
Number claims processed	5500	2177	2200	2200
Number of licenses (liquor, bingo, fireworks)	72	70	70	96
Number of paes of minutes	2083	2179	2200	2700

•	• • • •		TAL SUMMARY BY F		• • • •	••••••••	•••	••••
			BOARD OF SUPERVISO Department 06	 CLERK				
FUND TYPE		Personal Services	Supplies & Services	Capital Outlay	1	Total Expenses	Tota	al Revenue:
GENERAL FUND	\$	343,908	\$ 151,896	\$ -	\$	495,804	\$	-
TOTAL FUNDS	\$	343,908	\$ 151,896	\$ -	\$	495,804	\$	<u> </u>

		BOARD OF S			LLIX	ı.					
	_	Y 99-00 L/ADOPTED	Department 06						,	%	
RESOURCES											
REVENUE											
XPENDITURES											
PERSONAL SERVICES											
701 REGULAR PAY	\$	265,207	\$	265,695	\$	237,529	\$	269,922	\$	(4,227)	-2
705 TEMPORARY PAY		4,000	4	3,986		11,219		7,000		(3,014)	-76
750 FRINGE BENEFITS		47,185		46,820		46,820		52,986		(6,166)	-13
780 SALARY ADJUSTMENTS		7,799		7,689		5,000		12,000		(4,311)	-56
790 OTHER PERSONAL SERVICES	_	1,280		1,281	•	1,300	_	2,000	•	(719)	-56
Subtotal	\$	325,471	\$	325,471	\$	301,868	\$	343,908	\$	(18,437)	-6
SUPPLIES & SERVICES											
B01 GENERAL SUPPLIES	\$	12.519	\$	12,539	\$	11,700	\$	14,001	\$	(1,462)	-12
805 CONTRACTUAL SERVICES - EXTERNAL		56,000		56,000		45,300	·	56,000			0
810 LEGAL		50,000		50,000		30,000		40,000		10,000	20
815 INSURANCE		200		200		210		250		(50)	-25
820 RENT		10,000		10,000		6,000		6,000		4,000	40
825 REPAIRS AND MAINTENANCE		1,400		1,400		1,400		1,000		400	29
826 FACILITIES MGMT DISCRETIONARY		300		300		50		50		250	83
827 MATERIAL MGNT DISCRETIONARY		800		780		700		500		280	36
828 MOTOR POOL		500		500		350		400		100	20' -67
830 TELECOM DISCRETIONARY 841 EMPLOYEE TRAVEL		1,500 3,700		1,500 3,700		1,700 1,000		2,500 2,500		(1,000) 1,200	-67 32
842 EDUCATION		4,000		4.000		1,000		2,500 545		3,455	32 86
843 TRANSPORTATION/SHIPPING		500		500		1,000		150		350	70
860 MISCELLANEOUS EXPENSE		19,300		19,300		15,200		20,000		(700)	-4
890 NON CAPITAL EQUIPMENT		-		-		-		8,000		(8,000)	
Subtotal	\$	160,719	\$	160,719	\$	114,710	\$	151,896	\$	8,823	5
DADITAL CUTLAY											
CAPITAL OUTLAY 920 EQUIPMENT		7,000		7,000		4,000				7,000	100
Subtotal	\$		\$	7,000	\$	4,000	\$		\$	7,000	100
		400 400	<b>C</b>	400 400	·	400.570	·	405.001		(0.04.4)	
Total Expenditures	\$	493,190	\$	493,190	\$	420,578	Ъ	495,804	\$	(2,614)	-1
Operating Balance (Rev Exp.)	¢.	(493,190)	Φ.	(493,190)	•	(420,578)	Φ.	(495,804)	•	(2,614)	-1

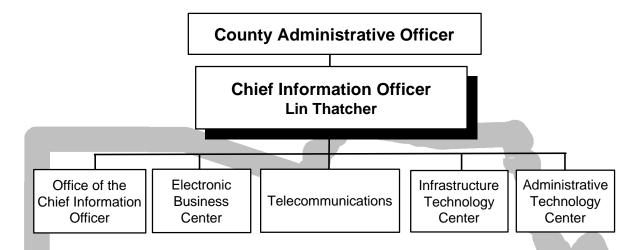
POSITION DISTRIBUTION									
Dept	WORKING TITLE	FTE							
06 BOARD OF SUPERVISORS CLERK	ADMINISTRATIVE ASSTNT I	1.0							
	ADMINISTRATIVE ASSTNT III	1.0							
	ADMINISTRATIVE COORD III	3.0							
	CLERK OF THE BOARD	1.0							
	DEPUTY CLERK OF THE BOARD	1.0							
Total		7.0							

# TOTAL BUDGET BY PROGRAM FY 2000-01 BOARD OF SUPERVISORS CLERK Agency 060

Org	Title		Personal Services	upplies & Services	Cap	ital Outlay	Ex	Total penditures	Revenue
1330	CLERK OF THE BOARD BOARD OF EQUALIZATION CHAIRMAN'S BUDGET		\$ 338,908 - 5.000	\$ 86,896 50,000 15.000	\$	-	\$	425,804 50,000 20.000	\$ - - -
1340	CHARCMAN O BODGET	Totals:	\$ 343,908	\$ 151,896	\$	-	\$	495,804	\$ <del></del> :

	EXPENDI	TUI	BOARD OF S		RVISORS CL	_	ENCY/OBJE	СТ				
		FIN	FY 99-00 NAL/ADOPTED		Y 99-00 ESTATED		FY 99-00 PROJECTED	FII	FY 00-01 NAL/ADOPTED	v	ariance	%
RES	<u>ources</u>											
DEV	ENUE											
KEVI	ENDE									Ь,		
	ENDITURES											
	SONAL SERVICES											
	REGULAR PAY	\$	265,207	\$	265,695	\$		\$	269,922	\$	(4,227)	-2%
	TEMPORARY PAY		4,000		3,986		11,219		7,000		(3,014)	-76%
	FRINGE BENEFITS		47,185		46,820		46,820		52,986		(6,166)	-13% -56%
	SALARY ADJUSTMENTS OTHER PERSONAL SERVICES		7,799 1,280		7,689 1,281		5,000 1,300		12,000 2,000		(4,311) (719)	-56%
790	Subtotal	2	325,471	\$	325,471	2		\$	343,908	\$	(18,437)	-56% -6%
	Subtotal	Ψ	323,471	Ψ	323,471	Ψ	301,000	Ψ	343,300	Ψ	(10,437)	-0 70
SUP	PLIES & SERVICES											
	GENERAL SUPPLIES	\$	12,519	\$	12,539	\$	11,700	\$	14,001	\$	(1,462)	-12%
	CONTRACTUAL SERVICES - EXTERNAL	•	56,000	•	56,000	•	45,300	_	56,000	*	( , , , , , , , , , , , , , , , , , , ,	0%
810	LEGAL		50,000		50,000		30,000		40,000		10,000	20%
815	INSURANCE		200		200		210		250		(50)	-25%
820	RENT		10,000		10,000		6,000		6,000		4,000	40%
825	REPAIRS AND MAINTENANCE		1,400		1,400		1,400		1,000		400	29%
826	FACILITIES MGMT DISCRETIONARY		300		300		50		50		250	83%
827	MATERIAL MGNT DISCRETIONARY		800		780		700		500		280	36%
	MOTOR POOL		500		500		350		400		100	20%
	TELECOM DISCRETIONARY		1,500		1,500		1,700		2,500		(1,000)	-67%
841			3,700		3,700		1,000		2,500		1,200	32%
	EDUCATION		4,000		4,000		1,000		545		3,455	86%
	TRANSPORTATION/SHIPPING		500		500		100		150		350	70%
	MISCELLANEOUS EXPENSE		19,300		19,300		15,200		20,000		(700)	-4%
890	NON CAPITAL EQUIPMENT Subtotal	•	160,719	¢	160,719	¢	114,710	¢	8,000 151,896	Ф	(8,000) 8,823	5%
	Subtotal	φ	100,719	Ф	160,719	Φ	114,710	Φ	131,090	Φ	0,023	5%
CAP	PITAL OUTLAY											
	EQUIPMENT		7,000		7,000		4,000		_		7,000	100%
020	Subtotal	\$	7,000	\$	7,000	\$		\$	-	\$	7,000	100%
	Gustatu	_					,	_			,	
	Total Expenditures	\$	493,190	\$	493,190	\$	420,578	\$	495,804	\$	(2,614)	-1%
	Operating Balance (Rev Exp.)	\$	(493,190)	\$	(493,190)	\$	(420,578)	\$	(495,804)	\$	2,614	1%

## Chief Information Officer (41)



#### Mission

To provide strategic vision and resource deployment at the enterprise-level; acting as change agent and principal integrator of the County's IT capability; define the enterprise-level architecture and facilitate the flow of information between County departments, outside organizations and citizens.

#### **Program Goals**

- Publish strategic plan for the next generation of administrative systems
- Refine microcomputer procurement and management methodology
- Provide web-based access to administrative system transactions and data
- Complete implementation of new budget system.
- Complete County-wide migration to Exchange
- Select and implement workflow engine for administrative processes
- Add E-commerce capability to Internet and Intranet infrastructures
- Refine practices for enhanced network security
- Improve and monitor network reliability to 99.999% availability
- Provide largest facilities to higher-speed bandwidth
- Establish new County-wide Central GIS domain
- Continue deployment of standardized desktop images including operating, groupware, browser and office automation systems
- Continue development of remote desktop management
- Migrate all departments to centralized remote access and extend high-speed options for home ISP access
- Complete digital microwave network infrastructure

#### **Community Impact**

The Chief Information Officer's organization has an extensive and comprehensive impact on every aspect of internal County business operations and on external business relationships with citizens, outside agencies, and private corporations.

		Indicator (efficiency,					•••••••
Metric	Service	effectivenesss or workload)	Dept.	Goal	4Q98/98	1Q99/00	2Q99/00
Cost per hour	Customer Support Center (Help Desk) Web content design, development &	Efficiency	ATC				
	deployment	Efficiency	EBC		\$111.04	\$90.67	\$90.67
Charge per hour (repair & work	Ethernet & x.25, key systems, microwave, phone switch and voice mail services						
orders)	(repair orders) Ethernet & x.25, key systems, radio,	Efficiency	Telecom		no charge	no charge	no charge
	phone switch and voice mail services (work orders)	Efficiency	Telecom		\$50 per hr	\$45 per hr	\$45 per hr
Cost per mailbox	Exchange mailboxes (add/change/delete)	Efficiency	EBC		\$48.25	\$31.48	\$31.48
Charge per port per month	Ethernet	Efficiency	Telecom		\$14.52	\$8.11	\$8.11
	Key Systems	Efficiency	Telecom		\$2.50		\$3.06
	Phone switch services	Efficiency	Telecom		\$20.00		· · · · · · -
	Voice mailbox	Efficiency	Telecom		\$5.00	\$4.64	\$4.64
	X.25	Efficiency	Telecom		\$500.00	\$355.11	\$355.11
Charge per radio per month	Radio systems	Efficiency	Telecom		n/a	\$25.44	\$25.44
		Efficiency	Telecom				
	Ethernet & x.25 services (repair orders) -						•
Time to complete	critical w/in 4 hrs	Efficiency	Telecom	100%		91%	93%
	non-critical w/in 8 hrs	Efficiency	Telecom	100%			93%
		Efficiency	Telecom	100%	94%	99%	97%
	Ethernet & x.25 services (work orders) -						•
	15 users or less/7 days	Efficiency	Telecom	100%			97%
	16 users or more in 12 days	Efficiency	Telecom	100%	100%	100%	100%
	All phone systems' repair orders - critical						Ē
	w/in 8 hours	Efficiency	Telecom	100%	82%	93%	78%
	All phone systems' work orders 3 days or						•
	less when no dispatch	Efficiency	Telecom	100%	95%	100%	97%
	5 days or less if dispatch (or outside						
<b></b>	vendor)	Efficiency	Telecom	100%	86%	93%	83%

•				L SUMMARY BY FUN						
	CHIEF INFORMATION OFFICER									
•				Department 41						
FUND TYPE		Personal Services		Supplies & Services		Capital Outlay	To	otal Expenses	Total	Revenue
GENERAL FUND	\$	3,706,672	\$	1,258,621	\$	304,440	\$	5,269,733	\$	-
									_	
TOTAL FUNDS	\$	3,706,672	\$	1,258,621	\$	304,440	\$	5,269,733	\$	-

4,000 9,1 1,500 33,0 3,767 501,7 2,841 40,0 9,536) (275,1 3,485) 7,143 \$ 3,416,0 5,931 \$ 930,0	3,106,537 \$ 3,4 9,806 33,043 501,758 \$ 40,000 (275,116) (4 - (1 3,416,028 \$ 3,7	453,591 \$ (95,5) 7,000 (3,0) 32,400 (90,0) 596,390 (52,6) 417,968) 33,485) 706,672 \$ (189,5)	00) -75' 00) -3' 23) -10' 03) -219' 32 23' - 0' 29) -5'
4,000 9,1 1,500 33,0 3,767 501,7 2,841 40,0 9,536) (275,1 3,485) 7,143 \$ 3,416,0 5,931 \$ 930,0	9,806 33,043 501,758 40,000 (275,116) - (1 3,416,028 \$ 3,7	7,000 (3,00 32,400 (90 596,390 (52,6) 168,744 (115,90 147,968) 78,45 33,485) 706,672 \$ (189,5)	00) -75' 00) -3' 23) -10' 03) -219' 32 23' - 0' 29) -5'
4,000 9,1 1,500 33,0 3,767 501,7 2,841 40,0 9,536) (275,1 3,485) 7,143 \$ 3,416,0 5,931 \$ 930,0	9,806 33,043 501,758 40,000 (275,116) - (1 3,416,028 \$ 3,7	7,000 (3,00 32,400 (90 596,390 (52,6) 168,744 (115,90 147,968) 78,45 33,485) 706,672 \$ (189,5)	00) -75' 00) -3' 23) -10' 03) -219' 32 23' - 0' 29) -5'
4,000 9,1 1,500 33,0 3,767 501,7 2,841 40,0 9,536) (275,1 3,485) 7,143 \$ 3,416,0 5,931 \$ 930,0	9,806 33,043 501,758 40,000 (275,116) - (1 3,416,028 \$ 3,7	7,000 (3,00 32,400 (90 596,390 (52,6) 168,744 (115,90 147,968) 78,45 33,485) 706,672 \$ (189,5)	00) -75 00) -3 23) -10 03) -219 32 - 0 29) -5
4,000 9,1 1,500 33,0 3,767 501,7 2,841 40,0 9,536) (275,1 3,485) 7,143 \$ 3,416,0 5,931 \$ 930,0	9,806 33,043 501,758 40,000 (275,116) - (1 3,416,028 \$ 3,7	7,000 (3,00 32,400 (90 596,390 (52,6) 168,744 (115,90 147,968) 78,45 33,485) 706,672 \$ (189,5)	00) -75 00) -3 23) -10 03) -219 32 - 29) -5
4,000 9,1 1,500 33,0 3,767 501,7 2,841 40,0 9,536) (275,1 3,485) 7,143 \$ 3,416,0 5,931 \$ 930,0	9,806 33,043 501,758 40,000 (275,116) - (1 3,416,028 \$ 3,7	7,000 (3,00 32,400 (90 596,390 (52,6) 168,744 (115,90 147,968) 78,45 33,485) 706,672 \$ (189,5)	00) -75 00) -3 23) -10 03) -219 32 - 29) -5
4,000 9,1 1,500 33,0 3,767 501,7 2,841 40,0 9,536) (275,1 3,485) 7,143 \$ 3,416,0 5,931 \$ 930,0	9,806 33,043 501,758 40,000 (275,116) - (1 3,416,028 \$ 3,7	7,000 (3,00 32,400 (90 596,390 (52,6) 168,744 (115,90 147,968) 78,45 33,485) 706,672 \$ (189,5)	00) -75 00) -3 23) -10 03) -219 32 - 29) -5
4,000 9,1 1,500 33,0 3,767 501,7 2,841 40,0 9,536) (275,1 3,485) 7,143 \$ 3,416,0 5,931 \$ 930,0	9,806 33,043 501,758 40,000 (275,116) - (1 3,416,028 \$ 3,7	7,000 (3,00 32,400 (90 596,390 (52,6) 168,744 (115,90 147,968) 78,45 33,485) 706,672 \$ (189,5)	00) -75 00) -3 23) -10 03) -215 32 - (29) -5
1,500 33,1 3,767 501,7 2,841 40,9 9,536) (275,1 3,485) 7,143 \$ 3,416,0 5,931 \$ 930,4	33,043 501,758 40,000 (275,116) - (1 3,416,028 \$ 3,7 930,654 \$	32,400 (90,596,390 (52,6)168,744 (115,9)17,968) 78,433,485) 706,672 \$ (189,5)	00) -3 23) -10 03) -219 32 23 - (29) -5
3,767 501,7 2,841 40,0 9,536) (275,1 3,485) 7,143 \$ 3,416,0 5,931 \$ 930,0	501,758 40,000 (275,116) - (1 3,416,028 \$ 3,7 930,654 \$	596,390 (52,6: 168,744 (115,9: 147,968) 78,45 33,485) (189,5: 706,672 \$ (189,5: 875,041 \$ 80,85	23) -10 03) -219 32 23 - 0 29) -5
2,841 40,0 9,536) (275,1 3,485) 7,143 \$ 3,416,0 5,931 \$ 930,0	40,000 (275,116) (4 - (1 3,416,028 \$ 3,7 930,654 \$	168,744 (115,9) 17,968) 78,45 33,485) 706,672 \$ (189,5) 875,041 \$ 80,85	03) -219 32 23 - (29) -5
9,536) (275,1 3,485) 7,143 \$ 3,416,0 5,931 \$ 930,0	(275,116) (4 - (1 3,416,028 \$ 3,7 930,654 \$	117,968) 78,44 33,485) 706,672 \$ (189,5) 875,041 \$ 80,89	32 23 - (29) -5
3,485) 7,143 \$ 3,416,0 5,931 \$ 930,0	- (1 3,416,028 \$ 3,7 930,654 \$	33,485) 706,672 \$ (189,5) 875,041 \$ 80,89	- 0 29) -5
7,143 \$ 3,416,0 5,931 \$ 930,6	3,416,028 \$ 3,7 930,654 \$	706,672 \$ (189,5) 875,041 \$ 80,89	29) -5 90 8
5,931 \$ 930,6	930,654 \$ 8	875,041 \$ 80,89	90 8
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	,	49,440 28,49	
,	14,070	15,600 (3,60	
9,990 141,8	141,815	116,010 73,98	
- 75	5	•	00) 75 100
	5 24,071	25,000 (3,18	
	84,610	99,255 (19,8)	
5,400 04,0	84	33,233 (13,0	
5,185 19,	19,533	38,175 (2,99	90) -8
J, 10J	19,555	40,000 (40,00	,
2.326 \$ 1.322.0	1.322.086 \$ 1.2	- )	
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9,750 374,2	374,245	304,440 (14,69	90) -5
9,750 \$ 374,2	374,245 \$	304,440 \$ (14,69	90) -5
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u 710 E 51191	o,112,359 \$ 5,2	269,733 \$ (90,5	14) -2
3,213 Φ 3,112,			
28	289,750 289,750 \$	289,750 374,245 374,245 \$	289,750 374,245 304,440 (14,6 289,750 \$ 374,245 \$ 304,440 \$ (14,6

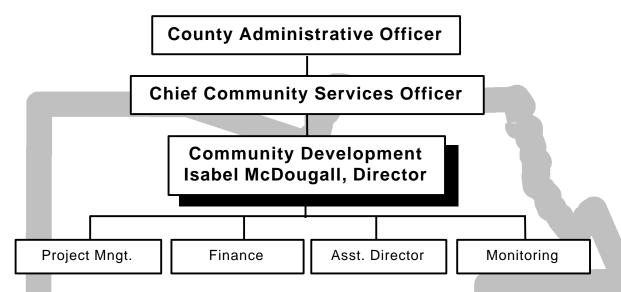
POSITION I	DISTRIBUTION	
Dept	WORKING TITLE	FTE_
41 CHIEF INFORMATION OFFICER	CHIEF INFORMATION OFFICER	1.0
	DATABASE PROGRAMMER	1.0
	MANAGERIAL	9.0
	OFFICE SUPERVISOR II	1.0
	PROFESSIONAL	52.0
	SUPERVISORY	1.0
	TECHNICAL	1.0
	TECHNICAL TRAINING COORD	1.0
Total	• • • • • • • • • • • • • • • • • • • •	67.0

## TOTAL BUDGET BY PROGRAM FY 2000-01 CHIEF INFORMATION OFFICER Agency 410

Org	Title		Personal Services		olies & vices	Сар	oital Outlay	Ex	Total penditures	Revenue
4100 4110 4120	CIO	\$	- 828,785 -	\$	- 45,975 -	\$	- - -	\$	- 874,760 -	\$ - - -
4130 4150			2,165,961 711,926	<sup>′</sup> 1	06,246 06,400		219,440 85,000		3,491,647 903,326	- -
: (		Totals: \$	3,706,672	\$ 1,2	58,621	\$	304,440	\$	5,269,733	\$ - ;

EXPENDITURES AND REVENUES BY AGENCY/OBJECT CHIEF INFORMATION OFFICER Agency 410													
		FY 99-00 AL/ADOPTED		Y 99-00 ESTATED	1	FY 99-00 PROJECTED	FIN	FY 00-01 AL/ADOPTED	,	Variance	%		
SOURCES									$\overline{}$				
VENUE													
PENDITURES													
ERSONAL SERVICES													
1 REGULAR PAY	\$	3,070,197	\$	3,358,056	\$	3,106,537	\$	3,453,591	\$	(95,535)	-:		
5 TEMPORARY PAY		-		4,000		9,806		7,000		(3,000)	-7		
0 SPECIAL PAY		31,500		31,500		33,043		32,400		(900)	-		
0 FRINGE BENEFITS		508,900		543,767		501,758		596,390		(52,623)	-1		
0 SALARY ADJUSTMENTS		95,787		52,841		40,000		168,744		(115,903)	-21		
5 P S INTER-FUND CREDIT (NEG) 7 PERSONNEL SAVINGS (NEG)		(139,756) (133,485)		(339,536) (133,485)		(275,116)		(417,968) (133,485)		78,432	2		
Subtotal	\$	3,433,143	\$	3,517,143	\$	3,416,028	\$	3,706,672	\$	(189,529)			
JPPLIES & SERVICES	Φ.	4 050 004	•	055 004	Φ.	000.054	Φ.	075 044	Φ.	00.000			
1 GENERAL SUPPLIES 5 CONTRACTUAL SERVICES - EXTERNAL	\$	1,058,821 73,675	<b>Þ</b>	955,931 77,930	ф	930,654 107,244	Ф	875,041 49,440	Ъ	80,890 28,490	3		
0 RENT		12,300		11,995		14.070		15.600		(3,605)	-:		
5 REPAIRS AND MAINTENANCE		294,005		189,990		141,815		116,010		73,980	-(		
6 FACILITIES MGMT DISCRETIONARY		234,003		100,000		141,013		100		(100)			
7 MATERIAL MGNT DISCRETIONARY		60		75		5		-		75	10		
0 TELECOM DISCRETIONARY		16,820		21,820		24,071		25,000		(3,180)	-1		
2 EDUCATION		109,400		79,400		84,610		99,255		(19,855)	-2		
3 TRANSPORTATION/SHIPPING		-		-		84		-		-			
0 MISCELLANEOUS EXPENSE		34,195		35,185		19,533		38,175		(2,990)			
0 NON CAPITAL EQUIPMENT		-		-		-		40,000		(40,000)			
Subtotal	\$	1,599,276	\$	1,372,326	\$	1,322,086	\$	1,258,621	\$	113,705			
PITAL OUTLAY													
0 EQUIPMENT		146,800		289,750		374,245		304,440		(14,690)			
Subtotal	\$	146,800	\$	289,750	\$	374,245	\$	304,440	\$	(14,690)			
Total Expenditures	\$	5,179,219	\$	5,179,219	\$	5,112,359	\$	5,269,733	\$	(90,514)			
Operating Balance (Rev Exp.)		(5,179,219)	_	(5,179,219)		(5,112,359)		(5,269,733)		90,514			

### Community Development (17)



#### Mission

The mission of Community Development is to provide CDBG and HOME Program funding to eligible subrecipients so they can facilitate the development of viable communities.

#### Program Goals

Develop staff capacity required to execute increasingly diversified grants. Achieve grant requirement complliance.

#### **Community Impact**

CDBG - The program serves primarily low/moderate income persons in the Urban County (all of the County excluding the eight largest cities: Chandler, Gilbert, Glendale, Mesa, Peoria, Phoenix, Scottsdale, and Tempe). Major applicants (not eligible for direct HUD grants) are the governments of 15 smaller communities: Avondale, Buckeye, Cave Creek, El Mirage, Fountain Hills, Gila Bend, Gilbert, Goodyear, Guadalupe, Litchfield Park, Queen Creek, Surprise, Tolleson, Wickenburg, and Youngtown. CDBG is the only flexible resource available to these communities for community development activities. Specific benefits include master planning, economic development activities, infrastructure improvements, public facilities, and special need facilities, inner city commercial revitalization, land acquisition, and single family owner occupied housing rehab.

HOME Program - The incorporated/incorporated communities in the Urban County and the Maricopa HOME Consortium Cities (Chandler, Gilbert, Glendale, Mesa, Peoria, Scottsdale, and Tempe) are not eligible to receive this HUD grant except through the County Consortium. The HOME program creates affordable housing for low/moderate income individuals and targeted groups through rehabilitation, homebuyer activities, and rental housing developments. A portion of the grant is reserved for qualified housing non-profits.

Program	Performance Measures	FY98 Actual	FY99 Actual	FY 00 Estimated	FY 00 Estimated	FY 01 Projected	FY 01 Projected
				Amount	% of Total Allocation	Amount	% of Total Allocation
COBG	<b>HUD</b> Allocation	3,491,000	3,434,000	3,454,000	100.00%	3,439,000	100.00%
COBG	HUD Admin/Planning Limit	698,200	686,800	690,800	20.00%	687,800	20.00%
COBG	CD Administration Budget	485,148	452,423	620,000	17.95%	599,483	17.43%
COBEG	Favorable Performance	213,052	234,377	70,800	205%	88,317	250%
HOME	<b>HUD</b> Allocation	3,699,406	3,985,584	4,328,000	100.00%	4,323,000	100.00%
HOME	HUD Admin/Planning Limit	369,940	398,558	432,800	10.00%	432,300	10.00%
HOME	CD Administration Budget	148,507	184,137	207,442	4.79%	202,204	4.68%
HOME	Favorable Performance	221,433	214,421	225,358	5.21%	230,096	5.32%

	DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY													
				COMMUNITY DEVELOPN Department 17	IEN	т								
FUND TYPE	Pe	ersonal Services		Supplies & Services		<b>Capital Outlay</b>		Total Expenses	То	tal Revenue				
SPECIAL REVENUE		525,351		15,371,834		-		15,897,185		15,897,185				
TOTAL FUNDS	\$	525,351	\$	15,371,834	\$	-		\$ 15,897,185	\$	15,897,185				
•														

	EIN:	FY 99-00	Department 17 FY 99-00 RESTATED			FY 99-00	FY 00-01 FINAL/ADOPTED			Marian an	0/
RESOURCES	FIN	AL/ADOPTED		RESTATED		ROJECTED	FIN	IAL/ADOPTED		Variance	%
REVENUE											
615 GRANTS		16,191,837		16,191,837		16,191,837		15,897,185		(294,652)	-29
Subtotal	\$		\$	16,191,837	\$	16,191,837	\$	15,897,185	\$	(294,652)	-29
Total Resources	\$	16,191,837	\$	16,191,837	\$	16,191,837	\$	15,897,185	\$	(294,652)	-2
XPENDITURES											
PERSONAL SERVICES											
701 REGULAR PAY	\$	416,748	\$	427,473	\$	427,473	\$	423,634	\$	3,839	1
705 TEMPORARY PAY		10,000		10,000		10,000		5,000		5,000	50
710 SPECIAL PAY		-		-		-		720		(720)	
750 FRINGE BENEFITS		79,134		80,810		80,810		83,305		(2,495)	-3
780 SALARY ADJUSTMENTS	_	24,754	Φ.	12,353	Φ.	12,353	Φ.	12,692	•	(339)	-3
Subtotal	\$	530,636	\$	530,636	\$	530,636	\$	525,351	\$	5,285	1
SUPPLIES & SERVICES											
301 GENERAL SUPPLIES	\$	10,000	\$	10,000	\$	10,000	\$	15,003	\$	(5,003)	-50
305 CONTRACTUAL SERVICES - EXTERNAL		27,317		27,317		27,317		117,000		(89,683)	-328
320 RENT		65,000		65,000		65,000		72,000	$\overline{}$	(7,000)	-11
825 REPAIRS AND MAINTENANCE		3,000		3,000		3,000		2,000		1,000	33
829 FUEL		885		885		885		1,040		(155)	-18
332 COUNTY COUNSEL		5,098		5,098		5,098		9,977		(4,879)	-96
333 EMPLOYEE BENEFITS ADMINISTRATION		1,269		1,269		1,269		-		1,269	100
BASE LEVEL EQ SERVICES CHARGES		937		937		937		769		168	18
RISK MANAGEMENT		6,141		6,141		6,141		6,363		(222)	-4
BASE LEVEL TELECOM		8,971		8,971		8,971		11,652		(2,681)	-30
B41 EMPLOYEE TRAVEL		5,000		5,000		5,000		5,000		-	(
B42 EDUCATION		5,000		5,000		5,000		5,000		-	(
TRANSPORTATION/SHIPPING		100		100		100		100		-	(
S55 STATE AND LOCAL AID		15,459,395		15,459,395		15,459,395		15,055,498		403,897	3
860 MISCELLANEOUS EXPENSE		20,000		20,000		20,000		6,000		14,000	70
872 S S INTER-FUND CREDIT (NEG)		(207,442)		(207,442)		(207,442)		(202,204)		(5,238)	-3
373 S S INTER-FUND CHARGES		207,442		207,442		207,442		202,204		5,238	-1
380 TRANSFERS OUT TO OTHER FUNDS 390 NON CAPITAL EQUIPMENT		24,088		24,088		24,088		24,432 40.000		(344) (40,000)	-
Subtotal	\$	15,642,201	\$	15,642,201	\$	15,642,201	\$	15,371,834	\$	270,367	2
								, ,		,	
CAPITAL OUTLAY		40.000		40.000		40.000				40.000	400
920 EQUIPMENT	•	19,000 19.000	\$	19,000 19.000	\$	19,000 19.000	¢.	-	\$	19,000 19.000	100
Subtotal	Ф	19,000	Ф	19,000	Ф	19,000	Ф	-	Ф	19,000	100
Total Expenditures	\$	16,191,837	\$	16,191,837	\$	16,191,837	\$	15,897,185	\$	294.652	2

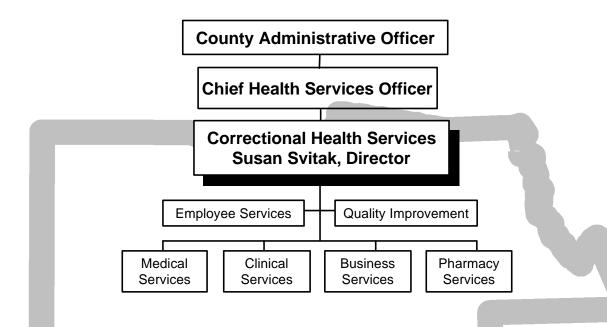
POSITION DISTRIBUTION													
Dept	WORKING TITLE	FTE											
17 COMMUNITY DEVELOPMENT	ACCOUNTANT	1.0											
	ADMINISTRATIVE ASSISTANT II	2.0											
	ASSISTANT DIRECTOR	1.0											
	DIRECTOR	1.0											
	FINANCIAL SVCS. ADMINISTRATOR	1.0											
	PROJECT MANAGER	4.0											
Total		10.0											
· •													

# TOTAL BUDGET BY PROGRAM FY 2000-01 COMMUNITY DEVELOPMENT GRANTS Agency 171

Org	Title		Personal Services	Supplies & Services	Сар	ital Outlay	E	Total xpenditures	Revenue
1720 1730	HOME FUNDS CDBG PROGRAM		\$ - 525,351	\$ 9,081,255 6,290,579	\$	-	\$	9,081,255 6,815,930	\$ 9,081,255 6,815,930
:		Totals:	\$ 525,351	\$ 15,371,834	\$	-	\$	15,897,185	\$ 15,897,185

EXPENDITURES AND REVENUES BY AGENCY/OBJECT COMMUNITY DEVELOPMENT GRANTS Agency 171													
		/ 99-00 /ADOPTED		FY 99-00 ESTATED	F	FY 99-00 PROJECTED	FIN	FY 00-01 AL/ADOPTED		/ariance	%		
RESOURCES													
REVENUE													
615 GRANTS		16,191,837		16,191,837		16,191,837		15,897,185		(294,652)	(0)		
Subtotal		16,191,837	\$	16,191,837	\$	16,191,837	\$	15,897,185	\$	(294,652)	-2%		
Total Resources	\$	16,191,837	\$	16,191,837	\$	16,191,837	\$	15,897,185	\$	(294,652)	-2%		
XPENDITURES PERSONAL SERVICES													
701 REGULAR PAY	\$	416,748	\$	427,473	\$	427,473	\$	423,634	2	3,839	1%		
705 TEMPORARY PAY	Ψ	10,000	Ψ	10,000	Ψ	10,000	Ψ	5,000	Ψ	5,000	50%		
710 SPECIAL PAY				-				720		(720)	00,		
750 FRINGE BENEFITS		79,134		80,810		80,810		83,305		(2,495)	-3%		
780 SALARY ADJUSTMENTS		24,754		12,353		12,353		12,692		(339)	-3%		
Subtotal	\$	530,636	\$	530,636	\$	530,636	\$	525,351	\$	5,285	19		
SUPPLIES & SERVICES													
801 GENERAL SUPPLIES	\$	10,000	\$	10,000	\$	10,000	\$	15,003	\$	(5,003)	-50%		
805 CONTRACTUAL SERVICES - EXTERNAL		27,317		27,317		27,317		117,000		(89,683)	-328%		
820 RENT		65,000		65,000		65,000		72,000		(7,000)	-11%		
825 REPAIRS AND MAINTENANCE		3,000		3,000		3,000		2,000		1,000	33%		
829 FUEL		885		885		885		1,040		(155)	-18%		
832 COUNTY COUNSEL		5,098		5,098		5,098		9,977		(4,879)	-96%		
833 EMPLOYEE BENEFITS ADMINISTRATION		1,269		1,269		1,269				1,269	1009		
834 BASE LEVEL EQ SERVICES CHARGES		937		937		937		769		168	189 -49		
836 RISK MANAGEMENT 837 BASE LEVEL TELECOM		6,141 8,971		6,141 8,971		6,141 8,971		6,363 11,652		(222) (2,681)	-30%		
841 EMPLOYEE TRAVEL		5,000		5,000		5,000		5,000		(2,001)	-307		
842 EDUCATION		5,000		5,000		5,000		5,000		_	09		
843 TRANSPORTATION/SHIPPING		100		100		100		100		_	09		
855 STATE AND LOCAL AID		15,459,395		15,459,395		15,459,395		15,055,498		403,897	39		
860 MISCELLANEOUS EXPENSE		20,000		20,000		20,000		6,000		14,000	70%		
872 S S INTER-FUND CREDIT (NEG)		(207,442)		(207,442)		(207,442)		(202,204)		(5,238)	-39		
873 S S INTER-FUND CHARGES		207,442		207,442		207,442		202,204		5,238	3%		
880 TRANSFERS OUT TO OTHER FUNDS		24,088		24,088		24,088		24,432		(344)	-19		
890 NON CAPITAL EQUIPMENT		-				-		40,000		(40,000)			
Subtotal	\$	15,642,201	\$	15,642,201	\$	15,642,201	\$	15,371,834	\$	270,367	2%		
CAPITAL OUTLAY													
920 EQUIPMENT		19,000		19,000		19,000	_	-	_	19,000	100%		
Subtotal	\$	19,000	\$	19,000	\$	19,000	\$	-	\$	19,000	100%		
Total Expenditures	\$	16.191.837	\$	16.191.837	\$	16.191.837	\$	15,897,185	ď	294.652	2%		

## Correctional Health (26)



#### **Mission**

To provide essential health care services to persons, including the indigent, who are under the supervision of county corrections.

#### **Program Goals**

Maintain compliance with accreditation, licensure, and legal mandates.

Increase customer satisfaction with services provided by CHS for inmates and the community; and increase employee satisfaction with the work environment.

Health care will be delivered in a timely, efficient and cost effective manner.

Increase continuity of care with community agencies.

#### **Community Impact**

Correctional Health Services provides health care to inmates and detainees in the Maricopa County Sheriff's Office and Juvenile Court detention facilities consistent with legal mandates established by statute and court order. Provision of these services sustains the patient's general level of health in the correctional facility and reduces the risk of costly financial sanctions and litigation.

Porformana	EV 05/06	EV 06/07	EV 07/09	EV 09/00	EV 00/00	EV 00/04
Performance	FY 95/96	FY 96/97	FY 97/98	FY 98/99	FY 99/00	FY 00/01
Measures	Actual	Actual	Actual	Actual	Estimated	Projected
Medical Encounters	42,825	46,530	62,672	43,563	41,400	45,540
Nursing Encounters	106,325	152,994	178,144	128,695	136,200	149,820
Psychiatric	0.000	44.400	40.404	44.700	10 100	40.040
Encounters	6,886	11,188	13,431	11,763	12,400	13,640
Counseling	4.000	0.040	44.000	14 105	44.500	40.050
Encounters  Dental Encounters	4,289	9,943	11,326	11,195	11,500	12,650
Dental Encounters Total Encounters	4,531	5,145	5,500	5,296	9,300	10,230
	164,856	225,800	271,073	200,512	210,800	231,880
Total Budgeted	\$9,792,176	\$12,026,251	\$13,350,622	\$15,622,026	\$16,750,609	N/A
Avg. Cost Per	<b>ሰ</b> ር ዕ	<b>#</b> F0	<b>#</b> 40	<b>Ф</b> 70	<b>Ф70</b>	N1/A
Encounter	\$59	\$53	\$49	\$78	\$79	N/A
Total Actual	\$9,779,862	\$12,025,902	\$13,290,000	\$15,826,122	N/A	N/A
Avg. Cost Per	<b>ተ</b> ናር	<b>ሲ</b> ፎე	¢40	<b>Ф</b> 70	N1/A	NI/A
Encounter	\$59	\$53	\$49	\$79	N/A	N/A
X-rays	N/A	3,200	4,317	4,723	4,100	4,510
Prescriptions	N1/A	400.000	407.550	404 550	100 100	400 400
Dispensed	N/A	132,669	127,550	124,550	122,400	122,400
Medical Service	N1/A	<b>&gt;</b> 1/0	<b>N</b> 1/A	0.4.000	04.000	04.000
Requests	N/A	N/A	N/A	84,360	81,200	81,200
Average Daily						
Census	N/A	N/A	N/A	7,130	6,920	6,920
Total Mandays	N/A	N/A	N/A	N/A	2,521,500	2,521,500
Expenditures per						
Manday (excluding						
County Indirect)	N/A	N/A	N/A	N/A	\$6.90	\$6.90
Vacancy Rate of						
Budgeted Positions	N/A	N/A	N/A	N/A	4.0%	4.0%
% of Health						:
Assessments						
completed within 14						
days of booking	N/A	N/A	N/A	N/A	60%	75%
% of Inmates seen in						
clinic within 48 hours						-
of request	N/A	N/A	N/A	N/A	40%	50%
Data error rate on						=
encounters	N/A	N/A	N/A	N/A	4%	3%
% of NCCHC						
essential standards						:
met (Goal = 100%)	N/A	N/A	N/A	N/A	100%	100%
% of NCCHC						
important standards						
met (Goal = 85%)	N/A	N/A	N/A	N/A	100%	100%
Inpatient units meet						
licensure	N/A	N/A	N/A	N/A	100%	100%

•	DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY													
•			CORRECTIONAL HEAL Department 26	.TH										
FUND TYPE		Personal Services	Supplies & Services		Capital Outlay	T	otal Expenses	To	otal Revenue					
SPECIAL REVENUE		9,955,832	10,145,337		128,240		20,229,409		89,708					
TOTAL FUNDS	\$	9,955,832 \$	10,145,337	\$	128,240	\$	20,229,409	\$	89,708					

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT CORRECTIONAL HEALTH													
			FY 99-00	ера	rtment 26		FY 99-00		FY 00-01				
		FIN	AL/ADOPTED	4	FY 99-00 RESTATED	Р	ROJECTED	FIN	IAL/ADOPTED		Variance	%	
RESOURC	ES				7				E				
E) (E)					/								
REVENUE 615 GRAN	JTS		30.408		30,408		4,560		89,708		59,300	1959	
OIS GIVAN	Subtotal	\$	30,408	\$	30,408	\$	4,560	\$	89,708	\$	59,300	1959	
	Total Resources	\$	30.408	\$	30,408	\$	4,560	\$	89,708	\$	59,300	1959	
	101411100041000	<u> </u>					.,		30,100	Ť	55,555		
XPENDIT													
	L SERVICES	_		_		_		_		V			
701 REGU		\$	6,740,115	\$	6,403,973	\$	5,840,500	\$	7,266,233	\$	(862,260)	-139	
	PORARY PAY		211,761		154,523		613,300		568,870		(414,347)	-2689	
710 SPEC	GE BENEFITS		200,000		50,606		938,200		369,760		(319,154)	-6319	
	GE BENEFITS RY ADJUSTMENTS		1,365,219 147,049		1,284,932 114,711		1,256,100 288,500		1,597,619 165,980		(312,687) (51,269)	-24°	
	ER PERSONAL SERVICES		147,049		858,308		200,500		542,288		316,020	37	
	TER-FUND CREDIT (NEG)		(30,408)		(30,408)		4,600		542,200		(30,408)	-1009	
	TER-FUND CHARGES		30,408		30,408		4,560				30,408	100	
	SONNEL SAVINGS (NEG)		(469,783)		(469,783)		4,300	н	(554,918)		85,135	189	
131 I LIKE	Subtotal	\$	8,194,361	\$	8,397,270	\$	8,945,760	\$	9.955.832	\$	(1,558,562)	-19	
	Cubicital	Ψ	0,104,001	Ψ	0,037,270	Ψ	0,540,700	Ψ	3,300,002	Ψ	(1,000,002)	10	
SUPPLIES	& SERVICES												
301 GENE	ERAL SUPPLIES	\$	53,994	\$	53,994	\$	116,900	\$	132,100	\$	(78,106)	-145	
302 MEDI	CAL SUPPLIES		1,272,712		1,272,712		1,444,200		1,335,030		(62,318)	-59	
805 CON	TRACTUAL SERVICES - EXTERNAL		10,000		10,000		14,300		10,000		-	09	
307 HEAL	TH CARE SERVICES		6,970,554		6,707,645		6,516,757		8,252,847		(1,545,202)	-239	
B25 REPA	IRS AND MAINTENANCE		35,000		35,000		35,000		50,100		(15,100)	-439	
827 MATE	RIAL MGNT DISCRETIONARY		2,800		2,800		1,000		1,000		1,800	649	
829 FUEL			1,200		1,200		2,000		1,600		(400)	-339	
B30 TELE	COM DISCRETIONARY		6,500		6,500		19,400		19,170		(12,670)	-1959	
834 BASE	LEVEL EQ SERVICES CHARGES		-		-		1,600		1,500		(1,500)		
840 ELEC	TED OFFICIAL TRAVEL		10,000		10,000		5,600		-		10,000	1009	
-	OYEE TRAVEL		-		-		-		15,000		(15,000)		
842 EDUC	CATION		-		-		2,600		17,120		(17,120)		
	ISPORTATION/SHIPPING		10,000		10,000		5,200		6,000		4,000	409	
	PORT AND CARE OF PERSONS		110,000		45,840		243,100		175,000		(129,160)	-2829	
	CAL CARE		-		124,160		-		-		124,160	100	
850 UTILI			8,000		8,000		5,600		5,600		2,400	30	
	ELLANEOUS EXPENSE		72,896		72,896		72,900		71,406		1,490	2	
	TER-FUND CHARGES		-		-		-		6,064		(6,064)		
890 NON	CAPITAL EQUIPMENT		-			•		•	45,800	•	(45,800)		
	Subtotal	\$	8,563,656	\$	8,360,747	\$	8,486,157	\$	10,145,337	\$	(1,784,590)	-21	
CAPITAL C													
920 EQUII			23,000		23,000		26,100		128,240		(105,240)	-458°	
	Subtotal	\$	23,000	\$	23,000	\$	26,100	\$	128,240	\$	(105,240)	-4589	
			40 704 647	•	10 701 017	•	47.450.647	Φ.	00.000.400	•	(0.440.000)	0.11	
	Total Expenditures	\$	16,781,017	\$	16,781,017	\$	17,458,017	\$	20,229,409	\$	(3,448,392)	-219	
	Operating Balance (Rev Exp.)	\$	(16,750,609)	\$	(16,750,609)	\$	(17,453,457)	\$	(20,139,701)	\$	(3,389,092)	-209	

POSITION DISTRIBUTION										
		:								
Dept	WORKING TITLE	FTE								
26 CORRECTIONAL HEALTH	ACCOUNTANT	1.0								
•	ADMINISTRATIVE ASSTNT	2.0								
•	ADMINISTRATIVE MANAGER	1.0								
• •	BUSINESS SYSTEMS ANALYST	1.0								
	CERTIFIED DENTAL ASSISTNT	4.0								
•	CONTRACT SPECIALIST	1.0								
	CORRECTIONAL HLTHSVCS DIR	1.0								
	COUNSELOR	17.6								
	COUNSELOR COORDINATOR	2.0								
	DATA ENTRY CLERK	1.0								
•	DIRECTOR OF OPERATIONS	1.0								
•	EDUCATION SPECIALIST	1.0								
•	EMPLOYMENT SERVICES MANAGER	1.0								
•	FISCAL ADMINISTRATOR	1.0								
•	INFECTION CONTROL CLERK	1.0								
•	INFECTION CONTROL MGR	1.0								
•	LICENSED PRACTICAL NRS	43.8								
•	MEDICAL REC ADMINISTRATOR	1.0								
•	MEDICAL REC TECHNICIAN	1.0								
• •	NIGHT SHIFT SUPERVISOR	2.0								
•	PATIENT CARE ASSISTANT	15.0								
•	PHARMACIST	3.0								
•	PHARMACY SYSTEMS ADMINISTRATOR	1.0								
•	PHARMACY TECHNICIAN	7.0								
•	PHARMARY MANAGER	1.0								
•	PROCUREMENT SPECIALIST	1.0								
•	QUALITY MANAGER	1.0								
• •	RADIOLOGIC TECHNICIAN	1.0								
•	REFERRAL / AUTH SPECIALIST	1.0								
•	REGISTERED NURSE	61.7								
•	SERVICE WORKER	2.0								
•	SPECIALTY TECHNICIAN	1.0								
•	STAFFING MANAGER	1.0								
•	STAFFING SPECIALIST	1.0								
•	TRAINING COORDINATOR	1.0								
•	UNIT MANAGER	7.0								
- • •	UNIT SECRETARY	28.4								
	UTILIZ / RISK MANAGER	1.0								
Total		220.4								

# TOTAL BUDGET BY PROGRAM FY 2000-01 CORRECTIONAL HEALTH GRANTS Agency 261

Org	Title		Personal Services	Supplies & Services	Сар	ital Outlay	Ex	Total penditures	Revenue
2642 2656			\$ 22,938 45,876	\$ 17,053 3,841	\$	-	\$	39,991 49,717	\$ 39,991 49,717
:		Totals:	\$ 68,814.0	\$ 20,894.0	\$	-	\$	89,708.0	\$ 89,708.0

EXPENDI		ORRECTION	AL	NUES BY A HEALTH GRA y 261		ENCY/OBJE	СТ	7	•••		
	_	Y 99-00 L/ADOPTED	F	FY 99-00 RESTATED	F	FY 99-00 PROJECTED	FIN	FY 00-01 NAL/ADOPTED	V	ariance	%
RESOURCES											
REVENUE 615 GRANTS		30,408		30,408		4,560		89,708		59,300	2
Subtotal	\$	30,408	\$	30,408	\$	4,560	\$	89,708	\$	59,300	195%
Total Resources	\$	30,408	\$	30,408	\$	4,560	\$	89,708	\$	59,300	195%
EXPENDITURES PERSONAL SERVICES											
701 REGULAR PAY 750 FRINGE BENEFITS	\$	-	\$	-	\$	-	\$	53,601 15,213	\$	(53,601) (15,213)	
796 PS INTER-FUND CHARGES Subtotal	\$	30,408 30,408	\$	30,408 30,408	\$	4,560 4,560	\$	68,814	\$	30,408 (38,406)	100% -126%
SUPPLIES & SERVICES 802 MEDICAL SUPPLIES 873 S S INTER-FUND CHARGES		-		:		-		14,830 6,064		(14,830) (6,064)	
Subtotal	\$	-	\$		\$	-	\$	20,894	\$	(20,894)	
CAPITAL OUTLAY											
Total Expenditures	\$	30,408	\$	30,408	\$	4,560	\$	89,708	\$	(59,300)	-195%

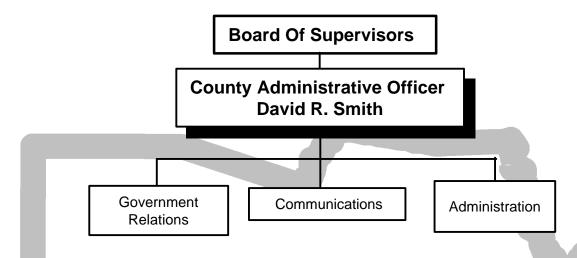
## TOTAL BUDGET BY PROGRAM FY 2000-01 CORRECTIONAL HEALTH DETENTION FUND Agency 262

Org	Title		Personal Services	Supplies & Services	Сар	ital Outlay	E	Total xpenditures		Revenue
2611	CORRECTIONAL HEALTH ADMIN.	\$	1,705,832	\$ 1,207,690	\$	_	\$	2,913,522	\$	-
:2621	MEDICAL MANAGEMENT		· · · -	· · · -		-	·	· · · -		-
:2642	ESTRELLA O/P		1,112,006	80,700		-		1,192,706		-
2643	DURANGO JUVENILE		290,584	9,900		-		300,484		-
2644	SOUTHEAST JUVENILE		221,495	8,200		-		229,695		-
2645	ESTRELLA SPECIALTY CLINIC		290,417	127,877		128,240		546,534		-
2647	DURANGO O/P		849,177	48,000		-		897,177		-
2648	TOWERS O/P		389,838	20,300		-		410,138		-
2651	SOUTHEAST O/P		-	-		- (		-		-
:2652	MADISON O/P		1,120,923	87,500		- '	Я	1,208,423		-
:2653	MADISON INFIRMARY		371,360	22,700		-		394,060		-
:2656	MADISON INTAKE		780,344	11,100		-		791,444		-
:2657	1ST AVENUE O/P		-	-		-		-		-
:2658	DURANGO PSYCH		594,175	4,600		-		598,775		-
:2659	MADISON PSYCH		639,671	3,300		-		642,971		-
:2661	MADISON SPECIALTY CLINIC		-	-		-		-		-
:2672	AVONDALE O/P		-	-		-		-		-
:2680	PHARMACY SERVICES		485,649	953,000		-		1,438,649		-
2699	OTHER	<u></u>	1,035,547	7,539,576		-		8,575,123	A	-
:		Totals: \$	9 887 018	\$ 10 124 443	\$	128 240	\$	20 139 701	\$	-

## Totals: \$ 9,887,018 \$ 10,124,443 \$ 128,2 EXPENDITURES AND REVENUES BY AGENCY/OBJECT CORRECTIONAL HEALTH DETENTION FUND Agency 262

REVENUE  EXPENDITURES  PERSONAL SERVICES 701 REGULAR PAY 705 TEMPORARY PAY 200,000 50,606 938,200 369,760 (319,154) -268%,780 -268%,790				FY 99-00 AL/ADOPTED		FY 99-00 ESTATED	P	FY 99-00 PROJECTED	FIN	FY 00-01	Variance	%
EXPENDITURES  PERSONAL SERVICES  701 REGULAR PAY  702 TEMPORARY PAY  705 TEMPORARY PAY  705 TEMPORARY PAY  706 TEMPORARY PAY  707 TEMPORARY PAY  707 TEMPORARY PAY  708 SALARY ADJUSTMENTS  11,365,219  11,284,932  11,266,100  11,582,406  128,406  138,406  148,400  1	RES	OURCES										<del></del> :
EXPENDITURES  PERSONAL SERVICES  701 REGULAR PAY  705 TEMPORARY PAY  705 TEMPORARY PAY  706 TEMPORARY PAY  706 TEMPORARY PAY  707 TEMPORARY PAY  707 TEMPORARY PAY  708 SALARY ADJUSTMENTS  11,365,219  11,284,932  11,266,100  15,82,406  10,000  10,00	:											•
PERSONAL SERVICES	REV	ENUE										
PERSONAL SERVICES	:											
PERSONAL SERVICES	FXP	ENDITURES										:
TOT   TEGULAR PAY   S												:
T10   SPECIAL PAY   200,000   50,606   938,200   369,760   (319,154)   631%   631%   750   FRINGE BENEFITS   1,365,219   1,284,932   1,256,100   1,582,406   (297,474)   -23%   780   SALARY ADJUSTMENTS   147,049   114,711   288,500   165,980   (51,269)   -45%   790   OTHER PERSONAL SERVICES   - 858,308   - 542,288   316,020   37%   795   PS INTER-FUND CREDIT (NEG)   (30,408)   (30,408)   (30,408)   4,600   - (30,408)   (30,408)   (30,408)   (30,408)   4,600   - (30,408)   (30,408)   (30,408)   (30,408)   (469,783)   - (554,918)   85,135   18%   (469,783)   - (554,918)   (554			\$	6,740,115	\$	6,403,973	\$	5,840,500	\$	7,212,632	\$ (808,659)	-13%
Tool	705	TEMPORARY PAY		211,761		154,523		613,300		568,870	(414,347)	-268%
TROD   SALARY ADJUSTMENTS	710	SPECIAL PAY		200,000		50,606		938,200		369,760	(319,154)	-631%
790 OTHER PERSONAL SERVICES 795 P SINTER-FUND CREDIT (NEG) 797 PERSONNEL SAVINGS (NEG) Subtotal Supplies & Services Supplies & Services Subtotal Supplies & Services Subtotal Supplies & Services Subtotal Supplies & Services Subtotal Subtotal Subtotal Supplies & Services Subtotal Supplies & Services Subtotal Supplies & Services Subtotal Supplies & Services Subtotal Subtot	750	FRINGE BENEFITS		1,365,219		1,284,932		1,256,100		1,582,406	(297,474)	-23%
795   P.S. INTER-FUND CREDIT (NEG)	780	SALARY ADJUSTMENTS		147,049		114,711		288,500		165,980	(51,269)	-45%
Top	790	OTHER PERSONAL SERVICES		-		858,308		-		542,288	316,020	
Subtotal				(30,408)		(30,408)		4,600		-	(30,408)	
SUPPLIES & SERVICES 801 GENERAL SUPPLIES \$ 53,994 \$ 53,994 \$ 116,900 \$ 132,100 \$ (78,106) -145% 802 MEDICAL SUPPLIES 1,272,712 1,272,712 1,444,200 1,320,200 (47,488) -4% 805 CONTRACTUAL SERVICES 6,970,554 6,707,645 6,516,757 8,252,847 (1,545,202) -23% 825 REPAIRS AND MAINTENANCE 35,000 35,000 50,100 (15,100) -43% 827 MATERIAL MGNT DISCRETIONARY 2,800 2,800 1,000 1,000 1,000 1,800 64% 829 FUEL 1,200 1,200 2,000 1,600 (400) -33% 830 TELECOM DISCRETIONARY 6,500 6,500 19,400 19,170 (12,670) -195% 834 BASE LEVEL EQ SERVICES CHARGES - 1,600 1,500 (15,000) 840 ELECTED OFFICIAL TRAVEL 10,000 10,000 5,600 - 10,000 100% 841 EMPLOYEE TRAVEL - 2 - 2,600 17,120 (17,120) 842 EDUCATION - 2,600 17,120 (17,120) 843 TRANSPORTATION/SHIPPING 10,000 10,000 5,200 6,000 4,000 40% 845 SUPPORT AND CARE OF PERSONS 110,000 45,840 243,100 175,000 (129,160) -282% 846 MISCELLANEOUS EXPENSE 72,896 72,896 72,900 71,406 1,490 2% 850 WILLIES 8,000 8,000 5,600 7,000 71,406 1,490 2% 860 MISCELLANEOUS EXPENSE 72,896 72,896 72,900 71,406 1,490 2% 860 MISCELLANEOUS EXPENSE 72,896 72,896 72,900 71,406 1,490 2% 860 MISCELLANEOUS EXPENSE 72,896 72,896 72,900 71,406 1,490 2% 860 MISCELLANEOUS EXPENSE 72,896 72,896 72,900 71,406 1,490 2% 860 MISCELLANEOUS EXPENSE 72,896 72,896 72,900 71,406 1,490 2%	797							-				
SOI   GENERAL SUPPLIES   \$   53,994   \$   116,900   \$   132,100   \$   (78,106)   -145%   1,272,712   1,272,712   1,444,200   1,320,200   (47,488)   -4%   1,272,712   1,444,200   1,320,200   (47,488)   -4%   1,272,712   1,444,200   1,320,200   (47,488)   -4%   1,272,712   1,444,200   1,320,200   (47,488)   -4%   1,272,712   1,444,200   1,320,200   (47,488)   -4%   1,272,712   1,444,200   1,320,200   (47,488)   -4%   1,272,712   1,444,200   1,320,200   (47,488)   -4%   1,272,712   1,444,200   1,320,200   (47,488)   -4%   1,272,712   1,444,200   1,200   1,000   1,000   -0%   1,000   -0%   1,000   -0%   1,000   1,000   1,000   1,000   1,500	:	Subtotal	\$	8,163,953	\$	8,366,862	\$	8,941,200	\$	9,887,018	\$ (1,520,156)	-18%
SOI   GENERAL SUPPLIES   \$   53,994   \$   116,900   \$   132,100   \$   (78,106)   -145%   1,272,712   1,272,712   1,444,200   1,320,200   (47,488)   -4%   1,272,712   1,444,200   1,320,200   (47,488)   -4%   1,272,712   1,444,200   1,320,200   (47,488)   -4%   1,272,712   1,444,200   1,320,200   (47,488)   -4%   1,272,712   1,444,200   1,320,200   (47,488)   -4%   1,272,712   1,444,200   1,320,200   (47,488)   -4%   1,272,712   1,444,200   1,320,200   (47,488)   -4%   1,272,712   1,444,200   1,320,200   (47,488)   -4%   1,272,712   1,444,200   1,200   1,000   1,000   -0%   1,000   -0%   1,000   -0%   1,000   1,000   1,000   1,000   1,500												:
802   MEDICAL SUPPLIES   1,272,712   1,272,712   1,444,200   1,320,200   (47,488)   -4%   805   CONTRACTUAL SERVICES - EXTERNAL   10,000   10,000   14,300   10,000   - 0%   807   HEALTH CARE SERVICES   6,970,554   6,707,645   6,516,757   8,252,847   (1,545,202)   -23%   825   REPAIRS AND MAINTENANCE   35,000   35,000   35,000   50,100   (15,100)   -43%   827   MATERIAL MGNT DISCRETIONARY   2,800   2,800   1,000   1,000   1,000   1,800   64%   829   FUEL   1,200   1,200   2,000   1,600   (400)   -33%   830   TELECOM DISCRETIONARY   6,500   6,500   19,400   19,170   (12,670)   -195%   834   BASE LEVEL EQ SERVICES CHARGES   - 1,600   1,500   (15,000)   840   ELECTED OFFICIAL TRAVEL   10,000   10,000   5,600   - 10,000   100%   841   EMPLOYEE TRAVEL   2,600   17,120   (17,120)   843   TRANSPORTATION/SHIPPING   10,000   10,000   5,600   6,000   4,000   40%   845   SUPPORT AND CARE OF PERSONS   110,000   45,840   243,100   175,000   (129,160)   -282%   847   MEDICAL CARE   - 124,160   124,160   100%   850   UTILITIES   8,000   8,000   5,600   5,600   2,400   30%   860   MISCELLANEOUS EXPENSE   72,896   72,896   72,900   71,406   1,490   2%   890   NON CAPITAL EQUIPMENT   Subtotal   \$8,563,656   \$8,360,747   \$8,486,157   \$10,124,443   \$(1,763,696)   -21%   \$8,000   10,000			_				_		_			
805   CONTRACTUAL SERVICES - EXTERNAL   10,000   10,000   14,300   10,000   - 0%   807   HEALTH CARE SERVICES   6,970,554   6,707,645   6,516,757   8,252,847   (1,545,202) - 23%   825   REPAIRS AND MAINTENANCE   35,000   35,000   50,100   (15,100) - 43%   827   MATERIAL MGNT DISCRETIONARY   2,800   2,800   1,000   1,000   1,800   64%   829   FUEL   1,200   1,200   2,000   1,600   (400) - 33%   830   TELECOM DISCRETIONARY   6,500   6,500   19,400   19,170   (12,670) - 195%   834   BASE LEVEL EQ SERVICES CHARGES   - 1,600   1,500   (15,000)   840   ELECTED OFFICIAL TRAVEL   10,000   10,000   5,600   - 10,000   10,000   841   EMPLOYEE TRAVEL   2,600   17,120   (17,120)   842   EDUCATION   2,600   17,120   (17,120)   843   TRANSPORTATION/SHIPPING   10,000   10,000   5,200   6,000   4,000   40%   845   SUPPORT AND CARE OF PERSONS   110,000   45,840   243,100   175,000   (129,160) - 282%   847   MEDICAL CARE   - 124,160   124,160   100%   850   UTILITIES   8,000   8,000   5,600   5,600   2,400   30%   860   MISCELLANEOUS EXPENSE   72,896   72,896   72,900   71,406   1,490   2%   890   NON CAPITAL EQUIPMENT   Subtotal   \$8,563,656   \$8,360,747   \$8,486,157   \$10,124,443   \$(1,763,696)   -21%   \$8,000   10,000	•		\$		\$		\$		\$			
807   HEALTH CARE SERVICES   6,970,554   825,847   (1,545,202)   -23%   825   REPAIRS AND MAINTENANCE   35,000   35,000   35,000   50,100   (15,100)   -43%   829   FUEL   1,200   1,200   2,000   1,600   (400)   -33%   830   TELECOM DISCRETIONARY   6,500   6,500   19,400   19,170   (12,670)   -195%   834   BASE LEVEL EQ SERVICES CHARGES   -     1,600   1,500   (1,500)   840   ELECTED OFFICIAL TRAVEL   10,000   10,000   5,600   -   15,000   (15,000)   841   EMPLOYEE TRAVEL   -   -   -   15,000   (15,000)   842   EDUCATION   -   -   2,600   17,120   (17,120)   843   TRANSPORTATION/SHIPPING   10,000   10,000   5,200   6,000   4,000   40%   845   SUPPORT AND CARE OF PERSONS   110,000   45,840   243,100   175,000   (129,160)   -282%   850   UTILITIES   8,000   8,000   5,600   5,600   2,400   30%   860   MISCELLANEOUS EXPENSE   72,896   72,896   72,900   71,406   1,490   2%   890   NON CAPITAL EQUIPMENT   -   -     45,800   (45,800)   -   -       -       -     -     -     -     -     -     -       -     -       -											(47,488)	
825 REPAIRS AND MAINTENANCE       35,000       35,000       35,000       50,100       (15,100)       -43%         827 MATERIAL MGNT DISCRETIONARY       2,800       2,800       1,000       1,000       1,800       64%         829 FUEL       1,200       1,200       2,000       1,600       (400)       -33%         830 TELECOM DISCRETIONARY       6,500       6,500       19,400       19,170       (12,670)       -195%         834 BASE LEVEL EQ SERVICES CHARGES       -       -       1,600       1,5100       (1,500)         840 ELECTED OFFICIAL TRAVEL       10,000       10,000       5,600       -       10,000       100%         841 EMPLOYEE TRAVEL       10,000       10,000       5,600       -       10,000       15,000       (15,000)         842 EDUCATION       -       -       2,600       17,120       (17,120)       (17,120)       (17,120)       (17,120)       (17,120)       (17,120)       (17,120)       (17,120)       (17,120)       (12,9160)       -282%       847       MEDICAL CARE OF PERSONS       110,000       45,840       243,100       175,000       (129,160)       -282%       847       MEDICAL CARE       -       -       124,160       -       -       124,160				,				,		,	(4.545.000)	
827 MATERIAL MGNT DISCRETIONARY         2,800         2,800         1,000         1,000         1,800         64%           829 FUEL         1,200         1,200         2,000         1,600         (400)         -33%           830 TELECOM DISCRETIONARY         6,500         6,500         19,400         19,170         (12,670)         -195%           834 BASE LEVEL EQ SERVICES CHARGES         -         1,600         1,500         (1,500)           840 ELECTED OFFICIAL TRAVEL         10,000         10,000         5,600         -         10,000         100%           841 EMPLOYEE TRAVEL         -         -         -         2,600         17,120         (17,120)           842 EDUCATION         -         -         2,600         17,120         (17,120)           845 SUPPORT AND CARE OF PERSONS         110,000         10,000         5,200         6,000         4,000         40%           847 MEDICAL CARE         -         124,160         -         -         124,160         -         -         124,160         10%           850 UTILITIES         8,000         8,000         5,600         5,600         5,600         2,400         30%           860 MISCELLANEOUS EXPENSE         72,896         <											,	
R29   FUEL				,				,		,	, , ,	
830   TELECOM DISCRETIONARY   6,500   6,500   19,400   19,170   (12,670)   -195%   834   BASE LEVEL EQ SERVICES CHARGES   -   -   1,600   1,500   (1,500)     840   ELECTED OFFICIAL TRAVEL   10,000   10,000   5,600   -   10,000   100%     841   EMPLOYEE TRAVEL   -   -   -   15,000   (15,000)     842   EDUCATION   -   -   2,600   17,120   (17,120)     843   TRANSPORTATION/SHIPPING   10,000   10,000   5,200   6,000   4,000   40%     845   SUPPORT AND CARE OF PERSONS   110,000   45,840   243,100   175,000   (129,160)   -282%     847   MEDICAL CARE   -   124,160   -   -   -   124,160   100%     850   UTILITIES   8,000   8,000   5,600   5,600   2,400   30%     860   MISCELLANEOUS EXPENSE   72,896   72,896   72,900   71,406   1,490   2%     890   NON CAPITAL EQUIPMENT   -   -     45,800   (45,800)     10,000   10,00												
834       BASE LEVEL EQ SERVICES CHARGES       -       -       1,600       1,500       (1,500)         840       ELECTED OFFICIAL TRAVEL       10,000       10,000       5,600       -       10,000       100%         841       EMPLOYEE TRAVEL       -       -       -       -       15,000       (15,000)         842       EDUCATION       -       -       2,600       17,120       (17,120)         843       TRANSPORTATION/SHIPPING       10,000       10,000       5,200       6,000       4,000       40%         845       SUPPORT AND CARE OF PERSONS       110,000       45,840       243,100       175,000       (129,160)       -282%         847       MEDICAL CARE       -       124,160       -       -       124,160       100%         850       UTILITIES       8,000       8,000       5,600       5,600       2,400       30%         860       MISCELLANEOUS EXPENSE       72,896       72,896       72,900       71,406       1,490       2%         890       NON CAPITAL EQUIPMENT       -       -       45,800       (45,800)       -       -       45,800       -       -       -       -       45,800       -	•										, ,	
840 ELECTED OFFICIAL TRAVEL       10,000       10,000       5,600       -       10,000       100%         841 EMPLOYEE TRAVEL       -       -       -       15,000       (15,000)       100%         842 EDUCATION       -       -       -       2,600       17,120       (17,120)         843 TRANSPORTATION/SHIPPING       10,000       10,000       5,200       6,000       4,000       40%         845 SUPPORT AND CARE OF PERSONS       110,000       45,840       243,100       175,000       (129,160)       -282%         847 MEDICAL CARE       -       124,160       -       -       124,160       100%         850 UTILITIES       8,000       8,000       5,600       5,600       2,400       30%         860 MISCELLANEOUS EXPENSE       72,896       72,896       72,900       71,406       1,490       2%         890 NON CAPITAL EQUIPMENT       -       -       45,800       (45,800)       -       -       45,800       -	•			6,500		6,500		,			, , ,	-195%
841 EMPLOYEE TRAVEL       -       -       -       -       15,000 (15,000)         842 EDUCATION       -       -       -       2,600 (17,120 (17,120)       -         843 TRANSPORTATION/SHIPPING       10,000 (10,000 (5,200 (6,000 (4,000 40))       6,000 (4,000 40)       -				10.000		10,000		•		1,500		100%
842 EDUCATION       -       -       2,600       17,120       (17,120)         843 TRANSPORTATION/SHIPPING       10,000       10,000       5,200       6,000       4,000       40%         845 SUPPORT AND CARE OF PERSONS       110,000       45,840       243,100       175,000       (129,160)       -282%         847 MEDICAL CARE       -       124,160       -       -       124,160       100%         850 UTILITIES       8,000       8,000       5,600       5,600       2,400       30%         860 MISCELLANEOUS EXPENSE       72,896       72,896       72,900       71,406       1,490       2%         890 NON CAPITAL EQUIPMENT       -       -       -       45,800       (45,800)         Subtotal       \$ 8,563,656       8,360,747       8,486,157       \$ 10,124,443       \$ (1,763,696)       -21%				10,000		10,000		5,000		15 000	,	100%
843 TRANSPORTATION/SHIPPING       10,000       10,000       5,200       6,000       4,000       40%         845 SUPPORT AND CARE OF PERSONS       110,000       45,840       243,100       175,000       (129,160)       -282%         847 MEDICAL CARE       -       124,160       -       -       124,160       100%         850 UTILITIES       8,000       8,000       5,600       5,600       2,400       30%         860 MISCELLANEOUS EXPENSE       72,896       72,896       72,900       71,406       1,490       2%         890 NON CAPITAL EQUIPMENT       -       -       45,800       (45,800)         Subtotal       8,563,656       8,360,747       8,486,157       10,124,443       \$(1,763,696)       -21%	-			_		_		2 600		,	, , ,	•
845 SUPPORT AND CARE OF PERSONS 110,000 45,840 243,100 175,000 (129,160) -282% 847 MEDICAL CARE - 124,160 - 124,160 100% 850 UTILITIES 8,000 8,000 5,600 5,600 2,400 30% 860 MISCELLANEOUS EXPENSE 72,896 72,896 72,900 71,406 1,490 2% 890 NON CAPITAL EQUIPMENT 45,800 (45,800) Subtotal \$8,563,656 \$8,360,747 \$8,486,157 \$10,124,443 \$(1,763,696) -21%				10 000		10 000		,		•	, ,	40%
847 MEDICAL CARE - 124,160 - 124,160 100% 850 UTILITIES 8,000 8,000 5,600 5,600 2,400 30% 860 MISCELLANEOUS EXPENSE 72,896 72,896 72,900 71,406 1,490 2% 890 NON CAPITAL EQUIPMENT - 45,800 (45,800) Subtotal \$8,563,656 \$8,360,747 \$8,486,157 \$10,124,443 \$(1,763,696) -21%										,		
850 UTILITIES 8,000 8,000 5,600 5,600 2,400 30% 860 MISCELLANEOUS EXPENSE 72,896 72,896 72,900 71,406 1,490 2% 890 NON CAPITAL EQUIPMENT 45,800 (45,800)  Subtotal \$ 8,563,656 \$ 8,360,747 \$ 8,486,157 \$ 10,124,443 \$ (1,763,696) -21%	•			-				240,100		-		
860 MISCELLANEOUS EXPENSE 72,896 72,896 72,900 71,406 1,490 2% 890 NON CAPITAL EQUIPMENT 45,800 (45,800)  Subtotal \$ 8,563,656 \$ 8,360,747 \$ 8,486,157 \$ 10,124,443 \$ (1,763,696) -21%				8.000				5.600		5.600	,	
890 NON CAPITAL EQUIPMENT 45,800 (45,800)  Subtotal \$ 8,563,656 \$ 8,360,747 \$ 8,486,157 \$ 10,124,443 \$ (1,763,696) -21%						,		•		•		
Subtotal \$ 8,563,656 \$ 8,360,747 \$ 8,486,157 \$ 10,124,443 \$ (1,763,696) -21%	•			-		,		-		,		
	•		\$	8,563,656	\$	8,360,747	\$	8,486,157	\$		. , ,	-21%
CAPITAL OUTLAY	•										ŕ	•
												•
920 EQUIPMENT <u>23,000</u> 23,000 26,100 128,240 (105,240) -458%	920											
Subtotal \$ 23,000 \$ 23,000 \$ 26,100 \$ 128,240 \$ (105,240) -458%	•	Subtotal	\$	23,000	\$	23,000	\$	26,100	\$	128,240	\$ (105,240)	-458%
T. I	•	T. (15	•	16 750 600	ď	16 750 600	er.	17 450 457	ď	20 420 704	E (2 200 000)	200/
Total Expenditures <u>\$ 16,750,609 \$ 16,750,609 \$ 17,453,457 \$ 20,139,701 \$ (3,389,092) -20%</u>	•	Total Expenditures	Ф	16,750,609	Ф	10,750,609	ф	17,453,457	Φ	20,139,701	<b>ͽ (3,389,092)</b>	-20%
0 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	•	0 " 0 " 5	¢.	(46.750.600)	¢.	(46.750.600)	¢.	(47 450 457)	¢.	(20.420.704)	£ 2.200.000	2007 -
Operating Balance (Rev Exp.) \$\(\begin{array}{cccccccccccccccccccccccccccccccccccc	•	Operating Balance (Rev Exp.)	Ф	(10,750,009)	Ф	(10,750,609)	Ф	(17,453,457)	Ф	(20,139,701)	<b>э</b> 3,389,092	20%

### County Administrative Officer (20)



#### **Mission**

To manage, lead, and direct countywide services. This includes managing the continued financial stabilization plan, responding to citizenry and meeting public needs, providing leadership for county initiatives, initiating program development, and implementation in response to policy direction set by the Board of Supervisors, coordinating county issues which have regional impact, providing leadership related to county legislative initiatives and intergovernmental issues, and providing information to employees and the public concerning county activities.

#### **Program Goals**

Provide strategic direction and manage efforts at the local, State and Federal levels for Maricopa County.

Develop and cultivate ongoing work relationships with State and local governments and other organizations to achieve cooperation on regional issues.

Ensure quality of service to Maricopa County citizens.

Provide both managerial and administrative support to the Board of Supervisors.

Inform the citizens of Maricopa County of the programs, services, activities, and functions of their county government, and to share information on major events or changes within the county.

#### **Community Impact**

The Office of the County Administrative Officer has a direct and marketable impact on the community. This department is responsible for many communication activities and is ultimately responsible for overseeing the effectiveness, efficiency, and strategic direction based on policy-setting initiatives given by the Board of Supervisors.

Program	Performance Measures	FY 98 Actual	FY 99 Actual	FY 00 Estimated	FY 01 Projected
	No. of priority bills introduced as				
	part of the county legislative				
Government Relations	program	6	7	8	8
- Covernment Relations	No. of bills researched for county	Ŭ	•	· ·	Ğ
Government Relations	impact	1212	1180	1200	1200
Government Relations	Dollar Value of grants coordinated		\$1,500,000	\$2,000,000	\$2,000,000
Government Relations	% increase in grants coordinated	N/A	N/A	33	33
	No. of constituent assistance				
Government Relations	requests	50	60	60	70
	No. of special projects worked on for				
Government Relations	positive community impact	N/A	N/A	7	8
	No. of annual goals accomplished				
Government Relations	(performance plan)	N/A	N/A	11	10
	% of constituent assistance				
Government Relations	requests resolved	100%	100%	100%	100%
	No. of favorable issues successfully				
Government Relations	amended or passed	6	6	6	6
	No. of issues successfully opposed				
	that have negative fiscal or	0.0	4.4	50	50
Government Relations	programmatic impact	38	44	50	50
Covernment Relations	% of priority bills successfully	1000/	0.00/	750/	750/
Government Relations	passed or amended No. of annual goals accomplished -	100%	86%	75%	75%
	progress on goals communicated				
CAO Administration	internally	12/14	8.5/10	9/10	10
CAO Administration	Variance percentage of current	12/14	0.3/10	9/10	
CAO Administration	budget to actual expenditures	13%	19%	29%	20%
Crto rtallinoli alloli	budget to detadi experiantiree	1070	1070	2070	2070
	% of citizens' expressing				
CAO Administration	satisfaction with county government	58%	N/A	60%	N/A
	, ,				
	% of county employees expressing				
CAO Administration	satisfaction with county as employer	50%	N/A	52%	N/A
	No. of constituents assistance				
CAO Administration	requests resolved	900	1,000	1,100	1,100
	% of Chief Officers and Department				
	Directors expressing satisfaction				
	with services provided by staff of the				
CAO Administration	CAO office	N/A	N/A	60%	N/A
	No of account of account of account of	4.0	4.0	40	4.0
Communications	No. of press conferences organized	13	10	12	12
Communications	No. of special event coordinated	5	8	10	10
Communications	No. of image-enhancing and public	175	0.5	100	105
Communications	awareness communication % of county residents who trust	175	85	100	105
Communications	county government	N/A	N/A	60	N/A
Communications	No. of county residents who are	IN/A	IN/A	60	N/A
Communications	knowledgeable about count	N/A	N/A	15	N/A
Communications	No. of media hits	2,792	3,201	3,350	4,000

		DEPARTME	NT	AL SUMMARY BY FU		TYPE & CATEGO			••••	
			(	COUNTY ADMINISTRATIV	E 0	FFICER				
•				Department 20						
: FUND TYPE		Personal Services		Supplies & Services		Capital Outlay	To	otal Expenses	Tota	l Revenue
GENERAL FUND	Φ	1.055.973	\$	291,249	\$	2.000	\$	1.349,222	\$	-
GENERAL FUND	Ψ	1,000,010	Ψ	201,270	Ψ	_,000	Ψ	.,0.0,	<b>T</b>	
TOTAL FUNDS	\$	1,055,973	\$	291,249	\$	2,000	\$	1,349,222	\$	-

EAI ERBII			MINI	STRATIVE OF			<b>D</b> 0.				
		7 99-00 ADOPTED	•	FY 99-00 RESTATED		FY 99-00 ROJECTED	FIN	FY 00-01 NAL/ADOPTED	,	Variance	%
RESOURCES											
REVENUE											
EXPENDITURES											
PERSONAL SERVICES											
701 REGULAR PAY	\$	847,804	\$	860,204	\$	789,691	\$	900,432	\$	(40,228)	-59
705 TEMPORARY PAY		6,000		6,000		6,000		6,000		-	0
750 FRINGE BENEFITS		141,459		138,911		137,916		154,264		(15,353)	-11
780 SALARY ADJUSTMENTS		45,000	4	35,148		45,000		28,520		6,628	19
797 PERSONNEL SAVINGS (NEG)		(33,277)		(33,277)				(33,243)		(34)	0
Subtotal	\$	1,006,986	\$	1,006,986	\$	978,607	\$	1,055,973	\$	(48,987)	-5
SUPPLIES & SERVICES	_				_		_				
801 GENERAL SUPPLIES	\$	27,000	\$	27,000	\$	24,500	\$	6,000	\$	21,000	78
805 CONTRACTUAL SERVICES - EXTERNAL		100,709		100,709		100,709		246,000		(145,291)	-144
825 REPAIRS AND MAINTENANCE		2,650		2,650		2,150		2,650		400	0
826 FACILITIES MGMT DISCRETIONARY		700		700		700		600		100	14
827 MATERIAL MGNT DISCRETIONARY 828 MOTOR POOL		20,700 188		20,700 188		20,700 188		12,700 199		8,000 (11)	39 -6
830 TELECOM DISCRETIONARY		3,096		3,096		3,096		3,100		(4)	0'
841 EMPLOYEE TRAVEL		7,000		7,000		6,000		7,000		(4)	0'
860 MISCELLANEOUS EXPENSE		23.006		23.006		23.000		13.000		10.006	43
Subtotal	\$	185,049	\$	185.049	\$	181,043	\$	291,249	\$	(106,200)	-57
- Casional	*	,	*	,	*	,	1			(:::,=::)	
CAPITAL OUTLAY											
920 EQUIPMENT		2,000		2,000		2,000		2,000		-	0'
Subtotal	\$	2,000	\$	2,000	\$	2,000	\$	2,000	\$	-	0'
Total Expenditures	\$	1,194,035	\$	1,194,035	\$	1,161,650	\$	1,349,222	\$	(155,187)	-139
Operating Balance (Rev Exp.)	\$	(1,194,035)	\$	(1,194,035)	\$	(1,161,650)	\$	(1,349,222)	\$	(155,187)	-139

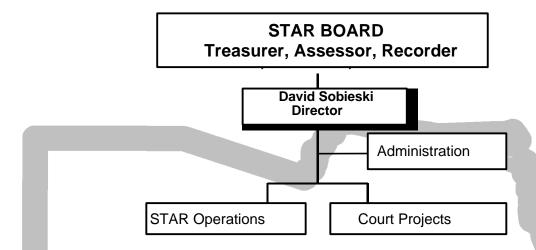
			• • • • • • •
POSITION	DIS	TRIBUTION	:
			:
Dept		WORKING TITLE	FTE :
20 COUNTY ADMINISTRATIVE OFFIC	ER	ADMINISTRATIVE	1.0
		ADMINISTRATIVE ASSTNT III	2.0
		ADMINISTRATIVE COORD III	1.0
		CHF ADMINISTRATOR TO CAO	2.0
		COUNTY ADMINISTRATV OFFCR	1.0
		EMPLOYEE OMBUDSMAN	1.0
		EXECUTIVE ASSISTANT	1.0
		INFORMATION COORDINATOR	1.0
		LEGISLATIVE LIAISON	1.0
		MANAGEMENT ANALYST III	1.0
		MANAGERIAL	2.0
		PROFESSIONAL	2.0
Total			16.0

# TOTAL BUDGET BY PROGRAM FY 2000-01 COUNTY ADMINISTRATIVE OFFICER Agency 200

Org Title		Personal Services	Supplies & Services	Ca	pital Outlay	E	Total xpenditures	Revenue
2010 COUNTY ADMINISTRATOR'S OFFICE	Totals:	\$ 1,055,973 1,055,973	\$ 291,249 291,249	\$	2,000 2,000	\$	1,349,222 1,349,222	\$ -

EXPENDI	OUNTY ADMI	 RATIVE OF		ENCY/OBJE ER	СТ		•••	•••••	•••••
	FY 99-00 L/ADOPTED	FY 99-00 ESTATED	F	FY 99-00 PROJECTED	FIN	FY 00-01	١	/ariance	%
RESOURCES									
REVENUE									
EXPENDITURES							◂		
PERSONAL SERVICES 701 REGULAR PAY 705 TEMPORARY PAY	\$ 847,804 6,000	\$ 860,204 6,000	\$	6,000	\$	900,432 6,000	\$	(40,228)	-5% 0%
750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS 797 PERSONNEL SAVINGS (NEG)	141,459 45,000 (33,277)	138,911 35,148 (33,277)		137,916 45,000		154,264 28,520 (33,243)		(15,353) 6,628 (34)	11% 19% 0%
Subtotal	\$ 1,006,986	\$ 1,006,986	\$	978,607	\$	1,055,973	\$	(48,987)	-5%
SUPPLIES & SERVICES 801 GENERAL SUPPLIES 805 CONTRACTUAL SERVICES - EXTERNAL 825 REPAIRS AND MAINTENANCE 826 FACILITIES MGMT DISCRETIONARY 827 MATERIAL MGNT DISCRETIONARY	\$ 27,000 100,709 2,650 700 20,700	\$ 27,000 100,709 2,650 700 20,700	\$	24,500 100,709 2,150 700 20,700	\$	6,000 246,000 2,650 600 12,700	\$	21,000 (145,291) - 100 8,000	78% -144% 0% 14% 39%
828 MOTOR POOL 830 TELECOM DISCRETIONARY 841 EMPLOYEE TRAVEL 860 MISCELLANEOUS EXPENSE	188 3,096 7,000 23,006	188 3,096 7,000 23,006		188 3,096 6,000 23,000		199 3,100 7,000 13,000		(11) (4) - 10,006	-6% 0% 0% 43%
Subtotal	\$ 185,049	\$ 185,049	\$	181,043	\$	291,249	\$	(106,200)	-57%
CAPITAL OUTLAY 920 EQUIPMENT	 2,000	2,000		2,000		2,000	•	-	0%
Subtotal	\$ 2,000	\$ 2,000	\$	2,000	\$	2,000	\$	-	0%
Total Expenditures	\$ 1,194,035	\$ 1,194,035	\$	1,161,650	\$	1,349,222	\$	(155,187)	-13%
Operating Balance (Rev Exp.)	\$ (1,194,035)	\$ (1,194,035)	\$	(1,161,650)	\$	(1,349,222)	\$	155,187	13%

## County Call Center (14)



#### **Mission**

To provide knowledgeable, courteous and efficient answers in response to all incoming telephone questions to the Treasurer, Assessor, Recorder and Elections and Clerk of the Court offices and to operate the main County switchboard in the same manner.

#### **Program Goals**

- Continue to expand technology to provide an increasing level of automated service on a 24-hour basis.
- Increase the use of e-mail and internet to answer taxpayer inquiries.
- Reduce program costs by using technology to "overflow" calls to information specialists working remotely or at home.
- Employ and expand the use of Computer Based training to reduce training costs and improve quality and consistency.
- Continue to expand the current customer base.

#### **Community Impact**

The STAR Call Center has become the communication medium between county government and its citizens. It provides a service with a "live" information technician regarding many issues with one call. Residents and property owners of Maricopa County can obtain their current property tax, next year's assessed value, when their deed was recorded, their polling place on election day, etc., all from one source without transferring between departments and spending time on hold. This service provides the community with timely and accurate data, and change attitudes towards the operation of government. This service provides the community with timely and accurate data helping to change attitudes towards the operation of government. The County agencies that created the call center have benefited. Their phone systems are no longer overloaded with phone calls that in the past caused entire systems to shut down. The Treasurer, Assessor, Recorder, Elections, and Clerk of Court leave the phone answering to the Call Center while concentrating on other important matters. Thorough specialization and technology, more of the public is served and efficiency is increased.

Performance Measurements FY	98 Actual	FY 99 Actual	FY 00 Estimated	FY 01 Projected
Call Volume	750,000	1,045,886	1,250,000	1,300,000
Voter Registration Mail-Outs	11,215	18,150	16,000	20,000
Assessor Petition Forms	2,200	8,400	3,500	5,000
Treasurer Tax Bill Mail-Outs	6,000	12,700	10,000	20,000
Landlord Registration Forms	N/A	N/A	N/A	N/A
Average Time per Agent Call	N/A	N/A	2.3	2.2
Treasurer Fax Back Service			15,000	18,000
Early Ballot Requests				

•	• • • • • • •	DEPARTMEN	TΑ	L SUMMARY BY FUN	D T	TYPE & CATEG	ORY	• • • • • • • • • • • • • • • • • • • •	• • • • • •	• • • • • • • • •
				COUNTY CALL CENT Department 14	ΓER					
: FUND TYPE	Pe	ersonal Services		Supplies & Services		Capital Outlay	То	tal Expenses	Total	Revenue
GENERAL FUND	\$	1,111,030	\$	223,199	\$	-	\$	1,334,229	\$	-
TOTAL FUNDS	\$	1,111,030	\$	223,199	\$	-	\$	1,334,229	\$	-

				ALL CENTER ment 14	2						
	FY 9 FINAL/A	9-00	•	FY 99-00 ESTATED		FY 99-00 ROJECTED		FY 00-01 AL/ADOPTED		Variance	%
ESOURCES											
REVENUE											
XPENDITURES											
PERSONAL SERVICES	•	750 000	•	700 000	•	204.004	•	===	•	(40.00=)	_
701 REGULAR PAY	\$	752,233	\$	762,803	\$	834,621	\$	776,090	\$	(13,287)	-2
705 TEMPORARY PAY 750 FRINGE BENEFITS		61,202		61,202 187,585		69,387 203,231		61,202 225,078		(27.402)	-20
750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS		212,530 38,209		75,302		44,243		85,794		(37,493) (10,492)	-20 -14
790 OTHER PERSONAL SERVICES		30,209	4	75,502		44,243		22,718		(22,718)	-11
797 PERSONNEL SAVINGS (NEG)		(21,452)		(21,452)				(59,852)		38,400	179
Subtotal	\$ 1	,042,722	\$	/	\$	1,151,482	\$	1,111,030	\$	(45,590)	-4
SUPPLIES & SERVICES											
BO1 GENERAL SUPPLIES	\$	19,667	\$	19,667	\$	11,000	\$	55,387	¢.	(35,720)	-182
B05 CONTRACTUAL SERVICES - EXTERNAL	Ψ	1,572	Ψ	1,572	Ψ	(100,000)	Ψ	-	Ψ	1,572	100
B20 RENT		134,238		134,238		134,238		146,612		(12,374)	-(
325 REPAIRS AND MAINTENANCE		1.600		1.600		1.000		1,600		-	(
330 TELECOM DISCRETIONARY		12,069		12,069		12,069		12,000		69	
842 EDUCATION		5,677		5,677		500		5,600		77	
860 MISCELLANEOUS EXPENSE		2,000		2,000		1,500		2,000			(
Subtotal	\$	176,823	\$	176,823	\$	60,307	\$	223,199	\$	(46,376)	-26
CAPITAL OUTLAY											
Total Expenditures	\$ 1	,219,545	\$	1,242,263	\$	1,211,789	\$	1,334,229	\$	(91,966)	-7
	\$ (1	,219,545)	_	(1,242,263)	_	(1,211,789)		(1,334,229)		(91,966)	-7

**************************************	POSITION D	STRIBUTION	•
Dept	<b>WORKING TIT</b>	LE	FTE
14 COUNTY CALL CENTER	ADMINISTRAT	IVE MANAGER	1.0
• •	ADMINISTRAT	IVE/OFFICE SUPPORT SUPERVISOR	2.0
•	<b>ADMINISTRAT</b>	OR	1.0
•	CALL AGENT		23.0
•	DEPARTMENT	AL HR SPECIALIST	1.0
• •	LEAD CALL AC	SENT	4.0
• •	PROFESSION	AL .	1.0
Total			33.0

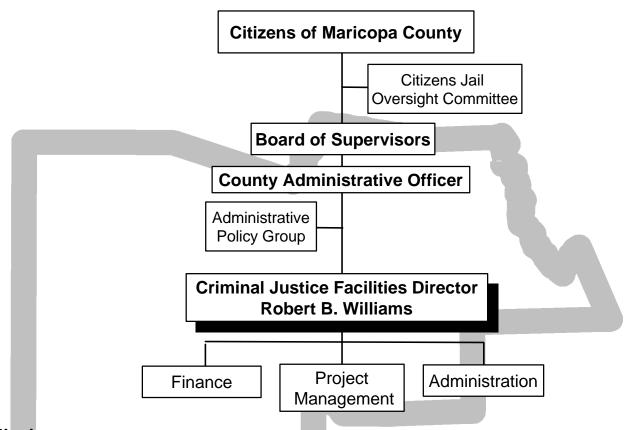
## TOTAL BUDGET BY PROGRAM FY 2000-01 COUNTY CALL CENTER Agency 140

Org Title		Personal Services	upplies & Services	Сар	ital Outlay	Ex	Total spenditures	Revenue
1410 STAR CALL CENTER 1420 STAR CALL CENTER 1430 STAR CALL CENTER	\$	337,450 619,183 154,397	\$ 221,199 - 2,000	\$		\$	558,649 619,183 156,397	\$ - - -
1440 STAR CALL CENTER	Totals: \$	1.111.030	\$ 223,199	S	-	\$	1.334.229	\$ <u>-</u>

## EXPENDITURES AND REVENUES BY AGENCY/OBJECT COUNTY CALL CENTER Agency 140

		FY 99-00 FINAL/ADOPTED		FY 99-00 RESTATED		FY 99-00 PROJECTED	F	FY 00-01 INAL/ADOPTED	,	Variance	%
RESOURCES											<del></del> :
REVENUE											
											:
											•
• EXPENDITURES. • PERSONAL SERVICES											:
701 REGULAR PAY	\$	752,233	\$	762,803	\$	834,621	\$	776,090	\$	(13,287)	-2%
705 TEMPORARY PAY	Ψ	61,202	Ψ	61,202	Ψ	69,387	Ψ.	61,202	Ψ	(10,207)	0%
• 750 FRINGE BENEFITS		212,530		187,585		203,231		225,078		(37,493)	-20%
780 SALARY ADJUSTMENTS		38,209		75,302		44,243		85,794		(10,492)	-14%
790 OTHER PERSONAL SERVICES		-		-		-		22,718		(22,718)	:
• 797 PERSONNEL SAVINGS (NEG)		(21,452)		(21,452)		<u> </u>		(59,852)		38,400	179% •
Subtotal	\$	1,042,722	\$	1,065,440	\$	1,151,482	\$	1,111,030	\$	(45,590)	-4%
SUPPLIES & SERVICES											
801 GENERAL SUPPLIES	\$	19,667	\$	19,667	\$	11,000	\$	55,387	\$	(35,720)	-182%
805 CONTRACTUAL SERVICES - EXTERNAL	Ψ	1,572	Ψ	1,572	Ψ	(100,000)	Ψ	-	Ψ	1.572	100%
\$ 820 RENT		134,238		134,238		134,238		146,612		(12,374)	-9%
825 REPAIRS AND MAINTENANCE		1,600		1,600		1,000		1,600			0%
830 TELECOM DISCRETIONARY		12,069		12,069		12,069		12,000		69	1%
842 EDUCATION		5,677		5,677		500		5,600		77	1%:
860 MISCELLANEOUS EXPENSE		2,000	•	2,000	•	1,500	•	2,000	•	(40.070)	0%
Subtotal	\$	176,823	\$	176,823	\$	60,307	\$	223,199	\$	(46,376)	-26%
CAPITAL OUTLAY											
Total Expenditures	\$	1,219,545	\$	1,242,263	\$	1,211,789	\$	1,334,229	\$	(91,966)	-7%
Operating Balance (Rev Exp.)	\$	(1,219,545)	\$	(1,242,263)	\$	(1,211,789)	\$	(1,334,229)	\$	91,966	7%

### Criminal Justice Facilities (40)



#### Mission

The Department's mission is to provide Criminal Justice Facilities planning, design and construction services for the benefit of the people of Maricopa County.

#### **Program Goals**

- Construct 3,139 adult detention beds of the required custody classification and all necessary support facilities at a downtown location and the Durango Complex by the end of FY 2005.
- Construct 388 juvenile detention beds and all necessary support facilities, at the Durango Complex and the Southeast Regional Facility including expansion of juvenile court facilities at the Durango complex by the end of FY 2005.

#### **Community Impact**

Maximize the private sector opportunity for participation in this project by operating with a small internal staff. Enhance public safety by expeditiously providing the facilities necessary to house pre-trial detainees and post-trial convicted criminals. Achieve initial capital and life-cycle cost efficiencies by executing innovative, imaginative, and effective facility designs. Minimize disruption to project neighbors by accomplishing comprehensive coordination and information programs.

Program General				
Performance Measures	FY 98 Actual	FY 99 Actual	Projected FY00	Projected FY01
Dollars spent.	\$0	\$2,464,000	\$40,000,000	\$50,000,000
% complete:				
-4 <sup>th</sup> Ave Jail			4%	10%
-Lower Buckeye Jail			3%	5%
-Juvenile Detention			5%	30%
Facilities/Courts			10%	100%
-Jackson St. Parking Structure				
-	N/A	N/A	\$85,000	\$85,000
Adult detention cost per bed.				
(3,139 Beds Total)				
Benchmark = \$80,000	N/A	N/A	\$170,000	\$170,000
Juvenile detention cost per bed.				
(388 Beds Total)				
Benchmark = \$174,000				_
			\$9,400	\$9,400
Jackson St. Parking Structure				
cost per space.			<b>AT TOO</b>	<b>4= =</b> 00
(1,000 Spaces Total, includes			\$7,500	\$7,500
120 Below Grade)				
Benchmark = \$9,000				
Mesa Juvenile Parking Structure				
cost per space.				
(300 Above Ground Spaces Total)				
Benchmark = \$7,500				
Denominant = $\phi I$ ,500				

#### **DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY**

CRIMINAL JUSTICE FACILITIES DEVELOPMENT

Department 40

: FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
CAPITAL PROJECTS	8,127	17,500	69,592,652	69,618,279	103,034,318
TOTAL FUNDS \$	8,127 \$	17,500	\$ 69,592,652	\$ 69,618,279	\$ 103,034,318

			epa	artment 40							
	FIN	FY 99-00 NAL/ADOPTED		FY 99-00 RESTATED	P	FY 99-00 ROJECTED	FIN	FY 00-01 NAL/ADOPTED		Variance	%
ESOURCES .		W.E./N.D.O.I 12.D		REGIRIED	•	ROOLOTED		U.L./A.DOT 12D		rananoo	70
Beginning Fund Balance	\$	10,260,624	\$	10,260,624	\$	33,000,000	\$	92,216,119	\$	81,955,495	799%
EVENUE											
880 TRANSFERS IN FROM OTHER FUNDS		105,606,875		105,606,875		105,606,875		103,034,318		(2,572,557)	-2%
Subtotal	\$	105,606,875	\$	105,606,875	\$	105,606,875	\$	103,034,318	\$	(2,572,557)	-2%
Total Resources	\$	115,867,499	\$	115,867,499	\$	138,606,875	\$	195,250,437	\$	79,382,938	69%
XPENDITURES											
PERSONAL SERVICES 701 REGULAR PAY	\$	371,034	4	415 202	¢	205 621	¢.	412 120	4	2 174	10
	Ф		Ф	415,302	Ф	295,631	Ф	412,128	ф	3,174	19
705 TEMPORARY PAY 710 SPECIAL PAY		46,133		46,133		19,059 38		46,285		(152)	0%
50 FRINGE BENEFITS		65,065		69,930		45,452		76,722		(6,792)	-109
780 SALARY ADJUSTMENTS		8,443		8,442		43,432		8,127		315	49
95 P S INTER-FUND CREDIT (NEG)		(498,291)		(540,570)		(1,830)		(513,347)		(27,223)	-5%
96 PSINTER-FUND CHARGES		8,000		8,000		(1,030)		(313,341)		8,000	100%
797 PERSONNEL SAVINGS (NEG)		(7,237)		(7,237)		_		(21,788)		14,551	2019
Subtotal	\$	(6,853)	\$	(1,201)	\$	358,350	\$	8,127	\$	(8,127)	2017
Cubicial	Ψ	(0,000)	Ψ		Ψ	000,000	Ψ	0,127	Ψ	(0,121)	
SUPPLIES & SERVICES											
01 GENERAL SUPPLIES	\$	11,538	\$	11,538	\$	2,822	\$	13,750	\$	(2,212)	-19%
05 CONTRACTUAL SERVICES - EXTERNAL		87,000		87,000		77,651		110,000		(23,000)	-269
10 LEGAL		175,000		175,000		39,525		175,000		-	0%
20 RENT		105,600		105,600		97,461		110,000		(4,400)	-49
25 REPAIRS AND MAINTENANCE		3,120		3,120		-		5,000		(1,880)	-60%
327 MATERIAL MGNT DISCRETIONARY		2,400		2,400		525		2,500		(100)	-49
329 FUEL		2,400		2,400		-		5,500		(3,100)	-129%
330 TELECOM DISCRETIONARY		3,500		3,500		2,656		601		2,899	83%
32 COUNTY COUNSEL		143,640		143,640		141,359		152,280		(8,640)	-6%
34 BASE LEVEL EQ SERVICES CHARGES		-		-		-		1,000		(1,000)	
337 BASE LEVEL TELECOM		10,628		10,628		-		9,483		1,145	119
41 EMPLOYEE TRAVEL		15,000		15,000		1,619		-		15,000	100%
342 EDUCATION		6,000		6,000		-		-		6,000	100%
43 TRANSPORTATION/SHIPPING		-		-		184		500		(500)	
360 MISCELLANEOUS EXPENSE		12,600		12,600		574		-		12,600	100%
372 S S INTER-FUND CREDIT (NEG)		(578,426)		(578,426)		-		(576,864)		(1,562)	09
990 NON CAPITAL EQUIPMENT		-		-		-		8,750		(8,750)	
Subtotal	\$	-	\$	-	\$	364,376	\$	17,500	\$	(17,500)	
CAPITAL OUTLAY											
010 LAND	\$	_	\$	_	\$	342,670	\$	-	\$	-	
15 BUILDINGS AND IMPROVEMENTS	*	55,008,991	*	55,002,138	+	22,934,604	7	69,592,652	*	(14,590,514)	-279
20 EQUIPMENT		6,000		6,000		_,,		,,502		6,000	1009
330 TRANSPORTATION		20,000		20,000		_		-		20,000	100%
Subtotal	\$	55,034,991	\$	55,028,138	\$	23,277,274	\$	69,592,652	\$	(14,564,514)	-26%
Total Expenditures	\$	55,028,138	2.	55,028,138	\$	24,000,000	\$	69 618 279	2.	(14,590,141)	-27%
Total Expericitures	Ψ	55,520,130	Ψ	00,020,100	Ψ	24,000,000	Ψ	00,010,279	Ψ	(17,000,171)	-21)
Operating Balance (Rev Exp.)	\$	50,578,737	\$	50,578,737	\$	81,606,875	\$	33,416,039	\$	(17,162,698)	-34%

POSITION DISTRIBU	TION	•
Dept	WORKING TITLE	FTE
40 CRIMINAL JUSTICE FACILITIES DEVELOPMENT	ADMINISTRATIVE ASSITANT	1.0
	CHIEF FINANCIAL OFFICER	1.0
	DIRECTOR	1.0
	PROFESSIONAL	1.0
	SUPERVISORY	2.0
Total		6.0

## TOTAL BUDGET BY PROGRAM FY 2000-01 CRIMINAL JUSTICE FACILITIES DEVELOPMENT Agency 409

			Personal	Supplies &		Total	
Org	Title		Services	Services	Capital Outlay	Expenditures	Revenue
							-
4091	CRIMINAL JUSTICE DETENTION FAC	\$	8,127 \$	17,500	\$ 69,592,652	\$ 69,618,279	\$ 195,250,437
:	Tota	ıls: \$	8,127 \$	17,500	\$ 69,592,652	\$ 69,618,279	\$ 195,250,437
							-

EXPENDITURES AND REVENUES BY AGENCY/OBJECT

705 TEMPORARY PAY	
Beginning Fund Balance   \$ 10,260,624 \$ 10,260,624 \$ 33,000,000 \$ 92,216,119 \$ 81,955,	%
REVENUE 680 TRANSFERS IN FROM OTHER FUNDS Subtotal  Total Resources  Total Resources  Subtotal  Total Resources  Subtotal  Subtotal  Total Resources  Total Resources  Total Resources  Subtotal  Total Resources  Total Resources  Total Resources  Subtotal  Subtotal  Total Resources  Total Resources  Total Resources  Total Resources  Subtotal  Subtotal  Total Resources  Total Resources  Total Resources  Total Resources  Subtotal  Subtotal  Subtotal  Subtotal  Subtotal  Total Resources  Total Resources  Total Resources  Total Resources  Subtotal  Subtotal  Subtotal  Total Resources	495 \$ 8
TRANSFERS IN FROM OTHER FUNDS   105,606,875   105,606,875   105,606,875   103,034,318   (2,572, 105,606,875   105,606,875   105,606,875   103,034,318   (2,572, 105,606,875   105,606,875   105,606,875   103,034,318   (2,572, 105,606,875   105,606,875   105,606,875   103,034,318   (2,572, 105,606,875   105,606,875   105,606,875   103,034,318   (2,572, 105,606,875   105,606,875	
Subtotal	557) (0
Total Resources   Total Reso	
EXPENDITURES  PERSONAL SERVICES  701 REGULAR PAY  \$ 371,034 \$ 415,302 \$ 295,631 \$ 412,128 \$ 3, 705 TEMPORARY PAY  \$ 46,133	201) 27
PERSONAL SERVICES 701 REGULAR PAY \$ 371,034 \$ 415,302 \$ 295,631 \$ 412,128 \$ 3, 705 TEMPORARY PAY 46,133	938 69%
PERSONAL SERVICES 701 REGULAR PAY \$ 371,034 \$ 415,302 \$ 295,631 \$ 412,128 \$ 3, 705 TEMPORARY PAY 46,133 46,133 19,059 46,285 ( 710 SPECIAL PAY 38 750 FRINGE BENEFITS 65,065 69,930 45,452 76,722 (6, 780 SALARY ADJUSTMENTS 8,443 8,442 8,127 796 P S INTER-FUND CREDIT (NEG) 796 P S INTER-FUND CREDIT (NEG) 8,000 8,000 8, 797 PERSONNEL SAVINGS (NEG) (7,237) (7,237) - (21,788) 14, 8UPPLIES & SERVICES 801 GENERAL SUPPLIES \$ 11,538 \$ 1,538 \$ 2,822 \$ 13,750 \$ (2,805) \$ (2,	
701 REGULAR PAY \$ 371,034 \$ 415,302 \$ 295,631 \$ 412,128 \$ 3,   705 TEMPORARY PAY 46,133 19,059 46,285 ( 710 SPECIAL PAY 38 38 38	
710 SPECIAL PAY 750 FRINGE BENEFITS 65,065 69,930 45,452 76,722 (6,780 Medical Pay) 750 FRINGE BENEFITS 80 SALARY ADJUSTMENTS 81,443 8,442 - 81,77 (727 Medical Pay) 795 PS INTER-FUND CREDIT (NEG) (498,291) (540,570) (1,830) (513,347) (27,796 PS INTER-FUND CHARGES 8,000 8,000 - 8,000 - 8,000 Medical Pay) 796 PS INTER-FUND CHARGES (7,237) (7,237) - (21,788) 14, 14, 15, 15, 15, 15, 15, 15, 15, 15, 15, 15	174 1%
750 FRINGE BENEFITS 65,065 69,930 45,452 76,722 (6,780 SALARY ADJUSTMENTS 8,443 8,442 - 8,127 795 P S INTER-FUND CREDIT (NEG) (498,291) (540,570) (1,830) (513,347) (27,796 P S INTER-FUND CHARGES 8,000 8,000 8,797 PERSONNEL SAVINGS (NEG) (7,237) (7,237) - (21,788) 14, 500 SUPPLIES & SERVICES 801 GENERAL SUPPLIES \$ 11,538 \$ 11,538 \$ 2,822 \$ 13,750 \$ (2,805 CONTRACTUAL SERVICES - EXTERNAL 87,000 87,000 77,651 110,000 (23,810 LEGAL 175,000 175,000 39,525 175,000 80,000 97,461 110,000 (4,820) (4,82	152) 0%
780         SALARY ADJUSTMENTS         8,443         8,442         -         8,127           795         P S INTER-FUND CREDIT (NEG)         (498,291)         (540,570)         (1,830)         (513,347)         (27, 27)           796         P S INTER-FUND CHARGES         8,000         8,000         -         -         -         8, 8, 7, 27         -         -         -         8, 8, 7, 27         -         -         -         -         8, 7, 237         -	-
795         P S INTER-FUND CREDIT (NEG)         (498,291)         (540,570)         (1,830)         (513,347)         (27,796 P S INTER-FUND CHARGES R,000 P S INTER-FUND C	792) -10%
796         P S INTER-FUND CHARGES         8,000         -         -         8,000         -         -         8,000         -         -         8,000         -         -         -         8,000         -         -         -         8,000         -         -         -         -         8,000         -         -         -         -         8,000         -	315 4% 223) -5%
797 PERSONNEL SAVINGS (NEG) (7,237) (7,237) - (21,788) 14, SUPPLIES & SERVICES 801 GENERAL SUPPLIES \$ 11,538 \$ 11,538 \$ 2,822 \$ 13,750 \$ (2, 805 CONTRACTUAL SERVICES - EXTERNAL 87,000 87,000 77,651 110,000 (23, 810 LEGAL 175,000 175,000 39,525 175,000 820 RENT 105,600 97,461 110,000 (4,	000 100%
Subtotal	551 201%
801 GENERAL SUPPLIES     \$ 11,538 \$     \$ 1,538 \$     \$ 2,822 \$     \$ 13,750 \$     \$ (2,805 CONTRACTUAL SERVICES - EXTERNAL B7,000 B7,661 B10 LEGAL B10 LEGAL B10,600 B7,661 B10,600 B7,661 B10,600 B7,461 B10,000 B10,600 B	127)
801 GENERAL SUPPLIES     \$ 11,538 \$     \$ 1,538 \$     \$ 2,822 \$     \$ 13,750 \$     \$ (2,805 CONTRACTUAL SERVICES - EXTERNAL B7,000 B7,661 B10 LEGAL BNT	
805     CONTRACTUAL SERVICES - EXTERNAL     87,000     87,000     77,651     110,000     (23, 15,000)       810     LEGAL     175,000     175,000     39,525     175,000       820     RENT     105,600     105,600     97,461     110,000     (4, 15,000)	212) -19%
810 LEGAL     175,000     175,000     39,525     175,000       820 RENT     105,600     105,600     97,461     110,000     (4,000)	000) -26%
820 RENT 105,600 105,600 97,461 110,000 (4)	- 0%
	400) -4%
	880) -60%
	100) -4%
	100) -129%
	899 83% (640) -6%
	000)
	145 11%
841 EMPLOYEE TRAVEL 15,000 1,619 - 15,	000 100%
	000 100%
	500)
	600 100% 562) 0%
	750)
	500)
CAPITAL OUTLAY	
910 LAND \$ - \$ - \$ 342,670 \$ - \$ 915 BUILDINGS AND IMPROVEMENTS 55,008,991 55,002,138 22,934,604 69,592,652 (14,590,	- 514) -27%
	000 100%
	000 100%
Subtotal \$ 55,034,991 \$ 55,028,138 \$ 23,277,274 \$ 69,592,652 \$ (14,564,	
Total Expenditures \$ 55,028,138 \$ 55,028,138 \$ 24,000,000 \$ 69,618,279 \$ (14,590,	141) -27%
Operating Balance (Rev Exp.) \$ 50,578,737 \$ 50,578,737 \$ 81,606,875 \$ 33,416,039 \$ 17,162,	698 34%
Ending Fund Balance (Resources - Exp.) \$ 60,839,361 \$ 60,839,361 \$ 114,606,875 \$ 125,632,158 \$ (64,792,	

## Debt Service (99)

•			TAL SUMMARY BY FUN			• • • • • • • • • • • • •	• • • •	• • • • • • • • • • •
•			DEBT SERVICE Department 99					
FUND TYPE	Person	al Services	Supplies & Services	Capital Outlay	To	tal Expenses	To	tal Revenue
DEBT SERVICE		-	64,305,541	-		64,305,541		160,526,083
TOTAL FUNDS	\$	-	\$ 64,305,541	\$ -	\$	64,305,541	\$	160,526,083

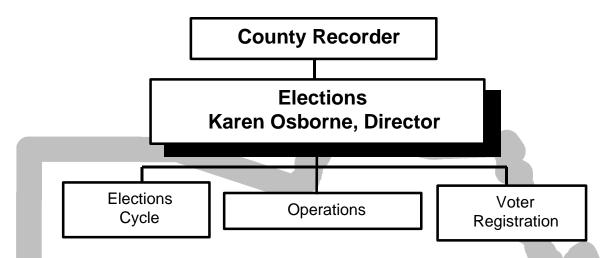
• • • • • • • • • • • • • • • • • • • •			• • •				• • •				
EXPENDIT	URI	ES AND REV	_		PA	RTMENT/O	BJ	ECT			
				SERVICE							
		FY 99-00	epa	rtment 99 FY 99-00		FY 99-00		FY 00-01	l.		
	FIN	IAL/ADOPTED		RESTATED	P	ROJECTED	FII	NAL/ADOPTED		Variance	%
RESOURCES											
Beginning Fund Balance	\$	2,548,314	\$	2,548,314	\$	1,240,000	\$	(946,629)	\$	(3,494,943)	-137%
REVENUE											
601 REAL PROPERTY TAXES	\$	19,310,736	\$	19,310,736	\$	19,310,736	\$	22,928,144	\$	3,617,408	19%
602 PERSONAL PROPERTY TAXES		992,029		992,029		1,407,832		1,109,736		117,707	129
603 PAYMENTS IN LIEU OF TAXES		601,098		601,098		600,000		553,680		(47,418)	-8%
650 MISCELLANEOUS REVENUE		400,000		400,000		400,000		3,753,591		3,353,591	838%
680 TRANSFERS IN FROM OTHER FUNDS	Ф.	2,045,078	Φ	2,045,078	Φ	2,045,078	Φ.	132,180,932		130,135,854	6363% 588%
Subtotal	Ф	23,348,941	Ф	23,348,941	Ф	23,763,646	Ф	160,526,083	Ф	137,177,142	588%
Total Resources	\$	25,897,255	\$	25,897,255	\$	25,003,646	\$	159,579,454	\$	133,682,199	516%
EXPENDITURES							П				
PERSONAL SERVICES											
SUPPLIES & SERVICES											
875 BONDS AND RELATED EXPENSE		25.950.275		25,950,275		25,950,275		64,305,541		(38,355,266)	-148%
Subtotal	\$	25,950,275	\$	25,950,275	\$	25,950,275	\$		\$	(38,355,266)	-148%
CAPITAL OUTLAY											
Total Expenditures	\$	25,950,275	\$	25,950,275	\$	25,950,275	\$	64,305,541	\$	(38,355,266)	-148%
Operating Balance (Rev Exp.)	\$	(2,601,334)	\$	(2,601,334)	\$	(2,186,629)	\$	96,220,542	\$	98,821,876	3799%
		<u>-</u>				(, , ,					4707040
Ending Fund Balance (Resources Exp.)	Ф	(53,020)	Ф	(53,020)	Ф	(946,629)	Ф	95,273,913	Ф	95,326,933	1/9/94%

# TOTAL BUDGET BY PROGRAM FY 2000-01 DEBT SERVICE Agency 990

Org	Title		ersonal ervices		oplies & ervices	Capit	al Outlay		otal nditures	Revenue
5824 5826	SHERIFF'S OFFICE SHERIFF'S OFFICE		\$ -	\$	-	\$	-	\$	-	\$ -
•	G.O. DEBT SERVICE		-		,941,675		-	/	941,675	26,113,535
•		Totals:	\$ -	\$ 25	.941.675	\$	-	\$ 25.9	941.675	\$ 26.113.535

	EXI	PENDITURES ANI	D	EVENUES EBT SERVICE Agency 990		AGENCY/OBJE	СТ		•••	•	•••	• • •
		FY 99-00 FINAL/ADOPTED		FY 99-00 RESTATED		FY 99-00 PROJECTED	FY	00-01 FINAL/ADOPTED	)	Variance		%
RESOURCES  Beginning Fund Balance  REVENUE	\$	2,548,314	\$	2,548,314	\$	1,240,000	\$	(946,629	) \$	(3,494,943)	\$	(1)
601 REAL PROPERTY TAXES 602 PERSONAL PROPERTY TAXES 603 PAYMENTS IN LIEU OF TAXES 650 MISCELLANEOUS REVENUE	\$	19,310,736 992,029 601,098 400,000	\$	19,310,736 992,029 601,098 400,000	\$	19,310,736 1,407,832 600,000 400,000	\$	22,928,144 1,109,736 553,680 400,000		3,617,408 117,707 (47,418)	\$	0 0 (0) 0%
680 TRANSFERS IN FROM OTHER FUNDS Subtotal Total Resources		2,045,078 23,348,941 25,897,255		2,045,078 23,348,941 25,897,255		2,045,078 23,763,646 25,003,646		2,068,604 27,060,164 26,113,535	\$	23,526 3,711,223 216,280		0 16%
EXPENDITURES PERSONAL SERVICES		20,001,200		20,001,230	Ť	20,000,010		25,115,666		2.10,200		- 170
SUPPLIES & SERVICES 875 BONDS AND RELATED EXPENSE Subtotal	\$	25,950,275 25,950,275	\$	25,950,275 25,950,275	\$	25,950,275 25,950,275	\$	25,941,675 25,941,675		8,600 8,600		0% 0%
CAPITAL OUTLAY												
Total Expenditures	\$	25,950,275	\$	25,950,275	\$	25,950,275	\$	25,941,675	\$	8,600		0%
Operating Balance (Rev Exp.)	\$	(2,601,334)	\$	(2,601,334)	\$	(2,186,629)	\$	1,118,489	\$	(3,719,823)	-1	43%
Ending Fund Balance (Resources - Exp.)	\$	(53,020)	\$	(53,020)	\$	(946,629)	\$	171,860	\$	(224,880)	4	124%

## Elections (21)



#### **Mission**

Conduct elections with accuracy and consistency in accordance with Federal and State requirements while serving the voting needs of a diverse, expanding voter population base.

#### **Program Goals**

- Plan for and implement a Geographical Information System (GIS), effectively supporting on-going registration verification.
- Provide convenient, accessible early voting sites and polling places according to Americans with Disabilities Act (ADA) standards.
- Ease the voting process while assuring compliance with all Federal and State requirements.
- Expand voter outreach programs.
- Continue to assist the disabled community by sharing resources, improving services and affirming our commitment to respond to their special voting needs.
- Expand our election services to all cities, towns, school districts and special election districts as provided for in Intergovernmental Agreements.
- Educate candidates, expedite compliance with campaign filing and finance requirements and enforce the filing and finance laws to assure an equitable opportunity to campaign for office.
- Maintain accurate voter registration records to afford all eligible voters an opportunity to vote.
- Obtain and retain adequate staff, records, equipment and supplies to conduct elections with accuracy and consistency in accordance with Federal and State requirements.

#### **Community Impact**

We provide election services to all eligible residents of Maricopa County who wish to participate in jurisdictional, County, State or Federal elections, encourage participation in the electoral process among all eligible citizens and those who will be eligible in the future, and ensure fair elections in compliance with all applicable laws and regulations.

Program	Performance Measures	FY 98 Actual	FY 99 Actual	FY 00 Estimated	FY 01 Projected
General	Precincts	1,004	1,004	1,004	1,004
General	Number of votes cast*	0	586,090	0	700,000
General	Number of early ballot requests*	0	231,441	0	400,000
General	Number of early votes*	0	195,083	0	320,000
Voter Registration	Registered voters	1,326,609	1,345,370	1,110,000	1,115,000
Voter Registration	Registrations processed	122,114	128,800	135,000	140,000
Voter Registration	Hours Worked	25,778	33,039	27,300	35,000
Voter Registration	Registrations per hour worked	4.74	3.90	4.95	4.00
Early Voting	Early votes cast	23,221	281,789	80,000	400,000
Early Voting	Early Ballot Requests Process	32,082	346,970	100,000	510,000
Early Voting	Hours Worked	8,138	30,954	10,000	51,000
Early Voting	Requests Processed Hourly	3.94	11.21	10.00	10.00
Administration	Elections held	57	111	60	115
Administration	Number of Transactions	12,836	37,310	18,000	40,000
Administration	Hours Worked	14,152	17,894	16,000	18,000
Administration	Transactions per hour worked	0.91	2.09	1.13	2.22
Polling Places	Polling Places Acquired	440	2,011	770	2,500
Polling Places	Hours Worked	9,498	12,366	5,200	9,600
Polling Places	Polling Places Acquired per Hour	0.05	0.16	0.15	0.26
Warehouse	Polling Places Supplied	467	2,300	810	2,300
Warehouse	Hours Worked	10,333	26,138	1,200	27,600
Warehouse	Polling Places Supplied per Hour	0.05	0.09	0.07	0.08
Precinct Services	Polls Staffed	390	2,244	770	2,500
Precinct Services	Boardworkers Hired	1,593	12,926	3,000	12,800
Precinct Services	Hours Worked	11,274	20,538	10,500	23,800
Precinct Services	Boardworders per hour worked	0.14	0.63	0.29	0.54
Operations	Elections held	57	111	60	115
Operations	Voters Eligible in Elections Held	1,624,249	3,324,095	2,350,000	3,000,000
Operations	Hours Worked	7,653	15,199	17,500	22,800
Operations	Eligible Voters per hour worked	212.25	218.71	134.29	131.58
Geographical Services	Hours Worked	6,195	8,209	7,500	8,300
Campaign Finance	Hour Worked	3,873	4,413	4,200	4,400

	DEPARTMEN	AT/	AL SUMMARY BY FUN	۱D.	TYPE & CATEGO	RY			
			ELECTIONS						
			Department 21						
Perso	nal Services		Supplies & Services		Capital Outlay	To	tal Expenses	Tot	al Revenue
\$	3,528,361	\$	6,121,600	\$	960,000	\$	10,609,961	\$	2,673,73
\$	3,528,361	\$	6,121,600	\$	960,000	\$	10,609,961	\$	2,673,730
	Persor \$	Personal Services \$ 3,528,361	Personal Services \$ 3,528,361 \$	ELECTIONS   Department 21   Personal Services   Supplies & Services   Capital Outlay   Total Expenses   \$ 3,528,361 \$ 6,121,600 \$ 960,000 \$ 10,609,961	ELECTIONS   Department 21   Personal Services   Supplies & Services   Capital Outlay   Total Expenses   Total Services   Supplies & Services   Services   Supplies & Services				

Pry 99-00   Pry 90-00   Pry 99-00   Pry						ECTIONS							
RESOURCES REVENUE 820 INTERGOVERNMENTAL 715,000 2,085,980 1,680,000 2,652,730 566,750 1,650,000					epa			EV 00-00		EV 00-01			
REVENUE 620 INTERGOVERNMENTAL 620 INTERGOVERNMENTAL 620 INTERGOVERNMENTAL 620 INTERGOVERNMENTAL 635 FEES & CHARGES 15,000 15,000 300 300 300 300 300 4,652,730 566,750 10,000 6500 MISCELLANEOUS REVENUE 8 Ubtotal 8 2,115,980 \$ 2,115,980 \$ 1,704,600 \$ 2,652,730 \$ \$557,750   Total Resources 8 2,115,980 \$ 2,115,980 \$ 1,704,600 \$ 2,673,730 \$ \$557,750   EXPENDITURES PERSONAL SERVICES 701 REGULAR PAY 129,709 128,985 121,7210 129,709 128,985 134,833 344,800 486,628 (112,243) 750 FRINGE EENEFITS 372,868 374,833 344,800 486,628 (112,243) 790 OTHER PERSONAL SERVICES 797 PERSONNEL SAVINGS (NEG) Subtotal 8 2,377,289 2,377,289 2,208,700 3,528,361 \$ (1,151,072)  SUPPLIES & SERVICES 801 GENERAL SUPPLIES 805 CONTRACTUAL SERVICES - EXTERNAL 80,000 80,000 9,700 17,750 180,100 180,100 17,750 180,100			FIN						FIN			Variance	%
\$20 INTERGOVERNMENTAL   715,000   2,085,980   1,880,000   2,652,730   566,750   15,000   15,000   15,000   15,000   6,000	ESOURCES												
\$20 INTERGOVERNMENTAL   \$715,000   2,085,980   1,680,000   2,652,730   566,750   353 FFEES & CHARGES   15,000   15,000   15,000   6,													
15,000	_			715 000		2.095.090		1 690 000		2 652 720		EGG 750	2
1,385,980				,				, ,		2,032,730		,	-10
1,385,980   15,000   14,300   15,000   1,000				13,000		15,000				6 000		. , ,	-10
Subtotal   \$ 2,115,980				1.385.980		15.000		-,		,		-	
REPRIONAL SERVICES   FERSONAL SERVICES   FER		Subtotal	\$		\$		\$	,	\$	,	\$	557,750	2
REPRIONAL SERVICES   FERSONAL SERVICES   FER	Tota	al Resources	\$	2 115 980	\$	2 115 980	\$	1 704 600	S	2 673 730	\$	557 750	2
PERSONAL SERVICES OI REGULAR PAY S 1,630,119 \$ 1,655,598 \$ 1,624,200 \$ 1,662,003 \$ (6,405) OI TEMPORARY PAY 217,210 217,210 157,500 840,206 (622,996) 10 SPECIAL PAY 129,709 128,985 74,900 506,776 (377,791) S0 FRINGE BENEFITS 372,868 374,383 344,800 486,626 (112,243) 80 SALARY ADJUSTMENTS 39,668 13,398 - 45,003 5 (31,637) 90 OTHER PERSONAL SERVICES 97 PERSONNEL SAVINGS (NEG) (12,285) (12,285) - (12,285) Subtotal \$ 2,377,289 \$ 2,377,289 \$ 2,208,700 \$ 3,528,361 \$ (1,151,072)  SUPPLIES & SERVICES 101 GENERAL SUPPLIES S01 GENERAL SUPPLIES S02 CONTRACTUAL SERVICES - EXTERNAL S03 SALARY ADJUSTMENTS S04 SO SON S00 S00 S00 S00 S00 S00 S00 S00 S00 S0	100	ii redddii ddd	Ť	2,110,000	Ť	2,710,000	<u> </u>	1,7 0 1,000	Ψ	2,0.0,.00		00.,.00	
1,630,119   1,635,598   1,624,200   1,662,003   6,405													
Temporary Pay   17,210   217,210   157,500   840,206   (622,996)   10 SPECIAL PAY   129,709   128,985   74,900   506,776   (377,791)   128,985   74,900   506,776   (377,791)   128,985   74,900   506,776   (377,791)   128,985   74,900   506,776   (377,791)   128,985   374,880   344,800   486,626   (112,248)   (112,248)   (112,248)   (12,244)   (12,2			6	1 000 110	•	1.655.500	<b>c</b>	4 604 000	¢.	1 000 000	•	(0.405)	
129,709			Ф		4		Ф	, ,	Ф	,	ф		-28
State   Stat				,		,		,				, ,	-20
39,668				,		,		,			L		-3
1,275,128   1,275,128   1,275,128   1,267,000   3,000   3,000   30,000   3,0								544,000				, ,	-23
Subtotal				-				7.300		.0,000		(01,001)	
Subtotal   \$ 2,377,289				(12,285)		(12,285)				(12,285)			
Subtotal   Seneral Supplies   \$ 407,345   \$ 377,345   \$ 322,00   \$ 79,150   \$ 298,195		Subtotal	\$	2,377,289	\$	2,377,289	\$	2,208,700	\$	3,528,361	\$	(1,151,072)	-4
Subtotal   Seneral Supplies   \$ 407,345   \$ 377,345   \$ 322,00   \$ 79,150   \$ 298,195	CURRILES & SERVICES												
1,861,395			\$	407.345	\$	377.345	\$	322.200	\$	79.150	\$	298.195	7
10   LEGAL   8,000   8,000   9,700   17,750   (9,750)     10   INSURANCE   500   500   600   500   742,500   (218,537)     120   RENT   523,963   523,963   497,200   742,500   (218,537)     125   REPAIRS AND MAINTENANCE   34,500   34,500   30,600   14,000   20,500     126   FACILITIES MGMT DISCRETIONARY   100   100   5,000   - 100     127   MATERIAL MGNT DISCRETIONARY   1,500   1,500   3,200   7,000   (5,500)     129   FUEL   1,500   1,500   3,200   7,000   (5,500)     120   TELECOM DISCRETIONARY   30,000   30,000   30,400   42,000   (12,000)     124   BASE LEVEL EQ SERVICES CHARGES   -   1,500   -   -     125   EDUCATION   20,500   20,500   17,620   17,000   3,500     126   TRANSPORTATION/SHIPPING   16,700   16,700   15,700   65,050   (48,350)     126   MISCELLANEOUS EXPENSE   1,693,654   1,693,654   1,583,500   2,380,800   (687,146)     127   MATERIAL MEDULAY   30,000   315,128   1,275,128   1,267,000   960,000   315,128     1275,128   1,275,128		KTERNAL	•	- ,	•		*	- ,	*	-,	Ť	,	-4
Second   S	310 LEGAL					8,000		9,700		17,750			-12
325 REPAIRS AND MAINTENANCE       34,500       34,500       30,600       14,000       20,500         326 FACILITIES MGMT DISCRETIONARY       100       100       5,000       -       100         327 MATERIAL MGNT DISCRETIONARY       -       -       66,400       -       -       -         329 FUEL       1,500       3,000       30,400       42,000       (12,000)         330 TELECOM DISCRETIONARY       30,000       30,000       30,400       42,000       (12,000)         342 BASE LEVEL EQ SERVICES CHARGES       -       -       1,500       17,620       17,000       3,500         343 TRANSPORTATION/SHIPPING       16,700       16,700       15,700       65,050       (48,350)         350 UTILITIES       1,500       1,500       1,500       5,700       (4,200)         360 MISCELLANEOUS EXPENSE       1,693,654       1,693,654       1,583,500       2,380,800       (687,146)         390 NON CAPITAL EQUIPMENT       -       -       -       2,400       2,500       (2,500)         CAPITAL OUTLAY       1,275,128       1,275,128       1,267,000       960,000       315,128         CAPITAL OUTLAY       1,275,128       1,275,128       1,267,000       960,000       315,1	315 INSURANCE			500		500		600		500			
100	20 RENT			523,963		523,963		497,200		742,500		(218,537)	-4
ATERIAL MGNT DISCRETIONARY   -   -   66,400   -   -   -   -				,				,		14,000		,	5
1,500				100		100		,				100	10
30,000 30,400 42,000 (12,000) 334 BASE LEVEL EQ SERVICES CHARGES - 1,500 17,620 17,000 3,500 424 EDUCATION 20,500 16,700 15,700 65,050 (48,350) 550 UTILITIES 1,500 1,500 1,500 1,600 5,700 (4,200) 42,000 17,620 17,000 3,500 43 TRANSPORTATION/SHIPPING 16,700 15,700 65,050 (48,350) 560 UTILITIES 1,500 1,500 1,500 1,600 5,700 (4,200) 560 MISCELLANEOUS EXPENSE 1,693,654 1,693,654 1,583,500 2,380,800 (687,146) 590 NON CAPITAL EQUIPMENT - 2,400 2,500 (2,500) 500 Subtotal \$ 4,599,657 \$ 4,599,657 \$ 4,393,620 \$ 6,121,600 \$ (1,521,943) 500 EQUIPMENT 1,275,128 1,275,128 1,267,000 960,000 315,128 500 Subtotal \$ 1,275,128 \$ 1,275,128 \$ 1,267,000 \$ 960,000 \$ 315,128		ARY		-				,				- (= ====)	
334 BASE LEVEL EQ SERVICES CHARGES   -   -   1,500   -   -   -				,				,					-36
1,275,128   1,275,128   1,267,000   17,620   17,000   3,500   3,500   17,620   17,000   3,500   17,620   17,000   3,500   17,00		IA DOEO		30,000		30,000		,		42,000		(12,000)	-4
16,700 16,700 15,700 65,050 (48,350) 150 UTILITIES 1,500 1,500 1,500 1,600 5,700 (4,200) 160 MISCELLANEOUS EXPENSE 1,693,654 1,693,654 1,583,500 2,380,800 (687,146) 190 NON CAPITAL EQUIPMENT - 2,400 2,500 (2,500)  Subtotal \$ 4,599,657 \$ 4,599,657 \$ 4,393,620 \$ 6,121,600 \$ (1,521,943)  CAPITAL OUTLAY 120 EQUIPMENT 1,275,128 1,275,128 1,267,000 960,000 315,128  Subtotal \$ 1,275,128 \$ 1,275,128 \$ 1,267,000 \$ 960,000 \$ 315,128		IARGES		20.500		20 500		,		17,000		3 500	1
1,500   1,500   1,600   5,700   (4,200)				-,		- /		,		,		-,	-29
1,693,654								,					-28
990 NON CAPITAL EQUIPMENT  2,400 2,500 (2,500)  Subtotal \$ 4,599,657 \$ 4,599,657 \$ 4,393,620 \$ 6,121,600 \$ (1,521,943)  CAPITAL OUTLAY  200 EQUIPMENT  1,275,128 1,275,128 1,267,000 960,000 315,128  Subtotal \$ 1,275,128 \$ 1,275,128 \$ 1,267,000 \$ 960,000 \$ 315,128				,				,		,		. , ,	-4
Subtotal \$ 4,599,657 \$ 4,599,657 \$ 4,393,620 \$ 6,121,600 \$ (1,521,943)  CAPITAL OUTLAY 220 EQUIPMENT  Subtotal \$ 1,275,128				-,,		-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				, ,		, ,	
20 EQUIPMENT		Subtotal	\$	4,599,657	\$	4,599,657	\$	4,393,620	\$		\$		-3
20 EQUIPMENT	CAPITAL OUTLAY												
				1,275,128		1,275,128		1,267,000		960,000		315,128	2
Total Expenditures \$ 8,252,074 \$ 8,252,074 \$ 7,869,320 \$ 10,609,961 \$ (2,357,887)		Subtotal	\$		\$		\$		\$	960,000	\$		2
	Total E	Expenditures	\$	8,252,074	\$	8,252,074	\$	7,869,320	\$	10,609,961	\$	(2,357,887)	-2
Operating Balance (Rev Exp.) \$ (6,136,094) \$ (6,136,094) \$ (6,164,720) \$ (7,936,231) \$ (1,800,137)	Operating Dalarras	(Boy 5: \	<b></b>	(6.136.004)	¢	(6.136.004)	¢	(6.164.720)	¢	(7 026 224)	¢	(1 800 137)	-2

•	POSITION DISTRIBUTION	
•		
: Dept	WORKING TITLE	FTE
	ADMINISTRATIVE COORDINATOR	3.0
•	ASSOCIATE INFORM SYSTEM TECH	1.0
•	ASST ELECTIONS DIRECTOR	2.0
•	BOARDWORKER RECRUITER SUPERVISOR	1.0
	CANDIDATE FILING SUPERVISOR	1.0
	DATA OPERATIONS CLERK	1.0
	EARLY VOTING CLERK	2.0
	EARLY VOTING SUPERVISOR	2.0
	EARLY VOTING/LOGISTICS CLERK	1.0
• •	ELECTION SPECIALIST	1.0
•	ELECTIONS COORDINATOR	1.0
•	ELECTIONS DIRECTOR	1.0
•	FINANCIAL ANALYST	1.0
•	FISCAL SERVICES DIRECTOR	1.0
•	GIS CLERK	2.0
•	GIS PROGRAMMER/ANALYST	1.0
•	GIS SUPERVISOR	1.0
• •	INFORMATION SYSTEM CONSULTANT	1.0
•	OPERATIONS/IMAGING CLERK	2.0
• •	OPERATIONS/INFORMATION CLERK	1.0
	OPERATIONS/WAREHOUSE SUPERVISOR	1.0
	PERSONNEL/PAYROLL ADMINSTRATOR	1.0
•	POLLING PLACE COORDINATOR	4.0
•	PROCUREMENT SPECIALIST	1.0
•	PROGRAMMER-ANALYST	1.0
•	PUBLIC INFORMATION SUPERVISOR	1.0
•	RECORDER'S EXCUTIVE ASSISTANT	1.0
•	TROUBLESHOOTER PROGRAM COORDINATOR	1.0
•	VOTER REGISTRATION SPECIALIST	12.0
•	VOTER REGISTRATION SUPERVISOR	2.0
<u> </u>	WAREHOUSE TECHNICIAN	2.0
Total		54.0

# TOTAL BUDGET BY PROGRAM FY 2000-01 ELECTIONS Agency 210

Org	Org Title		Personal Services		Supplies & Services	Ca	pital Outlay	Total y Expenditures			Revenue
	OPERATIONS ELECTION CYCLE VOTER REGISTRATION		\$ 1,691,469 1,232,802 604,090	\$	639,770 5,346,180 135,650	\$	960,000	\$	2,331,239 7,538,982 739,740	\$	7,000 2,666,730
		Totals:	\$ 3,528,361	\$	6,121,600	\$	960,000	\$	10,609,961	\$	2,673,730

#### **EXPENDITURES AND REVENUES BY AGENCY/OBJECT ELECTIONS** Agency 210 FY 99-00 FY 99-00 FY 99-00 FY 00-01 FINAL/ADOPTED **PROJECTED** Variance % RESOURCES REVENUE 620 INTERGOVERNMENTAL 0 (1) 566,750 715,000 2,085,980 1,680,000 2,652,730 635 FEES & CHARGES 637 FINES & FORFEITS (15,000)15,000 15.000 300 10,000 6,000 6,000 650 MISCELLANEOUS REVENUE 1,385,980 15,000 14,300 0% Subtotal \$ 2,115,980 2,115,980 1,704,600 2,673,730 557,750 26% Total Resources \$ 2,115,980 2,115,980 1,704,600 2,673,730 557,750 26% **EXPENDITURES** PERSONAL SERVICES 701 REGULAR PAY \$ 1.630.119 \$ 1.655,598 \$ 1.624.200 \$ 1.662.003 \$ (6,405)0% 705 TEMPORARY PAY 710 SPECIAL PAY -287% • -293% • 217,210 217,210 157,500 840,206 (622,996) 129,709 128,985 74,900 506,776 (377,791)(112,243) 750 FRINGE BENEFITS 372.868 374,383 344,800 486 626 -30% 780 SALARY ADJUSTMENTS 790 OTHER PERSONAL SERVICES 39,668 13,398 45,035 (31,637)-236% 7,300 (12,285) 0%: 797 PERSONNEL SAVINGS (NEG) (12,285)(12,285)2,208,700 \$ Subtotal \$ 2,377,289 2,377,289 3.528.361 (1,151,072) 48% SUPPLIES & SERVICES 801 GENERAL SUPPLIES 407,345 \$ 79,150 \$ 79% 377,345 \$ 322,200 \$ 298,195 805 CONTRACTUAL SERVICES - EXTERNAL 1,861,395 1,891,395 1,806,000 2,747,650 (856, 255)-45% 810 LEGAL 815 INSURANCE -122% 8,000 8,000 9,700 17,750 (9,750)0% -42% 500 500 600 500 820 RENT 523,963 497,200 742,500 523,963 (218,537)825 REPAIRS AND MAINTENANCE 34,500 34,500 30,600 14,000 20,500 59% 826 FACILITIES MGMT DISCRETIONARY 827 MATERIAL MGNT DISCRETIONARY 100 100 5,000 100 100% 66,400 3,200 829 FUEL 1,500 1,500 7,000 (5,500)-367% 830 TELECOM DISCRETIONARY 30,000 30,000 30,400 42,000 (12,000) -40% 834 BASE LEVEL EQ SERVICES CHARGES 1,500 842 **EDUCATION** 20.500 20.500 17.620 17.000 3.500 17% 843 TRANSPORTATION/SHIPPING (48,350) -290% 16,700 16,700 15,700 65,050 850 UTILITIES 1,500 1,500 1,600 (4,200) -280% 5,700 MISCELLANEOUS EXPENSE 1,693,654 1,693,654 1,583,500 2,380,800 (687, 146)-41% • 890 NON CAPITAL EQUIPMENT 2 400 2 500 (2.500)4,393,620 (1,521,943) -33% Subtotal \$ 4,599,657 4,599,657 6,121,600 CAPITAL OUTLAY 920 EQUIPMENT 1 275 128 1 275 128 1 267 000 960.000 315 128 25% Subtotal \$ 25% 1,275,128 1.275.128 1,267,000 960,000 315.128 Total Expenditures 8.252.074 8.252.074 7.869.320 10.609.961 (2,357,887 (6,136,094) \$ (6,164,720) \$ 29% Operating Balance (Rev. - Exp.) (6,136,094) \$ (7,936,231) \$ 1.800.137

## Eliminations (98)

	••••	DEPARTME	NT	AL SUMMARY BY FUND	TYPE & CATE	GOR	Y	••••	• • • • • • • • • •
•				ELIMINATIONS					
				Department 98					
FUND TYPE		Personal Services		Supplies & Services	Capital Outlay	Т	otal Expenses	Tot	al Revenue
ELIMINATIONS		-		(515,496,266)	-		(515,496,266)	(	(515,496,266)
TOTAL FUNDS	\$	-	\$	(515,496,266) \$	-	\$	(515,496,266)	\$	(515,496,266)
·									

					• • • • • • • • • • • • • • • • • • • •	• • • • • •
EXPENDIT	URES AND REV	ENUES BY DE LIMINATIONS	PARTMENT/O	BJECT		
	De	epartment 98				
	FY 99-00	FY 99-00	FY 99-00	FY 00-01		
	FINAL/ADOPTED	RESTATED	PROJECTED	FINAL/ADOPTED	Variance	%
RESOURCES						
REVENUE						
615 GRANTS	(475,381)	(475,381)	(475,381)	(626,500)	(151,119)	-32%
635 FEES & CHARGES	(31,570,403)	(473,301)	(33,656,034)	(020,300)	(131,119)	-32 /0
636 INTERNAL SERVICE CHARGES	(38,375,224)	(37,307,548)	. , , ,	(39,573,844)	(2,266,296)	-6%
640 PATIENT CHARGES	(47,811,146)	(47,811,146)	(47,811,146)	(54,315,097)	(6,503,951)	-14%
680 TRANSFERS IN FROM OTHER FUNDS	(321,681,223)	(323,444,445)	(323,681,223)	(420,980,825)	(97,536,380)	-30%
Subtotal	\$ (439,913,377)	\$ (409,038,520)	\$ (443,999,008)	\$ (515,496,266)	\$ (106,457,746)	-26%
		* //			<b>A</b> //	
Total Resources	\$ (439,913,377)	\$ (409,038,520)	\$ (443,999,008)	\$ (515,496,266)	\$ (106,457,746)	-26%
EXPENDITURES						
PERSONAL SERVICES						
796 P S INTER-FUND CHARGES	(31,570,403)		(33,656,034)		_	
Subtotal	, , , ,	\$ -	\$ (33,656,034)	\$ -	\$ -	
Cubicial	ψ (σ.,σ.σ,.σσ)		Ψ (σσ,σσσ,σσ :)	<b>—</b>	•	
SUPPLIES & SERVICES						
805 CONTRACTUAL SERVICES - EXTERNAL	(475,381)	(475,381)	(475,381)	(626,500)	151,119	32%
833 EMPLOYEE BENEFITS ADMINISTRATION	-	1,067,676	-	-	1,067,676	100%
834 BASE LEVEL EQ SERVICES CHARGES	(38,375,224)	(38,375,224)	(38,375,224)	(39,573,844)	1,198,620	3%
845 SUPPORT AND CARE OF PERSONS	(47,811,146)	(47,811,146)	(47,811,146)	(54,315,097)	6,503,951	14%
880 TRANSFERS OUT TO OTHER FUNDS	(321,681,223)	(323,444,445)	(323,681,223)	(420,980,825)	97,536,380	30%
Subtotal	\$ (408,342,974)	\$ (409,038,520)	\$ (410,342,974)	\$ (515,496,266)	\$ 106,457,746	26%
CAPITAL OUTLAY						
CAPITAL COTLAT						
Total Expenditures	\$ (439,913,377)	\$ (409,038,520)	\$ (443,999,008)	\$ (515,496,266)	\$ 106,457,746	26%
	. , , , , , , ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	. , , , , , , , , , , , , , , , , , , ,	. , , , , , , , , , ,	. , . ,	

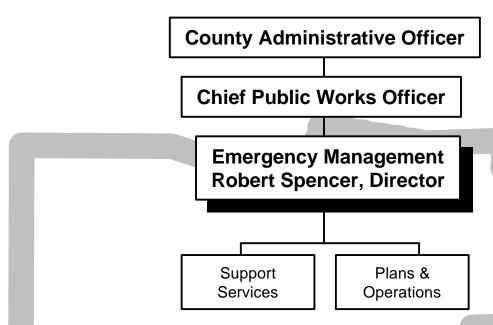
# TOTAL BUDGET BY PROGRAM FY 2000-01 ELIMINATIONS Agency 981

•		Agene	y 501					
Org Title		Personal Services	Supplies & Services	Total Expenditures Revenue				
0980 ELIMINATIONS		\$ -	\$ (515,496,266)	\$ -	\$ (515,496,266)	\$ (515,496,266)		
	Totals:	\$ -	\$ (515,496,266)	\$ -	\$ (515,496,266)	\$ (515,496,266)		

# EXPENDITURES AND REVENUES BY AGENCY/OBJECT ELIMINATIONS Agency 981

(0)
(0)
` ` :
` ` :
` ` :
` ` :
(2)
(0)
(0)
(0)
-26%
-26%
:
:
:
32%
100%
3%
14%
30%
26%
:
26%
<u> </u>

### Emergency Management (15)



#### Mission

To ensure the greatest possible survival of the population, protection of property and continuity of government in the event of a national security, technological or natural disaster.

#### **Program Goals**

- Develop and maintain county-level emergency operations plans that meet or exceed mandated state and federal requirements and are approved by the Board of Supervisors.
- Develop and maintain emergency operations plans at the political subdivision level that meet or exceed mandated state and federal requirements and are approved by the local chief executive or authorized official.
- Provide assistance and liaison to all entities concerned with emergency management activities.
- Maintain and enhance an effective communications and warning system to ensure rapid and accurate notification of impending emergencies and to enhance countywide command and control.
- Enhance emergency operations capabilities and procedures.
- Enhance personnel development and administrative/fiscal effectiveness.
- Enhance public awareness efforts to broaden public knowledge of risks, threats, and protective measures.

### **Community Impact**

Protects lives and prevents damage to property through a comprehensive program to effectively respond to and recover from disasters. Coordinates the county's disaster response efforts and assists cities and towns with their disaster response efforts. Coordinates response to emergencies at Palo Verde Nuclear Generating Station in coordination with state and federal partners. Maintains records of extremely hazardous materials in the county, and make those records available to the public and response agencies.

## **Performance Measures**

Activity Performance Measures:	Туре	FY 97-98	FY 98-99	FY 99-00	FY 00-01
				Projected	Estimated
County emergency plans updated	Output	2	1	1	1
City/town emergency plans updated	Output	7	4	2	7
County exercises conducted	Output	5	6	8	4
Municipal/industry exercises assisted	Output	10	11	16	10
Disaster coordinators' meetings conducted	Output	11	5	8	4
Medical Alerting System (MCMAS) exercises conducted	Output	3	4	4	4
Disaster preparedness briefings conducted	Output	93	60	57	45
Hospital/nursing home drills assisted	Output	5	10	14	10
LEPC meetings conducted	Output	8	4	4	4
Tier II reports processed	Output	1,268	2,055	2,001	2,000
# of citizens receiving disaster preparedness training	Output	n/a	n/a	1,931	2,000
% county/city/town emergency plans updated within 4 years	Result	n/a	n/a	68%	85%
% increase in school emergency plans developed	Result	n/a	n/a	n/a	100%
% increase in employee satisfaction	Result	n/a	n/a	8%	5%
% of supervisors attending management courses	Result	n/a	n/a	33%	100%
% of employees receiving at least10 hours of formal training	Result	n/a	n/a	100%	100%

		DEPARTMENT	AL	SUMMARY	BY FUND	T	YPE & CATEGOR	Y			
				<b>EMERGENCY</b>	MANAGEN	/IEN	Т				
:				Depart	ment 15						
FUND TYPE	Pers	onal Services		Supplies & Se	ervices		Capital Outlay	To	otal Expenses	To	tal Revenue
GENERAL FUND	\$	115,329	\$		37,917	\$	-	\$	153,246	\$	-
SPECIAL REVENUE		684,813			250,485		19,000		954,298		954,298
TOTAL FUNDS	\$	800,142	\$		288,402	\$	19,000	\$	1,107,544	\$	954,298

	Е	MERGE		MANAGEME		RTMENT/O					
	EV 00			ent 15		EV 00 00		EV 00 04			
	FY 99- FINAL/ADO			Y 99-00 STATED		FY 99-00 ROJECTED		FY 00-01 AL/ADOPTED	,	Variance	%
RESOURCES											
REVENUE											
615 GRANTS	1	78,331		178,331		178,331		276,816		98,485	55
620 INTERGOVERNMENTAL		72,882		672,882		672,882		677,482		4,600	1
Subtotal	\$ 8	351,213	\$	851,213	\$	851,213	\$	954,298	\$	103,085	12
Total Resources	\$ 8	351,213	\$	851,213	\$	851,213	\$	954,298	\$	103,085	12
VPENDITURE O											
EXPENDITURES											
PERSONAL SERVICES 701 REGULAR PAY	\$ 4	83,402	<b>¢</b>	483,144	•	472,181	<b>¢</b>	558,877	Φ.	(75,733)	-16
701 REGULAR PAY 710 SPECIAL PAY	*	71,400	Ψ	71,197	φ	34,493	φ	46,500	φ	24,697	35
710 SPECIAL PAT 750 FRINGE BENEFITS		00,645		99,381		82,395		111,086		(11,705)	-12
780 SALARY ADJUSTMENTS		12,085		13,810		13,810		14,247		(437)	-12
790 OTHER PERSONAL SERVICES		67,023		67,023		67,023		69,432		(2,409)	-4
Subtotal		34,555	\$	734,555	\$	669,902	\$	800,142	\$	(65,587)	-6
CLIPPLIES & CEDVICES											
SUPPLIES & SERVICES 301 GENERAL SUPPLIES	\$ 1	22,690	¢	122,690	æ	56,610	¢.	85,174	œ	37,516	3′
805 CONTRACTUAL SERVICES - EXTERNAL		14,887	φ	14,887	Ψ	12,500	Ψ	5,000	Ψ	9,887	66
310 LEGAL		500		500		700		2,500		(2,000)	-400
320 RENT		19,868		19,868		16,400		8,710		11,158	56
325 REPAIRS AND MAINTENANCE		23,089		23,089		25,000		29,260		(6,171)	-27
326 FACILITIES MGMT DISCRETIONARY		200		200		200		200		(0,1/1)	- 7
B27 MATERIAL MGNT DISCRETIONARY		108		108		138		100		8	7
329 FUEL		2,819		2,819		1,819		1,630		1,189	42
330 TELECOM DISCRETIONARY		31,217		31,217		7,217		24,996		6,221	20
334 BASE LEVEL EQ SERVICES CHARGES		_		- /		1,000		2,816		(2,816)	
339 OTHER INTERNAL SVCS CHARGES		9,800		9,800		9,800		10,068		(268)	-3
B41 EMPLOYEE TRAVEL		14,890		14,890		9,800		14,300		`590 <sup>°</sup>	4
B42 EDUCATION		16,000		16,000		7,000		15,000		1,000	6
343 TRANSPORTATION/SHIPPING		-		_		1,050		-		-	
B50 UTILITIES		3,500		3,500		2,350		63,226		(59,726)	-1706
MISCELLANEOUS EXPENSE		5,000		5,000		2,000		5,000		-	C
890 NON CAPITAL EQUIPMENT		-				-		20,422		(20,422)	
Subtotal	\$ 2	264,568	\$	264,568	\$	153,584	\$	288,402	\$	(23,834)	-6
CAPITAL OUTLAY											
915 BUILDINGS AND IMPROVEMENTS		-				900		-		-	
920 EQUIPMENT		27,123		27,123		22,000		19,000		8,123	30
Subtotal	\$	27,123	\$	27,123	\$	22,900	\$	19,000	\$	8,123	30
Total Expenditures	\$ 1,0	26,246	\$	1,026,246	\$	846,386	\$	1,107,544	\$	(81,298)	-8
Operating Balance (Rev Exp.)	¢ /1-	75,033)	•	(175,033)	•	4,827	¢	(153,246)	¢	21,787	12

POSITIO	N DISTRIBUTION	•
Dept	WORKING TITLE	FTE
15 EMERGENCY MANAGEMENT	ADMINISTRATIVE	1.0
	ADMINISTRATIVE ASSTNT II	2.0
	ADMINISTRATIVE ASSTNT III	1.0
	ADMINISTRATIVE COORD V	1.0
	EMERGENCY MANAGEMENT MGR	1.0
	EMERGENCY SRVCS PLNR II	6.0
	EMERGENCY SRVCS PLNR III	1.0
	GIS PROGRAMMER/ANALYST	1.0
	TECHNICAL	1.0
Total		15.0
;		:

# TOTAL BUDGET BY PROGRAM FY 2000-01 EMERGENCY MANAGEMENT GRANTS Agency 151

Org	Title		Personal Services	Supplies & Services	Ca	pital Outlay	Ex	Total openditures	Revenue
	EMERGENCY MANAGEMENT GRANT MCLEPC PLANNING GRANT		\$ 467,018	\$ 207,643	\$	19,000	\$	693,661 -	\$ 693,661 -
•		Totals:	\$ 467,018	\$ 207,643	\$	19,000	\$	693,661	\$ 693,661

#### EXPENDITURES AND REVENUES BY AGENCY/OBJECT EMERGENCY MANAGEMENT GRANTS Agency 151

:												:
:		F	FY 99-00 FINAL/ADOPTED		Y 99-00 STATED	F	FY 99-00 PROJECTED	FI	FY 00-01 NAL/ADOPTED	٧	ariance	%
RES	OURCES									M		:
:												:
•	ENUE		450 405		450 405		450 405		040.700		00.545	,
•	GRANTS INTERGOVERNMENTAL		150,185 455,818		150,185 455,818		150,185 455,818		242,700 450,961		92,515 (4,857)	(0)
020	Subtotal	\$	606.003	\$	606.003	\$	606.003	\$ -	693.661	\$	87.658	14%
:	Gustotai	Ψ	000,000	Ψ	000,000	Ψ	000,000	ų.	030,001	Ψ	07,000	1470
:	Total Resources	\$	606,003	\$	606,003	\$	606,003	\$	693,661	\$	87,658	14%
:												
EXP	<u>ENDITURES</u>											:
•	RSONAL SERVICES											:
	REGULAR PAY	\$	301,874	\$	301,493	\$	295,737	\$	368,955	\$	(67,462)	-22%
•	SPECIAL PAY		37,000		37,000		15,938		19,000		18,000	49%
•	FRINGE BENEFITS		60,983		61,120		50,951		69,839		(8,719)	-14%
. 780	SALARY ADJUSTMENTS	_	7,547	•	7,791	_	7,791		9,224	•	(1,433)	-18%
:	Subtotal	\$	407,404	\$	407,404	\$	370,417	\$	467,018	\$	(59,614)	-15%
• 011	PPLIES & SERVICES											:
7	GENERAL SUPPLIES	\$	113,810	\$	113,810	Ф	48,810	Ф	64,950	¢	48,860	43%
1	CONTRACTUAL SERVICES - EXTERNAL	Φ	2,500	Φ	2,500	Φ	2,500	Φ	2,500	Φ	40,000	43% 0%
	LEGAL		500		500		700		2,500		(2,000)	-400%
	RENT		18,500		18,500		15,000		6,850		11,650	63%
•	REPAIRS AND MAINTENANCE		21,289		21,289		23,000		27,500		(6,211)	-29%
•	MATERIAL MGNT DISCRETIONARY		21,209		21,209		23,000		27,300		(0,211)	-2970•
•	OTHER INTERNAL SVCS CHARGES		-				30		- 7,117		- (7,117)	:
•	EMPLOYEE TRAVEL		11,500		11,500		6,800		11,500		(7,117)	0%
•	EDUCATION		13,000		13,000		6,000		13,000			0%•
•	TRANSPORTATION/SHIPPING		13,000		13,000		1,000		13,000			0 /8
	UTILITIES		500		500		350		58,726		(58,226) ‡	• **********
	MISCELLANEOUS EXPENSE		5,000		5,000		2,000		5,000		(30,220) 7	0%
_	NON CAPITAL EQUIPMENT		3,000		3,000		2,000		8.000		(8.000)	0 70 •
. 000	Subtotal	\$	186.599	\$	186.599	\$	106.190	\$	207.643	\$	(21.044)	-11%
:	Gustota.	*		•	100,000	*	,	*		*	(= :, = : :)	:
CAI	PITAL OUTLAY											:
915	BUILDINGS AND IMPROVEMENTS		-		-		900		-		-	:
920	EQUIPMENT		12,000		12,000		10,000		19,000		(7,000)	-58%
•	Subtotal	\$	12,000	\$	12,000	\$	10,900	\$	19,000	\$	(7,000)	-58%
:	Tatal Form and the same	•	606 002	\$	606.003	\$	487,507	\$	693.661	\$	(07 GEQ)	-14%
:	Total Expenditures	\$	606,003	Ф	000,003	Φ	407,507	Ф	093,061	Φ	(87,658)	-14%
:	Operating Balance (Rev Exp.)	\$	_	\$	_	\$	118,496	\$	_	\$	_	•
•	operating balance (itev Exp.)			*			,	*				<del></del> :

# TOTAL BUDGET BY PROGRAM FY 2000-01 EMERGENCY MANAGEMENT PALO VERDE Agency 152

Org	Title		ersonal ervices	upplies & Services	Capi	ital Outlay	Ex	Total penditures	Revenue
1520 1550	PALO VERDE ADEM SUPPORT FUNDING		\$ 217,795	\$ 42,842	\$	-	\$	260,637	\$ 260,637 -
•		Totals:	\$ 217,795	\$ 42,842	\$	-	\$	260,637	\$ 260,637

# EXPENDITURES AND REVENUES BY AGENCY/OBJECT EMERGENCY MANAGEMENT PALO VERDE Agency 152

7550447050	FY 99-00 FINAL/ADOPTED	FY 99-00 RESTATED	FY 99-00 PROJECTED	FY 00-01 FINAL/ADOPTED	Variance	%
RESOURCES						
REVENUE						:
615 GRANTS	28,146	28,146	28,146	34,116	5,970	0
620 INTERGOVERNMENTAL	217,064	217,064	217,064	226,521	9,457	0
Subtotal	\$ 245,210	\$ 245,210	\$ 245,210	\$ 260,637	\$ 15,427	6%
Total Resources	\$ 245,210	\$ 245,210	\$ 245,210	\$ 260,637	\$ 15,427	6%
EXPENDITURES						:
PERSONAL SERVICES						
: 701 REGULAR PAY	\$ 101,320	\$ 101,320	\$ 98,000	\$ 106,476	\$ (5,156)	-5%
* 710 SPECIAL PAY	21,200	20,997	13,500	16,500	4,497	21%
* 750 FRINGE BENEFITS	21,653	21,856	17,000	22,450	(594)	-3%
* 780 SALARY ADJUSTMENTS	2,533	2,533	2,533	2,937	(404)	-16%
• 790 OTHER PERSONAL SERVICES	67,023	67,023	67,023	69,432	(2,409)	-4%
• Subtotal	\$ 213,729	\$ 213,729	\$ 198,056	\$ 217,795	\$ (4,066)	-2%
• 011551150 0 0557/1050						:
• SUPPLIES & SERVICES	ф 2.000	¢ 2,000	ф <u>2.000</u>	¢ 47.500	Ф (40.700)	2040/
801 GENERAL SUPPLIES     820 RENT	\$ 3,800 1,368	\$ 3,800 1,368	\$ 3,800 1,400	\$ 17,500 1,860	\$ (13,700) (492)	-361% -36%
825 REPAIRS AND MAINTENANCE	1,800	1,800	2,000	1,760	(492) 40	2%
• 841 EMPLOYEE TRAVEL	3,390	3,390	3,000	2,800	590	17%
• 842 EDUCATION	3,000	3,000	1,000	2,000	1,000	33%
\$ 843 TRANSPORTATION/SHIPPING	5,000	3,000	50	2,000	1,000	0070
: 850 UTILITIES	3,000	3,000	2,000	4,500	(1,500)	-50%
\$ 890 NON CAPITAL EQUIPMENT	-	-	_,	12,422	(12.422)	:
Subtotal	\$ 16,358	\$ 16,358	\$ 13,250		\$ (26,484)	-162%
• CAPITAL OUTLAY						
920 EQUIPMENT	15,123	15,123	12,000	-	15,123	100%
Subtotal	\$ 15,123	\$ 15,123	\$ 12,000	\$ -	\$ 15,123	100%
Total Expenditures	\$ 245,210	\$ 245,210	\$ 223,306	\$ 260,637	\$ (15,427)	-6%
Operating Balance (Rev Exp.)	\$	\$ -	\$ 21,904	\$ -	\$ -	

## Environmental Services (88)



#### **Mission**

To protect and improve quality of life through responsive and effective environmental management.

### **Program Goals**

- Maintain five-year business plan.
- Ensure a productive workforce via Workload analysis, Job satisfaction, Supervisor Training, Employee training, Emotional commitment, and Safety.
- Computer compatibility to ensure modern cost effective public administration.
- Improve our credibility and enhance our Department's image.
- Provide mandated environmental services.

### **Community Impact**

The Environmental Services Department through its enforcement of environmental laws and regulations helps provide a healthy and safe environment - clean air, safe drinking water, sanitary food service, and approved waste disposal - to the residents and visitors to Maricopa County.

### **Performance Measures**

Performance Measures	FY 98 Actual	FY 99 Actual	FY 00 Estimated	FY 01 Projected
Air Permites Issued	3,500	1,577	1,600	1,600
Engineering Plans Reviewed	4,448	5,486	5,500	5,700
Environmental Health Permits Issued	13,500	15,333	15,800	16,500
Environmental Health Inspections	57,541	75,158	77,600	79,900
Trip Reduction Surveys Completed	616,000	440,948	462,995	476,885
Air Quality inspections	2,862	1,264	5,000	5,150

• • • • • • • • • • • • • • • • • • • •	•••	DEPARTMEN	TA	L SUMMARY BY FUN			RY	••••••	••••	••••
				ENVIRONMENTAL SER Department 88	VIC	ES				
FUND TYPE		Personal Services		Supplies & Services		Capital Outlay	To	otal Expenses	Tot	al Revenue
GENERAL FUND	\$	444,372	\$	233,187	\$	25,000	\$	702,559	\$	-
SPECIAL REVENUE		11,199,944		5,020,924		337,385		16,558,253		16,176,433
TOTAL FUNDS	\$	11,644,316	\$	5,254,111	\$	362,385	\$	17,260,812	\$	16,176,433
:										

				NTAL SERVIC	ES						
	FY	99-00	ера	rtment 88 FY 99-00		FY 99-00		FY 00-01			
	FINAL/	ADOPTED		RESTATED	P	ROJECTED	FIN	AL/ADOPTED		Variance	%
RESOURCES Beginning Fund Balance	\$	2,979,158	\$	2,979,158	\$	3,790,500	\$	3,508,000	\$	528,842	189
REVENUE											
610 LICENSES AND PERMITS		9,902,000		9,902,000		9,902,000		10,574,000		672,000	79
615 GRANTS		4,336,657		4,349,743		3,222,923		4,392,533		42,790	1'
635 FEES & CHARGES		360,000		360,000		360,000		377,000		17,000	5
637 FINES & FORFEITS 650 MISCELLANEOUS REVENUE		101,200 482,000		101,200 482,000		101,200 534,000		128,900 704,000		27,700 222,000	27° 46°
Subtotal	\$ 1		\$	15,194,943	\$	14,120,123	\$	16,176,433	\$	981,490	6
Total Resources	\$ 1	8,161,015	\$	18,174,101	\$	17,910,623	\$	19,684,433	\$	1,510,332	8
VALUE IN THE CO.											
EXPENDITURES PERSONAL SERVICES											
701 REGULAR PAY	\$	8,883,378	\$	9,308,919	\$	8,900,689	\$	9,895,391	\$	(586,472)	-6'
705 TEMPORARY PAY	•	47,000		47,000		42,900		61,000		(14,000)	-30
710 SPECIAL PAY		248,507		104,405		43,308		50,850		53,555	51
750 FRINGE BENEFITS		1,848,978		1,850,775		1,739,292		2,025,663		(174,888)	-9
780 SALARY ADJUSTMENTS		564,538		342,981		25,527 (71,952)		349,807		(6,826)	-2 91
797 PERSONNEL SAVINGS (NEG) Subtotal	\$ 1	(407,923) 1,184,478	\$	(407,923) 11,246,157	\$	10,679,764	\$	(738,395) 11,644,316	\$	(398,159)	81 -4
SUPPLIES & SERVICES	æ	440 566	Φ	440.046	<b>c</b>	275 050	•	207.020	<b>ሰ</b>	20.007	
801 GENERAL SUPPLIES 802 MEDICAL SUPPLIES	\$	413,566 11,100	Ф	418,816 11,100	Ъ	375,850 10,850	Ф	397,929 9,978	<b>Þ</b>	20,887 1,122	10
805 CONTRACTUAL SERVICES - EXTERNAL		2,247,946		2,206,267		1,642,000		2,168,343		37,924	2
320 RENT		774,122		774,122		1,039,319		809,523		(35,401)	-5
325 REPAIRS AND MAINTENANCE		162,775		162,775		133,975		126,400		36,375	22
B26 FACILITIES MGMT DISCRETIONARY		4,000		4,000		4,000		-		4,000	100
827 MATERIAL MGNT DISCRETIONARY		24,550		24,550		24,450		43,119		(18,569)	-76
828 MOTOR POOL		3,827		3,827		3,750		1,327		2,500	65
329 FUEL 330 TELECOM DISCRETIONARY		24,769 21,000		24,769 21,000		28,000 20,500		39,483 44,129		(14,714) (23,129)	-59 -110
832 COUNTY COUNSEL		171,284		171,284		171,284		292,534		(121,250)	-71
332 EMPLOYEE BENEFITS ADMINISTRATION		28,808		28,808		28,808		202,004		28,808	100
B34 BASE LEVEL EQ SERVICES CHARGES		74,108		74,108		71,284		64,198		9,910	13
B35 EQUIPMENT REPLACEMENT		15,000		· -		3,750		-		, -	
836 RISK MANAGEMENT		63,596		63,596		63,596		51,672		11,924	19
337 BASE LEVEL TELECOM		241,914		241,914		241,914		205,954		35,960	15
338 TELECOM WIRELESS SYSTEMS		1,875		1,875		1,875		-		1,875	100
841 EMPLOYEE TRAVEL		12,750		12,750		7,750		- 62 200		12,750	100
842 EDUCATION 843 TRANSPORTATION/SHIPPING		69,050 157,208		69,550 157,208		64,910 137,818		63,300 150,858		6,250 6,350	9
850 UTILITIES		6,000		6,000		6,000		5,000		1,000	17
B60 MISCELLANEOUS EXPENSE		125,148		125,148		70,509		53,670		71,478	57
370 OTHER ADJUSTMENTS		-,		2,336		1,700		636		1,700	73
872 S S INTER-FUND CREDIT (NEG)		(474,959)		(474,959)		(474,959)		(762,200)		287,241	60
873 S S INTER-FUND CHARGES		474,959		474,959		443,077		759,300		(284,341)	-60
880 TRANSFERS OUT TO OTHER FUNDS 890 NON CAPITAL EQUIPMENT		469,882		469,882		469,882		578,358 150,600		(108,476) (150,600)	-23
Subtotal	\$	5,124,278	\$	5,075,685	\$	4,591,892	\$	5,254,111	\$	(178,426)	-4'
CAPITAL OUTLAY											
920 EQUIPMENT		439,510		439,510		339,266		128,135		311,375	71
930 TRANSPORTATION	_	138,487	_	138,487		138,487	•	234,250		(95,763)	-69
Subtotal	\$	577,997	\$	577,997	\$	477,753		362,385	\$	215,612	37
Total Expenditures	\$ 1	6,886,753	\$	16,899,839	\$	15,749,409	\$	17,260,812	\$	(360,973)	-2
Operating Balance (Rev Exp.)	\$ (	1,704,896)	\$	(1,704,896)	\$	(1,629,286)	\$	(1,084,379)	\$	620,517	36

POSI	TION DISTRIBUTION	•••••••••••••••••••••••••••••••••••••••
Dept	WORKING TITLE	FTE
88 ENVIRONMENTAL SERVICES	ACCOUNT CLERK III	1.0
•	ADMINISTRATIVE	4.0
•	ADMINISTRATIVE ASSTNT I	5.0
•	ADMINISTRATIVE ASSTNT II	11.0
•	ADMINISTRATIVE ASSTNT III	2.0
•	ADMINISTRATIVE COORD I	2.0
•	ADMINISTRATIVE COORD II	12.0
	ADMINISTRATIVE COORD IV	3.0
	ADMINISTRATIVE COORD V	1.0
	ADMINISTRATIVE COORD VI	1.0
•	ADMINISTRATOR II	1.0
•	AIR QUALITY INSTR TECH I	5.0
•	AIR QUALITY INSTR TECH II	4.0
•	ASSOCIATE DATABASE ANLYST	1.0
•	CHEMIST	1.0
•	CIVIL ENGINEER	5.0
•	CLERK II	1.0
•	CLERK III	1.0
•	CLERK IV	13.0
• •	ENGINEERING-PLANNING MGR	1.0:
•	ENVIRNMNTL ENGRG SPEC I	5.0
•	ENVIRNMNTL ENGRG SPEC II	7.0
•	ENVIRNMNTL ENGRG SPEC III	13.0
•	ENVIRON SVCS DIR	1.0
•	ENVIRONMENTAL HEALTH AIDE	2.0
•	ENVIRONMENTAL HEALTH SPECIA	51.0
•	ENVIRONMENTAL HEALTH SPECIA	Ĭ.
•	ENVIRONMENTAL SERVCS MGR ENVIRONMENTAL SERVCS PLNR	2.0 13.0
•	ENVIRONMENTAL SERVES PLINK ENVIRONMENTL HLTH LD SPEC	26.0
•	ENVIRONMENTE FLD SVCS MGR	1.0
•	ENVRN INSPECTOR I	12.0
•	ENVRN INSPECTOR II	5.0
•	ENVRNMNTL HLTH SUPERVISR	2.0
•	ENVRNMNTL HLTH-ENGRG MGR	11.0
•	INTEGRATD SYS DSGN ANL II	1.0
	MANAGEMENT ANALYST II	1.0
•	MANAGEMENT ANALYST III	3.0
• •	MANAGEMENT ANALYST IV	1.0
•	OFFICE SUPERVISOR I	3.0
	PROFESSIONAL	7.0
	PROGRAM COORDINATOR I	4.0
•	PROGRAMMER-ANALYST I	1.0
•	PROJECT MANAGER	1.0
•	SECRETARY	2.0
•	SENIOR SYSTEMS PROGRAMMER	1.0
•	SUPERVISORY	1.0
•	TECHNICAL	6.0
•	VECTOR CONTROL OFFCR I	6.0
•	VECTOR CONTROL OFFCR II	2.0
Total		266.8

# TOTAL BUDGET BY PROGRAM FY 2000-01 ENVIRONMENTAL SERVICES Agency 880

Org	Title		Personal Services	upplies & Services	Сар	oital Outlay	Exp	Total enditures	Revenue
8811	EA BUSINESS SERVICES	\$	-	\$ -	\$	-	\$	- \$	_
8819	ENVIRON SERV		-	-		-		-	-
8825	VEHICLE RETROFIT PROGRAM		37,873	11,208		-		49,081	-
8826	TRIP REDUCTION GRANT			-		-		-	-
8828	ISTEA		-	-				-	-
8835	EH-ENGNR FIELD OPERATION			-		-		-	-
8842	EH TECHNICAL SERVICES ADMIN		-	-				-	- :
8844	EH PLANNING & ANALYSIS		-	-				-	-
:8847	AIR POLLUTION FEDERAL GRANT 99		-	-		-		-	-
:8849	AIR POLLUTION FEDERAL GRANT 98		-	-		-		-	-
:8851	EH-FIELD SVCS VECTOR CONTROL		283,623	147,079		25,000		455,702	-
:8852	EH FIELD SVCS ADMIN		-	-		-		-	-
:8853	EH-FIELD SVCS WILDCAT DUMPING		46,407	41,600		-		88,007	- :
:8854	EH-FIELD SVCS NUISANCE COMPLIA		76,469	33,300		-		109,769	- :
:8859	EH DIVISION CENTRAL REGION		-	-		-		- 4	- :
:		Totals: \$	444,372	\$ 233,187	\$	25,000	\$	702,559 \$	-

# EXPENDITURES AND REVENUES BY AGENCY/OBJECT ENVIRONMENTAL SERVICES Agency 880

RESOURCES  REVENUE  EXPENDITURES PERSONAL SERVICES 701 REGULAR PAY 705 TEMPORARY PAY 710 SPECIAL PAY 750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS 797 PERSONNEL SAVINGS (NEG)	369,084 - 3,301 73,538 11,067 (13,278) 443,712	\$	371,710 - 1,663		359,020		FINAL/ADOPTED		ariance	%
EXPENDITURES PERSONAL SERVICES 701 REGULAR PAY 705 TEMPORARY PAY 710 SPECIAL PAY 750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS	3,301 73,538 11,067 (13,278)	\$	1,663	\$	359,020	\$	371 280	¢	420	00/
EXPENDITURES PERSONAL SERVICES 701 REGULAR PAY 705 TEMPORARY PAY 710 SPECIAL PAY 750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS	3,301 73,538 11,067 (13,278)	\$	1,663	\$	359,020	\$	371 280	\$	420	00/
PERSONAL SERVICES 701 REGULAR PAY 705 TEMPORARY PAY 710 SPECIAL PAY 750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS	3,301 73,538 11,067 (13,278)	\$	1,663	\$	359,020	\$	371 280	\$	420	00/
PERSONAL SERVICES 701 REGULAR PAY 705 TEMPORARY PAY 710 SPECIAL PAY 750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS	3,301 73,538 11,067 (13,278)	\$	1,663	\$	359,020	\$	371 280	\$	420	00/
701 REGULAR PAY \$ 705 TEMPORARY PAY 710 SPECIAL PAY 750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS	3,301 73,538 11,067 (13,278)	\$	1,663	\$	359,020	\$	371 280	\$	400	00/
705 TEMPORARY PAY 710 SPECIAL PAY 750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS	3,301 73,538 11,067 (13,278)	Э	1,663	\$	359,020	\$	3/1 280			
710 SPECIAL PAY 750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS	73,538 11,067 (13,278)							Ψ	430	0%
750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS	73,538 11,067 (13,278)				2 204		9,000		(9,000) 1,663	4000/
780 SALARY ADJUSTMENTS	11,067 (13,278)		74.000		3,301		77.000		,	100%
• • • • • • • • • • • • • • • • • • • •	(13,278)	- 15	74,033 9,584		69,509 14,660		77,692 13,300		(3,659) (3,716)	-5% <b>.</b> -39% <b>.</b>
797 PERSONNEL SAVINGS (NEG)			(13,278)		14,000		(26,900)		13,622	103%
• Subtotal \$	443,712	Ф	443,712	Ф	446,490	\$	444,372	Ф	(660)	0%
Subtotal \$		Φ	443,712	Φ	440,490	Φ	444,372	Φ	(660)	0 %
SUPPLIES & SERVICES										
* 801 GENERAL SUPPLIES \$	24,600	e	24,600	\$	24,600	Ф	56,412	Φ.	(31,812)	-129%
* 802 MEDICAL SUPPLIES	600	Ψ	600	Ψ	350	Ψ	300	Ψ	300	50%
* 805 CONTRACTUAL SERVICES - EXTERNAL	2,000		2,000		2,000		1,500		500	25%
• 820 RENT	8,080		8,080		8,080		3,500		4,580	57%
825 REPAIRS AND MAINTENANCE	10,000		10,000		7,800		9,000		1.000	10%
• 827 MATERIAL MGNT DISCRETIONARY	100	-1	100		- ,000		40		60	60%
828 MOTOR POOL	827	-	827		750		827		-	0%
829 FUEL	14,769		14,769		14,000		16,000		(1,231)	-8%
830 TELECOM DISCRETIONARY	6,500		6,500		6,000		6,500		(.,25.)	0%
834 BASE LEVEL EQ SERVICES CHARGES	18,824		18,824		16,800		18,000		824	4%
842 EDUCATION	5,400		5,400		4,460		4,700		700	13%
843 TRANSPORTATION/SHIPPING	7,708		7,708		7,708		7,108		600	8%
873 S S INTER-FUND CHARGES	84,900		84,900		84,900		109,300		(24,400)	-29%
Subtotal \$		\$	184,308	\$	177,448	\$	233,187	\$	(48,879)	-27%
CAPITAL OUTLAY										:
• CAPITAL OUTLAY • 920 EQUIPMENT	16,244		16,244		16,000				16,244	100%
920 EQUIPMENT 930 TRANSPORTATION	10,244		10,244		16,000		25,000		(25,000)	100% •
• Subtotal \$	16,244	\$	16,244	\$	16,000	\$	25,000	Ф	(8,756)	-54%
• Subtotal \$	10,244	ψ	10,244	Ψ	10,000	Ψ	25,000	Ψ	(0,750)	-54 /0 •
Total Expenditures \$	644,264	\$	644,264	\$	639,938	\$	702,559	\$	(58,295)	-9%
Operating Balance (Rev Exp.) \$	(644,264)	\$	(644,264)	\$	(639,938)	\$	(702,559)	\$	58,295	9%

# TOTAL BUDGET BY PROGRAM FY 2000-01 ENVIRONMENTAL SERVICES GRANTS Agency 881

Org	Title		Personal Services	Supplies & Services	Сар	oital Outlay	E	Total openditures	Revenue
8812	SITIX CONSENT DECREE	\$	_	\$ _	\$	_	\$	_	\$ -
8823	ISTEA GRANT #6		-	-		-		-	-
8824	ISTEA GRANT #7		396,362	521,842		-		918,204	918,204
8825	FY99 JUNK CAR RETIREMENT					-		-	-
8826	TRIP REDUCTION GRANT FY 99		433,485	539,951		-		973,436	973,436
8827	LAWNMOWER EMISSIONS GRANT			1,537,654		-		1,537,654	1,537,654
8828	ISTEA GRANT FY98		-	-				-	-
8829	TRIP REDUCTION GRANT FY98		-	-				-	-
8845	ADOT AIR QUALITY IMPRVMNT #2		-	-		-		-	-
:8847	AIR POLLUTION FED GRANT FY99		407,962	265,350		45,135	- 7	718,447	718,447
:8848	AIR POLLUTION SOURCE TESTING			-		-		-	-
:8849	AIR POLLUTION FED GRANT FY98		134,465	90,191		15,000		239,656	239,656
:8852	FDA RISK BASED ASSESSMENT		-	5,136		-	- 1	5,136	5,136
:		Totals: \$	1.372.274	\$ 2.960.124	\$	60.135	\$	4.392.533	\$ 4.392.533

#### EXPENDITURES AND REVENUES BY AGENCY/OBJECT ENVIRONMENTAL SERVICES GRANTS Agency 881

:												
:			FY 99-00		FY 99-00		FY 99-00		FY 00-01			. :
DE0	OUDOSO		FINAL/ADOPTED		RESTATED	P	ROJECTED		FINAL/ADOPTED		Variance	<u>%</u>
KES	OURCES											:
REV	ENUE											:
•	GRANTS		4,336,657		4,349,743		3,222,923		4,392,533		42,790	0
:	Subtotal	\$	4,336,657	\$		\$	3,222,923	\$	4,392,533	\$	42,790	1%
:	Total Resources	\$	4,336,657	\$	4,349,743	\$	3,222,923	\$	4,392,533	\$	42,790	1%
: : = v =	ENDITUDES											
	ENDITURES											:
-	RSONAL SERVICES REGULAR PAY	\$	1,085,057	\$	1,124,832	•	1,059,837	¢	1,141,281	Ф	(16,449)	-1%
•	TEMPORARY PAY	Ψ	10,000	Ψ	10,000	Ψ	10,000	Ψ	1,141,201	Ψ	10.000	100%
•	SPECIAL PAY		1,250		1,250		10,000		1,250		10,000	0%
•	FRINGE BENEFITS		225,867		234,061		220,403		246,236		(12,175)	-5%
•	SALARY ADJUSTMENTS		32,756		46,466		220,400		42,807		3,659	8%:
•	PERSONNEL SAVINGS (NEG)		(39,302)		(39,302)		_		(59,300)		19,998	51%
•	Subtotal	\$	1,315,628	\$		\$	1,290,240	\$	1,372,274	\$	5,033	0%
:		•	,,	·	/- /	•	,,	•	,- ,	•	-,	
: SUI	PPLIES & SERVICES											
: 801	GENERAL SUPPLIES	\$	159,866	\$	165,116	\$	117,750	\$	96,517	\$	68,599	42%
: 802	MEDICAL SUPPLIES		7,500		7,500		7,500		6,678		822	11%
: 805	CONTRACTUAL SERVICES - EXTERNAL		1,890,446		1,848,767		1,287,500		1,968,500		(119,733)	-6%
: 820	RENT		135,679		135,679		404,469		104,523		31,156	23%
825	REPAIRS AND MAINTENANCE		90,375		90,375		70,375		42,500		47,875	53%
827	MATERIAL MGNT DISCRETIONARY		5,000		5,000		5,000		5,000		-	0%:
828	MOTOR POOL		3,000		3,000		3,000		200		2,800	93%:
829	FUEL		5,000	4	5,000		5,000		7,250		(2,250)	-45%:
830	TELECOM DISCRETIONARY		5,000		5,000		5,000		5,000		-	0%:
834	BASE LEVEL EQ SERVICES CHARGES		12,000		12,000		12,000		9,900		2,100	18%:
835	EQUIPMENT REPLACEMENT		15,000		-		3,750		-		-	:
841	EMPLOYEE TRAVEL		3,750		3,750		3,750		-		3,750	100%
	EDUCATION		15,500		16,000		16,000		10,000		6,000	38%
	TRANSPORTATION/SHIPPING		16,000		16,000		16,000		14,250		1,750	11%
•	UTILITIES		5,000		5,000		5,000		5,000		<del>-</del>	0%•
•	MISCELLANEOUS EXPENSE		95,148		95,148		40,309		34,170		60,978	64%
•	OTHER ADJUSTMENTS		-		2,336		1,700		636		1,700	73%
873	S S INTER-FUND CHARGES	_	390,059	_	390,059	•	358,177	_	650,000	•	(259,941)	-67%
:	Subtotal	\$	2,854,323	\$	2,805,730	\$	2,362,280	\$	2,960,124	\$	(154,394)	-6%
: CAI	PITAL OUTLAY											•
•	EQUIPMENT		166,706		166,706		66,706		60,135		106,571	64%
:	Subtotal	\$		\$		\$	66,706	\$	60,135	\$	106,571	64%
:	Total Expenditures	\$	4,336,657	\$	4,349,743	\$	3,719,226	\$	4,392,533	\$	(42,790)	-1%
:	Operating Balance (Rev Exp.)	\$	-	\$		\$	(496,303)	\$	0	\$	(0)	
:	•••••••••••••••••••••••••••••							• •	<del> </del>	_		• • • • • •

#### TOTAL BUDGET BY PROGRAM FY 2000-01

## ENVIRONMENTAL SERVICES AIR POLLUTION Agency 882

Org	Title		Personal Services		upplies & Services	Сар	ital Outlay	Ex	Total penditures		Revenue
8811	EA - BUSINESS SERVICES ADMIN.	\$	431,153	\$	9,000	\$	_	\$	440,153	\$	5,960,000
8819	EA - DEPT. ISF CHARGES	,	54,473	Ť	424,404	_			478,877	•	-
8821	EA - COMPLAINTS MANAGEMENT		69,186		·-		-		69,186		-
:8822	EA - SMALL BUSINESS ASST. PROG		148,713		7,000		-		155,713		- :
8823	EA - EMMISSIONS INVENTORY		-		-		(		-		-
8833	EA - ENGINEERING AIR PERMITS		-		-		-	1	-		- :
8841	EA - EMISSIONS INVENTORY		151,883		-		=		151,883		-
8842	EA - TECHNICAL SVCS. ADMIN.		582,617		135,500		70,250		788,367		-
:8843	EA - ENGINEERING SERVICES AIR PERMITTIN		639,222		-		-		639,222		-
8844	EA - PLANNING & ANALYSIS		258,831		-		-		258,831		-
8845	EA - COMPLIANCE		1,173,077		-		-		1,173,077		-
:8852	EA-FIELD SVCS ADMINISTRATION		-		-		-		-		- :
8854	EA-FIELD SVCS EASTERN REGION		-		-		-		-	A	-
8855	EA-FIELD SVCS WESTERN REGION		-		-		-		-		-
:8856	EA-FIELD SVCS NORTHERN REGION		-		-		=		-		-
8857	EA - AIR COMPLIANCE		-		-		-		-		-
•	Totals:	\$	3,509,155	\$	575,904	\$	70,250	\$	4,155,309	\$	5,960,000

# EXPENDITURES AND REVENUES BY AGENCY/OBJECT ENVIRONMENTAL SERVICES AIR POLLUTION Agency 882

• • •		Y 99-00 L/ADOPTED		FY 99-00 ESTATED	P	FY 99-00 PROJECTED	F	FY 00-01	,	Variance	%
RESOURCES											:
Beginning Fund Balance	\$	624,193	\$	624,193	\$	1,538,500	\$	1,584,000	\$	959,807	\$ 2
• REVENUE											
610 LICENSES AND PERMITS		3,754,000		3,754,000		3,754,000		4,177,000		423,000	0
637 FINES & FORFEITS		100,000		100,000		100,000		120,000		20,000	0
650 MISCELLANEOUS REVENUE		15,000		15,000		67,000		79,000		64,000	427%
Subtotal	\$	3,869,000	\$	3,869,000	\$	3,921,000	\$	4,376,000	\$	507,000	13%
Total Resources	\$	4,493,193	\$	4,493,193	\$	5,459,500	\$	5,960,000	\$	1,466,807	33%
										:	
EXPENDITURES											
PERSONAL SERVICES											:
701 REGULAR PAY	\$	2,490,386	\$	2,664,201	\$	2,603,372	\$	2,935,158	\$	(270,957)	-10%
750 FRINGE BENEFITS		520,101		539,777		529,259		611,592		(71,815)	-13%
780 SALARY ADJUSTMENTS		379,051		185,560		10,867		103,800		81,760	44%
797 PERSONNEL SAVINGS (NEG)		(137,113)		(137,113)		(23,703)		(141,395)		4,282	3%
Subtotal	\$	3,252,425	\$	3,252,425	\$	3,119,795	\$	3,509,155	\$	(256,730)	-8%
SUPPLIES & SERVICES											:
801 GENERAL SUPPLIES	\$	28,500	\$	28,500	\$	28,500	\$	29,000	\$	(500)	-2%
802 MEDICAL SUPPLIES	Ψ	2,500	Ψ	2,500	Ψ	2,500	Ψ	2,500	7	(000)	0%
805 CONTRACTUAL SERVICES - EXTERNAL		125,000		125,000		125,000		77,913		47.087	38%
820 RENT		160,000		160,000		160,000		277,800		(117,800)	-74%
825 REPAIRS AND MAINTENANCE		20,000		20,000		20,000		20,000		(117,000)	0%
826 FACILITIES MGMT DISCRETIONARY		2,000		2,000		2,000		-		2,000	100%
827 MATERIAL MGNT DISCRETIONARY		15,000		15,000		15,000		37,629		(22,629)	-151%
• 829 FUEL		500		500		500		500		(22,020)	0%
830 TELECOM DISCRETIONARY		6,500		6,500		6,500		5,000		1,500	23%
832 COUNTY COUNSEL		85,622		85,622		85,622		208,070		(122,448)	-143%
833 EMPLOYEE BENEFITS ADMINISTRATION	J	14,404		14,404		14,404	-	200,070		14,404	100%
834 BASE LEVEL EQ SERVICES CHARGES	•	14,000		14,000		14,000	- 1	5,000		9.000	64%
836 RISK MANAGEMENT		31,798		31,798		31,798	_	25,836		5,962	19%
837 BASE LEVEL TELECOM		120,957		120,957		120,957		102,977		17,980	15%
841 EMPLOYEE TRAVEL		4,000		4,000		4,000		102,011		4,000	100%
842 EDUCATION		15,250		15,250		15,250		18,500		(3,250)	-21%
843 TRANSPORTATION/SHIPPING		35,000		35,000		35,000		35,000		(0,200)	0%
850 UTILITIES		1,000		1,000		1,000		-		1,000	100%
860 MISCELLANEOUS EXPENSE		27,500		27,500		27,500		16,000		11,500	42%
872 S S INTER-FUND CREDIT (NEG)		(390,059)		(390,059)		(390,059)		(650,000)		259,941	67%
880 TRANSFERS OUT TO OTHER FUNDS		234,941		234,941		234,941		289,179		(54,238)	-23%
890 NON CAPITAL EQUIPMENT		201,011		201,011		201,011		75.000		(75,000)	2070
• Subtotal	\$	554,413	\$	554,413	\$	554,413	\$	575,904	\$	(21,491)	-4%
										. ,	:
CAPITAL OUTLAY								22.2		(00.005)	
920 EQUIPMENT		-		-		-		20,000		(20,000)	
930 TRANSPORTATION Subtotal	•	-	\$	-	\$	-	\$	50,250	Φ	(50,250)	:
Subtotal	Φ	-	Ф		Φ	-	Ф	70,250	\$	(70,250)	
Total Expenditures	\$	3,806,838	\$	3,806,838	\$	3,674,208	\$	4,155,309	\$	(348,471)	-9%
Operating Balance (Rev Exp.)	\$	62,162	\$	62,162	\$	246,792	\$	220,691	\$	(158,529)	-255%
Ending Fund Balance (Resources - Exp.)	\$	686,355	\$	686,355	\$	1,785,292	\$	1,804,691	\$	(1,118,336)	-163%
••••••									• • •		<del></del> •

#### TOTAL BUDGET BY PROGRAM FY 2000-01

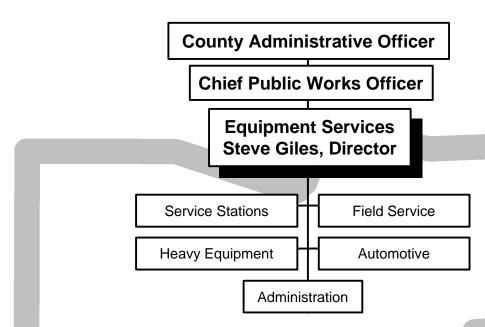
## ENVIRONMENTAL SERVICES ENV. HEALTH Agency 883

Org	Title		Personal Services	Supplies & Services	Capital Outlay	Total Expenditures		Revenue
-						•		<del></del> :
8810	EA BUSINESS SERVICES	\$		\$ -	\$ -	\$ -	\$	- :
8811	EH - BUSINESS SVCS. ADMIN.		574,459	74,631	-	649,090		9,331,900:
8819	EH - DEPT. ISF CHARGES		145,992	868,215	-	1,014,207		-
8831	EH - ENGINEERING SVCS. ADMIN.		276,220	81,550	80,000	437,770		- :
8832	EH - ENGINEERING PLAN REVIEW		152,595	-	-	152,595		-
8833	EH-ENGINEERING-DRINKING WATER		246,144	-	-	246,144		- :
8834	EH - ENGNR. HEALTH PLAN REVIEW		210,747	-	-	210,747		-
8835	EH - ENGNR. FIELD OPERATIONS		411,756	-	-	411,756		- :
8836	EH-ENGINEERING-SOLID WASTE		66,373	-	-	66,373		-
8851	EH NEW REGIONAL OFFICE		-	-	-	-		- :
8852	EH DIVISION ADMINISTRATION		1,036,664	138,600	127,000	1,302,264		-
8853	EH DIVISION SPECIAL PROG.		584,148	39,000	-	623,148		_ :
8854	EH DIVISION EASTERN REGION		563,386	74,000	-	637,386	A	- :
8855	EH DIVISION WESTERN REGION		431,208	83,800	-	515,008		- :
8856	EH DIVISION NORTHERN REGION		496,843	77,500	-	574,343		
8857	EH DIVISION FOOD SVCS. REVIEW		383,020	16,200	-	399,220		- :
8858	EH DIVISION T & Q ASSURANCE		384,913	13,200	-	398,113		-
8859	EH DIVISION CENTRAL REGION		354,047	18,200	-	372,247		- :
	Tota	ıls: \$	6,318,515	\$ 1,484,896	\$ 207,000	\$ 8,010,411	\$	9,331,900

# EXPENDITURES AND REVENUES BY AGENCY/OBJECT ENVIRONMENTAL SERVICES ENV. HEALTH Agency 883

• • • •		/ 99-00 /ADOPTED		FY 99-00 RESTATED	P	FY 99-00 PROJECTED		FY 00-01 FINAL/ADOPTED	,	/ariance	%
RESOURCES											
Beginning Fund Balance	\$	2,354,965	\$	2,354,965	\$	2,252,000	\$	1,924,000	\$	(430,965)	\$ (0)
• DEVENUE											:
REVENUE 610 LICENSES AND PERMITS		6,148,000		6,148,000		6,148,000		6,397,000		249,000	0
• 635 FEES & CHARGES		360,000		360,000		360,000		377,000		17,000	0.
• 637 FINES & FORFEITS		1,200		1,200		1,200		8,900		7,700	6:
• 650 MISCELLANEOUS REVENUE		467,000		467,000		467,000		625,000		158,000	34%
: Subtotal	\$	6,976,200	\$		\$	6,976,200	\$	7,407,900	\$	431,700	6%
Total Resources	\$	9,331,165	\$	9,331,165	\$	9,228,200	\$	9,331,900	\$	735	0%
:											
EXPENDITURES				/							:
• PERSONAL SERVICES	_		_				_		_	,	
• 701 REGULAR PAY	\$	4,938,851	\$	, ,	\$	4,878,460	\$	5,447,672	\$	(299,496)	-6%
• 705 TEMPORARY PAY		37,000		37,000		32,900		52,000		(15,000)	-41%
710 SPECIAL PAY		243,956		101,492		40,007		49,600		51,892	51%
750 FRINGE BENEFITS		1,029,472		1,002,904		920,121		1,090,143	M	(87,239)	-9% •
. 780 SALARY ADJUSTMENTS . 797 PERSONNEL SAVINGS (NEG)		141,664 (218,230)		101,371 (218,230)		(48,249)		189,900 (510,800)		(88,529) 292,570	-87% • 134% •
• Subtotal	•	6,172,713	Φ		¢	5,823,239	\$	6,318,515	¢	(145,802)	-2%
• Gustotai	Ψ	0,172,713	Ψ	0,172,713	Ψ	3,023,233	Ψ	0,510,515	Ψ	(143,002)	270
SUPPLIES & SERVICES											
801 GENERAL SUPPLIES	\$	200,600	\$	,	\$	205,000	\$	216,000	\$	(15,400)	-8%
802 MEDICAL SUPPLIES		500		500		500		500		-	0%
\$ 805 CONTRACTUAL SERVICES - EXTERNAL		230,500		230,500		227,500		120,430		110,070	48%
\$ 820 RENT		470,363		470,363		466,770		423,700		46,663	10%
* 825 REPAIRS AND MAINTENANCE		42,400		42,400		35,800		54,900		(12,500)	-29%
826 FACILITIES MGMT DISCRETIONARY		2,000		2,000		2,000		-		2,000	100%
827 MATERIAL MGNT DISCRETIONARY     822 MGTOR POOL		4,450		4,450		4,450		450		4,000	90%
828 MOTOR POOL		4.500		4.500		0.500		300		(300)	0500/
829 FUEL		4,500		4,500		8,500		15,733		(11,233)	-250%
: 830 TELECOM DISCRETIONARY : 832 COUNTY COUNSEL		3,000 85,662		3,000 85,662		3,000 85,662		27,629 84,464		(24,629) 1,198	-821%
* 833 EMPLOYEE BENEFITS ADMINISTRATION		14,404		14,404		14,404		04,404		1,196	1% • 100% •
* 834 BASE LEVEL EQ SERVICES CHARGES		29,284	-	29,284		28,484		31,298		(2,014)	-7%
836 RISK MANAGEMENT		31,798	-	31,798		31,798		25,836		5,962	19%
837 BASE LEVEL TELECOM		120,957	-	120,957		120,957		102,977		17,980	15%
838 TELECOM WIRELESS SYSTEMS		1,875	-	1,875		1,875		102,577		1,875	100%
\$ 841 EMPLOYEE TRAVEL		5,000	-	5,000		1,070		_		5,000	100%
\$ 842 EDUCATION		32,900	-	32,900		29,200		30,100		2,800	9%
\$ 843 TRANSPORTATION/SHIPPING		98,500	-	98,500		79,110		94,500		4,000	4%
* 860 MISCELLANEOUS EXPENSE		2,500	-	2,500		2,700		3,500		(1,000)	-40%
• 872 S S INTER-FUND CREDIT (NEG)		(84,900)	-	(84,900)		(84,900)		(112,200)		27,300	32%:
• 880 TRANSFERS OUT TO OTHER FUNDS		234,941	-	234,941		234,941		289,179		(54,238)	-23%
890 NON CAPITAL EQUIPMENT		-		-		-		75,600		(75,600)	:
Subtotal	\$	1,531,234	\$	1,531,234	\$	1,497,751	\$	1,484,896	\$	46,338	3%
CAPITAL OUTLAY											:
920 EQUIPMENT		256,560		256,560		256,560		48,000		208,560	81%
• 930 TRANSPORTATION		138,487		138,487		138,487		159,000		(20,513)	-15%
Subtotal	\$	395,047	\$		\$	395,047	\$	207,000	\$	188,047	48%
Total Expenditures	<u> </u>	8,098,994	\$	8,098,994	\$	7,716,037	\$	8,010,411	\$	88,583	1%
<u> </u>			j							<u> </u>	:
Operating Balance (Rev Exp.)	\$	(1,122,794)	\$	(1,122,794)	\$	(739,837)	\$	(602,511)	\$	(520,283)	-46%
Ending Fund Balance (Resources - Exp.)	\$	1,232,171			\$	1,512,163		1,321,489	\$	(89,318)	-7%

## Equipment Services (74)



#### **Mission**

Equipment Services of Maricopa County will provide the highest quality customer service in planning, maintenance, and operation of equipment and vehicles in a safe, efficient, and environmentally responsible method.

### **Program Goals**

- Be pro-active in the promotion of Alternative Fuel Vehicles (Propane) and fueling infrastructure with all County departments.
- Provide increased mobile service to County customers in the outlying areas which will provide increased productivity and utilization of County assets by reducing drive time for repairs and service, thereby reducing fuel consumption and pollution.
- Increase operating efficiency through the benchmarking process (BEECN) and implement policy and procedural changes as required.
- Provide customer-orientated service to achieve Equipment Services mission statement.

### **Community Impact**

Equipment Services procures, repairs, and fuels about 2200 vehicles/equipment for use by county employees to better serve the public. The ultimate benefit received by county departments is a cost-effective quality service that yields high vehicle availability, low downtime and a better response time than can be provided by outside competitors. If this department were non-existent, taxpayers would be paying higher prices for new vehicles, labor, parts, fuel, and receiving less timely service.

#### **Performance Measures**

Performance Measures:	Туре	FY 97-98	FY 98-99	FY 99-00 (Est)	FY 00-01 (Proj.)
Work Orders completed	Demand	25,596	25,892	25,728	26,000
Miles Traveled	Output	21,164,817	21,412,825	20,936,881	21,000,000
Fuel consumption(gallons)	Output	2,085,564	2,092,505	2,142,557	2,250,000
Fleet Availability	Result	95.63%	96.06%	96.20%	96.25%

#### DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY

#### **EQUIPMENT SERVICES**

Department 74

: FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
INTERNAL SERVICE	2,721,075	6,067,602	370,647	9,159,324	8,370,465
TOTAL FUNDS	\$ 2,721,075	\$ 6,067,602	\$ 370,647	\$ 9,159,324	\$ 8,370,465

				ENT SERVICES artment 74							
	F	FY 99-00 ¯	СРС	FY 99-00		FY 99-00		FY 00-01			
	FINA	L/ADOPTED	4	RESTATED	P	ROJECTED	FIN	NAL/ADOPTED		Variance	%
ESOURCES Beginning Fund Balance	\$	397,167	¢	397.167	2	1,561,996	¢	1.249.723	Φ.	852,556	215
rund Balance	Ψ	391,101	Ψ	397,107	Ψ	1,301,990	Ψ	1,249,723	Ψ	032,330	210
EVENUE									k.		
36 INTERNAL SERVICE CHARGES		7,927,735		7,927,735		8,686,238		8,370,465		442,730	6
Subtotal	\$	7,927,735	\$	7,927,735	\$	8,686,238	\$	8,370,465	\$	442,730	6
Total Resources	\$	8,324,902	\$	8,324,902	\$	10,248,234	\$	9,620,188	\$	1,295,286	16
XPENDITURES											
PERSONAL SERVICES											
01 REGULAR PAY	\$	1,966,698	\$	2,009,391	\$	1,906,244	\$	2,049,701	\$	(40,310)	-2
05 TEMPORARY PAY		52,572		83,036		50,000		66,252	·	16,784	20
10 SPECIAL PAY		133,898		133,898		119,514		136,502		(2,604)	-2
50 FRINGE BENEFITS		431,537		421,308		395,205		460,984		(39,676)	-6
80 SALARY ADJUSTMENTS		49,167		36,239		37,000		87,013		(50,774)	-140
97 PERSONNEL SAVINGS (NEG)		(39,332)		(39,332)		-		(79,377)		40,045	102
Subtotal	\$	2,594,540	\$	2,644,540	\$	2,507,963	\$	2,721,075	\$	(76,535)	-:
SUPPLIES & SERVICES											
01 GENERAL SUPPLIES	\$	2,315,100	\$	2,315,100	\$	3,020,000	\$	3,126,000	\$	(810,900)	-3
05 CONTRACTUAL SERVICES - EXTERNAL	Ψ	173,269		173,269		130,000	Ψ	116,702	Ψ.	56,567	3
20 RENT		7,000	-	7,000		1,000		1,000		6,000	8
25 REPAIRS AND MAINTENANCE		1,785,261	-	1,735,261		1,959,000		1,835,500		(100,239)	-1
26 FACILITIES MGMT DISCRETIONARY		393	-1	393		1,000		393		-	(
27 MATERIAL MGNT DISCRETIONARY		1,000	-1	1,000		2,000		538		462	46
30 TELECOM DISCRETIONARY		7,042	-1	7,042		10,000		10,450		(3,408)	-48
33 EMPLOYEE BENEFITS ADMINISTRATION		7,741	-1	7,741		11,000		18,960		(11,219)	-14
36 RISK MANAGEMENT		37,872	-1	37,872		37,872		54,318		(16,446)	-43
37 BASE LEVEL TELECOM		33,057	-1	33,057		35,000		35,505		(2,448)	-
38 TELECOM WIRELESS SYSTEMS		-	-1	-		30,000		30,000		(30,000)	
42 EDUCATION		40,000	-1	40,000		40,000		50,000		(10,000)	-2
50 UTILITIES		114,000	-1	114,000		132,000		141,762		(27,762)	-2
60 MISCELLANEOUS EXPENSE		18,500	-1	18,500		15,000		16,500		2,000	1
73 S S INTER-FUND CHARGES		12,200	-1	12,200		-		-		12,200	10
75 BONDS AND RELATED EXPENSE		95,265	- 1	95,265		-		-		95,265	10
80 TRANSFERS OUT TO OTHER FUNDS		469,038	- 1	469,038		469,038		617,974		(148,936)	-3
90 NON CAPITAL EQUIPMENT		-	•	-	Φ.	-	•	12,000	•	(12,000)	-
Subtotal	\$	5,116,738	\$	5,066,738	\$	5,892,910	\$	6,067,602	\$	(1,000,864)	-2
CAPITAL OUTLAY											
15 BUILDINGS AND IMPROVEMENTS		92,000		92,000		92,200		78,200		13,800	1
20 EQUIPMENT		105,000		105,000		105,000		200,000		(95,000)	-9
30 TRANSPORTATION		397,167		397,167		304,720		92,447		304,720	7
Subtotal	\$	594,167	\$	594,167	\$	501,920	\$	370,647	\$	223,520	3
Total Expenditures	\$	8,305,445	\$	8,305,445	\$	8,902,793	\$	9,159,324	\$	(853,879)	-10
Operating Balance (Rev Exp.)	\$	(377,710)	\$	(377,710)	\$	(216,555)	\$	(788,859)	\$	(411,149)	-10
, 5 (											

P(	OSITION DISTRIBUTION	
David	WORKING TITLE	
: Dept 74 EQUIPMENT SERVICES	WORKING TITLE ACCOUNTS PAYABLE LEAD	FTE
: 74 EQUIPMENT SERVICES	ADMINISTRATIVE SUPPORT LEAD	1.0 1.0
•		
•	ADMINISTRATOR ALTERNATIVE FEUL TECHNICIAN	1.0 1.0
•	AUTOMTV&HVY EQP PARTS SPC	3.0
•	BUYER III	1.0
:	DIRECTOR	1.0
	FIELD SERVICE TECHNICIAN	1.0
	FIELD TIRE ASSISTANT	1.0
•	FUEL-ENVIRONMENTAL SPECIALISTS	1.0
•	GENERAL AUTO TECHNICIAN	10.0
•	GENERAL H.E. FIELD TECHNICIAN	5.0
•	GENERAL H.E. TECHNICIAN	4.0
•	INFORMATIONS SYSTEM COORDINATOR	1.0
•	LEAD AUTO TECHNICIAN	1.0
•	LEAD H.E. FIELD TECHNICIAN	1.0
•	LEAD H.E. TECHNICIAN	1.0
•	MASTER AUTO TECHNICIAN	3.0
•	MASTER H.E. FIELD TECHNICIAN	1.0
•	MASTER H.E. TECHNICIAN	1.0
•	MECHANICAL ENGINEER	1.0
:	PARTS RUNNER	1.0
:	PM FIELD MTCE TECH	2.0
:	PM TECHNICIAN	6.0
:	RENTAL CLERK	1.0
•	SERVICE WRITER	3.0
•	SR. PROCUREMENT SPECIALISTS	1.0
	TIRE SERVICES LEAD	1.0
	TRADES SUPERVISOR - ADMINIST	1.0
•	TRADES SUPERVISOR - AUTO TRADES SUPERVISOR - H.E.	1.0
•	TRADES SUPERVISOR - H.E. TRADES SUPERVISOR - PARTS	1.0 1.0
•	TRADES SUPERVISOR - PARTS TRADES SUPERVISOR - TIRES	1.0
:	WELDER-FABRICATOR/TECHNICIAN	1.0
: : Total	WLLDEN-FADRICATOR/TECHNICIAN	62.0
• 10tal		02.0

# TOTAL BUDGET BY PROGRAM FY 2000-01 EQUIPMENT SERVICES GENERAL Agency 740

Org Title		Personal Services	,	Supplies & Services	Ca	pital Outlay	E	Total cpenditures	Revenue
7410 ADMINISTRATIVE	\$	1,059,043	\$	6,067,602	\$	102,200	\$	7,228,845	\$ 9,527,741
7420 HEAVY EQUIPMENT		307,412		-		66,000		373,412	-
7430 AUTOMOTIVE		395,171		-		110,000		505,171	-
7440 FIELD SERVICE		434,866		-		-		434,866	-
7450 SERVICE STATIONS		398,435		-		-		398,435	-
7488 NEW VEHICLE GET READY-CONTRACT		126,148		_		-		126,148	-
Total	als: \$	2,721,075	\$	6,067,602	\$	278,200	\$	9,066,877	\$ 9,527,741

# EXPENDITURES AND REVENUES BY AGENCY/OBJECT EQUIPMENT SERVICES GENERAL Agency 740

		FY 99-00 FINAL/ADOPTED	ı	FY 99-00 RESTATED		FY 99-00 PROJECTED		FY 00-01 FINAL/ADOPTED		Variance	%
RESOURCES											:
• Beginning Fund Balance	\$	-	\$	-	\$	1,257,276	\$	1,157,276	\$	1,157,276	
REVENUE											
• 636 INTERNAL SERVICE CHARGES		7,927,735		7,927,735		8,686,238		8,370,465		442,730	0:
• Subtotal	\$	7,927,735	\$	7,927,735	\$	8,686,238	\$	8,370,465	\$	442,730	6%
	•	7 007 705	0 -	7 007 705	Φ.	0.042.544	•	0.507.744	Φ.	1.000.000	20%
Total Resources	Φ	7,927,735	Ф	7,927,735	\$	9,943,514	\$	9,527,741	Ф	1,600,006	20%
• EXPENDITURES											:
PERSONAL SERVICES											•
701 REGULAR PAY	\$	1,966,698	\$	2,009,391	\$	1,906,244	\$	2,049,701	\$	(40,310)	-2% •
: 705 TEMPORARY PAY		52,572		83,036		50,000		66,252		16,784	20%
* 710 SPECIAL PAY		133,898		133,898		119,514		136,502		(2,604)	-2%:
* 750 FRINGE BENEFITS		431,537		421,308		395,205		460,984		(39,676)	-9%:
• 780 SALARY ADJUSTMENTS		49,167		36,239		37,000		87,013		(50,774)	-140%
• 797 PERSONNEL SAVINGS (NEG)		(39,332)		(39,332)		-		(79,377)		40,045	102%
Subtotal	\$	2,594,540	\$	2,644,540	\$	2,507,963	\$	2,721,075	\$	(76,535)	-3%
• OURDINES & SERVICES											:
SUPPLIES & SERVICES	Φ.	0.045.400	Φ.	0.045.400	Φ	2 000 000	•	2.400.000	Φ.	(040,000)	250/ •
* 801 GENERAL SUPPLIES	\$	2,315,100	\$	2,315,100	ф	3,020,000	\$	3,126,000	Ф	(810,900) 56.567	-35% <b>3</b> 3% <b>•</b>
• 805 CONTRACTUAL SERVICES - EXTERNAL • 820 RENT		173,269		173,269 7,000		130,000 1.000		116,702		6.000	86% •
825 REPAIRS AND MAINTENANCE		7,000 1,785,261		1,735,261		1,959,000		1,000 1,835,500		(100,239)	-6%
826 FACILITIES MGMT DISCRETIONARY		393		393		1,959,000		393		(100,239)	0%
* 827 MATERIAL MGNT DISCRETIONARY		1,000		1,000		2,000		538		462	46%
* 830 TELECOM DISCRETIONARY		7,042		7,042		10,000		10,450		(3,408)	-48%
833 EMPLOYEE BENEFITS ADMINISTRATION	ı	7,741		7,741		11,000		18,960		(11,219)	-145%
836 RISK MANAGEMENT	•	37,872		37,872		37,872		54,318		(16,446)	-43%
• 837 BASE LEVEL TELECOM		33.057		33,057		35,000		35,505		(2,448)	-7%
\$ 838 TELECOM WIRELESS SYSTEMS		-		-		30.000		30.000		(30.000)	. ,,
* 842 EDUCATION		40,000		40.000		40,000		50,000		(10,000)	-25%
. 850 UTILITIES		114,000		114,000		132,000		141,762		(27,762)	-24%
860 MISCELLANEOUS EXPENSE		18,500		18,500		15,000		16,500		2,000	11%
873 S S INTER-FUND CHARGES		12,200		12,200		-		-		12,200	100% •
875 BONDS AND RELATED EXPENSE		95,265		95,265		-		-		95,265	100%
: 880 TRANSFERS OUT TO OTHER FUNDS		469,038		469,038		469,038		617,974		(148,936)	-32%
\$ 890 NON CAPITAL EQUIPMENT		-		-		=		12,000		(12,000)	:
• Subtotal	\$	5,116,738	\$	5,066,738	\$	5,892,910	\$	6,067,602	\$	(1,000,864)	-20%
• • • • • • • • • • • • • • • • • • •											:
• CAPITAL OUTLAY		00.000		00.000		00.000		70.000		40.000	450/
• 915 BUILDINGS AND IMPROVEMENTS		92,000		92,000		92,200		78,200		13,800	15%
920 EQUIPMENT Subtotal	•	105,000 197,000	Φ	105,000 197,000	Ф	105,000 197,200	¢	200,000 278,200	Φ	(95,000) (81,200)	-90% -41%
• Subtotal	Φ	197,000	φ	197,000	φ	197,200	φ	276,200	φ	(81,200)	-41/0 •
Total Expenditures	\$	7,908,278	\$	7,908,278	\$	8,598,073	\$	9,066,877	\$	(1,158,599)	-15%
Operating Balance (Rev Exp.)	\$	19,457	\$	19,457	\$	88,165	\$	(696,412)	\$	715,869	3679%
Ending Fund Balance (Resources - Exp.)	\$	-	\$	-	\$	1,345,441	\$	460,864	\$	(460,864)	<del></del> :

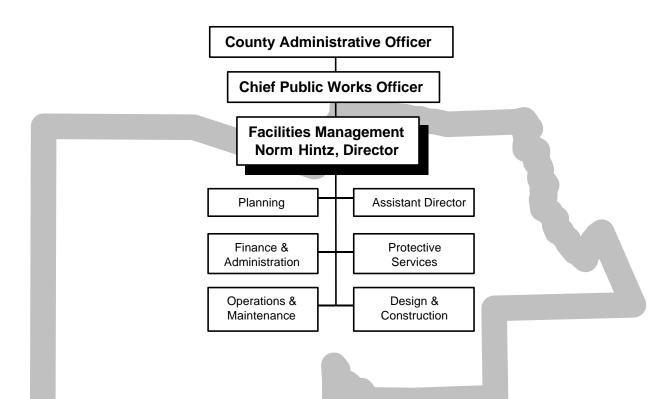
# TOTAL BUDGET BY PROGRAM FY 2000-01 EQUIPMENT SERVICES REPLACEMENT Agency 742

Org Title		ersonal ervices	pplies & ervices	Сар	ital Outlay	Exp	Total enditures	ı	Revenue
7410 ADMINISTRATIVE 7490 MOTOR POOL-REPLACEMENT		\$ -	\$ -	\$	- 92.447	\$	- 92.447	\$	- 92.447
	Totals:	-	-		92,447		92,447		92.447

# EXPENDITURES AND REVENUES BY AGENCY/OBJECT EQUIPMENT SERVICES REPLACEMENT Agency 742

		FY 99-00 FINAL/ADOPTED	FY 99-00 RESTATED	F	FY 99-00 PROJECTED	ı	FY 00-01 FINAL/ADOPTED	Variance	%
-	URCES ning Fund Balance	\$ 397,167	\$ 397,167	\$	304,720	\$	92,447	\$ (304,720)	\$ (1)
REVE	NUE								
:	Total Resources	\$ 397,167	\$ 397,167	\$	304,720	\$	92,447	\$ (304,720)	-77%
•	NDITURES CONAL SERVICES								•
SUPF	PLIES & SERVICES								
CAPI	TAL OUTLAY								:
930 7	TRANSPORTATION	397,167	397,167		304,720		92,447	304,720	77%
:	Subtotal	\$ 397,167	\$ 397,167	\$	304,720	\$	92,447	\$ 304,720	77%
:	Total Expenditures	\$ 397,167	\$ 397,167	\$	304,720	\$	92,447	\$ 304,720	77%
: Ope	rating Balance (Rev Exp.)	\$ (397,167)	\$ (397,167)	\$	(304,720)	\$	(92,447)	\$ (304,720)	-77%

## Facilities Management (70)



#### **Mission**

To provide leadership and quality customer service to plan, design, construct, operate and maintain safe and efficient facilities for Maricopa County.

### **Program Goals**

- Promote responsible asset management.
- Compete effectively for customers.
- Surpass all others at Customer Services.
- Anticipate future facilities needs.

### **Community Impact**

Maintenance will ensure that buildings are maintained at the level they were designed and constructed to ensure compliance with all building codes, OSHA, Health, EPA and other regulatory ordinances that will provide a safe and clean environment for all occupants and visitors in the facilities.

### **Performance Measures**

Performance Measures	FY 98 Actual	FY 99 Actual	FY 00 Estimated	FY 01 Projected
Operations & Maintenance Division: Average # of Monthly Service Calls - Reactionary Maintenance	2,000	2,476	3,428	2,400
Design & Construction Division: # of work orders for jobs completed under \$16,500	N/A	N/A	450	400
Design & Construction Division: # of work orders completed for jobs over \$16,501	N/A	N/A	60	35
Operations & Maintenance Division: Average # of monthly Service Calls - Preventative Maintenance	N/A	520	5,767	600
Planning Division: # of building square footage that has been surveyed and recorded into Aperture Space Planning Software Program.	N/A	160,000	1,000,000	800,000
Finance/Administration Division: # of purchase card transactions per month	N/A	24	75	300
Finance/Administration Division: # of purchase card transactions per month (JV's, RC's, RX's, Direct Pays, CAPA's)	N/A	1,027	1,150	900
Operations & Maintenance Division: Average response time to reactionary service calls (in hours)	N/A	N/A	2	2
Protective Services: Reduce the number of thefts, auto thefts and vandalism by 25% for the downtown facilities.	N/A	N/A	30	213
Protective Services: Reduce the number of parking violators in the Madison Garage by 50%	N/A	N/A	308	154
Departmental: Percentage of facilities meeting or exceeding all, OSHA, Health, EPA and other regulatory ordinances	N/A	N/A	65%	65%

•	••••	DEPARTME	AL SUMMARY BY FUI					•••••	
•			FACILITIES MANAGE Department 70	ME	NT				
FUND TYPE		Personal Services	Supplies & Services		Capital Outlay	То	tal Expenses	Total R	evenue
GENERAL FUND	\$	7,282,922	\$ 13,724,109	\$	40,000	\$	21,047,031	\$	-
TOTAL FUNDS	\$	7,282,922	\$ 13,724,109	\$	40,000	\$	21,047,031	\$	-

	EAPENDI	IUR		ΠES	S MANAGEMEN		K I WEN 170	DJ	LOI			
			FY 99-00	epa	ertment 70 FY 99-00		FY 99-00		FY 00-01			
		FI	NAL/ADOPTED		RESTATED	P	ROJECTED	FI	NAL/ADOPTED		Variance	%
RESC	DURCES											
- 1												
REVE			04 470		04.470		00.000				(04.470)	4000
650	MISCELLANEOUS REVENUE Subtota	. •	21,472 21,472	•	21,472 21.472	\$	39,838 39.838	Ф	-	\$	(21,472) (21,472)	-1009 -1009
- 1	Subiola	ΙФ	21,472	Φ	21,472	Φ	39,030	Φ		Ψ	(21,472)	-100
- 1	Total Resources	\$	21,472	\$	21,472	\$	39,838	\$	-	\$	(21,472)	-1009
VDE	NDITURES											
	SONAL SERVICES											
	REGULAR PAY	\$	5,816,179	\$	6,301,393	\$	5,552,983	\$	6,635,584	\$	(334,191)	-59
	TEMPORARY PAY	Ψ	25,000	*	25,000	*	25,000	+	75,000	+	(50,000)	-2009
	SPECIAL PAY		276,041		299,643		394,068		271,778		27,865	99
750	FRINGE BENEFITS		1,246,068		1,331,706		1,115,457		1,445,667		(113,961)	-9
780	SALARY ADJUSTMENTS		131,332		25,384		-		424,840		(399,456)	-1574
795	P S INTER-FUND CREDIT (NEG)		(624,138)		(919,278)		(163,109)		(1,171,812)		252,534	279
797	PERSONNEL SAVINGS (NEG)		(292,478)		(292,478)		(25,358)		(398,135)		105,657	36
-	Subtota	1 \$	6,578,004	\$	6,771,370	\$	6,899,041	\$	7,282,922	\$	(511,552)	-8
וםו וב	PLIES & SERVICES											
	GENERAL SUPPLIES	\$	605,174	2	703,281	\$	664,350	2	688,808	2	14,473	2
	MEDICAL SUPPLIES	Ψ	2,800	Ψ	2,800	Ψ	-	Ψ	2,800	Ψ	14,475	0'
	CONTRACTUAL SERVICES - EXTERNAL		3,928,964		3,762,846		3,653,247		3,719,468		43,378	19
	RENT		20,000		20,000		22,000		34,000		(14,000)	-70°
	REPAIRS AND MAINTENANCE		1,799,468		1,685,506		1,693,234		2,147,541		(462,035)	-279
327	MATERIAL MGNT DISCRETIONARY		500		2,300		3,956		2,600		(300)	-13
328	MOTOR POOL		500	-	400		83		400		-	0
329	FUEL		37,400	-	37,400		32,125		36,919		481	1
	TELECOM DISCRETIONARY		28,093	-	38,000		61,137		72,114		(34,114)	-90
341	EMPLOYEE TRAVEL		3,000		12,000		569		12,000		-	0
	EDUCATION		51,625		62,525		59,948		74,525		(12,000)	-19
	UTILITIES		6,805,270		6,705,270		6,705,270		6,782,055		(76,785)	-1
	MISCELLANEOUS EXPENSE		20,375		20,225		11,564		23,400		(3,175)	-16
	S S INTER-FUND CHARGES		32,200		32,200		-		33,446		(1,246)	-4
390	NON CAPITAL EQUIPMENT	. —	-	•	- 10.001.750	•	-	•	94,033	•	(94,033)	
	Subtota	1 \$	13,335,369	\$	13,084,753	\$	12,907,483	\$	13,724,109	\$	(639,356)	-59
CAPI	TAL OUTLAY											
910	LAND	\$	-	\$	5,000	\$	7,895	\$	-	\$	5,000	100
920	EQUIPMENT		133,179		170,429		217,570		40,000		130,429	779
930	TRANSPORTATION		-		15,000		14,563		-		15,000	1009
	Subtota	ı \$	133,179	\$	190,429	\$	240,028	\$	40,000	\$	150,429	799
	Total Expenditures	\$	20,046,552	\$	20,046,552	\$	20,046,552	\$	21,047,031	\$	(1,000,479)	-59
	Operating Balance (Rev Exp.	_	(20,025,080)	Φ.	(20,025,080)	_	(20,006,714)	•	(21,047,031)	•	(1,021,951)	-5%

PC	OSITION DISTRIBUTION								
Dept	WORKING TITLE	FTE							
70 FACILITIES MANAGEMENT		1.0							
	ADMINISTRATIVE	1.0							
	ADMINISTRATIVE ASSISTANT	4.0							
	ADMINISTRATIVE ASSTNT II	1.0							
	ADMINISTRATIVE ASSTNT III	1.0							
	ARCHITECT	5.0							
	ASSISTANT DIRECTOR	1.0							
	ASSISTANT SPACE PLANNER	1.0							
	BUSINESS ANALYST	1.0							
	BUSINESS SYS ANALYST	1.0							
	CAD OPERATOR	1.0							
	CONTRACT/PROCUREMENT OFFICER	1.0							
	CONTRACTS ASSISTANT	4.0							
	CUSTODIAN SUPERVISOR	18.0							
	DEPUTY DIVISION CHIEF/ARCHITECT	1.0							
	DIVISION CHIEF	4.0							
	ELECTRICAL ENGINEER	2.0							
	ENERGY ANALYST	1.0							
	ENERGY CONSERVATION ENGINEER	1.0							
	ENVIRONMENTAL ENGINEER	1.0							
	ENVIRONMENTAL PROGRAM MANAGER	1.0							
	EXECUTIVE SECRETARY	1.0							
	FACILITIES AUTOMATIVE SPECIALIST	2.0							
	FACILITIES PLANNER	3.0							
	FACILITIES PROJ MANAGER II	1.0							
	FACILITIES PROJECT MANAGER I	3.0							
	FACILITIES TECHNICAL SPEC	2.0							
	FINANCIAL MANAGEMENT ANALYST	1.0							
	FRONT DESK RECEPTIONIST	1.0							
	HOUSEKEEPING SUPERVISOR	1.0							
	HR LIAISON	1.0							
	LEAD ACCOUNTS PAYABLE PROCESSOR	•							
	MAINTENANCE SUPERVISOR	2.0							
	MAINTENANCE SUPERVISOR II	1.0							
	MANAGERIAL	1.0							
	MECHANICAL ENGINEER	2.0							
	PROFESSIONAL	2.0							
	PROJECT MANAGER	1.0							
	PROPERTY MANAGEMENT SPECIALIST	2.0							
	PURCHASE CARD TECHNICIAN	1.0							
	REAL ESTATE MANAGER	1.0							
	SECURITY GUARD	39.5							
	SECURITY GUARD SUPERVISOR	2.0							
	SENIOR PROJECT MANAGER	3.0							
	SR CONTRACT/PROCUREMENT OFFICER	•							
	SUPERVISORY	1.0							
	SYSTEMS ADMINISTRATOR I	1.0							
	TECHNICAL	6.0							
	TRADES APPLICATION SPECIALIST	1.0							
	TRADES GENERALIST	5.0							
	TRADES GENERALIST/DISPATCHER	2.0							
	TRADES RESOURCE SPECIALIST	1.0							
	TRADES SPECIALIST	51.0							
	UPPER MANAGEMENT	1.0							
Total	O LIVING GOLVILIVI	196.5							

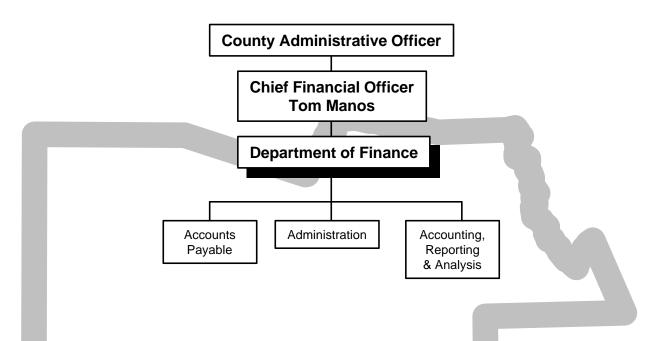
# TOTAL BUDGET BY PROGRAM FY 2000-01 FACILITIES MANAGEMENT Agency 700

<u>Org</u>	Title		Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revei	nue
7010	ADMINISTRATION	\$	-	\$ -	\$ -	\$ -	\$	-
:7011	ADMINISTRATION		482,118	274,115	-	756,233		-
	FINANCIAL SERVICES		344,262	5,300	-	349,562		-
7013	MAIL SERVICES		-	342,744	-	342,744		-
7014	CONTRACT SERVICES (PROCUREMENT	Γ)	99,119	2,050	-	101,169		-
7015	ENERGY MANAGEMENT		-		-	-		-
:7016	LAN ADMINISTRATION		254,058	286,133	40,000	580,191		-
:7018	SAFETY		-	10,300	-	10,300		-
:7020	OPERATIONS MAINT. & REPAIR		-	-	-	-		-
7021	CONTRACT-OUTSIDE VENDORS		-	1,259,713	-	1,259,713		-
7022	CONTRACT-PAINTERS' SERVICES		115,752	3,370	-	119,122		-
7023	IN-HOUSE CORE		585,026	38,555	-	623,581		-
7024	IN-HOUSE EAST		694,677	22,691	-	717,368		-
7025	IN-HOUSE WEST		628,580	28,036	-	656,616		-
7026	O&M OVERHEAD		625,489	6,800	-	632,289		-
:7027	O&M COMMODITIES		-	868,490	-	868,490		-
:7030	CUSTODIAL SERVICES-JAILS		709,126	411,298	-	1,120,424		-
:7040	CONTRACT WRITERS		-	-	-	-		-
:7042	QUALITY ASSURANCE		140,081	2,461,959	-	2,602,040		-
7050	ARCHITECTURAL & ENGINEERING SE		-	-	-	-		<b>N</b> -
7050	ARCHITECTURAL & ENGINEERING SE		-	-	-	-		-
7051	PROJECT COORDINATORS I		138,866	100	-	138,966		-
7052	PROJECT COORDINATORS II		48,623	100	-	48,723		-
7053	ARCHITECTS & ENGINERS		390,715	7,350	-	398,065		-
:7054	A & E ADMINISTRATION		116,749	13,780	-	130,529		-
:7060	ENERGY MANAGEMENT		96,678	6,796,755	-	6,893,433		-
:7070	SECURITY		1,294,339	66,320		1,360,659		-
7080	MLB-PARKING AGREEMENT			-	-	-		-
7091	PLANNING		212,820	13,650		226,470		-
7092	PLANNING - REAL ESTATE		305,844	804,500		1,110,344		
	T	otals: \$	7,282,922	\$ 13,724,109	\$ 40,000	\$ 21,047,031	\$	-

# EXPENDITURES AND REVENUES BY AGENCY/OBJECT FACILITIES MANAGEMENT Agency 700

		FII	FY 99-00 NAL/ADOPTED		FY 99-00 RESTATED	P	FY 99-00 ROJECTED		FY 00-01 FINAL/ADOPTED	,	/ariance	%
RES	<u>OURCES</u>											
	ENUE											
650	MISCELLANEOUS REVENUE Subtotal	\$	21,472 21,472	\$	21,472 21,472	\$	39,838 39.838	\$	-	\$	(21,472)	-100% -100%
:			,		,	•	,	•		Τ.	( , ,	
:	Total Resources	\$	21,472	\$	21,472	\$	39,838	\$		\$	(21,472)	-100%
EXP	ENDITURES .											:
	SONAL SERVICES											
701	REGULAR PAY	\$	5,816,179	\$	6,301,393	\$	5,552,983	\$	6,635,584	\$	(334,191)	-5%
705			25,000		25,000		25,000		75,000		(50,000)	-200%
	SPECIAL PAY		276,041		299,643		394,068		271,778		27,865	9%
	FRINGE BENEFITS		1,246,068		1,331,706		1,115,457		1,445,667		(113,961)	-9%
	SALARY ADJUSTMENTS		131,332		25,384		-		424,840		(399,456)	
•	P S INTER-FUND CREDIT (NEG)		(624,138)		(919,278)		(163,109)		(1,171,812)		252,534	27%
797	PERSONNEL SAVINGS (NEG)		(292,478)		(292,478)		(25,358)		(398,135)		105,657	36%
•	Subtotal	\$	6,578,004	\$	6,771,370	\$	6,899,041	\$	7,282,922	\$	(511,552)	-8%
CITE	PLIES & SERVICES											:
	GENERAL SUPPLIES	\$	605,174	Ф	703,281	Ф	664,350	Ф	688,808	Ф	14,473	2%
	MEDICAL SUPPLIES	φ	2,800	φ	2,800	φ	004,330	φ	2,800	Ψ	14,473	0%
	CONTRACTUAL SERVICES - EXTERNAL		3,928,964		3,762,846		3,653,247		3,719,468		43,378	1%
	RENT		20,000		20.000		22,000		34,000		(14,000)	-70%
	REPAIRS AND MAINTENANCE		1,799,468		1,685,506		1,693,234		2,147,541		(462,035)	-27%
827	MATERIAL MGNT DISCRETIONARY		500		2,300		3,956		2,147,541		(300)	-13%
	MOTOR POOL		500		400		83		400		(300)	0%
	FUEL		37,400		37,400		32,125		36,919		481	1%
830			28.093		38,000		61,137		72,114		(34,114)	-90%
841	EMPLOYEE TRAVEL		3,000		12,000		569		12,000		(34,114)	0%
	EDUCATION		51,625		62,525		59.948		74,525		(12,000)	-19%
	UTILITIES		6,805,270		6,705,270		6,705,270		6,782,055		(76,785)	-1%
	MISCELLANEOUS EXPENSE		20,375		20,225		11,564		23,400		(3,175)	-16%
	S S INTER-FUND CHARGES		32,200		32,200		,		33,446		(1,246)	-4%
	NON CAPITAL EQUIPMENT		-						94.033		(94.033)	
	Subtotal	\$	13,335,369	\$	13,084,753	\$	12,907,483	\$	13,724,109	\$	(639,356)	-5%
												:
	PITAL OUTLAY	•			5 000	•	7.00-	•		•	F 005	4000:
	LAND	\$		\$	5,000	\$	7,895	\$		\$	5,000	100%
	EQUIPMENT		133,179		170,429		217,570		40,000		130,429	77%
930	TRANSPORTATION Subtotal	•	133,179	\$	15,000 190,429	\$	14,563 240,028	\$	40,000	Ф	15,000 150,429	100% 79%
	Subtotal	Ф	133,179	Ф	190,429	Ф	240,028	Φ	40,000	Ф	150,429	19%
	Total Expenditures	\$	20,046,552	\$	20,046,552	\$	20,046,552	\$	21,047,031	\$ (	(1,000,479)	-5%
,	Operating Palance (Paul Fun)	<u> </u>	(20,025,080)	¢	(20,025,080)	¢	(20,006,714)	¢	(21,047,031)	¢	1 021 051	5%
	Operating Balance (Rev Exp.)	<u>Ф</u>	(20,025,080)	Φ	(20,025,080)	Φ	(20,000,714)	Φ.	(∠1,041,031)	Φ	1,021,951	5%

## Finance (18)



#### **Mission**

To provide timely, accurate, relevant, and accessible financial data, services, analysis, and guidance to our wide spectrum of customers, and to promote confidence in these products as sound foundations for management and decision making.

### **Program Goals**

- Develop a financing plan for the County's capital improvement program. Sell debt at competitive rates and structure repayment schedules that align with the County's current budget and forecasted resources.
- Develop and implement a timeline for complying with the requirements of GASB 34, the new reporting model. This will include coordination with the Office of Management and Budget for the impacts on the budgeting process.
- Enhance the County's management of fiscal operations and processes by implementing technology designed to improve user's ability to process, monitor and report financial transactions.
  - Project Accounting System
  - Grant Accounting
  - Contract Accounting
  - Report.Web
  - InfoAdvantage
  - Advantage Desktop and Workflow

  - Electronic Funds Transfer
- By June 2002, we will recruit, hire, and train a productive professional and clerical staff; stabilize employee turnover to 10% per annum; and form employee teams based on the program structure, while maintaining a high level of service to internal and external customers.

### **Community Impact**

Finance provides reporting and analysis of County transactions. Strong financial management helps ensure that taxpayer dollars are spent in compliance with applicable statutes and provides policy makers with information to allocate limited resources to best meet the needs of the community.

#### **Performance Measures**

Performance Measures	Type*	FY 98	FY 99	FY 00	FY 01
Number of County employees participating in Finance Department Training	D				
Average Finance Department cost per warrant	Ε				
Average number of warrants processed/person	0				
Average number of processing days	0		5		
Number of B Notices	0	92	62		
Number of repeat Management Letter findings	0				
Number of property tax revisions	D	5	3		
Days between year-end and CAFR audit report	0	120	114		
Business Days between month-end and Monthly Financial Report	0	10	10	8	
*Types: Results, Output, Demand, Efficiency					

•			AL SUMMARY BY					
			FINANC	CE				•
			Departme	ent 18				
: FUND TYPE	Personal Se	rvices	Supplies & Service	es	Capital Outlay	Total Expenses	Total	Revenue
GENERAL FUND	\$	1,715,937 \$	34	5,290 \$	26,000	\$ 2,087,227	\$ 8	8,064,137
GENERAL FUND TOTAL FUNDS	\$	1,715,937 \$ 1,715,937 \$	-	5,290 \$ 5,290 \$	26,000 26,000	\$ 2,087,227 \$ 2,087,227		8,064,137 8,064,137

EXPENDIT	URES AND RE	VENUES BY DI FINANCE Department 18	EPARTMENT/	OBJECT		
	FY 99-00 FINAL/ADOPTED	FY 99-00	FY 99-00 PROJECTED	FY 00-01 FINAL/ADOPTE	D Variance	%
RESOURCES .	FINAL/ADOFTED	RESTATED	PROJECTED	FINALIADOFTE	Variance	/0
REVENUE						
636 INTERNAL SERVICE CHARGES	-	456,739		-	- (456,739)	-100%
680 TRANSFERS IN FROM OTHER FUNDS	7,193,615		7,193,61	5 8,064,13	, , ,	169
Subtotal	\$ 7,193,615	\$ 7,413,576	\$ 7,193,61	5 \$ 8,064,13	7 \$ 650,561	99
Total Resources	\$ 7,193,615	\$ 7,413,576	\$ 7,193,61	5 \$ 8,064,13	7 \$ 650,561	99
EXPENDITURES						
PERSONAL SERVICES	¢ 4.570.000	¢ 4.500.007	Ф 4.077.70	0 0 4 400 44	F & 00.000	01
701 REGULAR PAY 705 TEMPORARY PAY	\$ 1,576,339 11,000		\$ 1,377,70	6 \$ 1,490,44 - 5,00		6 55
705 TEMPORARY PAY 750 FRINGE BENEFITS	281,910		247,86			55 6
	,		,			7
780 SALARY ADJUSTMENTS 790 OTHER PERSONAL SERVICES	47,426 4,000	,	47,06 2,00			50
			,			-5º
797 PERSONNEL SAVINGS (NEG) Subtotal	(94,581) \$ 1,826,094		,	- (89,42° 67 \$ 1,715,93		-5
Subtotal	ψ 1,020,094	φ 1,030,700	φ 1,074,00	η 1,715,95	114,771	O.
SUPPLIES & SERVICES				,		
801 GENERAL SUPPLIES	\$ 20,000	\$ 20,000	\$ 19,00	0 \$ 44,47	9 \$ (24,479)	-1229
805 CONTRACTUAL SERVICES - EXTERNAL	164,922	163,940	141,00	0 124,50	0 39,440	249
820 RENT	16,000	16,000	15,00	0 15,00	0 1,000	6
825 REPAIRS AND MAINTENANCE	5,600	1,200	95	6,50	0 (5,300)	-442
827 MATERIAL MGNT DISCRETIONARY	4,000	4,768	3,00	0 4,50	0 268	6
830 TELECOM DISCRETIONARY	5,000	5,000	2,60	0 3,00	0 2,000	40
842 EDUCATION	10,500	10,500	14,00	0 27,55	8 (17,058)	-162
843 TRANSPORTATION/SHIPPING	500	500		-	- 500	100
860 MISCELLANEOUS EXPENSE	64,750	64,750	73,70	0 79,00	0 (14,250)	-22
890 NON CAPITAL EQUIPMENT		-		- 40,75	3 (40,753)	
Subtotal	\$ 291,272	\$ 286,658	\$ 269,25	0 \$ 345,29	0 \$ (58,632)	-20
CAPITAL OUTLAY						
920 EQUIPMENT	15,000	15,000	30,46	26,00	0 (11,000)	-73
Subtotal					\ ' /	-73%
Total Expenditures	\$ 2,132,366	\$ 2,132,366	\$ 1,974,34	7 \$ 2,087,22	7 \$ 45,139	29
Operating Balance (Rev Exp.)	\$ 5,061,249	\$ 5,281,210	\$ 5,219,26	8 \$ 5,976,91	0 \$ 695,700	13%

	• • • • • • • • • • • • • • • • • • • •	••••••
	POSITION DISTRIBUTION	:
		:
Dept	WORKING TITLE	FTE:
18 FINANCE	ADMINISTRATIVE ASSTNT II	2.0
	ADMINISTRATIVE COORD II	1.0
	ADMINISTRATIVE COORD III	2.0
	ADMINISTRATIVE COORD VI	1.0
	CHIEF FINANCIAL OFFICER	1.0
	FISCAL CONSULTANT	5.0
	FISCAL COORDINATOR	1.0
	FISCAL MGMNT ANALYST I	9.0
	FISCAL MGMNT ANALYST II	1.0
	FISCAL MGMNT ANALYST III	10.0
	RESOURCE MANAGER	1.0
	SENIOR FISCAL CONSULTANT	2.0
Total		36.0

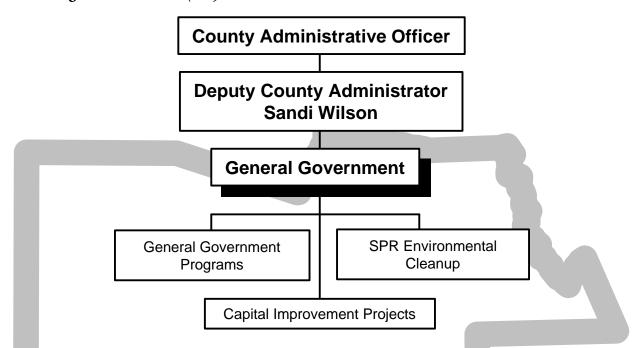
# TOTAL BUDGET BY PROGRAM FY 2000-01 FINANCE Agency 180

Org	Title		Personal Services	Supplies & Services	Ca	pital Outlay	E×	Total cpenditures	Revenue
1810 1820 1830	ACCOUNTS PAYABLE GEN. LEDGER TRANS. / SYSTEMS		\$ 181,130 351,675 1,183,132	\$ 268,660 13,700 62,930	\$	26,000 - -	\$	475,790 365,375 1,246,062	\$ 8,064,137
		Totals:	\$ 1,715,937	\$ 345,290	\$	26,000	\$	2,087,227	\$ 8,064,137

#### EXPENDITURES AND REVENUES BY AGENCY/OBJECT FINANCE Agency 180

	FY 99-00		Y 99-00		FY 99-00		FY 00-01			:
RESOURCES	FINAL/ADOPTED	RE	STATED	F	ROJECTED	FI	NAL/ADOPTED	_	Variance	<u>%</u>
RESOURCES										:
REVENUE										\ :
: 636 INTERNAL SERVICE CHARGES	-		456,739		-		-		-	-;
: 680 TRANSFERS IN FROM OTHER FUNDS	7,193,615	_	6,956,837		7,193,615		8,064,137		870,522	0
Subtotal	\$ 7,193,615	\$	7,413,576	\$	7,193,615	\$	8,064,137	\$	650,561	9%
Total Resources	\$ 7,193,615	\$	7,413,576	\$	7,193,615	\$	8,064,137	\$	650,561	9%
EXPENDITURES										
: PERSONAL SERVICES										:
•	\$ 1,576,339	\$	1,583,337	\$	1,377,706	\$	1,490,445	\$	92,892	6%:
• 705 TEMPORARY PAY	11,000		11,000				5,000		6,000	55%:
* 750 FRINGE BENEFITS	281,910		286,553		247,869		270,321		16,232	6%:
780 SALARY ADJUSTMENTS     790 OTHER PERSONAL SERVICES	47,426 4,000		40,399 4,000		47,062 2.000		37,598 2,000		2,801 2,000	7% <b>:</b> 50% <b>:</b>
• 790 OTHER PERSONAL SERVICES • 797 PERSONNEL SAVINGS (NEG)	(94,581)		(94,581)		2,000		(89,427)		(5,154)	-5% <b>:</b>
Subtotal		\$	1.830.708	\$	1,674,637	\$	1,715,937	\$	114.771	6%:
• Cubiciai	1,020,001	•	.,000,.00	۳	.,0,00.	Ψ	1,7 10,001	Ψ	,	•
SUPPLIES & SERVICES										:
801 GENERAL SUPPLIES	\$ 20,000	\$	20,000	\$	19,000	\$	44,479	\$	(24,479)	-122%
805 CONTRACTUAL SERVICES - EXTERNAL	164,922		163,940		141,000		124,500		39,440	24%
: 820 RENT	16,000		16,000		15,000		15,000		1,000	6%
• 825 REPAIRS AND MAINTENANCE	5,600		1,200		950		6,500		(5,300)	-442%
827 MATERIAL MGNT DISCRETIONARY	4,000		4,768		3,000		4,500		268	6%:
830 TELECOM DISCRETIONARY     842 EDUCATION	5,000		5,000		2,600		3,000		2,000	40%
842 EDUCATION     843 TRANSPORTATION/SHIPPING	10,500 500		10,500 500		14,000		27,558		(17,058) 500	-162% • 100% •
860 MISCELLANEOUS EXPENSE	64,750		64,750		73,700		79,000		(14,250)	-22%
890 NON CAPITAL EQUIPMENT	04,730		04,700		70,700		40,753		(40,753)	22 /0
Subtotal	\$ 291,272	\$	286,658	\$	269,250	\$	345,290	\$	(58,632)	-20%
CAPITAL OUTLAY										:
• CAPITAL OUTLAY • 920 EQUIPMENT	15,000		15,000		30,460		26,000		(11,000)	-73%
Subtotal		\$	15,000	\$	30,460	\$	26,000	\$	(11,000)	-73%• -73%•
• Gubiotai	10,000	Ψ	10,000	Ψ	55, 760	Ψ	20,000	Ψ	(11,000)	. 0 / 0
Total Expenditures	\$ 2,132,366	\$	2,132,366	\$	1,974,347	\$	2,087,227	\$	45,139	2%
Operating Balance (Rev Exp.)	\$ 5,061,249	\$	5,281,210	\$	5,219,268	\$	5,976,910	\$	(695,700)	-13%

## General Government (47)



#### **Mission**

The General Government budget consists of revenue and expenditures that do not relate directly to a particular department or program; these sources and uses of funds benefit the County as a whole. Expenditures are budgeted in six general areas:

- General Fund Financial Programs
- Shared County Costs
- Capital Improvement Project Expenses
- Legal Expenses
- Subsidy Expenses
- Other Programs/Departmental Support

Revenues budgeted in General Government include: Property Taxes; Shared State Sales Tax; Shared State Auto Lieu Tax; Liquor License Fees; Cable TV Franchise Fees; and other miscellaneous revenues as appropriate.

	DEPARTMEN'	TAI	L SUMMARY BY FUNI	T C	YPE & CATEGOR	RY			
			GENERAL GOVERNME	ENT	i				
			Department 47						
FUND TYPE	Personal Services		Supplies & Services		Capital Outlay	T	otal Expenses	T	otal Revenue
GENERAL FUND	\$ 1,836,813	\$	237,101,596	\$	33,884,295	\$	272,822,704	\$	664,726,929
SPECIAL REVENUE	2,459,188		104,549,654		13,863,533		120,872,375		192,989,235
CAPITAL PROJECTS	-		46,454,691		60,230,371		106,685,062		247,267,254
TOTAL FUNDS	\$ 4,296,001	\$	388,105,941	\$	107,978,199	\$	500,380,141	\$	1,104,983,418

ESOURCES  Deginning Fund Balance  EVENUE  11 REAL PROPERTY TAXES 12 PERSONAL PROPERTY TAXES 13 PAYMENTS IN LIEU OF TAXES 15 TAX PENALTIES & INTEREST 16 SALES TAXES 10 LICENSES AND PERMITS 15 GRANTS 10 INTERGOVERNMENTAL 15 STATE SHARED SALES TAXES 16 STATE SHARED VEHICLE LICENSE TAXES 17 STATE SHARED VEHICLE LICENSE TAXES 18 STATE SHARED SEVENUE 18 GAIN/LOSS FIXED ASSET 18 TRANSFERS IN FROM OTHER FUNDS Subtotal  Total Resources	\$	FY 99-00  IAL/ADOPTED  116,879,053  196,952,241 10,865,675 7,533,824 7,000,000 91,738,000 45,000 249,772 286,617,062 77,013,804 1,655,000 11,618,005 50,000 132,575,845 832,100,228	\$	artment 47 FY 99-00 RESTATED  116,879,053  196,952,241 10,865,675 7,533,824 7,000,000 91,738,000 45,000 8,186,000 249,772 286,617,062 77,013,804 1,655,000 14,803,179 50,000 134,575,845 837,285,402	\$	FY 99-00 ROJECTED  130,679,063  197,500,000 11,550,000 7,533,824 8,500,000 91,738,000 45,000 3,992,468 249,772 303,134,392 86,921,247 2,205,000 14,855,366 50,000 134,575,845 862,850,914	\$	FY 00-01 NAL/ADOPTED 141,059,018 215,473,848 11,297,459 6,586,640 7,000,000 95,333,000 6,051,013 249,772 316,796,394 94,015,631 2,082,500 258,474,439 50,000 91,522,722		24,179,965  18,521,607 431,784 (947,184) - 3,595,000 5,000 (2,134,987) - 30,179,332 17,001,827 427,500 243,671,260	% 219 99 49 -139 09 119 -269 09 119 229 269 16469
eginning Fund Balance  EVENUE  11 REAL PROPERTY TAXES 120 PERSONAL PROPERTY TAXES 131 PAYMENTS IN LIEU OF TAXES 132 PAYMENTS IN LIEU OF TAXES 133 PAYMENTS IN LIEU OF TAXES 134 SALES TAXES 140 LICENSES AND PERMITS 15 GRANTS 15 GRANTS 16 INTERGOVERNMENTAL 15 STATE SHARED SALES TAXES 16 STATE SHARED VEHICLE LICENSE TAXES 17 FEES & CHARGES 18 MISCELLANEOUS REVENUE 18 GAIN/LOSS FIXED ASSET 19 TRANSFERS IN FROM OTHER FUNDS 10 Subtotal  Total Resources	\$	116,879,053 196,952,241 10,865,675 7,533,824 7,000,000 91,738,000 45,000 249,772 286,617,062 77,013,804 1,655,000 11,618,005 50,000 132,575,845 832,100,228	\$	116,879,053 196,952,241 10,865,675 7,533,824 7,000,000 91,738,000 45,000 249,772 286,617,062 77,013,804 1,655,000 14,803,179 50,000 134,575,845 837,285,402	\$	130,679,063 197,500,000 11,550,000 7,533,824 8,500,000 91,738,000 45,000 3,992,468 249,772 303,134,392 86,921,247 2,205,000 14,855,366 50,000 134,575,845	\$	141,059,018 215,473,848 11,297,459 6,586,640 7,000,000 95,333,000 50,000 6,051,013 249,772 316,796,391 94,015,631 2,082,500 258,474,439 50,000		24,179,965 18,521,607 431,784 (947,184) - 3,595,000 5,000 (2,134,987) - 30,179,332 17,001,827 427,500	219 49 49 -139 09 49 119 -269 09 119 229 269 16469
eginning Fund Balance  EVENUE  11 REAL PROPERTY TAXES 120 PERSONAL PROPERTY TAXES 131 PAYMENTS IN LIEU OF TAXES 132 PAYMENTS IN LIEU OF TAXES 133 PAYMENTS IN LIEU OF TAXES 134 SALES TAXES 140 LICENSES AND PERMITS 15 GRANTS 15 GRANTS 16 INTERGOVERNMENTAL 15 STATE SHARED SALES TAXES 16 STATE SHARED VEHICLE LICENSE TAXES 17 FEES & CHARGES 18 MISCELLANEOUS REVENUE 18 GAIN/LOSS FIXED ASSET 19 TRANSFERS IN FROM OTHER FUNDS 10 Subtotal  Total Resources	\$	196,952,241 10,865,675 7,533,824 7,000,000 91,738,000 45,000 8,186,000 249,772 286,617,062 77,013,804 1,655,000 11,618,000 50,000 132,575,845 832,100,228	\$	196,952,241 10,865,675 7,533,824 7,000,000 91,738,000 45,000 8,186,000 249,772 286,617,062 77,013,804 1,655,000 14,803,179 50,000 134,575,845 837,285,402	\$	197,500,000 11,550,000 7,533,824 8,500,000 91,738,000 45,000 3,992,468 249,772 303,134,392 86,921,247 2,205,000 14,855,366 50,000 134,575,845	\$	215,473,848 11,297,459 6,586,640 7,000,000 95,333,000 6,051,013 249,772 316,796,394 94,015,631 2,082,500 258,474,439 50,000		18,521,607 431,784 (947,184) - 3,595,000 5,000 (2,134,987) - 30,179,332 17,001,827 427,500	99 49 -133 09 49 119 -269 09 119 229 269
EVENUE  11 REAL PROPERTY TAXES 12 PERSONAL PROPERTY TAXES 13 PAYMENTS IN LIEU OF TAXES 15 TAX PENALTIES & INTEREST 16 SALES TAXES 10 LICENSES AND PERMITS 15 GRANTS 10 INTERGOVERNMENTAL 15 STATE SHARED SALES TAXES 16 STATE SHARED VEHICLE LICENSE TAXES 17 STATE SHARED VEHICLE LICENSE TAXES 18 FEES & CHARGES 19 MISCELLANEOUS REVENUE 10 GAIN/LOSS FIXED ASSET 10 TRANSFERS IN FROM OTHER FUNDS 10 Subtotal  Total Resources	\$	196,952,241 10,865,675 7,533,824 7,000,000 91,738,000 45,000 8,186,000 249,772 286,617,062 77,013,804 1,655,000 11,618,000 50,000 132,575,845 832,100,228	\$	196,952,241 10,865,675 7,533,824 7,000,000 91,738,000 45,000 8,186,000 249,772 286,617,062 77,013,804 1,655,000 14,803,179 50,000 134,575,845 837,285,402	\$	197,500,000 11,550,000 7,533,824 8,500,000 91,738,000 45,000 3,992,468 249,772 303,134,392 86,921,247 2,205,000 14,855,366 50,000 134,575,845	\$	215,473,848 11,297,459 6,586,640 7,000,000 95,333,000 6,051,013 249,772 316,796,394 94,015,631 2,082,500 258,474,439 50,000		18,521,607 431,784 (947,184) - 3,595,000 5,000 (2,134,987) - 30,179,332 17,001,827 427,500	99 44 -133 09 44 111 -266 09 111 222 266 1646
201 REAL PROPERTY TAXES 202 PERSONAL PROPERTY TAXES 203 PAYMENTS IN LIEU OF TAXES 205 TAX PENALTIES & INTEREST 206 SALES TAXES 206 LICENSES AND PERMITS 207 INTERGOVERNMENTAL 207 STATE SHARED SALES TAXES 208 STATE SHARED VEHICLE LICENSE TAXES 209 STATE SHARED VEHICLE LICENSE TAXES 200 MISCELLANEOUS REVENUE 201 GAIN/LOSS FIXED ASSET 201 TRANSFERS IN FROM OTHER FUNDS 202 Subtotal  Total Resources	\$	10,865,675 7,533,824 7,000,000 91,738,000 45,000 8,186,000 249,772 286,617,062 77,013,804 1,655,000 11,618,005 50,000 132,575,845 832,100,228	\$	10,865,675 7,533,824 7,000,000 91,738,000 45,000 8,186,000 249,772 286,617,062 77,013,804 1,655,000 14,803,179 50,000 134,575,845 837,285,402		11,550,000 7,533,824 8,500,000 91,738,000 45,000 3,992,468 249,772 303,134,392 86,921,247 2,205,000 14,855,366 50,000 134,575,845		11,297,459 6,586,640 7,000,000 95,333,000 50,000 6,051,013 249,772 316,796,394 94,015,631 2,082,500 258,474,439 50,000	\$	431,784 (947,184) 3,595,000 5,000 (2,134,987) - 30,179,332 17,001,827 427,500	49 -139 09 49 -269 09 119 229 269 16469
22 PERSONAL PROPERTY TAXES 23 PAYMENTS IN LIEU OF TAXES 25 TAX PENALTIES & INTEREST 26 SALES TAXES 20 LICENSES AND PERMITS 25 GRANTS 20 INTERGOVERNMENTAL 25 STATE SHARED SALES TAXES 26 STATE SHARED VEHICLE LICENSE TAXES 27 STATE SHARED VEHICLE LICENSE TAXES 28 STATE SHARED VEHICLE LICENSE TAXES 29 MISCELLANEOUS REVENUE 30 GAIN/LOSS FIXED ASSET 30 TRANSFERS IN FROM OTHER FUNDS 30 Subtotal 4 Total Resources	\$	10,865,675 7,533,824 7,000,000 91,738,000 45,000 8,186,000 249,772 286,617,062 77,013,804 1,655,000 11,618,005 50,000 132,575,845 832,100,228	\$	10,865,675 7,533,824 7,000,000 91,738,000 45,000 8,186,000 249,772 286,617,062 77,013,804 1,655,000 14,803,179 50,000 134,575,845 837,285,402		11,550,000 7,533,824 8,500,000 91,738,000 45,000 3,992,468 249,772 303,134,392 86,921,247 2,205,000 14,855,366 50,000 134,575,845		11,297,459 6,586,640 7,000,000 95,333,000 50,000 6,051,013 249,772 316,796,394 94,015,631 2,082,500 258,474,439 50,000	\$	431,784 (947,184) 3,595,000 5,000 (2,134,987) - 30,179,332 17,001,827 427,500	4' -13' 0' 4' 11' -26' 0' 11' 22' 26' 1646'
03 PAYMENTS IN LIEU OF TAXES 05 TAX PENALTIES & INTEREST 06 SALES TAXES 01 LICENSES AND PERMITS 05 GRANTS 07 INTERGOVERNMENTAL 08 STATE SHARED SALES TAXES 08 STATE SHARED VEHICLE LICENSE TAXES 09 STATE SHARED VEHICLE LICENSE TAXES 09 MISCELLANEOUS REVENUE 09 GAIN/LOSS FIXED ASSET 09 TRANSFERS IN FROM OTHER FUNDS 09 Subtotal	\$	7,533,824 7,000,000 91,738,000 45,000 8,186,000 249,772 286,617,062 77,013,804 1,655,000 11,618,005 50,000 132,575,845 832,100,228		7,533,824 7,000,000 91,738,000 45,000 8,186,000 249,772 286,617,062 77,013,804 1,655,000 14,803,179 50,000 134,575,845 837,285,402	\$	7,533,824 8,500,000 91,738,000 45,000 3,992,468 249,772 303,134,392 86,921,247 2,205,000 14,855,366 50,000 134,575,845		6,586,640 7,000,000 95,333,000 50,000 6,051,013 249,772 316,796,394 94,015,631 2,082,500 258,474,439 50,000		(947,184) - 3,595,000 5,000 (2,134,987) - 30,179,332 17,001,827 427,500	-13 0' 4' 11' -26 0' 11' 22 26 1646'
TAX PENALTIES & INTEREST SALES TAXES LICENSES AND PERMITS GRANTS STATE SHARED SALES TAXES STATE SHARED VEHICLE LICENSE TAXES MISCELLANEOUS REVENUE GAIN/LOSS FIXED ASSET TRANSFERS IN FROM OTHER FUNDS Subtotal	\$	7,000,000 91,738,000 45,000 8,186,000 249,772 286,617,062 77,013,804 1,655,000 11,618,005 50,000 132,575,845 832,100,228		7,000,000 91,738,000 45,000 8,186,000 249,772 286,617,062 77,013,804 1,655,000 14,803,179 50,000 134,575,845 837,285,402	\$	8,500,000 91,738,000 45,000 3,992,468 249,772 303,134,392 86,921,247 2,205,000 14,855,366 50,000 134,575,845		7,000,000 95,333,000 50,000 6,051,013 249,772 316,796,394 94,015,631 2,082,500 258,474,439 50,000		3,595,000 5,000 (2,134,987) - 30,179,332 17,001,827 427,500	0 4 11 -26 0 11 22 26 1646
06 SALES TAXES 10 LICENSES AND PERMITS 15 GRANTS 10 INTERGOVERNMENTAL 12 STATE SHARED SALES TAXES 13 STATE SHARED VEHICLE LICENSE TAXES 14 STATE SHARED VEHICLE LICENSE TAXES 15 FEES & CHARGES 16 MISCELLANEOUS REVENUE 17 GAIN/LOSS FIXED ASSET 18 TRANSFERS IN FROM OTHER FUNDS 19 Subtotal 10 Total Resources	\$	91,738,000 45,000 8,186,000 249,772 286,617,062 77,013,804 1,655,000 11,618,005 50,000 132,575,845 832,100,228		91,738,000 45,000 8,186,000 249,772 286,617,062 77,013,804 1,655,000 14,803,179 50,000 134,575,845 837,285,402	\$	91,738,000 45,000 3,992,468 249,772 303,134,392 86,921,247 2,205,000 14,855,366 50,000 134,575,845		95,333,000 50,000 6,051,013 249,772 316,796,394 94,015,631 2,082,500 258,474,439 50,000		5,000 (2,134,987) - 30,179,332 17,001,827 427,500	4 11 -26 0 11 22 26 1646
10 LICENSES AND PERMITS 15 GRANTS 10 INTERGOVERNMENTAL 15 STATE SHARED SALES TAXES 16 STATE SHARED VEHICLE LICENSE TAXES 17 FEES & CHARGES 18 MISCELLANEOUS REVENUE 19 GAIN/LOSS FIXED ASSET 19 TRANSFERS IN FROM OTHER FUNDS 10 Subtotal 10 Total Resources	\$	45,000 8,186,000 249,772 286,617,062 77,013,804 1,655,000 11,618,005 50,000 132,575,845 832,100,228		45,000 8,186,000 249,772 286,617,062 77,013,804 1,655,000 14,803,179 50,000 134,575,845 837,285,402	\$	45,000 3,992,468 249,772 303,134,392 86,921,247 2,205,000 14,855,366 50,000 134,575,845		50,000 6,051,013 249,772 316,796,394 94,015,631 2,082,500 258,474,439 50,000		5,000 (2,134,987) - 30,179,332 17,001,827 427,500	11 -26 0 11 22 26 1646
5 GRANTS 10 INTERGOVERNMENTAL 25 STATE SHARED SALES TAXES 36 STATE SHARED VEHICLE LICENSE TAXES 37 FEES & CHARGES 38 MISCELLANEOUS REVENUE 39 GAIN/LOSS FIXED ASSET 30 TRANSFERS IN FROM OTHER FUNDS Subtotal  Total Resources	\$	8,186,000 249,772 286,617,062 77,013,804 1,655,000 11,618,005 50,000 132,575,845 832,100,228		8,186,000 249,772 286,617,062 77,013,804 1,655,000 14,803,179 50,000 134,575,845 837,285,402	\$	3,992,468 249,772 303,134,392 86,921,247 2,205,000 14,855,366 50,000 134,575,845		6,051,013 249,772 316,796,394 94,015,631 2,082,500 258,474,439 50,000		(2,134,987) - 30,179,332 17,001,827 427,500	-26 0 11 22 26 1646
20 INTERGOVERNMENTAL 25 STATE SHARED SALES TAXES 30 STATE SHARED VEHICLE LICENSE TAXES 35 FEES & CHARGES 30 MISCELLANEOUS REVENUE 31 GAIN/LOSS FIXED ASSET 32 TRANSFERS IN FROM OTHER FUNDS Subtotal  Total Resources	\$	249,772 286,617,062 77,013,804 1,655,000 11,618,005 50,000 132,575,845 832,100,228		249,772 286,617,062 77,013,804 1,655,000 14,803,179 50,000 134,575,845 837,285,402	\$	249,772 303,134,392 86,921,247 2,205,000 14,855,366 50,000 134,575,845		249,772 316,796,394 94,015,631 2,082,500 258,474,439 50,000		30,179,332 17,001,827 427,500	0' 11' 22' 26 1646'
STATE SHARED VEHICLE LICENSE TAXES FEES & CHARGES MISCELLANEOUS REVENUE GAIN/LOSS FIXED ASSET TRANSFERS IN FROM OTHER FUNDS Subtotal Total Resources	\$	77,013,804 1,655,000 11,618,005 50,000 132,575,845 832,100,228		77,013,804 1,655,000 14,803,179 50,000 134,575,845 837,285,402	\$	86,921,247 2,205,000 14,855,366 50,000 134,575,845		94,015,631 2,082,500 258,474,439 50,000		17,001,827 427,500	22 26 1646
55 FEES & CHARGES 50 MISCELLANEOUS REVENUE 51 GAIN/LOSS FIXED ASSET 50 TRANSFERS IN FROM OTHER FUNDS Subtotal Total Resources	\$	1,655,000 11,618,005 50,000 132,575,845 832,100,228		1,655,000 14,803,179 50,000 134,575,845 837,285,402	\$	2,205,000 14,855,366 50,000 134,575,845		2,082,500 258,474,439 50,000		427,500	26 1646
50 MISCELLANEOUS REVENUE 51 GAIN/LOSS FIXED ASSET 50 TRANSFERS IN FROM OTHER FUNDS Subtotal Total Resources		11,618,005 50,000 132,575,845 832,100,228		14,803,179 50,000 134,575,845 837,285,402	\$	14,855,366 50,000 134,575,845		258,474,439 50,000			1646
GAIN/LOSS FIXED ASSET TRANSFERS IN FROM OTHER FUNDS Subtotal Total Resources		50,000 132,575,845 832,100,228		50,000 134,575,845 837,285,402	\$	50,000 134,575,845		50,000		243,671,260	
TRANSFERS IN FROM OTHER FUNDS Subtotal Total Resources		132,575,845 832,100,228		134,575,845 837,285,402	\$	134,575,845					0
Subtotal  Total Resources		832,100,228		837,285,402	\$			91 522 722		- (40.050.400)	
Total Resources					Ф			- ,- ,	Φ.	(43,053,123)	-329
	\$	948,979,281	\$	054404455		002,030,914	\$	1,104,983,418	Þ	267,698,016	329
DENDITUDES				954,164,455	\$	993,529,977	\$	1,246,042,436	\$	291,877,981	319
<u>PENDITURES</u> ERSONAL SERVICES									П		
01 REGULAR PAY	\$	47,223	\$	95,993	\$	97,423	\$	66,227	\$	29,766	319
O SPECIAL PAY	Ψ	5,261,749	Ψ	5,041,178	Ψ	312,170	Ψ	1,815,917	Ψ	3,225,261	649
50 FRINGE BENEFITS		8,393		16,540		9,703		12,106		4,434	279
30 SALARY ADJUSTMENTS		-		1,819		-		1,017,564		(1,015,745)	
00 OTHER PERSONAL SERVICES		111,784		92,029		-		1,384,187		(1,292,158)	-14049
PS INTER-FUND CHARGES		-		101,318		-				101,318	100%
Subtotal	\$	5,429,149	\$	5,348,877	\$	419,296	\$	4,296,001	\$	1,052,876	209
JPPLIES & SERVICES											
01 GENERAL SUPPLIES	\$	22,315,007	\$	16,360,384	\$	3,982,969	\$	18,108,679	\$	(1,748,295)	-11
05 CONTRACTUAL SERVICES - EXTERNAL	Ψ	8,386,885	_	8,346,256	_	6,561,607	Ť	3,906,343	Ψ	4,439,913	539
0 LEGAL		15,500,000		15,500,000		5,264,758		14,664,768		835,232	59
33 EMPLOYEE BENEFITS ADMINISTRATION		1,067,676		_		1,067,676		-		· -	
BASE LEVEL EQ SERVICES CHARGES		2,252,250	п	2,252,250		2,252,250		3,141,839		(889,589)	-399
86 RISK MANAGEMENT		6,054,269		6,054,269		6,054,269		7,774,921		(1,720,652)	-289
BASE LEVEL TELECOM		7,042,796		7,042,796		7,042,796		7,097,987		(55,191)	-19
39 OTHER INTERNAL SVCS CHARGES		5,280		5,280		5,280		5,280		-	09
EDUCATION		900,000		900,000		900,000		900,000		-	09
IS SUPPORT AND CARE OF PERSONS SS STATE AND LOCAL AID		400,000 1,600,000		400,000		300,000		400,000		(124 400)	09 -89
60 MISCELLANEOUS EXPENSE		1,195,940		1,600,000 1,219,127		1,674,523 825,638		1,724,400 689,214		(124,400) 529,913	439
75 BONDS AND RELATED EXPENSE		4,826,146		4,826,146		4,826,146		4,837,434		(11,288)	09
70 TRANSFERS OUT TO OTHER FUNDS		241,157,720	-	243,157,720		241,157,720		324,855,076		(81,697,356)	-349
Subtotal	\$	312,703,969	\$	307,664,228	\$	281,915,632	\$	388,105,941	\$		-26%
APITAL OUTLAY		00.000 ====		0-7:-::=		40.00= ====		00 544 05 :		(00 702 125	
5 BUILDINGS AND IMPROVEMENTS		60,228,729		65,745,197		19,667,508		89,544,334		(23,799,137)	-369
20 EQUIPMENT 30 TRANSPORTATION		9,110,526		9,110,526		7,556,462		14,514,004		(5,403,478)	-599
Subtotal	\$	1,605,691 70,944,946	\$	1,605,691 76,461,414	\$	1,601,812 28,825,782	\$	3,919,861 107,978,199	\$	(2,314,170) (31,516,785)	-1449 -419
										,	
Total Expenditures	\$	389,078,064	\$	389,474,519	\$	311,160,710	\$	500,380,141	\$	(110,905,622)	-289
Operating Balance (Rev Exp.)	\$	443,022,164	\$	447,810,883	\$	551,690,204	\$	604,603,277	\$	156,792,394	359
Ending Fund Balance (Resources Exp.)	Φ.	FF0.004.04E	•	564,689,936	•	000 000 007	Φ.	745,662,295	•	400.070.050	329

POSITION DISTRIBUTION		
Dept	<b>WORKING TITLE</b>	FTE
47 GENERAL GOVERNMENT	MANAGERIAL	1.0
Total		1.0

# TOTAL BUDGET BY PROGRAM FY 2000-01 GENERAL GOVERNMENT

## Agency 470

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
4711	CONTINGENCY	\$ 1,758,480	\$ 12,931,600	\$ -	\$ 14,690,080	\$ -
4712	OTHER GENERAL FUND PROGRAMS	-	109,869,249	3,152,841	113,022,090	<u>-</u>
:4713	INFRASTRUCTURE SYSTEMS	-	-		-	-
4716	INTEREST EXPENSE	-	4,927,434	1,427,288	6,354,722	- :
4721	DUES AND MEMBERSHIPS	-	453,453		453,453	-
:4722	TAXES AND ASSESSMENTS		75,000	-	75,000	- :
4724	CONSULTANTS	78,333	2,421,667	-	2,500,000	-
4726	TUITION REIMBURSEMENT	-	900,000	-	900,000	<u>-</u>
:4732	MAJOR MAINTENANCE	-	-	9,652,271	9,652,271	- :
4733	ADA PROJECTS	-	-	300,000	300,000	-
4741	TAX APPEAL CASES	-	500,000	-	500,000	_
: 4742	JUDGMENTS	-	500,000	-	500,000	- :
4743	PROFESSIONAL SERVICES - LEGAL	-	1,664,768	-	1,664,768	-
: 4744	MENTAL HEALTH CONTRACTS	-	-	-	-	-
4745	PROBATE CONTRACTS	=	=	=	-	- :
4746	CIVIL CONTRACTS	-	=	-	-	-
: 4747	DOMESTIC RELATIONS CONTRACTS	-	-	-	-	-
4748	DEPENDENCY CONTRACTS	-	-	_	-	
4749	SEVERANCE CONTRACTS	-	=	-	-	-
: 4750	MENTAL HEALTH EXAMINATIONS	-	=	-	-	- :
4771	BURIAL OF INDIGENTS	_	400,000	-	400,000	-
4774	OTHER NON-PROFIT SUPPORT	-	1,054,400	-	1,054,400	- :
: 4775	ACCOMMODATION SCHOOLS SUPPORT	-	365,000	-	365,000	-
4776	CO-OP EXTENSION SUPPORT	-	230,000	-	230,000	- :
4781	GENERAL GOVERNMENTAL REVENUES	- 1	-	-		662,019,744
	Totals:	\$ 1,836,813	\$ 136,292,571	\$ 14,532,400	\$ 152,661,784	\$662,019,744

# EXPENDITURES AND REVENUES BY AGENCY/OBJECT GENERAL GOVERNMENT Agency 470

601 REAL PROPERTY TAXES   \$196,982.241 \$197,500.000 \$12,5473,948 \$18,621,607 \$0.000 PERSONAL PROPERTY TAXES   10,806,675													
REFOURCES  REVENUE  601 REAL PROPERTY TAXES  \$ 196,952,241 \$ 196,952,241 \$ 197,500,000 \$ 215,473,848 \$ 18,521,607 \$ 0 602 PERSONAL PROPERTY TAXES  \$ 10,865,675 10,865,675 11,550,000 \$ 11,297,459 431,784 0 0 603 PAYMENTS IN LIEU OF TAXES  \$ 7,503,824 7,533,824 7,533,824 6,586,640 (947,144 (0) 605 TAX PENALTIES & T,000,000 7,000,000 6 5,000,000 7,000,000 6 5,000 0 0 7,000,000 6 5,000 0 0 7,000,000 6 5,000 0 0 7,000,000 6 5,000 0 0 7,000,000 6 5,000 0 0 7,000,000 6 5,000 0 0 7,000,000 6 5,000 0 0 7,000,000 6 5,000 0 0 7,000,000 6 5,000 0 0 7,000,000 6 5,000 0 0 7,000,000 6 5,000 0 0 7,000,000 6 5,000 0 0 7,000,000 6 7,000,000 6 7,000,000 6 7,000,000 6 7,000,000 6 7,000,000 6 7,000,000 6 7,000,000 6 7,000,000 6 7,000,000 6 7,000,000 6 7,000,000 6 7,000,000 6 7,000,000 6 7,000,000 6 7,000,000 6 7,000,000 6 7,000,000 7,000,000 7,000,000 7,000,000	:							F			Variance		%
601 REAL PROPERTY TAXES   \$196,982.241 \$197,500.000 \$12,5473,948 \$18,621,607 \$0.000 PERSONAL PROPERTY TAXES   10,806,675	RESOURCES	TINALIADO	1120		KLOTATED	_	KOOLOTED	•	NAL/ADOI 12D		Variance		
601 REAL PROPERTY TAXES   \$196,982.241 \$197,500.000 \$12,5473,948 \$18,621,607 \$0.000 PERSONAL PROPERTY TAXES   10,806,675	:												
602 PERSONAL PROPERTY TAXES 605 PAYMENTS IN LIEU OF TAXES 7,503,824 7,533,824 7,533,824 7,533,824 6,566,804 (947,184) (0) 605 TAX PENALTIES 8, INTEREST 7,000,000 7,000,000 8,500,000 7,000,000 0 620 INTERGOVERNMENTAL 6249,772 249,772 249,772 249,772 249,772 249,772 0 625 STATE SHARED SALES TAXES 630 STATE SHARED SALES TAXES 640 000 1,000 000 000 000 000 000 000 000	• REVENUE			•	100.050.044	•	407 500 000	•	045 470 040	•	10 501 007	•	
603 PAYMENTS IN LIEU OF TAXES 605 TAX PENALTIES & INTEREST 7,000,000 7,000,000 610 LICENSES AND PERMITS 45,000 45,000 45,000 50,				\$		\$		\$		\$		\$	
610 LICENSES AND PERMITS	•												(0)
610 LICENSES AND PERMITS							, ,				(347,104)		(0)
249,772	•	• ,									5.000		0
\$39 STATE SHARED VEHICLE LICENSE TAXES			,								-		
Section   Sect											30,179,332		0
So MISCELLANEOUS REVENUE   S 910,820   S,579,526   S,000,000   S,0000   C,9,526)   1-1%   S 1	: 630 STATE SHARED VEHICLE LICENSE TAXES	77,0	013,804		77,013,804		86,921,247		94,015,631		17,001,827		
Subtotal	635 FEES & CHARGES	1,	550,000	М	1,550,000		2,100,000		2,000,000		450,000		0
Subtotal   Total Resources   S	650 MISCELLANEOUS REVENUE	8,	910,820		8,579,526		8,000,000		8,500,000		(79,526)		-1%
EXPENDITURES   FOR   S   596,788,198   \$ 596,456,904   \$ 625,584,235   \$ 662,019,744   \$ 65,562,840   11%											-		:
EXPENDITURES  PERSONAL SERVICES  701 REGULAR PAY  \$ 47,223 \$ 72,492 \$ 57,223 \$ 66,227 \$ 6,265 9% 750 PERSONAL SERVICES  701 REGULAR PAY  \$ 2,602,678 2,382,107 312,170 - 2,382,107 100% 750 FRINGE BENEFITS  \$ 8,393 12,331 9,703 12,106 225 2% 780 SALARY ADJUSTMENTS  708 GALARY ADJUSTMENTS  \$ 11,784 92,029 - 1,384,187 (1,292,158) -1404% 796 PS INTER-FUND CHARGES  \$ 11,784 92,029 - 1,384,187 (1,292,158) -1404% 796 PS INTER-FUND CHARGES  \$ 11,784 92,029 - 1,384,187 (1,292,158) -1404% 796 PS INTER-FUND CHARGES  \$ 2,770,078 \$ 2,662,096 \$ 379,096 \$ 1,836,813 \$ 825,283 31%	Subtotal	\$ 596,	788,198	\$	596,456,904	\$	625,584,235	\$	662,019,744	\$	65,562,840		11%
FERSONAL SERVICES	Total Resources	\$ 596,	788,198	\$	596,456,904	\$	625,584,235	\$	662,019,744	\$	65,562,840		11%
FERSONAL SERVICES	:												
Total Expenditures   Sample	•									- 1			:
2,602,678   2,382,107   312,170   - 2,382,107   100%   20%   275   276		•	47.000	•	70.400	•	57.000	•	00.007	•	0.005		00/
Trigon   T		•	, -	\$	,	\$		\$	66,227	\$			
Ref   SALARY ADJUSTMENTS   -	•	۷,۱							12 106				
796 P S INTER-FUND CHARGES  Subtotal  \$ 2,770,078 \$ 2,662,096 \$ 379,096 \$ 1,836,813 \$ 825,283 \$ 31% \$ 31% \$ 325,283 \$ 31% \$ 31% \$ 325,283 \$ 325,283	• • • •		0,393				9,703		,				
Total Expenditures   Subtotal	•		111 784				-				, , ,		
Subtotal \$ 2,770,078 \$ 2,662,096 \$ 379,096 \$ 1,836,813 \$ 825,283 31%  SUPPLIES & SERVICES  801 GENERAL SUPPLIES \$ 14,755,182 \$ 10,400,559 \$ 2,790,444 \$ 12,500,000 \$ (2,099,441) .20%  805 CONTRACTUAL SERVICES - EXTERNAL 1,834,384 1,821,465 1,578,544 3,268,267 (1,446,802) .79%  810 LEGAL 2,300,000 2,300,000 2,264,758 2,664,768 (364,768) .16%  833 EMPLOYEE BENEFITS ADMINISTRATION 1,067,676	•		-				_		1,504,107		_ , , ,		
SUPPLIES & SERVICES 801 GENERAL SUPPLIES 802 CONTRACTUAL SERVICES - EXTERNAL 1,834,384 1,821,465 1,578,544 3,268,267 1,446,802) -79% 803 EMPLOYEE BENEFITS ADMINISTRATION 1,067,676 1,		\$ 2.	770.078	\$		\$	379.096	\$	1.836.813	\$			31%
801 GENERAL SUPPLIES \$ 14,755,182 \$ 10,400,559 \$ 2,790,444 \$ 12,500,000 \$ (2,099,441) -20% 805 CONTRACTUAL SERVICES - EXTERNAL 1,834,384 1,821,465 1,578,544 3,268,267 (1,446,802) -79% 810 LEGAL 2,300,000 2,264,758 2,664,768 (364,768) -16% 813 EMPLOYEE BENEFITS ADMINISTRATION 1,067,676 - 1,067,							,						
805 CONTRACTUAL SERVICES - EXTERNAL 810 LEGAL 2,300,000 2,300,000 2,264,758 2,664,768 3,268,267 (1,446,802) -79% 810 LEGAL 2,300,000 2,300,000 2,264,758 2,664,768 3,644,768 3,268,267 (1,446,802) -79% 810 LEGAL 2,300,000 2,264,758 2,664,768 3,644,768 3,264,	SUPPLIES & SERVICES												
B10 LEGAL   2,300,000   2,300,000   2,264,758   2,664,768   (364,768)   -16%   333   EMPLOYEE BENEFITS ADMINISTRATION   1,067,676   - 1,067,676   - 2,252,250   2,252,250   2,252,250   2,252,250   3,141,839   (889,589)   -39%   39%   388				\$		\$		\$		\$			-20%
833 EMPLOYEE BENEFITS ADMINISTRATION 1,067,676 - 1,067,676 - 1,067,676 334 BASE LEVEL EQ SERVICES CHARGES 2,252,250 2,252,250 3,141,839 (889,589) -39% 386 RISK MANAGEMENT 6,054,269 6,054,269 6,054,269 7,774,921 (1,720,652) -28% 378 BASE LEVEL TELECOM 7,042,796 7,042,796 7,042,796 7,097,987 (55,191) -1% 389 OTHER INTERNAL SVCS CHARGES 5,280							, ,				. , , ,		
834 BASE LEVEL EQ SERVICES CHARGES 836 RISK MANAGEMENT 837 BASE LEVEL TELECOM 7,042,796 7,042,786 7,042,786 7,04,04 10,000 1,674,523 1,724,400 (124,40) 1,680,000 1,674,523 1,72	-				2,300,000				2,664,768		(364,768)		-16%
836 RISK MANAGEMENT 6,054,269 6,054,269 6,054,269 7,774,921 (1,720,652) -28% 837 BASE LEVEL TELECOM 7,042,796 7,042,796 7,042,796 7,042,796 7,042,796 7,042,796 7,042,796 7,042,796 7,042,796 7,097,987 (55,191) -1% 839 OTHER INTERNAL SVCS CHARGES 5,280 5		,	,		-		, ,		-		(000 -00)		
837 BASE LEVEL TELECOM 7,042,796 7,042,796 7,042,796 7,097,987 (55,191) -1% 839 OTHER INTERNAL SVCS CHARGES 5,280 5,280 5,280 5,280 - 0% 842 EDUCATION 900,000 900,000 900,000 900,000 - 0% 845 SUPPORT AND CARE OF PERSONS 400,000 400,000 300,000 400,000 - 0% 855 STATE AND LOCAL AID 1,600,000 1,600,000 1,674,523 1,724,400 (124,400) -8% 860 MISCELLANEOUS EXPENSE 171,962 195,149 216,221 454,953 (259,804) -133% 875 BONDS AND RELATED EXPENSE 4,826,146 4,826,146 4,826,146 4,837,434 (11,288) 0% 880 TRANSFERS OUT TO OTHER FUNDS 91,800,845 93,800,845 91,800,845 91,522,722 2,278,123 2% Subtotal \$135,010,790 \$131,598,759 \$122,773,752 \$136,292,571 \$ (4,693,812) -4%  CAPITAL OUTLAY 915 BUILDINGS AND IMPROVEMENTS 9,106,004 9,106,004 5,930,949 7,452,271 1,653,733 18% 920 EQUIPMENT 1,945,805 1,945,805 1,427,288 3,927,288 (1,981,483) -102% 930 TRANSPORTATION 1,250,000 1,250,000 1,246,121 3,152,841 (1,902,841) -152%  Operating Balance (Rev Exp.) \$446,705,521 \$449,894,240 \$493,827,029 \$509,357,960 \$ (59,463,720) -13%	• 11		,			ь					, ,		
839 OTHER INTERNAL SVCS CHARGES 5,280 5,280 5,280 5,280 5,280 - 0% 842 EDUCATION 900,000 900,000 900,000 900,000 900,000 - 0% 845 SUPPORT AND CARE OF PERSONS 400,000 400,000 300,000 400,000 - 0% 855 STATE AND LOCAL AID 1,600,000 1,600,000 1,674,523 1,724,400 (124,400) -8% 860 MISCELLANEOUS EXPENSE 171,962 195,149 216,221 454,953 (259,804) -133% 875 BONDS AND RELATED EXPENSE 4,826,146 4,826,146 4,826,146 4,837,434 (11,288) 0% 880 TRANSFERS OUT TO OTHER FUNDS 91,800,845 93,800,845 91,800,845 91,522,722 2,278,123 2% Subtotal \$135,010,790 \$131,598,759 \$122,773,752 \$136,292,571 \$ (4,693,812) -4% CAPITAL OUTLAY 915 BUILDINGS AND IMPROVEMENTS 9,106,004 9,106,004 5,930,949 7,452,271 1,653,733 18% 920 EQUIPMENT 1,945,805 1,945,805 1,427,288 3,927,288 (1,981,483) -102% 930 TRANSPORTATION 1,250,000 1,250,000 1,246,121 3,152,841 (1,1902,841) -152% Subtotal \$12,301,809 \$12,301,809 \$8,604,358 \$14,532,400 \$ (2,230,591) -18% Operating Balance (Rev Exp.) \$446,705,521 \$449,894,240 \$493,827,029 \$509,357,960 \$ (59,463,720) -13%	• ***	,	,										
842 EDUCATION 900,000 900,000 900,000 900,000 900,000 - 0% 845 SUPPORT AND CARE OF PERSONS 400,000 400,000 300,000 400,000 - 0% 855 STATE AND LOCAL AID 1,600,000 1,600,000 1,674,523 1,724,400 (124,400) -8% 860 MISCELLANEOUS EXPENSE 171,962 195,149 216,221 454,953 (259,804) -133% 875 BONDS AND RELATED EXPENSE 4,826,146 4,826,146 4,826,146 4,837,434 (11,288) 0% 880 TRANSFERS OUT TO OTHER FUNDS 91,800,845 93,800,845 91,800,845 91,522,722 2,278,123 2%  CAPITAL OUTLAY 915 BUIL DINGS AND IMPROVEMENTS 9,106,004 9,106,004 5,930,949 7,452,271 1,653,733 18% 920 EQUIPMENT 1,945,805 1,945,805 1,427,288 3,927,288 (1,981,483) -102% 930 TRANSPORTATION 1,250,000 1,250,000 1,246,121 3,152,841 (1,902,841) -152%  Subtotal Total Expenditures 150,082,677 146,562,664 131,757,206 152,661,784 (6,099,120) -4%  Operating Balance (Rev Exp.) 446,705,521 449,894,240 493,827,029 509,357,960 5 (59,463,720) -13%		7,0									(55,191)		
845 SUPPORT AND CARE OF PERSONS											-		
855 STATE AND LOCAL AID 860 MISCELLANEOUS EXPENSE 171,962 195,149 216,221 454,953 (259,804) -133% 875 BONDS AND RELATED EXPENSE 880 TRANSFERS OUT TO OTHER FUNDS 880 TRANSFERS OUT TO OTHER FUNDS Subtotal  CAPITAL OUTLAY 915 BUILDINGS AND IMPROVEMENTS 920 EQUIPMENT 1,945,805 1,945,805 1,945,805 1,945,805 1,945,805 1,945,805 1,945,805 1,945,805 1,945,805 1,945,805 1,945,805 1,945,805 1,240,121 3,152,841 (1,902,841) -152%  Total Expenditures  Operating Balance (Rev Exp.)  446,705,521 449,894,240 493,827,029 509,357,960 5 (59,463,720) -13%  1,724,400 (124,400) -8% 61,600,000 1,674,523 1,724,400 (124,400) -8% 625,806 1,674,523 1,724,400 (124,400) -8% 625,806 1,724,905 1,846,953 1,826,146 4,826,146 4,826,146 4,826,146 4,826,146 4,837,434 (11,288) 0% 646,993,812 -4% 646,993,812 -4% 646,705,521 646,705,705 646,705,70	•										-		
860 MISCELLANEOUS EXPENSE 171,962 195,149 216,221 454,953 (259,804) -133% 875 BONDS AND RELATED EXPENSE 4,826,146 4,826,146 4,826,146 4,837,434 (11,288) 0% 91,800,845 93,800,845 91,800,845 91,522,722 2,278,123 2% Subtotal \$ 135,010,790 \$ 131,598,759 \$ 122,773,752 \$ 136,292,571 \$ (4,693,812) -4% CAPITAL OUTLAY 915 BUILDINGS AND IMPROVEMENTS 9,106,004 5,930,949 7,452,271 1,653,733 18% 920 EQUIPMENT 1,945,805 1,945,805 1,427,288 3,927,288 (1,981,483) -102% 930 TRANSPORTATION 1,250,000 1,250,000 1,246,121 3,152,841 (1,902,841) -152% Subtotal \$ 12,301,809 \$ 12,301,809 \$ 8,604,358 \$ 14,532,400 \$ (2,230,591) -18% Operating Balance (Rev Exp.) \$ 446,705,521 \$ 449,894,240 \$ 493,827,029 \$ 509,357,960 \$ (59,463,720) -13%											(124,400)		
875 BONDS AND RELATED EXPENSE 4,826,146 4,826,146 4,826,146 4,837,434 (11,288) 0% 91,800,845 91,800,845 91,800,845 91,522,722 2,278,123 2% Subtotal 5 135,010,790 \$ 131,598,759 \$ 122,773,752 \$ 136,292,571 \$ (4,693,812) -4% CAPITAL OUTLAY 915 BUILDINGS AND IMPROVEMENTS 9,106,004 9,106,004 5,930,949 7,452,271 1,653,733 18% 920 EQUIPMENT 1,945,805 1,945,805 1,427,288 3,927,288 (1,981,483) -102% 930 TRANSPORTATION 1,250,000 1,250,000 1,250,000 1,246,121 3,152,841 (1,902,841) -152% Subtotal 5 12,301,809 \$ 12,301,809 \$ 8,604,358 \$ 14,532,400 \$ (2,230,591) -18% Operating Balance (Rev Exp.) \$ 446,705,521 \$ 449,894,240 \$ 493,827,029 \$ 509,357,960 \$ (59,463,720) -13%	•										, ,		
880 TRANSFERS OUT TO OTHER FUNDS Subtotal Subtot	•		,		,		,						
CAPITAL OUTLAY 915 BUILDINGS AND IMPROVEMENTS 9,106,004 9,106,004 5,930,949 7,452,271 1,653,733 18% 920 EQUIPMENT 1,945,805 1,945,805 1,250,000 1,246,121 3,152,841 (1,902,841) -152% Subtotal  Total Expenditures  150,082,677 146,562,664 131,757,206 150,93,57,960  Operating Balance (Rev Exp.) 446,705,521 449,894,240 493,827,029 509,357,960 5(59,463,720) -13%	\$ 880 TRANSFERS OUT TO OTHER FUNDS	91,8	300,845		93,800,845		91,800,845		91,522,722		2,278,123		2%
915 BUILDINGS AND IMPROVEMENTS 9,106,004 9,106,004 5,930,949 7,452,271 1,653,733 18% 920 EQUIPMENT 1,945,805 1,945,805 1,427,288 3,927,288 (1,981,483) -102% 1,250,000 1,250,000 1,246,121 3,152,841 (1,902,841) -152% Subtotal 5 12,301,809 \$ 12,301,809 \$ 8,604,358 \$ 14,532,400 \$ (2,230,591) -18% Operating Balance (Rev Exp.) \$ 446,705,521 \$ 449,894,240 \$ 493,827,029 \$ 509,357,960 \$ (59,463,720) -13%	Subtotal	\$ 135,0	010,790	\$	131,598,759	\$	122,773,752	\$	136,292,571	\$	(4,693,812)		-4%
915 BUILDINGS AND IMPROVEMENTS 9,106,004 9,106,004 5,930,949 7,452,271 1,653,733 18% 920 EQUIPMENT 1,945,805 1,945,805 1,427,288 3,927,288 (1,981,483) -102% 1,250,000 1,250,000 1,246,121 3,152,841 (1,902,841) -152% Subtotal 5 12,301,809 \$ 12,301,809 \$ 8,604,358 \$ 14,532,400 \$ (2,230,591) -18% Operating Balance (Rev Exp.) \$ 446,705,521 \$ 449,894,240 \$ 493,827,029 \$ 509,357,960 \$ (59,463,720) -13%	CAPITAL OUTLAY												:
920 EQUIPMENT 1,945,805 1,945,805 1,427,288 3,927,288 (1,981,483) -102% 1,250,000 1,250,000 1,246,121 3,152,841 (1,902,841) -152% Subtotal 12,301,809 \$ 12,301,809 \$ 8,604,358 \$ 14,532,400 \$ (2,230,591) -18% Operating Balance (Rev Exp.) \$ 446,705,521 \$ 449,894,240 \$ 493,827,029 \$ 509,357,960 \$ (59,463,720) -13%	A 1	a ·	106 004		9 106 004		5 930 949		7 452 271		1 653 733		18%
930 TRANSPORTATION Subtotal Su		,	,				, ,						
Subtotal \$ 12,301,809 \$ 12,301,809 \$ 8,604,358 \$ 14,532,400 \$ (2,230,591) -18%  Total Expenditures \$ 150,082,677 \$ 146,562,664 \$ 131,757,206 \$ 152,661,784 \$ (6,099,120) -4%  Operating Balance (Rev Exp.) \$ 446,705,521 \$ 449,894,240 \$ 493,827,029 \$ 509,357,960 \$ (59,463,720) -13%	•	,	,				, ,				. , , ,		
Operating Balance (Rev Exp.) \$ 446,705,521 \$ 449,894,240 \$ 493,827,029 \$ 509,357,960 \$ (59,463,720) -13%				\$		\$		\$		\$			-18%
Operating Balance (Rev Exp.) \$ 446,705,521 \$ 449,894,240 \$ 493,827,029 \$ 509,357,960 \$ (59,463,720) -13%	• Total Evpenditures	\$ 150.0	082.677	\$	146.562.664	\$	131.757.206	\$	152.661.784	\$	(6.099.120)		-4%
	• Total Experiutures	<del>+</del> 100,0	332,011	Ψ	0,002,004	Ψ	.51,707,200	Ψ	102,001,704	Ψ	(0,000,120)		- 70
	Operating Balance (Rev Exp.)	\$ 446,	705,521	\$	449,894,240	\$	493,827,029	\$	509,357,960	\$	(59,463,720)		-13%

# TOTAL BUDGET BY PROGRAM FY 2000-01 GEN. GOVT - GRANTS

Agency 471

Org	Title		ersonal ervices	upplies & Services	c Capital Outlay			Total cpenditures	Revenue
4711	SCAAP EXPENSES	Totals:	\$ -	\$ -	\$	6,051,013 6,051,013	\$	6,051,013 6,051,013	\$ 6,051,013 6,051,013

#### EXPENDITURES AND REVENUES BY AGENCY/OBJECT GEN. GOVT - GRANTS Agency 471

:		FY 99-00	FY 99-00	FY 00-01	
	FY 99-00 FINAL/ADOPTED	RESTATED	PROJECTED	FINAL/ADOPTED	Variance %
RESOURCES Beginning Fund Balance	\$ 6,584,207	\$ 6,584,207	\$ 6,584,207	\$ - \$	(6,584,207) \$ (1)
REVENUE 615 GRANTS 650 MISCELLANEOUS REVENUE	-	3,516,468	3,516,468	6,051,013	6,051,013 (3,516,468) -100%
Subtotal	\$ -	\$ 3,516,468	\$ 3,516,468	\$ 6,051,013 \$	
Total Resources	\$ 6,584,207	\$ 10,100,675	\$ 10,100,675	\$ 6,051,013 \$	(4,049,662) -40%
EXPENDITURES PERSONAL SERVICES					
SUPPLIES & SERVICES 880 TRANSFERS OUT TO OTHER FUNDS Subtotal	3,750,000 \$ 3,750,000		3,750,000 \$ 3,750,000		3,750,000 100% 3,750,000 100%
CAPITAL OUTLAY 915 BUILDINGS AND IMPROVEMENTS	2,834,207	6,350,675	299,622		299,662 5%
Subtotal  Total Expenditures			\$ 299,622 \$ 4,049,622		,
Operating Balance (Rev Exp.)				<u> </u>	
Ending Fund Balance (Resources - Exp.)	\$ -	\$ -	\$ 6,051,053	\$ - \$	

#### TOTAL BUDGET BY PROGRAM

FY 2000-01 GEN. GOVT - DETENTION FUND

Agency 472

Org	Title		Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue	
	DETENTION FUND	Totals:	2,459,188 \$ 2,459,188	104,267,696 \$ 104,267,696	7,812,520 \$ 7,812,520	114,539,404 \$114,539,404	204,664,938 \$204,664,938	

# EXPENDITURES AND REVENUES BY AGENCY/OBJECT GEN. GOVT - DETENTION FUND Agency 472

		FY 99-00 AL/ADOPTED		FY 99-00 RESTATED	F	FY 99-00 PROJECTED		FY 00-01 FINAL/ADOPTED		Variance		%
RESOURCES  Beginning Fund Balance	\$	31,000,000	\$	31,000,000	\$	32,338,504	\$	17,809,216	\$	(13,190,784)	\$	(0)
REVENUE												
606 SALES TAXES		91,738,000		91,738,000		91,738,000		95,333,000		3,595,000		0:
680 TRANSFERS IN FROM OTHER FUNDS		88,825,845		88,825,845		88,825,845		91,522,722		2,696,877		0
Subtotal	\$	180,563,845	\$	180,563,845	\$	180,563,845	\$	186,855,722	\$	6,291,877		3%
Total Resources	\$	211,563,845	\$	211,563,845	\$	212,902,349	\$	204,664,938	\$	(6,898,907)		-3%
EXPENDITURES PERSONAL SERVICES												
701 REGULAR PAY	\$	-	\$		\$	40,200	\$	-	\$	-		:
710 SPECIAL PAY	•	2,659,071	•	2,659,071	•	-	•	1,815,917	•	843,154		32%
780 SALARY ADJUSTMENTS		-		-		-		643,271		(643,271)		:
Subtotal	\$	2,659,071	\$	2,659,071	\$	40,200	\$	2,459,188	\$	199,883		8%
SUPPLIES & SERVICES												•
801 GENERAL SUPPLIES	\$	3,557,916	\$	1,957,916	\$	403,775	\$	1,233,378	\$	724,538		37%
880 TRANSFERS OUT TO OTHER FUNDS	•	105,606,875	•	105,606,875	•	105,606,875	•	103,034,318		2,572,557		2%:
Subtotal	\$	109,164,791	\$	107,564,791	\$	106,010,650	\$	104,267,696	\$	3,297,095		3%
CAPITAL OUTLAY											N	
915 BUILDINGS AND IMPROVEMENTS		6,540,000		6,540,000		2,094,500		6,540,000				0%
920 EQUIPMENT		500.000		500.000		500.000		1,205,500		(705,500)	-1	141%
930 TRANSPORTATION		33,209		33,209		33,209		67,020		(33,811)		102%
Subtotal	\$	7,073,209	\$	7,073,209	\$	2,627,709	\$	7,812,520	\$	(739,311)		-10%
Total Expenditures	\$	118,897,071	\$	117,297,071	\$	108,678,559	\$	114,539,404	\$	2,757,667		2%
Operating Balance (Rev Exp.)	\$	61,666,774	\$	63,266,774	\$	71,885,286	\$	72,316,318	\$	(9,049,544)		-14%
Ending Fund Balance (Resources - Exp.)		92,666,774	\$	94,266,774	\$	104,223,790	\$	90,125,534	\$	4,141,240		4%

# TOTAL BUDGET BY PROGRAM FY 2000-01 GEN. GOVT APPROPRIATED FUND BALANCE Agency 473

Org	Title	Pers Serv			Supplies & Services	Capital Outlay	Total Expenditures	Revenue
4744	CONTINCENCY	Φ.		Φ.	45 000 707	Ф 7.047.700	Ф 00 000 40E	<b>.</b>
4711	CONTINGENCY	Ф	-	\$	15,680,787	\$ 7,317,708	\$ 22,998,495	\$ -
4712	OTHER GENERAL FUND PROGRAMS		-		1,445,601	1,935,390	3,380,991	=
4713	INFRASTRUCTURE SYSTEMS		-		83,657,637	828,118	84,485,755	-
:4724	CONSULTANTS		-		25,000	-	25,000	-
4732	MAJOR MAINTENANCE		-		-	9,270,679	9,270,679	-
:4733	ADA PROJECTS		- /		-	-	-	-
:4775	ACCOMMODATION SCHOOLS SUPPORT		-		-	=	-	-
:4781	GENERAL GOVERNMENTAL REVENUES		-		-	-	-	79,302,838
•	Totals:	\$	-	\$	100,809,025	\$ 19,351,895	\$ 120,160,920	\$ 79,302,838

<b>EXPENDITURES AND REVENUES BY AGENCY/OBJECT</b>
GEN. GOVT APPROPRIATED FUND BALANCE
Agency 473

PECOUPOES	FIN	FY 99-00 IAL/ADOPTED		FY 99-00 RESTATED	ı	FY 99-00 PROJECTED	FII	FY 00-01 NAL/ADOPTED	,	Variance	9	6
RESOURCES Beginning Fund Balance	\$	71,304,846	\$	71,304,846	\$	84,316,661	\$	76,595,653	\$	5,290,807	\$	0
REVENUE												
650 MISCELLANEOUS REVENUE Subtotal	\$	2,707,185 2,707,185	\$	2,707,185 2,707,185	\$	6,855,366 6,855,366	\$	2,707,185 2,707,185	\$	<u>-</u>		0% 0%
Cubiolai	Ĭ	2,101,100	Ť	2,101,100	Ψ.	0,000,000	Ψ.	2,.0.,.00	Ψ			0,0
Total Resources	\$	74,012,031	\$	74,012,031	\$	91,172,027	\$	79,302,838	\$	5,290,807		7%
EXPENDITURES												
PERSONAL SERVICES 701 REGULAR PAY	\$	_	\$	23,501	\$	_	\$		\$	23,501	1	00%
750 FRINGE BENEFITS	Ψ	-	Ψ	4,209	Ψ	-	Ψ	-	Ψ.	4,209		00%
Subtotal	\$	-	\$	27,710	\$	-	\$	7 -	\$	27,710	1	00%
SUPPLIES & SERVICES												į
801 GENERAL SUPPLIES	\$	4,001,909	\$	4,001,909	\$	788,750	\$	4,375,301	\$	(373,392)		-9%
805 CONTRACTUAL SERVICES - EXTERNAL		6,241,533		6,213,823		4,900,000		356,118		5,857,705		94%
810 LEGAL 860 MISCELLANEOUS EXPENSE		13,200,000 1,023,978		13,200,000 1,023,978		3,000,000 609.417		12,000,000 234.261		1,200,000 789.717		9% 77%
880 TRANSFERS OUT TO OTHER FUNDS		40,000,000		40,000,000		40,000,000		83,843,345	(2	13,843,345)		10%
Subtotal	\$	64,467,420	\$	64,439,710	\$	49,298,167	\$	100,809,025	_	36,369,315)	_	56%
CAPITAL OUTLAY												:
915 BUILDINGS AND IMPROVEMENTS		7,754,518		7,754,518		4,887,437		9,270,679		(1,516,161)	_	20%
920 EQUIPMENT		6,664,721		6,664,721		5,629,174		9,381,216		(2,716,495)		41%
930 TRANSPORTATION		322,482		322,482		322,482		700,000		(377,518)	-1	17%
Subtotal	\$	14,741,721	\$	14,741,721	\$	10,839,093	\$	19,351,895	\$	(4,610,174)	-	31%
Total Expenditures	\$	79,209,141	\$	79,209,141	\$	60,137,260	\$	120,160,920	\$(4	10,951,779)	-	52%
Operating Balance (Rev Exp.)	\$	(76,501,956)	\$	(76,501,956)	\$	(53,281,894)	\$	(117,453,735)	\$	40,951,779		54%
Ending Fund Balance (Resources - Exp.)	\$	(5,197,110)	\$	(5,197,110)	\$	31,034,767	\$	(40,858,082)		35,660,972		86%

# TOTAL BUDGET BY PROGRAM FY 2000-01 EN. GOVT - WASTE MANAGEMENT FUND Agency 475

Org	Title		Pers Serv	onal ices	upplies & Services	Capit	al Outlay	ı	Revenue	
4750	WASTE MANAGEMENT FUND		\$	-	\$ 281,958	\$	-	\$ 281,958	\$	281,958
:		Totals:	\$	-	\$ 281,958	\$		\$ 281,958	\$	281,958

	APEN	DITURES AND I GEN. GOVT - V	VAST				JEC	· I			
		FY 99-00 FINAL/ADOPTED		FY 99-00 ESTATED	P	FY 99-00 PROJECTED		FY 00-01 FINAL/ADOPTED	١	/ariance	%
RESOURCES Beginning Fund Balance	\$	280,000	\$	280,000	\$	280,000	\$	199,458	\$	(80,542)	\$ (0)
	Ψ	200,000	Ψ	200,000	Ψ	200,000	Ψ	133,400	Ψ	(00,042)	Ψ (Ο,
REVENUE 635 FEES & CHARGES		105,000		105,000		105,000		82,500		(22,500)	(0)
Subto	otal \$	105,000	\$	105,000	\$	105,000	\$	82,500	\$	(22,500)	-21%
Total Resource	ces \$	385,000	\$	385,000	\$	385,000	\$	281,958	\$	(103,042)	-27%
EXPENDITURES PERSONAL SERVICES								4			
SUPPLIES & SERVICES											
805 CONTRACTUAL SERVICES - EXTERN		310,968	•	310,968	Φ.	83,063	Φ	281,958	Φ.	29,010	9%
	otal \$	310,968	\$	310,968	Ъ	83,063	Ъ	281,958	\$	29,010	9%
CAPITAL OUTLAY											
Total Expenditu	res \$	310,968	\$	310,968	\$	83,063	\$	281,958	\$	29,010	9%
Operating Balance (Rev Ex	(p.) \$	(205,968)	\$	(205,968)	\$	21,937	\$	(199,458)	\$	(6,510)	-3%
Ending Fund Balance (Resources - Ex		74,032		74,032	\$	301,937	\$		\$	74,032	100%
Ending Fund Balance (Resources - Ex	ρ.) <u>Ψ</u>	• • • • • • • • • • • • •	• • • •	• • • • • • • •	••••	• • • • • • • • •	•••	••••	•••	14,002	1007
				ncy 477		IT CIP					
Drg Title		P	Ager ersor	ncy 477	ıppl	ies &	ital	Total Outlay Expendite		s Reve	enue
	ISION	P So	ersor	ncy 477	ıppl	ies &	ital			s Reve	enue - -
1771 JUVENILE GRANT FOR EXPAN	• • • • •	Totals: \$  Totals: \$  DITURES AND  GEN. GOV	ersor ervice REV T - JU	nal Sues S - \$ - \$ VENUES BY SVENILE GR	ıppl ervi <b>Y A</b>	ies & Cap  - \$ - \$ GENCY/OB	• • • •	Outlay Expenditu		\$	- -
1771 JUVENILE GRANT FOR EXPAN	XPEN	Totals: \$	ersor ervice REV T - JU Agei	ncy 477 nal Stes S - \$ - \$ ENUES BY	uppl ervi Y A	ies & Cap - \$ - \$	JE	Outlay Expenditu	-	\$	enue - - - - %
4771 JUVENILE GRANT FOR EXPAN	XPEN	Totals: \$  Totals: \$  DITURES AND  GEN. GOV	ersor ervice REV T - JU Agei	acy 477  nal Sues S  - \$ - \$ ENUES BY JVENILE GR ncy 477	uppl ervi Y A	ies & cap  - \$ - \$ GENCY/OB.	JE	Outlay Expenditure - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -	-	\$	-
4771 JUVENILE GRANT FOR EXPAN	XPEN	Totals: \$  Totals: \$  DITURES AND  GEN. GOV  FY 99-00  NAL/ADOPTED	ersor ervice REV T - JU Agei	es S - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$	uppl ervi Y A	ies & cap  - \$ - \$ FY 99-00 PROJECTED	JE	Outlay Expenditure - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -	-	\$	-
FESOURCES REVENUE 615 GRANTS	XPEN	Totals: \$  Totals: \$  DITURES AND GEN. GOV  FY 99-00 NAL/ADOPTED	erson ervice REV T - JU Agei	es S - \$ - \$ - \$ - \$ VENUES BY VENILE GR ncy 477  476,000	uppl ervi Y A ANT	ies & ces Cap  - \$ - \$ GENCY/OB. T CIP  FY 99-00 PROJECTED	JE	Outlay Expenditure - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -	-	\$ \$ Variance (476,000)	- - - %
RESOURCES REVENUE 615 GRANTS Subtota	XPEN	\$ Totals: \$  Totals: \$  DITURES AND GEN. GOV  FY 99-00 NAL/ADOPTED  476,000 476,000	ersor ervice REV T - JU Ager	- \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$	y Alant	ies & ces Cap  - \$ - \$ GENCY/OB  T CIP  FY 99-00 PROJECTED  476,000 476,000	\$	Outlay Expenditure - \$ - \$ - \$  FY 00-01 FINAL/ADOPTED	-	\$ \$ Variance (476,000) (476,000)	- - -/ -100°
RESOURCES REVENUE 615 GRANTS Subtota	XPEN	Totals: \$  Totals: \$  DITURES AND GEN. GOV  FY 99-00 NAL/ADOPTED	ersor ervice REV T - JU Ager	es S - \$ - \$ - \$ - \$ VENUES BY VENILE GR ncy 477  476,000	uppl ervi Y A ANT	ies & ces Cap  - \$ - \$ GENCY/OB. T CIP  FY 99-00 PROJECTED	\$	Outlay Expenditure - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -	-	\$ \$ Variance (476,000)	- - -/ -1009
RESOURCES REVENUE 615 GRANTS Subtota Total Resource	XPEN	\$ Totals: \$  Totals: \$  DITURES AND GEN. GOV  FY 99-00 NAL/ADOPTED  476,000 476,000	ersor ervice REV T - JU Ager	- \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$	y Alant	ies & ces Cap  - \$ - \$ GENCY/OB  T CIP  FY 99-00 PROJECTED  476,000 476,000	\$	Outlay Expenditure - \$ - \$ - \$  FY 00-01 FINAL/ADOPTED	-	\$ \$ Variance (476,000) (476,000)	- - - %
RESOURCES REVENUE 615 GRANTS Subtota Total Resource EXPENDITURES PERSONAL SERVICES SUPPLIES & SERVICES CAPITAL OUTLAY	XPEN	FY 99-00 NAL/ADOPTED  476,000 476,000	ersor ervice REV T - JU Ager	- \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$	y Alant	ies & ces Cap  - \$ - \$ GENCY/OB  T CIP  FY 99-00 PROJECTED  476,000 476,000	\$	Outlay Expenditure - \$ - \$ - \$  FY 00-01 FINAL/ADOPTED	-	\$ \$ Variance (476,000) (476,000)	% (1 -1009
RESOURCES REVENUE 615 GRANTS Subtota Total Resource EXPENDITURES PERSONAL SERVICES SUPPLIES & SERVICES	XPEN	FY 99-00 NAL/ADOPTED  476,000 476,000 476,000	ersor ervice REV T - JU Ager	- \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$	y Alant	ies & ces Cap  - \$ - \$ GENCY/OB  T CIP  FY 99-00 PROJECTED  476,000 476,000	\$	Outlay Expenditure - \$ - \$ - \$  FY 00-01 FINAL/ADOPTED	-	\$ \$ Variance (476,000) (476,000)	% (1 -1009
RESOURCES REVENUE 615 GRANTS Subtota Total Resource  EXPENDITURES PERSONAL SERVICES SUPPLIES & SERVICES CAPITAL OUTLAY 915 BUILDINGS AND IMPROVEMENTS	XPEN  Final \$ s s \$	FY 99-00 NAL/ADOPTED  476,000 476,000	erson ervice T-JU Agei	- \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$	y A	ies & ces Cap  - \$ - \$ GENCY/OB  T CIP  FY 99-00 PROJECTED  476,000 476,000	\$ \$	Outlay Expenditure - \$ - \$ - \$  FY 00-01 FINAL/ADOPTED	\$	\$ \$ Variance (476,000) (476,000)	-

#### TOTAL BUDGET BY PROGRAM FY 2000-01

GEN. GOVT - CAPITAL PROJ.

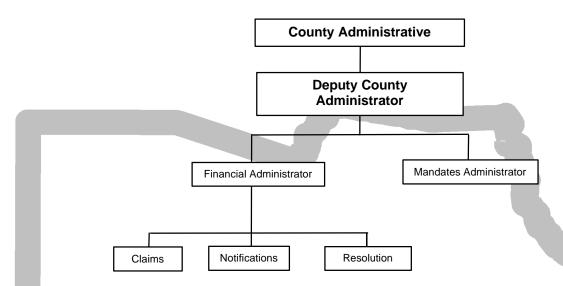
Agency 478

Org	Title		sonal vices	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
4725	CONTINGENCY INFRASTRUCTURE SYSTEMS JAIL POPULATION MANAGEMENT CAPITAL CARRYOVER		\$	\$ - 46,454,69 -	- -	\$ - 106,685,062 - -	\$ - 293,721,945 - -
:		Totals:	\$	\$ 46,454,69	1 \$ 60,230,371	\$ 106,685,062	\$ 293,721,945

#### EXPENDITURES AND REVENUES BY AGENCY/OBJECT GEN. GOVT - CAPITAL PROJ. Agency 478

									,		:
		FY 99-00		FY 99-00		FY 99-00	_	FY 00-01			:
	- 1	INAL/ADOPTED	<u> </u>	RESTATED	_	PROJECTED	H	INAL/ADOPTED		Variance	%
RESOURCES Beginning Fund Balance	\$	7,710,000	\$	7,710,000	\$	7,159,691	\$	46,454,691	\$	38,744,691	\$ 5
REVENUE 615 GRANTS		7,710,000		7,710,000		_				(7,710,000)	(1)
650 MISCELLANEOUS REVENUE 680 TRANSFERS IN FROM OTHER FUNDS		43,750,000		45,750,000		- 45,750,000		247,267,254		247,267,254 (45,750,000)	(1)
Subtotal	_	51,460,000	\$	53,460,000	\$	45,750,000	\$	247,267,254	\$	193,807,254	363%
Total Resources	\$	59,170,000	\$	61,170,000	\$	52,909,691	\$	293,721,945	\$	232,551,945	380%
EXPENDITURES PERSONAL SERVICES SUPPLIES & SERVICES											•
* 880 TRANSFERS OUT TO OTHER FUNDS Subtotal	\$	<u>-</u>	\$	-	\$	-	\$	46,454,691 46,454,691	\$	(46,454,691) (46,454,691)	<del></del> :
CAPITAL OUTLAY 915 BUILDINGS AND IMPROVEMENTS		33,518,000	Ψ	35,518,000	Ψ	6,455,000	Ψ	60,230,371	Ψ	(24,712,371)	-70%
Subtotal	\$	33,518,000	\$	35,518,000	\$	6,455,000	\$	60,230,371	\$	(24,712,371)	-70%
Total Expenditures	\$	33,518,000	\$	35,518,000	\$	6,455,000	\$	106,685,062	\$	(71,167,062)	-200%
Operating Balance (Rev Exp.)	\$	17,942,000	\$	17,942,000	\$	39,295,000	\$	140,582,192	\$	(122,640,192)	-684%
Ending Fund Balance (Resources - Exp.)	\$	25,652,000	\$	25,652,000	\$	46,454,691	\$	187,036,883	\$	(161,384,883)	-629%

# Health Care Mandates (39)



#### **Mission**

To accurately reflect the costs of health care related expenses resulting from Federal, State and Court Mandates.

### **Program Goals**

Not Applicable

## **Community Impact**

Maricopa County's contribution to the following programs provides a variety of physical and behavioral health services to the citizens of Maricopa County:

- AHCCCS
- ALTCS
- Indigent Seriously Mentally III (Arnold v. Sarn Court Order)
- General Mental Health (non-SMI)
- Maricopa Center Psychiatric Teaching Program
- Disproportionate Share (State of Arizona)

	DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY														
				HEALTH CARE MANI Department 39		ES									
FUND TYPE Personal Services Supplies & Services Capital Outlay Total Expenses Total Rev															
GENERAL FUND	\$	1,605,719	\$	249,852,543	\$	43,500	\$	251,501,762	\$	54,770,644					
TOTAL FUNDS	\$	1,605,719	\$	249,852,543	\$	43,500	\$	251,501,762	\$	54,770,644					

				ARE MANDATI							
		FY 99-00	ера	artment 39 FY 99-00		FY 99-00		FY 00-01			
	FIN	AL/ADOPTED		RESTATED	P	ROJECTED	FIN	NAL/ADOPTED		Variance	%
SOURCES											
EVENUE											
20 INTERGOVERNMENTAL		-		=		54,677,600		-		-	
40 PATIENT CHARGES		172,693		172,693		172,693		93,044		(79,649)	-46
80 TRANSFERS IN FROM OTHER FUNDS		54,677,600		54,677,600		-		54,677,600		-	(
Subtotal	\$	54,850,293	\$	54,850,293	\$	54,850,293	\$	54,770,644	\$	(79,649)	(
Total Resources	\$	54,850,293	\$	54,850,293	\$	54,850,293	\$	54,770,644	\$	(79,649)	(
			7								
(PENDITURES											
ERSONAL SERVICES				200 5	•		•		•	(0=0.05=)	_
01 REGULAR PAY	\$	74,618	\$	888,568	\$	74,618	\$	1,168,464	\$	(279,896)	-3
05 TEMPORARY PAY		-		9,025		-		15,000		(5,975)	-6
10 SPECIAL PAY		-		20,000		-		30,000		(10,000)	-5
50 FRINGE BENEFITS		10,279		191,567		7,635		282,914		(91,347)	-4
30 SALARY ADJUSTMENTS		-		-		-		92,173		(92,173)	
96 P S INTER-FUND CHARGES		-		(20.000)		-		93,798		(93,798)	ç
PERSONNEL SAVINGS (NEG)	Φ.	- 04.007	Φ	(38,969)	Φ	- 00.050	Φ	(76,630)	Φ.	37,661	
Subtotal	Ъ	84,897	Ф	1,070,191	\$	82,253	Ф	1,605,719	\$	(535,528)	-5
UPPLIES & SERVICES											
01 GENERAL SUPPLIES	\$	85,064	\$	160,471	\$	85,064	\$	135,061	\$	25,410	1
2 MEDICAL SUPPLIES	·	17,857		17,857		17,857		16,932	·	925	
5 CONTRACTUAL SERVICES - EXTERNAL		1,327,787		1,408,837		398,436		1,471,475		(62,638)	
20 RENT		-		66,000		, -		74,000		(8,000)	-1
25 REPAIRS AND MAINTENANCE		-		5,450		-		5,000		450	
7 MATERIAL MGNT DISCRETIONARY		-		3,722		-		5,584		(1,862)	-5
9 FUEL		-		200		-		200		-	
0 TELECOM DISCRETIONARY		-		14,070		-		2,402		11,668	8
0 ELECTED OFFICIAL TRAVEL		61		61		40	- 1	-		61	10
1 EMPLOYEE TRAVEL		-		-		-		58		(58)	
2 EDUCATION		-	-1	1,361		-		5,000		(3,639)	-26
3 TRANSPORTATION/SHIPPING		-	-1	3,401		-		50,000		(46,599)	-137
5 SUPPORT AND CARE OF PERSONS		457,263		457,263		225,000		253,168		204,095	4
0 UTILITIES		-		1,000		-		3,000		(2,000)	-20
5 STATE AND LOCAL AID		54,827,600	-1	54,827,600		54,677,600		-		54,827,600	10
7 MANDATED HEALTH CARE PAYMENTS		174,420,452	-1	174,420,452		165,820,452		236,923,606		(62,503,154)	-3
MISCELLANEOUS EXPENSE		-	-1	150,000		-		40,000		110,000	7
3 S S INTER-FUND CHARGES		2,801		2,801		23,910		2,656		145	
TRANSFERS OUT TO OTHER FUNDS		10,824,101	J	10,824,101		4,164,101	_	10,864,401		(40,300)	
Subtotal	\$	241,962,986	\$	242,364,647	\$	225,412,460	\$	249,852,543	\$	(7,487,896)	-
APITAL OUTLAY											
20 EQUIPMENT		-		25,000		-		43,500		(18,500)	-7
Subtotal	\$	-	\$	25,000	\$	-	\$	43,500	\$	(18,500)	-7
Total Expenditures	\$	242,047,883	\$	243,459,838	\$	225,494,713	\$	251,501,762	\$	(8,041,924)	
. otal Expolitation	<u> </u>	, ,-,-	-	,,	_	, - ,	_	, ,	_	. , ,- ,-	

P(	OSITION DISTRIBUTION	•
Dept	WORKING TITLE	FTE
39 HEALTH CARE MANDATES	ACCOUNT CLERK III	6.0
	ADMINISTRATIVE ASSISTANT III	1.0
	ADMINISTRATIVE COORDINATOR III	1.0
	ADMINISTRATIVE COORDINATOR VI	1.0
	ASSISTANT HEALTH CARE ADMINISTRATOR	1.0
	BUSINESS ANALYST	1.0
	CLERK III	1.0
	DATA ENTRY CLERK	5.0
	ELIGIBILITY CASE SPECIALIST	3.0
	FINANCIAL CLAIMS ANALYST	3.0
	HEALTH CARE MANDATES ADMINISTRATOR	1.0
	HEALTH SERVICES CLERK II	10.0
	MEDICAL REVIEW NURSE	1.0
	PROGRAM ASSISTANT REP III	1.0
	PROGRAM ASSISTANT REP IV	7.0
	REGISTERED NURSE III	3.0
Total		46.0

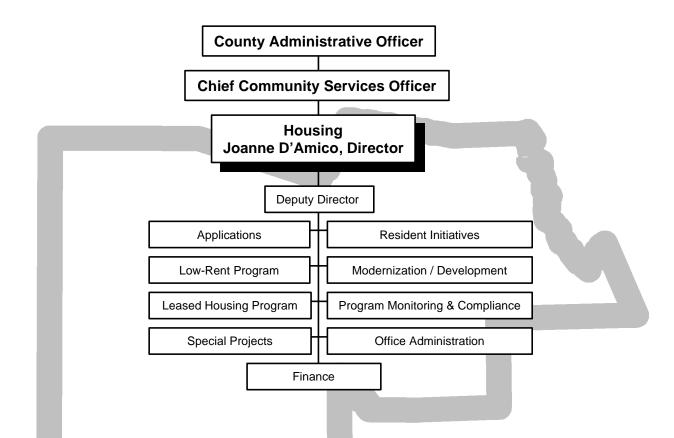
# TOTAL BUDGET BY PROGRAM FY 2000-01 HEALTH CARE MANDATES Agency 390

Org	Title		Person Service			upplies & Services	Capit	al Outlay	Ex	Total penditures	Revenue
3910	ADMINISTRATION	\$	1,605,	,719	\$	1,779,536	\$	43,500	\$	3,428,755	\$ -
:3920	AHCCCS			-	3	39,659,236		-		39,659,236	- :
:3930	AHCCCS CONTRIBUTION			-	ç	96,130,000		-		96,130,000	- :
:3940	MENTAL HEALTH SERVICES			-	3	31,492,598		-		31,492,598	- :
:3950	MMC TEACHING PROGRAM SUBSIDY			-		3,547,901		-		3,547,901	- :
:3960	DISPROSHARE			-	5	54,677,600		-		54,677,600	54,677,600 :
:3970	SAIL GRANT MATCH			-		656,500		-		656,500	- :
:3980	LONG TERM CARE RESIDUAL			-		285,000		-		285,000	93,044 :
:3990	PRE-AHCCCS CLAIMS			-	2	21,624,172		-		21,624,172	- :
	1	otals: \$	1,605,	,719	\$ 24	19,852,543	\$	43,500	\$ 2	51,501,762	\$ 54,770,644

# EXPENDITURES AND REVENUES BY AGENCY/OBJECT HEALTH CARE MANDATES Agency 390

RESOURCES	FY 99-00 FINAL/ADOPT	ED	FY 99-00 RESTATED		FY 99-00 PROJECTED		FY 00-01 FINAL/ADOPTED	Variance	%
REVENUE 620 INTERGOVERNMENTAL		_	-		54,677,600		-	-	
640 PATIENT CHARGES 680 TRANSFERS IN FROM OTHER FUNDS	172 54,677	2,693 7,600	172,693 54,677,600		172,693		93,044 54,677,600	(79,649)	(0)
Subtotal		,	54,850,293	\$	54,850,293	\$	54,770,644	\$ (79,649)	0%
Total Resources	\$ 54,850	,293 \$	54,850,293	\$	54,850,293	\$	54,770,644	\$ (79,649)	0%
EXPENDITURES									
PERSONAL SERVICES 701 REGULAR PAY 705 TEMPORARY PAY	\$ 74	,618 \$	888,568 9,025	\$	74,618	\$	1,168,464 15,000	\$ (279,896) (5,975)	-31% -66%
710 SPECIAL PAY		-	20,000		-		30,000	(10,000)	-50%
<ul> <li>750 FRINGE BENEFITS</li> <li>780 SALARY ADJUSTMENTS</li> <li>796 P S INTER-FUND CHARGES</li> </ul>	10	),279 - -	191,567 - -		7,635 - -		282,914 92,173 93,798	(91,347) (92,173) (93,798)	-48%
797 PERSONNEL SAVINGS (NEG) Subtotal	¢ 0/	- \$	(38,969)		82,253	•	(76,630) 1,605,719	37,661 \$ (535,528)	97%
Subtotal	Φ 04	,097 ф	1,070,191	Ф	02,253	Ф	1,605,719	\$ (535,526)	-50%
SUPPLIES & SERVICES  801 GENERAL SUPPLIES  802 MEDICAL SUPPLIES		5,064 \$ 7,857	160,471 17,857	\$	85,064 17,857	\$	135,061 16,932	\$ 25,410 925	16% 5%
<ul> <li>805 CONTRACTUAL SERVICES - EXTERNAL</li> <li>820 RENT</li> </ul>			1,408,837 66,000		398,436		1,471,475 74,000	(62,638) (8,000)	-4% -12%
825 REPAIRS AND MAINTENANCE		-	5,450 3,722		-		5,000 5,584	450 (1,862)	8%
829 FUEL		-	200		-		200		0%:
830 TELECOM DISCRETIONARY     840 ELECTED OFFICIAL TRAVEL		- 61	14,070		40		2,402	11,668 61	83% 100%
\$ 841 EMPLOYEE TRAVEL		-	-		-		58	(58)	
* 842 EDUCATION  • 843 TRANSPORTATION/SHIPPING		-	1,361 3,401		-		5,000 50,000	(3,639) (46,599)	-267% -1370%
845 SUPPORT AND CARE OF PERSONS	457	,263	457,263		225,000		253,168	204,095	45%
850 UTILITIES     855 STATE AND LOCAL AID	54,827	- 7,600	1,000 54,827,600		54,677,600		3,000	(2,000) 54,827,600	-200% <b>1</b>
\$ 857 MANDATED HEALTH CARE PAYMENTS	174,420	,452	174,420,452		165,820,452		236,923,606	(62,503,154)	-36%
* 860 MISCELLANEOUS EXPENSE • 873 S S INTER-FUND CHARGES	3	- 2.801	150,000 2,801		23,910		40,000 2.656	110,000 145	73% • 5% •
880 TRANSFERS OUT TO OTHER FUNDS	10,824	,	10,824,101		4,164,101		10,864,401	(40,300)	0%
Subtotal	\$ 241,962	2,986 \$	242,364,647	\$	225,412,460	\$	249,852,543	\$ (7,487,896)	-3%
CAPITAL OUTLAY 920 EQUIPMENT		_	25,000		_		43,500	(18,500)	-74%
Subtotal	\$	- \$	25,000	\$	-	\$	43,500		-74% -74%
• Total Expenditures	\$ 242,047	′,883 \$	243,459,838	\$	225,494,713	\$	251,501,762	\$ (8,041,924)	-3%
Operating Balance (Rev Exp.)	\$ (187,197	,590) \$	(188,609,545)	) \$	(170,644,420)	\$	(196,731,118)	\$ 8,121,573	4%

## Housing (66)



#### **Mission**

To promote adequate and affordable housing, economic opportunity and a suitable living environment free from discrimination.

## **Program Goals**

- Expand the supply of affordable housing.
- Improve the quality of assisted housing.
- Provide an improved living environment.
- Promote self-sufficiency and asset development for program participants and residents.
- Ensure equal opportunity in housing selection.
- Enhance emotional commitment of staff.

### **Community Impact**

Services provided go beyond bricks and mortar. Strengthening the family unit by promoting education, solidifying work ethics and promoting technological exposure while safeguarding the County's fiduciary responsibility to the public nets a positive community impact in low income housing developments.

## **Performance Measures**

Program	Performance Measures	FY 98 Actual	FY 99 Actual	FY 00 Estimated	FY 01 Projected
Modernization	Modernization Expenditures	30%	80%	75%	100%
Public Housing	Low Rent HQS Inspections	100%	100%	100%	100%
Public Housing	Emergency work orders completed	100%	100%	100%	100%
Public Housing	Routine (day) - work orders	25	24	23	23
Public Housing	Low Rent Occupancy	99%	98%	99%	99%
Public Housing	Unit Turn-around (days)	24	21	20	20
Public Housing	Rent Collections	97%	96%	99%	99%
Section 8	Section 8 HQS Inspections	100%	100%	100%	100%
Section 8	Section 8 Occupancy	93%	100%	96%	98%

•	••••••	DEPARTMENT	ΓAL	SUMMARY BY FUN	D 1	YPE & CATEGO	RY	•••••••	•••••	•••••
				HOUSING Department 66						
FUND TYPE	Pers	onal Services	;	Supplies & Services		Capital Outlay	Tot	al Expenses	Total F	Revenue
SPECIAL REVENUE		2,394,722		7,292,278		6,740,780		16,427,780	16	,427,780
TOTAL FUNDS	\$	2,394,722	\$	7,292,278	\$	6,740,780	\$	16,427,780	\$ 16	,427,780

EXPENDIT	TURE	S AND REV		NUES BY DE	РА	RTMENT/O	BJ	ECT	•••	• • • • • • • • • •	•
		D		artment 66							
•		FY 99-00		FY 99-00	_	FY 99-00		FY 00-01			٠,
PECOUPOEC	FINA	AL/ADOPTED		RESTATED	P	ROJECTED	FII	NAL/ADOPTED		Variance	%
RESOURCES											
REVENUE											
615 GRANTS		16,581,115		16,581,115		16,581,115		16,427,780		(153,335)	-1%
Subtotal	\$	16,581,115	\$	16,581,115	\$	16,581,115	\$	16,427,780	\$	(153,335)	-1%
Total Resources	\$	16,581,115	\$	16,581,115	\$	16,581,115	\$	16,427,780	\$	(153,335)	-1%
EXPENDITURES											
PERSONAL SERVICES											
701 REGULAR PAY	\$	1,935,790	\$	1,803,519	\$	178,300	\$	1,802,694	\$	825	0%
750 FRINGE BENEFITS		385,340		382,582		347,592		404,068		(21,486)	-6%
: 780 SALARY ADJUSTMENTS		52,193		204,552		180,312		187,960		16,592	8%
790 OTHER PERSONAL SERVICES		-		669,703		663,500				669,703	100%
795 P S INTER-FUND CREDIT (NEG)		-		(2,373,323)		-		(2,394,722)		21,399	1%
796 P S INTER-FUND CHARGES		7		1,686,290		150,600		2,394,722		(708,432)	-42%
Subtotal	\$	2,373,323	\$	2,373,323	\$	1,520,304	\$	2,394,722	\$	(21,399)	-1%
SUPPLIES & SERVICES										1	
801 GENERAL SUPPLIES	\$	549.215	\$	549.215	\$	3,432,942	\$	500.986	\$	48.229	9%
805 CONTRACTUAL SERVICES - EXTERNAL	•	120,622	•	120,622	•	119,600	•	120,700	·	(78)	0%
810 LEGAL		26,250		26,250		19,350		9,670	Т	16,580	63%
: 820 RENT		31,500		31,500		31,500		36,000		(4,500)	-14%
\$ 825 REPAIRS AND MAINTENANCE		10,500		10,500		9,229		24,750		(14,250)	-136%
827 MATERIAL MGNT DISCRETIONARY		5,513		5,513		4,300		2,000		3,513	64%
829 FUEL		16,538		16,538		15,392		17,500		(962)	-6%
832 COUNTY COUNSEL		5,827		5,827		5,827		11,000		(5,173)	-89%
833 EMPLOYEE BENEFITS ADMINISTRATION		6,980		6,980		6,980		7,000		(20)	0%
834 BASE LEVEL EQ SERVICES CHARGES		55,566		55,566		52,900		24,335		31,231	56%
836 RISK MANAGEMENT		116,708		116,708		116,708		72,540		44,168	38%
837 BASE LEVEL TELECOM		86,045		86,045		86,045		42,368		43,677	51%
839 OTHER INTERNAL SVCS CHARGES     841 EMBLOYEE TRAVEL		58,573		58,573		58,573		26 500		58,573	100%
841 EMPLOYEE TRAVEL     845 SUPPORT AND CARE OF PERSONS		18,900		18,900		18,900		26,500 5,200,000		(7,600)	-40% -3%
845 SUPPORT AND CARE OF PERSONS     850 UTILITIES		5,040,553 1,072,313		5,040,553 1,072,313		4,585,000 108,240		1,124,433		(159,447) (52,120)	-3% -5%
880 TRANSFERS OUT TO OTHER FUNDS		58.573		58.573		58,573		72.496		(13,923)	-3% -24%
Subtotal	\$	7,280,176	\$	7,280,176	\$	8,730,059	\$	7,292,278	\$	(12,102)	0%
• CAPITAL OUTLAY		0.440.651		0.440.003		0.050.655		0.740.700		(004.7(3)	1001
• 915 BUILDINGS AND IMPROVEMENTS • Subtotal	\$	6,116,061 6,116,061	\$	6,116,061 6.116.061	\$	3,250,000 3,250,000	\$	6,740,780 6,740,780	\$	(624,719) (624,719)	-10% -10%
Subtotal	Ψ	0,110,001	φ	0,110,001	φ	5,230,000	φ	0,740,760	φ	(024,113)	-10/0
Total Expenditures	\$	15,769,560	\$	15,769,560	\$	13,500,363	\$	16,427,780	\$	(658,220)	-4%
Operating Balance (Rev Exp.)	\$	811,555	\$	811,555	\$	3,080,752	\$	-	\$	(811,555)	-100%
•						·		· · · · · · · · · · · · · · · · · · ·			

•••••••••	POSITION DISTRIBUTION	•
Dept	WORKING TITLE	FTE
66 HOUSING	ACCOUNT CLERK III	2.0
	ACCOUNTANT I	2.0
	ACCOUNTANT III	1.0
	ADMINISTRATIVE	1.0
	ADMINISTRATIVE ASSTNT I	2.0
	ADMINISTRATIVE ASSTNT II	1.0
	ADMINISTRATIVE COORD I	3.0
	ADMINISTRATIVE COORD II	3.0
	ADMINISTRATIVE COORD III	5.0
	ADMINISTRATIVE COORD IV	1.0
	BUILDING INSPECTOR I	2.0
	BUYER II	1.0
	CLERK III	1.0
	COMMUNTY DVLPMNT PROJ CRD	1.0
	DATA MANAGEMENT ANLYST I	1.0
	FINANCIAL SERVICS ADM I	1.0
	MANAGERIAL	1.0
	OPERATIONS ADMINISTRATOR	1.0
	PROGRAM ASSISTNCE REP I	4.0
	PROGRAM ASSISTNCE REP II	2.0
	PROGRAM ASSISTNCE REP III	5.0
	SUPERVISORY	2.0
	TRADES GENERALIST	14.0
	TRADES LEAD	4.0
	TRADES SPECIALIST	2.0
	TRAINEE	1.0
Total		64.0

# TOTAL BUDGET BY PROGRAM FY 2000-01 HOUSING GRANTS Agency 661

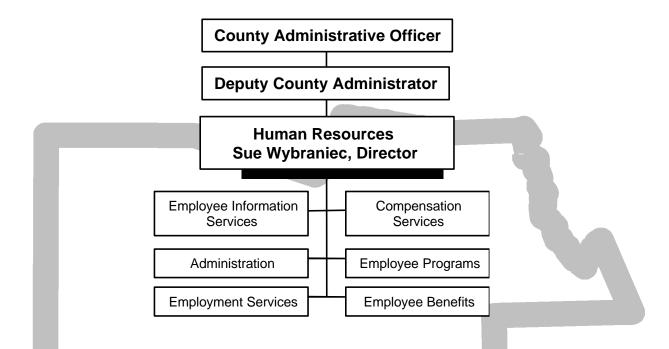
Org	Title			rsonal rvices	Supplies & Services	Ca	apital Outlay	Total Expenditu	res	Revenue
6610 6620 6650 6680	LOW RENT/CONVENTIONAL SEC 8 CERTIFICATE DRUG ELIMINATION PROGRAM COMPREHENSIVE GRANT PROGRAM		\$	394,722	\$ 1,685,042 5,486,536 120,700	\$	- - - 6,740,780	\$ 1,685, 5,486, 120, 9,135,	536 700	\$ 3,377,512 6,172,370 872,125 6,005,773
:		Totals:	\$ 2	394 722	\$ 7 292 278	\$	6 740 780	\$ 16 427	780	\$ 16 427 780

#### **EXPENDITURES AND REVENUES BY AGENCY/OBJECT** HOUSING GRANTS Agency 661 FY 99-00 FY 99-00 FY 99-00 FY 00-01 FINAL/ADOPTED **PROJECTED** FINAL/ADOPTED RESTATED Variance % RESOURCES REVENUE 615 GRANTS 16,581,115 16,581,115 (0) -1% Subtotal \$ \$ \$ 16,427,780 \$ 16,581,115 16,581,115 16.581.115 (153, 335)16.581.115 16,581,115 16,581,115 16,427<u>,</u>780 \$ (153,335) Total Resources \$ **EXPENDITURES** PERSONAL SERVICES 701 REGULAR PAY 1,935,790 - \$ - \$ \$ \$ 750 FRINGE BENEFITS 385,340 100% 100% -42% 780 SALARY ADJUSTMENTS 52,193 17,330 17,312 17,330 790 OTHER PERSONAL SERVICES 669,703 663,500 669,703 796 PSINTER-FUND CHARGES ,686,290 150,600 (708, 432)Subtotal \$ 2.373.323 \$ 2.373.323 831,412 2.394.722 (21,399)SUPPLIES & SERVICES 801 GENERAL SUPPLIES 549,215 \$ 549.215 \$ 3,432,942 \$ 500.986 \$ 48,229 9% 0% 63% -14% 805 CONTRACTUAL SERVICES - EXTERNAL 120,622 120,622 119,600 120,700 (78)810 LEGAL 26,250 26,250 19,350 9,670 16,580 31,500 31,500 31,500 36,000 (4,500)825 REPAIRS AND MAINTENANCE 10,500 10,500 9,229 24,750 (14,250)-136% 827 MATERIAL MGNT DISCRETIONARY 5,513 5,513 4,300 2,000 3,513 64% 829 FUEL 832 COUNTY COUNSEL -6% -89% 0% 16,538 16,538 15,392 17,500 (962)11,000 5.827 5.827 5.827 (5,173)833 EMPLOYEE BENEFITS ADMINISTRATION 6,980 (20) 6,980 6,980 834 BASE LEVEL EQ SERVICES CHARGES 55,566 52,900 31,231 56%: 38%: 55.566 24.335 836 RISK MANAGEMENT 116,708 116,708 116,708 72,540 44,168 51% 100% BASE LEVEL TELECOM 86,045 86,045 86,045 42,368 43,677 837 839 OTHER INTERNAL SVCS CHARGES 58,573 58,573 58,573 58,573 841 EMPLOYEE TRAVEL 18,900 18,900 18,900 26,500 (7,600)-40%: 845 SUPPORT AND CARE OF PERSONS 5,040,553 5,040,553 4,585,000 5,200,000 (159,447)-3%: -5% -24% 850 UTILITIES 1,072,313 1,072,313 108,240 1,124,433 (52, 120)880 TRANSFERS OUT TO OTHER FUNDS 58.573 58,573 58,573 72,496 (13.923)Subtotal \$ 7.280.176 7.280.176 8.730.059 7.292.278 (12.102)0% CAPITAL OUTLAY <u>-10%</u> -10% 915 BUILDINGS AND IMPROVEMENTS 6.116.061 6.116.061 250.000 6.740.780 (624.719)Subtotal \$ 6,116,061 6,740,780 (624,719) 6,116,061 3,250,000 16.427.780 \$ Total Expenditures \$ 15.769.560 15,769,560 12.811.471 (658,220) -4% Operating Balance (Rev. - Exp.) \$ 811,555 811,555 3,769,644 \$ 100%

		DGET B FY 2000- JSING PA	01	ROGRAM	l		••••		
•		Agency 6	62						
Org Title		Personal Services		upplies & Services	Capi	tal Outlay	Exp	Total enditures	Revenue
6690 HOUSING PAYROLL	Totals:	\$ 	\$	-	\$	-	\$	-	\$ -

	PENDITURES A	но	JSING PAYRO Agency 662		AGENC 1701	3720			
RESOURCES	FY 99-00 FINAL/ADOPTED	)	FY 99-00 RESTATED	Р	FY 99-00 PROJECTED	FI	FY 00-01 INAL/ADOPTED	Variance	%
REVENUE  EXPENDITURES PERSONAL SERVICES 701 REGULAR PAY	\$	- \$	1,803,519	\$	178,300	\$	1,802,694		0%
750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS 795 P S INTER-FUND CREDIT (NEG)		- - -	382,582 187,222 (2,373,323)	•	347,592 163,000	•	404,068 187,960 (2,394,722)	(21,486) (738) 21,399	-6% 0% 1%
Subtotal SUPPLIES & SERVICES	<b>\$</b>	- \$		\$	688,892	\$		\$ -	
CAPITAL OUTLAY									
Total Expenditures	\$	- \$	-	\$	688,892	\$	-	\$ -	
Operating Balance (Rev Exp.)	\$	- \$	-	\$	(688,892)	\$		\$ -	

## Human Resources (31)



#### **Mission**

To attract, retain, and develop an effective, informed and customer-focused County workforce through collaborative partnerships.

## **Program Goals**

- Administration Provide leadership and administrative support for organization-wide initiatives to enhance employee productivity, development, morale and safety. Champion merit principles of personnel administration. Administer the operation of the Human Resources Department in a cost-effective, efficient, and customer-focused manner.
- Employment Services Recruit, conduct pre-employment assessments, and referral of eligible candidates for departments' selection consideration. Provide guidance and clarification for employees and department officials concerning Merit Rules, policies and procedures, and a variety of employment laws. Provides career counseling services, including administering the Career Center, offering guidance to employees and supervisors relating to performance problems, grievances, and disciplinary actions. Conduct confidential investigations/reviews of alleged misconduct. Coordinate responses to EEOC charges of discrimination. Coordinate activities of the three Merit Commissions, including administrative support to monthly meetings, revisions to Merit Rules, and conducting employee appeal hearings.
- Employee Programs Provide specialized case management programs for workers' compensation, disability, short and long term disability, return and transitional work programs for ill or injured employees. Coordinate responses to disability discrimination claims. Coordinate ergonomics/wellness, employee recreational discount and commute options, and employee assistance program. Offer clarification and guidance concerning the Americans with Disabilities Act, Family Medical Leave Act, and the Employee Leave Plan. Administers a one-stop customer service center to provide focal point for all HR information and materials.
- **Employee Information Services** Provide payroll services. Create, maintain, and manage employee records. Respond to public records requests.

Compensation & Benefit Services - Offer technical guidance to departments to ensure equitable and competitive compensation policies and practices. Administer cost-effective and comprehensive employee benefit programs.

### **Community Impact**

The Human Resources Department forms the cornerstone of Maricopa County's public delivery system by providing employment-related services that promote public confidence, personal integrity, and the efficient delivery of public services through the development of a high performance work force.

The Human Resources Department's administration of three employee Merit Systems positively affects Maricopa County's eligibility to receive state and federal funds, and minimizes liability resulting from fines, penalties, and damage awards by promoting compliance with state and federal employment laws.

The employee benefit package provides benefits to all residents, service recipients, and taxpayers. By providing a cost-effective employee benefits program we can recruit and retain highly qualified individuals to provide direct public services to program recipients.

The Employee Assistance Program (EAP) works with employees who have personal problems which affect their well-being. These employees, who have direct contact with the service recipient, need to have an outlet to assist in problem resolution so that the impact on the service quality (and the cost to provide services) is not diminished due to such problems. This is ever more vital to those employees who have positions in which error could lead to significant liability to Maricopa County.

The Wellness/Ergonomics goal is to encourage employees to lead healthier lifestyles, and provide a safe work environment, thereby enhancing productivity, lowering health care costs, and improving morale.

#### **Performance Measures**

Program	Performance Measures	FY 98 Actual	FY 99 Actual	FY 00 Estimated	FY 01 Projected
Employment Services	Number of positions requested for recruitment	2,111	3,154	6,050	6,500
Employment Services	Number of merit appeals filed	32	20	32	34
Employment Services	Number of Non-ADA EEOC position statements filed	13	10	15	17
Employment Services	Percentage of successful (upheld) merit appeals	86.0%	100.0%	95.0%	96.0%
Employment Services	Percentage of denied non-ADA EEOC charges	100.0%	100.0%	100.0%	95.0%
Employee Programs	Number of ADA EEOC position statements filed	8	6	6	6
Employee Programs	Number of customers served	68,183	75,130	126,006	12,600
Employee Programs	Percentage of denied ADA EEOC charges	88.00%	100.00%	100.00%	100.00%
Employee Programs	Applicants/employees satisfied with service	N/A	N/A	N/A	N/A
Employee Information Services	Number of auto paychecks	275,627	283,419	276,831	276,831
Employee Information Services	Number of personnel action forms (PAFs)	52,500	23,377	23,136	23,136
Employee Information Services	Percentage of manual (corrections to auto checks	0.8%	0.7%	0.6%	0.6%
Employee Information Services	Percentage of corrections to PAFs entered	N/A	2.0%	1.3%	1.5%
Compensation Services	Number of salary advancement requests	8,523	11,483	12,603	12,603
Compensation Services	Number of market studies requested	136	455	510	510
Compensation Services	Percentage of departments satisfied with service	N/A	N/A	N/A	N/A
Compensation Services	Percentage of department satisfied with market studies	N/A	N/A	N/A	N/A
Benefits Services	Number of customer service contacts	N/A	2,664	25,000	25,000
Benefits Services	Percentage of employees in optional programs	43.00%	45.00%	55.00%	55.00%
Benefits Services	Health insurance cost per employee	3,193	3,069	3,222	3,222
Benefits Services	Percentage of employees satisfied with health ins	N/A	83.0%	85.0%	85.0%
Benefits Services	Percentage of employees satisfied with service	N/A	80.0%	85.0%	85.0%
Benefits Services	Percentage of employees satisfied with optional program	ns N/A	63.0%	68.0%	68.0%
Administration	Average county employment during period	13,264	14,283	14,000	14,000
Administration	Meridian HR Staff per 100 employee	0.5	0.5	0.5	0.5
Administration	Cost of HR per employee	\$318	\$257	\$300	\$300
Administration	Number of separations	2,138	2,185	2,500	2,500
Administration	Voluntary turnover	12.4%	12.2%	12.0%	12.0%

•	••••	DEPARTMEN <sup>®</sup>	TΑ	L SUMMARY BY FUN	DΤ	YPE & CATEGOR	₹Y		•	
:				<b>HUMAN RESOURCE</b>	S					
:				Department 31						
FUND TYPE		Personal Services		Supplies & Services		Capital Outlay	T	otal Expenses	To	tal Revenue
GENERAL FUND	\$	2,976,795	\$	1,125,425	\$	182,500	\$	4,284,720	\$	227,300
INTERNAL SERVICE		=		881,864		=		881,864		1,006,689
TOTAL FUNDS	\$	2,976,795	\$	2,007,289	\$	182,500	\$	5,166,584	\$	1,233,989
:										

EXPENDI	TUR	ES AND REV	ΈŊ	IUES BY DE	РΑ	RTMENT/O	BJ	ECT	•••		
		_	- 4	RESOURCES							
		FY 99-00	ера	rtment 31 FY 99-00	-	FY 99-00		FY 00-01			
	FIR	NAL/ADOPTED		RESTATED	Р	ROJECTED	FI	NAL/ADOPTED		Variance	%
RESOURCES											
											;
REVENUE 635 FEES & CHARGES		42.540.072		902.764		44,900,589		1.031.989		129,225	14%
636 INTERNAL SERVICE CHARGES		1,524,415		902,764		1,524,415		1,031,969		129,225	1470
650 MISCELLANEOUS REVENUE		3,100		3,100		1,800		202,000		198,900	6416%
Subtota	ı <b>\$</b>	44,067,587	\$	905,864	\$	46,426,804	\$	1,233,989	\$	328,125	36%
7.10		44.007.507	Φ.	005.004	•	40, 400, 004	Φ.	4 000 000	•	200.405	000/
Total Resources	\$	44,067,587	\$	905,864	\$	46,426,804	\$	1,233,989	\$	328,125	36%
EXPENDITURES											
PERSONAL SERVICES											
701 REGULAR PAY	\$	2,356,155	\$	2,301,656	\$	2,295,462	\$	2,418,166	\$	(116,510)	-5%
705 TEMPORARY PAY	•	9,500	•	9,500	•	3,500		21,600	•	(12,100)	-127%
710 SPECIAL PAY		4,000		4,000		4,000		1,000		3,000	75%
750 FRINGE BENEFITS		441,947		426,536		456,454		485,882		(59,346)	-14%
780 SALARY ADJUSTMENTS		77,919		101,842		110,333	- 1	32,141		69,701	68%
796 P S INTER-FUND CHARGES		125,000		48,559		32,982	-1	73,091		(24,532)	-51%
797 PERSONNEL SAVINGS (NEG)		(64,430)		(76,352)		(76,352)		(55,085)		(21,267)	-28%
Subtota	ı \$	2.950.091	\$	2.815.741	\$	2,826,379	\$	2.976.795	\$	(161,054)	-6%
Cubicia	. Ψ	2,000,001	Ψ	2,010,711	Ů	2,020,010	Ψ.	2,070,700	Ψ	(101,001)	0,0
SUPPLIES & SERVICES											
801 GENERAL SUPPLIES	\$	69,313	\$	69,313	\$	53,113	\$	180,478	\$	(111,165)	-160%
805 CONTRACTUAL SERVICES - EXTERNAL	•	515,973	T	592,414	*	562,205	*	493,990	*	98,424	17%
810 LEGAL		60,000		53,333		28,333		90,000		(36,667)	-69%
815 INSURANCE		42,447,410		810,102		44,295,754		810,372		(270)	0%
820 RENT		37,000		37,000		26,630		32,000		5,000	14%
825 REPAIRS AND MAINTENANCE		14,226		14,226		(6,049)		6,000		8,226	58%
826 FACILITIES MGMT DISCRETIONARY		400		400		(0,043)		300		100	25%
827 MATERIAL MGNT DISCRETIONARY		85,100		85,100		40,704		52,200		32,900	39%
828 MOTOR POOL		4,160		4.160		2,500		3,250		910	22%
830 TELECOM DISCRETIONARY				15,459				14,000		1,459	9%
		19,459				13,128		14,000			
836 RISK MANAGEMENT		3,783		3,783		3,783		-		3,783	100% 100%
837 BASE LEVEL TELECOM		4,210		4,210		5,844		2.050		4,210	100%
840 ELECTED OFFICIAL TRAVEL		- - 100		F 100				3,850		(3,850)	E0/
841 EMPLOYEE TRAVEL		5,100		5,100		3,322		4,870		230	5%
842 EDUCATION		25,650		27,650		21,198		25,800		1,850	7%
843 TRANSPORTATION/SHIPPING		1,750		1,750		100		3,500		(1,750)	-100%
860 MISCELLANEOUS EXPENSE		51,887		251,887		42,202		257,179		(5,292)	-2%
880 TRANSFERS OUT TO OTHER FUNDS		236,778				236,778		-		(00 =00)	
890 NON CAPITAL EQUIPMENT		40,500,400	Φ.	4 075 007	Φ.	45 000 545	Φ.	29,500	Φ.	(29,500)	00/
Subtota	1 \$	43,582,199	\$	1,975,887	\$	45,329,545	\$	2,007,289	Ф	(31,402)	-2%
CAPITAL OUTLAY											
920 EQUIPMENT		217,400		217,400		60,900		182,500		34,900	16%
Subtota	ı \$	217,400	\$	217,400	\$	60,900	\$	182,500	\$	34,900	16%
Total Expenditures	. \$	46,749,690	\$	5,009,028	\$	48,216,824	\$	5,166,584	\$	(157,556)	-3%
i otai Expenditures	Ψ	70,743,030	Ψ	0,000,020	Ψ	70,210,024	Ψ	5,100,504	Ψ	(101,000)	-3 /0

P	OSITION DISTRIBUTION	••••••
Dept	WORKING TITLE	FTE
31 HUMAN RESOURCES	ADMINISTRATIVE ASSISTANT	1.0
•	CASE MANAGER	3.0
	CASE MANAGER SUPERVISOR	1.0
	COMPENSATION ANALYST	4.0
•	COMPENSATION MANAGER	1.0
	COMPENSATION SERVICES ASST	1.0
	COUNTY PAYROLL COORDINATR	5.0
	COUNTY PAYROLL SUPERVISOR	1.0
	CUSTOMER SERVICE REPRESENTATIVE	3.0
	CUSTOMER SERVICE SUPERVISOR	1.0
•	EAP COUNSELOR	1.0
	EMPLOYEE BENEFIT COORDNTR	5.0
	EMPLOYEE BENEFIT MANAGER	1.0
	EMPLOYEE BENEFITS REP	1.0
	EMPLOYEE INFRO SRVS MGR	1.0
•	EMPLOYEE PROGRAMS MGR	1.0
	EMPLOYEE RECORDS ASSISTANT	2.0
	EMPLOYEE RECORDS COORDINATOR	3.0
	EMPLOYEE RECORDS SUPERVISOR	1.0
	EMPLOYMENT EXAM ASSISTANT	1.0
•	EMPLOYMENT EXAM COORDINATOR	1.0
	EMPLOYMENT SERVICES ANALYST	6.0
	EMPLOYMENT SERVICES ANLYST	1.0
	EMPLOYMENT SERVICES ASSISTANT	5.0
	EMPLOYMENT SERVICES MANAGER	1.0
•	ERGONOMICS SPECIALIST	3.0
	FINANCIAL COORDINATOR	1.0
	FISCAL CONSULTANT	1.0
	HR ADMINISTRATION ASSISTANT	1.0
	HUMAN RESOURCES CLERK	1.0
	HUMAN RESOURCES DIRECTOR	1.0
	INTAKE COORDINATOR	1.0
	MANAGAGMENT ANALYST	1.0
	MERIT SYSTEMS ASSISTANT	1.0
	OFFICE ADMINISTRATOR	1.0
	OFFICE ASSOCIATE	1.0
	PROGRAMS ADMINISTRATOR	1.0
	SR EMPLOYMENT SERVICES ANALYST	2.0
	TECH & SUPP OPS COORD	1.0
	WELLNESS COORDINATOR	1.0
: Total		70.0

# TOTAL BUDGET BY PROGRAM FY 2000-01 HUMAN RESOURCES Agency 310

Org	Title		Personal Services	Supplies & Services	Ca	pital Outlay	E	Total openditures	Revenue
3110	ADMINISTRATION		\$ 311,923	\$ 227,072	\$	-	\$	538,995	\$ -
3120	<b>EMPLOYEE INFORMATION SERVICES</b>		537,561	45,631		-		583,192	25,500
3130	EMPLOYEE PROGRAMS		727,785	465,260		-		1,193,045	201,800
3140	EMPLOYMENT SERVICES		798,873	140,152		-		939,025	-
3150	BENEFITS ADMINISTRATION		336,011	233,250		182,500		751,761	
3160	COMPENSATION SERVICES		264,642	14,060		-		278,702	
		Totals:	\$ 2,976,795	\$ 1,125,425	\$	182,500	\$	4,284,720	\$ 227,300

			ΑN	RESOURCES							
	FIN	FY 99-00 NAL/ADOPTED	F	FY 99-00 RESTATED	F	FY 99-00 PROJECTED		FY 00-01 FINAL/ADOPTED	Į,	Variance	%
RESOURCES											\
DEVENUE											
REVENUE 635 FEES & CHARGES				20,900		25,472		25,300		4,400	
650 MISCELLANEOUS REVENUE		3.100		3,100		1,800		202,000		198,900	6416%
Subtotal	\$	24,000	\$	24,000	\$	27,272	\$	227,300	\$	203,300	847%
	*	,	•	,	•	,	•		•	,	
Total Resources	\$	24,000	\$	24,000	\$	27,272	\$	227,300	\$	203,300	847%
EXPENDITURES.											
EXPENDITURES PERSONAL SERVICES											
701 REGULAR PAY	\$	1,937,928	\$	2,304,626	\$	1,873,289	\$	2,418,166	\$	(113,540)	-5%
705 TEMPORARY PAY	Ψ	9,500	Ψ	9,500	Ψ	3,500	Ψ	21,600	Ψ	(113,340)	-1279
710 SPECIAL PAY		4,000		4,000		4,000		1,000		3,000	759
750 FRINGE BENEFITS		364,904		426,885		378,524		485,882		(58,997)	-149
780 SALARY ADJUSTMENTS		54,000		99,360		101,547		32,141		67,219	689
796 PSINTER-FUND CHARGES		125,000		48,559		32,982		73,091		(24,532)	-519
797 PERSONNEL SAVINGS (NEG)		(55,430)		(77,189)		(55,430)		(55,085)		(22,104)	-29%
Subtotal	\$	2,439,902	\$	2,815,741	\$	2,338,412	\$	2,976,795	\$	(161,054)	-6%
SUPPLIES & SERVICES											
801 GENERAL SUPPLIES	\$	50,700	\$	69,313	\$	42,000	\$	180,478	\$	(111,165)	-160%
805 CONTRACTUAL SERVICES - EXTERNAL		21,420		520,414		69,300		421,990		98,424	19%
810 LEGAL		50,000		53,333		25,000		90,000		(36,667)	-69%
815 INSURANCE		238		238		127		508		(270)	-1139
820 RENT		32,000		37,000		23,000		32,000		5,000	149
825 REPAIRS AND MAINTENANCE		9,226		14,226		(9,024)		6,000		8,226	589
826 FACILITIES MGMT DISCRETIONARY		400		400		-		300		100	259
827 MATERIAL MGNT DISCRETIONARY		43,350		85,100		21,110		52,200		32,900	399
828 MOTOR POOL 830 TELECOM DISCRETIONARY		1,460		4,160		100		3,250		910	229
836 RISK MANAGEMENT		14,000		15,459 3,783		10,000		14,000		1,459 3,783	99 1009
837 BASE LEVEL TELECOM		-		4,210		-				4,210	100%
840 ELECTED OFFICIAL TRAVEL		_		-,210		_		3,850		(3,850)	100,
841 EMPLOYEE TRAVEL		2,100		5,100		1,600		4,870		230	5%
842 EDUCATION		17,700		27,650		18,590		25,800		1,850	79
843 TRANSPORTATION/SHIPPING		1,750		1,750		100		3,500		(1,750)	-1009
860 MISCELLANEOUS EXPENSE		38,137		251,887		32,527		257,179		(5,292)	-2%
890 NON CAPITAL EQUIPMENT		-		-		-		29,500		(29,500)	
Subtotal	\$	282,481	\$	1,094,023	\$	234,430	\$	1,125,425	\$	(31,402)	-3%
CAPITAL OUTLAY											
920 EQUIPMENT		16,400		217,400		16,400		182,500		34,900	16%
Subtotal	\$	16,400	\$	217,400	\$	16,400	\$	182,500	\$	34,900	16%
Total Expenditures	\$	2,738,783	\$	4,127,164	\$	2,589,242	\$	4,284,720	\$	(157,556)	-49
i otal Expenditures	Ψ	2,130,103	Ψ	7,121,104	φ	2,000,242	Ψ	4,204,720	Ψ	(101,000)	-47

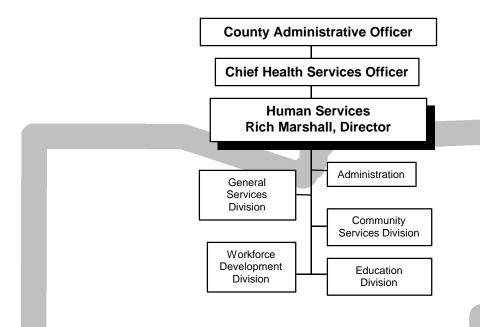
# TOTAL BUDGET BY PROGRAM FY 2000-01 HUMAN RESOURCES - EMPLOYEE BENEFITS Agency 312

Org	Title		Personal Services	upplies & Services	Capital Outlay	Total Expenditures	Revenue
3181	MEDICAL INSURANCE	\$	_	\$ -	\$ -	\$ -	\$ -
3182	WELLNESS PROGRAM		-	-	-	-	-
3183	MENTAL HEALTH SUBSTANCE ABUSE		-	-	-	-	-
3184	EMPLOYEE ASSISTANCE		-		-	-	-
3185	DISABILITY		-	881,864	•	881,864	1,006,689
3186	LIFE INSURANCE		-		-	-	-
3187	DENTAL INSURANCE		-	-	_	-	-
3188	MARIFLEX		-	-	-	-	-
3189	ADMINISTRATION		-	-	-	-	-
:3190	SIGHT CARE		-	-	-	-	-
:	·	Totals: \$		\$ 881,864	\$ -	\$ 881,864	\$ 1,006,689

# EXPENDITURES AND REVENUES BY AGENCY/OBJECT HUMAN RESOURCES - EMPLOYEE BENEFITS Agency 312

						:
	FY 99-00 FINAL/ADOPTED	FY 99-00 RESTATED	FY 99-00 PROJECTED	FY 00-01 FINAL/ADOPTED	Variance	%
RESOURCES						
• PEVENUE						
REVENUE 635 FEES & CHARGES	42,519,172	881,864	44,875,117	1,006,689	(43,598,114)	(49)
636 INTERNAL SERVICE CHARGES	1,524,415	001,004	1,524,415	1,000,009	(1,524,415)	(43)
Subtotal \$		\$ 881,864		\$ 1,006,689		14%
:			. , ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, , , , ,	:
• Total Resources	44,043,587	\$ 881,864	\$ 46,399,532	\$ 1,006,689	\$ 124,825	14%
EXPENDITURES						:
PERSONAL SERVICES						:
701 REGULAR PAY	418,227	\$ (2,970)	\$ 422,173	\$ -	\$ (2,970)	-100%
750 FRINGE BENEFITS	77,043	(349)	77,930	-	(349)	-100%
780 SALARY ADJUSTMENTS	23,919	2,482	8,786	-	2,482	100%
797 PERSONNEL SAVINGS (NEG)	(9,000)	837	(20,922)		837	100%
Subtotal \$	510,189	\$ -	\$ 487,967	\$ -	\$ -	•
SUPPLIES & SERVICES						
SUPPLIES & SERVICES     801 GENERAL SUPPLIES     \$	18,613	\$ -	\$ 11,113	¢ .	\$ -	:
805 CONTRACTUAL SERVICES - EXTERNAL	494,553	72,000	492,905	72,000	Ψ - -	0%
810 LEGAL	10,000		3,333	-	_	0 70
. 815 INSURANCE	42,447,172	809,864	44,295,627	809,864	-	0%
• 820 RENT	5,000	-	3,630	-	-	:
825 REPAIRS AND MAINTENANCE	5,000		2,975	-	-	•
827 MATERIAL MGNT DISCRETIONARY	41,750	-	19,594	-	-	•
* 828 MOTOR POOL	2,700	-	2,400	-	-	:
830 TELECOM DISCRETIONARY	5,459	-	3,128	-	-	:
836 RISK MANAGEMENT	3,783	-	3,783	-	-	:
837 BASE LEVEL TELECOM	4,210	-	5,844	-	-	:
841 EMPLOYEE TRAVEL     842 EDUCATION	3,000	-	1,722	-	-	•
* 860 MISCELLANEOUS EXPENSE	7,950 13,750		2,608 9,675	-	-	•
880 TRANSFERS OUT TO OTHER FUNDS	236,778		236,778	-	-	•
Subtotal \$		\$ 881,864	,	\$ 881,864	\$ -	0%
	, ,		. , ,			:
CAPITAL OUTLAY						:
920 EQUIPMENT	201,000	-	44,500		-	:
Subtotal \$	201,000	\$ -	\$ 44,500	\$ -	\$ -	
Total Expenditures	44,010,907	\$ 881,864	\$ 45,627,582	\$ 881,864	\$ -	0%
Operating Balance (Rev Exp.)	32,680	\$ -	\$ 771,950	\$ 124,825	\$ (124,825)	
••••••••••••••••••••••••••••••••••••••	• • • • • • • • • • • • • • • •	• • • • • • • • • • •		• • • • • • • • • • • • • • • •	<del> </del>	•••••

## Human Services (22)



#### **Mission**

To help individuals, children and families enhance their economic, social and physical well-being.

### Program Goals

- To be a high performance, outcome-oriented organization.
- To continue to recruit and retain highly skilled and motivated staff who adapt readily to change.
- To secure new resources to enhance services and programs.
- To encourage and maintain a high level of support from elected officials and the community.
- To optimize our technology and information system resources and capacity.
- To secure a new administrative facility, which will adequately accommodate existing and future staffing needs.

## **Community Impact**

The Workforce Development Division uses federal and state funds to help residents obtain new job skills and employment; thereby reducing the number of public assistance recipients in Maricopa County and providing tangible opportunities for economic independence. The Education Division administers the Head Start and Early Head Start programs which provide parent education and early childhood development opportunities for low-income children ages 0-5 years and their parents. The Community Services Division provides information and referral, case management, emergency assistance and special transportation services to low-income, elderly and physically challenged county residents.

## **Performance Measures**

	T *	F) / 07.00	F)/ 00 00	FY 99-00	FY 00-01
Activity Performance Measures:	Type*	FY 97-98	FY 98-99	(Est.)	(Proj.)
Number of customers utilizing the Maricopa Workforce Development Centers	Outout	FOFF	6660	CAEE	6770
<u>'</u>	Output	5855	6668	6455	6778
WIA program Satisfaction rate of Maricopa Workforce	Output	3574	2639	2700	2750
Development Center customers	Result	84%	85%	86%	87%
program	Result	84%	86%	88%	88%
Number of Head Start enrollments	Output	1898	2321	1958	2150
Number of Early Head Start enrollments	Output	75	93	107	141
certified disability	Output	N/A	N/A	207	210
a medical home	Result	N/A	N/A	80%	83%
a modical nome	Nesun	IN/A	IN/A	00 /0	0370
Percentage of Early Head Start clients who					
have a medical home	Result	N/A	N/A	92%	100%
Percentage of children fully immunized	Result	95%	98%	95%	95%
Head Start average daily attendance	Result	80%	80%	85%	85%
Mastery in emergent literacy indicators	Result	N/A	25%	47%	75%
clients	Output	37045	36984	39000	39500
Number of individuals provided emergency					
homeless and prevention services	Output	5580	6303	6138	5830
spent	Efficiency	01:01.9	01:02.9	01:02.1	01:02.2
Annual savings for low-income households					
enrolled in utility assistance/discount	Output	\$157,600	\$244,950	\$197,000	\$207,000
Number of one-way passenger trips	Output	125,547	140,474	140,000	144,000
Number of home-delivered meals	Output	119,752	115,413	120,000	130,000
Ratio of county dollars to leveraged funds	Efficiency	01:04.8	01:05.2	01:05.1	01:05.2
The number of riders per hour	Efficiency	N/A	2.39	2.1	2.4
*Types: Result, Output, Demand.					

• • • •	DEPARTMEN	ΤA	L SUMMARY BY FUN	D 1	TYPE & CATEGO	RY	•••••	• • • •	•••••
				S					
	Personal Services		Supplies & Services		Capital Outlay	To	tal Expenses	То	tal Revenue
\$	350,566	\$	960,000	\$	-	\$	1,310,566	\$	-
	8,779,561		15,536,180		-		24,315,741		24,315,741
\$	9,130,127	\$	16.496.180	\$	-	\$	25.626.307	\$	24,315,741
	\$	Personal Services \$ 350,566 8,779,561	Personal Services \$ 350,566 \$ 8,779,561	HUMAN SERVICES   Department 22	HUMAN SERVICES   Department 22   Supplies & Services   \$350,566 \$ 960,000 \$ 8,779,561 \$ 15,536,180	HUMAN SERVICES   Department 22   Supplies & Services   Capital Outlay	Department 22           Personal Services         Supplies & Services         Capital Outlay         To           \$ 350,566         \$ 960,000         \$ -         \$           8,779,561         15,536,180         -         *	HUMAN SERVICES   Department 22   Personal Services   Supplies & Services   Services   Capital Outlay   Total Expenses   1,310,566   8,779,561   15,536,180   24,315,741	HUMAN SERVICES   Department 22   Personal Services   Supplies & Services   Capital Outlay   Total Expenses   To

REVENUE 1515 GRANTS 1621 INDIRECT COSTS RECOVERY Subtotal Total Resources    Total Resources								SERVICES					
REVENUE	Variance	,		FIN			D	FY 99-00		FY 99-00	EII		
25,163,359   23,599,318   22,419,400   24,315,741   221 INDIRECT COSTS RECOVERY   Subtotal   \$ 25,163,359   \$ 25,163,359   \$ 23,642,400   \$ 24,315,741   \$ \$ 25,163,359   \$ 25,163,359   \$ 23,642,400   \$ 24,315,741   \$ \$ 25,163,359   \$ 23,642,400   \$ 24,315,741   \$ \$ 25,163,359   \$ 23,642,400   \$ 24,315,741   \$ \$ 25,163,359   \$ 23,642,400   \$ 24,315,741   \$ \$ 25,163,359   \$ 23,642,400   \$ 24,315,741   \$ \$ 25,163,359   \$ 23,642,400   \$ 24,315,741   \$ \$ 25,163,359   \$ 23,642,400   \$ 24,315,741   \$ \$ 25,163,359   \$ 23,642,400   \$ 24,315,741   \$ \$ 25,163,359   \$ 23,642,400   \$ 24,315,741   \$ \$ 25,163,359   \$ 23,642,400   \$ 24,315,741   \$ \$ 25,163,359   \$ 23,642,400   \$ 24,315,741   \$ \$ 25,163,359   \$ 23,642,400   \$ 24,315,741   \$ \$ 25,163,359   \$ 23,642,400   \$ 24,315,741   \$ 25,163,359   \$ 23,642,400   \$ 24,315,741   \$ 25,163,359   \$ 23,642,400   \$ 24,315,741   \$ 25,163,359   \$ 23,642,400   \$ 24,315,741   \$ 25,163,359   \$ 23,642,400   \$ 24,315,741   \$ 25,163,359   \$ 23,642,400   \$ 24,315,741   \$ 25,163,359   \$ 23,642,400   \$ 24,315,741   \$ 25,163,359   \$ 23,642,400   \$ 24,315,741   \$ 25,163,359   \$ 23,642,400   \$ 24,315,741   \$ 25,163,359   \$ 23,642,400   \$ 24,315,741   \$ 25,163,359   \$ 23,642,400   \$ 24,315,741   \$ 25,163,359   \$ 23,642,400   \$ 24,315,741   \$ 25,163,359   \$ 23,642,400   \$ 24,315,741   \$ 24,1600   \$ 25,163,359   \$ 23,642,400   \$ 24,160,000   \$ 23,960	variance		LIADOI ILD	1 1114	_	ROOLOTED	•	CEOTATED		AL/ADOI 1ED			RCES
25,163,359   23,599,318   22,419,400   24,315,741   221 INDIRECT COSTS RECOVERY   Subtotal   \$25,163,359   \$25,163,359   \$23,642,400   \$24,315,741   \$													U.F.
Subtotal   \$ 25,163,369   \$ 25,163,359   \$ 23,642,400   \$ 24,315,741   \$	716,423		24 315 741		0	22 419 400		23 599 318		25 163 359			
Subtotal   \$ 25,163,359   \$ 23,642,400   \$ 24,315,741   \$	(1,564,041)					, ,				-			
XPENDITURES		\$	24,315,741	\$			\$		\$	25,163,359	\$	Subtotal	
ERSONAL SERVICES   7,828,662   7,591,168   7,199,900   7,612,254   5   10   REGULAR PAY   1,116,328   1,116,328   1,060,500   718,000   10   SPECIAL PAY   32,500   32,396   30,800   1,878,098   30,800   1,878,098   30,800   1,878,098   30,800   1,878,098   30,800   1,878,098   30,800   1,878,098   30,800   1,878,098   30,800   1,878,098   30,800   1,878,098   30,800   1,878,098   30,800   1,878,098   30,800   1,878,098   30,800   1,878,098   30,800   1,878,098   30,800   1,878,098   30,800   1,878,098   30,800   1,878,098   30,800   1,878,098   30,800   3,80	(847,618)	\$	24,315,741	\$	0	23,642,400	\$	25,163,359	\$	25,163,359	\$	I Resources	Total F
ERSONAL SERVICES 01 REGULAR PAY 05 TEMPORARY PAY 10 SPECIAL PAY 10													DITUDES
101 REGULAR PAY   \$ 7,828,662 \$ 7,591,168 \$ 7,199,900 \$ 718,000									4				
1,116,328   1,116,328   1,060,500   718,000	(21,086)	\$	7,612,254	\$	0	7,199,900	\$	7,591,168	\$	7,828,662	\$		
1,50 FRINGE BENEFITS	398,328				0	1,060,500			·	1,116,328			MPORARY PAY
180 SALARY ADJUSTMENTS   253,932   780,259   754,600   148,795   790 OTHER PERSONAL SERVICES   60,224	32,396		-		0	30,800		32,396		32,500			PECIAL PAY
1790 OTHER PERSONAL SERVICES   60,224   -     -	(119,685)		1,878,098		0	1,668,600		1,758,413		1,921,678			RINGE BENEFITS
196   P. S. INTER-FUND CREDIT (NEG)   770,971   698,471   663,600   749,711   710,745   698,471   663,500   22,691   710,745   698,471   663,500   22,691   710,745   710,745   698,471   663,500   22,691   710,745   710,745   711,745	631,464		148,795		0	754,600		780,259		253,932			ALARY ADJUSTMENTS
196   P. S. INTER-FUND CHARGES   T. 10,745   688,471   663,500   (500,000)	-		-		-	-		-		60,224			THER PERSONAL SERVICES
	51,240		(749,711)		0)	(663,600)		(698,471)		(770,971)		)	S INTER-FUND CREDIT (NEG)
Subtotal   \$ 10,496,848 \$ 10,496,848 \$ 9,971,600 \$ 9,130,127 \$	675,780		22,691		0	663,500		698,471		710,745			S INTER-FUND CHARGES
SUPPLIES & SERVICES 301 GENERAL SUPPLIES 302 MEDICAL SUPPLIES 38,900 38,200 38,200 38,200 38,200 38,200 38,200 38,900 4,450 4,400 4,450 4,40,40 4,450 4,400 4,450 4,400 4,450 4,400 4,400 4,400 4,400 4,400	(281,716)		(500,000)		0)	(742,700)				(656,250)			ERSONNEL SAVINGS (NEG)
GENERAL SUPPLIES   \$ 587,152   \$ 587,152   \$ 558,000   \$ 829,970   \$ 8,000   \$ 8,500   \$ 5,900   \$ 8,500   \$ 5,900   \$ 8,500   \$ 6,900   \$ 8,500	1,366,721	\$	9,130,127	\$	0	9,971,600	\$	10,496,848	\$	10,496,848	\$	Subtotal	
MEDICAL SUPPLIES		7											IES & SERVICES
10.00   12.444,925   12.440,474   11.818,400   12.444,925   10.446,925   10.446,925   10.446,925   10.446,925   10.446,925   10.446,925   10.446,925   10.456,926   12.456,926   12.456,9	(242,818)	\$	829,970	\$	0	558,000	\$	587,152	\$	587,152	\$		ENERAL SUPPLIES
The company of the	3,000		5,900		0	8,500		8,900		8,900			EDICAL SUPPLIES
LEGAL	295,549		12,144,925		0	11,818,400		12,440,474		11,022,788		(TERNAL	ONTRACTUAL SERVICES - EXT
15   INSURANCE   10,355   10,355   9,900   11,180   142,439   524,039   497,900   644,300   59,452   127   MATERIAL MGNT DISCRETIONARY   12,250   12,250   11,700   24,160   126,053   1	100,350		3,000		0	98,200		103,350		103,350			EALTH CARE SERVICES
RENT	-		4,450							,			
REPAIRS AND MAINTENANCE   109,825   109,825   104,400   59,452   102,500   11,700   24,160   12,250   12,250   11,700   24,160   12,250   12,250   11,700   24,160   12,250   12,250   11,700   24,160   12,250   12,250   11,700   24,160   12,250   12,250   11,700   24,160   12,250   12,250   11,700   24,160   12,250   12,250   11,700   24,160   12,250   12,250   11,700   24,160   12,250   12,250   11,700   24,160   12,250	(825)												
MATERIAL MGNT DISCRETIONARY   12,250   12,250   11,700   24,160   2600   2,600   2,600   126,053   12,000   126,053   12,000	(120,261)												
129 FUEL   2,600   2,600   2,600   126,053	50,373								4				
TELECOM DISCRETIONARY   20,000   20,000   19,100   5,000	(11,910)					,						ARY	
13,540   1	(123,453)					,				,			
SAPITAL OUTLAY   Sapital sapit	15,000												
BASE LEVEL EQ SERVICES CHARGES   37,400   37,400   35,500   544,769     36 RISK MANAGEMENT   24,075   24,075   22,900   30,944     37 BASE LEVEL TELECOM   263,170   263,170   250,200   219,100     34 EMPLOYEE TRAVEL   98,221   98,221   93,500   87,706     35 EDUCATION   134,580   134,580   128,000   76,440     36 SUPPORT AND CARE OF PERSONS   268,696   268,696   255,300   220,300     37 MEDICAL CARE   5,650   5,650   5,400   -	(8,442)												
336   RISK MANAGEMENT   24,075   24,075   22,900   30,944     337   BASE LEVEL TELECOM   263,170   263,170   250,200   219,100     341   EMPLOYEE TRAVEL   98,221   98,221   93,500   87,706     342   EDUCATION   134,580   134,580   128,000   76,440     343   TRANSPORTATION/SHIPPING   36,850   36,850   35,100   38,720     345   SUPPORT AND CARE OF PERSONS   268,696   268,696   255,300   220,300     347   MEDICAL CARE   5,650   5,650   5,400   -	-												
BASE LEVEL TELECOM   263,170   263,170   250,200   219,100     EMPLOYEE TRAVEL   98,221   98,221   93,500   87,706     EMPLOYEE TRAVEL   98,221   98,221   93,500   87,706     EMPLOYEE TRAVEL   98,221   93,500   76,440     SUDUCATION   134,580   134,580   128,000   76,440     SUPPORT AND CARE OF PERSONS   268,696   268,696   255,300   220,300     EMPLOYEE   5,650   5,650   5,400   -	(507,369)		,			,						ARGES	
### EMPLOYEE TRAVEL 98,221 98,221 93,500 87,706 ### EDUCATION 134,580 134,580 128,000 76,440 ### EDUCATION/SHIPPING 36,850 36,850 35,100 38,720 ### SUPPORT AND CARE OF PERSONS 268,696 268,696 255,300 220,300 ### MEDICAL CARE 5,650 5,650 5,400 -	(6,869)												
#42 EDUCATION	44,070												
TRANSPORTATION/SHIPPING 36,850 36,850 35,100 33,720 36,850 35,100 36,720 36,850 36,850 36,850 35,100 36,720 36,850 36,850 36,850 36,850 36,720 36,850 36,850 36,850 36,850 36,720 36,850	10,515												
245     SUPPORT AND CARE OF PERSONS     268,696     268,696     255,300     220,300       247     MEDICAL CARE     5,650     5,650     5,400     -       250     UTILITIES     60,363     60,363     57,300     78,700       360     MISCELLANEOUS EXPENSE     1,670,379     436,652     414,700     1,481,508       372     S S INTER-FUND CREDIT (NEG)     - (282,000)     (267,900)     (1,404,656)       373     S S INTER-FUND CHARGES     265,559     282,000     267,900     710,000       375     BONDS AND RELATED EXPENSE     50,000     50,000     47,500     50,000       390     NON CAPITAL EQUIPMENT     Subtotal     15,275,369     14,512,800     16,496,180     \$       CAPITAL OUTLAY     20     EQUIPMENT     130,000     130,000     123,600     -	58,140												
MEDICAL CARE   5,650   5,650   5,400   -	(1,870)		,										
150 UTILITIES   60,363   60,363   57,300   78,700   160 MISCELLANEOUS EXPENSE   1,670,379   436,652   414,700   1,481,508   1,72   2 S INTER-FUND CREDIT (NEG)   - (282,000)   (267,900)   (1,404,656)   1,73   2 S INTER-FUND CHARGES   265,559   282,000   267,900   710,000   1,75	48,396		220,300									ONS	
1,670,379	5,650					,							
172   S S INTER-FUND CREDIT (NEG)   - (282,000) (267,900) (1,404,656)	(18,337)												
373   S S INTER-FUND CHARGES   265,559   282,000   267,900   710,000   710	(1,044,856)									1,670,379		`	
SUBSTANCE   SO,000   SO,000   47,500   SO,000   459,500   SUBSTANCE   SUBSTA	1,122,656									265 550		)	
Subtotal	(428,000)											25	
Subtotal \$ 15,275,369 \$ 15,275,369 \$ 14,512,800 \$ 16,496,180 \$  CAPITAL OUTLAY 120 EQUIPMENT	(459,500)				-	47,500		50,000		50,000		<b>D</b> E	
20 EQUIPMENT130,000		\$		\$	0	14,512,800	\$	15,275,369	\$	15,275,369	\$	Subtotal	ON CAPITAL EQUIPMENT
20 EQUIPMENT130,000123,600 -	·												AL OUTLAN
	130,000		_		0	123.600		130.000		130.000			
Subtotal \$ 130,000 \$ 123,600 \$ - \$		\$	-	\$		123,600	\$		\$	130,000	\$	Subtotal	
Total Expenditures \$ 25,902,217 \$ 25,902,217 \$ 24,608,000 \$ 25,626,307 \$	275,910	\$	25,626,307	\$	0	24,608,000	\$	25,902,217	\$	25,902,217	\$	xpenditures	Total Fxr
Operating Balance (Rev Exp.) \$ (738,858) \$ (965,600) \$ (1,310,566) \$	<u> </u>									<u> </u>	É		Total Exp

POS	SITION DISTRIBUTION	
•		
Dept	WORKING TITLE	FTE
22 HUMAN SERVICES	ACCOUNTANT I	1.0
•	ACCOUNTANT II	3.0
• •	ACCOUNTANT III	1.0
•	ACCOUNTING TECHNICIAN II	3.0
•	ADMINISTRATIVE ASSTNT I	2.0
•	ADMINISTRATIVE ASSTNT II	12.0
•	ADMINISTRATIVE ASSTNT III	5.0
	ADMINISTRATIVE COORD II	3.0
	ADMINISTRATIVE COORD IV	25.0
	ADMINISTRATIVE COORD VI	6.0
	CONTRACT SPECIALIST I	5.0
• •	FAMILY CASE SPECIALIST	20.0
•	FINANCIAL SERVICS ADM I	1.0
•	HEALTH EDUCATION COORDNTR	1.0
•	HOME VISITOR	22.0
•	HSG & HUMAN SVCS DIR	1.0
• •	HUMAN SERVICE MANAGER	2.0
• •	INSTRUCTOR	6.0
•	LEAD INTGRTD SYS DSGN ANL	1.0
•	LEAD PROGRAMMER-ANALYST	1.0
•	MANAGEMENT ANALYST II	1.0
• •	MANAGEMENT ANALYST III	1.0
• •	NUTRITIONIST II	1.0
•	PROFESSIONAL	1.0
•	PROGRAM ASSISTNCE REP III	6.0
•	PROGRAM COORDINATOR II	3.0
•	PROGRAMMER-ANALYST II	1.0
• •	REGISTERED NURSE III	1.0
•	SECRETARY	1.0
•	SENIOR DATABASE ANALYST	•
•		2.0
•	SENIOR INFRMTN SYST ANLST	1.0
• •	SERVICE DELIVRY COORD II	14.0
• •	SERVICE WORKER III	4.0
•	SWITCHBOARD OPERATOR	1.0
· •	TEACHER	39.0
• •	TEACHER'S AIDE I	7.0
• •	TEACHER'S AIDE II	32.0
	TEACHER'S ASSISTANT	26.0
	VOCATIONAL COUNSELOR	19.0
	WORD PROCESSING OPERTR II	5.0
Total		287.0

# TOTAL BUDGET BY PROGRAM FY 2000-01 HUMAN SERVICES Agency 220

Org Title		Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
2213 OPERATIONS	Totals:	\$ 350,566 \$ 350.566	\$ 960,000 \$ 960.000	\$ - \$ -	\$ 1,310,566 \$ 1,310,566	\$ - \$ -

	EXPENDITURES AND REVENUES BY AGENCY/OBJECT HUMAN SERVICES Agency 220												
		FI	FY 99-00 NAL/ADOPTED		FY 99-00 ESTATED	F	FY 99-00 PROJECTED	F	FY 00-01 INAL/ADOPTED	Vari	ance	%	
RESOURCES													
REVENUE													
<b>EXPENDITURES</b>													
PERSONAL SERVICES 701 REGULAR PAY		\$	236,354	\$	306,298	\$	291,000	\$	306,300	\$	(2)	0%	
705 TEMPORARY PAY 750 FRINGE BENEFITS 780 SALARY ADJUSTM			46,325		47,675 -		45,300		49,382 17,575		- (1,707) 17,575)	-4%	
790 OTHER PERSONA 795 P S INTER-FUND O			60,224		- (11,070)		- (10,500)		(22,691)	,	11,621	105%	
, 795 T STATER TOND C	Subtota	al \$	342,903	\$	342,903	\$	325,800	\$	350,566		(7,663)	-2%	
SUPPLIES & SERVICES 805 CONTRACTUAL SE	ERVICES - EXTERNAL		628,000		628,000		596,600		200,000	4:	28,000	68%	
860 MISCELLANEOUS 873 S S INTER-FUND ( 875 BONDS AND RELA	CHARGES		16,441 265,559 50,000		282,000 50,000		267,900 47,500		710,000 50,000	(4	28,000)	-152% 0%	
675 BONDS AND RELA	Subtota	ıl \$	960,000	\$	960,000	\$	912,000	\$	960,000	\$	-	0%	
CAPITAL OUTLAY													
	Total Expenditure	s \$	1,302,903	\$	1,302,903	\$	1,237,800	\$	1,310,566	\$	(7,663)	-1%	
Opera	ating Balance (Rev Exp.	) \$	(1,302,903)	\$	(1,302,903)	\$	(1,237,800)	\$	(1,310,566)	\$	7,663	1%	

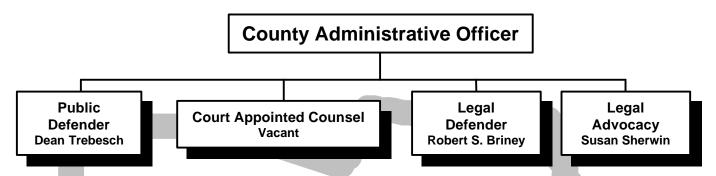
# TOTAL BUDGET BY PROGRAM FY 2000-01 HUMAN SERVICES GRANTS Agency 221

Org	Title		Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
2214	COST POOL		\$ (4)	\$ (3)	\$ -	\$ (7)	\$ -
:2242	TITLE IIA		1,412,112	1,014,645	φ - -	2,426,757	2,426,758
2243	TITLE IIC		35,341	553,100	=	588,441	588,442
2244	TITLE IIB		768,573	237,500	-	1,006,073	1,006,073
:2245	TITLE III (60%)		309,635	654,457	=	964,092	964,093
2246	DISCRETIONARY		177,184	397,605	-	574,789	574,789
2247	TITLE III (40%)		47,528	578,117	-	625,645	625,645
2251	TRANSPORTATION		273,851	2,840,359	-	3,114,210	3,114,211:
2252	COMMUNITY ACTION PROGRAMS		307,830	2,066,900	-	2,374,730	2,374,731
:2253	COMMUNITY SERVICES		-	357,500	-	357,500	357,500
2261	HEAD START	_	5,447,511	6,836,000	-	12,283,511	12,283,499
:		Totals:	\$ 8,779,561	\$ 15,536,180	\$ -	\$ 24,315,741	\$ 24,315,741

# EXPENDITURES AND REVENUES BY AGENCY/OBJECT HUMAN SERVICES GRANTS Agency 221

•											
•	FI	FY 99-00 NAL/ADOPTED		FY 99-00 RESTATED	Р	FY 99-00 ROJECTED	F	FY 00-01 INAL/ADOPTED	١	/ariance	%
RESOURCES											<del>~</del> :
REVENUE											:
615 GRANTS 621 INDIRECT COSTS RECOVERY		25,163,359		23,599,318 1,564,041		22,419,400 1,223,000		24,315,741	(	716,423 (1,564,041)	0 (1)
Subtotal	\$	25,163,359	\$	25,163,359	\$	23,642,400	\$	24,315,741	\$	(847,618)	-3%
Total Resources	\$	25,163,359	\$	25,163,359	\$	23,642,400	\$	24,315,741	\$	(847,618)	-3%
EXPENDITURES											
PERSONAL SERVICES											•
701 REGULAR PAY	\$	7,592,308	\$	7,284,870	\$	6,908,900	\$	7,305,954	\$	(21,084)	0%
705 TEMPORARY PAY		1,116,328		1,116,328		1,060,500		718,000		398,328	36%
† 710 SPECIAL PAY		32,500		32,396		30,800				32,396	100%
• 750 FRINGE BENEFITS		1,875,353		1,710,738		1,623,300		1,828,716		(117,978)	-7%
• 780 SALARY ADJUSTMENTS		253,932		780,259		754,600		131,220		649,039	83%
795 PS INTER-FUND CREDIT (NEG)		(770,971)		(687,401)		(653,100)		(727,020)		39,619	6%
796 PSINTER-FUND CHARGES		710,745		698,471		663,500		22,691	k	675,780	97%
797 PERSONNEL SAVINGS (NEG)	•	(656,250)	\$	(781,716)	Φ.	(742,700)	\$	(500,000)	•	(281,716)	-36%
Subtotal	Ф	10,153,945	Ф	10,153,945	\$	9,645,800	Ф	8,779,561	Ф	1,374,384	14%
SUPPLIES & SERVICES								`	◂		:
801 GENERAL SUPPLIES	\$	587,152	\$	587,152	\$	558,000	\$	829.970	\$	(242,818)	-41%
802 MEDICAL SUPPLIES	•	8,900	•	8,900	•	8,500	*	5,900	•	3,000	34%
805 CONTRACTUAL SERVICES - EXTERNAL		10,394,788		11,812,474		11,221,800		11,944,925		(132,451)	-1%
: 807 HEALTH CARE SERVICES		103,350		103,350		98,200		3,000		100,350	97%
: 810 LEGAL		4,450		4,450		4,200		4,450		-	0%:
: 815 INSURANCE		10,355		10,355		9,900		11,180		(825)	-8%
: 820 RENT		442,439		524,039		497,900		644,300		(120,261)	-23%
825 REPAIRS AND MAINTENANCE		109,825		109,825		104,400		59,452		50,373	46%
827 MATERIAL MGNT DISCRETIONARY		12,250		12,250		11,700		24,160		(11,910)	-97%
• 829 FUEL		2,600	- 1	2,600		2,600		126,053		(123,453)	-4748% 75%
830 TELECOM DISCRETIONARY		20,000		20,000		19,100		5,000		15,000	-166% <b>.</b>
<ul> <li>832 COUNTY COUNSEL</li> <li>833 EMPLOYEE BENEFITS ADMINISTRATION</li> </ul>		5,098 31,219		5,098 31,219		4,800 29,700		13,540 31,219		(8,442)	-166%
834 BASE LEVEL EQ SERVICES CHARGES		37,400		37,400		35,500		544,769		(507,369)	-1357%
836 RISK MANAGEMENT		24,075		24,075		22,900		30,944		(6,869)	-29% •
837 BASE LEVEL TELECOM		263,170		263,170		250,200		219,100		44,070	17%
• 841 EMPLOYEE TRAVEL		98,221		98,221		93,500		87,706		10,515	11%
• 842 EDUCATION		134,580		134,580		128,000		76,440		58,140	43%
843 TRANSPORTATION/SHIPPING		36,850		36,850		35,100		38,720		(1,870)	-5%
845 SUPPORT AND CARE OF PERSONS		268,696		268,696		255,300		220,300		48,396	18%
847 MEDICAL CARE		5,650		5,650		5,400		=		5,650	100%
\$ 850 UTILITIES		60,363		60,363		57,300		78,700		(18,337)	-30%
860 MISCELLANEOUS EXPENSE		1,653,938		436,652		414,700		1,481,508		(1,044,856)	-239%
• 872 \$ S INTER-FUND CREDIT (NEG)		-		(282,000)		(267,900)		(1,404,656)		1,122,656	398%
• 890 NON CAPITAL EQUIPMENT	_	-	•	- 44.045.000	Φ.	-	Φ.	459,500	Φ./	(459,500)	00/
Subtotal	\$	14,315,369	\$	14,315,369	\$	13,600,800	\$	15,536,180	\$ (	(1,220,811)	-9%
CAPITAL OUTLAY											:
920 EQUIPMENT		130,000		130.000		123,600		_		130,000	100%
Subtotal	\$	130,000	\$	130,000	\$	123,600	\$	-	\$	130,000	100%
<u>:</u>			Ė								:
Total Expenditures	\$	24,599,314	\$	24,599,314	\$	23,370,200	\$	24,315,741	\$	283,573	1%
Operating Balance (Rev Exp.)	\$	564,045	\$	564,045	\$	272,200	\$	-	\$	564,045	100%

# Indigent Representation (33)



#### **Mission**

To protect the fundamental rights of all individuals, by providing effective legal representation for indigent people facing criminal changes, juvenile adjudications, dependency and severance proceedings, and mental health commitments, when appointed by Maricopa County Superior and Justice Courts.

### **Program Goals**

#### Public Defender

- To protect the rights of our clients and guarantee that they receive equal protection under the law, regardless of race, creed, national origin or socio-economic status.
- To obtain and promote dispositions that are effective in reducing recidivism, improving clients' well-being and enhancing quality of life for all.
- Constitutional responsibilities and mandates are fulfilled.
- To enhance the professionalism and productivity of all staff.
- To produce the most respected and well-trained attorneys in the criminal defense community.
- To work in partnership with other agencies to improve access to justice and develop rational justice system policies.
- To achieve recognition as an effective and dynamic leader among organizations responsible for legal representation of indigent people.
- To perform our obligations in a fiscally responsible manner.

#### Legal Defender

- Continue to work with the Office of the Public Defender and Court-Appointed Court Counsel to maximize the efficiency and effectiveness of services offered by the Indigent Representation Agency.
- Continue to explore means of transmitting case-related documents electronically between various court agencies.
- Review organization chart periodically in relation to supervisors' responsibilities as the number of staff and possible locations grow over the next several years.
- Explore expansion of EDC and other felony case-processing centers to incorporate any additional cases that can be expeditiously resolved in those settings.

#### Office of Court Appointed Counsel

To achieve a competent, cost-effective system of legal representation that recognizes and accommodates the changing needs of a growing community.

### **Community Impact**

The Maricopa County Indigent Representation Agency ensures that cost-effective, high quality legal representation is provided to indigent individuals. Indigent defendants have a constitutional right to legal representation, and it is the role of this organization to protect this right. Failure to provide effective representation places defendants at risk in terms of loss of liberty, property, and, in some instances, life.

#### **Performance Measures**

	••••••		• • • • • • • • • • • • • • • • • • • •	FY 00-01
Activity Performance Measures:	FY 97-98	FY 98-99	FY 99-00	(Proj.)
PD-Homicides	136	158	164	167
PD-SCAC	291	302	313	358
PD-Other Felony	21535	20013	21875	23397
PD-Probation Revocations	9593	11047	12392	13672
PD-Misdemeanor	4825	4082	4097	3802
PD-Appeals/PCR's	786	771	783	879
PD-PCR's	235	305	241	270
PD-Adult Appeals	446	516	469	537
PD-Juvenile Appeals	73	140	113	149
PD-Juvenile Delinquencies	10195	9363	10010	10707
PD-Trials	482	556	535	617
PD-Avg. Mo. Active Trial Caseload	25.94	22.25	25.52	24.82
PD-Avg, Mo. Active Juvenile Caseload	59.04	61.73	64.35	71.03
PD-Jail Sites Served			5	5
PD-Justice Courts Served			24	24
PD-Criminal Divisions Served			26	26
PD-Commissioners Served			10.5	10.5
PD-Juvenile Judicial Officers Served			17	18
PD-Justice Court Calendars Served Per Week			51	51
LD-Criminal Felony Cases	2545	3044	3826	3211
LD-Criminal Major Felony Cases	129	111	123	123
LD-Criminal Misdemeanor Cases				15
LD-Probation Violations				275
LD-Witness Representation				25
LD-Criminal Trials				48
LD-Jail Sites Served				5
LD-Justice Courts Served				0
LD-Criminal Divisions Served				26
LD-Commissioners Served				10.5

Activity Performance Measures (cont.):	FY 97-98	FY 98-99	FY 99-00	FY 00-01 (Proj.)
OCAC-Trials and Major Felonies	2883	2341	2204	See Note
OCAC-Appeals, PCRs, Appeal/PCRs	385	396	445	See Note
OCAC-Juvenile Delinquencies	3713	3187	3263	See Note
OCAC-Death Penalty Cases	N/A	21	25	See Note
OCAC-Sexual Predator Cases	N/A	N/A	51	See Note

Note: Performance Measures for OLA and FY01 projections for OCAC are unavailable at this time.

• • • • • • • • • • • • • • • • • • • •	• • •		 L SUMMARY BY FUN					<b>7</b>	•
			INDIGENT REPRESENT	ATI	ON				
FUND TYPE		Personal Services	Supplies & Services		Capital Outlay	T	otal Expenses	Total	Revenue
GENERAL FUND	\$	25,248,600	\$ 7,025,570	\$	421,234	\$	32,695,404	\$	100,000
SPECIAL REVENUE		1,280,139	363,125		5,980		1,649,244		1,649,244
TOTAL FUNDS	\$	26,528,739	\$ 7,388,695	\$	427,214	\$	34,344,648	\$	1,749,244

				EPRESENTAT	ION						
	F	FY 99-00	ера	rtment 33 FY 99-00		FY 99-00		FY 00-01			
RESOURCES	FINA	L/ADOPTED		RESTATED	P	ROJECTED	FII	NAL/ADOPTED		Variance	%
<u>KEOOGKOEO</u>											
REVENUE 615 GRANTS		700 400		1 001 100		1 010 501		1 C10 FE0		E00 406	F00
620 INTERGOVERNMENTAL		728,402 129,321		1,021,132 129,321		1,010,581 95,000		1,619,558 129,686		598,426 365	59% 0%
621 INDIRECT COSTS RECOVERY		-		-		5,704		-		-	0,
635 FEES & CHARGES		-		-		158,693		-		-	
680 TRANSFERS IN FROM OTHER FUNDS	_	-	_	-	_	1,934	_	-	_	-	
Subtotal	\$	857,723	\$	1,150,453	\$	1,271,912	\$	1,749,244	\$	598,791	52%
Total Resources	\$	857,723	\$	1,150,453	\$	1,271,912	\$	1,749,244	\$	598,791	52%
EXPENDITURES											
PERSONAL SERVICES											
701 REGULAR PAY	\$	19,639,361	\$	20,132,814	\$	18,510,627	\$	21,789,704	\$	(1,656,890)	-8%
705 TEMPORARY PAY		152,600		152,600		268,923		240,834		(88,234)	-58%
710 SPECIAL PAY		-				4,126		4,126		(4,126)	
750 FRINGE BENEFITS		3,425,989		3,467,382		3,307,505		3,932,576		(465,194)	-13%
780 SALARY ADJUSTMENTS		1,159,509		829,767		948,487		1,509,335		(679,568)	-82%
790 OTHER PERSONAL SERVICES 795 P S INTER-FUND CREDIT (NEG)		(28,263)		2,202 (32,744)		(33,572)		(32,744)		2,202	100% 0%
796 P S INTER-FUND CHARGES		19,382		19,382		19,382		19,382		_	09
797 PERSONNEL SAVINGS (NEG)		(741,108)		(741,108)		(741,108)		(934,474)		193,366	26%
Subtotal	\$	23,627,470	\$	23,830,295	\$	22,284,370	\$	26,528,739	\$	(2,698,444)	-119
SUPPLIES & SERVICES											
801 GENERAL SUPPLIES	\$	301,478	\$	316,911	\$	319,095	\$	363,015	\$	(46,104)	-15%
802 MEDICAL SUPPLIES		3,144		· -		· -				-	
805 CONTRACTUAL SERVICES - EXTERNAL		3,433,350		3,463,635		3,872,114		2,321,677		1,141,958	33%
807 HEALTH CARE SERVICES		-		1,500		1,000		1,000		500	33%
810 LEGAL		2,780,027		2,697,560		1,970,056		1,591,974		1,105,586	419
815 INSURANCE		1,520		1,520		1,705		1,705		(185)	-12%
820 RENT		1,506,567		1,504,068		1,437,396		1,946,700		(442,632)	-29%
825 REPAIRS AND MAINTENANCE		48,002		43,142		66,104		66,729		(23,587)	-55%
826 FACILITIES MGMT DISCRETIONARY 827 MATERIAL MGNT DISCRETIONARY		223 16,000		223 16,000		223 16,755		223 15,309		- 691	09 49
828 MOTOR POOL		24,373		24,373		20,836		24,970		(597)	-2%
829 FUEL		7,621		7,621		7,510		9,010		(1,389)	-18%
830 TELECOM DISCRETIONARY		74,165		75,388		42,891		41,573		33,815	45%
834 BASE LEVEL EQ SERVICES CHARGES				-		180		180		(180)	
838 TELECOM WIRELESS SYSTEMS		-				-		11,000		(11,000)	
841 EMPLOYEE TRAVEL		125,000		126,333		118,441		140,347		(14,014)	-119
842 EDUCATION		123,393		121,104		121,183		151,954		(30,850)	-25%
843 TRANSPORTATION/SHIPPING		36,550		53,050		25,419		55,000		(1,950)	-4%
844 JUDICIAL TRAVEL		179,160		179,693		35,260		37,965		141,728	79%
850 UTILITIES		2,300		2,300		390		390		1,910	83%
860 MISCELLANEOUS EXPENSE		265,720		309,323		273,124		607,974		(298,651)	-97%
865 NON-OPERATING RESERVES		-		59,431		59,431		-		59,431	100%
880 TRANSFERS OUT TO OTHER FUNDS Subtotal	\$	8,928,593	\$	9,003,175	\$	(1,934) 8,387,179	\$	7,388,695	\$	1,614,480	189
		, -,			•	, - , -		, ,	-	, ,	
CAPITAL OUTLAY		400 471		044.000		044.000		000.044		(4.07.50.4)	700
920 EQUIPMENT		188,474		214,630		211,366		382,214		(167,584)	-78%
930 TRANSPORTATION Subtotal	\$	60,508 248,982	\$	49,675 264,305	\$	49,675 261,041	\$	45,000 427,214	\$	4,675 (162,909)	-62%
		22 905 045	¢.		¢						-4%
Total Expenditures	Ψ	32,805,045	φ	33,097,775	\$	30,932,590	φ	34,344,648	\$	(1,246,873)	-47
Operating Balance (Rev Exp.)	\$	(31,947,322)	\$	(31,947,322)	\$	(29,660,678)	\$	(32,595,404)	\$	(648,082)	-2%

POSITIO	ON DISTRIBUTION	••••••
Dept	WORKING TITLE	FTE_
33 INDIGENT REPRESENTATION	ADMINISTRATIVE	6.0
•	ADMINISTRATIVE ASSTNT I	12.0:
• •	ADMINISTRATIVE ASSTNT II	9.0
•	ADMINISTRATIVE ASSTNT III	9.0
•	ADMINISTRATIVE COORD II	1.0
•	ADMINISTRATIVE COORD III	8.0
•	ADMINISTRATIVE COORD IV	1.0
•	ADMINISTRATIVE COORD V	3.0
	ADMINISTRATIVE COORD VI	1.0
	ADMINISTRATOR I	2.0
	CLERK I	2.0
	CLERK III	1.0
•	CLERK IV	1.0
•	CLIENT SERVICES ASSTNT I	3.0
•	CLIENT SERVICES ASSTNT II	9.0
•	CLIENT SERVICES COORD I	5.0
•	CLIENT SERVICES COORD II	6.0
•	CONTRACT SPECIALIST III	1.0
•	DEFENDER ATTY I	32.0
•	DEFENDER ATTY II	35.0
• •	DEFENDER ATTY III	49.5
•	DEFENDER ATTY IV	29.5
•	DEFENDER ATTY V	48.5
•	DEFENDER CHF CRIM INV	1.0
•	DEFENDER INVEST I	5.0
	DEFENDER INVEST II	7.0
•	DEFENDER INVEST III	16.0
•	DEFENDER INVEST IV	6.0
•	DEFENDER LAW CLERK	6.0
•	DEFENDER SR CNSL I	19.0
•	DEFENDER SR CNSL II	9.0
•	FINANCIAL SERVICS ADM II	1.0
•	LEAD SYSTEMS ANALYST	1.0
•	LEGAL ASSISTANT	16.0
•	LEGAL ASSISTANT SUPERVISR	1.0
•	LEGAL DEFENDER	1.0
•	LEGAL SECRETARY I	20.0
•	LEGAL SECRETARY II	19.0
	LEGAL SECRETARY III	26.0
• •	MANAGEMENT ANALYST IV	2.0
•	PROCESS SERVER	1.0
•	PROFESSIONAL	15.8
•	PROJECT LEADER	1.0
•	PROJECT MANAGER	1.0
•	PUBLIC DEFENDER	1.0
•	SR DEPUTY PUBLIC DEFENDER	1.0
•	SUPERVISORY	1.0
•	SUPPORT SERVICES	1.0:
•	SYSTEMS & PROGRAMMING MGR	•
•	SYSTEMS ADMINISTRATOR II	2.0:
	SYSTEMS ANALYST I	1.0
•	TECHNICAL	4.0
• Total	TRAINEE	466.3
Total		400.3

#### TOTAL BUDGET BY PROGRAM FY 2000-01

#### INDIGENT REPRESENTATION

Agency 330

Org	Title		Personal Services	Supplies & Services	Capital C	Outlay	Total Expenditures	F	Revenue
									<del></del> :
3311	PUBLIC DEFENDER/ADMINISTRATION		\$ 1,075,557	\$ 2,608,507	\$ 224	,400	\$ 3,908,464	\$	-
3312	PUBLIC DEFENDER/TRIAL		14,271,420	-		-	14,271,420		- :
:3313	PUBLIC DEFENDER/JUVENILE		2,809,352	-		-	2,809,352		-
3314	PUBLIC DEFENDER/APPEALS		1,746,368	-		-	1,746,368		-
:3341	LEGAL DEFENDER/ADMINISTRATION		441,919	440,830	18	,000	900,749		-
3342	LEGAL DEFENDER/TRIAL		1,419,423	-		-	1,419,423		-
:3343	LEGAL DEFENDER/MAJOR FELONIES		878,256	-		-	878,256		-
3371	INDIGENT DEFENSE ADMINISTRATIO		469,329	1,064,004		-	1,533,333		-
3372	INFORMATION SYSTEMS		342,405	39,832		-	382,237		-
3373	CONTRACT ADMINISTRATION		253,750	9,917		-	263,667		-
3382	CRIMINAL TRIAL		-	361,670		-	361,670		-
:3383	JUVENILE DELINQUENCY		-	1,044,771		-	1,044,771		-
3384	CRIMINAL APPEALS		-	345,740		-	345,740		-
3385	SEXUAL PREDATOR		-	342,539		-	342,539		-
3392	MAJOR FELONIES			475,944		-	475,944		100,000
		Totals:	\$ 25,248,600	\$ 7,025,570	\$ 421	,234	\$ 32,695,404	\$	100,000

# EXPENDITURES AND REVENUES BY AGENCY/OBJECT INDIGENT REPRESENTATION Agency 330

	FY 99-00 FINAL/ADOPTED	FY 99-00 RESTATED	FY 99-00 PROJECTED	FY 00-01 FINAL/ADOPTED	Variance	%
RESOURCES						
REVENUE						
620 INTERGOVERNMENTAL	100,000	100,000	95,000	100,000	-	
635 FEES & CHARGES	-	-	158,693	-	-	
680 TRANSFERS IN FROM OTHER FUNDS	- *	- 100 000	1,934		-	
Subtotal	\$ 100,000	\$ 100,000	\$ 255,627	\$ 100,000	\$ -	0%
Total Resources	\$ 100,000	\$ 100,000	\$ 255,627	\$ 100,000	\$ -	0%
EXPENDITURES						
PERSONAL SERVICES						
	\$ 19,224,393	\$ 19,622,943	\$ 18,019,394	\$ 21,204,372	\$ (1,581,429)	-89
705 TEMPORARY PAY	152,600	152,600	268,923	240,834	(88,234)	-589
710 SPECIAL PAY		<u>-</u>	4,126	4,126	(4,126)	
750 FRINGE BENEFITS	3,356,023	3,375,851	3,219,406	3,821,898	(446,047)	-139
780 SALARY ADJUSTMENTS	1,157,502	739,124	856,187	916,344	(177,220)	-249
795 P S INTER-FUND CREDIT (NEG)	-	-	(828)	,	19,382	
796 P S INTER-FUND CHARGES	19,382	19,382	19,382	19,382	-	09
797 PERSONNEL SAVINGS (NEG)	(725,757)	(725,757)	(725,757)	(938,974)	213,217	299
Subtotal	\$ 23,184,143	\$ 23,184,143	\$ 21,660,833	\$ 25,248,600	\$ (2,064,457)	-99
SUPPLIES & SERVICES						
801 GENERAL SUPPLIES	\$ 294,478	\$ 299,060	\$ 304,244	\$ 354,122	\$ (55,062)	-18
802 MEDICAL SUPPLIES	3,144	-	-	-		k.
805 CONTRACTUAL SERVICES - EXTERNAL	3,414,350	3,412,850	3,830,061	2,281,991	1,130,859	33'
807 HEALTH CARE SERVICES	-	1,500	1,000	1,000	500	339
810 LEGAL	2,776,527	2,676,527	1,967,023	1,588,941	1,087,586	419
815 INSURANCE	1,520	1,520	1,705	1,705	(185)	-12
820 RENT	1,466,737	1,455,569	1,388,897	1,906,870	(451,301)	-319
825 REPAIRS AND MAINTENANCE	48,002	42,500	65,462	66,729	(24,229)	-579
826 FACILITIES MGMT DISCRETIONARY 827 MATERIAL MGNT DISCRETIONARY	223 4,000	223 4,000	223 4,755	223 4,020	(20)	0° -1°
827 MATERIAL MGNT DISCRETIONARY 828 MOTOR POOL	24,373	24,373	20,836	24,970	(597)	-2
829 FUEL	7,621	7,621	7,510	9,010	(1,389)	-18°
830 TELECOM DISCRETIONARY	74,165	73,070	40,573	40,573	32,497	449
834 BASE LEVEL EQ SERVICES CHARGES	7-1,100	70,070	180	180	(180)	
838 TELECOM WIRELESS SYSTEMS	_		-	11,000	(11,000)	
841 EMPLOYEE TRAVEL	8,000	8,000	108	15,108	(7,108)	-89
842 EDUCATION	17,572	15,100	16,000	24,119	(9,019)	-60
843 TRANSPORTATION/SHIPPING	36,550	53,050	25,419	55,000	(1,950)	-4
844 JUDICIAL TRAVEL	179,160	179,160	34,727	37,965	141,195	79
850 UTILITIES	2,300	2,300	390	390	1,910	83
860 MISCELLANEOUS EXPENSE	255,475	297,925	267,971	601,654	(303,729)	-102
865 NON-OPERATING RESERVES	<u>-</u>	59,431	59,431	-	59,431	100
Subtotal	\$ 8,614,197	\$ 8,613,779	\$ 8,036,515	\$ 7,025,570	\$ 1,588,209	189
CAPITAL OUTLAY						
920 EQUIPMENT	188,474	204,400	201,136	376,234	(171,834)	-84
930 TRANSPORTATION	60,508	45,000	45,000	45,000	-	0
Subtotal		\$ 249,400	\$ 246,136	\$ 421,234	\$ (171,834)	-69
Total Expenditures	\$ 32,047,322	\$ 32,047,322	\$ 29,943,484	\$ 32,695,404	\$ (648,082)	-2
-	<u> </u>	7. 7.	* -,,	<u> </u>	· (//	
Operating Balance (Rev Exp.)	\$ (31,947,322)	\$ (31,947,322)	\$ (29,687,857)	\$ (32,595,404)	\$ 648,082	2

# TOTAL BUDGET BY PROGRAM FY 2000-01 INDIGENT REPRESENTATION GRANTS Agency 331

Org	Title		Personal Services	Supplies & Services	Сар	ital Outlay	Ex	Total penditures	Revenue
3332 3333 3334			\$ 313,945 - -	\$ - - 29.686	\$	-	\$	313,945 - 29.686	\$ 313,945 - 29,686
		Totals:	\$ 313,945	\$ 29,686	\$	-	\$	343,631	\$ 343,631

## EXPENDITURES AND REVENUES BY AGENCY/OBJECT INDIGENT REPRESENTATION GRANTS Agency 331

		FY 99-00 FINAL/ADOPTED		Y 99-00 STATED	P	FY 99-00 ROJECTED		FY 00-01 FINAL/ADOPTED	_	/ariance	%
RES	DURCES										
:REVI	ENUE										. :
	GRANTS	295,500		347,331		306,800		313,945		(33,386)	(0):
		29,321		29,321				29,686		365	0
621	INDIRECT COSTS RECOVERY Subtotal	\$ 324,821	•	376,652	Φ.	5,704 312,504	¢	343.631	\$	(33,021)	-9%
:	Subtotal	Φ 324,021	Φ	370,032	Φ	312,304	Φ	343,031	φ	(33,021)	-9%
	Total Resources	\$ 324,821	\$	376,652	\$	312,504	\$	343,631	\$	(33,021)	-9%
EYD	ENDITURES										:
. —	SONAL SERVICES										:
	REGULAR PAY	\$ 280,467	\$	258,426	\$	243,991	\$	234,312	\$	24,114	9%
: 750	FRINGE BENEFITS	51,634	•	47,057		44,110	Ť	44,291	•	2,766	6%
: 780	SALARY ADJUSTMENTS	2,007		31,836		28,805		24,939		6,897	22%
	OTHER PERSONAL SERVICES	-		2,202		-		-		2,202	100%
	P S INTER-FUND CREDIT (NEG)	(19,382)		(19,382)		(19,382)		-		(19,382)	-100%
797	PERSONNEL SAVINGS (NEG)	(9,971)		(9,971)		(9,971)	•	10,403	•	(20,374)	-204%
:	Subtotal	\$ 304,755	\$	310,168	\$	287,553	\$	313,945	\$	(3,777)	-1%
SUP	PLIES & SERVICES										•
	GENERAL SUPPLIES	\$ 3.000	\$	3.000	\$	_	\$	_	\$	3,000	100%
	CONTRACTUAL SERVICES - EXTERNAL	7,000	•	38,418	•	29,686	•	29,686	*	8,732	23%
810	LEGAL	3,000		18,000		,		-		18,000	100%
: 842	EDUCATION	821		821		-		-		821	100%
: 860	MISCELLANEOUS EXPENSE	6,245		6,245		-		-		6,245	100%
: 880	TRANSFERS OUT TO OTHER FUNDS	-				(1,934)		-		-	:
:	Subtotal	\$ 20,066	\$	66,484	\$	27,752	\$	29,686	\$	36,798	55%
CAP	ITAL OUTLAY										:
	Total Expenditures	\$ 324,821	\$	376,652	\$	315,305	\$	343,631	\$	33,021	9%
	Operating Balance (Rev Exp.)	\$	\$		\$	(2,801)	\$	-	\$	-	

%

#### **TOTAL BUDGET BY PROGRAM** FY 2000-01 INDIGENT REPRESENTATION SPECIAL Agency 332

Org	Title		-	Personal Services	upplies & Services	Сар	ital Outlay	Ex	Total penditures	Revenue
3321 3351	PUBLIC DEFENDER TRAINING FUND LEGAL DEFENDER TRAINING FUND		\$	141,455	\$ 291,619 32,000	\$	-	\$	433,074 32,000	\$ 433,074 32,000
:		Totals:		141,455	323,619		-		465,074	465,074

#### **EXPENDITURES AND REVENUES BY AGENCY/OBJECT** INDIGENT REPRESENTATION SPECIAL Agency 332 FY 99-00 FY 99-00 FY 99-00 FY 00-01 **FINAL/ADOPTED RESTATED PROJECTED** FINAL/ADOPTED Variance RESOURCES 432,902 432,902 462,882 432,902 \$ Subtotal \$ 432.902 462.882 465.074 Total Resources \$ 432,902 \$ 432,902 \$ 462,882 465,074 \$ PERSONAL SERVICES 701 REGULAR PAY \$ 134,501 133,350 \$ 131,063 132,974 \$ 18,332 22,480 750 FRINGE BENEFITS 22,754 23,884 780 SALARY ADJUSTMENTS 1,210 3,771 3,862 795 P S INTER-FUND CREDIT (NEG) (8,881)(13,362)(13,362)(13,362)797 PERSONNEL SAVINGS (NEG) (5,380)(5,380)(5,380)(5,903)Subtotal \$ 138,572 138,572 \$ 138,572 141,455

## TOTAL BUDGET BY PROGRAM FY 2000-01 INDIGENT REPRESENTATION FILL THE GAP

Agency 333

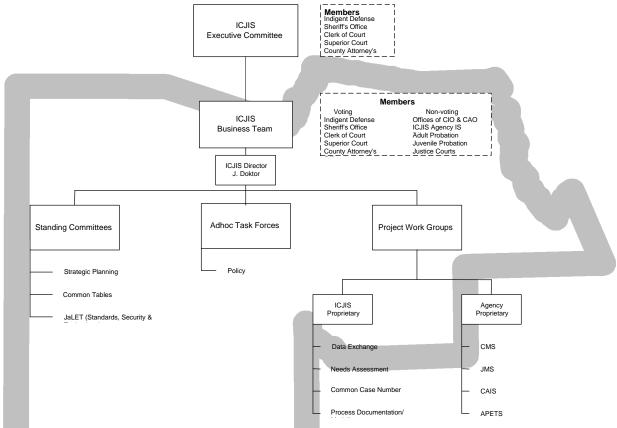
Org	Title		Personal Services	Supplies & Services	Са	pital Outlay	Ex	Total penditures	Revenue
3335	FILL THE GAP	Ş	\$ 824,739	\$ 9,820	\$	5,980	\$	840,539	\$ 840,539
:	Т	otals:	\$824,739	\$9,820		\$5,980		\$840,539	\$840,539

## EXPENDITURES AND REVENUES BY AGENCY/OBJECT INDIGENT REPRESENTATION FILL THE GAP Agency 333

	FY 99-00 FINAL/ADOPTED			7 99-00 STATED	F	FY 99-00 PROJECTED		FY 00-01 FINAL/ADOPTED	,	Variance	%
RESOURCES											
REVENUE											•
615 GRANTS		-		240,899		240,899		840,539		599,640	2
Subtotal	\$	-	\$	240,899	\$	240,899	\$	840,539	\$	599,640	249%
Total Resources	\$	-	\$	240,899	\$	240,899	\$	840,539	\$	599,640	249%
EXPENDITURES PERSONAL SERVICES							-1				:
701 REGULAR PAY	\$	_	\$	118,095	\$	116,179	\$	218,046	\$	(99,951)	-85%
750 FRINGE BENEFITS	Ψ	- (		21,720	Ψ	21,509	Ψ	42,503	Ψ	(20,783)	-96%
780 SALARY ADJUSTMENTS		-		57,597		59,724		564,190		(506,593)	-880%
Subtotal	\$	-	\$	197,412	\$	197,412	\$	824,739	\$	(627,327)	-318%
											:
SUPPLIES & SERVICES	•		<b>^</b>	40.054	•	40.054	•	4.000	Φ.	5.050	550/
\$ 801 GENERAL SUPPLIES \$ 805 CONTRACTUAL SERVICES - EXTERNAL	\$		\$	10,851 367	\$	10,851 367	Ъ	4,893	Ъ	5,958 367	55% 100%
810 LEGAL				2,533		2,533		2,533		307	0%
820 RENT		-		8,669		8,669		-		8,669	100%
825 REPAIRS AND MAINTENANCE		-		642		642		_		642	100%
830 TELECOM DISCRETIONARY		-		2,318		2,318		1,000		1,318	57%
841 EMPLOYEE TRAVEL		-		1,333		1,333		1,094		239	18%
842 EDUCATION		-		183		183		-		183	100%
844 JUDICIAL TRAVEL		-		533		533		-		533	100%
860 MISCELLANEOUS EXPENSE		-		1,153		1,153		300		853	74%
Subtotal	\$	-	\$	28,582	\$	28,582	\$	9,820	\$	18,762	66%
CAPITAL OUTLAY											:
920 EQUIPMENT				10,230		10.230		5.980		4.250	42%
930 TRANSPORTATION		_		4.675		4,675		5,960		4,230	100%
Subtotal	\$	-	\$	14,905	\$	14,905	\$	5,980	\$	8,925	60%
T. 1.15	Φ.		<b>♂</b>	240.899	ď	240.899	ď	840.539	ď	(599,640)	-249%
Total Expenditures	\$	-	Φ	240,899	Ф	∠40,899	\$	840,539	\$	(599,640)	-249%

## Integrated Criminal Justice Information Systems (42)

## ICJIS COMMITTEE STRUCTURE - APRIL 2000



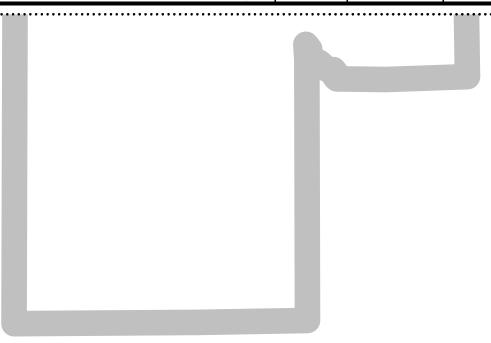
#### **Mission**

To enhance public safety, improve service to the community, and promote quality justice and law enforcement decision-making by sharing information that is timely, secure, reliable, and comprehensive.

## **Program Goals**

- Address increasing workloads demands by sharing data between agencies by 2002.
- Exchange timely and accurate information with criminal justice entities (federal, state, local) and public by implementing an integrated data system.
- Streamline the criminal justice system processes where functions are ineffective or costly through collaborative change management system. To provide a community based Justice Court System. Continue to reduce Court Clerk turnover.

Activity Performance Measures:	FY 97-98	FY 98-99	FY 99-00 (Est.)	FY 00-01 (Proj.)
Dollars spent	\$0	\$2,464,000	\$20,000,000	\$70,000,000
Percentage completion:				
-4 <sup>th</sup> Avenue Jail			4%	10%
-Lower Buckeye Jail			3%	5%
-Juvenile Detention Facilities/Courts			5%	30%
-Jackson Street Parking Structure			10%	100%
Adult detention cost per bed	N/A	N/A	\$85,000	\$85,000
3139 beds total				
Benchmark = \$80,000				
Juvenile detention cost per bed	N/A	N/A	\$170,000	\$170,000
388 beds total				
Benchmark = \$174,000				
Jackson Street Parking Structure cost per space			\$9,400	\$9,400
1,000 spaces total, includes 120 below grade			· ·	
Benchmark = 9,000				
Mesa Juvenile Parking Structure cost per space			\$7,500	\$7,500
300 above ground spaces total				
Benchmark = \$7,500				



## DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY JUSTICE & LAW ENFORCEMENT INTEGRATION

Department 42

FUND TYPE	Personal Ser	rvices	Supplies &	Services	Capital O	utlay	Total E	xpenses	Total R	evenue
SPECIAL REVENUE	1	20,635		1,619,365	1	60,000		1,900,000		
TOTAL FUNDS	\$ 1	20,635	\$	1,619,365	\$ 1	60,000	\$	1,900,000	\$	

			EMENT INTEGI		ENT/OBJECT		3		
	FY 9	9-00 DOPTED	FY 99-00 RESTATED		FY 99-00 PROJECTED	RI	FY 00-01 ECOMMENDED	Variance	%
EXPENDITURES	THEALTA	50. 125	REGIATES		ROULUILD		EGGEKBEB	varianos	70
PERSONAL SERVICES									
701 REGULAR PAY	\$	- \$	-	\$	-	\$	105,893		
750 FRINGE BENEFITS	\$	- \$	-	Φ.	-	Φ.	14,742	(14,742)	
Subtotal	Э	- ⊅	-	\$	-	\$	120,635	\$ (120,635)	
SUPPLIES & SERVICES									
801 GENERAL SUPPLIES	\$	- \$	1,600,000	\$	-	\$	10,000	\$ 1,590,000	99%
805 CONTRACTUAL SERVICES - EXTERNAL		-	-		-		575,000	(575,000)	
841 EMPLOYEE TRAVEL		-	-		-		5,000	(5,000)	1
860 MISCELLANEOUS EXPENSE		-	-		-		981,365	(981,365)	,
890 NON CAPITAL EQUIPMENT		-	-		-		48,000	(48,000)	
Subtotal	\$	- \$	1,600,000	\$	-	\$	1,619,365	\$ (19,365)	-1%
CAPITAL OUTLAY									
920 EQUIPMENT					_ 1		160.000	(160,000)	
Subtotal	\$	- \$	-	\$	-	\$	160,000		
Total Expenditures	\$	- \$	1,600,000	\$	-	\$	1,900,000	\$ (300,000)	-19%

POSITION DIST	RIBUTION		•
Dept		WORKING TITLE	FTE
42 JUSTICE & LAW ENFORCEMENT INTE	GRATION	DIRECTOR	1.0
Total			1.0

Total Expenditures \$

Operating Balance (Rev. - Exp.) \$

Ending Fund Balance (Resources - Exp.) \$

## TOTAL BUDGET BY PROGRAM FY 2000-01 JUSTICE & LAW ENFORCEMENT INTEGRATION Agency 420

Org Title		Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
4210 INTEGRATION	Totals	\$ 120,635 \$ 120,635	\$ 1,619,365 \$ 1,619,365	\$ 160,000 \$ 160,000	\$ 1,900,000	\$ -

%

99%:

-1%

-19%

19%

(300,000)

300,000

1,900,000 \$

(1,900,000) \$

- \$

#### **EXPENDITURES AND REVENUES BY AGENCY/OBJECT** JUSTICE & LAW ENFORCEMENT INTEGRATION Agency 420 FY 99-00 FY 99-00 FY 99-00 FY 00-01 FINAL/ADOPTED **PROJECTED** FINAL/ADOPTED **RESTATED** Variance RESOURCES \$ - \$ - \$ - \$ Beginning Fund Balance REVENUE - \$ - \$ - \$ Total Resources \$ **EXPENDITURES** PERSONAL SERVICES - \$ (105,893) 701 REGULAR PAY \$ - \$ - \$ 105,893 \$ 750 FRINGE BENEFITS 14,742 (14,742)120,635 Subtotal \$ (120,635) SUPPLIES & SERVICES 801 GENERAL SUPPLIES 1,600,000 \$ - \$ 1,590,000 \$ 10,000 \$ - \$ 805 CONTRACTUAL SERVICES - EXTERNAL 575,000 (575,000)841 EMPLOYEE TRAVEL 5,000 (5,000)860 MISCELLANEOUS EXPENSE 981,365 (981,365) 890 NON CAPITAL EQUIPMENT 48,000 (48,000)Subtotal \$ 1,600,000 \$ 1,619,365 \$ \$ \$ (19,365)CAPITAL OUTLAY 160,000 920 EQUIPMENT (160,000)Subtotal \$ - \$ - \$ \$ 160,000 \$ (160,000)

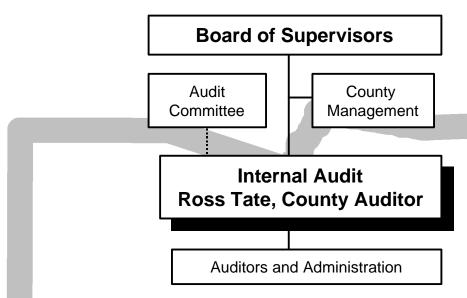
- \$

- \$

1,600,000 \$

(1,600,000) \$

## Internal Audit (23)



#### **Mission**

The mission of the Internal Audit Department is to provide objective, accurate, and meaningful information about programs, activities, and functions so that County leadership can make knowledgeable decisions regarding policies and operations.

### **Program Goals**

- Create positive change throughout County government.
- Increase the use of technology in the audit process.
- Explore effective, non-traditional audit methodologies and tools.
- Promote an open, productive, and positive environment for department employees.

### **Community Impact**

Internal Audit adds value by providing County leadership, and the public, with objective information on County operations. With its systematic review of County functions, Internal Audit promotes a healthy level of "management tension" throughout the organization and control environment. Strong internal controls encourage operational effectiveness and reduce the risk of financial losses through waste, loss, and abuse.

Activity Performance Measures:	Type*	FY 97-98	FY 98-99	FY 99-00 (Est.)	FY 00-01 (Proj.)
Annual Budget	Input **	\$531,729	\$710,044	\$858,504	\$841,594
Co-Sourcing Funds	Input **	\$150,000	\$120,311	\$174,099	\$371,000
Staffing (FTE's)	Input **	9.5	12.5	15	15
Areas Audited (Approved Audit Plan)	Output	11	24	22	22
Special Projects Completed	Output	6	7	7	7
Single Audit Reviews	Output	47	32	30	45
Audit to Admin Ratio	Efficiency	77%	78%	78%	75%
Economic Impact to Cost Ratio	Efficiency	6:01	7:01	5:01	5:01
Economic Impact	Result	\$3.8 M	\$5.8 M	\$5.0 M	\$4.0 M
Customer Satisfaction	Result	84%	87%	88%	85%
Recommendations Accepted	Result	97%	97%	98%	98%
Recommendations Implemented	Result	34%	34%	51%	N/A
Recommendations In Process	Result	63%	63%	38%	N/A
Audit Interval (Years)	Result	8-Jun	7-May	6-Apr	6-Apr

•	• • • • • •	DEPARTMEN	NT/	AL SUMMARY BY FUN	ND.	TYPE & CATEGO	R۱	· · · · · · · · · · · · · · · · · · ·	• • • • •	•••••
				INTERNAL AUDI Department 23	Г					
FUND TYPE	F	Personal Services		Supplies & Services		Capital Outlay	Т	otal Expenses	Tota	I Revenue
·	_	0.45.000	-	E0.040	-		Φ	000 040	<b>ው</b>	
GENERAL FUND	\$	845,692	\$	50,348	\$	=	\$	896,040	Ф	=

	Y 99-00 L/ADOPTED	F	nent 23 <b>Y 99-00</b>		EV 00 00		=14.00.04			
			STATED		FY 99-00 PROJECTED		FY 00-01 NAL/ADOPTED	Variance	%	
\$	702 861	\$	712 977	\$	664 636	\$	713 <u>4</u> 10	\$	(442)	0
Ψ	,	Ψ		Ψ	,	Ψ		Ψ		-5
	16,909		4,076		4,076		18,446			-3539
					10,026				-	
	(46,000)		(46,000)		(30,000)		(10,000)		(36,000)	-789
	(12,364)		(12,364)		-		(9,806)		(2,558)	-21
\$	786,056	\$	786,056	\$	765,361	\$	845,692	\$	(59,636)	-8
\$	4,577	\$	6,077	\$	6,077	\$	6,077	\$	-	0
	25,100		25,100		25,100		25,100			0
	1,800		1,800		1,752		1,800		-	0
	300		300		3,227		300		-	0
	125		125		52		125	$\overline{}$	-	0
			525		239		525			0
	,		,				,		-	0
			,		,		,			0'
									-	0'
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										11
	,		,		-, -		,		300	0'
	(100)		(100)		(100)		(100)		_	Ŭ
\$	47,848	\$	50,848	\$	54,733	\$	50,348	\$	500	19
	24 600		21 600		17 297				21 600	100
\$	,	\$	21,600	\$		\$		\$	21,600	1009
\$	858,504	\$	858,504	\$	837,391	\$	896,040	\$	(37,536)	-49
	(050.50.1)	•	(050 50 1)	•	(007.001)	•	(000.0.10)	•	(07.500)	-40
	\$ \$ \$ \$	\$ 4,577 25,100 1,800 300 125 525 1,760 500 450 7,800 300 5,061 (450) \$ 47,848  24,600 \$ 24,600 \$ 858,504	124,650 16,909 (46,000) (12,364) \$ 786,056 \$ \$ 4,577 \$ 25,100 1,800 300 125 525 1,760 500 450 7,800 300 5,061 (450) \$ 47,848 \$ 24,600 \$ 24,600 \$ \$ 858,504 \$	124,650 16,909 4,076 (46,000) (12,364)	124,650	124,650       127,367       116,623         16,909       4,076       4,076         4,076       10,026         (46,000)       (46,000)       (30,000)         (12,364)       (12,364)       -         \$ 786,056       765,361         \$ 4,577       6,077       6,077         25,100       25,100       25,100         1,800       1,800       1,752         300       300       3,227         125       125       52         525       525       239         1,760       1,760       383         500       2,000       2,968         450       450       558         7,800       7,800       7,800         300       800       779         5,061       4,561       6,248         (450)       (450)       (450)         \$ 47,848       50,848       54,733         24,600       21,600       17,297         \$ 858,504       858,504       837,391	124,650	124,650       127,367       116,623       133,633         16,909       4,076       4,076       18,446         -       -       10,026       -         (46,000)       (46,000)       (30,000)       (10,000)         (12,364)       (12,364)       -       (9,806)         \$ 786,056       \$ 765,361       \$ 845,692         \$ 4,577       \$ 6,077       \$ 6,077       \$ 6,077         25,100       25,100       25,100       25,100         1,800       1,800       1,752       1,800         300       300       3,227       300         125       125       52       125         525       525       239       525         1,760       1,760       383       1,760         500       2,000       2,968       2,000         450       450       558       450         7,800       7,800       7,800       7,800         300       800       779       800         5,061       4,561       6,248       4,061         (450)       (450)       (450)       (450)         24,600       21,600       17,297       -	124,650       127,367       116,623       133,633         16,909       4,076       4,076       18,446         -       -       10,026       -         (46,000)       (46,000)       (30,000)       (10,000)         (12,364)       -       (9,806)         \$ 786,056       \$ 786,056       \$ 765,361       \$ 845,692         \$ 4,577       \$ 6,077       \$ 6,077       \$ 6,077       \$ 6,077       \$ 6,077       \$ 25,100       25,100       25,100       25,100       25,100       1,800       1,800       1,752       1,800       300       300       300       3,227       300       300       125       125       52       125       400       12,000       12,968       2,000       2,968       2,000 <td< td=""><td>124,650       127,367       116,623       133,633       (6,266)         16,909       4,076       4,076       18,446       (14,370)         -       10,026       -       -       -         (46,000)       (46,000)       (30,000)       (10,000)       (36,000)         (12,364)       (12,364)       -       (9,806)       (2,558)         \$ 786,056       \$ 786,056       \$ 765,361       \$ 845,692       \$ (59,636)         \$ 4,577       \$ 6,077       \$ 6,077       \$ 6,077       \$ -         25,100       25,100       25,100       -       -         25,100       25,100       25,100       -       -         1,800       1,800       1,752       1,800       -         1,800       1,800       1,752       1,800       -         125       125       52       125       -         525       525       239       525       -         1,760       1,760       383       1,760       -         500       2,000       2,968       2,000       -         7,800       7,800       7,800       7,800       -         300       450       450&lt;</td></td<>	124,650       127,367       116,623       133,633       (6,266)         16,909       4,076       4,076       18,446       (14,370)         -       10,026       -       -       -         (46,000)       (46,000)       (30,000)       (10,000)       (36,000)         (12,364)       (12,364)       -       (9,806)       (2,558)         \$ 786,056       \$ 786,056       \$ 765,361       \$ 845,692       \$ (59,636)         \$ 4,577       \$ 6,077       \$ 6,077       \$ 6,077       \$ -         25,100       25,100       25,100       -       -         25,100       25,100       25,100       -       -         1,800       1,800       1,752       1,800       -         1,800       1,800       1,752       1,800       -         125       125       52       125       -         525       525       239       525       -         1,760       1,760       383       1,760       -         500       2,000       2,968       2,000       -         7,800       7,800       7,800       7,800       -         300       450       450<

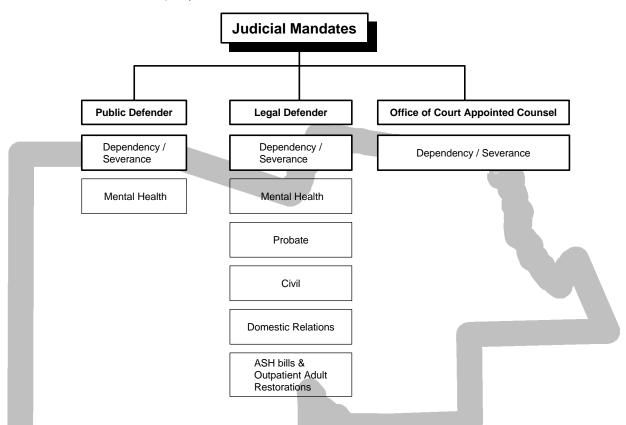
POSITION	DISTRIBUTION	
Dept	WORKING TITLE	FTE
23 INTERNAL AUDIT	ASSOCIATE AUDITOR	4.0
	AUDIT MANAGER	4.0
	COUNTY AUDITOR	1.0
	OFFICE MANAGER	1.0
	SENIOR AUDITOR	3.0
	STAFF AUDITOR	2.0
Total		15.0

# TOTAL BUDGET BY PROGRAM FY 2000-01 INTERNAL AUDIT Agency 230

Org T	itle		Personal Services	Supplies & Services	Cap	oital Outlay	Exp	Total penditures	Revenue
2310 I	INTERNAL AUDIT	Totals:	\$ 845,692 845,692	\$ 50,348 50.348	\$	-	\$	896,040 896.040	\$ <u>-</u>

EXPE		EVENUES BY TERNAL AUDIT Agency 230	AGENCY/OBJ	ECT		•
	FY 99-00 FINAL/ADOPTED	FY 99-00 RESTATED	FY 99-00 PROJECTED	FY 00-01 FINAL/ADOPTED	Variance	%
REVENUE						
EXPENDITURES PERSONAL SERVICES 701 REGULAR PAY	\$ 702,861	\$ 712,977	\$ 664,636	\$ 713,419	\$ (442)	0%
750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS 790 OTHER PERSONAL SERVICES	124,650 16,909	127,367 4,076	116,623 4,076 10,026	133,633 18,446	(6,266) (14,370)	-5% -353%
795 P S INTER-FUND CREDIT (NEG) 797 PERSONNEL SAVINGS (NEG) Subtotal	(46,000) (12,364) \$ 786,056	(46,000) (12,364) \$ 786,056	(30,000) - \$ 765,361	(10,000) (9,806) \$ 845,692	(36,000) (2,558) \$ (59,636)	-78% -21% -8%
SUPPLIES & SERVICES  801 GENERAL SUPPLIES  805 CONTRACTUAL SERVICES - EXTERNAL	\$ 4,577 25,100	\$ 6,077 25,100	\$ 6,077 25,100	\$ 6,077 25,100	\$ -	0% 0%
820 RENT 825 REPAIRS AND MAINTENANCE 826 FACILITIES MGMT DISCRETIONARY	1,800 300 125	1,800 300 125	1,752 3,227 52	1,800 300 125	- -	0% 0% 0%
827 MATERIAL MGNT DISCRETIONARY 828 MOTOR POOL 830 TELECOM DISCRETIONARY	525 1,760 500	525 1,760 2,000	239 383 2,968	525 1,760 2,000	- - -	0% 0% 0% 0%
<ul> <li>841 EMPLOYEE TRAVEL</li> <li>842 EDUCATION</li> <li>843 TRANSPORTATION/SHIPPING</li> <li>860 MISCELLANEOUS EXPENSE</li> </ul>	450 7,800 300 5,061	450 7,800 800 4,561	558 7,800 779 6,248	450 7,800 800 4,061	- - 500	0% 0% 0%
872 S S INTER-FUND CREDIT (NEG) 890 NON CAPITAL EQUIPMENT Subtotal	(450)	(450)	(450)	(450)	- -	0%
CAPITAL OUTLAY 920 EQUIPMENT	24,600	21,600	17,297	-	21,600	100%
Subtotal  Total Expenditures		\$ 21,600 \$ 858,504	\$ 17,297 \$ 837,391	\$ - \$ 896,040	\$ 21,600 \$ (37,536)	100% -4%
Operating Balance (Rev Exp.)	\$ (858,504)	\$ (858,504)	\$ (837,391)	\$ (896,040)	\$ 37,536	4%

## Judicial Mandates (45)



#### Mission

To protect the fundamental rights of all individuals, by providing effective legal representation for indigent individuals when appointed by the Court.

### **Program Goals**

#### Public Defender

- To protect the rights of our clients and guarantee that they receive equal protection under the law, regardless of race, creed, national origin or socio-economic status.
- To obtain and promote dispositions that are effective in reducing recidivism, improving clients' well-being and enhancing quality of life for all.
- Constitutional responsibilities and mandates are fulfilled.
- To enhance the professionalism and productivity of all staff.
- To produce the most respected and well-trained attorneys in the criminal defense community.
- To work in partnership with other agencies to improve access to justice and develop rational justice system policies.
- To achieve recognition as an effective and dynamic leader among organizations responsible for legal representation of indigent people.
- To perform our obligations in a fiscally responsible manner.

#### Legal Defender

- Continue to work with the Office of the Public Defender and Court-Appointed Court Counsel to maximize the efficiency and effectiveness of services offered by the Indigent Representation Agency.
- Continue to explore means of transmitting case-related documents electronically between various court agencies.
- Review organization chart periodically in relation to supervisors' responsibilities as the number of staff and possible locations grow over the next several years.
- Explore expansion of EDC and other felony case-processing centers to incorporate any additional cases that can be expeditiously resolved in those settings.

#### **Court Appointed Counsel**

To achieve a competent, cost-effective system of legal representation that recognizes and accommodates the changing needs of a growing community.

#### **Community Impact**

The Maricopa County Indigent Representation Agency ensures that cost-effective, high quality legal representation is provided to indigent individuals. Indigent defendants have a constitutional right to legal representation, and it is the role of this organization to protect this right. Failure to provide effective representation places defendants at risk in terms of loss of liberty, property, and, in some instances, life.

Activity Performance Measures:	FY 97-98	FY 98-99	FY 99-00	FY 00-01 (Proj.)
PD-Mental Heath Cases	1531	1765	1567	1659
PD-Juvenile Dependency Cases	245	378	330	N/A
PD-Juvenile Dependency Cases Certified				
to Carry Over		273	468	N/A
PD-Juvenile Judicial Officers Served			17	17
LD-Dependency Assignments			725	700
LD-Severance Assignments			97	90
LD-Appeals			17	15
LD-Recertifications			622	693
LD Juvenile Judicial Officers Served			17	17
OCAC-Mental Health Cases	37	34	45	See Note
OCAC-Dependency and Severance	4491	3769	3792	See Note
OCAC-Probate	485	469	482	See Note
OCAC-Dependency Cases Certified	N/A	4195	3601	See Note

	• • • • •	DEPARTME	NT	AL SUMMARY BY FU	ID 1	TYPE & CATEGO		• • • • • • • • • • •	•••••	•••••
				JUDICIAL MANDATI Department 45	ES					
FUND TYPE		Personal Services		Supplies & Services		Capital Outlay	Tot	al Expenses	Total F	Revenue
GENERAL FUND	\$	1,791,976	\$	4,171,509	\$	6,597	\$	5,970,082	\$	-
GENERAL FUND TOTAL FUNDS	\$ \$	1,791,976 1,791,976	\$ \$	4,171,509 4,171,509	\$ \$	6,597 6,597	\$ \$	5,970,082 5,970,082	\$ \$	-

EXPENDIT	TURES	JUDIO	CIAL	MANDATES	PA	RTMENT/O	BJE	CT			
		De 99-00 ADOPTED	F	nent 45 Y 99-00 STATED	PI	FY 99-00 ROJECTED	FIN	FY 00-01 IAL/ADOPTED		Variance	%
RESOURCES											
REVENUE											
EXPENDITURES											
PERSONAL SERVICES 701 REGULAR PAY	\$	1,456,786	•	1,508,762	<b>C</b>	1,348,696	¢.	1,523,351	æ	(14,589)	-1
750 FRINGE BENEFITS	Ф	250,317	9	258,864	Ф	227,494	Φ	260,842	Ф	(14,369)	-1 -1
780 SALARY ADJUSTMENTS		85,704		25,181		19,338		74,410		(49,229)	-196
797 PERSONNEL SAVINGS (NEG)		(58,271)		(58,271)		(58,271)		(66,627)		8,356	14
Subtotal	\$	1,734,536	\$	1,734,536	\$	1,537,257	\$	1,791,976	\$	(57,440)	-3
SUPPLIES & SERVICES											
801 GENERAL SUPPLIES	\$	10,500	\$	10,500	\$	6,346	\$	7,596	\$	2,904	28
805 CONTRACTUAL SERVICES - EXTERNAL	Ψ	1,363,111	Ψ	1,363,111	Ψ	3,685,846	Ψ	3,403,651	Ψ	(2,040,540)	-150
807 HEALTH CARE SERVICES		125,000		125,000		351,360		351,360		(226,360)	-181
810 LEGAL		2,246,905		2,246,905		198,378		199,703		2,047,202	91
820 RENT		84,647		84,647		91,275		166,323		(81,676)	-96
825 REPAIRS AND MAINTENANCE		300		300		215		215		85	28
827 MATERIAL MGNT DISCRETIONARY		-		-		50		50		(50)	
830 TELECOM DISCRETIONARY		2,000		2,000		-		7,000		(5,000)	-250
841 EMPLOYEE TRAVEL 842 EDUCATION		3,500		3,500		-		2,000		(2,000) 3,500	100
843 TRANSPORTATION/SHIPPING		9.331		9,331		21.558		21.558		(12,227)	-131
844 JUDICIAL TRAVEL		400		400		199		288		112	28
860 MISCELLANEOUS EXPENSE		14,970		14,970		11,765		11,765		3,205	21
Subtotal	\$	3,860,664	\$	3,860,664	\$	4,366,992	\$	4,171,509	\$	(310,845)	-8'
CARITAL CLITIAN											
CAPITAL OUTLAY 920 EQUIPMENT		20.000		20.000		2.500		6.597		13,403	67
920 EQUIPMENT 930 TRANSPORTATION		20,000 16,000		16,000		2,500		0,597		16,000	100
Subtotal	\$	36,000	\$	36,000	\$	2,500	\$	6,597	\$	29,403	82
Total Expenditures	\$	5,631,200	\$	5,631,200	\$	5,906,749	\$	5,970,082	\$	(338,882)	-6'
				<u> </u>		<u> </u>		, ,			
Operating Balance (Rev Exp.)	\$	(5,631,200)	\$	(5,631,200)	\$	(5,906,749)	\$	(5,970,082)	\$	(338,882)	-69

POSI	TION DISTRIBUTION	
Dept	WORKING TITLE	FTE
45 JUDICIAL MANDATES	ADMINISTRATIVE	4.0
	CLIENT SERVICES COORD I	6.0
	DEFENDER ATTY (SC II)	0.5
	DEFENDER ATTY I	1.0
	DEFENDER ATTY II	1.0
	DEFENDER ATTY III	2.0
	DEFENDER ATTY IV	2.0
	DEFENDER ATTY V	3.0
	LEGAL SEC I	1.0
	MENTAL HEALTH DIVISION CHIEF	1.0
	PD SEC	1.0
	PROFESSIONAL	11.0
	SUPERVISORY	1.0
Total		34.5

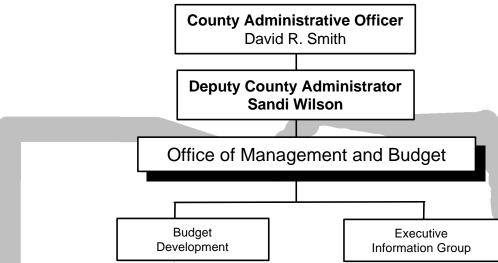
# TOTAL BUDGET BY PROGRAM FY 2000-01 JUDICIAL MANDATES Agency 450

Org Title	Personal Services	Supplies & Services	Capit	al Outlay	Total Expenditures	Revenue
4515 JUDICIAL MANDATES	\$ 489,364	\$ 94	\$	-	\$ 489,458	\$ -
4516 JUDICIAL MANDATES	570,766	59,434		-	630,200	-
4517 JUDICIAL MANDATES	731,846	161,979		6,597	900,422	-
4544 JUDICIAL MANDATES	-			-	-	-
4545 JUDICIAL MANDATES	-	26,309		-	26,309	-
4546 JUDICIAL MANDATES		1,867		-	1,867	-
4547 JUDICIAL MANDATES	-	2,520		-	2,520	-
4548 JUDICIAL MANDATES	-	3,430,645			3,430,645	-
4549 JUDICIAL MANDATES	-	137,301		-	137,301	-
4550 JUDICIAL MANDATES	-	351,360		-	351,360	-
Totals:	\$ 1,791,976	\$ 4,171,509	\$	6,597	\$ 5,970,082	\$ -

## EXPENDITURES AND REVENUES BY AGENCY/OBJECT JUDICIAL MANDATES Agency 450

	FY 99-00	FY 99-00	FY 99-00	FY 00-01		
	FINAL/ADOPTED	RESTATED	PROJECTED	FINAL/ADOPTED	Variance	%
RESOURCES						
PEVENUE						
REVENUE						
EXPENDITURES						
• PERSONAL SERVICES						
701 REGULAR PAY	\$ 1,456,786	\$ 1,508,762	\$ 1,348,696	\$ 1,523,351	\$ (14,589)	-1%
750 FRINGE BENEFITS	250,317	258,864	227,494	260,842	(1,978)	-1%
780 SALARY ADJUSTMENTS	85,704	25,181	19,338	74,410	(49,229)	-196%
797 PERSONNEL SAVINGS (NEG)	(58,271)	(58,271)		(66,627)		14%
Subtotal	\$ 1,734,536	\$ 1,734,536	\$ 1,537,257	\$ 1,791,976	\$ (57,440)	-3%
SUPPLIES & SERVICES						
	\$ 10,500					28%
805 CONTRACTUAL SERVICES - EXTERNAL	1,363,111	1,363,111	3,685,846	3,403,651	(2,040,540)	-150%
807 HEALTH CARE SERVICES	125,000	125,000	351,360	351,360	(226,360)	-181% 91%
* 810 LEGAL * 820 RENT	2,246,905	2,246,905	198,378	199,703	2,047,202	-96%
825 REPAIRS AND MAINTENANCE	84,647 300	84,647 300	91,275 215	166,323 215	(81,676) 85	-96% 28%
827 MATERIAL MGNT DISCRETIONARY	300	300	50	50	(50)	20%
* 830 TELECOM DISCRETIONARY	2,000	2,000	-	7,000	(5,000)	-250%
841 EMPLOYEE TRAVEL	2,000	2,000	_	2.000	(2,000)	20070
842 EDUCATION	3,500	3,500	_	-	3,500	100%
843 TRANSPORTATION/SHIPPING	9,331	9,331	21,558	21,558	(12,227)	-131%
844 JUDICIAL TRAVEL	400	400	199	288	112	28%
860 MISCELLANEOUS EXPENSE	14,970	14,970	11,765	11,765	3,205	21%
Subtotal	\$ 3,860,664	\$ 3,860,664	\$ 4,366,992	\$ 4,171,509	\$ (310,845)	-8%
CAPITAL OUTLAY						
920 EQUIPMENT	20,000	20,000	2,500	6,597	13,403	67%
930 TRANSPORTATION	16,000	16,000		-	16,000	100%
Subtotal	\$ 36,000	\$ 36,000	\$ 2,500	\$ 6,597	\$ 29,403	82%
Total Expenditures	\$ 5,631,200	\$ 5,631,200	\$ 5,906,749	\$ 5,970,082	\$ (338,882)	-6%
• Total Expellutures	- 0,001,200	Ţ 0,00.,200	+ 0,000,740	÷ 5,5.5,662	÷ (000,002)	
Operating Balance (Rev Exp.)	\$ (5,631,200)	\$ (5,631,200)	\$ (5,906,749)	\$ (5,970,082)	\$ 338,882	6%
• Operating Datable (Nev Exp.)	••••••	• • • • • • • • • • •	(0,000,140)	(0,070,002)	••••••	

## Management and Budget (49)



#### **Mission**

The Office of Management and Budget coordinates financial and business planning through recommendations to the Board of Supervisors and County management regarding the allocation and use of County resources in order to provide efficient and effective services to Maricopa County citizens.

#### **Program Goals**

Provide recommendations on policy decisions to County management and the Board of Supervisors. Forecast revenues, analyze expenditures, and monitor departmental spending to ensure that expenditures remain within the budget adopted by the Board of Supervisors. Conduct management studies, organizational reviews, comprehensive program budget reviews, and general research studies. Provide long-range financial forecasting and planning for the County. Provide budget training to County departments.

## **Community Impact**

The office of Management & Budget provides budgeting and analysis for Maricopa County and provides the Community with a solid, fiscally sound County budget to ensure that the County can provide it's citizens with services.

Program	Performance Measures	FY 98 Actual	FY 99 Actual	FY 00 Estimated	FY 01 Projecte
	Number of Board agenda items reviewed	1,350	2,301	2,200	2,300
		184	244	250	250
	Number of budget issues analyzed				
	Number of capital project requests reviewed	133	274	275	300
	Research Reports/Comp. Prog.	10	9	15	18
	Budget Reviews Completed				
	Number of budget amendments	149	157	175	200
	Number of department budgets reviewed per analyst	7.4	6.9	7	7
	Number of budget issues/capital projects reviewed per analyst	39.6	57.6	58.3	60.0
	Dollar value of budgets reviewed per analyst	\$228,989,613	\$204,738,723	\$211,111,111	\$225,000,000
	Percentage of variance year end actual to projected revenues	2.7%	6.1%	5.0%	5.0%

•	•••	DEPARTME	ΙN	TAL SUMMARY BY FU	NE	TYPE & CATE	SORY	• • • • • • • • • • •	•••••	• • • • • • •
•				MANAGEMENT & BI Department 49		GET				
FUND TYPE		Personal Services	Personal Services Supplies & Services Capital Outlay Total Expenses Total Revenue					Revenue		
GENERAL FUND	\$	1,369,703	\$	181,910	\$	-	\$	1,551,613	\$	-
TOTAL FUNDS	\$	1,369,703	\$	181,910	\$	-	\$	1,551,613	\$	-

	MA		EMENT & BUDGE	ΞT					
	FY 99-00		partment 49 FY 99-00		FY 99-00		Y 00-01		•
ESOURCES	FINAL/ADOP	IED	RESTATED	P	ROJECTED	FINA	L/ADOPTED	Variance	%
LOURCES									
EVENUE									
VDENDITUDEO									
XPENDITURES PERSONAL SERVICES									
701 REGULAR PAY	\$ 1.141.	676	\$ 1,069,043	\$	1,005,614	\$	1,094,455	\$ (25,41	2) -2
705 TEMPORARY PAY	, ,	866	14,868	Ψ	19.333	Ψ	13,000	1.86	
710 SPECIAL PAY		-			1,888		-		-
750 FRINGE BENEFITS	197	392	175,071		145,519		178,711	(3,64	10) -2
780 SALARY ADJUSTMENTS	54,	596	47,497		1,869		86,499	(39,00	)2) -82
790 OTHER PERSONAL SERVICES		-	-		7,823		-		-
795 P S INTER-FUND CREDIT (NEG)	(165,	391)	(156,373)		(143,003)		(179,790)	23,41	
796 P S INTER-FUND CHARGES	(00	-	200,000		111,302		200,000	4.05	- 0
797 PERSONNEL SAVINGS (NEG)	(23,		(18,318)	Φ.	4 450 045	œ.	(23,172)	4,85	
Subtotal	\$ 1,221	788	\$ 1,331,788	\$	1,150,345	Ф	1,369,703	\$ (37,91	5) -3
SUPPLIES & SERVICES									
301 GENERAL SUPPLIES	\$ 81,	736	\$ 35,736	\$	145,028	\$	40,000	\$ (4,26	64) -12
305 CONTRACTUAL SERVICES - EXTERNAL		304	91,304	•	87,726	•	104,410	(13,10	
315 INSURANCE		-	-		135		-	•	-
325 REPAIRS AND MAINTENANCE		000	6,000		3,812		5,000	1,00	
FACILITIES MGMT DISCRETIONARY		000	1,000		501		1,000		- 0
327 MATERIAL MGNT DISCRETIONARY	1,	000	1,000		12,512		19,000	(18,00	00) -1800
328 MOTOR POOL	0	-			29		-		-
330 TELECOM DISCRETIONARY 341 EMPLOYEE TRAVEL		000 000	3,000		2,646 3,818		3,000		- 0
342 EDUCATION		000	3,000		2,568		8,500	(5,50	- )0) -183
343 TRANSPORTATION/SHIPPING	12,	-	3,000		2,300		0,300	(3,30	- 100
360 MISCELLANEOUS EXPENSE	3.	000	1,000		(28,857)		1,000		- (
Subtotal		040		\$	229,947	\$	181,910	\$ (39,87	
CAPITAL OUTLAY									
920 EQUIPMENT		000	-	_	41,223	•	-		-
Subtotal	\$ 44.	000	\$ -	\$	41,223	\$	-	\$	-
Total Expenditures	\$ 1,473	828	\$ 1,473,828	\$	1,421,515	\$	1,551,613	\$ (77,78	35) -5
Operating Balance (Rev Exp.)	\$ (1,473,	000	\$ (1,473,828)	æ	(1,421,515)	¢.	(1,551,613)	\$ (77,78	35) -5

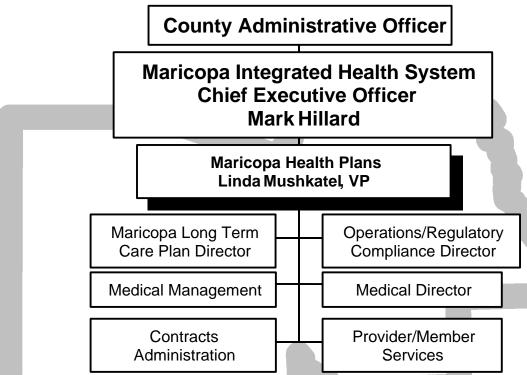
: :	POSITION DISTRIBUTION	•
Dept	WORKING TITLE	FTE_
49 MANAGEMENT & BUDGET	ADMINISTRATIVE COORD III	1.0
•	BUDGET ANALYST	5.0
•	BUDGET COORDINATOR	2.0:
•	BUDGET MANAGER	1.0
•	DEPUTY COUNTY ADMINISTRATOR	1.0
•	EXECUTIVE INFORMATION MANAGER	1.0
•	FISCAL MANAGEMENT ANALYST	1.0
	HEALTH CARE CONTRACT ADMINISTRATOR	1.0
	MANAGEMENT ANALYST/INTERN	1.0
	PERFORMANCE MEASURE PROJECT LEADER	1.0
	PRINCIPAL BUDGET ANALYST	1.0
	SENIOR BUDGET ANALYST	1.0
•	SENIOR FISCAL CONSULTANT	1.0
Total		18.0

# TOTAL BUDGET BY PROGRAM FY 2000-01 MANAGEMENT & BUDGET Agency 490

Org	Title		Personal Services	Supplies & Services	Capita	Outlay	Total Expenditures	Revenue
:4910	CRO ADMINISTRATION		\$ 188,922.00	\$ 27,400.00	\$	-	\$ 216,322.00	\$ -
:4920	EXECUTIVE INFORMATION GROUP		215,279	18,600		_	233,879	- :
:4930	BUDGET DEVELOPMENT		765,502	110,910		-	876,412	- :
:4940	RESOURCE TECHNOLOGY		200,000	25,000		-	225,000	- :
		Totals:	\$ 1,369,703	\$ 181,910	\$	-	\$ 1,551,613	\$ - :

EXPE		EVENUES BY A EMENT & BUDGE gency 490		СТ		
	FY 99-00 FINAL/ADOPTED	FY 99-00 RESTATED	FY 99-00 PROJECTED	FY 00-01 FINAL/ADOPTED	Variance	%
RESOURCES	THALIADOLTED	RESTATES	TROULDIED	THALADOTTED	Variance	70
REVENUE						
EXPENDITURES						
PERSONAL SERVICES						
701 REGULAR PAY	1,141,676	\$ 1.069.043	\$ 1,005,614	\$ 1,094,455	\$ (25,412)	-2%
705 TEMPORARY PAY	17,866	14,868	19,333	13,000	1,868	139
710 SPECIAL PAY		- 11,000	1,888	, ,,,,,	-,,,,,,	
750 FRINGE BENEFITS	197,392	175,071	145,519	178,711	(3,640)	-29
780 SALARY ADJUSTMENTS	54,596	47,497	1,869	86,499	(39,002)	-829
790 OTHER PERSONAL SERVICES		_ ′ _	7.823	-	-	
795 P S INTER-FUND CREDIT (NEG)	(165,891)	(156,373)	(143,003)	(179,790)	23,417	159
796 P S INTER-FUND CHARGES	-	200,000	111,302	200,000	-	09
797 PERSONNEL SAVINGS (NEG)	(23,851)	(18,318)	-	(23,172)	4.854	269
Subtotal	1,221,788	\$ 1,331,788	\$ 1,150,345	\$ 1,369,703	\$ (37,915)	-39
SUPPLIES & SERVICES						
801 GENERAL SUPPLIES	81,736	\$ 35,736	\$ 145,028	\$ 40,000	\$ (4,264)	-129
805 CONTRACTUAL SERVICES - EXTERNAL	91,304	91,304	87,726	104,410	(13,106)	-149
815 INSURANCE	-	-	135	-		
825 REPAIRS AND MAINTENANCE	12,000	6,000	3,812	5,000	1,000	179
826 FACILITIES MGMT DISCRETIONARY	1,000	1,000	501	1,000	-	09
827 MATERIAL MGNT DISCRETIONARY	1,000	1,000	12,512	19,000	(18,000)	-18009
828 MOTOR POOL	-	-	29	-	-	
830 TELECOM DISCRETIONARY	3,000	3,000	2,646	3,000	-	09
841 EMPLOYEE TRAVEL	3,000	-	3,818		-	
842 EDUCATION	12,000	3,000	2,568	8,500	(5,500)	-1839
843 TRANSPORTATION/SHIPPING	-	-	29		-	
860 MISCELLANEOUS EXPENSE	3,000	1,000	(28,857)	1,000	-	09
Subtotal \$	208,040	\$ 142,040	\$ 229,947	\$ 181,910	\$ (39,870)	-28%
CAPITAL OUTLAY						
920 EQUIPMENT	44,000		41,223		-	
Subtotal		\$ -	\$ 41,223	\$ -	\$ -	
Total Expenditures	1,473,828	\$ 1,473,828	\$ 1,421,515	\$ 1,551,613	\$ (77,785)	-5%
Operating Balance (Rev Exp.)	(1,473,828)	\$ (1,473,828)	\$ (1,421,515)	\$ (1,551,613)	\$ 77,785	59

## Maricopa Health Plans (60)



#### **Mission**

To provide a full spectrum of high quality, wellness oriented healthcare in an organized cost sensitive, and customer oriented academic environment.

## **Program Goals**

- Grow and retain membership.
- Retain ALTCS contract.
- Retain significant ALTCS market share.

### **Community Impact**

Minimize taxpayer cost by providing low cost healthcare to low income and fixed income populations.

Program: MARICOPA COUNTY HEALTH	I PLAN			
	FY 98	FY 99	Projected	Projecte
Performance Measures	Actual	Actual	FY00	FY01
Member Months	289,292	310,901	320,268	352,67
Medical Expense Ratio	91.97%	91.81%	96.39%	94.999
Administrative Ratio	6.40%	5.34%	5.07%	5.129
Inpatient Days per 1,000	942.44	1,030.94	1,082.93	1,042.0
Program: MARICOPA LONG-TERM CAR	E PLAN			
	FY 98	FY 99	Projected	Projecte
Performance Measures	Actual	Actual	FY00	FÝ01
Member Months	103,743	112,235	117,111	100,48
Medical Expense Ratio	88.85%	89.40%	87.60%	91.12
Administrative Ratio	5.44%	5.62%	5.81%	7.07
Inpatient Days per 1,000	n/a	1,705.35	1,968.23	1,919.
Program: HEALTH SELECT				
	FY 98	FY 99	Projected	Projected
Performance Measures	Actual	Actual	FY00	FY01
Member Months	11,688	34,228	39,438	36,07
Medical Expense Ratio	86.80%	84.15%	83.68%	81.56
Administrative Ratio	17.76%	12.90%	11.98%	13.23
Inpatient Days per 1,000	134.5	242.33	353.17	378.
Program: Senior Select				
	FY 98	FY 99	Projected	Projecte
Performance Measures	Actual	Actual	FY00	FY01
Member Months	16,609	30,373	34,933	39,9
Medical Expense Ratio	109.22%	91.65%	102.30%	94.64
Administrative Ratio	4.52%	4.26%	3.94%	4.74
Inpatient Days per 1,000	2,688.42	2,308.16	3,253.14	3,164.

:	••••	DEPARTMEN				TYPE & CATEG		•••••	•••	• • • • • • • • • • •
•				OPA HEALTH P Department 60	LAN	NS				
FUND TYPE		Personal Services	Supplies	& Services		Capital Outlay	To	tal Expenses	To	otal Revenue
SPECIAL REVENUE ENTERPRISE		1,493,027 12,912,603		136,079 336,596,705		-		1,629,106 349,509,308		1,643,606 347,161,077
TOTAL FUNDS	\$	14,405,630	\$	336,732,784	\$	-	\$	351,138,414	\$	348,804,683

		MARICO	PA	HEALTH PLA	NS						
			ера	artment 60							
	EINI	FY 99-00 AL/ADOPTED		FY 99-00 RESTATED		FY 99-00 ROJECTED	EIN	FY 00-01 NAL/ADOPTED		Variance	%
ESOURCES	FIIN	AL/ADOPTED		RESTATED	_	ROJECTED	FIIV	AL/ADOPTED		variance	70
Beginning Fund Balance	\$	-	\$	_	\$	-	\$	38,212,650	\$	38,212,650	
EVENUE		4 407 000		4 407 000		050 000		207.422		(100.017)	
615 GRANTS 640 PATIENT CHARGES		1,107,923 358,422,905		1,107,923 358,422,905		850,623 369,058,744		987,106 338,959,145		(120,817) (19,463,760)	-11 -5
550 MISCELLANEOUS REVENUE		7.090.489		7,090,489		6,944,926		8,201,932		1,111,443	-5 16
680 TRANSFERS IN FROM OTHER FUNDS		616,200		616,200		624,087		656,500		40,300	7
Subtotal	\$	367,237,517	\$	367,237,517	\$	377,478,380	\$	348,804,683	\$	(18,432,834)	-5
Total Resources	\$	367,237,517	\$	367,237,517	\$	377,478,380	\$	387,017,333	\$	19,779,816	5
XPENDITURES											
PERSONAL SERVICES											
701 REGULAR PAY	\$	12,011,096	\$	12,011,096	\$	15,699,621	\$	18,275,256	\$	(6,264,160)	-52
710 SPECIAL PAY		324,466		324,466		100,435		268,799		55,667	17
750 FRINGE BENEFITS		1,521,925		1,521,925		2,086,160		1,997,812		(475,887)	-31
795 P S INTER-FUND CREDIT (NEG)	Φ.	(123,359)	Φ	(123,359)	φ	(4,599,866)	Φ	(6,136,237)	¢.	6,012,878	4874
Subtotal	Ф	13,734,128	\$	13,734,128	\$	13,286,350	Ф	14,405,630	Ф	(671,502)	-5
SUPPLIES & SERVICES									◥		
01 GENERAL SUPPLIES	\$	258,301	\$	258,301	\$	217,571	\$	393,336	\$	(135,035)	-52
MEDICAL SUPPLIES		-		-		25		-			
805 CONTRACTUAL SERVICES - EXTERNAL		6,930,315		6,930,315		9,622,141		9,120,763		(2,190,448)	-32
315 INSURANCE		208,387		208,387		205,774		246,735		(38,348)	-18
320 RENT 325 REPAIRS AND MAINTENANCE		1,055,780 177,611		1,055,780 177,611		829,938 48,347		876,586 27,250		179,194 150,361	17 85
332 COUNTY COUNSEL		344,755		344,755		370,695		392,159		(47,404)	-14
333 EMPLOYEE BENEFITS ADMINISTRATION		40,610		40,610		40,608		-		40,610	100
334 BASE LEVEL EQ SERVICES CHARGES		3,661		3,661		-		-		3,661	100
336 RISK MANAGEMENT		8,202		8,202		8,207		18,876		(10,674)	-130
338 TELECOM WIRELESS SYSTEMS		-		-		8,515	_	-		-	
OTHER INTERNAL SVCS CHARGES		66,811		66,811		68,589		72,025		(5,214)	3-
841 EMPLOYEE TRAVEL		58,967		58,967		236,487		351,078		(292,111)	-495
342 EDUCATION		82,580	٠	82,580		16,923		35,545		47,035	57
343 TRANSPORTATION/SHIPPING 345 SUPPORT AND CARE OF PERSONS		324,929,102		324,929,102		3,922 333,561,302		1,200 312,516,878		(1,200) 12,412,224	4
350 UTILITIES		851,600		851,600		715,230		641,349		210,251	25
360 MISCELLANEOUS EXPENSE		1,030,820		1,030,820		712,843		1,373,309		(342,489)	-33
372 S S INTER-FUND CREDIT (NEG)		-				(4,909,488)		(4,936,715)		4,936,715	
873 S S INTER-FUND CHARGES		388,138		388,138		397,767		417,692		(29,554)	-8
374 OTHER NEGATIVE ADJUSTMENTS		(3,994,415)		(3,994,415)		-		-		(3,994,415)	-100
BONDS AND RELATED EXPENSE		302,594		302,594		273,456		99,998		202,596	67
80 TRANSFERS OUT TO OTHER FUNDS	•	67,721	\$	67,721	Φ	67,716	¢.	15,084,720	¢.	(15,016,999)	-22175
Subtotal	Ъ	332,811,540	\$	332,811,540	\$	342,496,568	Ъ	336,732,784	\$	(3,921,244)	-1
CAPITAL OUTLAY											
Total Expenditures	\$	346,545,668	\$	346,545,668	\$	355,782,918	\$	351,138,414	\$	(4,592,746)	-1
Operating Balance (Rev Exp.)		20,691,849	\$	20,691,849	\$	21,695,462	\$	(2,333,731)	\$	(23,025,580)	-111
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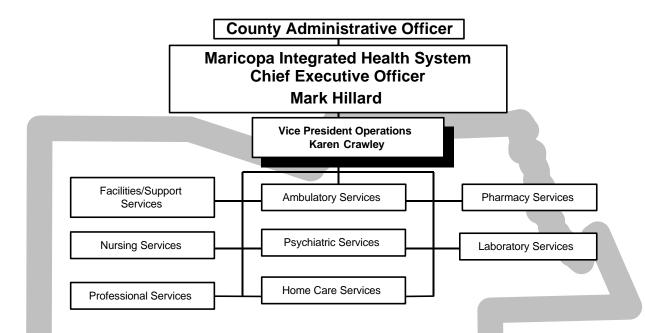
ept	POSITION TITLE	FTE			
0 MARICOPA HEALTH PLANS	ACCOUNT CLERK	2.0			
	ACCOUNTANT	2.0			
	ADMIN ASSISTANT	30.0			
	ADMIN COORDINATOR	7.0			
	ADMIN COORDINATOR SUPERVISOR	2.0			
	ADMINISTRATOR	4.0			
	ALTCS CASE MANAGER	91.0			
	ALTCS CASE MGMT MANAGER	10.0			
	ALTCS RN CASE MANAGER	28.0			
	AUDITOR	1.0			
	AUTHORIZATION COORD	13.0			
	BEHAVIORAL HEALTH COORD	1.0			
	BUSINESS ANALYST	1.0			
	CASE MGMT COORD	6.0			
	CLAIMS ANALYST	4.0			
	CLAIMS PROCESSOR	16.4			
	CLAIMS SUPERVISOR	1.0			
	COB SPECIALIST	1.0			
	COMMUNITY HEALTH ADVISOR	3.			
	CONTRACT/PROVIDER SERVICES DIR	1.			
	CONTROLLER	1.0			
	COUNSELOR	4.			
	DATABASE SPECIALIST	3.			
	ENROLLMENT REP	3.			
	EPSDT COORD	1.0			
	EXECUTIVE SECRETARY	1.0			
	EXECUTIVE SECRETARY TO VP	1.0			
	FINANCIAL SERVICES ADMINISTRATOR	1.0			
	GEN MAINT WORKER	1.0			
	GRIEVANCE COORDINATOR	1.0			
	HEALTH PLANS ANALYST - FINANCIAL ANLYST	1.0			
	HOSPITAL EDUCATION COORDINATOR	1.0			
	IS PROJECT MANAGER	1.0			
	MANAGED CARE MEDICAL DIRECTOR	1.0			
	MANAGEMENT ANALYST	1.0			
	MATERNAL/CHILD EPSDT MGR	1.0			
	MED SVCS MANAGER	1.0			
	MEDICAL MANAGEMENT DIRECTOR	1.0			
	MEDICAL REVIEW ANALYST	1.0			
	MEDICAL REVIEW COORD	1.0			
	MEDICAL REVIEW COORDINATOR	2.0			
	MEMBER SERVICES MANAGER	1.0			
	MEMBER SERVICES REP	4.0			
	MEMBERSHIP COORDINATOR	5.0			
	MSSP MARKETING REP	2.0			
	NURSE MANAGER	1.0			
	NURSE MANAGER (II)	2.0			
	OPERATIONS SUPERVISOR	1.0			
	OUTREACH WORKER	3.0			
	PATIENT ADVOCATE	9.0			
	PHARMACY COORDINATOR	1.0			
	PHARMACY TECH	1.0			
	PRIOR AUTHORIZATION NURSE	2.9			
	PROVIDER SERVICES REP	7.0			
	PROVIDER SERVICES REP MGR	1.0			
	QUALITY ASSURANCE SPECIALIST	2.0			
	QUALITY MGMT COORD	5.0			
	RESEARCH ANALYST	2.0			
	SAIL CASE MANAGER	33.			
	SAIL CASE MGMT MANAGER	2.0			
	SR SELECT ENROLLMENT REP	1.0			
	SWITCHBOARD OPERATOR	4.0			
	UTILIZATION MGMT COORD	1.0			

#### TOTAL BUDGET BY PROGRAM FY 2000-01 ALTCS Agency 600

Org Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
0600 ALTCS	, ,	+ , , ,	\$ -	\$ 237,013,501	\$262,002,411
Totals	\$ 9,902,499	\$ 227,111,002	\$ -	\$ 237,013,501	\$262,002,411

LAIT			Α	ENUES BY A LTCS cy 600							
		FY 99-00 FINAL/ADOPTED		FY 99-00 RESTATED		FY 99-00 PROJECTED		FY 00-01 FINAL/ADOPTED		Variance	%
ESOURCES Beginning Fund Balance	\$	-	\$	-	\$	-	\$	28,869,000	\$	28,869,000	
EVENUE   340 PATIENT CHARGES		265,448,726		265,448,726		264,843,987		226,116,476	4	(39,332,250)	
550 MISCELLANEOUS REVENUE		5,952,752		5,952,752		5,904,490		7,016,935		1,064,183	18
Subtotal	\$	271,401,478	\$	271,401,478	\$	270,748,477	\$	233,133,411	\$	(38,268,067)	-14
	·	, - , -		, - , -	•	-, -,			Ť	(,,,	
Total Resources	\$	271,401,478	\$	271,401,478	\$	270,748,477	\$	262,002,411	\$	(9,399,067)	-:
XPENDITURES											
PERSONAL SERVICES											
01 REGULAR PAY	\$	8,479,132	\$	8,479,132	\$	8,131,786	\$	8,664,658	\$	(185,526)	-
10 SPECIAL PAY	•	167,880	_	167,880	•	100,435	1	133,833	•	34,047	2
50 FRINGE BENEFITS		1,270,460		1,270,460		1,104,929		1,104,008		166,452	1
Subtotal	\$	9,917,472	\$	9,917,472	\$	9,337,150	\$	9,902,499	\$	14,973	
NURSU 50 0 055 N 1050											
SUPPLIES & SERVICES 101 GENERAL SUPPLIES	\$		\$		\$	115,555	Ф	166,736	Ф	(166,736)	
02 MEDICAL SUPPLIES	φ	_	Φ	1	Φ	25	φ	100,730	Φ	(100,730)	
05 CONTRACTUAL SERVICES - EXTERNAL		3,564,843		3,564,843		4,411,362		4,007,059		(442,216)	-1
20 RENT		311,173		311,173		263,117		253,799		57,374	1
25 REPAIRS AND MAINTENANCE		-		-		4,950		12,000		(12,000)	
32 COUNTY COUNSEL		-		-		35,943		22,249		(22,249)	
41 EMPLOYEE TRAVEL		-		-		187,832		271,998		(271,998)	
43 TRANSPORTATION/SHIPPING		-		-		1,393		-		-	
45 SUPPORT AND CARE OF PERSONS 50 UTILITIES		239,966,671		239,966,671		232,002,799		206,042,671 448,925		33,924,000	1
60 MISCELLANEOUS EXPENSE		537,927 125,000		537,927 125,000		426,851 73,166		448,925		89,002 (320,150)	1 -25
72 S S INTER-FUND CREDIT (NEG)		123,000		125,000		9,622		-		(320,130)	20
373 S S INTER-FUND CHARGES		351,747		351,747		361,106		379,195		(27,448)	-
875 BONDS AND RELATED EXPENSE		143,556		143,556		143,556		77,432		66,124	4
880 TRANSFERS OUT TO OTHER FUNDS				-		-		14,983,788		(14,983,788)	
Subtotal	\$	245,000,917	\$	245,000,917	\$	238,037,277	\$	227,111,002	\$	17,889,915	
CAPITAL OUTLAY											
	_										
Total Expenditures	<u>\$</u>	254,918,389	\$	254,918,389	\$	247,374,427	\$	237,013,501	\$	17,904,888	
Operating Balance (Rev Exp.)	\$	16,483,089	\$	16,483,089	\$	23,374,050	\$	(3,880,090)	\$	20,363,179	12
Ending Fund Balance (Resources - Exp.)	_		_		\$		\$	24,988,910			

## Maricopa Health Systems (90)



#### **Mission**

To provide a full spectrum of high quality, wellness oriented healthcare in an organized cost sensitive, and customer oriented academic environment.

## **Program Goals**

Maricopa Integrated Health System will be the health system provider of choice for the community we serve – through exceptional customer service.

This strategy is embraced by the integrated health system as a whole, including the hospital and health plans. The statement reflects our VISION: to dramatically enhance the health and wellness of the community we serve and our VALUES: (1) respect for people and property (2) maintain the dignity of the patient (3) service to the customer (4) commitment to personal integrity (5) pursuit of excellence, and (6) fiscal responsibility.

## **Community Impact**

The Health System is an integrated total health care delivery system made up of identifiable programs. Each program is necessary in a full-service system and each program must work in harmony with the other programs for the System to work. Inpatient and Outpatient programs, the Emergency Department, and Ancillary Services are a few of the programs designed to aid in the treatment and prevention of disease among the residents of Maricopa County.

Performance Measures	FY 98 Actual	FY 99 Actual	FY 00 Estimated	FY 01 Projected
Patient	95695	98621	100669	101690
Adjusted Patient	137048	151912	161496	165247
Average Daily	262.2	294.4	272.1	277.8
Adjusted Avg Daily			436.5	451.5
FTE's	2603.32	2655.48	2746	2974
Outpatient	305521	332833	350739	379408
Surgeries	5289	5500	5627	5566
Deliveries	3028	3654	4882	4992

	DEPARTM	ENTAL SUMMARY	BY FUND TYPE	& CATEG	ORY	
			ALTH SYSTEM nent 90			
FUND TYPE	Personal Services	Supplies & Service		Outlay	Total Expenses	Total Revenue
ENTERPRISE	105,705,582	240,12	4,221	-	345,829,803	345,829,803
TOTAL FUNDS \$	105,705,582	\$ 240,12	4,221 \$	-	\$ 345,829,803	\$ 345,829,803

EXPENDITU		PA HEALTH SY					
		epartment 90	012.				
	FY 99-00	FY 99-00		FY 99-00	FY 00-01		
	FINAL/ADOPTED	RESTATED	P	ROJECTED	FINAL/ADOPTED	Variance	%
<u>ESOURCES</u>							
EVENUE							
15 GRANTS	3,517,528	3,517,52	.8	2,426,825	4,460,000	942,472	27
35 FEES & CHARGES	348,000	348,00		380,196	400,000	52,000	15
40 PATIENT CHARGES	336,407,608	336,407,60	8	356,785,734	392,494,175	56,086,567	17
45 REV ALLOWANCES - PATIENT CARE	(150,921,239)	(150,921,23	39) (	(140,946,687)	(162,533,961)	(11,612,722)	-8
50 MISCELLANEOUS REVENUE	69,252,791	69,252,79	1	67,830,198	85,817,900	16,565,109	24
80 TRANSFERS IN FROM OTHER FUNDS	10,207,901	10,207,90	1	10,207,894	25,191,689	14,983,788	147
Subtotal \$	268,812,589	\$ 268,812,58	9 \$	296,684,160	\$ 345,829,803	\$ 77,017,214	29
Total Resources	268,812,589	\$ 268,812,58	9 \$	296,684,160	\$ 345,829,803	\$ 77,017,214	29
Total Nesources	200,012,000	<del>+ 200,012,00</del>	-	200,00 1,100	Ψ 0.10,020,000	<del>+ 11,011,211</del>	
(PENDITURES							
ERSONAL SERVICES						T.	
01 REGULAR PAY				77,371,025	\$ 90,909,500	\$ (11,337,546)	-1
10 SPECIAL PAY	1,698,001	1,698,00		-	-	1,698,001	10
50 FRINGE BENEFITS	13,555,909	13,555,90		12,505,052	14,796,082	(1,240,173)	-
Subtotal \$	94,825,864	\$ 94,825,86	4 \$	89,876,077	\$ 105,705,582	\$ (10,879,718)	-1
UPPLIES & SERVICES							\
01 GENERAL SUPPLIES \$	4,558,644	\$ 4,558,64	η <b>¢</b>	3,503,395	\$ 4,722,555	\$ (163,911)	_
02 MEDICAL SUPPLIES	27,061,400	27,061,40		27,143,285	30,103,584	(3,042,184)	-1
05 CONTRACTUAL SERVICES - EXTERNAL	16,435,548	16,435,54		17,431,341	14,510,685	1,924,863	1
07 HEALTH CARE SERVICES	27,573,978	27,573,97		38,218,728	36,722,097	(9,148,119)	-3
15 INSURANCE	221,816	221,81		140,504	139,110	82,706	3
20 RENT	1,611,339	1,611,33		2,176,723	2,289,268	(677,929)	-4
25 REPAIRS AND MAINTENANCE	3,998,771	3,998,77		3,820,705	3,769,320	229,451	
26 FACILITIES MGMT DISCRETIONARY	-	0,000,11	-	15,563	20,648	(20,648)	
27 MATERIAL MGNT DISCRETIONARY	_		-	2,917	969	(969)	
28 MOTOR POOL	500	50	0	2,424	1,750	(1,250)	-25
29 FUEL	46,100	46,10	0	30,769	27,005	19,095	4
30 TELECOM DISCRETIONARY	22,636	22,63		495	_	22,636	10
32 COUNTY COUNSEL	334,755	334,75	5	330,000	369,910	(35,155)	-1
33 EMPLOYEE BENEFITS ADMINISTRATION	218,281	218,28	31	218,280	=	218,281	10
34 BASE LEVEL EQ SERVICES CHARGES	130,200	130,20	0	80,484	87,485	42,715	3
36 RISK MANAGEMENT	6,562,747	6,562,74	7	6,077,220	6,667,911	(105,164)	-
37 BASE LEVEL TELECOM	-		-	12,769	12,178	(12,178)	
38 TELECOM WIRELESS SYSTEMS	-		-	43,139	43,060	(43,060)	
39 OTHER INTERNAL SVCS CHARGES	-		-	901	-	-	
41 EMPLOYEE TRAVEL	205,077	205,07	7	162,849	206,149	(1,072)	-
42 EDUCATION	395,076	395,07		198,999	405,327	(10,251)	-
43 TRANSPORTATION/SHIPPING	182,925	182,92		216,524	195,976	(13,051)	-
50 UTILITIES	3,970,306	3,970,30		3,702,609	3,875,561	94,745	
60 MISCELLANEOUS EXPENSE	23,912,997	23,912,99	1/	42,919,781	45,493,204	(21,580,207)	-9
61 GAIN/LOSS SALE FIXED ASSETS	-	(0 - :	-	11,687	-	-	_
72 S S INTER-FUND CREDIT (NEG)	(3,517,528)	(3,517,52	,	- 07001	(4,460,000)		2
75 BONDS AND RELATED EXPENSE	12,071,278	12,071,27		9,976,317	38,322,377	(26,251,099)	-21
80 TRANSFERS OUT TO OTHER FUNDS Subtotal	56,442,616 182,439,462	56,442,61 \$ 182,439,46		56,422,616 212,861,024	56,598,092 \$ 240,124,221	(155,476) \$ (57,684,759)	-3:
CAPITAL OUTLAY		, , , , , , , , , , , , , , , , , , , ,	- ¥	,001,024		+ (0.,001,100)	J
						<b>6</b> (00 = - : : - :	
Total Expenditures	277,265,326	\$ 277,265,32	:6 \$	302,737,101	\$ 345,829,803	\$ (68,564,477)	-2
Operating Balance (Rev Exp.)	(8,452,737)	\$ (8,452,73		(6,052,941)	\$ (0)	\$ 8,452,737	10

Dow!	WORKING TITLE	
Dept	WORKING TITLE	<u>FTE</u>
00 MARICOPA HEALTH SYSTEMS	A/P-PAYROLL SUPERVISOR ACCOUNT CLERK	1
	ACCOUNTANT	4
	ACCOUNTING-INTERN	1
	ACCOUNTS PAYABLE CLERK	4
	ACCOUNTS PAYABLE CLERK ADMIN ASSISTANT	
		56
	ADMIN COORDINATOR	14
	ADMIN COORDINATOR SUPERVISOR ADMINISTRATOR	11
	AMBULATORY BILLING DIR	8
	AMBULATORY CARE ADMIN AMBULATORY CARE DIRECTOR	1 2
	AMBULATORY SERVICES ADMIN	1
	ANCILLARY TESTING COORDINATOR ANESTHESIA TECH	1
	AR SPECIALIST	3
		2
	ASSISTANT CONTROLLER	1
	ASST NURSE MGR AUDIOVISUAL SPECIALIST	
		1
	BILLER	5
	BILLING/PAYROLL COORDINATOR BIOMED ENGINEER COORD	1
		6
	BIOMED SPECIALIST BIRTH & DEATH CERT CLERK	1
		2
	BUDGET COORDINATOR	1
	BURN CARE COORDINATOR	1
	BURN REGISTRAR BUSINESS OFFICE DIRECTOR	1
	BUSINESS SYSTEMS COORDINATOR	1
	BUYER	6
	CA SUPERVISOR	2
	CA SUPERVISOR CAFETERIA SERVICE WORKER	1
		8
	CARDIO-PULMONARY MANAGER	C
	CARE TECHNICIAN CARPENTER	1
	5.1.0 = =	2
	CASE MGMT COORD	5
	CASH CLERK	1
	CASH POSTER	1
	CENTRAL SUPPLY TECHNICIAN	1
	CENTRAL SUPPLY TECHNICIAN	8
	CENTRAL TRANSPORT SURV	1
	CENTRAL TRANSPORT SUPV	1
	CHAPLAINCY SERVICES ADMINISTRATOR	1
	CHARGE ENTRY CLERK	8
	CHART PROCESSING	1
	CHART PROCESSING CLERK	3
	CHIEF COMPLIANCE OFFICER	1
	CHILD LIFE ASSISTANT	1
	CHILD LIFE SPECIALIST	1
	CLERK	47
	CLIENT CARE SUPERVISOR	15
	CLINIC LIAISON LEAD	1
	CLINICAL EDUCATOR	7
	CLINICAL NURSE MANAGER - HHC	1
	CLINICAL PHARMACIST	2
	CODER LIAISON	3
	COLLECTOR	3
	COMMUNICATIONS MANAGER	1

,	COMMUNICATIONS SUPERVISOR	1.0
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- -	FACILITIES ADMINISTRATOR	1.0
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	4.0
FACILITIES ARCHITECT-ENGINEER	1.0 5.0
FHC MANAGER	
FINANCIAL ANALYST	1.0
FOOD SERVICE LEAD WORKER FOOD SERVICE SUPERVISOR	1.0
FOOD SERVICE SUPERVISOR FOOD SERVICE WORKER	3.0 21.6
FOUNDATION FUND-RAISER	1.0
GEN MAINT WORKER	
	7.0 1.0
GRANTS COORDINATOR GRANTS MANAGER	
GROUNDSKEEPER	1.0
GROUNDSKEEPER HEALTH SER CLK/MED ASST	1.8
	60.3 16.1
HEALTH SERVICES CLERK/MEDICAL ASST	
HEART FAILURE PATIENT COORDINATOR	1.0
HH BUSINESS MANAGER	1.0
HISTOTECH	2.1
HIV CARE COORDINATOR	1.0
HOME CARE COORDINATOR	1.0
HOME HEALTH AIDE	7.8
HOME HEALTH RN	1.6
HOSPITAL ASSOCIATE DIRECTOR-OPERATIONS	1.0
HOSPITAL SERVICES SUPERVISOR	1.0
HOUSEKEEP SUPV	2.0
HOUSEKEEPER	20.2
HR ASSISTANT	1.0
HVAC TECH	5.0
INDIAN HEALTH LIAISON/RN CASE MGR	1.0
INFECTION CONTROL PROGRAM COORD	1.0
INSTRUMENT TECH - OR	1.0
INSURANCEVERIFIER	2.0
INTERPRETER	6.0
INTERPRETER/TRANSLATOR LEAD	1.0
INVENTORY CONTROL SUPERVISOR	1.0
LAB ASST	34.7
LAB ASST/PHLEBOTOMIST	4.0
LAB TECH	2.0
LAB TECH - ASCP	1.0
LABORER - PLANT OPER	1.0
LACTATION CONSULTANT EDUCATOR	1.0
LAUNDRY SUPERVISOR	1.0
LAUNDRY WORKER	15.3
LEAD RN	3.0
LIBRARIAN	1.0
LIBRARIAN COORDINATOR	1.0
LIBRARY ASSISTANT	1.0
LICENSED PRACTICAL NURSE	59.7
LIS COORDINATOR	1.0
LTC ATTENDANT-CLIENT	431.4
LTC ATTENDANT-GENERAL	221.5
MAINT & PLANT SUPV	1.0
MANAGEMENT ANALYST	1.0
MARKETING ASSISTANT	1.0
MARKETING COMMUNICATIONS COORDINATOR	1.0
MARKETING MANAGER	1.0
MASTER ELECTRICIAN	1.0
MATERIALS HANDLING SPECIALIST	9.0
MED STAFF ASSIST	1.0
MED TRANSCRIBER	1.1
MEDICAL DIRECTOR	1.0
MEDICAL DRIVER SUPERVISOR	3.0
MEDICAL OFFICE RECEPT/SCHEDULER	8.8
MEDICAL PHOTOGRAPHER	1.0
MEDICAL RECORDERS CODER	10.6
MEDICAL RECORDS ASST DIRECTOR	1.0
MEDICAL RECORDS CLERK	2.0
MEDICAL RECORDS CODER SUPERVISOR	1.0

<b>,</b>		
	MEDICAL RECORDS DIRECTOR	1.0
•	MORTUARY ATTENDANT	1.0
•	MR ASSOCIATE DIRECTOR	1.0
	MR CLERK	2.0
:	MR CODER	1.0
•	NEUROLOGY TECH(EEG)	1.8
•	NEUROPHYSIOLOGY SUPERVISOR	1.0
•	NUCLEAR MED TECH	2.1
	NUCLEAR MEDICINE TECHNOLOGIST SUPERVISOR	1.0
:	NURSE ADMINISTRATOR	5.0
•	NURSE ANESTHETIST	6.8
	NURSE ASSISTANT MANAGER	36.4
	NURSE AUDITOR	1.0
	NURSE EXTERN	0.9
	NURSE MANAGER	19.0
	NURSE MANAGER (II)	6.0
1	NURSE PRACTITIONER	4.5
:	NURSE PRACTITIONER-HHC	1.0
1	NURSE PRACTITIONER-NEONATAL	5.0
	NURSE PROGRAM COORDINATOR	1.0
3	NURSE RECRUITER	1.0
	NURSING SPECIALITY TECHNICIAN	22.8
1	OB TECH	2.5
1		
:	OCCUPATIONAL THERAPIST	3.0
1	OFFICE SUPERVISOR	1.8
	OPTHALMIC TECH - CERTIFIED	1.0
	OR TECH	3.0
	PAINTER  PATIENT ADVICE ATE	3.0
:	PATIENT ADVOCATE	1.0
	PATIENT CARE ASSISTANT	32.2
	PAYROLL CLERK	1.0
	PEDIATRIC DENTAL SPECIALIST	1.0
	PERIPHERAL VASCULAR TECH	2.6
:	PHARMACIST	32.1
	PHARMACIST SUPERVISOR	4.8
	PHARMACY SERVICES MANAGER	1.0
	PHARMACY TECH	38.5
	PHARMACY TECH SUPERVISOR	1.0
:	PHYSICAL THERAPIST	4.5
	PHYSICAL THERAPIST AIDE	2.9
- I	PHYSICAL/OCCUPATIONAL THERAPIST TECH	2.0
	PHYSICIAN BILLING COORDINATOR	1.0
	PHYSICIAN BILLING MANAGER	1.0
	PLUMBER	4.0
	PR ASSISTANT	1.0
	PRE-ADMISSION NURSE SPECIALIST	1.0
	PRE-NATAL EDUCATOR	0.9
	PRIOR AUTHORIZATION NURSE	0.5
	PROGRAM COORDINATOR	4.0
	PROGRAMS AND REVENUE DEVELOP MGR	1.0
• •	PSY ANNEX CLERK	1.0
•	PSY ANNEX LEAD CLERK	1.0
:	PSYCHIATRIC TECH	43.5
	PUBLIC RELATIONS MANAGER	1.0
•	PULMONARY FUNCTION TECHNICIAN	1.0
:	QUALITY ASSURANCE ANALYST	7.5
	RAD TECH SUPERVISOR	4.0
•	RADIOLOGIC PRACTICAL TECH	0.5
	RADIOLOGIC TECHNICIAN	5.5
i	RADIOLOGIC TECHNOLOGIST	26.9
***************************************	10.000000000000000000000000000000000000	20.3

DADIOLOGIC TECHNOLOGICT (ADDT)	2.0
RADIOLOGIC TECHNOLOGIST (ARRT) RADIOLOGIC TECHNOLOGIST (POOL)	2.0 0.3
RADIOLOGY CLERK	3.6
RADIOLOGY INFO SYSTEMS COORD	1.0
RADIOLOGY OPERATIONS MGR	1.0
RC CLERK	21.5
RC LEAD	2.0
RECEPTIONIST/CLERK	3.0
RECEPTIONIST/SECRETARY	2.0
RECORDS COMPLETION LEAD	1.0
RECORDS CONTROL CLIPED WOOD	1.0
RECORDS CONTROL SUPERVISOR RECREATION THERAPIST	1.0
REGIONAL BUSINESS MGR	0.8
REGISTERED DIETICIAN	1.5
REGISTERED NURSE	544.6
REGISTERED NURSE (FLOAT POOL)	0.2
REGISTRATION CLERK	1.0
REIMBURSEMENT ANALYST	1.0
REIMBURSEMENT COORD	1.0
RESEARCH ASSISTANT	1.0
RESIDENT	199.0
RESP THERAPIST	15.8
RESP THERAPIST (POOL)	1.4
RESPIRATORY TECH RESPIRATORY TECH (POOL)	15.8 1.9
RESPIRATORY THERAPIST SUPERVISOR	2.0
RESPIRATORY THERAPY EQUIPMENT TECHNICIAN	0.8
RISK ANALYST	0.8
ROI CLERK	5.0
ROI RECEPTIONIST	1.0
ROI SUPERVISOR	1.0
SAFETY OFFICER	1.0
SECURITY OFFICER	24.1
SECURITY SUPERVISOR	1.0
SENIOR TELECOM TECH	1.0
SERVICE WORKER	3.6
SEWING MACHINE OPERATOR SIGN MAKER	0.6 1.0
SKIN BANK TECH	1.0
SOCIAL WORKER	16.6
SPEECH PATHOLOGIST	2.5
STATIONERY ENGINEER	5.0
SWITCHBOARD OPERATOR	9.2
SYSTEM & DATA ANALYST	1.0
TECHNOLOGIST	42.2
TECHNOLOGIST SUPERVISOR	6.0
TOBACCO CESSATION COORD	1.6
TRADES WORKER	5.0
TRANSCRIPTION CLERK	2.0
TRANSCRIPTION MANAGER TRANSCRIPTIONIST	1.0 14.0
TRANSPORTER	16.3
TRAUMA MANAGER	1.0
TRAUMA REGISTRAR	1.0
TUPP COMMUNITY HEALTH ADVISOR	0.8
TUPP PROJECT DIRECTOR	1.0
ULTRASOUND TECH	4.4
ULTRASOUND TECHNOLOGIST SUPERVISOR	1.0
UNIT SECRETARY	69.9
UROLOGY SPECIALITY TECH	1.0
UTILIZATION MGMT COORD	13.0
UTILIZATION MGMT DIRECTOR	1.0
VICE PRESIDENT OF HR	1.0
VOLUNTEER SUPERVISOR	1.0
WAREHOUSE SUPERVISOR	1.0

#### TOTAL BUDGET BY PROGRAM FY 2000-01 Maricopa Health System Agency 900

Org	Title			Personal Services		Supplies & Services	Capital Outlay			Total xpenditures		Revenue
9001	ADMINISTRATION		\$	1.857.974	\$	1.875.717	\$	_	\$	3.733.691	\$	14,983,788
:9003	INPATIENT SERVICES		•	6,329,417	•	2,766,000	·	-	•	9,095,417	•	25,648,455
:9004	INTENSIVE CARE SERVICES			5,192,515		1,380,303		-		6,572,818		23,014,155 :
:9005	PSYCHIATRIC SERVICES			5,867,534		1,589,272		-		7,456,806		8,228,744 :
:9006	EMERGENCY SERVICES			3,743,063		3,585,349		-		7,328,412		33,919,962 :
:9007	OUTPATIENT SERVICES			22,845,643		7,885,270		-		30,730,913		29,393,469
:9010	ANCILLARY SERVICES			20,288,932		33,853,083				54,142,015		200,468,222 :
:9011	SUPPORT SERVICES			30,760,976		180,641,495		-	2	211,402,471		(28,242,642):
:9012	WOMEN AND CHILDREN SERVICES			8,819,528		2,087,732		-		10,907,260		33,955,650 :
9731	AZ HEALTH CONCEPTS			-		-		-	1	-		-
9732	HEALTH CHOICE					-		-		-		-
•		Totals:	\$	105.705.582	\$	235.664.221	\$	-	\$ 3	341.369.803	\$	341.369.803

#### EXPENDITURES AND REVENUES BY AGENCY/OBJECT MARICOPA HEALTH SYSTEM Agency 900

	FIN	FY 99-00 AL/ADOPTED		FY 99-00 RESTATED		FY 99-00 PROJECTED	F	FY 00-01		Variance	%
RESOURCES											
• REVENUE											
635 FEES & CHARGES		348,000		348,000		380,196		400,000		52,000	0
640 PATIENT CHARGES		336,407,608		336,407,608		356,785,734		392,494,175		56,086,567	0
645 REV ALLOWANCES - PATIENT CARE		(150,921,239)		(150,921,239)		(140,946,687)		(162,533,961)		(11,612,722)	(0)
• 650 MISCELLANEOUS REVENUE		69,252,791		69,252,791		67,830,198		85,817,900		16,565,109	24%
680 TRANSFERS IN FROM OTHER FUNDS	_	10,207,901		10,207,901	_	10,207,894	•	25,191,689	•	14,983,788	19
Subtotal	<b>\$</b>	265,295,061	\$	265,295,061	\$	294,257,335	\$	341,369,803	\$	76,074,742	29%
Total Resources	\$	265,295,061	\$	265,295,061	\$	294,257,335	\$	341,369,803	\$	76,074,742	29%
EXPENDITURES											
• PERSONAL SERVICES											
701 REGULAR PAY	\$	79,571,954	\$	79,571,954	\$	77,371,025	\$	90,909,500	\$	(11,337,546)	-14%
710 SPECIAL PAY		1,698,001		1,698,001		-		-		1,698,001	100%
• 750 FRINGE BENEFITS		13,555,909		13,555,909		12,505,052		14,796,082		(1,240,173)	-9%
Subtotal	\$	94,825,864	\$	94,825,864	\$	89,876,077	\$	105,705,582	\$	(10,879,718)	-11%
SUPPLIES & SERVICES											;
• 801 GENERAL SUPPLIES	\$	4,558,644	\$	4,558,644	\$	3,503,395	\$	4,722,555	\$	(163,911)	-4%
802 MEDICAL SUPPLIES		27,061,400		27,061,400		27,143,285		30,103,584		(3,042,184)	-11%
805 CONTRACTUAL SERVICES - EXTERNAL		16,435,548		16,435,548		17,431,341		14,510,685		1,924,863	12%
• 807 HEALTH CARE SERVICES		27,573,978		27,573,978		38,218,728		36,722,097		(9,148,119)	-33%
815 INSURANCE		221,816		221,816		140,504		139,110		82,706	37%
* 820 RENT • 825 REPAIRS AND MAINTENANCE		1,611,339 3,998,771		1,611,339 3,998,771		2,176,723 3,820,705		2,289,268 3,769,320		(677,929) 229.451	-42% 6%
826 FACILITIES MGMT DISCRETIONARY		3,990,771		3,990,771		15,563		20.648		(20,648)	0 %
827 MATERIAL MGNT DISCRETIONARY		-				2,917		969		(969)	
• 828 MOTOR POOL		500		500		2,424		1.750		(1,250)	-250%
• 829 FUEL		46,100		46,100		30,769		27,005		19,095	41%
* 830 TELECOM DISCRETIONARY		22,636		22,636		495		· -		22,636	100%
832 COUNTY COUNSEL		334,755		334,755		330,000		369,910		(35,155)	-11%
833 EMPLOYEE BENEFITS ADMINISTRATION		218,281		218,281		218,280		-		218,281	100%
834 BASE LEVEL EQ SERVICES CHARGES		130,200		130,200		80,484		87,485		42,715	33%
* 836 RISK MANAGEMENT		6,562,747		6,562,747		6,077,220		6,667,911		(105,164)	-2%
837 BASE LEVEL TELECOM     SOO TELECOM WIRELESS OVER THE		-		-		12,769		12,178		(12,178)	
. 838 TELECOM WIRELESS SYSTEMS . 839 OTHER INTERNAL SVCS CHARGES		-		-		43,139 901		43,060		(43,060)	
839 OTHER INTERNAL SVCS CHARGES     841 EMPLOYEE TRAVEL		205,077		205,077		162,849		206,149		(1,072)	-1%
842 EDUCATION		395,076		395,076		198,999		405,327		(10,251)	-3%
* 843 TRANSPORTATION/SHIPPING		182,925		182,925		216,524		195,976		(13,051)	-7%
• 850 UTILITIES		3,970,306		3,970,306		3,702,609		3,875,561		94,745	2%
860 MISCELLANEOUS EXPENSE		20,395,469		20,395,469		40,492,956		41,033,204		(20,637,735)	-101%
861 GAIN/LOSS SALE FIXED ASSETS		-		-		11,687		-		-	
• 872 S S INTER-FUND CREDIT (NEG)		(3,517,528)		(3,517,528)		-		(4,460,000)		942,472	27%
875 BONDS AND RELATED EXPENSE		12,071,278		12,071,278		9,976,317		38,322,377		(26,251,099)	-217%
* 880 TRANSFERS OUT TO OTHER FUNDS  • Subtotal	\$	56,442,616 178,921,934	\$	56,442,616 178,921,934	\$	56,422,616 210,434,199	\$	56,598,092 235,664,221	\$	(155,476)	-32%
CAPITAL OUTLAY	*	-,- ,	•	-,- ,		-, - ,	•		•	, , , , , , ,	
•			_						_	/	
• Total Expenditures	\$	273,747,798	\$	273,747,798	\$	300,310,276	\$	341,369,803	\$	(67,622,005)	-25%
•											

# TOTAL BUDGET BY PROGRAM FY 2000-01 MARICOPA HEALTH SYSTEM GRANTS Agency 901

Org Title		Personal Services	Supplies & Services	Сар	oital Outlay	E	Total xpenditures	Revenue		
9007 OUTPATIENT SERVICES 9011 SUPPORT SERVICES 9115 MICU N/S 52		\$ -	\$ 4,172,000 288,000	\$	-	\$	4,172,000 288,000	\$	4,172,000 288,000	
9117 OUTPATIENT	Totals:	\$ -	\$ 4.460.000	\$		\$	4.460.000	\$	4.460.000	

## EXPENDITURES AND REVENUES BY AGENCY/OBJECT MARICOPA HEALTH SYSTEM GRANTS Agency 901

	FY 99-00 FINAL/ADOPTED		FY 99-00 ESTATED	FY 99-00 ROJECTED	00-01 ADOPTED	1	/ariance	%
RESOURCES								
REVENUE								
615 GRANTS	3,517,52	3	3,517,528	2,426,825	4,460,000		942,472	0
Subtotal	\$ 3,517,52	3 \$	3,517,528	\$ 2,426,825	\$ 4,460,000	\$	942,472	27%
Total Resources	\$ 3,517,52	3 \$	3,517,528	\$ 2,426,825	\$ 4,460,000	\$	942,472	27%
EXPENDITURES PERSONAL SERVICES								•
SUPPLIES & SERVICES 860 MISCELLANEOUS EXPENSE	3,517,52	3	3,517,528	2,426,825	4,460,000		(942,472)	-27%
Subtotal	\$ 3,517,52	3 \$	3,517,528	\$ 2,426,825	\$ 4,460,000	\$	(942,472)	-27%
CAPITAL OUTLAY								•
Total Expenditures	\$ 3,517,52	3 \$	3,517,528	\$ 2,426,825	\$ 4,460,000	\$	(942,472)	-27%

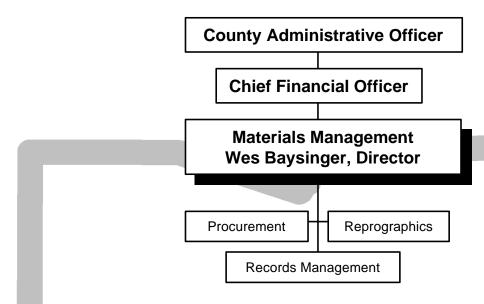
TOTAL BUDGET BY PROGRAM
FY 2000-01
MARICOPA HEALTH SYSTEM CIP
Agency 908

Org	Title	Personal Services	_	upplies & Services	Сар	ital Outlay	Ex	Total penditures	Revenue
	MEDICAL CENTER CAPITAL PROJECT MEDICAL CENTER ENVNMTL PROJECT	\$ -	\$	-	\$	-	\$	-	\$ - -
:	Totals:	\$	\$	-	\$	-	\$	-	\$ -

# TOTAL BUDGET BY PROGRAM FY 2000-01 MARICOPA HEALTH SYSTEM CAPITAL PROJECTS Agency 909

Org Title		Personal Services		Supplies & Services		Capital Outlay		Total Expenditures		A	Revenue	
9095 BOND PROJECTS 9095 BOND PROJECTS		\$	-	\$	-	\$		\$		\$		-
SOURCE TO	Totals:	\$	-	\$	-	\$	-	\$	-	\$		)-

## Materials Management (73)



#### **Mission**

To provide professional materials management services to County agencies which allow them to provide high quality, cost effective service to the citizens of Maricopa County.

#### **Program Goals**

- Focus on employees to reduce turnover and enhance skills.
- Obtain Board of Supervisors approval on revisions to the Procurement Code.
- Focus on improving customer service to county departments.
- Develop performance measurements.
- Actively support compliance with environmental requirements.
- Continue development and refinement of contract review and monitoring.
- Track Materials Management contractors to assure Year 2000 compliance.
- Expand the use of automation in Materials Management activities.
- Expand the use of the purchasing card to increase procurement.
- Expand the doe of the parendoling data to increase production
- Investigate and pursue viable cost saving opportunities.
- Directly support the Maricopa Integrated Health Services privatization effort.
- Maximize the value of Materials Management's departmental budget.
- Continue development and refinement of communications to the BOS.

### **Community Impact**

Materials Management supports County agencies that provide direct services to the public. The impact to the citizens of Maricopa County if Materials Management were not providing these services would be: The reallocation of resources away from service to the public and redirected to support functions, higher costs for commodities and services, duplication of effort and personnel costs, less control over expenditures, increased risk of legal action, increased costs for storage of materials and inventory control activities, increased cost for printed and duplicated materials, and lower public confidence in procurement activities.

 :	•••••			FY 00	FY 01
Dept #	Performance Measures	FY 98 Actual	FY 99 Actual	Estimated	Projected
73	Purchase Order Lines Issued - PG	3,205	3,496	3,292	
73	Purchase Order Lines Issued - PC	8,628	8,307	4,525	
73	PO Issued Dollar Amount	N/A	\$127,977,938	\$120,000,000	
73	Requisitions Processed - RX lines	8,586	6,537	4,500	
73	# of Solicitations	250	155	220	
73	Vendor Applications	N/A	4,431	4,400	
73	Purchasing Card Transactions	N/A	N/A	35,000	
73	Reprographics Total Impressions	31,258,497	30,478,242	32,265,050	
73	Reprographics Press Impressions	26,385,929	25,462,350	27,170,078	
73	Reprographics Copier Impressions	4,872,568	5,015,892	5,094,972	
73	Reprographics Total Charges	\$704,559	\$711,976	\$735,463	
	Reprographics Competitive Analysis				
73	(CA) Charges	\$944,109	\$954,048	\$985,520	
73	Savings between Total and CA Charges	\$239,550	\$242,072	\$250,057	
73	Requisition Turnaround - # of Days	6.8	8.4	5.0	
	PG - System loaded contractual orders PC - Buyer generated purchase orders RX - Departmental purchase requests				

		SUMMARY BY FUND						
		MATERIALS MANAGEM	EN.	Г				
:		Department 73						
:FUND TYPE	Personal Services	Supplies & Services		Capital Outlay	To	tal Expenses	Tota	al Revenue
GENERAL FUND	\$ 1,219,555	\$ 138,149	\$	-	\$	1,357,704	\$	27,000
INTERNAL SERVICE	369,650	338,408		214,987		923,045		719,734
TOTAL FUNDS	\$ 1,589,205	\$ 476,557	\$	214,987	\$	2,280,749	\$	746,734
:								

					S MANAGEME artment 73	NT						
			Y 99-00 _/ADOPTED	cho	FY 99-00 RESTATED		FY 99-00 ROJECTED	EIN	FY 00-01 NAL/ADOPTED		Variance	%
RESOURCES		FINAL	JADOPTED		RESTATED	-	KOJECTED	FIIV	VALIADOPTED		variance	70
Beginning Fund Balance		\$	233,151	\$	233,151	\$	148,808	\$	121,750	\$	(111,401)	-489
REVENUE												
636 INTERNAL SERVICE CHARGE	S		694,155		694,155		783,427		715,959		21,804	3
650 MISCELLANEOUS REVENUE	Subtotal	\$	27,000 721,155	\$	27,000 721,155	\$	30,775 814,202	\$	30,775 746.734	\$	3,775 25,579	14
	Subtotal	Ψ	,	·		•				•	•	
То	tal Resources	\$	954,306	\$	954,306	\$	963,010	\$	868,484	\$	(85,822)	-9'
XPENDITURES												
PERSONAL SERVICES				1								
701 REGULAR PAY		\$	1,336,242	\$	1,332,346	\$	1,146,202	\$	1,323,394	\$	8,952	1
705 TEMPORARY PAY			6,373		6,373		11,217		6,948		(575)	-9
710 SPECIAL PAY			8,219		8,219		6,644		7,655		564	7
750 FRINGE BENEFITS			270,033		242,505		198,153		250,400		(7,895)	-3
780 SALARY ADJUSTMENTS			26,402 (61,209)		71,326 (61,209)		69,921		64,423 (63,615)		6,903 2,406	10
797 PERSONNEL SAVINGS (NEG)	Subtotal	Φ.	1,586,060	Ф	1,599,560	\$	(138,084) 1,294,053	Ф	1,589,205	0	10,355	
	Subiolai	φ	1,566,060	Φ	1,599,500	φ	1,294,003	Φ	1,569,205	Ф	10,333	
SUPPLIES & SERVICES												
301 GENERAL SUPPLIES		\$	229,366	\$	221,366	\$	220,528	\$	229,152	\$	(7,786)	-4
305 CONTRACTUAL SERVICES - E	EXTERNAL		52,173		49,673		31,900		66,673		(17,000)	-34
20 RENT	_		200		200		<del>.</del>		200		-	(
25 REPAIRS AND MAINTENANCE			114,976		104,976		102,168		104,976		-	(
326 FACILITIES MGMT DISCRETIO			1,000		1,000		-		1,000		-	
MATERIAL MGNT DISCRETION	NARY		8,000		6,000		4,694		6,000		-	
328 MOTOR POOL			1,100		1,100		-		1,100		-	0
329 FUEL			1,700		1,100		180		1,100		-	
330 TELECOM DISCRETIONARY 336 RISK MANAGEMENT			5,797 875		6,797 1,475		1,550 1,475	-	6,797 1,689		(214)	
341 EMPLOYEE TRAVEL			4,936		4,936		1,475	-	4,936		(214)	-15
342 EDUCATION			9,064	1	11,064		8,364		12,064		(1,000)	-6
343 TRANSPORTATION/SHIPPING	<u>.</u>		800		800		300		800		(1,000)	(
860 MISCELLANEOUS EXPENSE	,		13,500		19,500		8,966		13,642		5,858	30
380 TRANSFERS OUT TO OTHER	FUNDS		24,570		24,570		24,570		21,428		3,142	13
390 NON CAPITAL EQUIPMENT	1 01100		,o	П	2.,0.0		,o		5,000		(5,000)	
	Subtotal	\$	468,057	\$	454,557	\$	404,795	\$	476,557	\$	(22,000)	-5
CAPITAL OUTLAY												
920 EQUIPMENT			219,987		219,987		153,808		214,987		5,000	2
	Subtotal	\$	219,987	\$		\$	153,808	\$	214,987	\$	5,000	2
Total	Expenditures	\$	2,274,104	\$	2,274,104	\$	1,852,656	\$	2,280,749	\$	(6,645)	C
Operating Balance	e (Rev Exp.)	\$	(1,552,949)	\$	(1,552,949)	\$	(1,038,454)	\$	(1,534,015)	\$	18,934	1
			<u> </u>	ı					<u> </u>		<u>'</u>	
Ending Fund Balance (Reso	ources Exp.)	\$	(1,319,798)	\$	(1,319,798)	\$	(889,646)	\$	(1,412,265)	\$	(92,467)	-7
											<u> </u>	

POSITI	ON DISTRIBUTION	•
Dept	WORKING TITLE	FTE
73 MATERIALS MANAGEMENT	ADMINISTRATION SUPPORT SUPV.	1.0
	ADMINISTRATIVE ASSTNT I	1.0
	ADMINISTRATIVE COORD I	5.0
•	ADMINISTRATIVE COORD III	2.0
	CONTRACT SPECIALIST I	5.0
	FINANCIAL SERVICS ADM II	1.0
	GRAPHICS COMMUNICATINS MGR	1.0
	GRAPHICS COMMUNICTNS SPVR	1.0
	GRAPHICS EQUIPMNT TECHI	2.0
	GRAPHICS EQUIPMNT TECHII	4.0
	GRAPHICS EQUIPMNT TECHIII	1.0
	GRAPHICS JOB PLANNER	1.0:
	MATERIALS MANAGEMENT MGR	1.0
	PROCUREMENT LD SPECIALST	1.0
•	PROCUREMENT MANAGER	1.0
	PROCUREMENT SNR SPECIALST	2.0
	PROCUREMENT SPECIALIST	6.0
•	RECORDS MANAGEMENT COORD	1.0
•	SENIOR BUSNSS SYST ANLYST	1.0
Total		38.0

# TOTAL BUDGET BY PROGRAM FY 2000-01 MATERIALS MANAGEMENT Agency 730

Org	Title			ersonal ervices	Supplies & Services	Сар	ital Outlay	E>	Total penditures	Revenue
7310 7320	ADMINISTRATION PROCUREMENT		\$	268,511 910,654	\$ 65,974 72,175	\$	-	\$	334,485 982,829	\$ 27,000
7360	RECORDS MANAGEMENT	Totals:	\$ 1	40,390 ,219,555	\$ 138,149	\$	-	\$	40,390 1,357,704	\$ 27,000

## EXPENDITURES AND REVENUES BY AGENCY/OBJECT MATERIALS MANAGEMENT Agency 730

	FY 99-00 FINAL/ADOPTED		99-00 STATED		FY 99-00 PROJECTED		FY 00-01 FINAL/ADOPTED	,	Variance	%
RESOURCES										
REVENUE										
650 MISCELLANEOUS REVENUE	27,000	_	27,000	_	27,000	_	27,000	_	-	0%
Subtotal	\$ 27,000	\$	27,000	\$	27,000	\$	27,000	\$	-	0%
Total Resources	\$ 27,000	\$	27,000	\$	27,000	\$	27,000	\$	-	0%
EXPENDITURES										
PERSONAL SERVICES										
701 REGULAR PAY	\$ 1,045,191	\$ 1	1,042,763	\$	906,381	\$	1,035,174	\$	7,589	1%
705 TEMPORARY PAY	6,373		6,373		8,948		5,448		925	15%
710 SPECIAL PAY	4,219		4,219		5,944		4,219		-	0%
750 FRINGE BENEFITS	203,615		183,082		145,289		188,906		(5,824)	-3%
780 SALARY ADJUSTMENTS	22,460		45,421		45,421		44,423		998	2%
797 PERSONNEL SAVINGS (NEG)	(56,209)		(56,209)		(85,000)		(58,615)		2,406	4%
Subtotal	\$ 1,225,649	\$ 1	1,225,649	\$	1,026,983	\$	1,219,555	\$	6,094	0%
SUPPLIES & SERVICES								М		
801 GENERAL SUPPLIES	\$ 15,900	\$	15,900	\$	13,664	\$	15,900	\$	_	0%
805 CONTRACTUAL SERVICES - EXTERNAL	47,173	Ψ	47,173	Ψ	31,900	Ψ	64,173	Ψ	(17,000)	-36%
825 REPAIRS AND MAINTENANCE	14,976		14,976		15,600		14,976		(11,000)	0%
826 FACILITIES MGMT DISCRETIONARY	1,000		1,000		-		1,000		-	0%
827 MATERIAL MGNT DISCRETIONARY	8,000		6,000		4,694		6,000			0%
828 MOTOR POOL	100		100		-		100		-	0%
829 FUEL	200		200		88		200			0%
830 TELECOM DISCRETIONARY	5,000		6,000		1,550		6,000		-	0%
841 EMPLOYEE TRAVEL	4,936		4,936		100		4,936		-	0%
842 EDUCATION	8,064		10,064		7,400		10,064		-	0%
843 TRANSPORTATION/SHIPPING	800		800		300		800		-	0%
860 MISCELLANEOUS EXPENSE	10,000		9,000		7,500		9,000		-	0%
880 TRANSFERS OUT TO OTHER FUNDS			-						-	
890 NON CAPITAL EQUIPMENT	-		-				5,000		(5,000)	
Subtotal	\$ 116,149	\$	116,149	\$	82,796	\$	138,149	\$	(22,000)	-19%
CAPITAL OUTLAY										
920 EQUIPMENT	5,000		5,000		5,000		-		5,000	100%
Subtotal	\$ 5,000	\$	5,000	\$	5,000	\$	-	\$	5,000	100%
Total Expenditures	\$ 1,346,798	\$ 1	1,346,798	\$	1,114,779	\$	1,357,704	\$	(10,906)	-1%
Operating Balance (Rev Exp.)		\$ (1	1,319,798)	\$	(1,087,779)	\$	(1,330,704)	\$	10,906	1%

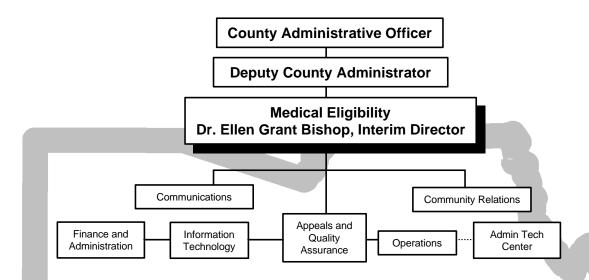
# TOTAL BUDGET BY PROGRAM FY 2000-01 MATERIALS MANAGEMENT REPROGRAPHICS Agency 733

Org Title		Personal Services		upplies & ervices	Capital Outlay	Total Expenditures	Re	evenue
7340 REPROGRAPHICS	Totals:	369,650 369,650	\$ \$	338,408 338,408	\$ 214,987 \$ 214,987	\$ 923,045 \$ 923.045		841,484 841,484

## EXPENDITURES AND REVENUES BY AGENCY/OBJECT MATERIALS MANAGEMENT REPROGRAPHICS Agency 733

	F	FY 99-00 INAL/ADOPTED	FY 99-00 RESTATED	F	FY 99-00 PROJECTED	FY 00-01 FINAL/ADOPTED	١	/ariance	%
RESOURCES Beginning Fund Balance	\$	233,151	\$ 233,151	\$	148,808	\$ 121,750	\$	(111,401)	\$ (0)
REVENUE  636 INTERNAL SERVICE CHARGES		694,155	694,155		783,427	715,959	ŧ	21,804	0
650 MISCELLANEOUS REVENUE Subtotal	\$	694,155	\$ 694,155	\$	3,775 787,202	\$ 3,775	\$	3,775	4%
Total Resources		927,306	\$ 927,306	\$	936,010	\$		(85,822)	-9%
:									
EXPENDITURES PERSONAL SERVICES 701 REGULAR PAY 705 TEMPORARY PAY	\$	291,051 -	\$ 289,583	\$	239,821 2,269	\$ 288,220 1,500	\$	1,363 (1,500)	0%
710 SPECIAL PAY 750 FRINGE BENEFITS		4,000 66,418 3,942	4,000 59,423 25,905		700 52,864 24,500	3,436 61,494 20,000		564 (2,071)	14% -3% 23%
780 SALARY ADJUSTMENTS 797 PERSONNEL SAVINGS (NEG)		(5,000)	(5,000)		(53,084)	(5,000)		5,905 -	0%
Subtotal	\$	360,411	\$ 373,911	\$	267,070	\$ 369,650	\$	4,261	1%
SUPPLIES & SERVICES  801 GENERAL SUPPLIES  805 CONTRACTUAL SERVICES - EXTERNAL  820 RENT	\$	213,466 5,000 200	\$ 205,466 2,500 200	\$	206,864	\$ 213,252 2,500 200	\$	(7,786) - -	-4% 0% 0%
825 REPAIRS AND MAINTENANCE 828 MOTOR POOL 829 FUEL		100,000 1,000 1,500	90,000 1,000 900		86,568 - 92	90,000 1,000 900		- -	0% 0% 0%
830 TELECOM DISCRETIONARY 836 RISK MANAGEMENT		797 875 1,000	797 1,475 1,000		1,475 964	797 1,689 2,000		(214) (1,000)	0% -15% -100%
842 EDUCATION     860 MISCELLANEOUS EXPENSE     880 TRANSFERS OUT TO OTHER FUNDS		3,500 24,570	10,500 24,570		1,466 24,570	4,642 21,428		5,858 3,142	56% 13%
Subtotal	\$	351,908	\$ 338,408	\$	321,999	\$ 338,408	\$	-	0%
CAPITAL OUTLAY 920 EQUIPMENT		214,987	214,987		148,808	214,987		-	<u>0%</u>
Subtotal	\$	214,987	\$ 214,987	\$	148,808	\$ 214,987	\$	=	0%
Total Expenditures	\$	927,306	\$ 927,306	\$	737,877	\$ 923,045	\$	4,261	0%
Operating Balance (Rev Exp.)	\$	(233,151)	\$ (233,151)	\$	49,325	\$ (203,311)	\$	(29,840)	-13%
Ending Fund Balance (Resources - Exp.)	\$	-	\$ -	\$	198,133	\$ (81,561)	\$	81,561	<del></del> :

### Medical Eligibility (28)



#### **Mission**

Serve as the Maricopa County program agent for the Arizona Health Care Cost Containment System (AHCCCS) by determining eligibility for residents in a timely and accurate manner.

#### **Program Goals**

- Develop a strategic plan and performance measures
- Reduce financial liability by
- Improving timeliness and accuracy of determinations
- Determining eligibility prior to client entry into the health care system
- Implement an electronic tracking system and continue development and implementation of additional automated solutions
- Continue to improve recruitment and retention strategies
- Assist with legislative relief solutions

#### **Community Impact**

With the implementation of these goals, the clients served by the Department of Medical Eligibility, which include the general public as well as the county of Maricopa, will find the organization more responsive to their needs, processing the claims in a timely fashion, a reduction in liability to the county, and a reduction in lawsuits filed by the hospitals. If these goals are not implemented, the department will continue to have a high turnover rate, poor performance, and continued high dollar values in litigation.

Activity Performance Measures:	FY 97-98	FY 98-99	FY 99-00 (Est.)	FY 00-01 (Proj.)
Eligibility determinations 48 hour hospital determination rate Determination error rate	57,900	62,317	71,000	82,000
	N/A	N/A	60%	65%
	7%	5.30%	4%	3%

•	• • • • • •	DEPARTMEN	IT.	AL SUMMARY BY FUN	ID	TYPE & CATEGO	RY	•••••	• • • • •	• • • • • • • • •
				MEDICAL ELIGIBIL Department 28	ΙΤΥ					
FUND TYPE	F	Personal Services		Supplies & Services		Capital Outlay	To	tal Expenses	Tota	al Revenue
GENERAL FUND	\$	9,889,537	\$	1,139,149	\$	171,200	\$	11,199,886	\$	1,125,668
TOTAL FUNDS	\$	9,889,537	\$	1,139,149	\$	171,200	\$	11,199,886	\$	1,125,668

LXI LNDII	UNLS AI		_	S B I DE IGIBILITY	FA	RTMENT/O	DJE	.01			
			partme								
	FY 99	9-00	FY	99-00		FY 99-00		FY 00-01			
	FINAL/AD	OPTED	RES	TATED	P	ROJECTED	FIN	AL/ADOPTED		Variance	%
RESOURCES											
REVENUE											
620 INTERGOVERNMENTAL	1	350,000	1	1,350,000		1,125,668		1,125,668		(224,332)	-17%
Subtotal		-		1.350.000	\$	1,125,668	\$	1.125.668	\$	(224,332)	-17%
Castotal	Ψ .,	000,000	•	,000,000	۳	.,.20,000	Ψ	.,.20,000	Ψ	(22.,002)	,
Total Resources	\$ 1,	350,000	\$ 1	1,350,000	\$	1,125,668	\$	1,125,668	\$	(224,332)	-17%
EXPENDITURES											
PERSONAL SERVICES											
701 REGULAR PAY	\$ 7,	658,124	\$ 6	6,460,407	\$	6,460,998	\$	7,633,102	\$	(1,172,695)	-18%
705 TEMPORARY PAY		26,125		17,100		49,544		50,000		(32,900)	-192%
710 SPECIAL PAY		40,000		17,829		47,812		50,000		(32,171)	-180%
750 FRINGE BENEFITS	-	697,104	1	1,428,022		1,396,834		1,746,908		(318,886)	-22%
780 SALARY ADJUSTMENTS		165,110		515,402		-		998,402		(483,000)	-94%
796 P S INTER-FUND CHARGES	,,	-		(000 004)		64,950		(500.075)	7	-	4.400/
797 PERSONNEL SAVINGS (NEG) Subtotal		278,353) 308,110	\$ 8	(239,384) 3.199,376	\$	8,020,138	\$	(588,875) 9,889,537	\$	349,491 (1,690,161)	146% -21%
Subiolai	φ 9,	300,110	фС	), 199,370	φ	0,020,130	Φ	9,009,001	Φ	(1,090,101)	-2170
SUPPLIES & SERVICES											
801 GENERAL SUPPLIES	\$	160,813	\$	75,406	\$	112,085	\$	100,000	\$	(24,594)	-33%
805 CONTRACTUAL SERVICES - EXTERNAL		455.600	Ψ	272.990	Ψ	1,430,279	Ψ	144.000	1	128.990	47%
810 LEGAL		-	1	1,000,000		1,000,000		-		1,000,000	100%
820 RENT		735,000		669,000		735,000		617,446		51,554	8%
825 REPAIRS AND MAINTENANCE		10,900		5,450		12,332		15,900		(10,450)	-192%
827 MATERIAL MGNT DISCRETIONARY		37,225		33,503		18,937		37,225		(3,722)	-11%
829 FUEL		5,000		4,800		3,129		22,000		(17,200)	-358%
830 TELECOM DISCRETIONARY		140,700		126,630		39,255		48,055		78,575	62%
842 EDUCATION		13,613		12,252		5,568	-	10,000		2,252	18%
843 TRANSPORTATION/SHIPPING		26,419		23,018		13,486		60,200		(37,182)	-162%
850 UTILITIES		4,000		3,000		2,074		3,000		-	0%
857 MANDATED HEALTH CARE PAYMENTS		-	(1	1,000,000)		14,914,540		-		(1,000,000)	-100%
860 MISCELLANEOUS EXPENSE		39,349		114,349		49,679		30,000		84,349	74%
880 TRANSFERS OUT TO OTHER FUNDS		-		-		-				-	
890 NON CAPITAL EQUIPMENT	Φ 4	-	<b>c</b>	- 240,000	•	40.000.004	Φ.	51,323	Φ	(51,323)	450/
Subtotal	ъ 1,	628,619	<b>5</b> 1	1,340,398	\$	18,336,364	Ф	1,139,149	\$	201,249	15%
CAPITAL OUTLAY											
920 EQUIPMENT		64,230		49,230		54,457		171,200		(121,970)	-248%
Subtotal	\$	64,230	\$	49,230	\$	54,457	\$	171,200	\$	(121,970)	-248%
Total Expenditures	\$ 11,	000,959	\$ 9	9,589,004	\$	26,410,959	\$	11,199,886	\$	(1,610,882)	-17%
Operating Balance (Rev Exp.)	ф (O.	650,959)	ф /r	3,239,004)	•	(25,285,291)	¢.	(10,074,218)	Φ.	(1,835,214)	-22%

	POSITION DISTRIBUTION	
Dept	WORKING TITLE	FTE
28 MEDICAL ELIGIBILITY	ACCOUNTING TECHNICIAN II	2.0
	ADMINISTRATIVE ASSISANT II	1.0
	ADMINISTRATIVE ASSISTANT I	1.0
	ADMINISTRATIVE COORDINATOR I	1.0
	ADMINISTRATIVE COORDINATOR III	16.0
	ADMINISTRATIVE COORDINATOR IV	1.0
	ADMINISTRATIVE COORDINATOR V	3.0
	ADMINISTRATIVE COORDINATOR VI	4.0
	CLERK IV	4.0
	DIRECTOR	1.0
	<b>EMPLOYEE INFO ADMINISTRATOR</b>	1.0
	FINANCIAL OFFICER	1.0
	HEALH SERVICES CLERK II	19.0
	HEALTH SERVICES CLERK I	6.0
	HEALTH SERVICES CLERK II	49.0
	LEAD CLIENT SERVER PROGRAMMER	1.0
	OFFICE SUPERVISOR I	1.0
	OFFICE SUPERVISOR II	2.0
	PROGRAM ASSISTANT REP II	40.0
	PROGRAM ASSISTANT REP III	100.5
	PROGRAM ASSISTANT REP IV	33.0
	SENIOR HUMAN RESOURCES ANALYST	2.0
	SERVICE WORKER II	3.0
Total		292.5

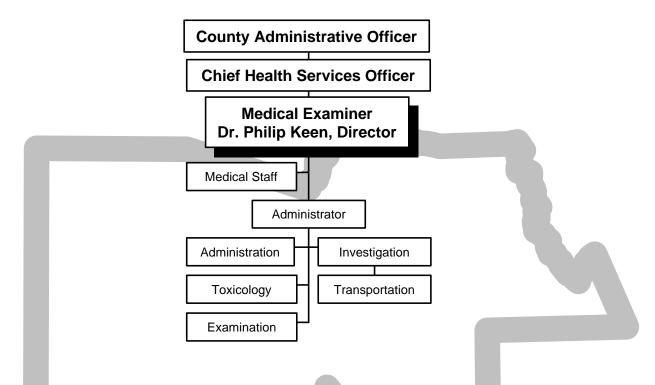
# TOTAL BUDGET BY PROGRAM FY 2000-01 MEDICAL ELIGIBILITY Agency 280

Org	Title	Personal Services		upplies & Services	Cap	oital Outlay	Total Expenditures		Revenue
2805	VECTOR OPERATIONS	\$ -	\$	_	\$	_	\$ -	\$	_
2810		870.088	١ ٠	596,376	Ψ	121,200	1,587,664	Ψ	1,125,668
:2820		238,878		200		-	239,078		
2830		-		-		-	-		_
2840	ELIGIBILITY OPERATIONS	8,780,571		542,573		50,000	9,373,144		_ :
2841	OPERATIONS ADMINISTRATION	· · · · · ·		· -		, <u>-</u>	· -		-
2861	CENTRAL DISTRICT	-		-		-	-		-
2862	CHANDLER DISTRICT	-		-		-	-		-
2863	DES DISTRICT	-		-		-	-		-
:2864	EAST DISTRICT	-		-		-	-		-
:2865	GLENDALE DISTRICT	-		-		-	-		-
:2866	GOODEN DISTRICT	-		-		-	-		-
:2867	MARICOPA DISTRICT	-		-		-	-		-
:2868	MESA DISTRICT	-		-		-	-		-
:2869	OUTREACH DISTRICT	-		-		-	-		-
:2870	SCOTTSDALE DISTRICT	-		-		-	-		-
:2871	SOUTH PHOENIX DISTRICT	-		-		-	-		- :
2872	SUNNYSLOPE DISTRICT	<u> </u>		-		-	-		-
		Totals: \$ 9,889,537	\$	1,139,149	\$	171,200	\$ 11,199,886	\$	1,125,668

## EXPENDITURES AND REVENUES BY AGENCY/OBJECT MEDICAL ELIGIBILITY Agency 280

REVENUE 620 INTERGOVERNMENTAL Subtotal			FY 99-00		FY 99-00		FY 99-00		FY 00-01		
REVENUE 620 INTERGOVERNMENTAL Subtotal Total Resources 1,350,000 1,350,000 1,125,668 1			FINAL/ADOPTED		RESTATED	P	ROJECTED	F	INAL/ADOPTED	Variance	%
1,350,000	RESOURCES										
Total Resources	REVENUE										
Total Resources   \$ 1,350,000 \$ 1,350,000 \$ 1,125,668 \$ 4,125,668 \$ (224,332) -1		_			, ,					/	(0)
EXPENDITURES  PERSONAL SERVICES  701 REGULAR PAY  \$ 7,658,124 \$ 6,460,407 \$ 6,460,998 \$ 7,633,102 \$ (1,172,695) -1  705 TEMPORARY PAY  \$ 26,125 17,100 49,544 50,000 (32,900) -19  710 SPECIAL PAY  \$ 40,000 17,829 47,812 50,000 (32,171) -18  750 FRINGE BENEFITS  \$ 1,697,104 1,428,022 1,396,834 1,746,908 (318,886) -2  796 PS INTER-FUND CHARGES  797 PERSONNEL SAVINGS (NEG)  Subtotal  \$ 9,308,110 \$ 8,199,376 \$ 8,020,138 \$ 9,889,537 \$ (1,690,161) -2  SUPPLIES & SERVICES  801 GENERAL SUPPLIES  \$ 160,813 \$ 75,406 \$ 112,085 \$ 100,000 \$ (24,594) -3  805 CONTRACTUAL SERVICES - EXTERNAL  455,600 272,990 1,430,279 144,000 128,990 43  810 LEGAL  - 1,000,000 1,000,000 - 1,000,000  820 RENT  735,000 669,000 735,000 617,446 51,554  827 MATERIAL MGNT DISCRETIONARY  37,225 33,503 18,937 37,225 (3,722) -1  829 FUEL  5,000 4,800 3,129 22,000 (17,200) -35  830 TELECOM DISCRETIONARY  140,700 126,630 39,255 48,055 78,575 84  830 TRANSPORTATION/SHIPPING  26,419 23,018 13,486 60,200 (37,182) -16  842 EDUCATION  13,613 12,252 5,568 10,000 2,252 1  843 TRANSPORTATION/SHIPPING  26,419 23,018 13,486 60,200 (37,182) -16  850 UTILITIES  Subtotal  Subtotal  CAPITAL OUTLAY  920 EQUIPMENT  64,230 49,230 54,457 171,200 (121,970) -24	Subtotal	\$	1,350,000	\$	1,350,000	\$	1,125,668	\$	1,125,668	\$ (224,332)	-17%
PERSONAL SERVICES 701 REGULAR PAY \$ 7,658,124 \$ 6,460,407 \$ 6,460,998 \$ 7,633,102 \$ (1,172,695) -1 705 TEMPORARY PAY 26,125 17,100 49,544 50,000 (32,900) -19 710 SPECIAL PAY 40,000 17,829 47,812 50,000 (32,171) -18 750 FRINGE BENEFITS 1,697,104 1,428,022 1,396,834 1,746,908 (318,886) -2 780 SALARY ADJUSTMENTS 165,110 515,402 - 998,402 (483,000) -7 797 PERSONNEL SAVINGS (NEG) (278,353) (239,384) - 64,950	Total Resources	\$	1,350,000	\$	1,350,000	\$	1,125,668	\$	1,125,668	\$ (224,332)	-17%
PERSONAL SERVICES 701 REGULAR PAY \$ 7,658,124 \$ 6,460,407 \$ 6,460,998 \$ 7,633,102 \$ (1,172,695) -1 705 TEMPORARY PAY 26,125 17,100 49,544 50,000 (32,900) -19 710 SPECIAL PAY 40,000 17,829 47,812 50,000 (32,171) -18 750 FRINGE BENEFITS 1,697,104 1,428,022 1,396,834 1,746,908 (318,886) -2 780 SALARY ADJUSTMENTS 165,110 515,402 - 998,402 (483,000) -7 797 PERSONNEL SAVINGS (NEG) (278,353) (239,384) - 64,950	EVDENDITUDES			4							
Total   Tegular   Table   Temporary   Te											
TOD   TEMPORARY PAY   26,125		\$	7 658 124	\$	6 460 407	\$	6 460 998	\$	7 633 102	\$ (1 172 695)	-18%
710   SPECIAL PAY		Ψ		Ť	, ,	Ψ		Ψ			-192%
750 FRINGE BENEFITS					,		,			. , ,	-180%
T80   SALARY ADJUSTMENTS   165,110   515,402   -   998,402   (483,000)   -998,796   PS INTER-FUND CHARGES   -   64,950   -   (588,875)   349,491   148,000   -998,000   -988,000   -998,0	750 FRINGE BENEFITS		1,697,104		,				1,746,908	. , ,	-22%
Personnel Savings (Neg)   (278,353)   (239,384)   - (588,875)   349,491   14   14   14   14   14   14   14	780 SALARY ADJUSTMENTS		165,110		515,402		-		998,402	(483,000)	-94%
SUPPLIES & SERVICES 801 GENERAL SUPPLIES \$ 160,813 \$ 75,406 \$ 112,085 \$ 100,000 \$ (24,594) -3 805 CONTRACTUAL SERVICES - EXTERNAL	796 P S INTER-FUND CHARGES		-		-		64,950			-	
SUPPLIES & SERVICES 801 GENERAL SUPPLIES \$ 160,813 \$ 75,406 \$ 112,085 \$ 100,000 \$ (24,594) -3 805 CONTRACTUAL SERVICES - EXTERNAL	797 PERSONNEL SAVINGS (NEG)		(278,353)		(239,384)		-		(588,875)	349,491	146%
SOLITION	Subtotal	\$	9,308,110	\$	8,199,376	\$	8,020,138	\$	9,889,537	\$ (1,690,161)	-21%
SOLITION	SUPPLIES & SERVICES										
805 CONTRACTUAL SERVICES - EXTERNAL		\$	160 813	\$	75 406	\$	112 085	\$	100 000	\$ (24 594)	-33%
REGAL		Ψ	,	Ψ.	,	Ψ	,	Ψ	,		47%
825 REPAIRS AND MAINTENANCE       10,900       5,450       12,332       15,900       (10,450)       -19         827 MATERIAL MGNT DISCRETIONARY       37,225       33,503       18,937       37,225       (3,722)       -1         829 FUEL       5,000       4,800       3,129       22,000       (17,200)       -35         830 TELECOM DISCRETIONARY       140,700       126,630       39,255       48,005       78,575       68         842 EDUCATION       13,613       12,252       5,568       10,000       2,252       1         843 TRANSPORTATION/SHIPPING       26,419       23,018       13,486       60,200       (37,182)       -16         850 UTILITIES       4,000       3,000       2,074       3,000       -       -         857 MANDATED HEALTH CARE PAYMENTS       -       (1,000,000)       14,914,540       -       -       (1,000,000)       -10         860 MISCELLANEOUS EXPENSE       39,349       114,349       49,679       30,000       84,349       7         890 NON CAPITAL EQUIPMENT       -       -       -       -       51,323       (51,323)         CAPITAL OUTLAY       920 EQUIPMENT       64,230       49,230       54,457       171,200       (121,97			-		,				-		100%
827 MATERIAL MGNT DISCRETIONARY       37,225       33,503       18,937       37,225       (3,722)       -1         829 FUEL       5,000       4,800       3,129       22,000       (17,200)       -35         830 TELECOM DISCRETIONARY       140,700       126,630       39,255       48,055       78,575       6         842 EDUCATION       13,613       12,252       5,568       10,000       2,252       1         843 TRANSPORTATION/SHIPPING       26,419       23,018       13,486       60,200       (37,182)       -16         850 UTILITIES       4,000       3,000       2,074       3,000       -       -         857 MANDATED HEALTH CARE PAYMENTS       -       (1,000,000)       14,914,540       -       (1,000,000)       -10         860 MISCELLANEOUS EXPENSE       39,349       114,349       49,679       30,000       84,349       7         880 TRANSFERS OUT TO OTHER FUNDS       -       -       -       -       51,323       (51,323)         890 NON CAPITAL EQUIPMENT       -       -       -       -       -       51,323       (51,323)         CAPITAL OUTLAY         920 EQUIPMENT       64,230       49,230       54,457       171,200 <td>820 RENT</td> <td></td> <td>735,000</td> <td></td> <td>669,000</td> <td></td> <td>735,000</td> <td></td> <td>617,446</td> <td>51,554</td> <td>8%</td>	820 RENT		735,000		669,000		735,000		617,446	51,554	8%
R29 FUEL   5,000   4,800   3,129   22,000   (17,200) -35	825 REPAIRS AND MAINTENANCE		10,900		5,450		12,332		15,900	(10,450)	-192%
830   TELECOM DISCRETIONARY   140,700   126,630   39,255   48,055   78,575   68   68   68   68   68   68   69   69			37,225		33,503		18,937		37,225	(3,722)	-11%
842 EDUCATION       13,613       12,252       5,568       10,000       2,252       1         843 TRANSPORTATION/SHIPPING       26,419       23,018       13,486       60,200       (37,182)       -16         850 UTILITIES       4,000       3,000       2,074       3,000       -       (1,000,000)       -14,14,540       - (1,000,000)       -10         860 MISCELLANEOUS EXPENSE       39,349       114,349       49,679       30,000       84,349       7         880 TRANSFERS OUT TO OTHER FUNDS       -       -       -       51,323       (51,323)         890 NON CAPITAL EQUIPMENT       -       -       -       51,323       (51,323)         CAPITAL OUTLAY       920 EQUIPMENT       64,230       49,230       54,457       171,200       (121,970)       -24					,					. , ,	-358%
843 TRANSPORTATION/SHIPPING     26,419     23,018     13,486     60,200     (37,182)     -16       850 UTILITIES     4,000     3,000     2,074     3,000     -     -16       857 MANDATED HEALTH CARE PAYMENTS     -     (1,000,000)     14,914,540     -     (1,000,000)     -10       860 MISCELLANEOUS EXPENSE     39,349     114,349     49,679     30,000     84,349     7       880 TRANSFERS OUT TO OTHER FUNDS     -     -     -     -     -     -     -       890 NON CAPITAL EQUIPMENT     -     -     -     -     51,323     (51,323)       CAPITAL OUTLAY       920 EQUIPMENT     64,230     49,230     54,457     171,200     (121,970)     -24			,		,		,			,	62%
850 UTILITIES				4						,	18%
857 MANDATED HEALTH CARE PAYMENTS - (1,000,000) 14,914,540 - (1,000,000) -10 860 MISCELLANEOUS EXPENSE 39,349 880 TRANSFERS OUT TO OTHER FUNDS										(37,182)	-162%
860 MISCELLANEOUS EXPENSE 39,349 114,349 49,679 30,000 84,349 7 880 TRANSFERS OUT TO OTHER FUNDS - 51,323 (51,323)  890 NON CAPITAL EQUIPMENT - 51,323 (51,323)  CAPITAL OUTLAY 920 EQUIPMENT 64,230 49,230 54,457 171,200 (121,970) -24			,				, -		3,000	(4 000 000)	0%
880 TRANSFERS OUT TO OTHER FUNDS 51,323 (51,323)  Subtotal \$ 1,628,619 \$ 1,340,398 \$ 18,336,364 \$ 1,139,149 \$ 201,249 1  CAPITAL OUTLAY 920 EQUIPMENT 64,230 49,230 54,457 171,200 (121,970) -24									20,000	. , , ,	-100% 74%
890 NON CAPITAL EQUIPMENT 51,323 (51,323) Subtotal \$ 1,628,619 \$ 1,340,398 \$ 18,336,364 \$ 1,139,149 \$ 201,249 1  CAPITAL OUTLAY 920 EQUIPMENT 64,230 49,230 54,457 171,200 (121,970) -24					114,349		49,679		30,000	04,349	7470
Subtotal \$ 1,628,619 \$ 1,340,398 \$ 18,336,364 \$ 1,139,149 \$ 201,249 1  CAPITAL OUTLAY 920 EQUIPMENT 64,230 49,230 54,457 171,200 (121,970) -24			-		-		-		51.323	(51.323)	
920 EQUIPMENT 64,230 49,230 54,457 171,200 (121,970) -24		\$	1,628,619	\$	1,340,398	\$	18,336,364	\$			15%
920 EQUIPMENT 64,230 49,230 54,457 171,200 (121,970) -24	OARITAL OUTLAN										
			0.4.000		40.000		F		171 000	(464.675)	0.4001
Subtotal \$ 04,230 \$ 54,457 \$ 171,200 \$ (121,970) -24		Φ.		۴		Ф		ሱ			-248% -248%
	Subtotal	Ф	64,230	Ф	49,230	Ф	54,457	Ф	171,200	φ (1∠1,970)	-248%
Total Expenditures \$ 11,000,959 \$ 9,589,004 \$ 26,410,959 \$ 11,199,886 \$ (1,610,882) -1	Total Expenditures	\$	11,000,959	\$	9,589,004	\$	26,410,959	\$	11,199,886	\$ (1,610,882)	-17%
Operating Balance (Rev Exp.) \$ (9,650,959) \$ (8,239,004) \$ (25,285,291) \$ (10,074,218) \$ 1,835,214 2	Operating Balance (Rev Exp.)	\$	(9,650.959)	\$	(8,239,004)	\$	(25,285,291)	\$	(10,074.218)	\$ 1,835,214	22%

### Medical Examiner (29)



#### **Mission**

The Maricopa County Office of the Medical Examiner is mandated by Arizona Revised Statutes 11-591 through 11-600 to conduct complete and objective medicolegal investigations of unattended, violent, sudden, unexpected and suspicious deaths to determine the cause and manner of death, and to authorize the cremation of remains of deceased persons.

#### **Program Goals**

- New Facility: Continue to work with architects and planners to maintain the timetable for completion of the new Forensic Science Center and to ensure the facility designs demonstrate ingenuity and forethought to produce a practical, efficient and innovative building that will serve Maricopa County very well for many years after its completion.
- Case Processing: Improve service to families of decedents and agencies by conducting a thorough and objective death investigation within established timeframes and with an increasing caseload.
  - Conduct autopsies on all homicides, acute trauma, childhood fatalities, and suspicious deaths, e.g., probable drug related or probable public health risks (55%-65% of cases).
  - Complete 90% of cases within 45 days and 100% within 90 days.
  - Background and scene investigation summaries completed prior to, or by same day as examination on 80% of required cases.
  - Initial transcription completed within two weeks of receipt.
  - Toxicology test results reported within 30 days on 90% of cases and 100% within 60 days.
- Medical Staff: Remove Chief Medical Examiner from the regular examination schedule to a reduced caseload to provide time to be available to oversee new pathologists' training, staff cases, review examination reports and consult on older cases to facilitate resolution and closure.
  - Implement new examination schedules to reduce the number of daily examinations conducted by each doctor and provide more in-office days to meet with law enforcement personnel and attorneys, and complete work on cases. Institute morning meetings to review and assign new cases and, thus, begin to take steps to change the environment to a more conducive medical examiner culture.

- Strategic Planning: Complete Managing for Results process and incorporate final product and the 1999 Employee Survey follow up plans into a revised 3 Year Strategic Plan. Based on the revised 3-Year Strategic Plan update the 3-Year Budget Plan.
- Information Technology: Use new technology to increase efficiency by beginning to automate old case record cards and printouts, which will expedite locating older records, free up storage space and create a database for researching older cases.
- Equipment Replacement: Services: Continue to replace outworn, obsolete equipment according to the established equipment schedule to minimize delays due to equipment failures, decrease equipment maintenance costs, and use staff time effectively.
- Employee Turnover: Reduce employee turnover to 15% by continuing to provide merit pay for performance and market adjustments to move pay to market minimums.

#### **Community Impact**

The Office of the Medical Examiner (OME) provides services to justice and law enforcement agencies, as well as playing an important role in the health and safety of the community. Families of decedents, however, are the most directly affected by the level of service provided by the OME. Families are unable to complete financial matters, such as the transfer of property and collection of insurance benefits, while the cause and manner of death of their family member is pending. Frequently, they are unable to begin to bring closure to the death of a family member until the results of the Medical Examiner's investigation are known. Achieving the OME objectives will improve service to the families of decedents by advising them of the status of the investigation, providing accurate information to them, responding to their questions in a timely manner, and alleviating the emotional and financial hardship caused by a lengthy pending of the case.

				FY 99-00	FY 00-01
Activity Performance Measures:	Type	FY 97-98	FY 98-99	(Est.)	(Proj.)
Total # of Cases	Output	3,542	3848	3916	4035
% of Cases Autopsied	Result	67%	62%	60%	60%
Average Days to Case Closure	Output	64	53	50	45
% Within 45 Days	Result		47%	40%	75%
% Within 90 Days	Result		86%	85%	90%
% Investigation Summaries Completed	Result	35%	30%	50%	80%
Average Days for Initial Transcription	Output	21	7	14	7
Average Days for Tox Results	Output	28	31	25	21
% Employee Turnover	Result	31%	24%	18%	15%

EXPENDIT	FY 9	MED	ICA epa	NUES BY DE AL EXAMINER artment 29 FY 99-00 RESTATED		FY 99-00 ROJECTED		FY 00-01	,	Variance	%
RESOURCES	FINALIA	DOFILD		RESTATED	-	ROJECTED	FIIN	IAL/ADOFTED		variance	/0
REVENUE 635 FEES & CHARGES		235,000		235,000		235,000		235,000			09
Subtotal	\$	235,000	\$	235,000	\$	235,000	\$	235,000	\$	-	09
Total Resources	\$	235,000	\$	235,000	\$	235,000	\$	235,000	\$	_	00
		,	<u> </u>	,							
EXPENDITURES											
PERSONAL SERVICES	Φ.	0 444 505	•	0.400.000	Φ.	4 000 000	Φ.	0.004.407	r.	(404.774)	^
701 REGULAR PAY	\$	2,111,505	\$	2,199,666	\$	1,998,328	\$	2,334,437	\$	(134,771)	-6'
705 TEMPORARY PAY		88,144		65,340		131,233		73,123		(7,783)	-12
710 SPECIAL PAY 750 FRINGE BENEFITS		20,207		20,207		37,186		20,207		(22.047)	0
750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS		399,644 91,567		406,435		316,711		439,252	١	(32,817)	-8
790 SALARY ADJUSTMENTS 797 PERSONNEL SAVINGS (NEG)				28,567		62,369		103,888		(75,321)	-264 0
Subtotal		(152,753) 2,558,314	Φ	(152,753) 2,567,462	Φ.	2,545,827	Φ	(152,753) 2,818,154	Φ.	(250,692)	-10
Subiolai	Φ .	2,556,514	Φ	2,307,402	Φ	2,343,621	φ	2,010,154	Φ	(230,092)	-10
SUPPLIES & SERVICES											
801 GENERAL SUPPLIES	\$	20,800	\$	20,800	\$	37,219	\$	25,800	\$	(5,000)	-24
802 MEDICAL SUPPLIES	Ψ	149,312	Ψ	149,312	Ψ	133,042	Ψ	149,312	Ψ	(0,000)	0
805 CONTRACTUAL SERVICES - EXTERNAL		31,300		31,300		26.749		33,000		(1,700)	-5
807 HEALTH CARE SERVICES		74,328		74,328		55,000		50,000		24,328	33
820 RENT		19,700		29,300		6,369		8,000		21,300	73
825 REPAIRS AND MAINTENANCE		48,558		48,558		33,485		49,200		(642)	-1
826 FACILITIES MGMT DISCRETIONARY		125		125		33,403		43,200		125	100
827 MATERIAL MGNT DISCRETIONARY		571		571		427		570		1	0
828 MOTOR POOL		10		10		721		-		10	100
829 FUEL		5,990		5,990		6,095	-	7,343		(1,353)	-23
830 TELECOM DISCRETIONARY		6,550		6,550		7,916	-	6,550		(1,000)	0
839 OTHER INTERNAL SVCS CHARGES		13,500		13,500		7,800		10,000		3,500	26
843 TRANSPORTATION/SHIPPING		400		400		7,500		400		-	0
850 UTILITIES		5,200		5,200		2,066		4,737		463	9
860 MISCELLANEOUS EXPENSE		14,015		14,015		15,726		16,615		(2,600)	-19
890 NON CAPITAL EQUIPMENT		- 1,070		- 1,010		-		17.000		(17,000)	10
Subtotal	\$	390,359	\$	399,959	\$	331,894	\$	378,527	\$	21,432	5
CARITAL CLITIAN											
CAPITAL OUTLAY		77.000		50.540		00.400		70 774		(40,000)	0.4
920 EQUIPMENT	Ф.	77,296	Φ.	58,548	Φ	83,499	Φ	70,771	Φ	(12,223)	-21
Subtotal	Ф	77,296	\$	58,548	\$	83,499	\$	70,771	\$	(12,223)	-21
Total Expenditures	\$	3,025,969	\$	3,025,969	\$	2,961,220	\$	3,267,452	\$	(241,483)	-8
		2,790,969)		(2,790,969)		(2.726.220)			\$	(241.483)	-9

	DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY													
	MEDICAL EXAMINER													
	Department 29													
FUND TYPE	YPE Personal Services Supplies & Services Capital Outlay Total Expenses Total Revenue :													
GENERAL FUND	\$	2,818,154	\$	378,527	\$	70,771	\$	3,267,452	\$	235,000				
TOTAL FUNDS	\$	2,818,154	\$	378,527	\$	70,771	\$	3,267,452	\$	235,000				

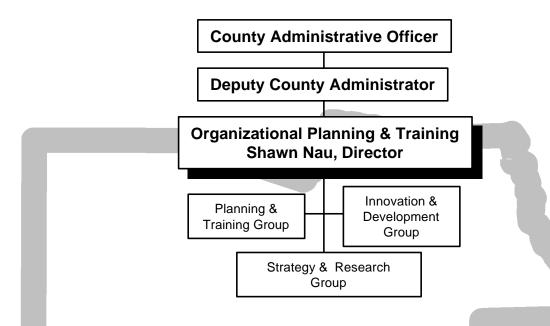
POSI	FION DISTRIBUTION	•
Dept	WORKING TITLE	FTE
29 MEDICAL EXAMINER	ADMINISTRATIVE ASSTNT	1.0
	ADMINISTRATIVE ASSTNT I	2.0
	ADMINISTRATIVE ASSTNT II	1.0
	ADMINISTRATIVE ASSTNT III	1.0
	ADMINISTRATOR	1.0
	ASST FORENSIC TOXICOLOGST	1.0
	CHEMIST	3.0
	CHIEF MEDICAL EXAMINER	1.0
	EVIDENCE TECHNICIAN	1.0
	FORENSIC ASSISTANT	8.0
	FORENSIC ASSISTANT SUPVSR	1.0
	FORENSIC TOXICOLOGIST	2.0
	HISTOTECHNOLOGIST I	1.0
	HISTOTECHNOLOGIST II	1.0
	MEDICAL EXAMINER	7.0
	MEDICAL EXAMINER ASSOC	1.0
	MEDICAL EXAMINER TRNSPRTR	6.0
	MEDICAL INVESTIGATOR	9.0
	MEDICAL INVESTIGATOR-SR	1.0
	MEDICAL TRANSCRIBER II	4.0
	OFFICE MANAGER	1.0
Total		54.0

# TOTAL BUDGET BY PROGRAM FY 2000-01 MEDICAL EXAMINER Agency 290

Org	Title		Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
2910	ADMIN		\$ 366,920.00	\$ 61,420.00	\$ -	\$ 428,340.00	\$ 235,000.00
2920	EXAMINATION		309,541	120,500	-	430,041	-
2930	MEDICAL STAFF		1,138,458	-	-	1,138,458	-
2940	TOXICOLOGY		428,020	181,264	70,771	680,055	-
2950	INVESTIGATION		381,388	-	•	381,388	-
2960	TRANSPORTATION		193,827	15,343	-	209,170	-
•		Totals:	\$ 2.818.154	\$ 378.527	\$ 70.771	\$ 3.267.452	\$ 235,000

EXP	ENE		ICA	NUES BY AC L EXAMINER ncy 290	GEN	NCY/OBJEC	Γ		•••		
		FY 99-00 FINAL/ADOPTED		FY 99-00 RESTATED	F	FY 99-00 PROJECTED		FY 00-01 FINAL/ADOPTED	Ι,	Variance V	%
RESOURCES											
REVENUE											i
635 FEES & CHARGES		235,000		235,000		235,000		235,000		_	0%
Subtotal	\$	235,000	\$	235,000	\$	235,000	\$	235,000	\$	-	0%
Total Resources	\$	235,000	\$	235,000	\$	235,000	\$	235,000	\$	-	0%
											<del></del> :
EXPENDITURES											•
PERSONAL SERVICES 701 REGULAR PAY	\$	2,111,505	\$	2,199,666	¢	1,998,328	\$	2,334,437	Ф	(134,771)	-6%
701 REGOLAR FAT	Ψ	88,144	Φ	65,340	Ψ	131,233	φ	73,123	φ	(7,783)	-12%
703 TEMI OKAKTTAT		20,207		20,207		37,186		20,207		(7,703)	0%
* 750 FRINGE BENEFITS		399,644		406,435		316,711		439,252		(32,817)	-8%
• 780 SALARY ADJUSTMENTS		91.567		28,567		62,369		103,888		(75,321)	-264%
• 797 PERSONNEL SAVINGS (NEG)		(152,753)		(152,753)		-		(152,753)		-	0%:
Subtotal	\$	2,558,314	\$	2,567,462	\$	2,545,827	\$	2,818,154	\$	(250,692)	-10%
											:
SUPPLIES & SERVICES	•				•		•		•	(= 000)	2.40.
801 GENERAL SUPPLIES	\$	20,800	\$	20,800	\$	37,219	\$	25,800	\$	(5,000)	-24%
802 MEDICAL SUPPLIES		149,312		149,312		133,042		149,312		(4.700)	0%
<ul> <li>805 CONTRACTUAL SERVICES - EXTERNAL</li> <li>807 HEALTH CARE SERVICES</li> </ul>		31,300		31,300 74,328		26,749 55,000		33,000 50,000		(1,700) 24,328	-5% 33%
820 RENT		74,328 19.700		29.300		6,369		8.000		24,326	73%
825 REPAIRS AND MAINTENANCE		48,558		48,558		33,485		49,200		(642)	-1%
826 FACILITIES MGMT DISCRETIONARY		125		125		-		-3,200		125	100%
827 MATERIAL MGNT DISCRETIONARY		571		571		427		570		1	0%
\$ 828 MOTOR POOL		10		10		-		-		10	100%
829 FUEL		5,990		5,990		6,095		7,343		(1,353)	-23%
830 TELECOM DISCRETIONARY		6,550		6,550		7,916		6,550		-	0%:
839 OTHER INTERNAL SVCS CHARGES		13,500		13,500		7,800		10,000		3,500	26%:
843 TRANSPORTATION/SHIPPING		400		400		-		400		-	0%:
850 UTILITIES		5,200		5,200		2,066		4,737		463	9%:
860 MISCELLANEOUS EXPENSE		14,015		14,015		15,726		16,615		(2,600)	-19%
890 NON CAPITAL EQUIPMENT Subtotal	•	390,359	•	399,959	\$	331,894	\$	17,000 378,527	\$	(17,000) 21,432	5%•
Subtotal	φ	390,339	Ψ		φ	331,094	φ	370,327	φ	21,432	J /0
CAPITAL OUTLAY											:
920 EQUIPMENT		77,296		58,548		83,499		70,771		(12,223)	-21%
Subtotal	\$	77,296	\$	58,548	\$	83,499	\$	70,771	\$	(12,223)	-21%
Total Expenditures	\$	3,025,969	\$	3,025,969	\$	2,961,220	\$	3,267,452	\$	(241,483)	-8%
Operating Balance (Rev Exp.)	\$	(2,790,969)	\$	(2,790,969)	\$	(2,726,220)	\$	(3,032,452)	\$	241,483	9%

### Organizational Planning and Training (35)



#### Mission

To help facilitate the improvement of Maricopa County programs through education, research and consultation.

#### **Program Goals**

- To provide research & consulting for strategic planning, outcome-based accountability, human system improvement programs, process improvement and organizational structure analysis.
- To provide employee development opportunities for employees including core training classes, tuition reimbursement and on-site education in collaboration with an adjunct faculty to support these efforts.
- To provide quality management development programs for supervisors, managers and executives through classroom training, retreat opportunities and intranet applications.
- To provide support for programs that help foster innovation throughout Maricopa County government.

### **Community Impact**

Organizational Planning and Training provides services to Maricopa County departments and their employees. Through training and organizational change initiatives, a more skilled and focused workforce will be available to provide effective and efficient services to citizens of Maricopa County.

Activity Performance	Туре	FY 97-98	FY 98-99	FY 99-00	FY 00-01 (Proj.)
Supervisors' & Managers'					
# of participants	Output	N/A	230	238	195
% who believe program worthwhile and	Result	N/A	N/A	92%	90%
% improvement in ability to do job 6-mo post	Result	N/A	N/A	22%	10%
cost per	Efficiency	N/A	N/A	N/A	
Employee Development					
# enrolled in	Output	N/A	1,841	4,253	2,800
% customer satisfaction with Course	Result	N/A	N/A	100%	100%
cost per enrollee	Efficiency	N/A	N/A	N/A	
Organizational Change					
cost per consulting	Efficiency	N/A	N/A	N/A	
% customer satisfaction with consulting	Result	N/A	N/A	95%	95%

:	 DEPARTME	NT	AL SUMMARY BY FU	ND	<b>TYPE &amp; CATEGO</b>	RY	7		•
			ORG. PLANNING & TR	IIA.	IING				•
:			Department 35						:
FUND TYPE	Personal Services		Supplies & Services		Capital Outlay	To	otal Expenses	Tot	al Revenue :
GENERAL FUND	\$ 585,359	\$	87,041	\$	-	\$	672,400	\$	-
TOTAL FUNDS	\$ 585,359	\$	87,041	\$	-	\$	672,400	\$	-
•									•

EXPENDIT	EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT ORG. PLANNING & TRAINING Department 35											
		Y 99-00 L/ADOPTED	F	FY 99-00 RESTATED		FY 99-00 ROJECTED	FIN	FY 00-01 IAL/ADOPTED		Variance	%	
RESOURCES												
REVENUE												
EXPENDITURES												
PERSONAL SERVICES												
701 REGULAR PAY	\$	410,020	\$	451,860	\$	401,133	\$	480,230	\$	(28,370)	-69	
750 FRINGE BENEFITS		74,858		81,706	_	72,621		91,510		(9,804)	-129	
780 SALARY ADJUSTMENTS		5,112		26,333		37,144		18,449		7,884	309	
797 PERSONNEL SAVINGS (NEG)		(4,830)		(4,830)		(4,830)		(4,830)	_	-	0%	
Subtotal	\$	485,160	\$	555,069	\$	506,068	\$	585,359	\$	(30,290)	-5%	
0.1551.150.0.0551.4050												
SUPPLIES & SERVICES	•	00.005	_	20.005	•	00.005	•	10.010	•	(0.404)	01	
801 GENERAL SUPPLIES	\$	38,825	\$	38,825	\$	38,825	Ъ	42,019	<b>Þ</b>	(3,194)	-89	
805 CONTRACTUAL SERVICES - EXTERNAL 820 RENT		29,400 15,500		29,400 15,500		25,065 15,500		5,400 4,760		24,000	829	
825 REPAIRS AND MAINTENANCE		300		300		300		300		10,740	699 09	
826 FACILITIES MGMT DISCRETIONARY		400		400		400		400			09	
827 MATERIAL MGNT DISCRETIONARY		12,825		12,825		12,550		12,325		500	49	
828 MOTOR POOL		525		525		525		525		300	09	
830 TELECOM DISCRETIONARY		315		315		315		315			09	
841 EMPLOYEE TRAVEL		4,450		4,450		4,450		4,450			09	
842 EDUCATION		6,800		6,800		6,800		7,100		(300)	-49	
843 TRANSPORTATION/SHIPPING		317		317		317		317		(000)	09	
860 MISCELLANEOUS EXPENSE		19,300		19,300		7,190		7,130		12,170	639	
872 S S INTER-FUND CREDIT (NEG)		(5,000)		(5,000)		(5,000)		(5,000)			09	
873 S S INTER-FUND CHARGES		7,000		7,000		7,000		7,000		-	09	
Subtotal	\$	130,957	\$	130,957	\$	114,237	\$	87,041	\$	43,916	349	
CAPITAL OUTLAY												
920 EQUIPMENT		-				-		-		-		
Subtotal	\$	-	\$	-	\$	-	\$	-	\$	-		
Total Expenditures	\$	616,117	\$	686,026	\$	620,305	\$	672,400	\$	13,626	29	
Operating Balance (Rev Exp.)	s	(616,117)	\$	(686,026)	\$	(620,305)	2	(672,400)	2	13,626	2%	

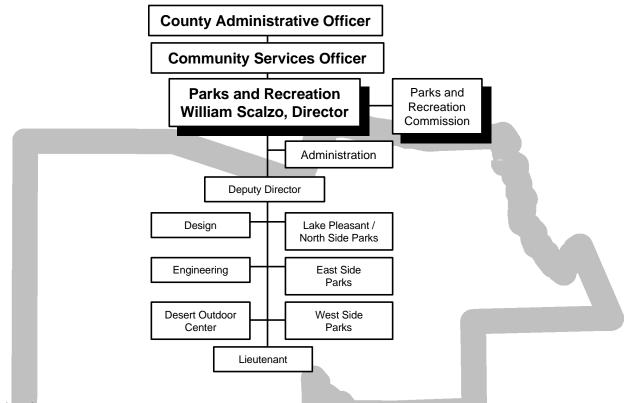
POSITI	ON DISTRIBUTION	
Dept	WORKING TITLE	FTE
35 ORG. PLANNING & TRAINING	ADMINISTRATIVE ASSISTANT	1.0
	CONSULTANT	2.0
	DATABASE ADMINISTRATOR	1.0
	DIRECTOR	1.0
	MENTOR PROGRAM COORDINATOR	1.0
	OFFICE ADMINISTRATOR	1.0
	TRAINING CONSULTANT	2.0
	TRAINING COORDINATOR	1.0
	TRANSFER POS TO HR	1.0
Total		11.0

# TOTAL BUDGET BY PROGRAM FY 2000-01 ORG. PLANNING & TRAINING Agency 350

Org	Title		Personal Services	upplies & Services	Capital Outlay	Total Expenditures	Revenue
3501	TRAINING	\$	-	\$ -	\$ -	\$ -	\$ -
3502	MCMI		-	-	-	-	-
3503	PLANNING/ADMIN		-	-	-	-	-
3504	MANAGEMENT DEVELOPMENT			-	-	-	-
3510	PLANNING & TRAINING		306,245	38,540	-	344,785	-
3520	PLANNING & TRAINING			33,334	-	33,334	-
3530	PLANNING & TRAINING		279,114	15,167		294,281	-
	Tota	als:	\$585,359	\$87,041	\$0	\$672,400	\$0

LAIT			& TRAIN	_		<u>-</u> C				
	FY 99-00 FINAL/ADOPTED		99-00 STATED	F	FY 99-00 PROJECTED	ı	FY 00-01 FINAL/ADOPTED		/ariance	%
RESOURCES										
REVENUE										
EXPENDITURES.										
PERSONAL SERVICES										
701 REGULAR PAY	\$ 410,020	\$	451,860	\$	401,133	\$	480,230	\$	(28,370)	-6%
750 FRINGE BENEFITS	74,858		81,706		72,621		91,510		(9,804)	-12%
780 SALARY ADJUSTMENTS 797 PERSONNEL SAVINGS (NEG)	5,112 (4,830)		26,333 (4,830)		37,144 (4,830)		18,449 (4,830)		7,884	30% 0%
Subtotal		\$	555,069	\$	506,068	\$	585,359	\$	(30,290)	-5%
Cubicital	Ψ 100,100	Ψ	000,000	Ψ	000,000	Ψ	000,000	Ψ	(00,200)	070
SUPPLIES & SERVICES										
801 GENERAL SUPPLIES	\$ 38,825	\$	38,825	\$	38,825	\$	42,019	\$	(3,194)	-8%
805 CONTRACTUAL SERVICES - EXTERNAL	29,400		29,400		25,065		5,400		24,000	82%
820 RENT	15,500		15,500		15,500		4,760		10,740	69%
825 REPAIRS AND MAINTENANCE	300		300		300		300		-	0%
826 FACILITIES MGMT DISCRETIONARY	400		400		400		400		-	0%
827 MATERIAL MGNT DISCRETIONARY 828 MOTOR POOL	12,825 525		12,825 525		12,550 525		12,325 525		500	4% 0%
828 MOTOR POOL 830 TELECOM DISCRETIONARY	315		315		315		315		-	0%
841 EMPLOYEE TRAVEL	4,450		4,450		4.450		4,450		_	0%
842 EDUCATION	6,800		6,800		6,800		7,100		(300)	-4%
843 TRANSPORTATION/SHIPPING	317		317		317		317		-	0%
860 MISCELLANEOUS EXPENSE	19,300		19,300		7,190		7,130		12,170	63%
872 S S INTER-FUND CREDIT (NEG)	(5,000)		(5,000)		(5,000)		(5,000)		-	0%
873 S S INTER-FUND CHARGES	7,000		7,000		7,000		7,000		-	0%
Subtotal	\$ 130,957	\$	130,957	\$	114,237	\$	87,041	\$	43,916	34%
CAPITAL OUTLAY										
920 EQUIPMENT Subtotal	-	\$	-	\$	-	\$	<u>-</u>	\$	-	
	<u> </u>	•							-	
Total Expenditures	\$ 616,117	\$	686,026	\$	620,305	\$	672,400	\$	13,626	2%
Operating Balance (Rev Exp.)	\$ (616,117)	\$	(686,026)	\$	(620,305)	\$	(672,400)	\$	(13,626)	-2%

### Parks and Recreation (30)



#### **Mission**

To provide and manage recreational opportunities that enhance people's lives while protecting park resources.

#### Program Goals

Parks and Recreation Department goals are: to provide satisfying recreational experiences; to enhance the understanding and appreciation of the diverse cultural heritage and natural resources of the County's parks; to become more self-sustaining by increasing non-tax revenues; to ensure that the parks are used and protected; to manage, facilitate, and support departmental operations; to maintain safe and clean parks, facilities, roads, and grounds in a manner that consistently exceeds visitors' expectation; and to plan capital expenditures based on improved services provided to our customers and financial return to the parks.

### **Community Impact**

Maricopa County offers a variety of options for the citizens, winter visitors and tourists using the 117,000 acre regional park system. Lake Pleasant offers some of the finest fishing and boating in the state. The Desert Outdoor Center at Lake Pleasant, an environmental education facility, is available for day or overnight use by schools, companies and private citizens, as well as church, youth and civic groups. Within other parks there are three golf courses, a water park, model airplane airport, go-kart track and rodeo arena which are operated on a concessionaire basis. Our winter visitors and citizens enjoy the camping, either primitive, or developed with water and electric hookups. There are hundreds of developed picnic sites, including ramadas, which can accommodate groups of up to several hundred located throughout the system. Many of the parks serve the local communities in remote areas. And finally, there are over 200 miles of hiking and riding trails through the pristine Sonoran Desert.

FY 00 FY 01												
Program	Performance Measures	FY 98 Actual	FY 99 Actual	Estimated	Projected							
Capital Budgeting & Recreation												
Opportunities	Cost per household per year	TBD	TBD	TBD	TBD							
Entrepreneurial Management	Amount of grant revenue awarded	\$241,000	\$40,851	\$150,000	\$100,000							
Entrepreneurial Management	Increase revenue system wide by 10%	\$2,300,000	\$3,038,129	\$3,300,000	\$3,300,000							
Entrepreneurial Management	Increase number of grant applications by 10% Increase donations from user groups and	3	11	8	9							
Entrepreneurial Management	corporate donors system wide by 10% % increase in revenues from concessions &	\$57,000	\$89,451	\$50,000	\$52,500							
Entrepreneurial Management Entrepreneurial Management &	merchandise Percent of tax subsidy as compared to total	100%	128%	10%	10%							
Capital Budgeting Entrepreneurial Management &	budget	29.0%	26.0%	20.0%	23.0%							
Park Resources	# of volunteer hours Maintain volunteer host program keeping 90%	67,256	73,765	82,765	86,903							
Entrepreneurial Management &	of residence sites occupied during winter											
Recreation Opportunities Entrepreneurial Management &	season % increase in revenues from camping & entry	100%	100%	100%	100%							
Recreation Opportunities	fees Strive for highest occupancy rate possible for	2%	22%	29%	10%							
Outdoor Education Services Park Resources & Construction	the Desert Outdoor Center.	\$25,000	\$128,991	\$220,000	\$231,000							
and Maintenance Services	Number of developed acres per employee Provide overall customer satisfaction with a	1,870	1,731	1,526	1,487							
Recreation Opportunities Recreation Opportunities &	minimal number of complaints Increase number of special events system	N/A	N/A	N/A	On going							
Outdoor Education Services Recreation Opportunities & Park	wide by 10% Number of ADA Services Compared to	47	214	48	53							
Resources Recreation Opportunities &	Services Offered	TBD	ТВО	TBD	TBD							
Support/Management Services	Percent of participant growth/decline	0.05%	4%	10%	10.00%							

	DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY												
	PARKS & RECREATION												
:				Department 30									
:FUND TYPE		Personal Services		Supplies & Services		Capital Outlay	T	otal Expenses	To	tal Revenue			
GENERAL FUND	\$	1,104,911	\$	501,237	\$	30,000	\$	1,636,148	\$	-			
SPECIAL REVENUE		2,498,997		1,301,590		523,520		4,324,107		4,171,369			
TOTAL FUNDS	\$	3,603,908	\$	1,802,827	\$	553,520	\$	5,960,255	\$	4,171,369			

EXPENDIT	UKE	_		NUES BY DE		K I WEN I/O	DJI	<u>-</u> C1			
		D	-	rtment 30	•						
		FY 99-00 L/ADOPTED		FY 99-00 RESTATED	P	FY 99-00 ROJECTED	FIN	FY 00-01 IAL/ADOPTED		Variance	%
RESOURCES		27.501 125		KLOTATED	•					Turiurio	70
Beginning Fund Balance	\$	598,660	\$	598,660	\$	2,005,100	\$	2,005,100	\$	1,406,440	235%
DEVENUE											
REVENUE 620 INTERGOVERNMENTAL		1,165,000		1,165,000		35,000		713,520		(451,480)	-39%
635 FEES & CHARGES		2,939,333		2,939,333		2,324,942		2,441,197		(498,136)	-179
650 MISCELLANEOUS REVENUE		712,433		712,433		965,385		1,016,652		304,219	43%
Subtotal	\$	4,816,766	\$	4,816,766	\$	3,325,327	\$	4,171,369	\$	(645,397)	-13%
Total Resources	\$	5,415,426	\$	5,415,426	\$	5,330,427	\$	6,176,469	\$	761,043	149
EXPENDITURES											
PERSONAL SERVICES 701 REGULAR PAY	\$	2,568,089	\$	2,598,089	\$	2,418,117	Φ	2,899,409	Ф	(301,320)	-12%
701 REGULAR PAY 705 TEMPORARY PAY	Ψ	107,000	Φ	104,302	ψ	68,581	ψ	80,000	φ	24,302	23%
710 SPECIAL PAY		18,000		18,000		19,371		21,186		(3,186)	-18%
750 FRINGE BENEFITS		587,622		555,146		496,772		658,622		(103,476)	-19%
780 SALARY ADJUSTMENTS		75,923		122,795		-		112,601		10,194	8%
790 OTHER PERSONAL SERVICES		50,000		8,302		-		65,000		(56,698)	-683%
795 P S INTER-FUND CREDIT (NEG)		(122,434)		(122,434)		(122,434)		(670,358)		547,924	448%
796 P S INTER-FUND CHARGES		14,356		14,356		14,356		535,982	М	(521,626)	-3634%
797 PERSONNEL SAVINGS (NEG)	•	(79,342)	•	(79,342)	Φ.	- 0.004.700	•	(98,534)	_	19,192	249
Subtotal	\$	3,219,214	\$	3,219,214	\$	2,894,763	\$	3,603,908	\$	(384,694)	-129
SUPPLIES & SERVICES											
801 GENERAL SUPPLIES	\$	213,972	\$	213,972	\$	158,155	\$	158,890	\$	55,082	26%
805 CONTRACTUAL SERVICES - EXTERNAL	Ψ	169,000	Ψ	169,000	Ψ	111,669	Ψ	622,337	Ψ	(453,337)	-268%
820 RENT		20,000		20,000		21,981		23,700		(3,700)	-19%
825 REPAIRS AND MAINTENANCE		165,000		165,000		134,165		153,100		11,900	7%
827 MATERIAL MGNT DISCRETIONARY		8,100		8,100		4,770		5,115		2,985	37%
829 FUEL		57,800		57,800		61,874	-	82,500		(24,700)	-43%
830 TELECOM DISCRETIONARY		8,200		8,200		7,541		7,200		1,000	12%
834 BASE LEVEL EQ SERVICES CHARGES		83,000		83,000		156,018		175,148		(92,148)	-111%
839 OTHER INTERNAL SVCS CHARGES		9,400		9,400		20,512		6,500		2,900	31%
841 EMPLOYEE TRAVEL		3,625		3,625		4,679		10,300		(6,675)	-184%
842 EDUCATION 843 TRANSPORTATION/SHIPPING		15,300 1,700		15,300 1,700		5,847 1,270		17,700 1,700		(2,400)	-16% 0%
850 UTILITIES		345,129		345,129		221,441		253,500		91,629	27%
860 MISCELLANEOUS EXPENSE		28,000		28,000		46,334		53,360		(25,360)	-91%
870 OTHER ADJUSTMENTS		24,000		24,000		2,000		3,000		21,000	889
880 TRANSFERS OUT TO OTHER FUNDS		206,582		206,582		206,582		183,777		22,805	119
890 NON CAPITAL EQUIPMENT		-		-		-		45,000		(45,000)	
Subtotal	\$	1,358,808	\$	1,358,808	\$	1,164,838	\$	1,802,827	\$	(444,019)	-33%
CAPITAL OUTLAY											
910 LAND	\$	20,000	\$	20,000	\$	35,000	\$	170,645	\$	(150,645)	-753%
915 BUILDINGS AND IMPROVEMENTS	•	1,685,000		1,685,000		250,000	•	242,875	,	1,442,125	86%
920 EQUIPMENT		38,900		38,900		21,639		30,000		8,900	23%
930 TRANSPORTATION		110,000		110,000		-		110,000		-	0%
Subtotal	\$	1,853,900	\$	1,853,900	\$	306,639	\$	553,520	\$	1,300,380	70%
Total Expenditures	\$	6,431,922	\$	6,431,922	\$	4,366,240	\$	5,960,255	\$	471,667	7%
Operating Balance (Rev Exp.)	\$	(1,615,156)	\$	(1,615,156)	\$	(1,040,913)	\$	(1,788,886)	\$	(173,730)	-11%
	_	// 0/2 /22	_	(4.0.12.12.1	<u></u>	05:::=	•		_	1.005 =::	, =
Ending Fund Balance (Resources Exp.)	\$	(1,016,496)	\$	(1,016,496)	\$	964,187	\$	216,214	\$	1,232,710	121%

POS	SITION DISTRIBUTION	•
David	WORKING TITLE	
Dept 30 PARKS & RECREATION	ACCOUNTANT	<b>FTE</b> 1.0
30 PARKS & RECKEATION	ACCOUNTANT I	2.0
	ACCOUNTING ASSISTANT	1.0
	ADMINISTRATIVE ASSTNT I	1.0
	ADMINISTRATIVE COORD I	1.0
	ADMINISTRATOR II	1.0
	ADMINSTRATIVE SUPERVISOR	1.0
	ASST ADMINSTRATIVE SUPV	1.0
	CHIEF COMMUNITY SVCS OFFICER	1.0
	CIVIL ENGINEER-SR	1.0
	CONTACT STATION ASSISTANT	2.0
	CONTACT STATION SUPERVISOR	1.0
	CONTRACT SPECIALIST II	1.0
	DEPUTY DIRECTOR	1.0
	EXECUTIVE ASSISTANT	1.0
	MARKETING COORDINATOR	1.0
	PARK EDUCATOR	8.0
	PARK OFFICE CLERK	2.5
	PARK PLANNING & DVLP SPVR	1.0
	PARK POLICE	13.0
	PARK SUPERVISOR	8.0
	PARKS MAINTENANCE SUPERVISOR	
	PARKS MAINTENANCE WORKER	19.0
	POLICE DEPUTY CHIEF	1.0
	POLICE LIEUTENANT	1.0:
	POLICE SERGEANT	1.0
	PROJECT PLANNER/DESIGNER TRADES SPECIALIST	1.0 5.0
	TRADES SPECIALIST	1.0
	TRAILS PLANNER	2.0
	TRAILS PLANNER TRAILS PROJECT PLANNER	1.0
•	TRAILS PROJECT PLANNER TRAILS WORKER	2.0
Total	TIVILO WORKLIN	86.5

## TOTAL BUDGET BY PROGRAM FY 2000-01 PARKS & RECREATION Agency 300

Org Title			Personal Services	Supplies & Services	Сар	ital Outlay	E	Total xpenditures	Revenue
3031 SUMMER RECRE 3033 OPERATIONS RO 3039 ADMINISTRATIO	OLLUP		\$ - 1,267,191 (162,280)	\$ - 444,391 56.846	\$	30,000	\$	- 1,741,582 (105,434)	\$ -
		Totals:	\$ 1,104,911	\$ 501,237	\$	30,000	\$	1,636,148	\$ -

### EXPENDITURES AND REVENUES BY AGENCY/OBJECT PARKS & RECREATION Agency 300

•												:
			FY 99-00 AL/ADOPTED		FY 99-00 RESTATED	P	FY 99-00 PROJECTED		FY 00-01 FINAL/ADOPTED		Variance	%
RES	OURCES	1 1147	AL/ADOI 1LD		KEOTATED	•	ROOLOTED		TIMAL/ADOTTED		variance	70
REV	ENUE											:
:												:
EVD	ENDITURES											:
•	RSONAL SERVICES											:
•	REGULAR PAY	\$	840,077	\$	853,392	\$	827,552	\$	1,221,540	\$	(368,148)	-43%
	TEMPORARY PAY	•	3,000		3,000		3,500	_	.,,	•	3,000	100%
_	SPECIAL PAY		6,000		6,000		8,448		10,000		(4,000)	-67%
: 750	FRINGE BENEFITS		183,876		161,363		162,066		258,051		(96,688)	-60%
: 780	SALARY ADJUSTMENTS		24,975		34,173		-		31,299		2,874	8%
: 795	P S INTER-FUND CREDIT (NEG)		(122,434)	п	(122,434)		(122,434)		(378,421)		255,987	209%
: 797	PERSONNEL SAVINGS (NEG)		(25,199)		(25,199)		-		(37,558)		12,359	49%
:	Subtotal	\$	910,295	\$	910,295	\$	879,132	\$	1,104,911	\$	(194,616)	-21%
:												
	PPLIES & SERVICES											•
•	GENERAL SUPPLIES	\$	101,172	\$	101,172	\$	73,892	\$	82,000	\$	19,172	19%
•	CONTRACTUAL SERVICES - EXTERNAL		76,700		76,700		94,540		98,237		(21,537)	-28%
•	RENT		14,500		14,500		15,127		16,500		(2,000)	-14%
•	REPAIRS AND MAINTENANCE		80,000		80,000		107,741		101,500		(21,500)	-27%
827			7,600		7,600		4,470		4,800		2,800	37%
•	FUEL		36,300		36,300		40,901		56,000		(19,700)	-54%
•	TELECOM DISCRETIONARY		8,000		8,000		7,541		7,000		1,000	13%
839			6,000		6,000		3,560		4,500		1,500	25%
841			1,175		1,175		4,384		4,500		(3,325)	-283%
842			4,700		4,700		5,037		6,500		(1,800)	-38%
	TRANSPORTATION/SHIPPING UTILITIES		1,200		1,200		1,120		1,200		(20,000)	0%•
	MISCELLANEOUS EXPENSE		73,414 15,000		73,414 15,000		79,000		93,500		(20,086)	-27%
-	NON CAPITAL EQUIPMENT		15,000	_	15,000		19,571		25,000		(10,000)	-67%
• 090	Subtotal	\$	425,761	\$	425,761	\$	456,884	\$	501,237	\$	(75,476)	-18%
:												:
•	PITAL OUTLAY											:
•	BUILDINGS AND IMPROVEMENTS		-		-		-		-		(00,000)	:
920	EQUIPMENT Subtotal	•	-	\$		\$		\$	30,000 30,000	Φ	(30,000)	<del>:</del>
:	Subtotal	Ф	-	Φ	-	Ф	-	Ф	30,000	Φ	(30,000)	:
	Total Expenditures	\$	1,336,056	\$	1,336,056	\$	1,336,016	\$	1,636,148	\$	(300,092)	-22%
:	Operating Balance (Rev Exp.)	\$	(1,336,056)	\$	(1,336,056)	\$	(1,336,016)	\$	(1,636,148)	\$	300,092	22%
·										• •		• • • • • •

TOTAL BUDGET BY PROGRAM
FY 2000-01
PARKS & RECREATION GRANTS
Agency 301

Org	Title		Personal Services	Supplies & Services	Cap	oital Outlay	Ex	Total penditures	Revenue
306	5 GRANT OPERATIONS		\$ _	\$ -	\$	170,645	\$	170,645	\$ 170,645
:		Totals:	\$	\$ _	\$	170,645	\$	170,645	\$ 170,645

## EXPENDITURES AND REVENUES BY AGENCY/OBJECT PARKS & RECREATION GRANTS Agency 301

	FY 99-00 FINAL/ADOPTED	FY 99-00 RESTATED	FY 99-00 PROJECTED	FY 00-01 FINAL/ADOPTED	Variance	%
RESOURCES	FINAL/ADOFTED	RESTATED	PROJECTED	FINAL/ADOFTED	Variance	/0
REVENUE						
620 INTERGOVERNMENTAL	20,000	20,000	35,000		5 150,645	
Subtotal	\$ 20,000	\$ 20,000	\$ 35,000	\$ 170,64	5\$ 150,645	753%
Total Resources	\$ 20,000	\$ 20,000	\$ 35,000	\$ 170,64	5\$ 150,645	753%
EXPENDITURES PERSONAL SERVICES						
SUPPLIES & SERVICES						
CAPITAL OUTLAY						
910 LAND	\$ 20,000	\$ 20,000	\$ 35,000	\$ 170,64	5\$ (150,645	) -753%
Subtotal	\$ 20,000	\$ 20,000	\$ 35,000	\$ 170,64	5\$ (150,645)	753%
Total Expenditures_	\$ 20,000	\$ 20,000	\$ 35,000	\$ 170,64	5\$ (150,645	) -753%

# TOTAL BUDGET BY PROGRAM FY 2000-01 PARKS & RECREATION SPECIAL FUNDING Agency 302

Org	Title			Personal Services		Supplies & Services	Ca	pital Outlay	Ex	Total cpenditures		Revenue
:3039	OPERATIONS ROLLUP ADMINISTRATION		\$	976,667 43,187	\$ \$	610,590 400	\$	100,000	\$	1,687,257 43,587	\$	3,739,262
3043 3050	BOR REIMBURSEMENT		\$ \$		\$		\$	-	\$	-	\$ \$	- -
3051	BOR \$2.5 LAKE PLEASANT	Totals	\$ : \$	1,019,854	\$	500,000	\$ \$	42,875 142,875	\$	542,875 2,273,719	\$	- 3,739,262

### EXPENDITURES AND REVENUES BY AGENCY/OBJECT PARKS & RECREATION SPECIAL FUNDING Agency 302

											*
		FY 99-00		FY 99-00		FY 99-00		FY 00-01			
	F	INAL/ADOPTED	R	ESTATED	P	ROJECTED		FINAL/ADOPTED		Variance	%
RESOURCES	\$		\$		\$	1 460 414	æ	4 460 444	ot the	1 460 444	
Beginning Fund Balance	\$	-	\$	-	\$	1,460,414	\$	1,460,414	\$	1,460,414	
REVENUE											
620 INTERGOVERNMENTAL		1,145,000		1,145,000		-	п	542,875		(602,125)	(1)
635 FEES & CHARGES		1,378,294		1,378,294		1,323,163		1,389,321		11,027	0
650 MISCELLANEOUS REVENUE		145,000		145,000		330,145	-	346,652		201,652	139%
Subtotal	\$	2,668,294	\$	2,668,294	\$	1,653,308	\$	2,278,848	\$	(389,446)	-15%
Total Resources	\$	2,668,294	\$	2,668,294	\$	3,113,722	\$	3,739,262	\$	1,070,968	40%
EXPENDITURES											
PERSONAL SERVICES											
701 REGULAR PAY	\$	528,259	\$	518,918	\$	422,364	\$	362,086	\$	156,832	30%
705 TEMPORARY PAY		20,000		17,302		15,299		20,000		(2,698)	-16%
710 SPECIAL PAY		6,000		6,000		5,665		5,665		335	6%
750 FRINGE BENEFITS		129,249		113,667		100,577		91,676		21,991	19%
780 SALARY ADJUSTMENTS		15,979		43,600		-		17,778		25,822	59%
796 P S INTER-FUND CHARGES		-				-		535,982		(535,982)	
797 PERSONNEL SAVINGS (NEG)		(19,174)		(19,174)		-		(13,333)		(5,841)	-30%
Subtotal	\$	680,313	\$	680,313	\$	543,905	\$	1,019,854	\$	(339,541)	-50%
SUPPLIES & SERVICES	•	00.000		00.000	•	07.545	•	00.000	•	10.010	070/
801 GENERAL SUPPLIES	\$	39,900	\$	39,900	\$	27,515	\$	28,990	\$	10,910	27%
805 CONTRACTUAL SERVICES - EXTERNAL		84,500		84,500		11,687		520,000		(435,500)	-515%
820 RENT		3,200		3,200		3,695		3,900		(700)	-22%
825 REPAIRS AND MAINTENANCE 827 MATERIAL MGNT DISCRETIONARY		40,000 500		40,000 500		19,327 300		36,000 315		4,000 185	10% 37%
829 FUEL		20,000		20,000				25,200			-26%
		81,000		81,000		19,841 153,708		172,648		(5,200) (91,648)	-113%
834 BASE LEVEL EQ SERVICES CHARGES		,				952		1,000		1,500	60%
839 OTHER INTERNAL SVCS CHARGES		2,500 1,025		2,500 1,025		100		700		325	32%
841 EMPLOYEE TRAVEL 842 EDUCATION		4,100		4,100		100		2,600		1.500	37%
843 TRANSPORTATION/SHIPPING		500		500		150		500		1,300	0%
850 UTILITIES		191,615		191,615		109,153		112,000		79,615	42%
860 MISCELLANEOUS EXPENSE		10,000		10,000		3,200		3,360		6,640	42% 66%
880 TRANSFERS OUT TO OTHER FUNDS		206,582		206,582		206,582		183,777		22,805	11%
890 NON CAPITAL EQUIPMENT		200,302		200,302		200,302		20,000		(20,000)	1170
Subtotal	\$	685,422	\$	685,422	\$	556,310	\$	1,110,990	\$	(425,568)	-62%
CAPITAL OUTLAY											
915 BUILDINGS AND IMPROVEMENTS		1,085,000		1,085,000		-		42,875		1,042,125	96%
920 EQUIPMENT		18,000		18,000		6,335		-		18,000	100%
930 TRANSPORTATION		100,000	•	100,000	_	-	_	100,000	_		0%
Subtotal	\$	1,203,000	\$	1,203,000	\$	6,335	\$	142,875	\$	1,060,125	88%
Total Expenditures	\$	2,568,735	\$	2,568,735	\$	1,106,550	\$	2,273,719	\$	295,016	11%
Operating Balance (Rev Exp.)	\$	99,559	\$	99,559	\$	546,758	\$	5,129	\$	94,430	95%
	_		_		_		_		_	// /8= - :-:	
Ending Fund Balance (Resources - Exp.)		-	\$	<del></del>	Ψ	2,007,172	\$	1,465,543	\$	(1,465,543)	••••

# TOTAL BUDGET BY PROGRAM FY 2000-01 PARKS SOUVENIR FUND Agency 303

Org Title		Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue		
3033 OPERATIONS ROLLUP		\$ -	\$ 30,000	\$ -	\$ 30,000	\$ 55,000		
•	Totals:	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ 55,000		

### EXPENDITURES AND REVENUES BY AGENCY/OBJECT PARKS SOUVENIR FUND Agency 303

	FY 99-00 FINAL/ADOPTED	FY 99-00 RESTATED	F	FY 99-00 PROJECTED	F	FY 00-01 FINAL/ADOPTED	,	/ariance	%
RESOURCES  Beginning Fund Balance	\$ -	\$ -	\$	25,000	\$	25,000	\$	25,000	
REVENUE									
650 MISCELLANEOUS REVENUE	 36,000	 36,000		25,000		30,000		(6,000)	-17%
Subtotal	\$ 36,000	\$ 36,000	\$	25,000	\$	30,000	\$	(6,000)	-17%
Total Resources	\$ 36,000	\$ 36,000	\$	50,000	\$	55,000	\$	19,000	53%
EXPENDITURES  PERSONAL SERVICES  SUPPLIES & SERVICES  801 GENERAL SUPPLIES  825 REPAIRS AND MAINTENANCE	\$ 5,000	\$ 5,000	\$	10,000	\$	12,000	\$	(7,000)	-140%
825 REPAIRS AND MAINTENANCE 860 MISCELLANEOUS EXPENSE 870 OTHER ADJUSTMENTS Subtotal	\$ 5,000 2,000 24,000 36,000	\$ 5,000 2,000 24,000 36,000	\$	10,000 2,000 22,000	\$	5,000 10,000 3,000 30,000	\$	(8,000) 21,000 6,000	0% -400% 88% 17%
CAPITAL OUTLAY									
Total Expenditures	\$ 36,000	\$ 36,000	\$	22,000	\$	30,000	\$	6,000	17%
Operating Balance (Rev Exp.)	\$ _	\$	\$	3,000	\$	-	\$	-	
nding Fund Balance (Resources - Exp.)	\$ -	\$ -	\$	28,000	\$	25,000	\$	(25,000)	<del></del> •

# TOTAL BUDGET BY PROGRAM FY 2000-01 PARKS DONATIONS Agency 304

Org Title		Pers Serv		pplies & ervices	Capi	tal Outlay	Revenue			
3033 DONATIONS ROLLUP	Totals:	\$	\$	15,000 15,000	\$	-	\$	15,000 15.000	\$	15,000 15,000

### EXPENDITURES AND REVENUES BY AGENCY/OBJECT PARKS DONATIONS Agency 304

	FY 99-00 FINAL/ADOPTED	FY 99-00 RESTATED	FY 99-00 PROJECTED	FY 00-01 FINAL/ADOPTED	Variance	%
RESOURCES						
REVENUE						
650 MISCELLANEOUS REVENUE	75,000	75,000	15,000	15,000	(60,000)	-80%
Subtotal \$	75,000	\$ 75,000	\$ 15,000	\$ 15,000	\$ (60,000)	-80%
Total Resources	75,000	\$ 75,000	\$ 15,000	\$ 15,000	\$ (60,000)	-80%
EXPENDITURES						:
PERSONAL SERVICES						:
						:
SUPPLIES & SERVICES 801 GENERAL SUPPLIES	35,000	\$ 35,000	\$ 12,000	\$ 12,000	\$ 23,000	66%
* 805 CONTRACTUAL SERVICES - EXTERNAL	5,000	5,000	3,000	1,500	3,500	70%
* 825 REPAIRS AND MAINTENANCE	35,000	35,000	5,000	1,500	33,500	96%
Subtotal	,	\$ 75,000	\$ 15,000	\$ 15,000		80%
CAPITAL OUTLAY						
						:
Total Expenditures	75,000	\$ 75,000	\$ 15,000	· · · · · · · · · · · · · · · · · · ·	\$ 60,000	80%

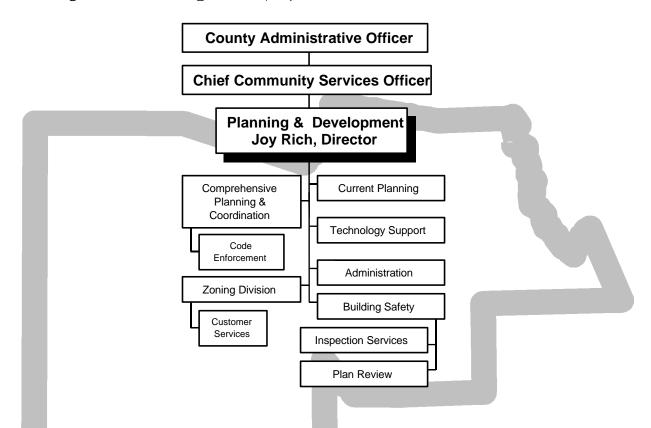
# TOTAL BUDGET BY PROGRAM FY 2000-01 PARKS ENHANCEMENT Agency 305

Org	Title			Personal Services	Supplies & Services	Cap	oital Outlay	E	Total cpenditures	Revenue		
3031	PARKS ENHANCEMENT		\$	30,142 1,449,001	\$ - 145,600	\$	- 210,000	\$	30,142 1,804,601	\$	2,196,562	
:		Totals:	\$	1,479,143	\$ 145,600	\$	210,000	\$	1,834,743	\$	2,196,562	

## EXPENDITURES AND REVENUES BY AGENCY/OBJECT PARKS ENHANCEMENT Agency 305

											:
	FY 99-			FY 99-00 ESTATED	P	FY 99-00 ROJECTED		FY 00-01 FINAL/ADOPTED	D,	Variance	%
RESOURCES	TINALIADO	71 120		LOTATED	_	KOOLOTED		TINALIADOTTED		variance	
Beginning Fund Balance	\$	598,660	\$	598,660	\$	519,686	\$	519,686	\$	(78,974)	\$ (0):
•	Ť	,	•	,	•	,	•	,	•	, ,,	
REVENUE											:
635 FEES & CHARGES		1,561,039		1,561,039		1,001,779		1,051,876		(509,163)	(0):
650 MISCELLANEOUS REVENUE		456,433		456,433		595,240		625,000		168,567	37%:
Subtotal	\$	2,017,472	\$	2,017,472	\$	1,597,019	\$	1,676,876	\$	(340,596)	-17%
<u>:</u>											:
Total Resources	\$	2,616,132	\$	2,616,132	\$	2,116,705	\$	2,196,562	\$	(419,570)	-16%
											:
EXPENDITURES											:
PERSONAL SERVICES	_						_		_		
701 REGULAR PAY	\$	1,199,753	\$	1,225,779	\$	1,168,201	\$	1,315,783	\$	(90,004)	-7%
705 TEMPORARY PAY		84,000		84,000		49,782		60,000		24,000	29%
710 SPECIAL PAY		6,000		6,000		5,258		5,521		479	8%:
750 FRINGE BENEFITS		274,497		280,116		234,129		308,895		(28,779)	-10%
780 SALARY ADJUSTMENTS		34,969		45,022		-		63,524		(18,502)	-41%
790 OTHER PERSONAL SERVICES		50,000		8,302		-		65,000		(56,698)	-683%
795 P S INTER-FUND CREDIT (NEG)		-		-		-		(291,937)		291,937	:
796 P S INTER-FUND CHARGES		14,356		14,356		14,356		-		14,356	100%
* 797 PERSONNEL SAVINGS (NEG)		(34,969)		(34,969)		-		(47,643)		12,674	36%
Subtotal	\$	1,628,606	\$	1,628,606	\$	1,471,726	\$	1,479,143	\$	149,463	9%
											:
SUPPLIES & SERVICES											•
* 801 GENERAL SUPPLIES	\$	32,900	\$	32,900	\$	34,748	\$	23,900	\$	9,000	27%
• 805 CONTRACTUAL SERVICES - EXTERNAL		2,800		2,800		2,442		2,600		200	7%
• 820 RENT		2,300		2,300		3,159		3,300		(1,000)	-43%
825 REPAIRS AND MAINTENANCE		5,000		5,000		7,097		9,100		(4,100)	-82%
829 FUEL		1,500		1,500		1,132		1,300		200	13%:
830 TELECOM DISCRETIONARY		200		200		-		200		-	0%:
834 BASE LEVEL EQ SERVICES CHARGES		2,000		2,000		2,310		2,500		(500)	-25%
839 OTHER INTERNAL SVCS CHARGES		900		900		16,000		1,000		(100)	-11%
841 EMPLOYEE TRAVEL		1,425		1,425		195		5,100		(3,675)	-258%
842 EDUCATION		6,500		6,500		710		8,600		(2,100)	-32%
850 UTILITIES		80,100		80,100		33,288		48,000		32,100	40%
860 MISCELLANEOUS EXPENSE		1,000		1,000		13,563		15,000		(14,000)	-1400%
890 NON CAPITAL EQUIPMENT		-	_			<del>-</del>		25,000		(25,000)	
Subtotal	\$	136,625	\$	136,625	\$	114,644	\$	145,600	\$	(8,975)	-7%
<b>:</b>											:
CAPITAL OUTLAY											:
915 BUILDINGS AND IMPROVEMENTS		600,000		600,000		250,000		200,000		400,000	67%
• 920 EQUIPMENT		20,900		20,900		15,304				20,900	100%
• 930 TRANSPORTATION		10,000		10,000				10,000		<u> </u>	0%
• Subtotal	\$	630,900	\$	630,900	\$	265,304	\$	210,000	\$	420,900	67%
•	-	0.000.404	r.	0.000.404	ď	4 054 074	ď	4 004 740	Œ	EC4 200	220/
• Total Expenditures	\$	2,396,131	\$	2,396,131	\$	1,851,674	\$	1,834,743	Ф	561,388	23%
•	•	(070.050)	•	(070.050)	Φ.	(054.055)	Φ.	(457.007)	Φ.	(000 700)	500/ \$
• Operating Balance (Rev Exp.)	Ф	(378,659)	Ф	(378,659)	\$	(254,655)	\$	(157,867)	\$	(220,792)	-58%
•	_	000:	•	000 000	_	00= 00:	_		_	(4.44.5.5	
Ending Fund Balance (Resources - Exp.)	\$	220,001	\$	220,001	\$	265,031	\$	361,819	\$	(141,818)	-64%

### Planning And Development (44)



#### **Mission**

To professionally and efficiently perform mandated functions and provide planning and development services to the citizens of Maricopa County.

#### **Program Goals**

- Continue to lead implementation of the "One-Stop Shop", including staffing the interdepartmental "One-Stop Shop" development team.
- Continue to review and streamline Planning and Development processes and business practices.
- Develop improved customer service techniques for the information center, service center, and cashier counters, to be implemented through the "One-Stop Shop".
- Process revision impacts (ordinance changes designed to improve application processing efficiency).
- Prepare and/or update procedures manuals for all department divisions.

#### **Community Impact**

Current planning, development services, and inspection services assure that development meets applicable zoning and building safety requirements. Without these programs, development could occur in inappropriate locations, with public health and safety risks. Comprehensive planning is the key to averting the long-term degradation of the natural and man-made environment of the County.

Activity Performance Measures:	Type*	FY 97-98	FY 98-99	FY 99-00 (Est.)	FY 00-01 (Proj.)
Number of Building Inspections	Output	80,543	163,000	240,918	180,000
Number of Permits Issued	Output	9,077	10,201	13,897	14,000
Number of Zoning Clearances	Output	6,369	6,113	4,187	8,000
Number of Zoning Violations	Output	1,020	956	770	900
Number of Zoning/Special Use Applications	Output	134	113	139	130
Number of Board of Adjustment Applications	Output	184	111	136	120
Number of Subdivision Applications	Output	55	55	83	60
Number of Code Enforcement Inspections	Output	6,457	4,704	4,700	4,000
*Types: Result, Output, Demand	·				

	• • • •	DEPARTMENTA	L SUMMAF	RY BY FUND	TYF	E & CATEGOR	Υ		•••	
				& DEVELOPI	<b>IENT</b>					
•			Dep	artment 44						
: FUND TYPE		Personal Services	Supplies &	Services	C	apital Outlay	To	tal Expenses	То	tal Revenue
SPECIAL REVENUE		4,625,829		2,207,574		345,041		7,178,444		7,470,500
TOTAL FUNDS	\$	4,625,829 \$		2,207,574	\$	345,041	\$	7,178,444	\$	7,470,500

		L	ens	artment 44							
	FIN	FY 99-00 AL/ADOPTED	•	FY 99-00 RESTATED	P	FY 99-00 ROJECTED	FIN	FY 00-01 NAL/ADOPTED		Variance	%
RESOURCES		ALIADOI ILD		REGIATED	•	ROOLOTED		TALIADOI ILD		Variation	70
Beginning Fund Balance	\$	-	\$	-	\$	-	\$	2,250,968	\$	2,250,968	
REVENUE											
610 LICENSES AND PERMITS		3,734,531		3,734,531		6,211,850		5,227,000		1,492,469	40%
635 FEES & CHARGES		3,025,000		3,025,000		2,034,000		2,221,300		(803,700)	-27%
637 FINES & FORFEITS		25,000		25,000		-		3,000		(22,000)	-88%
650 MISCELLANEOUS REVENUE Subtotal	\$	300,000 7,084,531	\$	300,000 7,084,531	\$	22,000 8,267,850	\$	19,200 7,470,500	\$	(280,800) 385,969	-949 59
			<u> </u>				·			•	
Total Resources	\$	7,084,531	\$	7,084,531	\$	8,267,850	\$	9,721,468	\$	2,636,937	37%
XPENDITURES											
PERSONAL SERVICES											
701 REGULAR PAY	\$	3,102,714	\$	3,131,055	\$	2,714,084	\$	3,712,800	\$	(581,745)	-19%
705 TEMPORARY PAY		31,554		31,554		33,777		35,000		(3,446)	-119
710 SPECIAL PAY		34,660		34,511		28,728		40,450		(5,939)	-179
750 FRINGE BENEFITS		614,853		632,036		528,447		811,950		(179,914)	-289
780 SALARY ADJUSTMENTS		102,547		57,172		-		110,954		(53,782)	-949
795 P S INTER-FUND CREDIT (NEG)		(41,470)		(41,470)		-				(41,470)	-100%
796 P S INTER-FUND CHARGES		8,745		8,745		-		-		8,745	1009
797 PERSONNEL SAVINGS (NEG)	_	(186,238)		(186,238)				(85,325)		(100,913)	-549
Subtotal	\$	3,667,365	\$	3,667,365	\$	3,305,036	\$	4,625,829	\$	(958,464)	-26%
SUPPLIES & SERVICES											
301 GENERAL SUPPLIES	\$	80,000	2	80,004	Φ.	31,398	¢	100,000	2	(19.996)	-25%
805 CONTRACTUAL SERVICES - EXTERNAL	Ψ	136,831	Ψ	136,831	Ψ	325,717	Ψ	296,147	Ψ	(159,316)	-116%
B10 LEGAL		2,000		2,000		881		5,000		(3,000)	-150%
320 RENT		400,000		399,996		204,775	-	584,686		(184,690)	-46%
825 REPAIRS AND MAINTENANCE		20,000		20,000		20,133		49,057		(29,057)	-145%
326 FACILITIES MGMT DISCRETIONARY		875,000		875,000		274,737		45,007		875,000	100%
327 MATERIAL MGNT DISCRETIONARY		26,000		26,000		25,722		32,500		(6,500)	-25%
828 MOTOR POOL		20,000		20,000		219		242		(242)	207
829 FUEL		_				21,599		36,960		(36,960)	
330 TELECOM DISCRETIONARY		8,243		8,243		14,661		41,463		(33,220)	-403%
832 COUNTY COUNSEL		60,000		60,000		- 1,001		153,219		(93,219)	-155%
333 EMPLOYEE BENEFITS ADMINISTRATION		7,868		7,868		7,868		.00,2.0		7,868	100%
834 BASE LEVEL EQ SERVICES CHARGES		54,000		54,000		22,888		36,058		17.942	33%
336 RISK MANAGEMENT		15,835		15,835		15,835		25,331		(9,496)	-60%
337 BASE LEVEL TELECOM		46,326		46,326		46,226		49,672		(3,346)	-7%
338 TELECOM WIRELESS SYSTEMS		.5,526		5,526		9,977		12,000		(12,000)	. ,
841 EMPLOYEE TRAVEL		11,000		11,000		1,480		12,000		(1,000)	-9%
842 EDUCATION		40,000		40,000		11,686		42,000		(2,000)	-5%
843 TRANSPORTATION/SHIPPING		34,183		34,183		6,891		30,000		4,183	129
B50 UTILITIES		100,000		100,000		-,				100,000	100%
860 MISCELLANEOUS EXPENSE		26,087		26,087		40,367		42,422		(16,335)	-63%
880 TRANSFERS OUT TO OTHER FUNDS		487,392		487,392		496,188		516,907		(29,515)	-6%
890 NON CAPITAL EQUIPMENT		- ,- 32				-		141,910		(141,910)	
Subtotal	\$	2,430,765	\$	2,430,765	\$	1,579,248	\$	2,207,574	\$	223,191	9%
CAPITAL OUTLAY											
920 EQUIPMENT		446,000		446,000		995,431		44,000		402,000	90%
930 TRANSPORTATION		200,000		200,000		100,399		301,041		(101,041)	-51%
Subtotal	\$	646,000	\$	646,000	\$	1,095,830	\$	345,041	\$	300,959	47%
Total Expenditures	\$	6,744,130	\$	6,744,130	\$	5,980,114	\$	7,178,444	\$	(434,314)	-6%
Operating Balance (Rev Exp.)	\$	340,401	\$	340,401	\$	2,287,736	\$	292,056	\$	(48,345)	-149

	POSITION DISTRIBUTION	
Dept	WORKING TITLE	FTE
44 PLANNING & DEVELOPMENT	ADMINISTRATIVE	2.0
	ADMINISTRATIVE ASSISTANT	9.0
	ADMINISTRATIVE COORDINATOR	2.0
	BOARD OF ADJUSTMENT SECRETARY	1.0
	BUILDING INSPECTION MANAGER	1.0
	BUILDING INSPECTOR II	18.0
	BUSINESS SYSTEMS SUPPORT TECH	1.
	CASHIER	2.0
	CODE ENFORCEMENT OFFICER I	3.
	CODE ENFORCEMENT OFFICER II	4.
	CODE ENFORCEMENT SUPERVISOR	1.
	CODE ENFORCEMENT TECHNICIAN	1.
	DEVELOPMENT SERVICES ADMINISTRATIVE ASSISTANT	2.
	DEVELOPMENT SERVICES COORDINATOR	1.
	DEVELOPMENT SERVICES SPECIALIST I	8.
	DEVELOPMENT SERVICES SPECIALIST II	4.
	DEVELOPMENT SERVICES SUPERVISOR	1.
	DEVELOPMENT SERVICES TECHNICIAN	5.
	EXECUTIVE ASSISTANT/WEB DEVELOPER	1.
	GRAPHICS SPECIALIST III	1.
	PLAN REVIEW DIVISION MANAGER	1.
	PLAN REVIEW SPECIALIST	3.
	PLAN REVIEWER II	4.
	PLANNER	6.
	PLANNING AND DEVELOPMENT DIRECTOR	1.
	PLANNING AND ZONING SECRETARY	1.
	PLANNING ASSISTANT	2.
	PLANNING MANAGER	3.
	PROFESSIONAL	6.
	SENIOR PLANNER	5.
	STRUCTURAL PLAN REVIEW ENGINEER	1.
	TECHNICAL	5.
	ZONING REPRESENTATIVE II	1.
	ZONING REPRESENTATIVE III	1.
otal		108.

# TOTAL BUDGET BY PROGRAM FY 2000-01 PLANNING AND DEVELOPMENT Agency 440

Org	Title		Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
4401	AUTOMATION SUPPORT ADMINISTRATION		\$ - 450,054	\$ - 1,921,323	\$ - 319.810	\$ - 2,691,187	\$ 17,200 2,200,754
4420			148,189	13,500	-	161,689	-
• 4430 • 4440	CODE ENFORCEMENT		895,256 506,528	22,750 23,500	-	918,006 530,028	41,300
4450 4460	PLAN REVIEW		935,299 557,243	18,250 13,500	-	953,549 570,743	5,077,000 1,092,000
:4470 :4480	CURRENT PLANNING COMPREHENSIVE PLANNING	_	630,811 376,139	40,625 100,250	-	671,436 476,389	1,055,000 12,000
:		Totals:	\$ 4,499,519	\$ 2,153,698	\$ 319,810	\$ 6,973,027	\$ 9,495,254

## EXPENDITURES AND REVENUES BY AGENCY/OBJECT PLANNING AND DEVELOPMENT Agency 440

• • •		FY 99-00 FINAL/ADOPTED		FY 99-00 RESTATED	F	FY 99-00 PROJECTED	F	FY 00-01 INAL/ADOPTED	١	/ariance	%
RESOURCES											
Beginning Fund Balance		\$ -	\$	-	\$	-	\$	2,199,754	\$	2,199,754	:
REVENUE											
• 610 LICENSES AND PERMIT	S	3,585,000		3,585,000		5,987,500		5,052,000		1,467,000	0
: 635 FEES & CHARGES	J	2,970,000		2,970,000		2,034,000		2,221,300		(748,700)	(0)
637 FINES & FORFEITS		25,000		25,000		2,001,000		3,000		(22,000)	(1)
• 650 MISCELLANEOUS REVE	NUF	20,000		20,000		22.000		19,200		(800)	-4%
•	Subtotal			6,600,000	\$	8,043,500	\$	7,295,500	\$	695,500	11%
:					•		·			,	:
	Total Resources	\$ 6,600,000	\$	6,600,000	\$	8,043,500	\$	9,495,254	\$	2,895,254	44%
<u>:</u>											
EXPENDITURES											
PERSONAL SERVICES		r 2,000,004	•	0.000.750	Φ.	0.044.004	Φ.	2 040 440	Φ.	(5.40.057)	400/
• 701 REGULAR PAY		\$ 3,033,231	Ф	3,060,753	Ф	2,644,601	\$	3,610,110	Ф	(549,357)	-18%
• 705 TEMPORARY PAY		31,554		31,554		33,777		35,000		(3,446)	-11%
• 710 SPECIAL PAY		33,550		33,401		28,728		40,000		(6,599)	-20%
750 FRINGE BENEFITS		602,209		619,281		515,803		791,850		(172,569)	-28%
780 SALARY ADJUSTMENTS		99,072		54,627		-		107,884		(53,257)	-97%
* 795 P S INTER-FUND CREDI		(41,470)		(41,470)		-		-	М	(41,470)	-100%
• 796 P S INTER-FUND CHARG		8,745		8,745		-		-		8,745	100%
• 797 PERSONNEL SAVINGS (		(186,238)		(186,238)		=		(85,325)		(100,913)	-54%
:	Subtotal	\$ 3,580,653	\$	3,580,653	\$	3,222,909	\$	4,499,519	\$	(918,866)	-26%
• • • • • • • • • • • • • • • • • • • •											. :
SUPPLIES & SERVICES		Φ 00.000	•	00.004	•	04.000	•	400.000	•	(40,000)	050/
801 GENERAL SUPPLIES		\$ 80,000	\$	80,004	\$	31,398	\$	100,000	\$	(19,996)	-25%
* 805 CONTRACTUAL SERVIC	ES - EXTERNAL	81,831		81,831		271,476		244,933		(163,102)	-199%
• 810 LEGAL		2,000		2,000		881		5,000		(3,000)	-150%
• 820 RENT	=	400,000		399,996		204,775		584,686		(184,690)	-46%
825 REPAIRS AND MAINTEN		20,000		20,000		20,133		49,057		(29,057)	-145%
826 FACILITIES MGMT DISC		875,000		875,000		274,737				875,000	100%
* 827 MATERIAL MGNT DISCR	RETIONARY	26,000		26,000		25,722		32,500		(6,500)	-25%
* 828 MOTOR POOL		1		-		219		242		(242)	:
• 829 FUEL		1		-		21,599		36,960		(36,960)	
830 TELECOM DISCRETION	ARY	8,243		8,243		14,661		41,463		(33,220)	-403%
832 COUNTY COUNSEL		60,000		60,000				153,219		(93,219)	-155%
<b>\$ 833 EMPLOYEE BENEFITS A</b>		7,868		7,868		7,868		-		7,868	100%
* 834 BASE LEVEL EQ SERVIO	CES CHARGES	54,000		54,000		22,888		36,058		17,942	33%
* 836 RISK MANAGEMENT		15,835		15,835		15,835		25,331		(9,496)	-60%
• 837 BASE LEVEL TELECOM		46,326		46,326		46,226		49,672		(3,346)	-7%
838 TELECOM WIRELESS S'	YSTEMS	-				9,977		12,000		(12,000)	:
841 EMPLOYEE TRAVEL		11,000		11,000		1,480		12,000		(1,000)	-9%:
: 842 EDUCATION		40,000		40,000		11,686		42,000		(2,000)	-5%
* 843 TRANSPORTATION/SHII	PPING	34,183		34,183		6,891		30,000		4,183	12%
* 850 UTILITIES		100,000		100,000		-		-		100,000	100%
• 860 MISCELLANEOUS EXPE		26,087		26,087		40,367		42,422		(16,335)	-63%
880 TRANSFERS OUT TO O		487,392		487,392		496,188		516,907		(29,515)	-6%
890 NON CAPITAL EQUIPME				-		-		139,248		(139,248)	:
•	Subtotal	\$ 2,375,765	\$	2,375,765	\$	1,525,007	\$	2,153,698	\$	222,067	9%
•											:
• CAPITAL OUTLAY											:
• 920 EQUIPMENT		440,000		440,000		995,431		44,000		396,000	90%
930 TRANSPORTATION	<del>-</del>	200,000		200,000		100,399		275,810		(75,810)	-38%
:	Subtotal	\$ 640,000	\$	640,000	\$	1,095,830	\$	319,810	\$	320,190	50%
:	T. ( - ) France - 17(	© 6 500 440	Φ.	6 506 440	Φ	E 042 740	•	6 072 007	ď	(276 600\	-6%
<b>:</b>	Total Expenditures	\$ 6,596,418	\$	6,596,418	\$	5,843,746	\$	6,973,027	ф	(376,609)	-b% <u>•</u>
		<b>6</b> 0.500	•	0.500	•	0.400.75:	¢	000 470	•	(040.004)	00000/
• Operating B	salance (Rev Exp.)	\$ 3,582	\$	3,582	\$	2,199,754	\$	322,473	\$	(318,891)	-8903%
:					_		_				:
Ending Fund Balance	e (Resources - Exp.) _	\$ -	\$	-	\$	-	\$	2,522,227	\$ (	2,522,227)	
	· · · · · · · · · · · · · · · · · · ·	<b></b>			- • •			• • • • • • • • • • • • •			

# TOTAL BUDGET BY PROGRAM FY 2000-01 PLANNING AND DEVELOPMENT - SPECIAL FUNDS Agency 442

Org	rg Title		Pers Serv			plies & rvices	Total Capital Outlay Expenditures					Revenue	
4401	AUTOMATION SUPPORT	Totals:	\$	-	\$ \$	-	\$	-	\$	-	\$	-	

#### **EXPENDITURES AND REVENUES BY AGENCY/OBJECT** PLANNING AND DEVELOPMENT - SPECIAL FUNDS Agency 442 FY 99-00 FY 99-00 FY 99-00 FY 00-01 FINAL/ADOPTED RESTATED PROJECTED FINAL/ADOPTED Variance RESOURCES REVENUE 650 MISCELLANEOUS REVENUE (280,000) 280,000 280,000 Subtotal \$ (280,000) 280.000 \$ 280,000 \$ 280,000 \$ 280,000 \$ (280,000) Total Resources \$

EXPENDITURES
PERSONAL SERVICES

SUPPLIES & SERVICES

CAPITAL OUTLAY

LAY

Operating Balance (Rev. - Exp.) \$ 280,000 \$ 280,000 \$ - \$ - \$ 280,000 100%

%

100%

-100%

# TOTAL BUDGET BY PROGRAM FY 2000-01 PLANNING AND DEVELOPMENT - DEL WEBB Agency 443

Org	rg Title		Personal Services	Supplies & Services	Cap	oital Outlay	E	Total xpenditures	Revenue	
4401 4430 4450	AUTOMATION SUPPORT PROJECT SUPPORT INSPECTION SERVICES		\$ - 46,244 80,066	\$ - - 2,662	\$	- - 25,231	\$	- 46,244 107,959	\$	175,000 - -
•		Totals:	\$ 126,310	\$ 2,662	\$	25,231	\$	154,203	\$	175,000

### EXPENDITURES AND REVENUES BY AGENCY/OBJECT PLANNING AND DEVELOPMENT - DEL WEBB Agency 443

	F	FY 99-00 FINAL/ADOPTED	ı	FY 99-00 RESTATED		FY 99-00 PROJECTED		FY 00-01 FINAL/ADOPTED	/ariance	%
RESOURCES										
REVENUE										
610 LICENSES AND PERMITS		149,531		149,531		224,350		175,000	25,469	0
Subtotal	\$	149,531	\$	149,531	\$	224,350	\$	175,000	\$ 25,469	17%
Total Resources	\$	149,531	\$	149,531	\$	224,350	\$	175,000	\$ 25,469	17%
EXPENDITURES PERSONAL SERVICES										
701 REGULAR PAY	\$	69,483	\$	70,302	\$	69,483	\$	102,690	\$ (32,388)	-46%
710 SPECIAL PAY		1,110		1,110				450	660	59%
750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS		12,644		12,755 2.545		12,644		20,100	(7,345)	-58%
Subtotal	\$	3,475 86,712	\$	86,712	\$	82,127	\$	3,070 126,310	\$ (525) (39,598)	-21% -46%
SUPPLIES & SERVICES 890 NON CAPITAL EQUIPMENT		-		_		-		2,662	(2,662)	
Subtotal	\$	-	\$	-	\$	-	\$	2,662	\$ (2,662)	
CAPITAL OUTLAY  920 EQUIPMENT  930 TRANSPORTATION		6,000		6,000		-		- 25,231	6,000 (25,231)	100%
Subtotal	\$	6,000	\$	6,000	\$	-	\$	25,231	\$ (19,231)	-321%
Total Expenditures	\$	92,712	\$	92,712	\$	82,127	\$	154,203	\$ (61,491)	-66%
Operating Balance (Rev Exp.)	\$	56,819	\$	56,819	\$	142,223	\$	20,797	\$ 36,022	63%

#### TOTAL BUDGET BY PROGRAM FY 2000-01

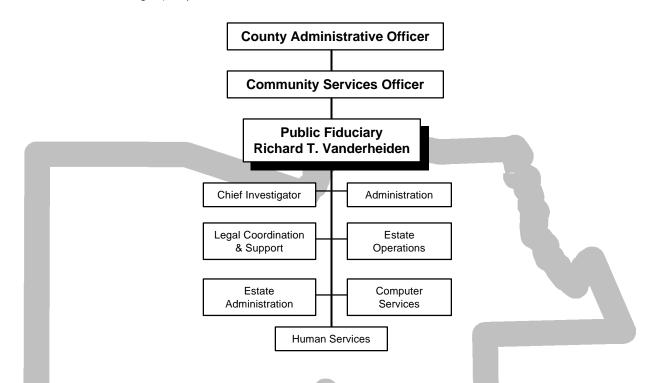
#### PLANNING AND DEVELOPMENT - AUTOMATION FUND Agency 444

Org	Title		Pers Servi		upplies & Services	Capita	al Outlay	Exp	Total enditures	F	Revenue
4401	AUTOMATION SUPPORT		\$	-	\$ 51,214	\$	-	\$	51,214	\$	51,214
:		Totals:	\$		\$ 51,214	\$	-	\$	51,214	\$	51,214

## EXPENDITURES AND REVENUES BY AGENCY/OBJECT PLANNING AND DEVELOPMENT - AUTOMATION FUND Agency 444

		FY 99-00 FINAL/ADOPTED		FY 99-00 ESTATED	F	FY 99-00 PROJECTED		FY 00-01 FINAL/ADOPTED	V	/ariance	%
RESOURCES	Φ		Φ.		Φ.		Φ	54.044	•	54.044	
Beginning Fund Balance	\$	-	\$	-	\$	-	\$	51,214	Ъ	51,214	. :
REVENUE											
635 FEES & CHARGES		55,000		55,000		-		-		(55,000)	(1)
Subtotal	\$	55,000	\$	55,000	\$	-	\$	-	\$	(55,000)	-100%
Total Resources	\$	55,000	\$	55,000	\$	-	\$	51,214	\$	(3,786)	-7%
EXPENDITURES PERSONAL SERVICES											
PERSONAL SERVICES											
SUPPLIES & SERVICES											:
805 CONTRACTUAL SERVICES - EXTERNAL		55,000		55,000		54,241		51,214		3,786	7%
Subtotal	\$	55,000	\$	55,000	\$	54,241	\$	51,214	\$	3,786	7%
CAPITAL OUTLAY											
Total Expenditures	\$	55,000	\$	55,000	\$	54,241	\$	51,214	\$	3,786	7%
Operating Balance (Rev Exp.)	\$	-	\$	-	\$	(54,241)	\$	(51,214)	\$	51,214	

## Public Fiduciary (34)



#### **Mission**

The Maricopa County Public Fiduciary provides guardianship, conservatorship and decedent services in a professional, efficient and compassionate manner when no other person or corporation is qualified and willing to serve.

### **Program Goals**

- Partner with state and community agencies for development of a Financial Abuse Specialist Team (FAST) for prevention of vulnerable adult abuse by June, 2002.
- Increase the participation of staff who telework in the Public Fiduciary's Office to 60% by January, 2002.
- Develop and implement a new comprehensive fiduciary management plan by June 30, 2002.

## **Community Impact**

The Public Fiduciary's Office provides a protective service to those citizens of Maricopa County who are at physical risk or being financially abused and in need of guardianship, conservatorship and probate services pursuant to ARS 14-5601. The Public Fiduciary also oversees the County Indigent Burial Program that provides burial services for families who are not financially able to bury or provide other funeral and disposition arrangements for the deceased pursuant to ARS 36-831.

### **Performance Measures**

Program: Public Fiduciary Services				
Performance Measures	FY 98 Actual	FY 99 Actual	Projected FY00	Projected FY01
<ul> <li>Fees and revenue collected.</li> <li>Total cases handled during fiscal year.</li> <li>Total value of assets under fiduciary management by office.</li> <li>Number of FTE's.</li> <li>Percent increase in revenue collection from previous fiscal year.</li> <li>Percent of budget expenditure savings from fiscal year.</li> <li>Fees collected as a percentage of actual expenditures.</li> <li>Percent of court inventories filed with the Court on time.</li> <li>Percent of court accountings filed with Court on time.</li> <li>Percent of annual guardian reports filed with Court on time.</li> </ul>	\$559,591 1,123 15.5 mil 35 6.00% 3.26% 42.00% 95.45% 90.56% 99.63%	\$706,078 1,188 18.2 mil 33 26.00% 3.03% 52.00% 86.21% 99.48% 100.00%	\$750,000 1,220 20.5 mil 33 12.00% 1.50% 61.00% 85.00% 96.00%	\$750,000 1,250 20.5 mil 35 8.00% 1.50% 65.00% 96.00% 96.00%
<ul> <li>Percent of court investigation reports filed with the Court on time.</li> <li>Percent of indigent burials completed in five days or less.</li> </ul>	100.00% 94.95%	96.88% 95.49%	96.00% 95.00%	96.00% 96.00%

		DEPARTMEN	ΤA	L SUMMARY BY FUN		YPE & CATEGO				
				PUBLIC FIDUCIAR	Υ					
:				Department 34						
FUND TYPE		Personal Services		Supplies & Services		Capital Outlay	T	otal Expenses	To	tal Revenue
OFNEDAL FUND	φ	4 540 530	Φ.	000 107	•		Φ	4 757 007	Φ	700 000
GENERAL FUND	\$	1,518,570	\$	238,467	\$	-	\$	1,757,037	Ф	780,000
TOTAL FUNDS	\$	1,518,570 1,518,570	\$	238,467	\$	<u> </u>	\$	1,757,037	\$	780,000

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT  PUBLIC FIDUCIARY  Department 34  FY 99-00 FY 99-00 FY 99-00 FY 00-01														
		99-00 ADOPTED		FY 99-00 RESTATED		FY 99-00 ROJECTED	FIN	FY 00-01 AL/ADOPTED		Variance	%			
RESOURCES														
REVENUE														
635 FEES & CHARGES		690,000		690,000		730,000		780,000		90,000	13			
Subtotal	\$	690,000	\$	690,000	\$	730,000	\$	780,000	\$	90,000	13			
Total Resources	\$	690,000	\$	690,000	\$	730,000	\$	780,000	\$	90,000	13			
XPENDITURES														
PERSONAL SERVICES			4											
701 REGULAR PAY	\$	1,210,838	\$	1,198,198	\$	1,068,570	\$	1,274,241	\$	(76,043)	-6			
705 TEMPORARY PAY				-		35,379		173		(173)				
750 FRINGE BENEFITS		235,159		221,051		187,660		248,792		(27,741)	-13			
780 SALARY ADJUSTMENTS		28,653		55,401		1,589		32,960		22,441	41			
797 PERSONNEL SAVINGS (NEG)		(37,596)		(37,596)		(37,596)		(37,596)		-	(			
Subtotal	\$	1,437,054	\$	1,437,054	\$	1,255,602	\$	1,518,570	\$	(81,516)	-6			
SUPPLIES & SERVICES														
B01 GENERAL SUPPLIES	\$	11,500	\$	12,500	\$	11,500	\$	15,881	\$	(3,381)	-27			
305 CONTRACTUAL SERVICES - EXTERNAL	*	11,200	,	11,200	,	7,624	•	9,200	T	2,000	18			
315 INSURANCE		120		120		119		120			(			
320 RENT		181,780		180,780		168,515		178,039		2,741	2			
325 REPAIRS AND MAINTENANCE		12,900		12,900		1,257		12,900		_,,	(			
326 FACILITIES MGMT DISCRETIONARY		100		100		100		100			Ò			
327 MATERIAL MGNT DISCRETIONARY		800		800		800		800		_				
329 FUEL		3,118		3,118		1.400		3,124		(6)	(			
330 TELECOM DISCRETIONARY		7,182		7,182		7,148		8,778		(1,596)	-22			
341 EMPLOYEE TRAVEL		2,100		2,100		2,149		2,600		(500)	-24			
842 EDUCATION		4,200		4,200		1,600		3,700		500)	12			
860 MISCELLANEOUS EXPENSE		3,192		3.192		11,000		3,700		(33)	-1			
Subtotal	\$	238,192	\$	238,192	\$	213,212	\$	238,467	\$	(275)	(			
DARITAL CUTIAN														
CAPITAL OUTLAY		0.000		0.000						0.000	400			
940 OTHER CAPITAL OUTLAY	Ф.	2,269	Φ.	2,269	Φ.	<u> </u>	\$		\$	2,269	100			
Subtotal	\$	2,269	\$	2,269	\$	-	Ъ	-	Ф	2,269	100			
Total Expenditures	\$	1,677,515	\$	1,677,515	\$	1,468,814	\$	1,757,037	\$	(79,522)	-5			
Operating Balance (Rev Exp.)	\$	(987,515)	\$	(987,515)	\$	(738,814)	\$	(977,037)	\$	10,478	1			

POS	ITION DISTRIBUTION	•
Dept	WORKING TITLE	FTE :
34 PUBLIC FIDUCIARY	ADMINISTRATIVE COORD III	1.0
	ASSISTANT PBLC FIDUCIARY	1.0
•	CLERK IV	1.0:
•	ESTATE ADMINISTRATION MGR	1.0
• •	ESTATE ADMINISTRATOR	10.0
•	ESTATE ANALYST	4.0
	ESTATE FIELD INVESTIGATOR	1.0
	ESTATE OPERATIONS MGR	1.0
	<b>GUARDIAN ADMINISTRATION MGR</b>	1.0
	GUARDIAN ADMINISTRATOR	7.0
•	INDIGENT BURIAL COORD	2.0
	LEGAL SECRETARY II	1.0
	LEGAL SECRETARY III	1.0
	PUBLIC FIDUCIARY	1.0
	SECRETARY	1.0
•	SENIOR SYSTEMS ANALYST	1.0
Total		35.0

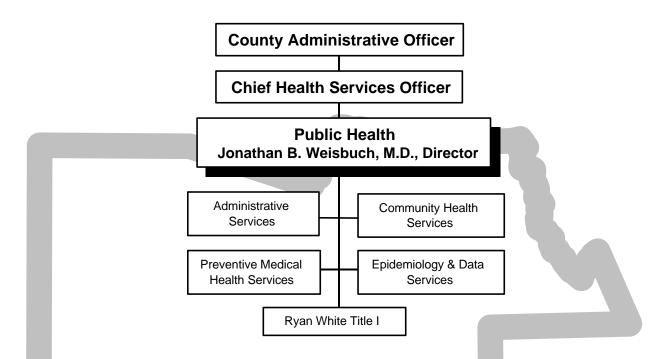
# TOTAL BUDGET BY PROGRAM FY 2000-01 PUBLIC FIDUCIARY Agency 340

Org	Title			rsonal rvices		Supplies & Services	Cap	oital Outlay	E>	Total cpenditures		Revenue
3410 3420			\$ 1,	435,679 82,891	\$	228,587 9,880	\$	-	\$	1,664,266 92,771	\$	780,000
:3430	TITLE 13 GUARDIANSHIP	-	_	-		-		-		-		-
•		Totals:	S 1	518 570	Я.	238 467	S.	-	Я.	1 757 037	S.	780 000

## EXPENDITURES AND REVENUES BY AGENCY/OBJECT PUBLIC FIDUCIARY Agency 340

	FY 99-00 FINAL/ADOPTED		FY 99-00 ESTATED	F	FY 99-00 PROJECTED		FY 00-01 FINAL/ADOPTED	١	/ariance	%
RESOURCES										
REVENUE										
635 FEES & CHARGES	690,000		690,000		730,000		780,000		90,000	0
Subtotal	\$ 690,000	\$	690,000	\$	730,000	\$	780,000	\$	90,000	13%
Total Resources	\$ 690,000	\$	690,000	\$	730,000	\$	780,000	\$	90,000	13%
EVENINE		4								
EXPENDITURES PERSONAL SERVICES										
701 REGULAR PAY	\$ 1,210,838	\$	1,198,198	\$	1,068,570	\$	1,274,241	\$	(76,043)	-6%
705 TEMPORARY PAY	1,210,000		-,.00,.00	٣	35,379	Ψ	173	۳	(173)	0,0
750 FRINGE BENEFITS	235,159		221,051		187,660		248,792		(27,741)	-13%
780 SALARY ADJUSTMENTS	28,653		55,401		1,589		32,960		22,441	41%
797 PERSONNEL SAVINGS (NEG)	(37,596)		(37,596)		(37,596)		(37,596)		-	0%
Subtotal	\$ 1,437,054	\$	1,437,054	\$	1,255,602	\$	1,518,570	\$	(81,516)	-6%
								M		-
SUPPLIES & SERVICES										
801 GENERAL SUPPLIES	\$ 11,500	\$	12,500	\$	11,500	\$	15,881	\$	(3,381)	-27%
805 CONTRACTUAL SERVICES - EXTERNAL	11,200		11,200		7,624		9,200		2,000	18%
815 INSURANCE	120		120		119		120		0.744	0%
820 RENT	181,780		180,780		168,515		178,039		2,741	2% 0%
825 REPAIRS AND MAINTENANCE	12,900 100		12,900 100		1,257 100		12,900 100		-	0%
826 FACILITIES MGMT DISCRETIONARY 827 MATERIAL MGNT DISCRETIONARY	800		800		800		800		-	0%
829 FUEL	3,118		3,118		1,400		3,124		(6)	0%
830 TELECOM DISCRETIONARY	7,182		7,182		7,148		8,778		(1,596)	-22%
841 EMPLOYEE TRAVEL	2,100		2,100		2,149		2,600		(500)	-24%
842 EDUCATION	4,200		4,200		1,600		3,700		500	12%
860 MISCELLANEOUS EXPENSE	3,192		3.192		11,000		3.225		(33)	-1%
Subtotal	\$ 238,192	\$	238,192	\$	213,212	\$	238,467	\$	(275)	0%
CAPITAL OUTLAY										
940 OTHER CAPITAL OUTLAY	2,269		2,269	_	-	_	-	•	2,269	100%
Subtotal	\$ 2,269	\$	2,269	\$	-	\$	-	\$	2,269	100%
Total Expenditures	\$ 1,677,515	\$	1,677,515	\$	1,468,814	\$	1,757,037	\$	(79,522)	-5%
Operating Balance (Rev Exp.)	\$ (987,515)		(987,515)	_	(738,814)	_	(977,037)	_	(10,478)	-1%

## Public Health (86)



#### Mission

To promote, preserve, and protect the health of people and communities in Maricopa County.

#### **Program Goals**

- Maintain department expenditures within authorized budget levels throughout FY 2000-01.
- Add \$500,000 in new revenue through new or expanded grant awards, contracts, and allowable program fees.
- Create an organizational culture that rewards creativity.
- Create a strong coalition of support for Public Health programs both inside and outside County government.
- Implement process for quality improvement.
- Expand and strengthen the collaborative Emergency Response Plan.
- Establish quality public health facilities throughout Maricopa County.
- Increase recognition of employees and career development opportunities for employees.
- Over the next three years: identify, organize, and expand health education services into at least two gap areas.
- Form partnerships with school-based health providers.
- Inventory available data sources, identify gaps, and make reports available based on customer need.

### **Community Impact**

The Department of Public Health provides services which:

- Increase life expectancy and productivity
- Reduce the occurrence of disease, disability, and early death
- Eliminate diseases that are preventable by vaccines (such as measles, mumps, and rubella)
- Reduce the occurrence of traumatic injuries (such as head injuries)
- Improve the conditions which may result in illness to infants and children

Money spent in the prevention and limitation of disease reduces what otherwise would be spent for the treatment of disease and the maintenance of the disabled.

#### **Performance Measures**

Activity Performance Measures:	Type*	FY 97-98	FY 98-99	FY 99-00 (Est.)	FY 00-01 (Proj.)
Immunize children in Maricopa County to prevent serious diseases such as Hepatitis B and measles.	Results	86,722	110,236	83,322	86,500
Measure: Immunization volume.					
Narrative: Demand will increase significantly due to a					
rule requiring second and seventh graders to receive					
immunizations. However, the clinic location change					
will reduce demand somewhat. Therefore, the					
program predicts a 4% increase over last year.					
Detect HIV/STDs and give people at high risk the skills to					
reduce the spread of HIV and sexually transmitted					
diseases (STDs).  Measure 1. Clients diagnosed with/without HIV or	Results	23,617	22,502	25.060	27,000
other STDs and educated to reduce the spread of	Results	23,017	22,502	25,960	27,000
HIV/STDs.					
Narrative: To address the syphilis outbreak, the					
Department will receive additional funding for					
outreach. With the additional funds, the program					
expects to double the outreach effort. In numerical					
terms, this is an additional 1,000 client education					
sessions.					
Measure 2. Early syphilis rate (per 100,000).	Results	12.2	14.2	14.9	11 (by FY
Narrative: Reduction of the rate of syphilis is a long-					06)
term process that historically involves a short-term					
increase in syphilis rates as cases are identified. With increased funds for addressing syphilis, the					
Department should be able to lower rates to no					
greater than 11 per 100,000 by FY 2006, but there					
may be higher numbers in the intervening years.					
Provide high quality laboratory results to providers					
Measure 1. Lab results returned to provider for	Results	105,681	116,262	121,687	118,500
analysis and patient follow-up.					
Narrative: The staff will be losing a 0.5 FTE and					
therefore may not be able to produce at last year's					
level. However, fully educated and complete staff					
should produce well above the three-year average of 114,543.					
Measure 2. Accuracy (determined by external audit).	Results	99.61%	99.20%	99%	>=99%
Narrative: The laboratory has consistently maintained	Results	99.01%	99.20%	9976	>=9970
a high standard of quality and should be able to do					
so in the future.					
Prevent the spread of tuberculosis through widespread	Results	17,076	23,524	22,915	21,172
screening.		•	,	,	•
Measure: Number of clients diagnosed with/without					
tuberculosis.					
Narrative: In FY 99-00, the TB team had unfilled					
positions and therefore were not able to keep up with					
the pace set in FY 98-99. However, with full staff,					
they should be able to increase over last year to the					
three-year average of 21,172.	<u> </u>				

Improve the guality of life of LIIV infected individuals and	Descrite	4 000	4.040	4 504	4.504
Improve the quality of life of HIV-infected individuals and reduce long-term costs for the care of HIV-infected	Results	1,228	1,213	1,501	1,534
individuals.					
Measure: Number of HIV-infected individuals					
completing medication therapy, dental treatment, or					
receiving Ryan White HIV services.					
Narrative: The program has been able to increase					
services each year due to increases in funds from a					
federal Ryan White Title I grant and will do so again					
this year.					
Reduce smoking among youth.	Results	NA	NA	NA	250,000
3,444					,
Measure: Number of school-aged students educated					
on dangers of smoking and chewing tobacco					
(prevention).					
Narrative: The 250,000 estimate is based on much					
guess work as the program is in its infancy. The					
program has just instituted a consistent data					
collection process. Therefore, year-end actual					
numbers will serve as a more accurate baseline for					
future goals.					
One had interior and of manifest two stars and for house land	Γ <i>tt</i> : -:	<b>#00.00</b>	<b>#00.45</b>	<b>#00.70</b>	<b>#</b> 00.00
Goal: Maintain cost of medical treatment for homeless	Efficien	\$96.02	\$83.15	\$80.79	\$80.00
individuals.  Measure: Cost per homeless patient (not	су				
including capital costs) receiving outpatient					
medical treatment (per HRSA grant requirement).					
Narrative: The program has decreased costs					
significantly over the past three years. In the face					
of rising medical costs, the program will reduce					
the cost to \$80.00 and hopes to maintain the					
cost.					
Produce up-to-date report on health status in Maricopa	Results	NA	NA	NA	1 report
County for use by public and internal customers.					
Measure: Report production.					
Narrative: Please note that report production timing is					
dependent upon submission of data from ADHS.					
Goal: Reduce childhood injury through distribution of car					
seats and bike helmets.					
Scale and blice normotes.					
Measure 1. Car seats checked.	Results	284	652	937	624
Narrative: With no changes to staff or resources, the					
program expects to stay near its three-year average					
of 624.					
Measure 2. Bicycle helmets distributed.	Results	400	485	513	466
Narrative: With no changes to staff or resources, the					
program expects to stay near its three-year average					
of 466. (Note: Number of car seats and helmets is					
dependent upon continued donations of equipment					
from outside sources.)					

•	••••	DEPARTMENT	ΓΑΙ	L SUMMARY BY FUNI	) T	YPE & CATEGO	RY	• • • • • • • • • • •	•••					
•	PUBLIC HEALTH													
:				Department 86						;				
FUND TYPE		Personal Services		Supplies & Services		Capital Outlay	To	otal Expenses	To	tal Revenue				
GENERAL FUND	\$	4,250,341	\$	1,190,206	\$	-	\$	5,440,547	\$	-				
SPECIAL REVENUE		12,682,905		19,012,951		-		31,695,856		31,385,645				
TOTAL FUNDS	\$	16,933,246	\$	20,203,157	\$	-	\$	37,136,403	\$	31,385,645				
:														

				IC HEALTH							
		FY 99-00	epa	rtment 86 FY 99-00		FY 99-00		FY 00-01			
	FINA	AL/ADOPTED		RESTATED	P	ROJECTED	FIN	NAL/ADOPTED		Variance	%
E <b>ESOURCES</b> Beginning Fund Balance	\$	314,537	\$	314,537	\$	-	\$	267,024	\$	(47,513)	-159
EVENUE											
S15 GRANTS		26,302,834		27,178,133		22,734,888		28,705,346		1,527,213	6
335 FEES & CHARGES		1,391,489		1,391,489		996,904		1,280,234		(111,255)	-8
640 PATIENT CHARGES 650 MISCELLANEOUS REVENUE		1,020,261 121,334		1,020,261 121,334		796,359 104,400		1,271,565 63,500		251,304 (57,834)	25' -48'
680 TRANSFERS IN FROM OTHER FUNDS		65,000		65,000		29,039		65,000		(57,054)	-40
Subtotal	\$	28,900,918	\$	29,776,217	\$	24,661,590	\$	31,385,645	\$	1,609,428	5'
Total Resources	\$	29,215,455	\$	30,090,754	\$	24,661,590	\$	31,652,669	\$	1,561,915	5'
XPENDITURES											
PERSONAL SERVICES											
701 REGULAR PAY	\$	13,200,972	\$	13,571,792	\$	11,665,760	\$	13,503,807	\$	67,985	19
705 TEMPORARY PAY		61,398		62,230		126,204		167,158		(104,928)	-1699
710 SPECIAL PAY		5,535		5,515		270,320		176,231		(170,716)	-3095
750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS		2,809,898 91,783		2,832,148 47,397		2,350,819		2,981,768 159,752		(149,620) (112,355)	-5° -237°
790 OTHER PERSONAL SERVICES		562,553		788.784		35,394		701.729		87.055	119
795 P S INTER-FUND CREDIT (NEG)		(112,984)		(117,311)		-		(121,723)		4,412	49
796 P S INTER-FUND CHARGES		112,984		117,311		-		115,791	М	1,520	19
797 PERSONNEL SAVINGS (NEG)		(462,063)		(462,200)		(2,554)		(751,267)		289,067	63
Subtotal	\$	16,270,076	\$	16,845,666	\$	14,445,943	\$	16,933,246	\$	(87,580)	-1
SUPPLIES & SERVICES											
01 GENERAL SUPPLIES	\$	721,845	\$	781,186	\$	586,434	\$	682,719	\$	98,467	13
MEDICAL SUPPLIES		1,082,592		1,064,274		925,361		1,707,632		(643,358)	-60
805 CONTRACTUAL SERVICES - EXTERNAL		12,210,848 440,198		12,574,482		8,196,832 566,117	-1	13,363,880 768,888		(789,398)	-6° -140
BO7 HEALTH CARE SERVICES B10 LEGAL		3,800		320,379 3,800		6,552	- 1	8,740		(448,509) (4,940)	-130
B20 RENT		639,340		639,340		654,816		983,554		(344,214)	-54
825 REPAIRS AND MAINTENANCE		177,712	н	201,448		138,179		238,864		(37,416)	-19
B26 FACILITIES MGMT DISCRETIONARY		28,800		28,800		3,852		28,800		-	09
MATERIAL MGNT DISCRETIONARY		37,150		37,150		40,842		65,153		(28,003)	-75
328 MOTOR POOL		6,261		6,261		201		17,914		(11,653)	-1869
329 FUEL		10,601 100,000	н	10,601 100,000		8,158 139,110		14,288 106,292		(3,687) (6,292)	-35' -6'
330 TELECOM DISCRETIONARY 332 COUNTY COUNSEL		50,860		100,000		139,110		100,292		(0,292)	-0
B33 EMPLOYEE BENEFITS ADMINISTRATION		51,651		51,651		-		_		51,651	100
334 BASE LEVEL EQ SERVICES CHARGES		23,736				12,388		13,660		(13,660)	
341 EMPLOYEE TRAVEL		99,118		100,752		86,964		115,566		(14,814)	-15
B42 EDUCATION		103,469		102,594		95,237		110,829		(8,235)	-89
TRANSPORTATION/SHIPPING		151,589		159,750		138,805		173,800		(14,050)	-99
345 SUPPORT AND CARE OF PERSONS 350 UTILITIES		67,710 26,100		67,710 26,100		56,727 26,489		75,894 21,713		(8,184) 4,387	-12 17
B55 STATE AND LOCAL AID		120,000		120,000		98,477		121,000		(1,000)	-19
360 MISCELLANEOUS EXPENSE		623,375		643,254		260,682		765,777		(122,523)	-19
372 S S INTER-FUND CREDIT (NEG)		(2,208,722)		(2,208,722)		(463,527)		(2,799,272)		590,550	27
873 S S INTER-FUND CHARGES		2,075,817		2,095,054		1,230,629		2,652,996		(557,942)	-27
TRANSFERS OUT TO OTHER FUNDS		652,198		652,198		894,803		816,904		(164,706)	-25
890 NON CAPITAL EQUIPMENT Subtotal	\$	17,296,048	\$	17,578,062	\$	13,704,128	\$	147,566 20,203,157	\$	(147,566) (2,625,095)	-15
	•	, , , , , , , ,		,	•	-,,	•	-,, -9.	•	, , = =,===)	
CAPITAL OUTLAY 915 BUILDINGS AND IMPROVEMENTS		=				_		_		-	
920 EQUIPMENT		451,789		469,484		190,091		-		469,484	1009
930 TRANSPORTATION		140,000		140,000				-		140,000	1009
Subtotal	\$	591,789	\$	609,484	\$	190,091	\$	-	\$	609,484	100
Total Expenditures	\$	34,157,913	\$	35,033,212	\$	28,340,162	\$	37,136,403	\$	(2,103,191)	-6°
Operating Balance (Rev Exp.)	\$	(5,256,995)	\$	(5,256,995)	\$	(3,678,572)	\$	(5,750,758)	\$	(493,763)	-99
	\$	(4,942,458)	•	(4,942,458)			\$	(5,483,734)		(541,276)	-11

•	POSITION DISTRIBUTION	•
Dept	WORKING TITLE	FTE
86 PUBLIC HEALTH	ACCOUNTANT III	1.0
	ADMINISTRATIVE	29.2
	ADMINISTRATIVE ASSTNT I	7.0
	ADMINISTRATIVE ASSTNT II	22.0
	ADMINISTRATIVE ASSTNT III	4.0
	ADMINISTRATIVE COORD I	2.0
	ADMINISTRATIVE COORD II	7.0
	ADMINISTRATIVE COORD III	4.0
	ADMINISTRATIVE COORD IV	4.0
	ADMINISTRATIVE COORD V	2.0
	ADMINISTRATIVE COORD VI	11.0
	ADMINISTRATOR II	1.0
	ADMINISTRATOR III	1.0
	CASHIER	1.0
	CLERK III	3.0
	CLERK IV	4.7
	CLIENT SERVICES ASSTNT I	2.0
	COMMUNICABLE DISEASE INVESTIGATOR	0.6
	COMMUNICBLE DISEASE INVST	13.0
	COMMUNITY HLTH SRVCS DIR	1.0
	COUNSELOR AIDE	3.0
	COUNSELOR I	2.0
	COUNSELOR II	4.0
	COUNSELOR III	3.9
	COUNSELOR III-CLIN SPCLST	1.0
	COUNSELOR IV	3.0
	DATA OPERATIONS CLERK I	1.0
	DENTAL HYGIENIST	2.3
	ENVIRONMENTAL SERVCS PLNR	1.0
	EPIDEMIOLOGIST	4.0
	EPIDEMLGY & VTL STATS DIR	1.0
	HEALTH EDUCATION COORDNTR	4.0
	HEALTH EDUCATOR	7.0
	HEALTH SERVICES ADMIN I	8.0
	HEALTH SERVICES ADMIN II	3.0
	HEALTH SERVICES CLERK I	27.0
	HEALTH SERVICES CLERK II	3.0
	HEALTH SERVICES CLERK IV	10.8
	LABORATORY TECHNICIAN II	1.0
	LICENSED PRACTICAL NRS II	7.5
	MANAGEMENT ANALYST III	1.0
	MANAGEMENT ANALYST IV	2.0
	MANAGERIAL	1.5
	MEDICAL ACCOUNTS CLERK II	1.0
	MEDICAL DRIVER-ATTONT I	1.0
	MEDICAL DRIVER-ATTONT II	1.0
	MEDICAL RECORDS CLERK	1.0
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•	MEDICAL RECORDS TECH II	1.0
•	MICROBIOLOGIST	3.0
•	NURSE ASSISTANT MANAGR I	1.0
•	NURSE ASSISTANT MGR II	1.0
•	NURSE MANAGER I	7.0
•	NURSE MANAGER II	2.0
•	NURSE PRACTITIONER	4.0
	NURSING EDUCATION INST II	1.0
•	NUTRITIONIST I	2.2
•	NUTRITIONIST II	21.0
•	NUTRITIONIST III	5.0
	OFFICE SUPERVISOR I	4.0
	PARENT AIDE	5.0
	PATIENT ADVOCATE	1.0
•	PATIENT CARE ASSISTANT II	1.0
•	PHARMACIST II	1.0
•	PHARMACY TECHNICIAN II	1.0
•	PHYSICIAN	1.7
•	PHYSICIAN ASSISTANT	1.0
•	PREVENTY MED HLTH SVCSDIR	1.0
•	PROFESSIONAL	22.2
•	PROGRAM ASSISTNCE REP II	96.0
•	PROGRAM COORDINATOR I	1.0:
•	PROGRAM COORDINATOR II	1.0
•	PUB HLTH SVCS DIR (HO)	1.0
•	RADIOLOGIC TCHNLGST I	1.0
•	RADIOLOGIC TCHNLGST II	1.0
•	REGISTERED NURSE III	19.3
	REGISTERED NURSE IV	6.8
•	REGISTERED NURSE V	2.8
•	SECRETARY	•
•	SUPERVISORY	3.0
•	SUPPORT SERVICES	1.0 3.0
•		•
•	TECHNICAL	8.0
Total	WORD PROCESSING OPERTR II	1.0
Total		459.2

# TOTAL BUDGET BY PROGRAM FY 2000-01 PUBLIC HEALTH Agency 860

Org	Title		Personal Services	Supplies & Services	Ca	ipital Outlay	E	Total cpenditures	Revenue
:									
8601	ADMINISTRATION ROLLUP		\$ 683,621	\$ 301,336	\$	-	\$	984,957	\$ - :
8606	EPIDEMIOLOGY/DISEASE SURVEILLA		194,317	16,580		-		210,897	- :
8610	COMMUNITY HEALTH ADMIN ROLL UP		348,804	34,213		-		383,017	-
8635	PUBLIC HEALTH		849,124	42,794		-		891,918	-
8646	WIC		651,949	49,501		-		701,450	-
8671	PUBLIC HEALTH		69,624	8,006		-		77,630	-
8680	TB CONTROL/OTHER SVCS ROLL UP		-	-		-		-	-
8681	PUBLIC HEALTH		623,440	365,551		-		988,991	-
8691	STD CONTROL - COUNTY		517,577	153,403		-		670,980	
8695	PHARMACY/LAB ROLL UP		311,885	218,822		-		530,707	-
:	1	Totals:	\$ 4,250,341	\$ 1,190,206	\$	-	\$	5,440,547	\$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
PUBLIC HEALTH
Agency 860

		FY 99-00 FINAL/ADOPTED		FY 99-00 ESTATED	P	FY 99-00 PROJECTED		FY 00-01 FINAL/ADOPTED	١	/ariance	%
RESOURCES											
REVENUE											
<u>EXPENDITURES</u>											
PERSONAL SERVICES	•	0.445.400		0.504.444	•	0.000.700	•	0.500.054	•	(50.040)	40/
• 701 REGULAR PAY	\$	3,445,123	\$	3,531,141	\$	3,200,768	\$	3,582,051	\$	(50,910)	-1%
• 705 TEMPORARY PAY • 710 SPECIAL PAY		26,396		26,502		23,363		24,502 46,222		2,000	8%
• 750 FRINGE BENEFITS		3,950 649,726		3,930 658,208		126,138 543,343		704,147		(42,292) (45,939)	-1076% -7%
• 780 SALARY ADJUSTMENTS		91,783		45,255		545,545		119,800		(74,545)	-165%
• 790 OTHER PERSONAL SERVICES		43,731		-0,200		7,965		54,346		(54,346)	10070
• 795 P S INTER-FUND CREDIT (NEG)		(71,991)		(76,318)		7,000		(77,923)		1,605	2%
• 797 PERSONNEL SAVINGS (NEG)		(176,316)		(176,316)		_		(202,804)		26,488	15%
Subtotal	\$	4,012,402	\$	4,012,402	\$	3,901,577	\$	4,250,341	\$	(237,939)	-6%
	•	, , ,	•	,- , -	•	-,,-	•	, , .	•	( - //	
SUPPLIES & SERVICES											:
\$ 801 GENERAL SUPPLIES	\$	112,331	\$	107,062	\$	102,943	\$	111,472	\$	(4,410)	-4%
\$ 802 MEDICAL SUPPLIES		343,212		343,212		339,352		412,123		(68,911)	-20%
\$ 805 CONTRACTUAL SERVICES - EXTERNAL		75,386		76,155		63,390		94,301		(18,146)	-24%
\$ 807 HEALTH CARE SERVICES		78,688		78,688		75,215		80,460	◥	(1,772)	-2%
. 820 RENT		8,240		8,240		7,207		268,386		(260,146)	-3157%
825 REPAIRS AND MAINTENANCE		32,030		32,030		42,620		30,550		1,480	5%
826 FACILITIES MGMT DISCRETIONARY		1,300		1,300		1,800		1,300		-	0%
827 MATERIAL MGNT DISCRETIONARY		7,350		7,350		5,258		8,050		(700)	-10%
828 MOTOR POOL		151		151		151	-1	151		-	0%
829 FUEL		2,400		2,400		2,172	-1	2,390		10	0%
* 830 TELECOM DISCRETIONARY  * 841 EMPLOYEE TRAVEL		20.225		20.225		1,817	-1	20.200		(2.055)	70/
• • • • • • • • • • • • • • • • • • • •		30,325 19.290		30,325 19.290		25,023 26.209	- 1	32,380 21,609		(2,055) (2,319)	-7% -12%
* 842 EDUCATION * 843 TRANSPORTATION/SHIPPING		30,797		32,797		28,075	- 1	27,476		5,321	16%
845 SUPPORT AND CARE OF PERSONS		56,421		56,421		56,727	-	56,421		5,321	0%
• 850 UTILITIES		3,000		3,000		2,861		4,500		(1,500)	-50%
860 MISCELLANEOUS EXPENSE		44,908		44,908		79,465		60,593		(15,685)	-35%
872 S S INTER-FUND CREDIT (NEG)		(112,857)		(112,857)		(112,590)		(214,040)		101,183	90%
• 873 S S INTER-FUND CHARGES		119,584		119,584		97,420		119,584		-	0%
880 TRANSFERS OUT TO OTHER FUNDS		65,000		65,000		65,000		65,000		-	0%
890 NON CAPITAL EQUIPMENT		-		-		-		7,500		(7,500)	
Subtotal	\$	917,556	\$	915,056	\$	910,115	\$	1,190,206	\$	(275,150)	-30%
										,	:
CAPITAL OUTLAY											:
915 BUILDINGS AND IMPROVEMENTS		-		-		-		-		-	•
920 EQUIPMENT		12,500		15,000		15,723		-		15,000	100%
Subtotal	\$	12,500	\$	15,000	\$	15,723	\$	-	\$	15,000	100%
Takel F. 19	•	4 0 40 450	C C	4.042.450	ď	4 927 445	ď	E 440 E 47	ď	(400.000)	100/
Total Expenditures	\$	4,942,458	Þ	4,942,458	\$	4,827,415	\$	5,440,547	\$	(498,089)	-10%
Operating Balance (Rev Exp.)	\$	(4,942,458)	\$	(4,942,458)	\$	(4,827,415)	\$	(5,440,547)	\$	498,089	10%

#### PUBLIC HEALTH GRANTS Agency 861

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
:						
8601	ADMINISTRATION GRANTS ROLLUP	\$ 1,102,525	\$ 4,445,535	\$ -	\$ 5,548,060	\$ 5,548,061
8605	EPI GRANTS ROLL UP	-	16,500	-	16,500	16,500
8620	HEALTH ED GRANTS ROLLUP	785,153	9,133,842	-	9,918,995	9,918,995
8635	NURSING GRANTS ROLL UP	833,023	307,908	-	1,140,931	1,140,931
8645	NUTRITION GRANTS ROLL UP	4,839,514	1,823,720	-	6,663,234	6,663,234
8650	FAMILY HEALTH GRANTS ROLLUP	955,267	559,093	-	1,514,360	1,514,359
8665	COMMUNITY OUTREACH GRANTS ROLL	1,582,366	890,452	-	2,472,818	2,472,818
8670	DOMESTIC VOILENCE	-	-	-	-	- :
8675	ORAL HEALTH GRANTS ROLL UP	210,453	153,337	-	363,790	363,790
:8680	TB CONTROL/OTHER SVCS GRANTS R	497,332	148,279	-	645,611	645,611
:8690	STD CONTROL/OTHER SVCS ROLL UP	340,018	46,979	-	386,997	386,997
:8697	PHARMACY GRANT INTERNAL AGREEM	81,763	(21,763)	-	60,000	60,000
:8699	LABORATORY GRANT	-	37,050	-	37,050	37,050
:	Totals:	\$ 11,227,414	\$ 17,540,932	\$ -	\$ 28,768,346	\$ 28,768,346

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
PUBLIC HEALTH GRANTS

Agency 861

	FY 99-00 FINAL/ADOPTE	D	FY 99-00 RESTATED	F	FY 99-00 PROJECTED	F	FY 00-01 INAL/ADOPTED	Variance	%
RESOURCES									
REVENUE									
615 GRANTS	26,302,		27,178,133		22,734,888		28,705,346	1,527,213	0
635 FEES & CHARGES 640 PATIENT CHARGES	50,	000	50,000		6,746 28,138		-	(50,000)	(1)
650 MISCELLANEOUS REVENUE	121,	334	121,334		104,400		63.000	(58,334)	-48%
Subtotal				\$	22,874,172	\$	28,768,346	\$ 1,418,879	5%
Total Resources	\$ 26,474,	168 \$	27,349,467	\$	22,874,172	\$	28,768,346	\$ 1,418,879	5%
EXPENDITURES. PERSONAL SERVICES									
701 REGULAR PAY	\$ 8,638,	868 \$	8,956,556	\$	7,673,062	\$	8,815,401	\$ 141,155	2%
705 TEMPORARY PAY	25,		25,728	•	102,841	•	115,016	(89,288)	-347%
710 SPECIAL PAY		750	750		141,633		115,369	(114,619)	-15283%
750 FRINGE BENEFITS	1,921,	307	1,944,585		1,646,202		2,028,756	(84,171)	-4%
780 SALARY ADJUSTMENTS		-	741		-		29,511	(28,770)	-3883%
790 OTHER PERSONAL SERVICES	492,		678,185		24,621		561,325	116,860	17%
795 P S INTER-FUND CREDIT (NEG)	(40,		(40,993)	1	-		(43,800)		7%
796 P S INTER-FUND CHARGES	112,		112,984		-		115,791	(2,807)	-2%
797 PERSONNEL SAVINGS (NEG) Subtotal	\$ 10,867.	,	(283,196)	\$	9,588,359	\$	(509,955) 11,227,414	226,759 \$ 167,926	80% 1%
Subtotal	Ф 10,007,.	221 Þ	11,395,340	Ф	9,566,559	Ф	11,227,414	\$ 167,926	1 70
SUPPLIES & SERVICES									
801 GENERAL SUPPLIES		685 \$		\$	460,761	\$	535,141		16%
802 MEDICAL SUPPLIES	271,		272,504		99,170		439,216	(166,712)	-61%
805 CONTRACTUAL SERVICES - EXTERNAL 807 HEALTH CARE SERVICES	11,912, 346,		12,275,093 226,691		8,008,504 490,902		13,046,370 688,428	(771,277)	-6% -204%
810 LEGAL		800	3,800		6,552		8,740	(461,737)	-130%
820 RENT	627,		627,100		639,151		715,168	(88,068)	-14%
825 REPAIRS AND MAINTENANCE	137,		161,418		94,177		161,306	112	0%
826 FACILITIES MGMT DISCRETIONARY	27,		27,500		2,052		27,500	-	0%
827 MATERIAL MGNT DISCRETIONARY	29,	800	29,800		30,811		51,722	(21,922)	-74%
828 MOTOR POOL	6,	110	6,110		50		135	5,975	98%
829 FUEL		201	8,201		5,986		10,898	(2,697)	-33%
830 TELECOM DISCRETIONARY	100,		100,000		136,419		104,200	(4,200)	-4%
832 COUNTY COUNSEL	50,		54.054		-		-	-	4000/
833 EMPLOYEE BENEFITS ADMINISTRATION 834 BASE LEVEL EQ SERVICES CHARGES	51, 23,		51,651		12,388		13,660	51,651 (13,660)	100%
841 EMPLOYEE TRAVEL	23, 57,		58.791		56.524		71,540	(12,749)	-22%
842 EDUCATION	68,		68,118		66,121		82,420	(14,302)	-21%
843 TRANSPORTATION/SHIPPING	114,		120,938		105,255		130,356	(9,418)	-8%
845 SUPPORT AND CARE OF PERSONS	11,3		11,289		-		19,473	(8,184)	-72%
850 UTILITIES	23,		23,100		23,628		17,213	5,887	25%
860 MISCELLANEOUS EXPENSE	362,		410,788		119,342		525,867	(115,079)	-28%
872 S S INTER-FUND CREDIT (NEG)	(1,765,	231)	(1,765,231)	)	(113,401)		(2,118,852)	353,621	20%
873 S S INTER-FUND CHARGES	1,539,		1,558,697		947,229		2,280,282	(721,585)	-46%
880 TRANSFERS OUT TO OTHER FUNDS	480,	990	480,990		725,749		610,083	(129,093)	-27%
890 NON CAPITAL EQUIPMENT Subtotal	\$ 15,062,	- 652 \$	15.394.643	\$	11,917,370	\$	120,066 17,540,932	(120,066) \$ (2,146,289)	-14%
		·	,	+	.,,	7	,,	. (=, , = 00)	
CAPITAL OUTLAY	40.1	000	440.461		474.000			440.401	40001
920 EQUIPMENT	404,		419,484		174,368		-	419,484	100% 100%
930 TRANSPORTATION Subtotal	\$ 140,0 \$ 544,1		140,000 559,484	\$	174,368	\$	-	140,000 \$ 559,484	100%
	\$ 26,474,			\$	21,680,097		28,768,346	\$ (1,418,879)	-5%
Total Expenditures	Ψ 20,474,	100 \$	21,349,407	Ф	21,000,097	φ	20,700,346	ψ (1,410,079)	-5%
Operating Balance (Rev Exp.)	\$	- \$	-	\$	1,194,075	\$	0	\$ (0)	

#### PUBLIC HEALTH SPECIAL FUNDING

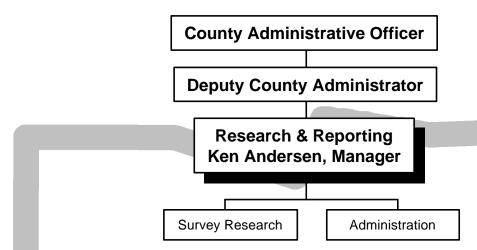
Agency 863

Org	Title		Personal Services		Supplies & Services	Ca	pital Outlay	E	Total cpenditures		Revenue
: :8601	ADMINISTRATION	\$	_	\$	_	\$	_	\$	_	\$	_
8607	VITAL RECORDS	Ψ	909,723	Ψ	587,255	Ψ	_	Ψ	1,496,978	Ψ	1,453,792
8648	NUTRITION AP4 PROGRAM		4,975		2,525		-		7,500		7,500
8653	FAMILY PLANNING CLINIC		61,831		67,644		-		129,475		129,475
8681	TUBERCULOSIS CONTROL-SPECIAL R		35,912		90,088		-		126,000		126,000 :
8682	FOREIGN TRAVEL		158,601		344,362		-		502,963		502,963
8684	JAIL EXAM FEE		-		-		-		-		- :
8685	REFUGEE SERVICES		141,794		111,754		-		253,548		253,548
8688	TB RESEARCH		-		-		-		-		- :
8694	STD CONTROL - SPECIAL REVENUE		136,571		104,469		-		241,040		241,040 :
8698	PHARMACY - SPECIAL REVENUE		-		168,006		-		168,006		168,005 :
8699	LAB SPECIAL REVENUE		6,084		(4,084)		-		2,000		2,000
•	Tota	ls: \$	1,455,491	\$	1,472,019	\$	-	\$	2,927,510	\$	2,884,323

## EXPENDITURES AND REVENUES BY AGENCY/OBJECT PUBLIC HEALTH SPECIAL FUNDING Agency 863

		FY 99-00 FINAL/ADOPTED		FY 99-00 ESTATED	P	FY 99-00 PROJECTED		FY 00-01 FINAL/ADOPTED	١	/ariance	%
RESOURCES	•	044.505	•	044 505	•		•	007.004	•	(47.540)	<b>^</b> /
Beginning Fund Balance	\$	314,537	\$	314,537	\$	-	\$	267,024	\$	(47,513)	\$ (
REVENUE											
635 FEES & CHARGES		1,341,489		1,341,489		990,158		1,280,234		(61,255)	(
640 PATIENT CHARGES		1,020,261		1,020,261		768,221		1,271,565		251,304	
650 MISCELLANEOUS REVENUE		-		-				500		500	
680 TRANSFERS IN FROM OTHER FUNDS	_	65,000	4	65,000		29,039		65,000		-	
Subtotal	\$	2,426,750	\$	2,426,750	\$	1,787,418	\$	2,617,299	\$	190,549	8
Total Resources	\$	2,741,287	\$	2,741,287	\$	1,787,418	\$	2,884,323	\$	143,036	5'
EVDENDITUDES											
EXPENDITURES PERSONAL SERVICES											
701 REGULAR PAY	\$	1,116,981	¢	1,084,095	•	791,930	\$	1,106,355	Ф	(22,260)	-2
705 TEMPORARY PAY	Ψ	10,000	Ψ	10,000	Ψ	791,930	Ψ	27,640	Ψ	(17,640)	-176
710 SPECIAL PAY		835		835		2,549		14,640		(13,805)	-1653
750 FRINGE BENEFITS		238,865		229,355		161,274		248,865		(19,510)	-9
780 SALARY ADJUSTMENTS				1,401		-		10,441		(9,040)	-645
790 OTHER PERSONAL SERVICES		26,454		110,599		2,808		86,058		24,541	22
796 P S INTER-FUND CHARGES		· -		4,327		-				4,327	100
797 PERSONNEL SAVINGS (NEG)		(2,688)		(2,688)		(2,554)		(38,508)		35,820	1333
Subtotal	\$	1,390,447	\$	1,437,924	\$	956,007	\$	1,455,491	\$	(17,567)	-1'
SUPPLIES & SERVICES											
801 GENERAL SUPPLIES	\$	36,829	\$	36,829	\$	22,730	\$	36,106	\$	723	2
802 MEDICAL SUPPLIES		467,889		448,558		486,839		856,293		(407,735)	-91
805 CONTRACTUAL SERVICES - EXTERNAL		223,234		223,234		124,938		223,209		25	0
807 HEALTH CARE SERVICES		15,000		15,000		0.450				15,000	100
820 RENT		4,000		4,000		8,458		47,000		4,000	100°
825 REPAIRS AND MAINTENANCE 827 MATERIAL MGNT DISCRETIONARY		8,000		8,000		1,382 4,773		47,008 5,381		(39,008)	-400
828 MOTOR POOL		-				4,773		17,628		(5,381) (17,628)	
829 FUEL								1,020		(1,000)	
830 TELECOM DISCRETIONARY		_		_		874		2,092		(2,092)	
841 EMPLOYEE TRAVEL		11,636		11,636		5,417		11,646		(10)	0
842 EDUCATION		15,186		15,186		2,907		6,800		8,386	55
843 TRANSPORTATION/SHIPPING		6,015		6,015		5,475		15,968		(9,953)	-165
855 STATE AND LOCAL AID		120,000		120,000		98,477		121,000		(1,000)	-1
860 MISCELLANEOUS EXPENSE		215,704		187,558		61,875		179,317		8,241	4
872 S S INTER-FUND CREDIT (NEG)		(330,634)		(330,634)		(237,536)		(466,380)		135,746	41
873 S S INTER-FUND CHARGES		416,773		416,773		185,980		253,130		163,643	39
880 TRANSFERS OUT TO OTHER FUNDS		106,208		106,208		104,054		141,821		(35,613)	-34
890 NON CAPITAL EQUIPMENT		-		-		-		20,000		(20,000)	
Subtotal	\$	1,315,840	\$	1,268,363	\$	876,643	\$	1,472,019	\$	(203,656)	-16
CAPITAL OUTLAY											
920 EQUIPMENT		35,000		35,000						35,000	100
Subtotal	\$		\$	35,000	\$	-	\$	-	\$	35,000	100
Total Expenditures	\$	2,741,287	\$	2,741,287	\$	1,832,650	\$	2,927,510	\$	(186,223)	-7'
Operating Balance (Rev Exp.)	\$	(314,537)	\$	(314,537)	\$	(45,232)	\$	(310,211)	\$	(4,326)	-1'
	_	, , ,		<u> </u>		<u> </u>				<u>, , , , , , , , , , , , , , , , , , , </u>	
Ending Fund Balance (Resources - Exp.)	\$	-	\$	-	\$	-	\$	(43,187)	\$	43,187	

## Research and Reporting (46)



#### **Mission**

The mission of Research and Reporting is to promote the use of quality data in planning and decision-making.

#### **Program Goals**

- To encourage the use of valid data in planning and decision making.
- To provide valid data for planning and decision making, when needed.
- To save County money by providing alternatives to costly private sector studies.
- To access unmet human service needs.

### **Community Impact**

The Maricopa County Needs Assessment Project (NAP) has always been a priority for this department. This program provides an assessment of unmet human service needs, both in Maricopa County and in the State of Arizona, which enables county departments and outside agencies to improve community services. Additionally, the unit is involved in numerous other data collection efforts that are conducted on a regular basis. These include, but are not limited to, studies with the following populations: Human Services Job Training Partnership (JTPA) clients and Head Start families; County Long Term Care clients; Maricopa Health System clients, both outpatient and inpatient; Maricopa Health Plan, especially AHCCCS disenrollees; and state-wide child care providers. These surveys also provide an assessment of unmet human service needs, as well as client satisfaction with services currently offered or unavailable, and, in many cases, provide the data to support various grant funded program requirements.

## **Performance Measures**

Performance Measures	FY 98 Actual	FY 99 Actual	FY 00 Estimated	FY 01 Projected
Percentage of contracted surveys utilizing scientific				:
sampling methodology	N/A	N/A	100%	100%
Percentage of surveys conducted at or below				:
national average cost	N/A	N/A	100%	100%
Number of consultations regarding data collection				•
provided without cost to county departments' staff	N/A	N/A	12	100%
Percentage of contracted surveys completed on or				i
before due date	N/A	N/A	100%	100%
Percentage of contracted surveys having a response				:
rate greater than or equal to 70%	N/A	N/A	100%	100%

•	DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY												
RESEARCH & REPORTING Department 46													
FUND TYPE	Perso	onal Services		Supplies & Services		Capital Outlay	Total Ex	xpenses	Total	Revenue :			
SPECIAL REVENUE		288,451		182,337		5,000		475,788		716,508			
TOTAL FUNDS	\$	288,451	\$	182,337	\$	5,000	\$	475,788	\$	716,508			

EXI ENDI	TURES AND RES		CH & REPO				020				
			partment 46	3							
	FY 99-00 FINAL/ADOPT	ΈD	FY 99-0 RESTAT			Y 99-00 OJECTED		FY 00-01 L/ADOPTED	,	Variance	%
RESOURCES											
NEW 15											
REVENUE 650 MISCELLANEOUS REVENUE	448,0	200	440	3,000		592,200		530,800		82,800	18
680 TRANSFERS IN FROM OTHER FUNDS	446,0	JUU -	440	5,000		592,200		185.708		185,708	10
Subtotal	\$ 448.0	200	\$ 448	3.000	\$	592,200	\$	716.508	\$	268,508	60
Gubtotal	Ψ 110,		Ψ 110	,,,,,,	Ψ	002,200	Ψ	7 10,000	Ψ	200,000	00
Total Resources	\$ 448,0	000	\$ 448	3,000	\$	592,200	\$	716,508	\$	268,508	60
VDENDITUDES											
EXPENDITURES PERSONAL SERVICES											
701 REGULAR PAY	\$ 151,	771	\$ 166	6.564	\$	141.000	\$	205.852	\$	(39,288)	-24
705 TEMPORARY PAY	25,0		•	2.768	Ψ	58,000	Ψ	25,000	١	47,768	66
710 SPECIAL PAY	-	000		2.100		3,000		-		2,100	100
750 FRINGE BENEFITS	38,2			,295		60,693		51,786		(15,491)	-43
780 SALARY ADJUSTMENTS	5,0	000	9	,322		· -		5,813		3,509	38
Subtotal	\$ 224,0	)49	\$ 287	7,049	\$	262,693	\$	288,451	\$	(1,402)	C
SUPPLIES & SERVICES											
801 GENERAL SUPPLIES	\$ 76,7			3,360	\$	12,000	\$	7,543	\$	30,817	80
805 CONTRACTUAL SERVICES - EXTERNAL	,	500	2	2,500		2,200		5,629		(3,129)	-125
810 LEGAL		250	0.4	250		250		250		(00.407)	101
820 RENT 825 REPAIRS AND MAINTENANCE	49,			1,863		45,000 500		55,000		(30,137)	-121
827 MATERIAL MGNT DISCRETIONARY	,	000 000		2,000 2,000		500		2,000 2,000		-	0
830 TELECOM DISCRETIONARY	,	500		2,500		6.400		8,351		(5,851)	-234
832 COUNTY COUNSEL	,	000		3,000		2,900		2,851		149	5
833 EMPLOYEE BENEFITS ADMINISTRATION	,	765		765		762		800		(35)	-5
836 RISK MANAGEMENT		700	3	3,700		3,700		3,654		46	1
837 BASE LEVEL TELECOM	,	300		7,600		7,600		8,404		(804)	-11
841 EMPLOYEE TRAVEL	3,0	000	3	,000		500		1,000		2,000	67
842 EDUCATION	1,	500	1	,500		100		1,500		-	C
843 TRANSPORTATION/SHIPPING	1,0	000	1	,000		7,800		7,800		(6,800)	-680
860 MISCELLANEOUS EXPENSE	5,4	400		,400		18,000		10,000		(4,600)	-85
880 TRANSFERS OUT TO OTHER FUNDS	35,0			5,013		35,013		65,555		(30,542)	-87
Subtotal	\$ 196,4	451	\$ 133	3,451	\$	143,225	\$	182,337	\$	(48,886)	-37
CAPITAL OUTLAY											
920 EQUIPMENT	27,	500	27	,500		15,000		5,000		22,500	82
Subtotal	\$ 27,	500	\$ 27	7,500	\$	15,000	\$	5,000	\$	22,500	82
Total Expenditures	\$ 448,0	000	\$ 448	3,000	\$	420,918	\$	475,788	\$	(27,788)	-6
Operating Balance (Rev Exp.)	\$		\$	_	\$	171,282	¢	240,720	\$	240,720	

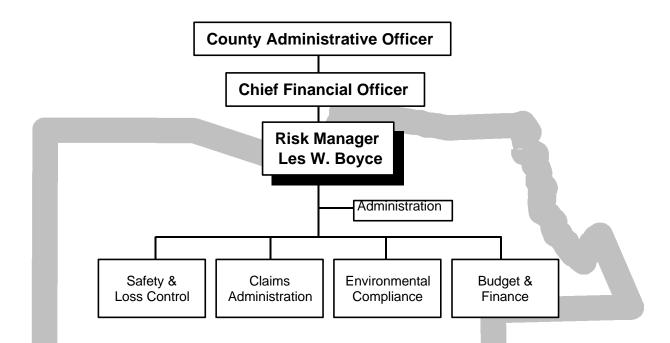
POS	SITION DISTRIBUTION	
Dept	WORKING TITLE	FTE
46 RESEARCH & REPORTING	ADMINISTRATIVE COORD III	1.0
	DATA COLLECTION SUPERVISOR	4.0
	DATABASE ANALYST II	1.0
	TELEPHONE INTERVIEWER I/BILINGUAL	3.0
Total		9.0

# TOTAL BUDGET BY PROGRAM FY 2000-01 RESEARCH & REPORTING Agency 462

Org Title		Personal Services	Supplie Servic		pital Outlay	Total Expenditures	Rev	/enue
4610 RESEARCH & REPORTING	Totals:	\$ 288,451 \$ 288,451	•	2,337 \$	5,000 5.000	\$ 475,788 \$ 475,788		716,508 716.508

#### **EXPENDITURES AND REVENUES BY AGENCY/OBJECT** RESEARCH & REPORTING Agency 462 FY 99-00 FY 99-00 FY 99-00 FY 00-01 FINAL/ADOPTED RESTATED **PROJECTED** FINAL/ADOPTED Variance % RESOURCES REVENUE 650 MISCELLANEOUS REVENUE 448,000 448,000 592,200 530,800 82,800 18% 680 TRANSFERS IN FROM OTHER FUNDS 185,708 185,708 Subtotal \$ 448.000 448.000 592,200 716.508 268,508 60% 448,000 448,000 \$ 592,200 716,508 \$ 268,508 60% Total Resources \$ **EXPENDITURES** PERSONAL SERVICES 701 REGULAR PAY \$ 151,771 \$ 166,564 \$ 141,000 205,852 \$ (39,288)-24% 705 TEMPORARY PAY 25,000 72,768 58,000 25,000 47,768 66% 710 SPECIAL PAY 4,000 2,100 3,000 2,100 100% (15,491) 750 FRINGE BENEFITS 38,278 36,295 60,693 51,786 -43% 780 SALARY ADJUSTMENTS 5,000 9,322 5,813 3,509 38% Subtotal \$ 224,049 \$ 287.049 262,693 \$ 288,451 (1,402)0% **SUPPLIES & SERVICES** 801 GENERAL SUPPLIES \$ 76,723 \$ 38,360 \$ 12,000 \$ 7,543 \$ 30,817 80% 805 CONTRACTUAL SERVICES - EXTERNAL 2,500 2,500 2,200 5,629 (3,129)-125% 810 LEGAL 250 250 250 250 0%: 820 RENT 49,500 24,863 45,000 55,000 (30.137)-121% 825 REPAIRS AND MAINTENANCE 2,000 2,000 500 2,000 0% 827 MATERIAL MGNT DISCRETIONARY 2,000 2.000 500 2,000 0% 830 TELECOM DISCRETIONARY 2,500 2,500 6,400 8,351 (5,851)-234% 832 COUNTY COUNSEL 3,000 3,000 2,900 2,851 149 5% 833 EMPLOYEE BENEFITS ADMINISTRATION 765 765 762 800 (35)-5% 836 RISK MANAGEMENT 3,700 3.700 3.700 3.654 46 1% 837 BASE LEVEL TELECOM 7,600 7,600 7,600 8,404 (804)-11% 841 EMPLOYEE TRAVEL 3,000 3.000 500 1,000 2,000 67% 842 EDUCATION 1,500 1.500 100 1,500 0% 843 TRANSPORTATION/SHIPPING 1,000 7.800 (6.800)-680% 1.000 7.800 MISCELLANEOUS EXPENSE 5.400 5.400 18,000 10.000 (4.600)-85% 880 TRANSFERS OUT TO OTHER FUNDS 35.013 35 013 35.013 65 555 (30.542)-87% Subtotal \$ 196,451 \$ 133,451 \$ 143,225 182,337 (48,886)-37% CAPITAL OUTLAY 920 EQUIPMENT 82% 27.500 27.500 15.000 5.000 22 500 Subtotal \$ 27,500 27,500 \$ 15,000 \$ 5,000 \$ 22,500 82% 448,000 420,918 448,000 475,788 Total Expenditures \$ Operating Balance (Rev. - Exp.) \_\$ 171,282 240,720 \$ (240,720)

## Risk Management (75)



#### **Mission**

Risk Management provides proactive direction and guidance to protect the employees and assets of Maricopa County from loss or damage and to create a safe environment for the public.

#### **Program Goals**

- Identify our customers, understand their needs, and strive to satisfy those needs.
- Improve the internal and external assessment of our departments operations.
- Increase and improve our department's skills and knowledge.
- Continuously improve Risk Management's image amongst its customers and peers.

## **Community Impact**

To be recognized within Maricopa County and among U.S. County governments for innovative and effective risk management.

### **Performance Measures**

Activity Performance Measures:	FY 97-98	FY 98-99	FY 99-00 (Est.)	FY 00-01 (Proj.)
Workers' Comp Number of Claims	807	926	847	912
General Liability Number of Claims	283	286	332	326
Auto Physical Damage Number of Claims	759	428	468	479
Auto Liability Number of Claims	292	84	92	93
Property Number of Claims	88	56	85	90
Medical Malpractice Number of Claims	25	20	35	34
Ratio of claims opened to claims closed	-	-	100%	100%
Employee turnover rate	-	-	10%	10%
Workers' Comp Claims Paid	\$1,339,165	\$836,068	\$865,330	\$931,701
Workers' Comp Cost per Claim	\$1,659	\$903	\$1,022	\$1,022
General Liability Claims Paid	\$183,597	\$86,237	\$89,255	\$87,639
General Liability Cost per Claim	\$649	\$302	\$269	\$269
Auto Physical Damage Claims Paid	\$376,330	\$372,835	\$385,884	\$394,911
Auto Physical Damage Cost per Claim	\$496	\$871	\$825	\$824
Auto Liability Claims Paid	\$601,989	\$80,397	\$83,211	\$84,118
Auto Liability Cost per Claim	\$2,062	\$957	\$904	\$904
Property Claims Paid	\$699,703	\$36,267	\$37,536	\$39,743
Property Cost per Claim	\$7,951	\$648	\$442	\$442
Medical Malpractice Claims Paid	\$31,041	\$3,627	\$3,754	\$3,647
Medical Malpractice Cost per Claim	\$1,242	\$181	\$107	\$107
Percentage of Worker Comp injuries treated by "in-network" medical services provider	-	-	35%	45%
The annual cost of risk **	-	_	1.00%	1.00%
Dollar value of subrogation recoveries	-	-	10%	10%

	DE	PARTMENTA	L SUMMARY	BY FUND	TYPE & CATEGOR	RY	
				NAGEMENT			
<b>:</b>	_			tment 75			:
FUND TYPE	Personal	l Services	Supplies & So	ervices	Capital Outlay	Total Expenses	Total Revenue
INTERNAL SERVICE		1,024,907		18,621,457	41,000	19,687,364	19,834,640
TOTAL FUNDS	\$	1,024,907 1,024,907 \$		18,621,457 18,621,457 \$	41,000 41,000	19,687,364 \$ 19,687,364	19,834,640 \$ 19,834,640

				ANAGEMENT							
		FY 99-00	Depa	artment 75 FY 99-00		FY 99-00		FY 00-01			
		FINAL/ADOPTED	)	RESTATED	P	ROJECTED	FIN	AL/ADOPTED		Variance	%
ESOURCES .											
EVENUE											
36 INTERNAL SERVICE CHARGES		18,134,977		18,134,977		18,134,977		19,227,730		1,092,753	6
50 MISCELLANEOUS REVENUE	_	888,371		888,371		888,371		606,910		(281,461)	-32
Sub	total	\$ 19,023,348	\$	19,023,348	\$	19,023,348	\$	19,834,640	\$	811,292	4
Total Resou	rces -	\$ 19,023,348	\$	19,023,348	\$	19,023,348	\$	19,834,640	\$	811,292	4
	=	_	7								
XPENDITURES											
PERSONAL SERVICES 01 REGULAR PAY		\$ 802,955	\$	834,931	\$	774,844	Ф	839,008	\$	(4,077)	(
05 TEMPORARY PAY		15,000		15,818	Ψ	22,736	Ψ	15,401	Ψ	417	3
10 SPECIAL PAY		2,640		-		-		-		-	`
50 FRINGE BENEFITS		149,128		147,334		132,440		149,132		(1,798)	
80 SALARY ADJUSTMENTS		19,640	)	11,614		-		49,345		(37,731)	-32
97 PERSONNEL SAVINGS (NEG)	_	(27,979)	)	(27,979)		(27,979)		(27,979)		-	
Sub	total	\$ 961,384	\$	981,718	\$	902,041	\$	1,024,907	\$	(43,189)	-
SUPPLIES & SERVICES											
01 GENERAL SUPPLIES		\$ 86,315	\$	86,315	\$	85,635	\$	50,190	s	36,125	4
05 CONTRACTUAL SERVICES - EXTERNA		552,766		552,766	Ψ	549,027	Ψ	875,226	Ψ	(322,460)	-5
10 LEGAL		162,500		162,500		173,125		2,031,453		(1,868,953)	-115
12 LEGAL-GROSS PROCEEDS				-		-		1		(1)	
13 DAMAGES PAID				-		-		1		(1)	
15 INSURANCE		14,000,778	;	14,000,776		14,087,247		12,765,072		1,235,704	
20 RENT		40,951		40,951		40,915		39,061		1,890	
25 REPAIRS AND MAINTENANCE		2,100	)	2,100		2,100	н	2,200		(100)	-
26 FACILITIES MGMT DISCRETIONARY		500		500		500	-	500		-	
27 MATERIAL MGNT DISCRETIONARY		1,800		1,800		3,798	-	2,300		(500)	-2
28 MOTOR POOL		675	_	675		1,118		2,000		(1,325)	-19
29 FUEL		527	_	527		1,316		2,200		(1,673)	-31
30 TELECOM DISCRETIONARY		55,196		55,196		22,297		30,000		25,196	4
32 COUNTY COUNSEL		2,129,434	_	2,129,434		2,129,434		2,189,890		(60,456)	-
33 EMPLOYEE BENEFITS ADMINISTRATIO		2,157		2,157		2,157				2,157	10
34 BASE LEVEL EQ SERVICES CHARGES		2,435	_	2,435		2,789		6,000		(3,565)	-14
37 BASE LEVEL TELECOM		9,798	_	9,798		7,933		10,895		(1,097)	-1
38 TELECOM WIRELESS SYSTEMS 41 EMPLOYEE TRAVEL		2,600	_	2,600		2,907		2,425		175 (4.175)	-2
41 EMPLOYEE TRAVEL 42 EDUCATION		19,300	_	19,300 20.950		19,300		23,475		(4,175)	-2 -3
42 EDUCATION 43 TRANSPORTATION/SHIPPING		20,950 4,655	_	4,655		21,733 4,815		27,465 400		(6,515) 4,255	9
50 UTILITIES		25,000	_	25,000		25,000		25,000		4,255	ε
60 MISCELLANEOUS EXPENSE		178,482		158,150		172,120		161,057		(2,907)	
65 NON-OPERATING RESERVES		300,000		300,000		300,000		200,000		100,000	3
80 TRANSFERS OUT TO OTHER FUNDS		125,450	_	125,450		125,450		159,335		(33,885)	-2
90 NON CAPITAL EQUIPMENT		-,		-		-		15,311		(15,311)	
Sub	total	\$ 17,724,369	\$	17,704,035	\$	17,780,716	\$	18,621,457	\$	(917,422)	-
A DITAL OUT AV											
CAPITAL OUTLAY		<b>~~</b> ~~		67.005		67.05		22.25		7.000	_
20 EQUIPMENT		27,200		27,200		27,200		20,000		7,200	2
30 TRANSPORTATION	total _	\$ 27,200	• Ф	27,200	\$	27,200	Φ	21,000	¢	(21,000)	-
Sub	ioiai	φ 27,200	• •	27,200	Φ	21,200	Ф	41,000	Ф	(13,800)	-5
Total Expendit	ures	\$ 18,712,953	\$	18,712,953	\$	18,709,957	\$	19,687,364	\$	(974,411)	-
	=					_	_				
Operating Balance (Rev E	(.ax	\$ 310,395	\$	310,395	\$	313,391	\$	147,276	\$	(163,119)	-5

POSITION DISTRIBUTION	•••••	••••••
Dept	WORKING TITLE	FTE
75 RISK MANAGEMENT	ADMINISTRATIVE COORDINATOR	2.0
	BUDGET AND FINANCE ASST	1.0
	BUDGET AND FINANCE MNGR	1.0
	CLAIMS ADJUSTER	3.0
	CLAIMS COORDINATOR	1.0
	CLAIMS MANAGER	1.0
	ENVRNMNTL COMPLIANCE ANL	2.0
	FLEET SAFETY CONSULTANT	1.0
	HAZARDOUS MATERIAL CONSULTANT	1.0
	HEAVY EQUIPMENT CONSULTANT	1.0
	LOSS CONTROL CONSULTANT	1.0
	RISK MANAGER	1.0
	SAFETY CONSULTANT	2.0
	SAFETY MANAGER	1.0
Total		19.0

# TOTAL BUDGET BY PROGRAM FY 2000-01 RISK MANAGEMENT Agency 750

Org	Title		Perso Servi		Supplies & Services	Capital Outlay	Total Expenditures	Revenue
7510 7520 7525	INSURANCE AND CLAIMS	\$	1,02	24,907 - -	\$ 168,318 15,896,714 1.656,425	\$ 21,000 20,000	\$ 1,214,225 15,916,714 1.656,425	\$ - 19,782,140
1020	TROI ERTT MOORANGE	Totals: \$	1,02	24,907	\$ 17,721,457	\$ 41,000	\$ 18,787,364	\$ 19,782,140

		FY 99-00 FINAL/ADOPTED		FY 99-00 RESTATED		FY 99-00 PROJECTED		FY 00-01 FINAL/ADOPTED		Variance	%
ESOURCES.											
EVENUE											
36 INTERNAL SERVICE CHARGES		18,134,977		18,134,977		18,134,977		19,227,730		1,092,753	
50 MISCELLANEOUS REVENUE Subtotal	Ф.	495,121 18,630,098	\$	495,121 18,630,098	\$	495,121 18,630,098	\$	554,410 19,782,140	\$	59,289 1,152,042	129 6%
Subtotal	Φ	10,030,096	Φ	10,030,096	φ	10,030,090	Φ	19,762,140	Φ	1,152,042	07
Total Resources	\$	18,630,098	\$	18,630,098	\$	18,630,098	\$	19,782,140	\$	1,152,042	6%
XPENDITURES.											
PERSONAL SERVICES											
'01 REGULAR PAY	\$	802,955	\$	834,931	\$	774,844	\$	839,008	\$	(4,077)	0%
705 TEMPORARY PAY 710 SPECIAL PAY		15,000 2,640		15,818		22,736		15,401		417	39
750 FRINGE BENEFITS		149,128		147,334		132,440		149,132		(1,798)	-19
'80 SALARY ADJUSTMENTS		19,640		11,614		· -		49,345		(37,731)	-325%
97 PERSONNEL SAVINGS (NEG)	_	(27,979)		(27,979)		(27,979)		(27,979)		- (10.100)	09
Subtotal	\$	961,384	\$	981,718	\$	902,041	\$	1,024,907	\$	(43,189)	-4%
SUPPLIES & SERVICES											
301 GENERAL SUPPLIES	\$	86,315	\$	86,315	\$	85,635	\$	50,190	\$	36,125	429
305 CONTRACTUAL SERVICES - EXTERNAL LEGAL		357,766 12,500		357,766 12,500		354,027 41,702		355,226 1,881,453		2,540 (1,868,953)	-149529
12 LEGAL-GROSS PROCEEDS		12,300		12,300		41,702		1,001,403		(1,000,933)	-143327
13 DAMAGES PAID		-		-		-		1		(1)	
15 INSURANCE		13,775,778		13,775,776		13,862,247		12,765,072		1,010,704	7%
320 RENT 325 REPAIRS AND MAINTENANCE		40,951 2,100		40,951 2,100		40,915 2,100		39,061 2,200		1,890 (100)	5% -5%
26 FACILITIES MGMT DISCRETIONARY		500		500		500		500		-	0%
MATERIAL MGNT DISCRETIONARY		1,800		1,800		3,798		2,300		(500)	-28%
228 MOTOR POOL 329 FUEL		675 527		675 527		1,118 1,316		2,000 2,200		(1,325) (1,673)	-196% -317%
30 TELECOM DISCRETIONARY		55,196		55,196		22,297		30,000		25,196	-3177 469
32 COUNTY COUNSEL		2,129,434		2,129,434		2,129,434		2,189,890		(60,456)	-3%
EMPLOYEE BENEFITS ADMINISTRATION	1	2,157		2,157		2,157		-		2,157	100%
334 BASE LEVEL EQ SERVICES CHARGES 337 BASE LEVEL TELECOM		2,435 9,798		2,435 9,798		2,789 7,933		6,000 10,895		(3,565) (1,097)	-1469 -119
338 TELECOM WIRELESS SYSTEMS		2,600		2,600		2,907		2,425		175	79
41 EMPLOYEE TRAVEL		18,300		18,300		18,300		22,475		(4,175)	-23%
342 EDUCATION		17,750		17,750		18,533		23,965		(6,215)	-35%
343 TRANSPORTATION/SHIPPING 360 MISCELLANEOUS EXPENSE		4,355 177,982		4,355 157.650		4,515 171,620		400 160.557		3,955 (2,907)	919 -29
80 TRANSFERS OUT TO OTHER FUNDS		125,450		125,450		125,450		159,335		(33,885)	-27%
90 NON CAPITAL EQUIPMENT	_	-	_	-	<u></u>	-	_	15,311	_	(15,311)	
Subtotal	\$	16,824,369	\$	16,804,035	\$	16,899,293	\$	17,721,457	\$	(917,422)	-5%
CAPITAL OUTLAY											
20 EQUIPMENT		27,200		27,200		27,200		20,000		7,200	26%
330 TRANSPORTATION Subtotal	Ф	27,200	¢	27,200	\$	27.200	\$	21,000 41,000	\$	(21,000) (13,800)	-51%
Subtotal	Φ	27,200	Φ	21,200	Φ	21,200	φ	41,000	Φ	(13,600)	-317
Total Expenditures	\$	17,812,953	\$	17,812,953	\$	17,828,534	\$	18,787,364	\$	(974,411)	-5%
Total Experiatores	_				_				_	, , ,	

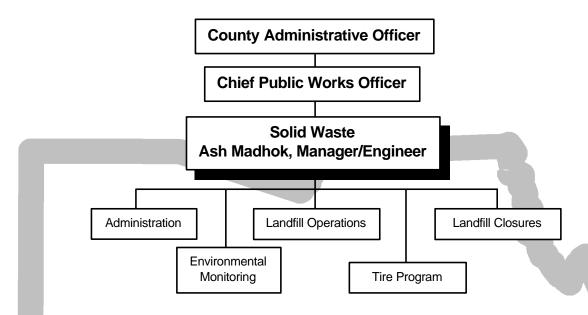
		TOTAL BI		ET BY 2000-0		OGRAM			•••		•••	
		RIS	SK MA	NAGEN	IENT	-						,
:			Age	ency 752	2							!
			Pe	rsonal	S	Supplies &				Total		
Org	Title		Se	rvices		Services	Сар	ital Outlay	Ex	penditures		Revenue
7533	ENVIRONMENTAL CLEANUP	Totals:	\$	-	\$	900,000 900,000	\$	- -	\$	900,000 900,000	\$	52,500 52,500

## EXPENDITURES AND REVENUES BY AGENCY/OBJECT RISK MANAGEMENT ENVIRONMENTAL CLEANUP

Agency 752

	FY 99-00 FINAL/ADOPTED	FY 99-00 RESTATED	FY 99-00 PROJECTED	FY 00-01 FINAL/ADOPTED	Variance	%
RESOURCES						
REVENUE						
650 MISCELLANEOUS REVENUE	393.250	393.250	393.250	52,500	(340,750)	-87%
Subtotal	393,250	\$ 393,250	\$ 393,250	\$ 52,500	\$ (340,750)	-87%
Total Resources	393,250	\$ 393,250	\$ 393,250	\$ 52,500	\$ (340,750)	-87%
EXPENDITURES PERSONAL SERVICES						
SUPPLIES & SERVICES	405.000	405.000	105.000	<b>500.000</b>	(005.000)	4070/
805 CONTRACTUAL SERVICES - EXTERNAL	195,000	195,000	195,000	520,000 150,000	(325,000)	-167%
810 LEGAL 815 INSURANCE	150,000 225,000	150,000 225,000	131,423 225.000	150,000	225,000	0% 100%
841 EMPLOYEE TRAVEL	1.000	1.000	1.000	1,000	225,000	0%
842 EDUCATION	3,200	3,200	3,200	3,500	(300)	-9%
843 TRANSPORTATION/SHIPPING	300	300	300	-	300	100%
850 UTILITIES	25,000	25,000	25,000	25,000		0%
860 MISCELLANEOUS EXPENSE	500	500	500	500	-	0%
865 NON-OPERATING RESERVES	300,000	300,000	300,000	200,000	100,000	33%
Subtotal S	900,000	\$ 900,000	\$ 881,423	\$ 900,000	\$ -	0%
CAPITAL OUTLAY						
Total Expenditures	900,000	\$ 900,000	\$ 881,423	\$ 900,000	\$ -	0%
Operating Balance (Rev Exp.)	\$ (506,750)	\$ (506,750)	\$ (488,173)	\$ (847,500)	\$ 340,750	67%

## Solid Waste (67)



#### **Mission**

Provide solid waste transfer and waste tire recycling services in cooperation with the cities and towns and businesses with an ever increasing focus on reducing the amount of waste generated, maximum practical resource recovery, proper management of special wastes, and environmentally sound disposal.

### **Program Goals**

- Operate transfer stations or arrange for privatized transfer stations operation to comply with State Statutes.
- Conduct environmental monitoring and maintain all closed landfills to protect integrity of closure components so to protect public health and the environment in accordance with Arizona Department of Environmental Quality rules and regulations.
- Cooperate with private entities to manage solid waste and special wastes.
- Administer waste tire recycling program for Maricopa County with maximum cost efficiency.
- Explore possibilities of public-public and/or public-private partnership for siting of a new landfill.

### **Community Impact**

Arizona State law obligates the County to ensure that solid waste disposal services are available to County residents. The Maricopa County Solid Waste Management Department either provides or contracts for privatized cost effective services for transfer and disposal of solid waste for remotely located communities. The Solid Waste Management Department also administers the Waste Tire Recycling program to reduce illegal dumping. We provide these services for our customers: the citizens, and all governmental agencies within Maricopa County.

	••••	DEPARTMENT	AL S	SUMMARY BY FUN	D T	YPE & CATEGOR	RY	• • • • • • • • • • • • •	•••	•••••
				SOLID WASTE Department 67						
FUND TYPE		Personal Services	S	upplies & Services		Capital Outlay	Т	otal Expenses	To	otal Revenue
SPECIAL REVENUE		488,814		3,165,814		145,000		3,799,628		2,940,000
ENTERPRISE		492,261		455,091		50,000		997,352		1,225,920
TOTAL FUNDS	\$	981,075	\$	3,620,905	\$	195,000	\$	4,796,980	\$	4,165,920

		3	OL	ID WASTE							
		D		artment 67							
		Y 99- <b>00</b> JADOPTED		FY 99-00 RESTATED		FY 99-00 ROJECTED	-	FY 00-01 NAL/ADOPTED		Variance	%
ESOURCES	FINAL	JADOPTED		KESTATED		KOJECTED	FII	NAL/ADOPTED		variance	70
Beginning Fund Balance	\$	8,966,438	\$	8,966,438	\$	8,966,438	\$	6,917,544	\$	(2,048,894)	-23
r and Datanes	•	2,222,122	*	2,222,122	*	2,222,122	•	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	_	(2,515,551,	
EVENUE											
INTERGOVERNMENTAL		2,839,530		2,839,530		2,839,530		2,900,000		60,470	2
FEE\$ & CHARGES		60,000		60,000		60,000		40,000		(20,000)	-33
650 MISCELLANEOUS REVENUE	_	1,225,602	Φ.	1,225,602	Φ.	1,225,602	Φ.	1,225,920	Φ	318	
Subtotal	\$	4,125,132	\$	4,125,132	\$	4,125,132	\$	4,165,920	\$	40,788	1
Total Resources	\$	13,091,570	\$	13,091,570	\$	13,091,570	\$	11,083,464	\$	(2,008,106)	-15
XPENDITURES											
PERSONAL SERVICES											
701 REGULAR PAY	\$	459,109	\$		\$	417,273	\$	514,737	\$	(109,037)	-27
705 TEMPORARY PAY		514,763		440,081		456,017		248,105		191,976	4
750 FRINGE BENEFITS		160,442		158,883		159,839		183,583		(24,700)	-10
780 SALARY ADJUSTMENTS		22,628		152,278		39,639		5,350		146,928	96
790 OTHER PERSONAL SERVICES	_	15,000	Φ.	15,000	Φ.	15,000	Φ.	29,300	Φ	(14,300)	-9
Subtotal	Ф	1,171,942	\$	1,171,942	\$	1,087,768	Ф	981,075	Ф	190,867	16
SUPPLIES & SERVICES											
301 GENERAL SUPPLIES	\$	139,275	\$	174,049	\$	184,049	\$	75,187	\$	98,862	5
305 CONTRACTUAL SERVICES - EXTERNAL		7,166,814		7,069,415		7,006,814		5,848,400		1,221,015	17
B10 LEGAL		50,000		71,225		50,000		50,000		21,225	30
320 RENT		626,900		626,900		626,900		237,000		389,900	62
325 REPAIRS AND MAINTENANCE		76,000		76,000		76,000		66,313		9,687	13
329 FUEL		168,000		168,000		168,000		155,000		13,000	8
330 TELECOM DISCRETIONARY		12,000		12,000		12,000		12,000		40.000	(
32 COUNTY COUNSEL		41,000		41,000		41,000		28,701		12,299	30
33 EMPLOYEE BENEFITS ADMINISTRATION		1,814		1,814		1,814		196 000		1,814	100
334 BASE LEVEL EQ SERVICES CHARGES 336 RISK MANAGEMENT		165,000 42,483		191,000		191,000		186,000		5,000	-92
336 RISK MANAGEMENT 338 TELECOM WIRELESS SYSTEMS		42,483 32,160		42,483 39,160		42,483 39,160		81,496 27,160		(39,013) 12,000	-9.
339 OTHER INTERNAL SVCS CHARGES		20,000		20,000		20,000		20,000		12,000	3
342 EDUCATION		2,000		2,000		2,000		3,000		(1,000)	-50
350 UTILITIES		1,200		9,600		9,600		9,600		(1,000)	-3(
330 OTILITIES 360 MISCELLANEOUS EXPENSE		158,740	-	158,740		156,740		68,159		90,581	5
374 OTHER NEGATIVE ADJUSTMENTS		(4,956,238)		(4,956,238)		(4,956,238)		(3,623,190)		(1,333,048)	-27
880 TRANSFERS OUT TO OTHER FUNDS		382,235		382,235		382,235		376,079		6,156	- :
Subtotal	\$	4,129,383	\$	4,129,383	\$	4,053,557	\$	3,620,905	\$	508,478	1:
CAPITAL OUTLAY											
20 EQUIPMENT		83,000		83,000		83,000		195,000		(112,000)	-13
Subtotal	\$	83,000	\$	83,000	\$	83,000	\$	195,000	\$	(112,000)	-13
Total Expenditures	\$	5,384,325	\$	5,384,325	\$	5,224,325	\$	4,796,980	\$	587,345	1
Operating Balance (Rev Exp.)	\$	(1,259,193)	\$	(1,259,193)	\$	(1,099,193)	\$	(631,060)	\$	628,133	50
Ending Fund Balance (Resources Exp.)	\$	7,707,245	Ф	7,707,245	•	7,867,245	Φ	6,286,484	•	(1,420,761)	-18

POS	SITION DISTRIBUTION	•
Dept	WORKING TITLE	FTE
67 SOLID WASTE	ADMINISTRATIVE ASSTNT III	2.0
•	CASHIER	6.0
•	DIRECTOR	1.0
•	EQUIPMENT OPERATOR	1.0
•	LANDFILL OPERATNS SPEC I	1.0
•	LANDFILL OPERATNS SPEC II	3.0
	PUBLIC WORKS LEAD	1.0
	SERVICE WORKER	3.0
Total		18.0

# TOTAL BUDGET BY PROGRAM FY 2000-01 SOLID WASTE GENERAL Agency 670

Org	Title		ersonal ervices		Supplies & Services	Capital	Outlay	Exp	Total enditures	Revenue
6710 6720			\$ 99,929	\$	500,191	\$	-	\$	600,120	\$ 6,783,942
6731 6734	CAVE CREEK						-		-	-
6740 6745	TRANSFER STATIONS		- 172,906	_	- 179,903		- 50,000		402,809	- 423,420
6755 6790		Totals:	\$ 219,426 492,261	\$	(225,003) 455.091	\$ 5	- - 50,000	\$	(5,577) 997,352	\$ 7,207,362

#### EXPENDITURES AND REVENUES BY AGENCY/OBJECT SOLID WASTE GENERAL Agency 670

•	FY 99-00 FINAL/ADOP	ΓED		FY 99-00 ESTATED	P	FY 99-00 PROJECTED		FY 00-01 FINAL/ADOPTED		Variance	%
RESOURCES											
Beginning Fund Balance	\$ 8,845,	004	\$	8,845,004	\$	8,845,004	\$	5,981,442	\$	(2,863,562) \$	(0)
REVENUE	4 005					4 005 000		4.005.000		0.40	201
650 MISCELLANEOUS REVENUE	1,225,		Φ.	1,225,602	Φ.	1,225,602	Φ.	1,225,920	Φ.	318	0%
Subtotal	\$ 1,225,	502	\$	1,225,602	\$	1,225,602	\$	1,225,920	<b>Þ</b>	318	0%
Total Resources	\$ 10,070,	606	\$	10,070,606	\$	10,070,606	\$	7,207,362	\$	(2,863,244)	-28%
EXPENDITURES									6		
PERSONAL SERVICES											
701 REGULAR PAY	\$ 217,	493	\$	162,381	\$	153,028	\$	205,689	\$	(43,308)	-27%
705 TEMPORARY PAY	414,	763		366,174		366,174		158,262		207,912	57%
750 FRINGE BENEFITS	96,	728		99,818		96,597		93,660		6,158	6%
: 780 SALARY ADJUSTMENTS	10,	628		111,239		39,639		5,350		105,889	95%
* 790 OTHER PERSONAL SERVICES	15,	000		15,000		15,000		29,300		(14,300)	-95%
Subtotal	\$ 754,	612	\$	754,612	\$	670,438	\$	492,261	\$	262,351	35%
SUPPLIES & SERVICES											\
801 GENERAL SUPPLIES	\$ 119,	275	\$	154,049	\$	164,049	\$	55,187	\$	98,862	64%
805 CONTRACTUAL SERVICES - EXTERNAL	4,097,	000		4,020,826		4,097,000		3,048,400		972,426	24%
820 RENT	276,	900		276,900		276,900		187,000		89,900	32%
825 REPAIRS AND MAINTENANCE	76,	000		76,000		76,000		66,313		9,687	13%
829 FUEL	118,	000		118,000		118,000		125,000		(7,000)	-6%
: 830 TELECOM DISCRETIONARY	12,	000		12,000		12,000		12,000		-	0%
* 833 EMPLOYEE BENEFITS ADMINISTRATION	1,	314		1,814		1,814		_		1,814	100%
834 BASE LEVEL EQ SERVICES CHARGES	115,	000		141,000		141,000		136,000		5,000	4%
836 RISK MANAGEMENT	20,	000		20,000		20,000		8,143		11,857	59%
838 TELECOM WIRELESS SYSTEMS	24,	400		31,400		31,400		19,400		12,000	38%
842 EDUCATION		000		2,000		2,000		3,000		(1,000)	-50%
850 UTILITIES	1,	200		9,600		9,600		9,600		-	0%
860 MISCELLANEOUS EXPENSE	92,	740		92,740		90,740		32,159		60,581	65%
\$ 874 OTHER NEGATIVE ADJUSTMENTS	(4,956,	238)		(4,956,238)		(4,956,238)		(3,623,190)		(1,333,048)	-27%
\$ 880 TRANSFERS OUT TO OTHER FUNDS	382,	235		382,235		382,235		376,079		6,156	2%
Subtotal	\$ 382,	326	\$	382,326	\$	466,500	\$	455,091	\$	(72,765)	-19%
CAPITAL OUTLAY											
• 920 EQUIPMENT	83,	000		83,000		83,000		50,000		33,000	40%
Subtotal	\$ 83,	000	\$	83,000	\$	83,000	\$	50,000	\$	33,000	40%
Total Expenditures	\$ 1,219,	938	\$	1,219,938	\$	1,219,938	\$	997,352	\$	222,586	18%
Operating Balance (Rev Exp.)	\$ 5,	664	\$	5,664	\$	5,664	\$	228,568	\$	(222,904)	-3935%
Ending Fund Balance (Resources - Exp.)	\$ 8,850,	668	\$	8,850,668	\$	8,850,668	\$	6,210,010	\$	2,640,658	30%

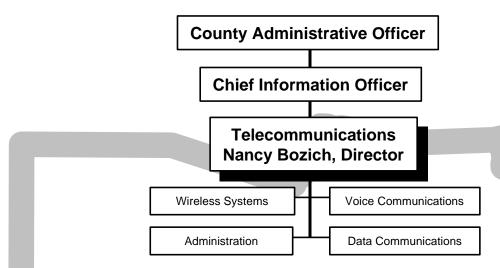
# TOTAL BUDGET BY PROGRAM FY 2000-01 SOLID WASTE TIRE PROGRAM Agency 674

Org	Title		Personal Services	Supplies & Services	Ca	ipital Outlay	E>	Total cpenditures	Revenue
6780	WASTE TIRE RECYCLING	Totals:	\$ 488,814 488,814	\$ 3,165,814 3,165,814	\$	145,000 145,000	_	3,799,628 3,799,628	\$ 3,876,102 3,876,102

#### EXPENDITURES AND REVENUES BY AGENCY/OBJECT SOLID WASTE TIRE PROGRAM Agency 674

		Y 99-00 L/ADOPTED	F	FY 99-00 RESTATED	P	FY 99-00 PROJECTED		FY 00-01 FINAL/ADOPTED		Variance	%
RESOURCES Beginning Fund Balance	\$	121,434	\$	121,434	\$	121,434	\$	936,102	\$	814,668	\$ 7
REVENUE											
620 INTERGOVERNMENTAL		2,839,530		2,839,530		2,839,530		2,900,000		60,470	0
635 FEES & CHARGES		60,000		60,000		60,000		40,000		(20,000)	(0)
Subtotal	\$	2,899,530	\$	2,899,530	\$	2,899,530	\$	2,940,000	\$	40,470	1%
Total Resources	\$	3,020,964	\$	3,020,964	\$	3,020,964	\$	3,876,102	\$	855,138	28%
EXPENDITURES											
PERSONAL SERVICES											
701 REGULAR PAY	\$	241,616	\$	243,319	\$	264,245	\$	309,048	\$	(65,729)	-27%
705 TEMPORARY PAY		100,000		73,907		89,843		89,843		(15,936)	-22%
750 FRINGE BENEFITS		63,714		59,065		63,242		89,923		(30,858)	-52%
780 SALARY ADJUSTMENTS		12,000		41,039		-		-		41,039	100%
Subtotal	\$	417,330	\$	417,330	\$	417,330	\$	488,814	\$	(71,484)	-17%
SUPPLIES & SERVICES											
801 GENERAL SUPPLIES	\$	20,000	\$	20,000	\$	20,000	\$	20,000	\$	-	0%
805 CONTRACTUAL SERVICES - EXTERNAL	*	3,069,814	•	3,048,589	•	2,909,814	*	2,800,000	•	248,589	8%
810 LEGAL		50,000		71,225		50,000		50,000		21,225	30%
820 RENT		350,000		350,000		350,000		50,000		300,000	86%
829 FUEL		50,000		50,000		50,000		30,000		20,000	40%
832 COUNTY COUNSEL		41,000		41,000		41,000		28,701		12,299	30%
834 BASE LEVEL EQ SERVICES CHARGES		50,000		50,000		50,000		50,000		-	0%
836 RISK MANAGEMENT		22,483		22,483		22,483		73,353		(50,870)	-226%
838 TELECOM WIRELESS SYSTEMS		7,760		7,760		7,760		7,760		-	0%
839 OTHER INTERNAL SVCS CHARGES		20,000		20,000		20,000		20,000		-	0%
860 MISCELLANEOUS EXPENSE Subtotal	ф.	66,000 3,747,057	Φ.	66,000 3,747,057	r.	66,000 3,587,057	· ·	36,000 3,165,814	<b>ሰ</b>	30,000 581,243	45% 16%
	<b>b</b>	3,747,057	\$	3,747,057	Ъ	3,587,057	Ъ	3,165,814	Ъ	581,243	16%
CAPITAL OUTLAY 920 EQUIPMENT		_		_		_		145,000		(145,000)	
Subtotal	\$	-	\$	-	\$	-	\$	145,000	\$	(145,000)	
Total Expenditures	\$	4,164,387	\$	4,164,387	\$	4,004,387	\$	3,799,628	\$	364,759	9%
Operating Balance (Rev Exp.)	\$	(1,264,857)	\$	(1,264,857)	\$	(1,104,857)	\$	(859,628)	\$	(405,229)	-32%
Ending Fund Balance (Resources - Exp.)	\$	(1,143,423)	\$	(1,143,423)	\$	(983,423)	\$	76,474	\$	(1,219,897)	107%

## Telecommunications (76)



#### Mission

To provide a communications infrastructure that will transport voice, data, video and wireless information at a competitive cost using the most reliable technologies.

#### **Program Goals**

- Research and activate a 2-way wireless, mobile data network infrastructure providing county wide coverage for public safety and non-public safety departments.
- Integrate remote sites to the SL-100 phone switch so that 5 digit dial and county voice mail can be exploited wherever cost justifiable.
- Upgrade all county ATM sites to 100 megabit or gigabit backbone, and upgrade all wiring to the desktop to next generation physical media to support future data and video applications.
- Establish an infrastructure which provides county departments the flexibility of allowing employees to telework, using high speed transmission methods to remotely access county voice, data and video applications.

## **Community Impact**

Departments throughout Maricopa County depend on the services and support of the Telecommunications Department for the delivery of their own services to the public. Whether these departments interface to the public via phone, the Internet, or interactive voice response, Telecommunications builds and maintains the infrastructure. Further, the radio and microwave infrastructure Telecommunications builds and maintains, directly supports the Sheriff's Office and other public safety departments.

#### **Performance Measures**

Activity Performance Measures:	FY 97-98	FY 98-99	FY 99-00 (Est.)	FY 00-01 (Proj.)
Charge per port per month - phone	\$20	\$20	\$19	\$18.84
Charge per port per month – voice mail	\$9	\$5	\$4.64	\$4.45
Charge per port per month – key system phones	\$2.50	\$2.50	\$3.06	\$4.39
Charge per port per month – ethernet (data)	\$21	\$14	\$8.11	\$6.34
Charge per pad per month – X.25 data network	\$312.50	\$500	\$350	\$371.27
Charge per radio per month – wireless radios	N/a	N/a	\$25.44	\$26.10
Charge per hour – work orders by voice or data personnel	\$50	\$50	\$45	\$45
Phone system repair orders – critical outages within 3 hours	100%	100%	100%	100%
Phone system repair orders – noncritical phone outages/within 8 hours		82%	90%	85%
Phone Work orders/no dispatch needed – 3 days or less		95%	95%	98.5%
Phone work orders/dispatch req'd – 5 days or less		86%	90%	90%
Ethernet and X.25 repair orders – critical outages within 4 hours		98%	98%	93%
Ethernet and X.25 repair orders – noncritical outages/within 8 hours		98%	98%	93%
Ethernet and X.25 work orders – 15 users or less within 7 days, 16 users or more within 12 days		94%	95%	97%
Hand held radio and car radio repairs – 2 days or less		88%	90%	86%

#### **DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY**

## TELECOMMUNICATIONS Department 76

**Capital Outlay** FUND TYPE **Personal Services** Supplies & Services **Total Expenses Total Revenue** INTERNAL SERVICE 2,466,854 8,613,885 390,740 11,471,479 11,309,690 TOTAL FUNDS 390,740 8,613,885 11,471,479

TELECOMMUNICATIONS  Department 76													
			ера			<b>-</b>		<b>-</b>					
	FIN	FY 99-00 IAL/ADOPTED		FY 99-00 RESTATED	Р	FY 99-00 ROJECTED	FIN	FY 00-01 NAL/ADOPTED		Variance	%		
ESOURCES													
Beginning Fund Balance	\$	1,242,339	\$	1,242,339	\$	2,228,814	\$	370,000	\$	(872,339)	-70%		
REVENUE													
636 INTERNAL SERVICE CHARGES		10,093,942		10,093,942		11,393,275		11,259,690		1,165,748	129		
650 MISCELLANEOUS REVENUE		30,000		30,000		49,479		50,000		20,000	67		
Subtotal	\$	10,123,942	\$	10,123,942	\$	11,442,754	\$	11,309,690	\$	1,185,748	12		
Total Resources	\$	11,366,281	\$	11,366,281	\$	13,671,568	\$	11,679,690	\$	313,409	3'		
			7										
EXPENDITURES PERSONAL SERVICES													
701 REGULAR PAY	\$	1,800,627	2	1,773,839	\$	1,740,774	\$	1,852,926	2	(79,087)	-49		
705 TEMPORARY PAY	Ψ	1,000,027	Ψ	25,000	Ψ	10,952	Ψ	25,000	Ψ	(13,001)	0		
710 SPECIAL PAY		92.585		92.722		86.671		99.598		(6,876)	-7		
750 FRINGE BENEFITS		318,289		312,485		292,464		346,859		(34,374)	-11		
780 SALARY ADJUSTMENTS		46,827		36,527		21,689		51,177		(14,650)	-40		
790 OTHER PERSONAL SERVICES		-		52,255		-				52,255	100		
796 P S INTER-FUND CHARGES		140,000		140,000		144,762		146,294		(6,294)	-4		
797 PERSONNEL SAVINGS (NEG)		(109,000)		(109,000)		(109,000)		(55,000)		(54,000)	-50		
Subtotal	\$	2,289,328	\$	2,323,828	\$	2,188,312	\$	2,466,854	\$	(143,026)	-6		
SUPPLIES & SERVICES													
301 GENERAL SUPPLIES	\$	419.000	\$	409.500	\$	1,177,718	\$	448,474	\$	(38,974)	-10		
305 CONTRACTUAL SERVICES - EXTERNAL	Ψ	560,000	Ψ	560,000	Ψ	82,984	Ψ,	560,000	Ť	(00,01.)	0'		
320 RENT		710,000		710,000		1,062,381		1,314,867		(604,867)	-85		
325 REPAIRS AND MAINTENANCE		1,420,581		1,395,581		876,783		1,277,799		117,782	8		
326 FACILITIES MGMT DISCRETIONARY		10,000		10,000		2,716		10,000		-	0		
329 FUEL		7,989		7,989		8,077		10,000		(2,011)	-25		
332 COUNTY COUNSEL		7,283		7,283		7,168		8,522		(1,239)	-17		
333 EMPLOYEE BENEFITS ADMINISTRATION		4,696		4,696		4,696		5,000		(304)	-6		
334 BASE LEVEL EQ SERVICES CHARGES		105,415	-1	105,415		42,081		52,147		53,268	51		
336 RISK MANAGEMENT		33,731	-	33,731		33,731		32,175		1,556	5		
342 EDUCATION		43,000	-	43,000		29,824		48,000		(5,000)	-12		
343 TRANSPORTATION/SHIPPING		500	-	500		2,219		500		-	0		
350 UTILITIES		3,939,448	-1	3,939,448		5,124,371		4,184,395		(244,947)	-6		
360 MISCELLANEOUS EXPENSE		9,500	-1	9,500		3,034		9,500		-	0		
BONDS AND RELATED EXPENSE		270,725	-1	270,725		270,725		250,777		19,948	7		
TRANSFERS OUT TO OTHER FUNDS		308,271	-1	308,271		308,271		343,229		(34,958)	-11		
390 NON CAPITAL EQUIPMENT		-	•	-	_	-		58,500	_	(58,500)	4.0		
Subtotal	\$	7,850,139	\$	7,815,639	\$	9,036,779	\$	8,613,885	\$	(798,246)	-10		
CAPITAL OUTLAY													
920 EQUIPMENT	_	830,740		830,740	_	830,740		390,740		440,000	53		
Subtotal	\$	830,740	\$	830,740	\$	830,740	\$	390,740	\$	440,000	539		
Total Expenditures	\$	10,970,207	\$	10,970,207	\$	12,055,831	\$	11,471,479	\$	(501,272)	-59		
Operating Balance (Rev Exp.)	\$	(846,265)	\$	(846,265)	\$	(613,077)	\$	(161,789)	\$	684,476	81		
Ending Fund Balance (Resources Exp.)	\$	396,074	\$	396,074	<b>¢</b>	1,615,737	\$	208,211	\$	(187,863)	-479		

POSITION DISTRIBUTION		•••••
• • •		
Dept	WORKING TITLE	FTE
76 TELECOMMUNICATIONS	ADMINISTRATIVE	1.0
•	ADMINISTRATIVE ASSTNT I	2.0
•	ADMINISTRATIVE COORD II	2.0
•	ADMINISTRATIVE COORD III	2.0
	ADMINISTRATIVE COORD IV	1.0
•	ADMINISTRATOR I	1.0
	IT PROFESSIONAL-SENIOR-CP	1.0
	MANAGERIAL	4.0
	PROFESSIONAL	28.0
Total		42.0

## TOTAL BUDGET BY PROGRAM FY 2000-01 TELECOMMUNICATIONS

Agency 760

Org	Title		Personal Services	Supplies & Services	Сар	ital Outlay	E	Total xpenditures	Revenue
7610 7620	WIRELESS SYSTEMS		\$ 457,337 905,083	\$ 4,912,503 540,657	\$	55,440	\$	5,425,280 1,445,740	\$ 8,022,877 1,774,419
7630 7640		Totals:	\$ 494,361 610,073 2,466,854	\$ 1,506,476 1,595,749 8,555,385	\$	55,440	\$	2,000,837 2,205,822 11,077,679	\$ 1,882,394 11,679,690

<b>EXPENDITURES AND REVENUES BY AGENCY/OBJECT</b>
TELECOMMUNICATIONS
Agency 760

	F	FY 99-00 INAL/ADOPTED		FY 99-00 RESTATED	P	FY 99-00 PROJECTED		FY 00-01 FINAL/ADOPTED		Variance	%
RESOURCES	•	4.040.000	Φ.	4 0 40 000	•	0.000.044	Φ.	070.000	•	(070 000) <b>f</b>	(4)
Beginning Fund Balance	\$	1,242,339	Ъ	1,242,339	Ъ	2,228,814	Ъ	370,000	Ъ	(872,339) \$	(1)
• REVENUE											
636 INTERNAL SERVICE CHARGES		10,093,942		10,093,942		11,393,275		11,259,690		1,165,748	0
650 MISCELLANEOUS REVENUE		30,000		30,000		49,479		50,000		20,000	67%
Subtotal	\$	10,123,942	\$	10,123,942	\$	11,442,754	\$	11,309,690	\$	1,185,748	12%
Total Resources	\$	11,366,281	\$	11,366,281	\$	13,671,568	\$	11,679,690	\$	313,409	3%
• EVDENDITUDES											;
• EXPENDITURES • PERSONAL SERVICES									k.		
701 REGULAR PAY	\$	1,800,627	\$	1,773,839	\$	1,740,774	\$	1,852,926	\$	(79,087)	-4%
701 REGOLARY AT	Ψ	1,000,027	Ψ	25,000	Ψ	10,952	Ψ	25,000	Ψ	(13,001)	0%
710 SPECIAL PAY		92,585		92,722		86,671		99,598		(6,876)	-7%
750 FRINGE BENEFITS		318,289		312,485		292,464		346,859		(34,374)	-11%
780 SALARY ADJUSTMENTS		46,827		36,527		21,689		51,177		(14,650)	-40%
790 OTHER PERSONAL SERVICES		-		52,255		-		- '	$\overline{}$	52,255	100%
796 P S INTER-FUND CHARGES		140,000		140,000		144,762		146,294		(6,294)	-4%
797 PERSONNEL SAVINGS (NEG)		(109,000)		(109,000)		(109,000)		(55,000)		(54,000)	-50%
Subtotal	\$	2,289,328	\$	2,323,828	\$	2,188,312	\$	2,466,854	\$	(143,026)	-6%
:											
SUPPLIES & SERVICES											
801 GENERAL SUPPLIES	\$	419,000	\$	409,500	\$	1,177,718	\$	448,474	\$	(38,974)	-10%
805 CONTRACTUAL SERVICES - EXTERNAL		560,000		560,000		82,984		560,000		-	0%
• 820 RENT		710,000		710,000		1,062,381		1,314,867		(604,867)	-85%
825 REPAIRS AND MAINTENANCE		1,420,581		1,395,581		876,783		1,277,799		117,782	8%
826 FACILITIES MGMT DISCRETIONARY		10,000		10,000		2,716		10,000		- (0.044)	0%
829 FUEL		7,989	-1	7,989		8,077		10,000		(2,011)	-25%
<ul><li>832 COUNTY COUNSEL</li><li>833 EMPLOYEE BENEFITS ADMINISTRATION</li></ul>		7,283		7,283		7,168		8,522		(1,239)	-17%
834 BASE LEVEL EQ SERVICES CHARGES		4,696		4,696 105,415		4,696 42,081		5,000		(304)	-6% 51%
836 RISK MANAGEMENT		105,415		33,731		33,731		52,147 32,175		53,268	51%
842 EDUCATION		33,731 43,000		43,000		29,824		48,000		1,556 (5,000)	-12%
* 843 TRANSPORTATION/SHIPPING		500		500		29,024		500		(5,000)	0%
* 850 UTILITIES		3,939,448		3,939,448		5,124,371		4,184,395		(244,947)	-6%
* 860 MISCELLANEOUS EXPENSE		9,500		9,500		3,034		9,500		(244,347)	0%
* 875 BONDS AND RELATED EXPENSE		270,725		270,725		270,725		250,777		19,948	7%
880 TRANSFERS OUT TO OTHER FUNDS		308,271		308,271		308,271		343,229		(34,958)	-11%
Subtotal	\$	7,850,139	\$	7,815,639	\$	9,036,779	\$	8,555,385	\$	(739,746)	-9%
:											
• CAPITAL OUTLAY											
920 EQUIPMENT		55,440	_	55,440	<b>^</b>	55,440		55,440	<b>.</b>	-	0%
Subtotal	\$	55,440	\$	55,440	\$	55,440	\$	55,440	\$	-	0%
Total Expenditures	\$	10,194,907	\$	10,194,907	\$	11,280,531	\$	11,077,679	\$	(882,772)	-9%
Operating Balance (Rev Exp.)	\$	(70,965)	\$	(70,965)	\$	162,223	\$	232,011	\$	(302,976)	-427%
		1 171 274	¢	1,171,374	¢	2,391,037	¢	602,011	¢	569,363	49%
Ending Fund Balance (Resources - Exp.)	Ψ	1,171,374	φ	1,171,374	φ	2,081,007	Φ	002,011	φ	505,505	49%

# TOTAL BUDGET BY PROGRAM FY 2000-01 TELECOMMUNICATIONS REPLACEMENT Agency 762

Org	Title		Personal Services		Supplies & Services		Capital Outlay			Total Expenditures		Revenue
7621 7631 7641	WIRELESS INFRASTRUCTURE VOICE SYSTEMS INFRASTRUCTURE NETWORKS INFRASTRUCTURE		\$	- -	\$	- - 58,500	\$	158,500 59,300 117,500	\$	158,500 59,300 176,000	\$	- - -
:		Totals:	\$	-	\$	58,500	\$	335,300	\$	393,800	\$	-

393,800 \$

(393,800) \$ (381,500)

381,500

49%

-49%

#### **EXPENDITURES AND REVENUES BY AGENCY/OBJECT** TELECOMMUNICATIONS REPLACEMENT Agency 762 FY 99-00 FINAL/ADOPTED FY 99-00 RESTATED FY 99-00 PROJECTED FY 00-01 FINAL/ADOPTED Variance % RESOURCES REVENUE EXPENDITURES PERSONAL SERVICES SUPPLIES & SERVICES 890 NON CAPITAL EQUIPMENT (58,500)Subtotal \$ 58,500 \$ (58,500) CAPITAL OUTLAY 920 EQUIPMENT 57% 57% 775,300 775,300 440,000 Subtotal \$ 775,300 \$ 775,300 \$ 775,300 440,000 335,300

775,300 \$

(775,300) \$

775,300 \$

(775,300) \$

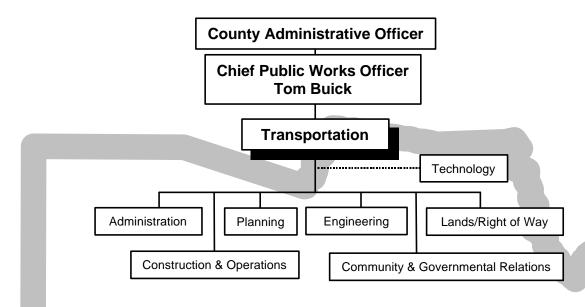
775,300 \$

(775,300) \$

Total Expenditures \$

Operating Balance (Rev. - Exp.) \$\\_\$

### Transportation (64)



#### **Mission**

Provide a quality transportation system for Maricopa County.

### **Program Goals**

- Develop the county's role as transportation facility and service provider.
- Develop strategies to recruit, develop, and retain a quality work force.
- Develop and deploy advanced transportation systems in the region to improve the quality of life, and to save time, money and lives.
- Evaluate and improve the current delivery of MCDOT's facilities and services.
- Optimize the performance of the MCDOT system through wise planning and CIP investment, and cost effective operations and maintenance.
- Determine the value of services provided by MCDOT.

### **Community Impact**

Department provides to the public a well maintained road system, with continually improving quality of service. While work is primarily in the unincorporated portion of the County, all citizens benefit from these services. In addition to maintenance, operations and traffic control activities, Department implements Capital Improvement Projects, which form an integral part of the County roadway network. These projects either link unincorporated areas, serve these areas, or are done in partnership with municipalities or State.

### **Performance Measures**

Performance Measures:	FY 97-98	FY 98-99	FY 99-00 (Est.)	FY 00-01 (Proj.)
Number of lane miles maintained – Paved	5,965	4,339	4,200	4,000
Number of lane miles maintained – Unpaved	N/A	1,550	1,500	1,500
Number of bridges maintained	N/A	238	238	238
CIP Completion	82.10%	81.10%	85.00%	82.00%
CIP Projects bid out	17	12	20	18
CIP Designs completed	N/A	N/A	23	15
CIP Designs started	N/A	N/A	17	17
CIP Preliminary Engineering Studies Completed	N/A	N/A	10	15
Inventory level	\$614,272	\$621,608	\$600,000	\$580,500
Discounts taken	N/A	97.00%	95.00%	93.00%
Average Pavement Condition Rating	88.00	86.07	86.00	86.50
Road Roughness Index	134.52	135.76	137.00	136.50
Bridge Sufficiency Index	90.1	90.1	90.1	90.1
# of accidents in unincorporated MC for every 1 million vehicle miles traveled	N/A	0.43	1.02	1.2

#### DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY

### TRANSPORTATION Department 64

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
SPECIAL REVENUE	22,341,18	5 25,540,637	87,029,779	134,911,602	110,392,589
TOTAL FUNDS	\$ 22,341,18	6 \$ 25,540,637	\$ 87,029,779	\$ 134,911,602	\$ 110,392,589

EXPENDIT				PORTATION artment 64							
		99-00 ADOPTED	·	FY 99-00 RESTATED	P	FY 99-00 ROJECTED	FIN	FY 00-01 NAL/ADOPTED		Variance	%
RESOURCES	Φ 4	2 000 000	•	40,000,000	Φ.	40,000,000	Φ.	00 000 000	•	(45,000,000)	200
Beginning Fund Balance	\$ 4	3,800,000	<b>Þ</b>	43,800,000	\$	42,200,000	Ъ	28,000,000	Ф	(15,800,000)	-36
REVENUE											
610 LICENSES AND PERMITS		800,000		800,000		552,000		1,200,000		400,000	50
615 GRANTS 620 INTERGOVERNMENTAL		1,000,000 6,116,280		1,000,000 86,116,280		1,200,000 88,833,000		2,717,700 104,756,314		1,717,700 18,640,034	172' 22'
635 FEES & CHARGES	0	50,000		50,000		50,000		50,000		10,040,034	0
650 MISCELLANEOUS REVENUE		1,670,000		1,670,000		2,065,000		1,668,575		(1,425)	0
680 TRANSFERS IN FROM OTHER FUNDS		-		-		-,,		-		-	
Subtotal	\$ 8	9,636,280	\$	89,636,280	\$	92,700,000	\$	110,392,589	\$	20,756,309	239
Total Resources	\$ 13	3,436,280	\$	133,436,280	\$	134,900,000	\$	138,392,589	\$	4,956,309	49
EXPENDITURES											
PERSONAL SERVICES									7		
701 REGULAR PAY	\$ 1	7,743,598	\$	18,063,414	\$	15,911,373	\$	17,974,174	\$	89,240	09
705 TEMPORARY PAY		602,269		547,610		513,800		589,510		(41,900)	-89
710 SPECIAL PAY		492,293		492,293		418,070		485,206		7,087	1
750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS		3,759,111 650,403		3,759,887 384,470		3,238,279		3,989,411 560,885		(229,524) (176,415)	-6 -46
790 OTHER PERSONAL SERVICES		030,403		304,470		36,883		560,665		(170,415)	-40
797 PERSONNEL SAVINGS (NEG)	(	1,369,489)		(1,369,489)		-		(1,258,000)		(111,489)	-89
Subtotal		1,878,185	\$		\$	20,118,405	\$	22,341,186	\$	(463,001)	-2
SUPPLIES & SERVICES											
801 GENERAL SUPPLIES	\$	1,611,677	\$	1,611,677	\$	1,644,600	\$	1,553,524	\$	58,153	4
802 MEDICAL SUPPLIES		840		840		100	-1	750		90	11
805 CONTRACTUAL SERVICES - EXTERNAL	1	2,347,172 31,250		12,347,172		11,848,100 69,863		16,457,005 25,000		(4,109,833)	-33 20
810 LEGAL 815 INSURANCE		800		31,250 800		600		700		6,250 100	13
820 RENT		367,352		367,352		1,114,300		287,128		80,224	229
825 REPAIRS AND MAINTENANCE		4,210,336		4,210,336		3,921,700		4,326,958		(116,622)	-39
826 FACILITIES MGMT DISCRETIONARY		140,000		140,000		-		600		139,400	1009
MATERIAL MGNT DISCRETIONARY		2,300		2,300		2,800		2,250		50	2
829 FUEL		489,532		489,532		644,500		661,527		(171,995)	-35
830 TELECOM DISCRETIONARY		200,668		200,668		186,270		309,384		(108,716)	-54
832 COUNTY COUNSEL 833 EMPLOYEE BENEFITS ADMINISTRATION		373,380 57,108		373,380 57,108		413,400 61,900		400,206		(26,826) 57,108	-7° 100°
834 BASE LEVEL EQ SERVICES CHARGES		2,239,966		2,239,966		3,888,970		2,129,575		110,391	5
835 EQUIPMENT REPLACEMENT		-		-		-		(100)		100	Ů
836 RISK MANAGEMENT		1,555,669		1,555,669		1,685,300		740,850		814,819	52
837 BASE LEVEL TELECOM		362,109		362,109		369,400		339,974		22,135	6
838 TELECOM WIRELESS SYSTEMS		161,464		161,464		148,000		152,526		8,938	6
841 EMPLOYEE TRAVEL		200,922		200,922		185,600		251,444		(50,522)	-25
842 EDUCATION		244,168		244,168		141,000		311,697		(67,529)	-28
843 TRANSPORTATION/SHIPPING 850 UTILITIES		5,380		5,380		4,000		3,900		1,480	28
850 UTILITIES 860 MISCELLANEOUS EXPENSE		750,300 1,382,276		750,300 1,382,276		764,200 400,520		776,375 305,722		(26,075) 1,076,554	-3° 78°
872 S S INTER-FUND CREDIT (NEG)		9,814,443)		(9,814,443)		(6,715,728)		(5,700,000)		(4,114,443)	-42°
873 S S INTER-FUND CHARGES	,	4,144,443		4,144,443		2,012,300		(99,324)		4,243,767	1029
874 OTHER NEGATIVE ADJUSTMENTS		-		- ' -		(445,000)		-		-	
880 TRANSFERS OUT TO OTHER FUNDS 890 NON CAPITAL EQUIPMENT		1,824,159		1,824,159		1,954,200		2,100,886 202,080		(276,727) (202,080)	-159
Subtotal	\$ 2	2,888,828	\$	22,888,828	\$	24,300,895	\$	25,540,637	\$	(2,651,809)	-129
CADITAL OLITIAY											
CAPITAL OUTLAY 910 LAND	\$	50,000	Ф	50,000	Ф		\$	50,000	Ф	_	0
915 BUILDINGS AND IMPROVEMENTS		9,769,900	φ	69,769,900	φ	58,631,100	Ψ	83,072,000	φ	(13,302,100)	-199
920 EQUIPMENT		1,612,156		1,617,156		1,484,100		1,376,169		240,987	159
930 TRANSPORTATION		2,666,908		2,661,908	_	2,365,500	_	2,531,610	_	130,298	59
Subtotal		4,098,964	\$	74,098,964	\$	62,480,700	\$	87,029,779	\$	(12,930,815)	-17
Total Expenditures	\$ 11	8,865,977	\$	118,865,977	\$	106,900,000	\$	134,911,602	\$	(16,045,625)	-139
·										4,710,684	
Operating Balance (Rev Exp.)	\$ (29	9,229,697)	φ	(29,229,697)	Φ	(14,200,000)		(24,519,013)	Φ	4,710,004	169
Ending Fund Balance (Resources Exp.)	¢ 1	4,570,303	•	14,570,303	•	28,000,000	•		•	(11,089,316)	-769

POS	SITION DISTRIBUTION	•
Dept	WORKING TITLE	FTE
64 TRANSPORTATION	ACCOUNTANT I	2.0
•	ACCOUNTANT IV	1.0
•	ADMINISTRATIVE	5.0
•	ADMINISTRATIVE ASSTNT I	9.5
•	ADMINISTRATIVE ASSTNT II	16.0
	ADMINISTRATIVE ASSTNT III	14.0
	ADMINISTRATIVE COORD II	4.0
	ADMINISTRATIVE COORD III	6.0
	ADMINISTRATIVE COORD IV	6.0
•	ADMINISTRATIVE COORD V	3.0
•	ADMINISTRATIVE COORD VI	1.0
•	ADMINISTRATV SUPPORT MGR	1.0
•	AIR QUALITY ANALYST	1.0
•	ASSISTANT COUNTY ENGINEER	3.0
•	ASSISTANT COUNTY ENG-OPRS	2.0
•	ASSOCIATE DCSN SPPRT ANLT	3.0
•	BUYER I	3.0
•	CIVIL ENGINEER	8.0
•	CIVIL ENGINEERING SPEC	4.0
•	CIVIL ENGINEERING TECH-SR	6.0
•	CIVIL ENGINEER-SR	13.0
•	CIVIL ENGINERING TECH	25.0
•	CONTRACT SPECIALIST III	1.0
•	CUSTODIAN I	2.0
	DECISION SUPPRT ANLYST I	5.0
•	DECISION SUPPRT ANLYST II	2.0
•	ENGINEERING-PLANNING MGR	10.0
•	EQUIPMENT OPERATOR	85.0
•	EQUIPMENT OPERATOR-SR	24.0
•	EXECTV SCRTRY-OFC MGR II	1.0
•	FINANCIAL SERVICS ADM III	1.0
•	HIGHWAY OPERATIONS SUPDT	2.0
•	HUMAN RESOURCES ANALYST	2.0
•	INVENTORY CONTROL SPEC	2.0
•	IT PROFESSIONAL - CP	2.0
•	MANAGEMENT ANALYST II	2.0
	MANAGEMENT ANALYST III	2.0
	MANAGEMENT ANALYST IV	2.0
	MANAGERIAL	3.0
•	MATERIALS HANDLING SPCLST	1.0
•	MATERIALS TSTNG/INSP TECH	5.0
•	PLANNER	3.0
- •	PLANNER-SR	1.0
•	PROFESSIONAL	37.0
•	PROFESSIONAL ASSOCIATE	2.0
• •	PUBLIC WORKS ASST	37.0

PUBLIC WORKS ASST SUPV	10.0
PUBLIC WORKS GENERALIST	15.0
PUBLIC WORKS LEAD	11.0
PUBLIC WORKS SUPV	10.0
PUBLIC WRKS INSPECTOR I	3.0
PUBLIC WRKS INSPECTOR II	9.0
PUBLIC WRKS INSPECTOR III	1.0
PUBLIC WRKS LABORER	29.0
RADIO DISPATCHER	1.0
REAL ESTATE DIVISION MNGR	1.0
REAL PROPERTY CHF APPRSR	1.0
REAL PROPERTY TECHNICIAN	6.0
REVIEW APPRAISER	1.0
RIGHT-OF-WAY AGENT	5.0
SENIOR DECISN SPPRT ANLYT	2.0
SUPERVISORY	3.0:
SURVEY PARTY CHIEF	4.0
SURVEY TECHNICIAN	4.0
TECHNICAL	12.0
TRADES GENERALIST	7.0
TRADES SPECIALIST	5.0
TRANSPORTATION DIRECTOR	1.0
Total	511.5

## TOTAL BUDGET BY PROGRAM FY 2000-01 TRANSPORTATION Agency 640

Org	Title	Personal Services		Supplies & Services	Capital Outlay	Total Expenditures	Revenue
2456	NORTH VALLEY	\$ -	9	S -	\$ -	\$ -	\$ -
6410	ADMINISTRATION	1,950,36	33	875,107	263,500	3,088,970	10,000
6419	GENERAL SERVICES	(454,48	34)	(4,204,081)	3,386,110	(1,272,455)	112,828,575
6420	ENGINEERING	4,719,90	)4	4,249,560	519,200	9,488,664	1,200,000
6430	CONSTRUCTION & OPERATIONS	10,985,77	<b>'</b> 6	18,224,374	371,969	29,582,119	80,000
6450	INFRASTRUCTURE TECH CENTER	2,073,43	32	1,906,333	460,000	4,439,765	10,000
6460	PLANNING	1,448,69	96	1,120,403	55,000	2,624,099	140,314
6480	COMMUNITY & GOVT RELATIONS	648,48	38	494,461	10,000	1,152,949	-
6490	PW LAND & RIGHT-OF-WAY	969,01	1	156,780	70,000	1,195,791	120,000
6499	INVENTORY PASS THROUGH			-	-	-	-
•		Totals: \$ 22 341 18	36 \$	3 22 822 937	\$ 5.135.779	\$ 50 299 902	\$ 114 388 889

### EXPENDITURES AND REVENUES BY AGENCY/OBJECT TRANSPORTATION Agency 640

Reginning Fund Balance		FY 99-00 FINAL/ADOPTED		FY 99-00 RESTATED	P	FY 99-00 ROJECTED	FY 00-01 FINAL/ADOPTED		Variance	%
610 LICENSES AND PERMITS	RESOURCES Beginning Fund Balance	\$ 43,800,000	\$	43,800,000	\$	42,200,000	\$ 28,000,000	\$	(15,800,000)	\$ (0)
615 GRANTS CONTRERGOVERNMENTAL COS INTERGOVERNMENTAL COS INTERGOVE	Ţ.									
Separate		800,000		800,000		552,000	1,200,000		400,000	1
Second   1,000		77,991,280		77,991,280		79,625,000	83,470,314		5,479,034	0
Total Resources	•					,			- (4.405)	-
Subtoolal   Subt		1,670,000		1,670,000		2,065,000	1,668,575		(1,425)	0%•
EXPENDITURES  PERSONAL SERVICES  701 REGULAR PAY  \$ 17,743,598 \$ 18,063,414 \$ 15,911,373 \$ 17,974,174 \$ 89,240 0%  705 TEMPORARY PAY  \$ 602,269 \$ 547,610 \$ 513,800 \$ 589,510 (41,900) 8%  705 PERGUAR PAY  \$ 492,293 \$ 492,293 \$ 418,070 \$ 485,206 7,987 11%  705 FERNIGE BENEFITS  \$ 3,759,111 3,759,887 3,238,279 3,989,411 (229,524) 6%  705 OTHER PERSONAL SERVICES  \$ 660,403 38,470 - 660,885 (176,415) 46%  705 OTHER PERSONAL SERVICES  \$ (1,369,489) (1,369,489)	•	\$ 80,511,280	\$	80,511,280	\$	82,292,000	\$ 86,388,889	\$	5,877,609	7%
PERSONAL SERVICES 701 REGULAR PAY	Total Resources	\$ 124,311,280	\$	124,311,280	\$	124,492,000	\$ 114,388,889	\$	(9,922,391)	-8%
PERSONAL SERVICES 701 REGULAR PAY	• EXPENDITURES									:
Tos TEMPORARY PAY	·									•
710 SPECIAL PAY 750 FRINGE GENEFITS 3,789,1111 3,759,887 3,238,279 3,389,4111 2,750 FRINGE GENEFITS 5,759,1111 3,759,887 3,238,279 3,389,411 2,750 OTHER PERSONAL SERVICES 779 PERSONNEL SAVINGS (NEG)  Subtotal \$ 21,878,185 \$ 21,878,185 \$ 20,118,405 \$ 22,341,86 \$ (453,001) 298  SUPPLIES & SERVICES 801 GENERAL SUPPLIES 801 GENERAL SUPPLIES 8040 8050 MEDICAL SUPPLIES 8040 8050 MEDICAL SUPPLIES 8040 8050 MEDICAL SUPPLIES 8050 MEDICAL SUPPLIES 8050 GENERAL SUPPLIES 8060 MEDICAL SUPPLIES 8070 MEDICAL SUPPLIE	•	. , ,			\$			\$		
759 FRINGE BENETITS										
780 SALARY ADJUSTMENTS 797 PERSONNEL SRIVICES 797 PERSONNEL SAVINGS (NEG) Subtolal \$ 21,878,185 \$ 21,878,185 \$ 20,118,405 \$ 22,341,186 \$ (463,001)	•	,								
790 OTHER PERSONAL SERVICES						5,250,279				
Subplais \$ 21,878,185 \$ 21,878,185 \$ 20,118,405 \$ 22,341,186 \$ (463,001) - 2%  SUPPLIES & SERVICES  SUPPLIES \$ 1,611,677 \$ 1,644,600 \$ 1,553,524 \$ 58,153 4%, 802 MEDICAL SUPPLIES \$ 1,611,677 \$ 10,848,100 1750 90 111%, 802 MEDICAL SUPPLIES 8 840 100 750 90 111%, 802 MEDICAL SUPPLIES 8 840 100 750 90 111%, 802 MEDICAL SUPPLIES 8 840 100 13,739,305 (2,392,133) 2-21%, 810 LEGAL 9,800 800 600 750 90 111%, 811,347,172 11,347,172 11,347,172 10,848,100 13,739,305 (2,392,133) 2-21%, 811 INSURANCE 800 800 600 700 100 13%, 820 RENT 8,800 800 600 700 100 13%, 820 RENT 8,900 800 600 700 100 13%, 822 MATERIAL MONT DISCRETIONARY 140,000 140,000 2,800 2,800 2,800 100,827 MATERIAL MONT DISCRETIONARY 2,300 2,300 2,800 2,250 50 22%, 825 REPAIRS AND MAINTENANCE 489,532 644,550 661,527 (171,995) -35%, 830 TELECOM DISCRETIONARY 200,668 200,668 186,270 309,384 (108,716) -54%, 833 EMPLOYEE BENEFITS ADMINISTRATION 57,108 57,108 61,900 1-5 75,108 100%, 833 BASE LEVEL TELECOM 362,109 362,109 369,400 339,974 (108,716) 538, 833 RISK MANAGEMENT 1,555,669 15,555,669 1,685,300 740,850 814,819 52%, 833 ELUCATION WIRELESS SYSTEMS 161,464 161,		-		-		36,883	-		-	:
SUPPLIES & SERVICES 801 GENERAL SUPPLIES \$ 1,611,677 \$ 1,644,600 \$ 1,553,524 \$ 58,153 49. 802 MEDICAL SUPPLIES 840 840 100 750 90 119. 805 CONTRACTUAL SERVICES - EXTERNAL 11,347,172 11,347,172 10,848,100 13,739,305 (2,392,133) -21%. 805 CONTRACTUAL SERVICES - EXTERNAL 31,250 31,250 69,863 25,000 6,250 20%. 806 69,803 25,000 6,250 20%. 807 809 69,803 25,000 6,250 20%. 808 809 69,803 25,000 6,250 20%. 809 69,803 25,000 6,250 20%. 809 69,803 25,000 6,250 20%. 800 69,803 25,000 6,250 20%. 800 69,803 25,000 6,250 20%. 800 69,803 25,000 100 100 13%. 800 69,803 25,000 6,250 20%. 800 69,803 25,000 100 100 13%. 800 69,803 25,000 6,250 20%. 800 69,803 25,000 6,250 20%. 800 69,803 25,000 100 100 13%. 800 69,803 25,000 100 100 100 100 100 100 100 100 100						-				
SOI MEDICAL SUPPLIES   840	Subtotal	\$ 21,878,185	\$	21,878,185	\$	20,118,405	\$ 22,341,186	\$	(463,001)	-2%
MEDICAL SUPPLIES   840   840   100   750   90   11%;	SUPPLIES & SERVICES									:
10.50   10.5	•		1.4		\$	, ,		\$		
1810   LEGAL   31,250   69,863   25,000   6,250   20%;   15   INSURANCE   800   800   600   700   100   13%;   367,352   367,352   31,114,300   287,128   80,224   22%;   328,226   328,237,300   4,326,958   (16,622)   -3%;   328,247,000   -20,00	•		_							
1815 INSURANCE	•		_							
B20 RENT   367,352   367,352   1,114,300   287,128   80,224   22%   22	<u> </u>		_							
## 225 REPAIRS AND MAINTENANCE ## 210,336	•		_							
226 FACILITIES MGMT DISCRETIONARY	•		_			, ,				
## FUFLE ## 1489.532	•					-				
330   TELECOM DISCRETIONARY   200,668   200,668   186,270   309,384   (108,716)   5-54%   320   (20UNTY COUNSEL   373,380   373,380   373,380   373,380   413,400   400,206   (26,826)   7-7%   333   EMPLOYEE BENEFITS ADMINISTRATION   57,108   57,108   61,900   - 57,108   100%   57,108   57	\$ 827 MATERIAL MGNT DISCRETIONARY	2,300		2,300		2,800	2,250		50	
332 COUNTY COUNSEL   373,380   373,380   413,400   400,206   (26,826)   -7%										
BASE LEVEL EQ SERVICES CHARGES   2,239,966   2,239,966   2,239,966   3,888,970   2,129,575   110,391   5%							,			
835 BASE LEVEL EQ SERVICES CHARGES 2,239,966 2,239,966 3,888,970 2,129,575 110,391 5% 835 EQUIPMENT REPLACEMENT 1,555,669 1,685,300 740,850 814,819 52% 837 BASE LEVEL TELECOM 362,109 362,109 362,109 362,009 369,400 339,974 22,135 6% 838 TELECOM WIRELESS SYSTEMS 161,464 161,464 161,464 148,000 152,526 8,938 6% 841 EMPLOYEE TRAVEL 200,922 200,922 185,600 251,444 (50,522) -25% 842 EDUCATION 244,168 244,168 244,168 141,000 311,697 (67,529) -28% 843 TRANSPORTATION/SHIPPING 5,380 750,300 750,300 750,300 764,200 776,375 (26,075) -3% 860 MISCELLANEOUS EXPENSE 1,382,276 1,382,276 1,382,276 872 S S INTER-FUND CREDIT (NEG) (9,814,443) (9,814,443) (9,814,443) (9,814,443) (9,814,443) (9,914,444) (9,912,300) (99,324) (4,243,767 102% 874 0THER NEGATIVE ADJUSTMENTS  880 TRANSPERS OUT TO OTHER FUNDS 1,824,159 1,824,159 1,824,159 1,954,200 2,100,886 (276,727) -15% 880 TRANSPORTATION  CAPITAL OUTLAY 910 LAND  Subtotal  **Subtotal**  **Subtotal**  **Subtotal**  **Total Expenditures**  **Subtotal**  **Total Expenditures**  **Subtotal**  **AB,297,977 **Subtotal**  **AB,297,977 **Subtotal**  **Operating Balance (Rev Exp.) **			_				400,206			
335   EQUIPMENT REPLACEMENT	·						2 120 575			100%
836 RISK MANAGEMENT		2,239,900		2,239,900		3,000,970				370
837 BASE LEVEL TELECOM         362,109         362,109         369,400         339,974         22,135         6%           838 TELECOM WIRELESS SYSTEMS         161,464         161,464         148,000         152,526         8,938         6%           841 EMPLOYEE TRAVEL         200,922         200,922         185,600         251,444         (50,522)         -25%           842 EDUCATION         244,168         244,168         141,000         311,697         (67,529)         -28%           843 TRANSPORTATION/SHIPPING         5,380         5,380         4,000         3,900         1,480         28%           850 UTILITIES         750,300         750,300         764,200         776,375         (26,075)         3%           860 MISCELLANEOUS EXPENSE         1,382,276         1,382,276         400,520         305,722         1,076,554         78%           872 S S INTER-FUND CREDIT (NEG)         (9,814,443)         (9,814,443)         (6,715,728)         (5,700,000)         (4,114,443)         -42%           874 OTHER NEGATIVE ADJUSTMENTS         -         -         -         (445,000)         -         -         -           880 TRANSFERS OUT TO OTHER FUNDS         1,824,159         1,824,159         1,954,200         2,100,886 <td< td=""><td></td><td>1.555.669</td><td></td><td>1.555.669</td><td></td><td>1.685.300</td><td></td><td></td><td></td><td>52%<b>•</b></td></td<>		1.555.669		1.555.669		1.685.300				52% <b>•</b>
841 EMPLOYEE TRAVEL       200,922       200,922       185,600       251,444       (50,522)       -25%         842 EDUCATION       244,168       244,168       141,000       311,697       (67,529)       -28%         843 TRANSPORTATION/SHIPPING       5,380       5,380       4,000       3,900       1,480       28%         850 UTILITIES       750,300       750,300       764,200       776,375       (26,075)       -3%         860 MISCELLANEOUS EXPENSE       1,382,276       4,0520       305,722       1,076,554       78%         872 S S INTER-FUND CREDIT (NEG)       (9,814,443)       (9,814,443)       (6,715,728)       (5,700,000)       (4,114,443)       -42%         873 S S INTER-FUND CHARGES       4,144,443       4,144,443       2,012,300       (99,324)       4,243,767       102%         874 OTHER NEGATIVE ADJUSTMENTS       - (445,000)       - (20,000)       - (20,000)       - (20,000)       - (20,000)       20,000       - (20,000)       - (20,000)       - (20,000)       - (20,000)       - (20,000)       - (20,000)       - (20,000)       - (20,000)       - (20,000)       - (20,000)       - (20,000)       - (20,000)       - (20,000)       - (20,000)       - (20,000)       - (20,000)       - (20,000)       - (20,000)       - (20										
842 EDUCATION	: 838 TELECOM WIRELESS SYSTEMS	161,464		161,464		148,000	152,526		8,938	
843 TRANSPORTATION/SHIPPING 5,380 5,380 4,000 3,900 1,480 28% 850 UTILITIES 750,300 750,300 764,200 776,375 (26,075) -3% 860 MISCELLANEOUS EXPENSE 1,382,276 1,382,276 400,520 305,722 1,076,554 78% 872 \$ S INTER-FUND CREDIT (NEG) (9,814,443) (9,814,443) (6,715,728) (5,700,000) (4,114,443) -42% 873 \$ S INTER-FUND CHARGES 4,144,443 4,144,443 2,012,300 (99,324) 4,243,767 102% 874 OTHER NEGATIVE ADJUSTMENTS - (445,000) (445,000) (20,008) (202,080) 202,080 (202,080) 202,080 (202,080)	: 841 EMPLOYEE TRAVEL	200,922				185,600				
850 UTILITIES										
860 MISCELLANEOUS EXPENSE 1,382,276 1,382,276 400,520 305,722 1,076,554 78% 872 \$ S INTER-FUND CREDIT (NEG) (9,814,443) (9,814,443) (6,715,728) (5,700,000) (4,114,443) -42% 873 \$ S INTER-FUND CHARGES 4,144,443 4,144,443 2,012,300 (99,324) 4,243,767 102% 874 OTHER NEGATIVE ADJUSTMENTS - (445,000) - (445,00										
872 \$ S INTER-FUND CREDIT (NEG) (9,814,443) (9,814,443) (6,715,728) (5,700,000) (4,114,443) -42% 873 \$ S INTER-FUND CHARGES (4,144,443) 4,144,443 2,012,300 (99,324) 4,243,767 102% 874 OTHER NEGATIVE ADJUSTMENTS - (445,000) 202,080 (202,080) -15% 880 TRANSFERS OUT TO OTHER FUNDS 1,824,159 1,954,200 2,100,886 (276,727) -15% 890 NON CAPITAL EQUIPMENT 202,080 (202,080) -4%			- 1						. , ,	
873 \$ S INTER-FUND CHARGES	872 S S INTER-FLIND CREDIT (NEG)									
874 OTHER NEGATIVE ADJUSTMENTS 880 TRANSFERS OUT TO OTHER FUNDS 880 TRANSFERS OUT TO OTHER FUNDS 890 NON CAPITAL EQUIPMENT  202,080 (202,080)  CAPITAL OUTLAY 910 LAND 915 BUILDINGS AND IMPROVEMENTS 920 EQUIPMENT 1,612,156 1,617,156 1,484,100 1,376,169 240,987 15% 930 TRANSPORTATION Subtotal Total Expenditures  Total Expenditures  - (445,000) 1,824,159 1,824,159 1,954,200 2,100,886 (276,727) -15% 202,080 (202,080)										
Subtotal							-		-	:
Subtotal \$ 21,888,828 \$ 21,888,828 \$ 23,300,895 \$ 22,822,937 \$ (934,109) 4%   CAPITAL OUTLAY 910 LAND	880 TRANSFERS OUT TO OTHER FUNDS	1,824,159		1,824,159		1,954,200	2,100,886		(276,727)	-15%
CAPITAL OUTLAY 910 LAND 915 BUILDINGS AND IMPROVEMENTS 201,900 201,900 631,100 1,178,000 (976,100) -483% 920 EQUIPMENT 1,612,156 1,617,156 1,484,100 1,376,169 240,987 15% 930 TRANSPORTATION 2,666,908 2,661,908 2,365,500 2,531,610 130,298 5% Subtotal  Total Expenditures 48,297,977 48,297,977 47,900,000 50,299,902 (2,001,925) -4% Operating Balance (Rev Exp.) 32,213,303 32,213,303 34,392,000 36,088,987 36,088,987 38,875,684) -12%				-		-		•		40/
910 LAND \$ 50,000 \$ 50,000 \$ - \$ 50,000 \$ - 0% 915 BUILDINGS AND IMPROVEMENTS 201,900 201,900 631,100 1,178,000 (976,100) -483% 920 EQUIPMENT 1,612,156 1,617,156 1,484,100 1,376,169 240,987 15% 930 TRANSPORTATION 2,666,908 2,661,908 2,365,500 2,531,610 130,298 5% Subtotal 4,530,964 \$ 4,530,964 \$ 4,530,964 \$ 4,480,700 \$ 5,135,779 \$ (604,815) -13%	Subtotal	\$ 21,888,828	\$	21,888,828	\$	23,300,895	\$ 22,822,937	\$	(934,109)	-4%•
910 LAND \$ 50,000 \$ 50,000 \$ - \$ 50,000 \$ - 0% 915 BUILDINGS AND IMPROVEMENTS 201,900 201,900 631,100 1,178,000 (976,100) -483% 920 EQUIPMENT 1,612,156 1,617,156 1,484,100 1,376,169 240,987 15% 930 TRANSPORTATION 2,666,908 2,661,908 2,365,500 2,531,610 130,298 5% Subtotal 4,530,964 \$ 4,530,964 \$ 4,530,964 \$ 4,480,700 \$ 5,135,779 \$ (604,815) -13%	CAPITAL OUTLAY									:
915 BUILDINGS AND IMPROVEMENTS 201,900 201,900 631,100 1,178,000 (976,100) -483% 920 EQUIPMENT 1,612,156 1,617,156 1,484,100 1,376,169 240,987 15% 2,666,908 2,661,908 2,365,500 2,531,610 130,298 5% Subtotal 4,530,964 4,530,964 4,480,700 \$ 5,135,779 \$ (604,815) -13%    Total Expenditures 48,297,977 48,297,977 47,900,000 \$ 50,299,902 \$ (2,001,925) -4% Operating Balance (Rev Exp.) \$ 32,213,303 \$ 32,213,303 \$ 34,392,000 \$ 36,088,987 \$ (3,875,684) -12%		\$ 50,000	\$	50,000	\$	-	\$ 50,000	\$	-	0%
930 TRANSPORTATION 2,666,908 2,661,908 2,365,500 2,531,610 130,298 5% Subtotal 4,530,964 4,530,964 4,480,700 5,135,779 (604,815) -13%  Total Expenditures 48,297,977 48,297,977 47,900,000 50,299,902 (2,001,925) -4%  Operating Balance (Rev Exp.) 32,213,303 32,213,303 34,392,000 506,088,987 (3,875,684) -12%						631,100	1,178,000		(976,100)	
Subtotal       \$ 4,530,964       \$ 4,530,964       \$ 4,480,700       \$ 5,135,779       \$ (604,815)       -13%         Total Expenditures       \$ 48,297,977       \$ 48,297,977       \$ 47,900,000       \$ 50,299,902       \$ (2,001,925)       -4%         Operating Balance (Rev Exp.)       \$ 32,213,303       \$ 32,213,303       \$ 34,392,000       \$ 36,088,987       \$ (3,875,684)       -12%										
Total Expenditures \$\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	•				_			_		
Operating Balance (Rev Exp.) \$ 32,213,303 \$ 32,213,303 \$ 34,392,000 \$ 36,088,987 \$ (3,875,684) -12%	• Subtotal	\$ 4,530,964	\$	4,530,964	\$	4,480,700	\$ 5,135,779	\$	(604,815)	-13%
	Total Expenditures	\$ 48,297,977	\$	48,297,977	\$	47,900,000	\$ 50,299,902	\$	(2,001,925)	-4%
	Operating Balance (Rev Exp.)	\$ 32,213,303	\$	32,213,303	\$	34,392,000	\$ 36,088,987	\$	(3,875,684)	

# TOTAL BUDGET BY PROGRAM FY 2000-01 TRANSPORTATION REIMBURSEMENT GRANTS Agency 641

Org	Title		Persona Services		Supplies & Services	Сар	ital Outlay	E	Total cpenditures	Revenue
6420 6430 6460 6480	CONSTRUCTION & OPERATIONS PLANNING	\$		\$	2,225,000 471,500 - 21,200	\$		\$	2,225,000 471,500 - 21,200	\$ 2,717,700 - - -
		Totals: \$		\$	2,717,700	\$	-	\$	2,717,700	\$ 2,717,700

### EXPENDITURES AND REVENUES BY AGENCY/OBJECT TRANSPORTATION REIMBURSEMENT GRANTS Agency 641

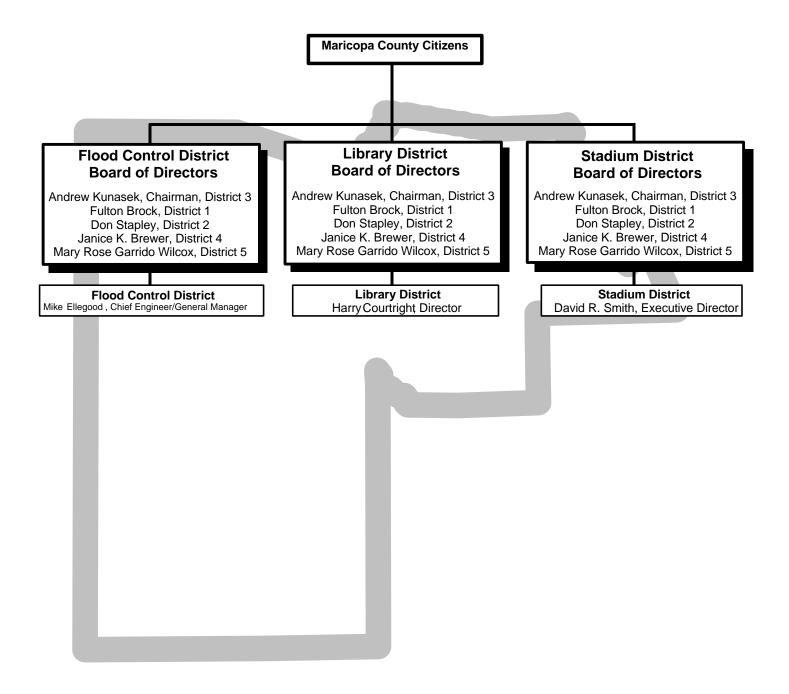
	FY 99-00 FINAL/ADOPTED	FY 99-00 RESTATED	FY 99-00 PROJECTED	FY 00-01 FINAL/ADOPTED	Variance	%
RESOURCES						
REVENUE						
615 GRANTS	1,000,000	1,000,000	1,200,000	2,717,700	1,717,700	2
Subtotal	\$ 1,000,000	\$ 1,000,000	\$ 1,200,000	\$ 2,717,700	\$ 1,717,700	172%
Total Resources	\$ 1,000,000	\$ 1,000,000	\$ 1,200,000	\$ 2,717,700	\$ 1,717,700	172%
EXPENDITURES PERSONAL SERVICES						
SUPPLIES & SERVICES						
805 CONTRACTUAL SERVICES - EXTERNAL	1,000,000	1,000,000	1,000,000		(1,717,700)	-172%
Subtotal	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 2,717,700	\$ (1,717,700)	-172%
CAPITAL OUTLAY						
Total Expenditures	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 2,717,700	\$ (1,717,700)	-172%
Operating Balance (Rev Exp.)	\$ -	\$ -	\$ 200,000	\$ (0)	\$ 0	

# TOTAL BUDGET BY PROGRAM FY 2000-01 TRANSPORTATION CAPITAL PROJECTS Agency 649

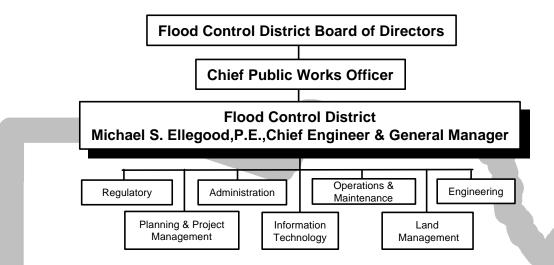
Org	Title		Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
6440	CAPITAL IMPROVEMENT PROJECTS	Totals:	\$ - \$ -	\$ -			\$ 21,286,000 \$ 21,286,000

EXPEN	EXPENDITURES AND REVENUES BY AGENCY/OBJECT TRANSPORTATION CAPITAL PROJECTS Agency 649												
	FY 99-00 FINAL/ADOPTED		FY 99-00 RESTATED	F	FY 99-00 PROJECTED	FIN	FY 00-01 AL/ADOPTED	1	Variance	%			
RESOURCES													
REVENUE													
620 INTERGOVERNMENTAL	8,125,000		8,125,000		9,208,000		21,286,000		13,161,000	2			
Subtotal	\$ 8,125,000	\$	8,125,000	\$	9,208,000	\$	21,286,000	\$	13,161,000	162%			
Total Resources	\$ 8,125,000	\$	8,125,000	\$	9,208,000	\$	21,286,000	\$	13,161,000	162%			
EXPENDITURES													
PERSONAL SERVICES													
SUPPLIES & SERVICES													
CAPITAL OUTLAY													
915 BUILDINGS AND IMPROVEMENTS	69,568,000		69,568,000		58,000,000		81,894,000		(12,326,000)	-18%			
Subtotal		\$	69,568,000	\$	58,000,000	\$	81,894,000	\$	(12,326,000)	-18%			
Total Expenditures	\$ 69,568,000	\$	69,568,000	\$	58,000,000	\$	81,894,000	\$	(12,326,000)	-18%			
Operating Balance (Rev Exp.)	\$ (61,443,000)	\$	(61,443,000)	\$	(48,792,000)	\$	(60,608,000)	\$	(835,000)	-1%			

### SPECIAL DISTRICTS



### Flood Control District (69)



#### **Mission**

To provide planning, structural and non-structural management, and education about flood hazards to the people in Maricopa County so that they can enjoy the natural and beneficial values served by floodplains while their risks of injury, death, and property damage due to flooding are minimized.

### **Program Goals**

- By FY 2005 approximate delineations will be in place on 100% of the floodplains in Maricopa County.
- By FY 2005 70% of the County will have area drainage master plans associated with it.
- 70 % of all the projects designed to reduce flood hazards will be multi-use.
- By FY 2003 100% of the existing flood control facilities will be evaluated, mitigated, upgraded, or redesigned to provide adequate flood protection.
- Identify revenue opportunities and generate additional revenues to those received from the secondary tax rate equivalent to \$5,000,000.
- By FY 2003 increase minority representation in the FCS workforce by 20%.

### **Performance Measures**

			FY 00	FY 01
Performance	FY 98 Actual	FY 99 Actual	Estimated	Projected
Maintenance activities relating ecology				
and landscaping	7,788	N/A	8,162	N/A
			969.19	
Maintenance of all other properties and			acres	
structures	1,988	N/A	11,381	N/A
Maintenance of improved and floodways	1,190	N/A	42	N/A
Operation and maintenance flood				
retarding structures levees	3,996	878	952	878
Maintenance of unlined and floodways	N/A	N/A	56	N/A
Floodplain use permits (each)	60	253	175	250
Floodplain reviews for (each	60	53	80	100
Public (each)	9,000	12,185	11,500	12,000
Regulation enforcement (each)	30	7	40	250
Acres of floodplain studies	10,000	1,678	32,000	12,000
Inspections performed	6,000	10,715	8,000	11,000
Drainage clearance	4,800	4,980	6,100	7,000
Plan and zoning submittals compliance	265	845	350	800
Drainage	1,450	428	1,825	700
Drainage reviews for agencies	120	N/A	160	N/A
Asset	372	435	420	435
Easements	16	9	15	15
Gauge calibration	235	245	260	500
Gauge installation	15	10	15	10
Weather stations (quarterly)	18	18		24
Water - level gauge (semi)	100	105		180
Precipitation gauge (annually)	224	235		240
Storm reports and PPMS	40	45		N/A
Public (each)	40	40		68
Area drainage master initiated	3	5		8

### DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY

### FLOOD CONTROL DISTRICT Department 69

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue :
SPECIAL REVENUE	11,414,123	19,003,270	58,863,434	89,280,827	73,488,393
TOTAL FUNDS	\$ 11,414,123	\$ 19,003,270	\$ 58,863,434	\$ 89,280,827	\$ 73,488,393

			opu	rtment 69		F1/ 00 00		EV 00 01			
	FIN	FY 99-00 AL/ADOPTED		FY 99-00 RESTATED	P	FY 99-00 ROJECTED	FIN	FY 00-01 AL/ADOPTED		Variance	%
RESOURCES	\$	20 222 462	6	20 222 462	0	20.050.200	¢.	20,400,000	φ	(2.066.204)	70
Beginning Fund Balance	Ф	30,233,163	Ф	30,233,163	\$	36,050,389	Ф	28,166,869	\$	(2,066,294)	-7%
EVENUE			•		•		•		•		
601 REAL PROPERTY TAXES 603 PAYMENTS IN LIEU OF TAXES	\$	44,705,777 300,837	\$	44,705,777 300,837	\$	44,705,777 300,837	\$	44,813,583 195,878	\$	107,806 (104,959)	-359
610 LICENSES AND PERMITS		995,500		995,500		756,000		1,131,963		136,463	149
620 INTERGOVERNMENTAL		20,078,000		20,078,000		17,911,000		22,567,000		2,489,000	129
650 MISCELLANEOUS REVENUE Subtotal	<u> </u>	2,768,755	Φ.	2,768,755	Φ.	9,750,450	Φ.	4,779,969	Ф.	2,011,214	739
Subtotal	Ф	68,848,869	\$	68,848,869	\$	73,424,064	\$	73,488,393	<b>Þ</b>	4,639,524	79
Total Resources	\$	99,082,032	\$	99,082,032	\$	109,474,453	\$	101,655,262	\$	2,573,230	3%
XPENDITURES											
PERSONAL SERVICES											
701 REGULAR PAY	\$	10,844,672	\$	9,353,738	\$	8,587,736	\$	11,797,181	\$	(2,443,443)	-269
705 TEMPORARY PAY		171,980		308,874		238,753		290,353		18,521	69
750 FRINGE BENEFITS 780 SALARY ADJUSTMENTS		1,708,876 225,465		1,781,408 119,742		1,662,612		1,847,151 217,241		(65,743) (97,499)	-49 -819
790 OTHER PERSONAL SERVICES		-		2,145,000		1,457,452				2,145,000	1009
795 P S INTER-FUND CREDIT (NEG)		(2,144,656)		(2,274,700)		-		(2,449,803)		175,103	89
797 PERSONNEL SAVINGS (NEG) Subtotal	•	(247,000) 10,559,337	\$	(247,000)	\$	(1,457,452) 10,489,101	œ.	(288,000) 11,414,123	œ.	41,000	179 -29
Subtotal	Φ	10,559,557	Ф	11,187,062	Ф	10,409,101	Ф	11,414,123	Ф	(227,061)	-27
SUPPLIES & SERVICES											
BO1 GENERAL SUPPLIES	\$	751,907	\$	751,907	\$	614,319	\$	8,617,304	\$	(7,865,397)	-10469
B05 CONTRACTUAL SERVICES - EXTERNAL B10 LEGAL		11,672,550 129,600		11,413,871 129,600		12,627,009 120,000		5,913,500 160,600		5,500,371 (31,000)	489 -249
320 RENT		132,600		132,600		87,896		140,200		(7,600)	-69
REPAIRS AND MAINTENANCE		890,855		890,855		560,161		780,390		110,465	129
B26 FACILITIES MGMT DISCRETIONARY		-				-		2,000		(2,000)	
827 MATERIAL MGNT DISCRETIONARY 828 MOTOR POOL		800 865		800 865		5,300 40		1,880		(1,080) 865	-135% 100%
B29 FUEL		85,610		85,587		109,290		113,445		(27,858)	-339
830 TELECOM DISCRETIONARY		32,939		32,939		-		58,767		(25,828)	-789
832 COUNTY COUNSEL		39,600		39,600		50,000		39,600		-	09
B33 EMPLOYEE BENEFITS ADMINISTRATION B34 BASE LEVEL EQ SERVICES CHARGES		25,128 500,448		25,128		25,128 451,561		534,438		25,128	1009 -79
836 RISK MANAGEMENT		250,430		500,448 250,430		250,430		238,146		(33,990) 12,284	-7 7 59
B37 BASE LEVEL TELECOM		179,685		179,685		179,685		242,106		(62,421)	-359
B38 TELECOM WIRELESS SYSTEMS		57,686		57,686		57,686		-		57,686	1009
841 EMPLOYEE TRAVEL		31,390		31,390		43,937		35,435		(4,045)	-139
842 EDUCATION 843 TRANSPORTATION/SHIPPING		130,748	ш	130,748 500		74,103 100		141,246 490		(10,498) 10	-89 29
B50 UTILITIES		322,900		322,900		282,000		284,100		38,800	129
860 MISCELLANEOUS EXPENSE		384,047		118,652		226,000		324,458		(205,806)	-1739
880 TRANSFERS OUT TO OTHER FUNDS 890 NON CAPITAL EQUIPMENT		1,233,810		1,130,182		1,130,182		1,219,910		(89,728)	-8%
Subtotal	\$	16,854,098	\$	16,226,373	\$	16,894,827	\$	155,255 19,003,270	\$	(155,255) (2,776,897)	-179
CAPITAL OUTLAY 910 LAND	\$	1,335,000	2	1,335,000	\$	10,426,718	\$	1,559,000	\$	(224,000)	-179
915 BUILDINGS AND IMPROVEMENTS	Ψ	58,553,000	Ψ	58,553,000	Ψ	42,373,228	Ψ	56,137,000	Ψ	2,416,000	49
920 EQUIPMENT		250,300		250,300		223,710		239,399		10,901	49
930 TRANSPORTATION		946,008		946,008		900,000	•	928,035		17,973	29
Subtotal	\$	61,084,308	\$	61,084,308	\$	53,923,656	\$	58,863,434	\$	2,220,874	49
Total Expenditures	\$	88,497,743	\$	88,497,743	\$	81,307,584	\$	89,280,827	\$	(783,084)	-19
•											
Operating Balance (Rev Exp.)	\$	(19,648,874)	\$	(19,648,874)	\$	(7,883,520)	\$	(15,792,434)	\$	3,856,440	20%

POSITION	ON DISTRIBUTION	•
Dept	WORKING TITLE	FTE
69 FLOOD CONTROL DISTRICT		1.0
	ACCOUNTANT II	1.0
	ADMINISTRATIVE	1.0
	ADMINISTRATIVE ASSTNT I	5.0
	ADMINISTRATIVE ASSTNT II	9.0
	ADMINISTRATIVE ASSTNT III	5.0
	ADMINISTRATIVE COORD II	7.0
	ADMINISTRATIVE COORD III	4.0
	ADMINISTRATIVE COORD IV	5.0
	ADMINISTRATOR II	1.0
	ASSOCIATE DCSN SPPRT ANLT	1.0
	BUYER II	1.0
	CIVIL ENGINEER	6.0
	CIVIL ENGINEERING SPEC	2.0
	CIVIL ENGINEERING TECH-SR	2.0
	CIVIL ENGINEERNG TECH I	1.0
	CIVIL ENGINEER-SR	7.0
	CIVIL ENGINERING TECH	9.0
	CONSTRUCTION & OPERS MGR	1.0
	CONTRACT SPECIALIST III	1.0
	DATA MANAGEMENT ANLYST II	1.0
	DECISION SUPPRT ANLYST I	1.0
	DECISION SUPPRT ANLYST II	3.0
	ECOLOGY MANAGER	1.0
	ENGINEERING DIVISION MGR	1.0
	ENGINEERING-PLANNING MGR	4.0
	ENGINEERNG DRFTNG SPC II	3.0
	ENVIRONMENTAL SERVCS PLNR	2.0
	EQUIPMENT OPERATOR	1.0
	EQUIPMENT OPERATOR-SR	10.0
	FACILITIES PROJ COORD II	1.0
	FINANCIAL SERVICS ADM II	1.0
	FLD CNTL DIR (CE&GENMGR)	1.0
	FLOOD CONTRL DPTY CHF ENG	1.0
	HUMAN RESOURCES ANALYST	1.0
	HUMAN RESOURCES ASST	1.0
	HYDROLOGIST	9.0
	HYDROLOGIST-SR	4.5
	HYDROLOGY MANAGER	1.0
	INSTRUMENT TECHNICIAN	3.0
	LAND MANAGEMENT MANAGER	1.0
	LAND MANAGEMENT SPECIALST	2.0
	LEAD SYSTEMS ADMINISTRATR	1.0
, •	MANAGEMENT ANALYST III	1.0
	MECHANIC II	1.0

PLANNER-SR	2.0
PROFESSIONAL	9.0
PROFESSIONAL ASSOCIATE	2.0
PROJECT MANAGER	1.0
PROJECT MANAGER-PLANNING	0.8
PROPERTY MANAGEMENT SPEC	1.0
PUBLIC WORKS CREW LEADER	9.0
PUBLIC WORKS GENERALIST	29.0
PUBLIC WORKS LEAD	11.0
PUBLIC WORKS SUPV	3.0
PUBLIC WRKS INSPECTOR I	2.0
PUBLIC WRKS INSPECTOR III	5.0
REAL PROPERTY TECHNICIAN	2.0
REVIEW APPRAISER	2.0
SENIOR DECISN SPPRT ANLYT	2.0
SERVICE WORKER III	1.0
SUPERVISORY	4.0
SYSTEMS ADMINISTRATOR II	2.0
TECHNICAL	8.0
Total	222.3

## TOTAL BUDGET BY PROGRAM FY 2000-01 FLOOD CONTROL DISTRICT Agency 690

Org	Title	Personal Services	Supplies & Services	Ca	ipital Outlay	Ex	Total spenditures	Revenue
6910	EXECUTIVE	\$ 684,852	\$ 267,181	\$	-	\$	952,033	\$ -
6920	ENGINEERING	1,620,456	2,524,475		157,000		4,301,931	-
6930	REGULATORY	1,245,452	144,979		140,635		1,531,066	961,500
:6940	LANDS	333,635	194,567		-		528,202	2,779,969
:6950	CONSTRUCTION & MAINTENANCE	2,401,579	1,690,591		670,399		4,762,569	
:6960	PLANNING & PROJECT MANAGEMENT	1,031,263	3,353,621		110,000		4,494,884	67,576,461
:6970	INFORMATION TECHNOLOGY	902,856	444,420		72,200		1,419,476	-
:6980	ADMINISTRATION	744,228	2,599,436		17,200		3,360,864	30,337,332
:	Totals:	\$ 8,964,321	\$ 11,219,270	\$	1,167,434	\$ :	21,351,025	\$ 101,655,262

# EXPENDITURES AND REVENUES BY AGENCY/OBJECT FLOOD CONTROL DISTRICT Agency 690

	FY 99-00 FINAL/ADOPTED		FY 99-00 RESTATED	F	FY 99-00 PROJECTED		FY 00-01 FINAL/ADOPTED		Variance		%
RESOURCES											:
Beginning Fund Balance	\$ 30,233,163	\$	30,233,163	\$	36,050,389	\$	28,166,869	\$	(2,066,294)	\$	(0)
• • DEVENUE											•
REVENUE 601 REAL PROPERTY TAXES	\$ 44,705,777	, ¢	44,705,777	Φ	44,705,777	Ф	44,813,583	Ф	107,806	Ф	0
603 PAYMENTS IN LIEU OF TAXES	300,837		300,837	Φ	300,837	Φ	195,878	Φ	(104,959)	Φ	(0):
610 LICENSES AND PERMITS	995,500		995,500		756,000		1,131,963		136,463		0
• 620 INTERGOVERNMENTAL	20,078,000		20,078,000		17,911,000		22,567,000		2,489,000		0
650 MISCELLANEOUS REVENUE	2,768,755	- 4	2,768,755		9,750,450		4,779,969		2,011,214		73%
Subtotal			68,848,869	\$	73,424,064	\$	73,488,393	\$	4,639,524		7%
Total Resources	\$ 99,082,032	2 \$	99,082,032	\$	109,474,453	\$	101,655,262	\$	2,573,230		3%
EXPENDITURES								7			:
PERSONAL SERVICES	\$ 8,699,672	о ф	9,353,738	¢	8,587,736	¢	9,347,379	e	6,359		0%
• 701 REGULAR PAY • 705 TEMPORARY PAY	171,980		308,874	φ	238,753	φ	290,353	Ψ	18,521		6%
• 750 FRINGE BENEFITS	1,708,876		1,781,408		1,662,612		1,847,151		(65,743)		-4%
• 780 SALARY ADJUSTMENTS	225,465		119,742		1,002,012		217,241		(97,499)		-81%
• 795 P S INTER-FUND CREDIT (NEG)	(2,144,656		(2,274,700)		_		(2,449,803)		175,103		8%
• 797 PERSONNEL SAVINGS (NEG)	(247,000	,	(247.000)		(1,457,452)		(288,000)		41,000		17%
Subtotal			9,042,062	\$	9,031,649	\$	8,964,321	\$	77,741		1%
<u>:</u>											
SUPPLIES & SERVICES											1
801 GENERAL SUPPLIES	\$ 751,907	\$	751,907	\$	614,319	\$	833,304	\$	(81,397)		-11%
805 CONTRACTUAL SERVICES - EXTERNAL	9,050,550		8,791,871		5,724,009		5,913,500		2,878,371		33%
810 LEGAL	129,600		129,600		120,000		160,600		(31,000)		-24%
820 RENT	132,600		132,600		87,896		140,200		(7,600)		-6%
825 REPAIRS AND MAINTENANCE	890,855	5	890,855		560,161		780,390		110,465		12%
826 FACILITIES MGMT DISCRETIONARY							2,000		(2,000)		
827 MATERIAL MGNT DISCRETIONARY	800	_	800		5,300		1,880		(1,080)		-135%
828 MOTOR POOL	865	_	865		40		-		865		100%
829 FUEL	85,610		85,587		109,290		113,445		(27,858)		-33%
830 TELECOM DISCRETIONARY	32,939	_	32,939		-		58,767		(25,828)		-78%
* 832 COUNTY COUNSEL	39,600	_	39,600		50,000		39,600		- 05 400		0%
* 833 EMPLOYEE BENEFITS ADMINISTRATION	25,128	_	25,128		25,128		- 		25,128		100% -7%
* 834 BASE LEVEL EQ SERVICES CHARGES	500,448	_	500,448		451,561		534,438		(33,990)		-7%• 5%•
836 RISK MANAGEMENT     837 BASE LEVEL TELECOM	250,430 179,685		250,430 179,685		250,430 179,685		238,146 242,106		12,284 (62,421)		-35%
* 838 TELECOM WIRELESS SYSTEMS	57,686	_	57,686		57,686		242,100		57,686		100%
* 841 EMPLOYEE TRAVEL	31,390	_	31,390		43,937		35,435		(4,045)		-13%
* 842 EDUCATION	130,748		130,748		74,103		141,246		(10,498)		-8%
• 843 TRANSPORTATION/SHIPPING	500	_	500		100		490		10,430)		2%
* 850 UTILITIES	322,900	_	322,900		282,000		284.100		38,800		12%
* 860 MISCELLANEOUS EXPENSE	384,047	_	118,652		226,000		324,458		(205,806)		-173%
• 880 TRANSFERS OUT TO OTHER FUNDS	1.233.810	_	1,130,182		1,130,182		1,219,910		(89,728)		-8%
890 NON CAPITAL EQUIPMENT	1,=,-1	.	-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		-,,		155,255		(155,255)		
Subtotal	\$ 14,232,098	3 \$	13,604,373	\$	9,991,827	\$	11,219,270	\$	2,385,103		18%
<u>:</u>											
• CAPITAL OUTLAY											:
920 EQUIPMENT	250,300	)	250,300		223,710		239,399		10,901		4%
930 TRANSPORTATION	946,008		946,008		900,000		928,035		17,973		2%
Subtotal	\$ 1,196,308	3 \$	1,196,308	\$	1,123,710	\$	1,167,434	\$	28,874		2%•
Total Expenditures	\$ 23,842,743	\$	23,842,743	\$	20,147,186	\$	21,351,025	\$	2,491,718		10%
Operating Balance (Rev Exp.)	\$ 45,006,126	\$	45,006,126	\$	53,276,878	\$	52,137,368	\$	(7,131,242)		-16%
Ending Fund Balance (Resources - Exp.)	\$ 75,239,289	\$	75,239,289	\$	89,327,267	\$	80,304,237	\$	(5,064,948)		-7%
•											

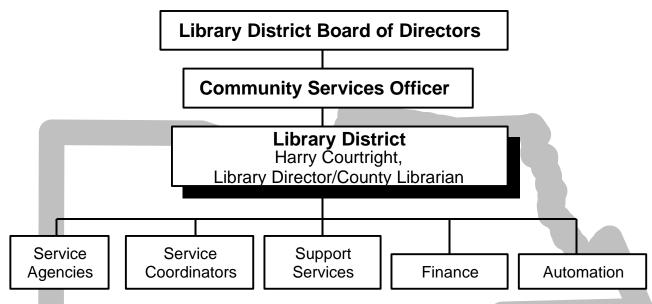
## TOTAL BUDGET BY PROGRAM FY 2000-01 FLOOD CONTROL DISTRICT CAPITAL PROJECTS Agency 699

•		Personal	Supplies &		Total		•
Org Title		Services	Services	Capital Outlay	Expenditures	Revenue	:
•							:
6975 CIP	9	2,449,802	\$ 7,784,000	\$ 57,696,000	\$ 67,929,802	\$ -	:
	Totals:	2.449.802	\$ 7.784.000	\$ 57.696.000	\$ 67.929.802	\$ -	:

## EXPENDITURES AND REVENUES BY AGENCY/OBJECT FLOOD CONTROL DISTRICT CAPITAL PROJECTS Agency 699

	FY 99-00 FINAL/ADOPTED	FY 99-00 RESTATED	FY 99-00 PROJECTED	FY 00-01 FINAL/ADOPTED	Variance	%
RESOURCES						
REVENUE						
EXPENDITURES						
PERSONAL SERVICES 701 REGULAR PAY	\$ 2.145.000	e e	\$ -	\$ 2.449.802	f (2.440.902)	
701 REGULAR PAY 790 OTHER PERSONAL SERVICES	\$ 2,145,000	2,145,000	1,457,452	\$ 2,449,802	\$ (2,449,802) 2,145,000	100%
Subtotal	\$ 2,145,000		\$ 1,457,452	\$ 2,449,802		-14%
SUPPLIES & SERVICES						
801 GENERAL SUPPLIES	\$ -	\$ -	\$ -	\$ 7,784,000	\$ (7,784,000)	
805 CONTRACTUAL SERVICES - EXTERNAL	2,622,000	2,622,000	6,903,000	-	2,622,000	100%
Subtotal	\$ 2,622,000	\$ 2,622,000	\$ 6,903,000	\$ 7,784,000	\$ (5,162,000)	-197%
CAPITAL OUTLAY						
910 LAND	\$ 1,335,000	\$ 1,335,000	\$ 10,426,718	\$ 1,559,000	\$ (224,000)	-17%
915 BUILDINGS AND IMPROVEMENTS	58,553,000	58,553,000	42,373,228	56,137,000	2,416,000	4%
Subtotal	\$ 59,888,000	\$ 59,888,000	\$ 52,799,946	\$ 57,696,000	\$ 2,192,000	4%
Total Expenditures	\$ 64,655,000	\$ 64,655,000	\$ 61,160,398	\$ 67,929,802	\$ (3,274,802)	-5%
Operating Balance (Rev Exp.)	\$ (64,655,000)	) \$ (64,655,000)	\$ (61,160,398)	) \$ (67,929,802)	\$ 3,274,802	5%

### Library District (65)



#### **Mission**

Maricopa County Library District, through cooperative partnerships with other libraries, agencies and communities, provides universal access to information to all county residents, especially the unserved and underserved.

### **Program Goals**

- Enhance the Library District's visibility through marketing and public relations.
- Continuous upgrading of technology to provide improved access to information by our patrons and for our patrons.
- Provide safe and enjoyable facilities for library patrons and staff.
- Create and sustain a positive work environment to ensure better service to the patrons.

### **Community Impact**

Libraries are valuable assets that enhance the informational, educational, and recreational life of the communities they serve. The Library District tries not to duplicate serve provided by City libraries, but rather provides direct or indirect service to the underserved and unserved. We do this with branches and regional libraries and by contracting with city libraries for reciprocal borrowing privileges.

Without the two regional libraries, ten branches and Outreach bookmobile services, large portions of the county would be without library services at all. In addition the ability to use any library in the county without a fee would be lost. Residents would find their ability to access information and use of libraries greatly diminished.

While we recognize that the customer is the reason we exist we also must provide the support services (administration, technology, and ordering and processing of materials, delivery, etc) needed to keep direct services functional. Without support services the libraries would not be able to provide the quality of service they currently provide.

### **Performance Measures**

: Program	Performance Measures	FY 98 Actual	FY 99 Actual	FY 00 Estimated	FY 01 Projected
General	Percentage change in fund balance Percentage decrease in per-patron	2.16%			
General	spending	27.47%	13.31%	8.50%	
General	Staff costs per square footage - SERL Staff costs per square footage -	N/A	N/A	N/A	
General	District Wide  Operating costs per square footage -	NA	N/A	N/A	
General	SERL Operating costs per square footage -	NA	N/A	. N/A	
General	District Wide	NA	N/A	. NA	
_	Percentage increase in circulation Percentage increase in non-tax	-0.96%	-7.40%	-6.48%	
General	revenue Increase in the percentage of MCLD	N/A	N/A	. N/A	
E-Library	Home Page users	N/A	N/A	. N/A	刁
General	Percentage of decrease in complaints	N/A	N/A	. NA	

#### **DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY**

LIBRARY DISTRICT
Department 65

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	<b>Total Expenses</b>	Total Revenue
SPECIAL REVENUE	4,916,990	4,251,436	558,813	9,727,239	9,573,485
TOTAL FUNDS	\$ 4,916,990	\$ 4,251,436	\$ 558,813	\$ 9,727,239	\$ 9,573,485

LIBRARY DISTRICT Department 65										
F		,epo	FY 99-00		FY 99-00		FY 00-01			
FINAL	/ADOPTED		RESTATED	P	ROJECTED	FIN	NAL/ADOPTED		Variance	%
\$	4,714,253	\$	4,714,253	\$	5,391,560	\$	4,900,000	\$	185,747	4%
Φ.	7 400 000	Φ	7 400 000	φ	7 400 000	φ	0.400.247	ď	045 205	100/
Ф		Ф	, ,	ф		ф		Ф	,	12% 6%
	,		,		,		,		,	-13%
									. , ,	59%
	,								,.02	0%
	215,000		215,000		200,000		221,000		6,000	3%
	318,827		318,827		320,000		280,000		(38,827)	-12%
\$	8,687,912	\$	8,687,912	\$	8,842,434	\$	9,573,485	\$	885,573	10%
\$	13,402,165	\$	13,402,165	\$	14,233,994	\$	14,473,485	\$	1,071,320	8%
\$	3 715 827	\$	3 676 349	\$	3 464 098	\$	3 565 849	S	110 500	3%
Ψ		Ψ	167,089	Ψ		Ψ	309,947	Ψ	,	-85%
	-				12,492		300,011		(1.2,000)	3370
	781,426		764,109		692,915		833,598		(69,489)	-9%
	441,709		286,521		135,281		319,139	М	(32,618)	-11%
	-		-		5,843		-			
	(14,356)		(14,356)		(14,356)		-		(14,356)	-100%
	,		- ,		28,000					79%
_		Φ.		Φ.	4 500 400	•		Φ.		-52%
\$	4,819,010	\$	4,719,010	\$	4,568,160	\$	4,916,990	\$	(197,980)	-4%
						- 1				
\$	322 374	\$	367 727	\$	228 672	\$	178 188	\$	189 539	52%
Ψ	,	Ψ		Ψ	,	Ψ.		Ψ	,	-33%
	700		700		-		-		700	100%
	163,800		197,869		152,665		117,153		80,716	41%
	164,000		162,500		173,850		113,100		49,400	30%
	5,500		5,500		500		-		5,500	100%
	5,000	-	5,000				-		5,000	100%
		-							, ,	-8%
		-			,					-133%
		-1					7,326			42%
		-1			,		20 304			100% -30%
		-1					,			70%
		-								-52%
										-18%
	23,000								, ,	-50%
	45,350		57,000		50,000		42,500		14,500	25%
	25,780		25,200		24,145		28,800		(3,600)	-14%
	225,000		225,000		218,971		182,700		42,300	19%
	835,000		835,000		800,000		835,000		-	0%
										-16%
	557,839		557,839		557,839					-13%
\$	4 249 359	S	4 249 359	\$	4 068 004	\$		\$		0%
*	.,0,000	Ť	.,_ 10,000	Ψ	.,550,557	Ψ	.,_0 ,, 100	Ψ	(=,011)	570
			300,000		300,000		225,000		75,000	25%
	55,000		55,000		221,700		269,413		(214,413)	-390%
	-		-		-		64,400		(64,400)	
\$		\$	355,000	\$	521 700	\$	- 558 813	\$	(203 813)	-57%
\$	9,323,369	\$	9,323,369	\$	9,157,864	\$	9,727,239	\$	(403,870)	-4%
\$	(635,457)	\$	(635,457)	\$	(315,430)	\$	(153,754)	\$	481,703	76%
\$	4,078,796	\$	4,078,796	\$	5,076,130	\$	4,746,246	\$	667,450	16%
	\$ \$ \$	\$ 4,714,253 \$ 7,492,922 384,926 233,237 19,000 24,000 215,000 318,827 \$ 8,687,912 \$ 13,402,165  \$ 3,715,827 55,106	\$ 4,714,253 \$ \$ 7,492,922 \$ 384,926 233,237 19,000 24,000 215,000 318,827 \$ 8,687,912 \$ \$ 13,402,165 \$ \$ 3,715,827 \$ 55,106	FY 99-00 FINAL/ADOPTED  \$ 4,714,253 \$ 4,714,253  \$ 7,492,922 \$ 7,492,922 384,926 384,926 233,237 233,237 19,000 24,000 24,000 24,000 215,000 318,827 318,827  \$ 8,687,912 \$ 8,687,912  \$ 13,402,165 \$ 13,402,165  \$ 3,715,827 \$ 3,676,349 55,106 167,089	FY 99-00 FINAL/ADOPTED  \$ 4,714,253 \$ 4,714,253 \$  \$ 7,492,922 \$ 7,492,922 \$ 384,926 233,237 233,237 19,000 19,000 24,000 215,000 215,000 318,827 318,827 318,827 \$ 8,687,912 \$ 8,687,912 \$ \$  \$ 3,715,827 \$ 3,676,349 \$ 13,402,165 \$ \$  \$ 3,715,827 \$ 3,676,349 \$ 167,089	FY 99-00 FY 99-00 RESTATED PROJECTED  \$ 4,714,253 \$ 4,714,253 \$ 5,391,560  \$ 7,492,922 \$ 7,492,922 \$ 7,492,922 384,926 384,926 384,926 233,237 233,237 233,237 19,000 19,000 187,349 24,000 24,000 24,000 215,000 200,000 318,827 318,827 320,000  \$ 8,687,912 \$ 8,687,912 \$ 8,842,434  \$ 13,402,165 \$ 13,402,165 \$ 14,233,994  \$ 3,715,827 \$ 3,676,349 \$ 3,464,098 55,106 167,089 243,887 12,492 781,426 764,109 692,915 441,709 286,521 135,281 - 5,843 (14,356) (14,356) (14,356) 128,000 128,000 (288,702) (288,702) - 5,843 (14,356) 128,000 128,000 (288,702) (288,702) - 2 (288,702) - 1 (14,356) 164,000 162,500 173,850 5,500 5,5	FY 99-00   FY 99-00	FY 99-00	FY 99-00	FY 99-00

•••••	POSITION DISTRIBUTION	•••••
Dept	WORKING TITLE	FTE
65 LIBRARY DISTRICT	A/P & F/A ACCNTG CLERK	1.0
	ACCOUNTANT	1.0
	ADMIN ASST TO REG. COORD	2.0
	ADULT SERVICES COORDINATOR	1.0
	ADULT SERVICES SUPERVISOR	2.0
	BRANCH MANAGER	2.0
	CIRCULATION SUPERVISOR	2.0
	COMP. TECH/PUB. COMP ASST	1.0
	COMPUTER TECHNICIAN	1.0
	DEVEOPMENT & MARKETING COORDINATOR	1.0
	DRIVER/VEHICLE TECHNICIAN	1.0
	EXECUTIVE ASSISTANT	1.0
	FACILITIES ASSISTANT	1.0
	FINANCIAL ADMINISTRATOR	1.0
	HUMAN RESOURCES ANALYST	1.0
	LAN/TECHNOLOGY OFFICER	1.0
	LIBRARIAN	16.5
	LIBRARY AIDE	27.0
	LIBRARY ASSISTANT	22.0
	LIBRARY CLERK	2.5
	LIBRARY DIRECTOR	1.0
	LIBRARY PAGE	3.0
	LIBRARY SENIOR ASSISTANT	9.0
	MATERIALS ACQUISITION SPECIALIST	1.0
	MATERIALS CATALOGUER	2.0
	MATERIALS DEVELOPMENT COORDINATOR	1.0
	MGR COMPUTER OPERATIONS	1.0
	ORG. DEV & TRAINING COORD.	1.0
	PAYROLL & CASH RECEIPT COORD	1.0
	PROJECT & FACILITIES ASST	1.0
	REGIONAL LIBRARY COORDINATOR	3.0
	SENIOR LIBRARIAN	1.0
	SPACE/FACILITIES PLANNER	1.0
	WEB ADMINISTRATOR	1.0
	YOUTH SERVICES COORDINATOR	1.0
	YOUTH SERVICES SUPERVISOR	2.0
Total	222223.23.2	118.0

# TOTAL BUDGET BY PROGRAM FY 2000-01 LIBRARY DISTRICT Agency 650

Org	Title			Personal Services		Supplies & Services	Ca	pital Outlay	E	Total xpenditures		Revenue
0540	LIBBARIES		•	0.040.004	•	0.004.440	Φ.	444.000	•	5 070 074	•	44 440 000
6510	LIBRARIES		\$	3,343,931	\$	2,224,443	\$	411,000	\$	5,979,374	\$	14,443,333
6550	OUTREACH			190,621		101,941		45,000		337,562		-
6560	RBP			-		845,000		-		845,000		-
6570	SUPPORT SERVICES			1,382,438		1,049,900		102,813		2,535,151		-
6580	CAPITAL REPLACEMENT			-		-		-		-		-
•		Totals:	\$	4,916,990	\$	4,221,284	\$	558,813	\$	9,697,087	\$	14,443,333

## EXPENDITURES AND REVENUES BY AGENCY/OBJECT LIBRARY DISTRICT Agency 650

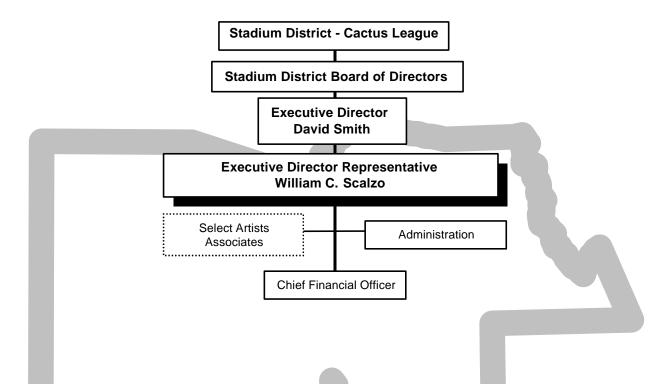
•	FY 99-00	FY 99-00	FY 99-00	FY 00-01		•
•	FINAL/ADOPTED	RESTATED	PROJECTED	FINAL/ADOPTED	Variance	%
RESOURCES Beginning Fund Balance	\$ 4,714,253	\$ 4,714,253	\$ 5,391,560	\$ 4,900,000	\$ 185,747	\$ 0
REVENUE	<b>4</b> 7 400 000	<b>#</b> 7.400.000	<b>*</b> 7.400.000	<b>.</b> 0.400.047	<b>0</b>	
601 REAL PROPERTY TAXES	\$ 7,492,922 384,926				\$ 915,395 22,042	\$ 0: 0:
602 PERSONAL PROPERTY TAXES 603 PAYMENTS IN LIEU OF TAXES	233,237	384,926 233,237	384,926 233,237	406,968 203,048	(30,189)	(0):
• 620 INTERGOVERNMENTAL	24,000	24,000	24,000	24,000	(50,103)	(0)
635 FEES & CHARGES	215,000	215,000	200,000	221,000	6,000	0
• 650 MISCELLANEOUS REVENUE	318,827	318,827	320,000	280,000	(38,827)	-12%
Subtotal	\$ 8,668,912	\$ 8,668,912	\$ 8,655,085	\$ 9,543,333	\$ 874,421	10%
Total Resources	\$ 13,383,165	\$ 13,383,165	\$ 14,046,645	\$ 14,443,333	\$ 1,060,168	8%
EXPENDITURES						
PERSONAL SERVICES						:
: 701 REGULAR PAY	\$ 3,715,827	\$ 3,676,349	\$ 3,464,098	\$ 3,565,849	\$ 110,500	3%:
705 TEMPORARY PAY	55,106	167,089	243,887	309,947	(142,858)	-85%:
710 SPECIAL PAY	<del>.</del>		12,492	-		\ <b>:</b>
750 FRINGE BENEFITS	781,426	764,109	692,915	833,598	(69,489)	-9%
780 SALARY ADJUSTMENTS	441,709	286,521	135,281	319,139	(32,618)	-11%
• 790 OTHER PERSONAL SERVICES	(4.4.050)	(4.4.050)	5,843	-	(4.4.250)	40000
<ul><li>795 P S INTER-FUND CREDIT (NEG)</li><li>796 P S INTER-FUND CHARGES</li></ul>	(14,356) 128,000	(14,356) 128,000	(14,356) 28,000	27,238	(14,356) 100,762	-100% • 79% •
• 797 PERSONNEL SAVINGS (NEG)	(288,702)	,		(138,781)	(149,921)	-52% •
Subtotal		. , ,		\$ 4,916,990	,	-4%
	, , , , , , , ,	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, , , , , , , , ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, , , , , , , , ,	
SUPPLIES & SERVICES						:
* 801 GENERAL SUPPLIES	\$ 319,374	\$ 364,727				52%:
805 CONTRACTUAL SERVICES - EXTERNAL	215,850	189,675	279,917	245,150	(55,475)	-29%
810 LEGAL	700	700	150 665	116.752	700	100%:
820 RENT 825 REPAIRS AND MAINTENANCE	163,800 164,000	197,869 162,500	152,665 173,850	116,753 113,100	81,116 49,400	41% <b>:</b> 30% <b>:</b>
826 FACILITIES MGMT DISCRETIONARY	5,500	5,500	500	113,100	5,500	100%
827 MATERIAL MGNT DISCRETIONARY	5,000	5,000	80	_	5,000	100%
• 829 FUEL	3,098	3,098	3,145	3,338	(240)	-8%
830 TELECOM DISCRETIONARY	12,455	11,955	23,500	27,821	(15,866)	-133%
832 COUNTY COUNSEL	12,685	12,685	12,685	7,326	5,359	42%
833 EMPLOYEE BENEFITS ADMINISTRATION	14,641	14,341	14,341	-	14,341	100%
• 834 BASE LEVEL EQ SERVICES CHARGES	22,634	22,634	13,058	29,394	(6,760)	-30%
• 836 RISK MANAGEMENT	86,890	82,890	82,890	24,694	58,196	70%
* 837 BASE LEVEL TELECOM	132,141	143,000	143,000	216,645	(73,645)	-52%
: 838 TELECOM WIRELESS SYSTEMS : 841 EMPLOYEE TRAVEL	1,500 15,000	3,696	3,696 15,000	4,369 23,000	(673) (8,000)	-18% • -53% •
842 EDUCATION	40,350	15,000 52,000	35,000	37,800	14,200	27%
* 843 TRANSPORTATION/SHIPPING	25,780	25,200	24,145	28,800	(3,600)	-14%
: 850 UTILITIES	225,000	225,000	218,971	182,700	42,300	19%
\$ 855 STATE AND LOCAL AID	835,000	835,000	800,000	835,000	-	0%:
: 860 MISCELLANEOUS EXPENSE	1,371,122	1,300,050	1,250,050	1,514,414	(214,364)	-16%:
880 TRANSFERS OUT TO OTHER FUNDS	557,839	557,839	557,839	632,492	(74,653)	-13%:
890 NON CAPITAL EQUIPMENT	<u> </u>	-	-	3,500	(3,500)	
Subtotal	\$ 4,230,359	\$ 4,230,359	\$ 4,028,207	\$ 4,221,284	\$ 9,075	0%
CAPITAL OUTLAY						:
915 BUILDINGS AND IMPROVEMENTS	-	300,000	300,000	225,000	75,000	25%
920 EQUIPMENT	55,000	55,000	85,000	269,413	(214,413)	-390%
930 TRANSPORTATION	-	-	-	64,400	(64,400)	:
• 940 OTHER CAPITAL OUTLAY	200,000	-	-	-	-	<u>_</u> :
Subtotal	\$ 255,000	\$ 355,000	\$ 385,000	\$ 558,813	\$ (203,813)	-57%
Total Expenditures	\$ 9,304,369	\$ 9,304,369	\$ 8,981,367	\$ 9,697,087	\$ (392,718)	-4%
	¢ (005.457)	¢ (005.457)	, e (000 000)		¢ (404.700)	700/
Operating Balance (Rev Exp.)	\$ (635,457)	\$ (635,457)	\$ (326,282)	\$ (153,754)	\$ (481,703)	-76%
Ending Fund Balance (Resources - Exp.)	\$ 4,078,796	\$ 4,078,796	\$ 5,065,278	\$ 4,746,246	\$ (667,450)	-16%
•						

# TOTAL BUDGET BY PROGRAM FY 2000-01 LIBRARY DISTRICT GRANTS Agency 651

Org Title		Persona Services		Supplies & Services	Capital Outlay	Ex	Total penditures	F	Revenue
6510 LIBRARIES	Totals:	\$ - \$ -	- 9	30,152 30,152	\$ - \$ -	\$	30,152 30,152	\$	30,152 30,152

EXPEND	ITU		RICT GRAN		ENCY/OBJ	ECT	3		
	FIN	FY 99-00 AL/ADOPTED	Y 99-00 STATED	P	FY 99-00 PROJECTED	FIN	FY 00-01 IAL/ADOPTED	/ariance	%
REVENUE 615 GRANTS		19,000	19,000		187,349		30,152	11,152	1
Subtotal	\$	19,000	\$ 19,000	\$	187,349	\$	30,152	\$ 11,152	59%
Total Resources	\$	19,000	\$ 19,000	\$	187,349	\$	30,152	\$ 11,152	59%
EXPENDITURES PERSONAL SERVICES SUPPLIES & SERVICES									
801 GENERAL SUPPLIES 805 CONTRACTUAL SERVICES - EXTERNAL 820 RENT	\$	3,000 3,000	\$ 3,000 3,000	\$	4,797 6,000	\$	3,200 10,352 400	\$ (200) (7,352) (400)	-7% -245%
841 EMPLOYEE TRAVEL     842 EDUCATION		8,000 5,000	8,000 5,000		14,000 15,000		11,500 4,700	(3,500) 300	-44% 6%
Subtotal	\$	19,000	\$ 19,000	\$	39,797	\$	30,152	\$ (11,152)	-59%
CAPITAL OUTLAY 920 EQUIPMENT		-			136,700		-	-	
Subtotal	\$	-	\$	\$	136,700	\$	-	\$ -	
Total Expenditures	\$	19,000	\$ 19,000	\$	176,497	\$	30,152	\$ (11,152)	-59%
Operating Balance (Rev Exp.)	\$	-	\$ -	\$	10,852	\$	-	\$ -	

### Stadium District - Cactus League (68)



#### **Mission**

The Stadium District will enhance and promote Major League Baseball spring training in the County and provide fiscal resources to support the presence of Major League Baseball spring training in Maricopa County.

### **Program Goals**

- Develop Legislative Strategy to enhance the Car Rental Surcharge Tax.
- Fiscally position the District to make capital improvements in older Cactus League facilities in Maricopa County.
- Manage and refinance, if advantageous, senior and junior lien debt.
- Provide fiscal resources to support the presence of Major League Baseball spring training and research other sources of revenue.

### **Community Impact**

It is estimated that Cactus League baseball has an economic impact to Maricopa County of \$250-270 million annually. Providing state-of-the-art facilities and long term leases with the teams will assure the continued economic benefits of the Cactus League. The Stadium District has provided over \$87 million in Bonds to improve all 6 Cactus League facilities in Maricopa County. The District will continue this effort by assisting the Cactus League Association in updating the Cactus League Economic Impact Surveys.

### **Performance Measures**

Performance Measures	FY 98 Actual	FY 99 Actual	FY 00 Estimated	DY 01 Projected
Fund up to \$10,000 annually to AZ Dept. of Commerce effort to enhance and promote baseball spring training in Maricopa County & Arizona Issue all quarterly reports and debt	N/A	\$10,000	\$0	\$10,000
service payments on time and with full audit compliance.	100%	100%	100%	100%
Manage Cactus League budget with full audit compliance.	100%	100%	100%	100%

		DEPARTMENT	AL S	SUMMARY BY FUND	T	YPE & CATEG	OR	Υ			
				STADIUM DISTRICT Department 68							
FUND TYPE	Р	ersonal Services	S	Supplies & Services		<b>Capital Outlay</b>		Tot	al Expenses	To	otal Revenue
SPECIAL REVENUE		36,205		5,499,476					5,535,681		5,626,425
DEBT SERVICE		-		5,402,219		-			5,402,219		5,402,219
TOTAL FUNDS	\$	36,205	\$	10,901,695	\$	-		\$	10,937,900	\$	11,028,644
	<u> </u>		*	,	Ť				, ,		,,.

		_	DIL	JM DISTRICT artment 68 FY 99-00		FY 99-00		FY 00-01			
	_	L/ADOPTED		RESTATED		ROJECTED	FIN	AL/ADOPTED		Variance	%
RESOURCES Beginning Fund Balance	\$	2,008,019	\$	2,008,019	\$	3,508,882	\$	3,084,858	\$	1,076,839	54
REVENUE 606 SALES TAXES		5,462,645		5,462,645		5,462,645		E EE1 10E		88,780	20
650 MISCELLANEOUS REVENUE		75,000		75,000		75,000		5,551,425 75,000		00,700	2' 0'
680 TRANSFERS IN FROM OTHER FUNDS		5.118.109		5,118,109		5.118.109		5.402.219		284.110	6
Subtotal	\$	10,655,754	\$	10,655,754	\$	10,655,754	\$	11,028,644	\$	372,890	3'
Total Resources	\$	12,663,773	\$	12,663,773	\$	14,164,636	\$	14,113,502	\$	1,449,729	11'
EXPENDITURES									1		
PERSONAL SERVICES 701 REGULAR PAY	\$	29,718	0	20.740	φ		æ		\$	20.740	100
701 REGULAR PAY 750 FRINGE BENEFITS	Ф	29,718 5,241	Ф	29,718 5,241	Ф	-	\$		Ф	29,718 5,241	100
796 P S INTER-FUND CHARGES		5,241		5,241		30,000		36,205		(36,205)	100
Subtotal	\$	34.959	\$	34.959	\$	30,000	\$	36.205	\$	(1,246)	-4
- Cupitota.	*	- 1,000	*	- 1,000	*	,	•		•	(1,2.17)	-
SUPPLIES & SERVICES											
801 GENERAL SUPPLIES	\$	905	\$	905	\$	-	\$	-	\$	905	100
805 CONTRACTUAL SERVICES - EXTERNAL		6,200		6,200		10,000		20,000		(13,800)	-223
810 LEGAL		-		-		-		30,000		(30,000)	
820 RENT		660		660		-		-		660	100
825 REPAIRS AND MAINTENANCE		629 731		629		-		-		629 731	100 100
827 MATERIAL MGNT DISCRETIONARY 832 COUNTY COUNSEL		9.444		731 9.444		6,703		_		9.444	100
833 EMPLOYEE BENEFITS ADMINISTRATION		185		185		43				9, <del>444</del> 185	100
836 RISK MANAGEMENT		742		742		-				742	100
837 BASE LEVEL TELECOM		782		782		712				782	100
841 EMPLOYEE TRAVEL		400		400		-				400	100
842 EDUCATION		1,000		1,000		-				1,000	100
843 TRANSPORTATION/SHIPPING		37		37		-		-		37	100
850 UTILITIES		400		400		88		100		300	75
860 MISCELLANEOUS EXPENSE		10,050		10,050		120,000		10,000		50	0
872 S S INTER-FUND CREDIT (NEG)		-		-		(12,000)		- 07.457		(27.457)	
873 S S INTER-FUND CHARGES 875 BONDS AND RELATED EXPENSE		5,121,636		5,121,636		25,000 5,121,636		37,157 5,402,219		(37,157) (280,583)	-5
880 TRANSFERS OUT TO OTHER FUNDS		5,121,030		5,121,030		5,012,092		5,402,219		(276,705)	-5 -5
Subtotal	\$	10,279,315	\$	10,279,315	\$	10,284,274	\$	10,901,695	\$	(622,380)	-6
CAPITAL OUTLAY										•	
Total Expenditures	\$	10,314,274	\$	10,314,274	\$	10,314,274	\$	10,937,900	Φ	(623,626)	-6'
Total Expenditures	Ψ	10,017,214	Ψ	10,017,214	Ψ	10,017,214	Ψ	10,007,000	Ψ	(020,020)	-0
Operating Balance (Rev Exp.)	\$	341,480	\$	341,480	\$	341,480	\$	90,744	\$	(250,736)	-73
Ending Fund Balance (Resources Exp.)	\$	2,349,499	\$	2.349.499	\$	3.850.362	\$	3,175,602	\$	826.103	35

# TOTAL BUDGET BY PROGRAM FY 2000-01 STADIUM DISTRICT GENERAL Agency 680

Org	Title		Personal Services	Supplies & Services	Ca	pital Outlay	E	Total xpenditures	Revenue
•	COMPADRE MESA PEORIA	\$	36,205	\$ 5,499,476 - - -	\$	- - -	\$	5,535,681 - - -	\$ 8,711,283 - - - -
6830 6835 6840	PHOENIX MISC. CACTUS	Totals: \$	36,205	\$ 5,499,476	\$	-	\$	5,535,681	\$ - - - 8,711,283

#### EXPENDITURES AND REVENUES BY AGENCY/OBJECT STADIUM DISTRICT GENERAL Agency 680

:										:
:		FI	FY 99-00 NAL/ADOPTED		FY 99-00 RESTATED	Р	FY 99-00 ROJECTED	FY 00-01 Final/adopted	Variance	%
RES	OURCES								Variance	70
	inning Fund Balance	\$	2,008,019	\$	2,008,019	\$	3,508,882	\$ 3,084,858	\$ 1,076,839	\$ 1
REV	ENUE									:
606	SALES TAXES		5,462,645		5,462,645		5,462,645	5,551,425	88,780	0
: 650	MISCELLANEOUS REVENUE		75,000		75,000		75,000	75,000	-	0%
:	Subtotal	\$	5,537,645	\$	5,537,645	\$	5,537,645	\$ 5,626,425	\$ 88,780	2%
	Total Resources	\$	7,545,664	\$	7,545,664	\$	9,046,527	\$ 8,711,283	\$ 1,165,619	15%
EXP	ENDITURES									:
	RSONAL SERVICES									:
701	REGULAR PAY	\$	29,718	\$	29,718	\$	-	\$ -	\$ 29,718	100%
750	FRINGE BENEFITS		5,241		5,241		-	-	5,241	100%
796	P S INTER-FUND CHARGES		-		-		30,000	36,205	(36,205)	:
	Subtotal	\$	34,959	\$	34,959	\$	30,000	\$ 36,205	\$ (1,246)	-4%
SUI	PPLIES & SERVICES									:
	GENERAL SUPPLIES	\$	905	\$	905	\$	-	\$ _	\$ 905	100%
805	CONTRACTUAL SERVICES - EXTERNAL		6,200		6,200		10,000	20,000	(13,800)	-223%
<b>8</b> 10	LEGAL		-		-		-	30,000	(30,000)	:
820	RENT		660		660		-	-	660	100%
825	REPAIRS AND MAINTENANCE		629		629		-	-	629	100%
827	MATERIAL MGNT DISCRETIONARY		731		731		-	-	731	100%
832	COUNTY COUNSEL		9,444		9,444		6,703	-	9,444	100%
833	EMPLOYEE BENEFITS ADMINISTRATION		185		185		43	-	185	100%
836	RISK MANAGEMENT		742		742		-	-	742	100%
837	BASE LEVEL TELECOM		782		782		712	-	782	100%
	EMPLOYEE TRAVEL		400	_	400		-	-	400	100%
842	EDUCATION		1,000		1,000		-	-	1,000	100%
843	TRANSPORTATION/SHIPPING		37		37		-	-	37	100%
	UTILITIES		400		400		88	100	300	75%
•	MISCELLANEOUS EXPENSE		10,050		10,050		120,000	10,000	50	0%
-	S S INTER-FUND CREDIT (NEG)		-		-		(12,000)	-	-	:
•	S S INTER-FUND CHARGES		-		-		25,000	37,157	(37,157)	:
880	TRANSFERS OUT TO OTHER FUNDS		5,125,514		5,125,514		5,012,092	 5,402,219	 (276,705)	-5%
	Subtotal	\$	5,157,679	\$	5,157,679	\$	5,162,638	\$ 5,499,476	\$ (341,797)	-7%
CAI	PITAL OUTLAY									:
•	Total Expenditures	\$	5,192,638	\$	5,192,638	\$	5,192,638	\$ 5,535,681	\$ (343,043)	-7%
:	Operating Balance (Rev Exp.)	\$	345,007	\$	345,007	\$	345,007	\$ 90,744	\$ 254,263	74%
	Ending Fund Balance (Resources - Exp.)	\$	2,353,026	\$	2,353,026	\$	3,853,889	\$ 3,175,602	\$ (822,576)	-35%
:										

## TOTAL BUDGET BY PROGRAM FY 2000-01 STADIUM DIST DEBT SVS-1993A Agency 682

Org Title		Personal Services	Supplies Services	pital Outlay	Total Expenditures	Re	evenue
6840 DEBT SERVICE	S Totals:		\$ 633,0 \$ 633.0	 -	\$ 633,025 \$ 633.025	\$	633,025 633,025

EX	PE	NDITURES AND STADIUM	1 D	EVENUES B IST DEBT SVS gency 682			JE(	CT				• • • • • • • • • • • • • • • • • • •
		FY 99-00 FINAL/ADOPTED		FY 99-00 RESTATED		FY 99-00 PROJECTED			00-01 ADOPTED	,	/ariance	%
RESOURCES												
REVENUE												
680 TRANSFERS IN FROM OTHER FUND Subtotal		632,737 632,737	Φ	632,737 632,737	Φ	632,737 632,737	Φ.		633,025 633,025	\$	288 288	0 0%
Subtotal	Ψ	032,737	Ψ	032,737	Ψ	032,737	Ψ		033,023	Ψ	200	0 70
Total Resources	\$	632,737	\$	632,737	\$	632,737	\$		633,025	\$	288	0%
EXPENDITURES PERSONAL SERVICES												
SUPPLIES & SERVICES												
875 BONDS AND RELATED EXPENSE	Φ.	633,265	Φ.	633,265	•	633,265	Φ.		633,025	Φ.	240	0%
Subtotal	\$	633,265	\$	633,265	\$	633,265	\$		633,025	\$	240	0%
CAPITAL OUTLAY												•
Total Expenditures	\$	633,265	\$	633,265	\$	633,265	\$		633,025	\$	240	0%
Operating Balance (Rev Exp.)	\$	(528)	\$	(528)	\$	(528)	\$		-	\$	(528)	-100%

# TOTAL BUDGET BY PROGRAM FY 2000-01 STADIUM DIST DEBT SVS-1993B Agency 683

Org Title		Personal Services	supplies & Services	Capital Outlay	Total Expenditures	Revenue
6840 DEBT SERVICE	Totals:	<u>-</u>	\$ 739,648 739,648	\$ - \$ -	\$ 739,648 \$ 739,648	\$ 739,648 \$ 739.648

EXP		REVENUES B DIST DEBT SVS Agency 683			ECT			•••••	•
	FY 99-00 FINAL/ADOPTED	FY 99-00 RESTATED		FY 99-00 ROJECTED		FY 00-01 AL/ADOPTED	Va	ariance	%
RESOURCES									
REVENUE 680 TRANSFERS IN FROM OTHER FUNDS	724,466	724,466	i	724,466		739,648		15,182	0
Subtotal		\$ 724,466		724,466	\$	739,648	\$	15,182	2%
Total Resources	\$ 724,466	\$ 724,466	\$	724,466	\$	739,648	\$	15,182	2%
EXPENDITURES PERSONAL SERVICES									
SUPPLIES & SERVICES									
875 BONDS AND RELATED EXPENSE Subtotal	724,465 \$ 724,465	724,465 \$ 724,465		724,465 724,465	\$	739,648 739,648	\$	(15,183) (15,183)	-2% -2%
CAPITAL OUTLAY									:
Total Expenditures	\$ 724,465	\$ 724,465	5 \$	724,465	\$	739,648	\$	(15,183)	-2%
Operating Balance (Rev Exp.)	\$ 1	\$ 1	\$	1	\$	-	\$	1	100%

# TOTAL BUDGET BY PROGRAM FY 2000-01 STADIUM DIST DEBT SVS-PEORIA Agency 684

01	rg Title		Personal Services	Supplies & Services	Capita	l Outlay	E×	Total penditures	Revenue	
68	340 DEBT SERVICE		\$ -	\$ 2,623,028	\$	-	\$	2,623,028	\$ 2,623,028	
:		Totals:	\$ -	\$ 2,623,028	\$	-	\$	2,623,028	\$ 2,623,028	

EX	PE	NDITURES AND STADIUI	VI C	EVENUES E DIST DEBT SV Agency 684			BJE	СТ				
	ı	FY 99-00 FINAL/ADOPTED		FY 99-00 RESTATED	F	FY 99-00 PROJECTED	F	FY 00-01 FINAL/ADOPTED		V	/ariance	%
RESOURCES												\ :
REVENUE												
680 TRANSFERS IN FROM OTHER FUND		2,353,978		2,353,978		2,353,978		2,623,0	28		269,050	0
Subtotal	\$	2,353,978	\$	2,353,978	\$	2,353,978	\$	2,623,0	28	\$	269,050	11%
Total Resources	\$	2,353,978	\$	2,353,978	\$	2,353,978	\$	2,623,0	28	\$	269,050	11%
EXPENDITURES												
<u>EXPENDITURES</u> PERSONAL SERVICES												:
• • • • • • • • • • • • • • • • • • •												:
SUPPLIES & SERVICES												:
875 BONDS AND RELATED EXPENSE		2,353,978		2,353,978		2,353,978		2,623,0			(269,050)	-11%
Subtotal	\$	2,353,978	\$	2,353,978	\$	2,353,978	\$	2,623,0	28	\$	(269,050)	-11%
CAPITAL OUTLAY												
Total Expenditures	\$	2,353,978	\$	2,353,978	\$	2,353,978	\$	2,623,0	28	\$	(269,050)	-11%

# TOTAL BUDGET BY PROGRAM FY 2000-01 STADIUM DISTRICT DEBT SERVICE Agency 685

	Org Title		ersonal ervices	upplies & Services	Сар	ital Outlay	Ex	l otal penditures	F	Revenue	
	6840 DEBT SERVICE		\$ -	\$ 603,428	\$	-	\$	603,428	\$	603,428	
:		Totals:	\$ -	\$ 603.428	\$	-	\$	603.428	\$	603.428	

EX	PENDITURES AN STADIU	M DI	EVENUES E STRICT DEBT Agency 685			BJE	CT	•••	••••••	
	FY 99-00 FINAL/ADOPTED		FY 99-00 RESTATED	Р	FY 99-00 ROJECTED	F	FY 00-01 FINAL/ADOPTED	V	/ariance	%
RESOURCES										
REVENUE 680 TRANSFERS IN FROM OTHER FUND	606,928		606,928		606,928		603,428		(3,500)	(0)
Subtotal	,		606,928	\$	606,928	\$	603,428	\$	(3,500)	-1%
Total Resources	\$ 606,928	\$	606,928	\$	606,928	\$	603,428	\$	(3,500)	-1%
EXPENDITURES PERSONAL SERVICES										
SUPPLIES & SERVICES										
875 BONDS AND RELATED EXPENSE	609,928		609,928	Φ.	609,928	\$	603,428	Φ	6,500	1% 1%
Subtotal  CAPITAL OUTLAY	\$ 609,928	Ф	609,928	Ф	609,928	Ф	603,428	Ф	6,500	1%
Total Expenditures	\$ 609,928	\$	609,928	\$	609,928	\$	603,428	\$	6,500	1%:
Operating Balance (Rev Exp.)	\$ (3,000	) \$	(3,000)	\$	(3,000)	\$	-	\$	(3,000)	-100%

### TOTAL BUDGET BY PROGRAM FY 2000-01 STADIUM DISTRICT DEBT SERVICE - MESA

#### Agency 686

Org Tit	tle		rsonal rvices	upplies & Services	Сар	ital Outlay	Ex	Total penditures	Revenue
6815 M	MCSD DEBT SERVICE: MESA	Totals:	\$ -	\$ 401,545 401,545	\$	-	\$	401,545 401,545	\$ 401,545 401,545

## EXPENDITURES AND REVENUES BY AGENCY/OBJECT STADIUM DISTRICT DEBT SERVICE - MESA Agency 686

	FY 99-00	FY 99-00	FY 99-00	FY 00-01		
:	FINAL/ADOPTED	RESTATED	PROJECTED	FINAL/ADOPTED	Variance	%
RESOURCES						
REVENUE						
: 680 TRANSFERS IN FROM OTHER FUNDS	400,000	400,000	400,000	401,545	1,545	0
Subtotal	\$ 400,000	\$ 400,000	\$ 400,000	\$ 401,545	\$ 1,545	0%
Total Resources	\$ 400,000	\$ 400,000	\$ 400,000	\$ 401,545	\$ 1,545	0%
EXPENDITURES PERSONAL SERVICES						•
SUPPLIES & SERVICES						:
875 BONDS AND RELATED EXPENSE	400,000	400,000	400,000	401,545	(1,545)	0%:
Subtotal	\$ 400,000	\$ 400,000	\$ 400,000	\$ 401,545	\$ (1,545)	0%
CAPITAL OUTLAY						
Total Expenditures	\$ 400,000	\$ 400,000	\$ 400,000	\$ 401,545	\$ (1,545)	0%
:						:

### TOTAL BUDGET BY PROGRAM FY 2000-01

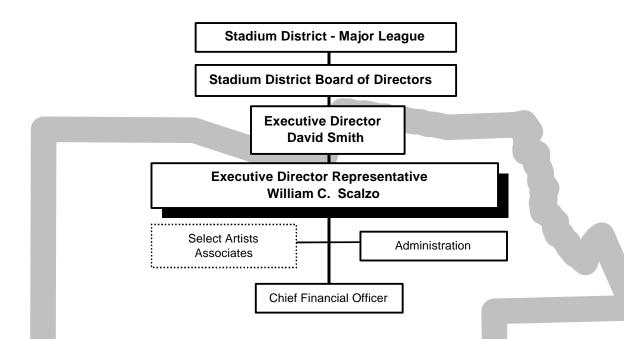
### STADIUM DISTRICT DEBT SERVICE - MARYVALE Agency 688

Org	Title		Personal Services	supplies & Services	Сар	ital Outlay	Exp	Total penditures	Revenue
6845	MCSD DEBT SERVICE: MARYVALE	Totals:	\$ -	\$ 401,545 401,545	\$	-	\$	401,545 401,545	\$ 401,545 401,545

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
STADIUM DISTRICT DEBT SERVICE - MARYVALE
Agency 688

	FY 99-00	FY 99-00	FY 99-00	FY 00-01		
<u>:</u>	FINAL/ADOPTED	RESTATED	PROJECTED	FINAL/ADOPTED	Variance	%
RESOURCES						
REVENUE						:
680 TRANSFERS IN FROM OTHER FUNDS	400,000	400,000	400,000	401,545	1,545	0:
Subtotal	\$ 400,000	\$ 400,000	\$ 400,000	\$ 401,545	\$ 1,545	0%
Total Resources	\$ 400,000	\$ 400,000	\$ 400,000	\$ 401,545	\$ 1,545	0%
EXPENDITURES						
PERSONAL SERVICES						:
• SUPPLIES & SERVICES						:
875 BONDS AND RELATED EXPENSE	400,000	400,000	400,000	401,545	(1,545)	0%
Subtotal	\$ 400,000	\$ 400,000	\$ 400,000	\$ 401,545	\$ (1,545)	0%
CAPITAL OUTLAY						•
Total Expenditures	\$ 400,000	\$ 400,000	\$ 400,000	\$ 401,545	\$ (1,545)	0%
						:

### Stadium District - Major League (78)



#### **Mission**

The Stadium District will oversee the operation and maintenance, and promote the use of the facility for non-baseball events at the new Bank One Ballpark in Maricopa County.

### **Program Goals**

- Develop Legislative Strategy to enhance the Car Rental Surcharge Tax.
- Fiscally position the District to make capital improvements in older Cactus League facilities in Maricopa County.
- Manage and refinance, if advantageous, senior and junior lien debt.
- Provide fiscal resources to support the presence of Major League Baseball spring training and research other sources of revenue

### **Community Impact**

The Bank One Ballpark will be a prominent feature in downtown Phoenix. It is the first retractable dome in the United States and the only retractable dome in the world with natural grass. It is a community entertainment center and has achieved national recognition in stadium design. A 1993 study\* commissioned by the Arizona Department of Commerce provides detailed estimates of the significant positive economic impact on the community in terms of stadium construction and stadium and franchise operations. "Economic Impact Study of a Major League Baseball Stadium and Franchise," Arizona Department of Commerce, December 1993 (Deloitte & Touche).

### **Performance Measures**

			•••••	FY 00	FY 01
Program	Performance Measures	FY 98 Actual	FY 99 Actual	Estimated	Projected
Bank One Ballpark Construction	Close all of 21 construction and professional services contracts with full audit compliance.	N/A	6	5	9
Bank One Ballpark Construction	Closeout Construction Trust Account which consists of 12 separate bank accounts.	N/A	N/A	5	4
Bank One Ballpark Operations	Fund annually up to \$30,000 to the Phoenix Facilities Alliance effort to enhance and promote Bank One Ballpark and			8	
Bank One Ballpark Operations	Downtown Phoenix Arizona. Increase number of District Events scheduled at Bank One Ballpark.	N/A N/A	N/A 7	N/A 8	\$30,000
Bank One Ballpark Operations	Execute all District operational contract monitoring requirements with full audit compliance.	N/A	100%	100%	100%
Bank One Ballpark Operations	Receive contractual revenues in full compliance with the Agreements (I.e.: ticket sales, naming rights, attendance based license fee) to fund operations, debt service costs and				
Bank One Ballpark Operations	accumulate reserves. Increase annually District Event revenue and other entrepreneurial revenues.	N/A N/A	100% \$497,441.36	100% \$505,000	100% \$600,000

	 DEPARTMENTAL	. SUMMARY BY FUND						
		STADIUM DISTRICT MI	LB					
:		Department 78						
FUND TYPE	Personal Services	Supplies & Services		Capital Outlay	To	otal Expenses	To	tal Revenue
SPECIAL REVENUE	211,621	2,193,206		2,000,000		4,404,827		2,337,942
CAPITAL PROJECTS	-	3,500		-		3,500		1,376,294
TOTAL FUNDS	\$ 211,621 \$	2,196,706	\$	2,000,000	\$	4,408,327	\$	3,714,236

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT STADIUM DISTRICT MLB Department 78											
		Y 99-00 _/ADOPTED		FY 99-00 RESTATED		FY 99-00 PROJECTED	R	FY 00-01 ECOMMENDED		Variance	%
RESOURCES Beginning Fund Balance	\$	6,700,000	\$	6,700,000	\$	8,322,270	\$	10,560,270	\$	3,860,270	58%
REVENUE		0.054.400		0.054.400		0.400.000		0.744.000		700 747	000/
650 MISCELLANEOUS REVENUE 680 TRANSFERS IN FROM OTHER FUNDS		2,951,489 600,000		2,951,489 600,000		6,426,000 600,000		3,714,236		762,747 (600,000)	26% -100%
Subtotal	\$	3,551,489	\$	3,551,489	\$	7,026,000	\$	3,714,236	\$	162,747	5%
Total Resources	\$	10,251,489	\$	10,251,489	\$	15,348,270	\$	14,274,506	\$	4,023,017	39%
											i
EXPENDITURES											i
PERSONAL SERVICES 701 REGULAR PAY	\$	141,417	•	143,765	Ф	143,765	Ф	167,627	Ф	(23,862)	-17%
750 FRINGE BENEFITS	φ	30,654	φ	27,544	φ	27,544	φ	42,995	φ	(15,451)	-56%
780 SALARY ADJUSTMENTS		3,924		4,686		4,686		3,500		1,186	25%
795 P S INTER-FUND CREDIT (NEG)		-		, -		(54,000)		(77,193)		77,193	
796 P S INTER-FUND CHARGES		373,662		373,662		350,000		78,851	ь.	294,811	79%
797 PERSONNEL SAVINGS (NEG)		(21,678)		(21,678)	_	(20,000)		(4,159)	_	(17,519)	-81%
Subtotal	\$	527,979	\$	527,979	\$	451,995	\$	211,621	\$	316,358	60%
SUPPLIES & SERVICES											. :
801 GENERAL SUPPLIES	\$	3,621	\$	5,000	\$	5.000	\$	9,700	\$	(4,700)	-94%
805 CONTRACTUAL SERVICES - EXTERNAL	•	168,917	•	168,917	•	246,000		351,865	÷	(182,948)	-108%
810 LEGAL		48,000		48,000		48,000		60,000		(12,000)	-25%
815 INSURANCE		-		-		-		2,500		(2,500)	
820 RENT		127,890		127,890		3,500		3,500		124,390	97%
825 REPAIRS AND MAINTENANCE 827 MATERIAL MGNT DISCRETIONARY		2,516 2,924		4,516 2,924		4,516 1,500		5,500 1,500		(984) 1,424	-22% 49%
830 TELECOM DISCRETIONARY		101		101		1,500		1,500		101	100%
832 COUNTY COUNSEL		31,752		31,752		31,752		54,161		(22,409)	-71%
833 EMPLOYEE BENEFITS ADMINISTRATION		742		742		742		742			0%
836 RISK MANAGEMENT		2,966		2,966		3,708		20,478		(17,512)	-590%
837 BASE LEVEL TELECOM		3,128		3,128		1,400		1,235		1,893	61%
841 EMPLOYEE TRAVEL		1,600		1,600		1,600		1,600		(2.200)	0%
842 EDUCATION 843 TRANSPORTATION/SHIPPING		4,000 147		4,600 147		7,000 147		7,800 150		(3,200)	-70% -2%
850 UTILITIES		200		500		250		250		250	50%
860 MISCELLANEOUS EXPENSE		180,490		176,211		175,211		120,300		55,911	32%
872 S S INTER-FUND CREDIT (NEG)		-		-		(20,000)		(52,316)		52,316	
873 S S INTER-FUND CHARGES		-		-		11,658		-		-	
874 OTHER NEGATIVE ADJUSTMENTS		-		-		(20,000)		-		-	00/
875 BONDS AND RELATED EXPENSE		1,608,652		1,608,652		1,608,652		1,569,036		39,616	2% 94%
880 TRANSFERS OUT TO OTHER FUNDS Subtotal	\$	629,620 2,817,266	\$	629,620 2,817,266	\$	629,620 2,740,256	\$	38,705 2,196,706	\$	590,915 620,560	22%
		. ,				, ,		. ,		,	
CAPITAL OUTLAY										(0.000.000	
915 BUILDINGS AND IMPROVEMENTS Subtotal	•	-	\$	-	\$	151,994 151,994	Φ	2,000,000	¢	(2,000,000)	
Subtotal	Ф	-	Φ		Ф	151,994	Ф	2,000,000	\$	(2,000,000)	i
Total Expenditures	\$	3,345,245	\$	3,345,245	\$	3,344,245	\$	4,408,327	\$	(1,063,082)	-32%
Operating Balance (Rev Exp.)	\$	206,244	\$	206,244	\$	3,681,755	\$	(694,091)	\$	(900,335)	-437%
Ending Fund Balance (Resources Exp.)	•	6,906,244	¢	6,906,244	Ф	12,004,025	Ф	9,866,179	¢	2,959,935	43%

POSITION DISTRIBUTION		
Dept	WORKING TITLE	FTE
78 STADIUM DISTRICT MLB	ADMINISTRATIVE ASSISTANT III	1.0
•	MCSD ACCOUNTANT	1.0
•	SD CHIEF FINANCIAL OFFICER	1.0
•	SD ADMINISTRATIVE ASSISTANT	1.0
Total		4.0

	STADIUM DIS	TRICT - BAN Agency 78				
Org Title		Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
7800 BOB OPERATIONS 7890 MAJOR LEAGUE BASEBALL	Totals:	211,621 - 211,621	\$ 2,193,206 - 2,193,206	\$ - - -	\$ 2,404,827 - 2,404,827	\$ 1,514,212 - 1.514,212

FY 99-00 FINAL/ADOPTED  \$ 2,601,489 \$ 2,601,489 \$ 2,601,489  \$ 30,654 3,924	\$	FY 99-00 RESTATED  - 2,601,489 2,601,489 2,601,489	\$ \$	FY 99-00 ROJECTED 1,178,270 2,601,000 2,601,000	FINA	FY 00-01 LL/ADOPTED 1,178,270 335,942	\$	/ariance 1,178,270	%
\$ 2,601,489 \$ 2,601,489 \$ 2,601,489 \$ 141,417 30,654 3,924	\$	2,601,489 2,601,489	\$	1,178,270 2,601,000	\$	1,178,270 335,942	\$		%
\$ 2,601,489 \$ 2,601,489 \$ 2,601,489 \$ 141,417 30,654 3,924	\$	2,601,489 2,601,489	\$	2,601,000		335,942		1,178,270	
\$ 2,601,489 \$ 2,601,489 \$ 2,601,489 \$ 141,417 30,654 3,924	\$	2,601,489 2,601,489	\$	2,601,000		335,942		1,170,270	
\$ 2,601,489 \$ 2,601,489 \$ 141,417 30,654 3,924	\$	2,601,489			\$				
\$ 2,601,489 \$ 2,601,489 \$ 141,417 30,654 3,924	\$	2,601,489			\$				
\$ 2,601,489 \$ 141,417 30,654 3,924	\$			2,001,000	φ	335 043	_	(2,265,547) (2,265,547)	-8 <sup>-</sup>
\$ 141,417 30,654 3,924		2,601,489	\$			333,942	Φ (	2,203,347)	-0
30,654 3,924	æ			3,779,270	\$	1,514,212	\$ (	1,087,277)	-42
30,654 3,924	¢.								
30,654 3,924			•				•	(00.000)	
3,924	Ф	143,765	\$	143,765	\$	167,627	\$	(23,862)	-1 5
-		27,544 4,686		27,544 4,686		42,995 3,500		(15,451) 1,186	-5 2
		4,000		(54,000)		(77,193)		77,193	
351,185		351,185		350,000		78,851		272,334	7
(21,678)		(21,678)		(20,000)		(4,159)		(17,519)	-8
\$ 505,502	\$	505,502	\$	451,995	\$	211,621	\$	293,881	5
\$ 3,621	\$	5,000	\$	5,000	\$	9,700	\$	(4,700)	-9
168,917	Ψ	168,917	Ψ	246,000	Ψ	351,865	Ψ	(182,948)	-10
48,000		48,000		48,000		60,000		(12,000)	-2
-				-		2,500		(2,500)	
127,890		127,890		3,500		3,500		124,390	9
2,516		4,516		4,516		5,500		(984)	-2
				1,500		1,500		1,424	4
				-					10
								(22,409)	-7
								- (17 E12)	-59
				,					-59 6
								1,095	Ü
								(3.200)	-7
147		147		147		150		(3)	-
200		500		250		250		250	5
176,990		172,711		172,711		116,800		55,911	3
-		-				(52,316)		52,316	
-		-				-		-	
1 600 652		1 609 652		. , ,		1 560 026		30 616	
								,	9
	\$		\$		\$		\$	620,560	2
\$ 3,319,268	\$	3,319,268	\$	3,189,751	\$	2,404,827	\$	914,441	2
\$ (717,779)	\$	(717,779)	\$	(588,751)	\$	(2,068,885)	\$	1,351,106	18
	_	-							
•	2,516 2,924 101 31,752 742 2,966 3,128 1,600 4,000 147 200 176,990 	2,516 2,924 101 31,752 742 2,966 3,128 1,600 4,000 147 200 176,990 1,608,652 629,620 \$ 2,813,766 \$  \$ 3,319,268 \$  \$ (717,779) \$	2,516 2,924 101 31,752 742 2,966 3,128 3,128 1,600 4,000 4,000 147 200 176,990 172,711 1,608,652 629,620 \$ 2,813,766 \$ 2,813,766 \$ 3,319,268 \$ 3,319,268	2,516	2,516       4,516       4,516         2,924       2,924       1,500         101       101       -         31,752       31,752       31,752         742       742       742       742         2,966       2,966       3,708         3,128       3,128       1,400         1,600       1,600       1,600         4,000       4,600       7,000         147       147       147         200       500       250         176,990       172,711       172,711       172,711         -       -       (20,000)         1,608,652       1,608,652       1,608,652         629,620       629,620       629,620         \$       2,813,766       \$ 2,813,766       \$ 2,737,756	2,516       4,516       4,516         2,924       2,924       1,500         101       101       -         31,752       31,752       31,752         742       742       742         2,966       2,966       3,708         3,128       3,128       1,400         1,600       1,600       1,600         4,000       4,600       7,000         147       147       147         200       500       250         172,711       172,711       172,711         -       -       (20,000)         1,608,652       1,608,652       1,608,652         629,620       629,620       629,620         \$       2,813,766       \$ 2,813,766       \$ 2,737,756	127,890       127,890       3,500       3,500         2,516       4,516       4,516       5,500         2,924       2,924       1,500       1,500         101       101       -       -         31,752       31,752       31,752       54,161         742       742       742       742         2,966       2,966       3,708       20,478         3,128       3,128       1,400       1,235         1,600       1,600       1,600       1,600         4,000       4,600       7,000       7,800         147       147       147       150         200       500       250       250         176,990       172,711       172,711       116,800         -       -       (20,000)       -         -       -       (20,000)       -         1,608,652       1,608,652       1,608,652       1,569,036         629,620       629,620       629,620       38,705         \$       2,813,766       \$ 2,737,756       \$ 2,193,206	127,890       127,890       3,500       3,500         2,516       4,516       4,516       5,500         2,924       2,924       1,500       1,500         101       101       -       -         31,752       31,752       31,752       54,161         742       742       742       742         2,966       2,966       3,708       20,478         3,128       3,128       1,400       1,235         1,600       1,600       1,600       1,600         4,000       4,600       7,000       7,800         147       147       147       150         200       500       250       250         176,990       172,711       172,711       116,800         -       -       (20,000)       -         -       -       (20,000)       -         1,608,652       1,608,652       1,569,036         629,620       629,620       629,620       38,705         \$       2,813,766       \$ 2,737,756       \$ 2,193,206	127,890       127,890       3,500       3,500       124,390         2,516       4,516       4,516       5,500       (984)         2,924       2,924       1,500       1,500       1,424         101       101       -       -       101         31,752       31,752       31,752       54,161       (22,409)         742       742       742       742       -         2,966       2,966       3,708       20,478       (17,512)         3,128       3,128       1,400       1,235       1,893         1,600       1,600       1,600       1,600       -         4,000       4,600       7,000       7,800       (3,200)         147       147       147       150       (3)         200       500       250       250       250         176,990       172,711       172,711       116,800       55,911         -       -       (20,000)       -       -         -       -       (20,000)       -       -         1,608,652       1,608,652       1,608,652       1,569,036       39,616         629,620       629,620       629,620

#### TOTAL BUDGET BY PROGRAM FY 2000-01

# STADIUM DISTRICT - B. O. B. LONG TERM RESRV

#### Agency 788

Org	Title		Person Service		 plies & rvices	Capita	al Outlay	Exp	Total enditures	F	Revenue
7880	B.O.B. LONG TERM RESERVE	_	\$	-	\$ 3,500	\$	-	\$	3,500	\$ 1	0,758,294
•	To	otals:	\$	-	\$ 3,500	\$	-	\$	3,500	\$ 1	0,758,294

## EXPENDITURES AND REVENUES BY AGENCY/OBJECT STADIUM DISTRICT - B. O. B. LONG TERM RESRV Agency 788

		FY 99-00		FY 99-00		FY 99-00	FY 00-01			
	F	INAL/ADOPTED		RESTATED	F	PROJECTED	FINAL/ADOPTED	,	Variance	%
RESOURCES Beginning Fund Balance	\$	6,700,000	\$	6,700,000	\$	7,144,000	\$ 9,382,000	\$	2,682,000	\$ 0
REVENUE 650 MISCELLANEOUS REVENUE 680 TRANSFERS IN FROM OTHER FUNDS	i	350,000 600,000		350,000 600,000		1,325,000 600,000	1,376,294		1,026,294 (600,000)	293%
Subtotal  Total Resources	\$	950,000 7,650,000	\$	950,000 7,650,000		1,925,000 9,069,000	\$ 1,376,294 10,758,294		426,294 3 108 294	45% 41%
EXPENDITURES PERSONAL SERVICES SUPPLIES & SERVICES										
860 MISCELLANEOUS EXPENSE Subtotal CAPITAL OUTLAY	\$	3,500 3,500	\$	3,500 3,500	\$	2,500 2,500	\$ 3,500 3,500	\$	-	0% 0%
Total Expenditures	\$	3,500	\$	3,500	\$	2,500	\$ 3,500	\$	-	0%
Operating Balance (Rev Exp.)	\$	946,500	П	946,500		1,922,500	1,372,794		(426,294)	-45%
Ending Fund Balance (Resources - Exp.)	\$	7,646,500	\$	7,646,500	\$	9,066,500	\$ 10,754,794	\$	(3,108,294)	-41%

# TOTAL BUDGET BY PROGRAM FY 2000-01 STADIUM DISTRICT MLB CAPITAL PROJECTS Agency 789

Org	Title		sonal vices	upplies & Services	C	apital Outlay	E	Total cpenditures	 Revenue
7890	MAJOR LEAGUE BALLPARK	Totals:	\$ -	\$ -	\$	2,000,000	\$	2,000,000 2,000,000	\$ 2,002,000 2,002,000

EXI	PENDITURES AN STADIUM DIS	STRICT N				IECT		••••••	• • • • •
	FY 99-00 FINAL/ADOPTEI		FY 99-00 ESTATED	P	FY 99-00 PROJECTED		FY 00-01 LL/ADOPTED	Variance	%
RESOURCES									
REVENUE 650 MISCELLANEOUS REVENUE Subtotal	\$	- \$	<u>-</u> -	\$	2,500,000 2,500,000	\$	2,002,000	2,002,000 \$ 2,002,000	
Total Resources	\$	- \$		\$	2,500,000	\$	2,002,000	\$ 2,002,000	
EXPENDITURES.  PERSONAL SERVICES  796 P S INTER-FUND CHARGES  Subtotal	\$ 22,4 \$ 22,4		22,477 22,477	\$		\$	<u>-</u>	22,477 \$ 22,477	100% 100%
SUPPLIES & SERVICES									
CAPITAL OUTLAY 915 BUILDINGS AND IMPROVEMENTS Subtotal	\$	- \$	-	\$	151,994 151,994	\$	2,000,000 2,000,000	(2,000,000) \$ (2,000,000)	
Total Expenditures	\$ 22,4	77 \$	22,477	\$	151,994	\$	2,000,000	\$ (1,977,523)	-8798%
Operating Balance (Rev Exp.)	\$ (22,4	77) \$	(22,477)	\$	2,348,006	\$	2,000	\$ (24,477)	-109%

# BUSINESS PLAN

# Executive Summary

On August 31, 1994, the Maricopa County Board of Supervisors approved a comprehensive Business Plan, which was developed to map a course for the fiscal recovery of the County. Its primary objectives were fiscal stability and deficit reduction. Due to the successful implementation of the 1994 Business Plan, Maricopa County achieved accelerated recovery from its fiscal crisis and has been able to concentrate on maintaining a stable cash flow while continuing to serve its taxpayer. With these years of fiscal stabilization behind us, Maricopa County must focus on the vision and strategies that will take it into the next century.

The changes reflected in this FY 2000-01 Business Plan show major changes in Maricopa County and its environment. It is with confidence in future leadership and the financial stability of Maricopa County that the "Strategies for Survival" in the Business Plan have evolved into "Strategies." We have gone beyond survival and are looking forward to a balanced future.

This plan consists of various sections as outlined below.

## **Business Plan Development**

Maricopa County began the development of the FY 2000-01 Business Plan in June 2000. This section outlines the process used, including the outcome of the Board of Supervisor's latest strategic planning session, along with the revise mission and vision statements.

## **Business Plan Update**

Various strategies that were discussed in last year's Business Plan are included. Each critical business objective is followed by accomplishments. These achievements have helped strengthened Maricopa County's future.

## **Organization Position**

As Maricopa County moves forward into the next millennium, there are various risks and opportunities that will be encountered. Maricopa County's strengths, weaknesses and trends will continue to set the tone for advancement.

## **Financial Strategies**

Maricopa County's fiscal position has continued to improve since 1994, but will continue to strive for improvement. Financial strategies, such as broadening management authority and accountability, as well as electronic commerce as a means for efficiency, are proposed for this coming year to ensure continued fiscal stability.

## **Performance Measurement Strategy**

This strategy was identified as a financial strategy in the FY 1998-99 Business Plan. As the Office of Management and Budget redirects its focus in the budget analysis process, there is a greater need for measuring performance and identifying expected outcomes. Therefore, this performance measure strategy will play a key role in making the County more accountable to its citizens.

## **Information Technology Strategies**

As technological advancements become available, Maricopa County will continue to utilize them in order to accomplish various goals, including lowering the cost of delivering governmental services while overcoming geographical boundaries, in the hope of improving public perception.

## **Justice and Law Enforcement Strategies**

Justice and law enforcement continues to be a substantial portion of the financial and topical focus of Maricopa County, with the major emphasis on addressing jail overcrowding. Voters of Maricopa County overwhelmingly approved two propositions in November 1998 to fund improvements in our adult and juvenile detention programs. These strategies, along with many others in the justice and law enforcement arena, are outlined in this section.

## **Capital Improvement Project Strategies**

Maricopa County has begun a major campaign of constructing new facilities. This section outlines the strategies in developing these various projects.

## **Community Service Strategies**

The Community Service Agency oversees many community programs for the County. The Planning and Development Department's "One-Stop Shop" program, which incorporates many County partners, is high-lighted as a major strategy for this agency.

## **Community Health Strategies**

In the face of rapid population growth of nearly 3% annually, the struggle to preserve, promote and protect the health of individuals and communities in the County and lower the risk of illness, injury, disability and premature death is daunting. This strategy outlines some of the major goals to be accomplished.

## **Maricopa Integrated Health System Strategies**

The Maricopa Integrated Health System continues to demonstrate growth and financial viability. Many of their goals, and enhancement developments are outlined.

## **Employee and Human Resource Strategies**

Maricopa County's employee and human resource strategies focus on three key tasks: recruitment, retention, and employee development. This section will lay out the objectives and goals for accomplishing these tasks.

## Legislative Strategies

Arizona's counties are political subdivisions of the state and are extremely dependent upon state actions, unlike cities, which have charter government. Therefore, the County must rely on the Arizona State legislature for assistance with numerous issues. Legislative strategies for FY 2000-01 include the areas of tobacco litigation, as well as, environmental and health care issues.

With the completion of this FY 2000-01 Business Plan, we are proud of our accomplishments as a county. We will continue to meet our objectives and look forward to a future of continuing dialogue with the citizens of Maricopa County.

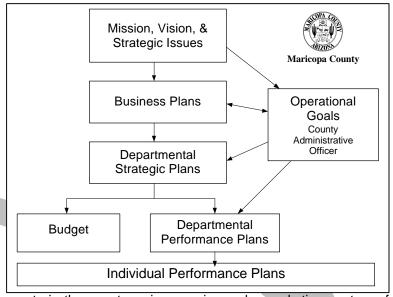
# Business Plan Development

#### The Process

Maricopa County government began the development of the FY 2000-01 Business Plan in June 2000. The strategies identified in August 1994 and in subsequent years have established fiscal stability for Maricopa County. Through the successful implementation of those strategies, fiscal stabilization and deficit reduction are now behind us.

As we look ahead to 2000 and beyond, it is still critical that we aggressively plan and forecast our future without forgetting the 1993-94 fiscal crisis. The Maricopa County Board of Supervisors (BOS) convened a strategic

planning session in December 1998 in order to provide direction to executive management as they begin the annual departmental planning and budgeting process. The following list of objectives were generated for further review and discussion: potential for a tax decrease; County being fiscally responsible: creative management of growth and mandates while reducing governments intrusiveness into citizens lives and pocketbooks; being flexible as standards and citizen needs change; make systemic changes so that problems and service demands do not reoccur; look at root causes related to service loads (prevention programs); look at service niches that are progressive and communicate to citizens; get input from citizen committees; collaborative and creative; include diverse populations and ideas in decision-making; do not incur



additional debt (pay as you go); best, well-run county in the country – improve image by marketing centers of excellence; preservation of open spaces and creative use of current resources; air quality / environmental safety; law enforcement and public safety; collaborate with cities as they increase public safety taxes so that Maricopa County could benefit as we provide services at the back end; continue to reassess mix of services that are non-mandated; and attract, recognize and retain an educated workforce.

The following items were presented as short-term strategies for the County's management team:

- Open Spaces -- Look for opportunities for partnerships and funding.
- Transportation Expectation that Maricopa County will facilitate infrastructure development in order to expedite issues in order to improve air quality.
- Tobacco Settlement -- Maricopa County needs to have a plan and communicate that plan when influencing the State.
- Performance-Based Budgeting / Budget process Ask departments to reprioritize their programs for longterm results. Plan and program strategically today to save money in the future. Develop budget issues if funding is necessary for long term cost savings.
- BOS Strategy sessions Schedule quarterly or semi annually

The Board also recommended that the following strategies be added to the list of strategic objectives as continuing strategies:

- Board looks to management for ideas related to mandate reduction and opportunities for change. Executive team should consider how much authority has been given up in the past and make recommendations for future.
- Develop strategy to take to our Congressional delegation so that we can get their support without always having our "hands-out".

A new mission and vision were also developed, and later approved by the Board of Supervisors on February 1, 1999.

#### Mission

The mission of Maricopa County is to provide regional public services seeking excellence in the most fiscally responsible manner.

#### **Vision**

Citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

## Strategic Issues 1995-2001

- Justice and Law Enforcement Issues.
- Develop County's role in transportation planning.
- Evaluate and develop long-term strategies for special districts and special revenue funds, i.e. Flood Control, Stadium and Library Districts and Housing.
- Monitoring of indigent health issues.
- Become involved in or initiate regional dialogue on current and emerging social service issues domestic violence, youth crimes.
- Develop strategies to recruit, develop and retain a quality workforce.
- Synchronize reengineering of work processes with application of technology.
- Investigate financing requirements through bonds.
- Continue emphasis on competitive analysis.
- Develop strategies and efforts in working with the State in distribution of funding.

# Business Plan Update

The FY 1999-00 Business Plan included many strategies for continued improvement for the County. Listed below are the accomplishments that have been achieved over the past year for each strategy outlined.

## Financial Strategies

- Broadening Management Authority and Accountability: Advertised and trained numerous departmental staff through one on one sessions, MCMI courses and quarterly training catalogue events on the availability of electronic financial reports, proper cash handling procedures and the County's overall financial position and operations.
- Financial Reporting and Analysis: Implemented new electronic formats (Excel) available through the existing intranet reporting software (Report.web) as well as expanded the use of this software to almost 250 users. Prepared and tested the financial system to report budget to actual information at any organization level a department chooses to establish budget dollars within. Implemented a reporting procedure via the email system to immediately alert and inform OMB, DOF and the effected departments of any unfavorable budget variances. This process also manages variance commentary directly from the departments as well as corrective action plans. Implemented cross-training initiatives for key financial reporting and analysis processes. Developed a SQL system server plan to better manage the County's financial transactions and records for reporting and analysis purposes.
- **Cash management:** Refined our methodology to calculate cashflow needs in order to maximize services and maintain fiscal health.
- Countywide Financial Procedures: Initiated a plan to more effectively manage the County's Chart of Account structure. This included efforts to streamline the reporting of Grants, Contracts, and Capital Projects and Managing for Results. Initiated space-planning procedures with other central service departments to develop a Master Space Plan to assist in the management of County growth. Participated in the formation of the Facilities Review Committee, which is responsible for examining all requests for the acquisition of real property and for additional or replacement space.
- **Control self-assessment:** Trained 36 departments on proper cash handling procedures. Courses were offered through the Quarterly Catalogue, individual department trainings, and the MCMI sessions.
- Electronic Commerce: Issued a Request for Proposal to select a consultant to analyze and propose solutions for vendor registration and file maintenance, issuance and routing of purchase orders, receipt and validation of electronic invoices, issuance of electronic payments, solicitation process, intergovernmental agreements, report generation and asset management.

## **Performance Measures Strategy**

Maricopa County's Managing for Results initiative establishes a framework that integrates planning, budgeting, reporting, evaluating and decision making. Managing for Results means that the entire organization, its management system, its employees and the organizational culture are focused on achieving results for the customer. This initiative establishes the requirements and process to fulfill the County's Mission and Vision of accountability to its citizens.

Maricopa County's accomplishments in Managing for Results over this past year have been significant. A Managing for Results System has been created including a standardized strategic planning process and a detailed "how to" Resource Guide. Every department/agency has a trained strategic coordinator to support the development and maintenance of a strategic plan. The Board of Supervisors has adopted a Managing for Results policy establishing this initiative as a part of the budget process.

## **Information Technology Strategies**

The Chief Information Officer has developed a strategic planning model that fits the County's decentralized information technology organization. The model supports the development and achievement of annual strategic goals with oversight and refinement activities to ensure the agency responds quickly and appropriately to legislative and political changes as well as advancements in technology that are crucial to achieving the three (3) major goals of technology investments and transforming Maricopa County into an electronic government.

#### **Goal 1: Sustain And Enhance Core Business Systems**

#### For Year 2000 Readiness

The Y2K rollover was virtually transparent. Developed and distributed the Final Y2K Program Report for management. Conducted the remaining oversight meetings and reported FY2000 remaining budgets to departments. Continued collaboration with the State, City of Phoenix and other organizations for the leap year rollover.

#### For Business Process Improvement

- E-Procurement The business case submitted to OMB was reviewed and the project approved for the upcoming fiscal year. Materials Management issued the Request for Proposal for E-Procurement Consulting Services in June, 2000, with award expected in August, 2000.
- Pharmacy Automation The Pharmacy Automation system has been successfully implemented and is being utilized in all the Correctional Health pharmacy locations.
- Extend Right-of-Way license terms to new carriers Documents are being finalized with US Sprint for the replacement of their current license with one similar to the license issued to MCI in 1998. A new five year license for Williams Communications was approved Transportation to enhance on-going Roadway Management project through GIS.
- Facilitate Integrated J&LE Governance Provided senior consultation and program management and oversight of JLE criminal justice integration activities. Launched the Integrated Criminal Justice Information System Program (ICJIS). Continued project management for video conference operations in JLE agencies (Justice Courts, Sheriff, Public and Legal Defender and Adult Probation, with partnership of County Telecom and Facilities Management). Coordinated video community discussion to include municipal court use of jail video

#### **Goal 2: Build Infrastructure For On-Line Government**

#### Improve Information Sharing And Access

- Add electronic commerce capability to County Intranet infrastructure Developed and deployed an Exchange-based Vendor Extranet to support the County IT Specialist contract. County IT Managers complete and issue RFQs (quotes) via a custom-written web page on the EBC.
- Complete County-wide migration to Exchange electronic mail All County agencies with the exception of the County Attorney have now agreed to migrate to Exchange. Current conversions in progress include the Juvenile Court, and the Public Defender. The Superior Court's migration is currently in progress.
- Increase transactional content of County website Developed an on-line parcel comparison application that allows citizens to obtain comparable sales price information for residential parcels. Maricopa County is the

- first in the nation to offer Internet access to this valuable public information. Developed and implemented a Residential Rental Property data collection form on the County website that allows the on-line entry and submission of rental information as dictated by state law.
- Increase Intranet integration with groupware and workflow A Web-based workflow engine that integrates with Exchange was selected and sufficient licenses purchased to begin workflow development and implementation. The third-generation version of the EBC was rolled out including an integrated interface to Outlook 98. An enhanced citizen feedback facility was deployed on the County Internet site that automatically emails citizen queries to the appropriate department based on keywords.
- Increase Intranet integration with legacy applications Host on Demand, a 3270 terminal emulation application written in JAVA to run within a web browser, was selected and licenses purchased to allow countywide deployment.

#### **Build Integrated Technical Infrastructure**

- Refine practices for data network security Telecom identified and removed over 900 modems. This project also saved the county roughly \$7k monthly in circuit costs (we were able to cancel the business lines the users had in place for their modems).
- Migrate departments to centralized remote access 933 users are registered to use this system, and 65 VPN (high speed access) users. We believe we have centralized as many departmental systems as possible (only a handful of modems exist in other departments for specialized applications).
- SmartZone Completed digital microwave infrastructure build out.
- Convert largest County facilities to higher-speed backbone the backbone upgrade at the Mesa and Durango complexes. Will complete the backbone upgrade at the Admin and Courts complexes by the end of June, 2000.
- Continue to convert outside agencies to Smartzone Discussions with the MRN are occurring weekly. A comprehensive draft of the IGA is under review. We believe they are likely to convert their 1300 users onto the Smartzone by Jan. 2001.
- Extend high-speed options for home ISP access Issued an RFP for high speed carrier services in March, 2000. Our goal is to establish contracts with all the major high speed carriers. Awarded POs to 4 carriers/companies who offer high speed bandwidth services.
- Research and begin development of desktop video Telecom and a local video vender are researching gateways, measurements and control tools and will test these in near future. The upgrades that are almost complete on the wide area network backbone include router software, which can monitor desktop video traffic. We piloted these video streams with a small group of users. Next quarter, we will evaluate bandwidth optimization software.
- Evaluate integration of central telephone switch with remote sites Telecom and Medical Eligibility (DOME) management agreed to use the MCK platform to cost effectively extend our SL100 phone switch to 13 DOME sites. We have converted all of these offices to the new platform. The MCK device allows us to provide 5 digit dial between these offices, and with the rest of the county. It also extends the county's voice mail system to these remote offices. Telecom is continuing to evaluate other vendors' products which offer similar functionality.
- Complete digital microwave network infrastructure The SmartZone digital network is fully operational. The Sheriff's department plans to migrate their sworn officers from their conventional analog radio system onto this new digital, trunked system (using new portable and mobile radios) by mid summer.
- Achieve 99.999% data network availability the new server platform for network trend analysis system has been installed and is operational. Preliminary reports have been produced and are being honed. We plan to publish reports on network availability by mid summer. These reports will help us analyze network segment performance.
- ShareNet completed upgrade of the County ShareNet metropolitan network.
- GIS Activities The new GIS Domain systems was delivered and has been online by May 2000. All county departments are invited to post their data in this repository for other county departments to use. The new "GIS Portal" is now operational and digital aerial photography of the entire county is loaded. Various departments are loading their publishable data into the new portal as well. The goal is reduce data duplication and redevelopment costs.

#### **Goal 3: Improve Technology Business Practices**

#### Improve Technology Business Practices

- The planned Technology Desk Reference was replaced with an Intranet website called Technology World.
- Two copyrights were awarded.

#### Establish Benchmark Program And Report On:

- Performance measurements were established, monitored and reported quarterly. Three types of metrics were established:
- Quality metrics continue improvement via customer satisfaction surveys.
- Efficiency metrics continue development using external benchmark comparison.
- Cost metrics continue development using external benchmark comparisons.

## **Justice and Law Enforcement**

Maricopa County's criminal justice system integrates the functions and responsibilities of the following elected and appointed offices:

- Superior Court
- County Attorney
- Sheriff
- Clerk of Court
- Justice of the Peace Courts
- Indigent Representation (Public Defender, Legal Defender and Office of Court Appointed Counsel)
- Adult Probation
- Juvenile Probation and Detention
- Correctional Health Services
- Medical Examiner

The Justice and Law Enforcement arena is one of the largest segments of County operations. Not surprisingly, it is also the subject area with the greatest effort toward process enhancements. The overcrowded jail system indicates a criminal justice system straining to keep pace with the workload. Caseloads are substantial in not only in criminal matters, but also in juvenile, civil, domestic relations, and probate/mental health divisions.

Recent year strategies have focused on the jail overcrowding crisis. The Citizens Advisory Committee on Jail Planning recommended a series of system improvements to complement an addition of more than 3,000 adult jail beds and more than 300 juvenile detention beds. After acquiring legislative authority for a public vote on the matter, voters approved Propositions 400 and 401 in November 1998, instituting a one-fifth cent sales tax to fund these improvements (for nine years, or until \$900 million is raised).

Jail tax revenues may fund not only new adult and juvenile detention facilities and staff, but also specific projects that improve the criminal justice system and therefore lessen the number of beds needed. However, the present policy of the Board of Supervisors is to fund ongoing operational costs with general fund dollars, to not build an internal reliance upon a revenue stream that will sunset. Therefore, for the project status information below, the County investment noted consists of general fund contributions for most project that require continuing funding (such as staff) and jail tax contributions for most one time costs (such as capital).

The Board of Supervisors appointed a Citizens Jail Oversight Committee to help guide efforts of implementing the voter-approved initiatives. The Committee reviews plans to ensure they are in keeping with the Citizens Advisory Committee recommendations, or reviews proposed changes to the plan and verifies that they meet the intent of the propositions.

Implementation plans have been initiated for most of the initiatives, with substantial advancements completed during Fiscal Year 1999-00. In addition to these efforts, significant reengineering projects are underway within the criminal department of Superior Court. While a number of these projects are identified in the list of approved initiatives, the reengineering effort goes well beyond and addresses the goal of streamlining case process to a much greater degree.

The following provides a status report on each of the eleven strategies approved within Propositions 400 and 401, as well as the criminal case reengineering initiatives. Please note that this information encompasses both accomplishments as well as strategies for the future.

#### **Expand Juvenile And Adult Jail Capacity And Provide Related Facilities**

Significant progress has been made on the capital program. Land has been acquired for all sites and design is underway on all Maricopa County adult and juvenile projects. The adult projects include the Lower Buckeye Jail, accommodating 1,808 beds, a central food factory, laundry, infirmary, and central plant; and the 4th Avenue Jail, a maximum security pretrial booking facility with capacity for 1,360 beds. The schematic design phase is completed for both projects. After a strenuous value engineering exercise, efforts have proceeded to the design development phase and are within the approved construction budget with all program requirements met.

The juvenile projects include providing 120 new beds at the Southeast facility, and 220 new beds, a 12-courtroom courthouse, and a 48-bed residential treatment center at Durango. Schematic design is completed for these projects, which are now in the value engineering phase to bring the design within budget before proceeding with design development

The Estrella Support Building, which will house medical, chapel, program, visitation, and dayroom space for tent city inmates, is under construction and scheduled for completion in September of this year, on schedule and within the approved budget. The downtown jail parking facility will be completed as a design/build project. Groundbreaking occurred on May 25, 2000, with completion scheduled for the spring, 2001.

#### Maintain And Operate Adult And Juvenile Jail Facilities

For the adult facilities, the Master Plan indicated that optimum usage of the current facilities required a staffing increase before any new beds are added. Increases in adult jail staff were funded in the past two fiscal years. In FY 1998-99, \$503,000 was allocated for 14 additional detention positions and \$166,486 for additional Sheriff's Office security and transport staff. In FY 1999-00, \$4,501,874 was provided for 132 new detention staff positions. For FY 2000-01, \$178,438 is included in the budget for five new security and transport positions and related costs. All total, 151 positions have been added for detention related staffing needs over the past three fiscal years. The Board of Supervisors has funded these positions through contributions from the general fund.

Planning continues with respect to the influx of staff and operating issues that will be needed once the new jail facilities are complete. Evaluation of staffing needs with respect to the design of the facilities and inmate population will be evaluated over the next couple of years in order to establish a responsible phasing-in plan for new staff.

There have also been other investments over the past three years that help improve staffing of both adult and juvenile facilities. This includes increased compensation for detention officers, in-jail breathing apparatus, linescan machines, security cameras, and inmate education all funded by the general fund. Additionally, one-time costs funded by the jail tax supported classroom space, a records management system, one-time costs for the Estrella Support facility, and Jail Crimes and Intelligence equipment.

#### Implement an Integrated Criminal Justice Information System

An integrated criminal justice information system will: cut down on the same case data being entered at multiple points in the system; provide an opportunity to have timely, consistent and more reliable data; electronically converge various types of information on defendants; allow staff to use their time more efficiently; and provide data more quickly for making sound jail population management decisions. An Executive Committee of the five departments has been created (Clerk of the Superior Court, Superior Court, Sheriff's Office, County Attorney, Indigent Representation), chaired by Michael Jeanes, Clerk of the Superior Court. Members have developed a governance agreement to guide activities over the coming years. A Business Team of agency management staff is in place, as are issue-specific working groups. A department was created and a director appointed.

With foundational efforts completed, the focus is now on projects such as message brokering between departments, reviving efforts to develop a single case numbering system, conducting a needs assessment, and developing a strategic plan. Expenses in FY 1999-00 are estimated at approximately \$225,000, with \$1.9 million allocated in the budget for FY 2000-01. This funding will support systems experts, additional consulting

assistance, and capital equipment. All of the costs for the Integrated Criminal Justice Information System, including staffing as well as one-time costs, are being supported by jail tax revenues.

# <u>Develop Regional Centers for Courts Not-of-Record and/or Reduce Transports to Justice of the Peace Courts</u>

County staff developed scenarios for co-locating the 23 existing Justice Courts and up to 17 projected new Justice Courts by the year 2020. The County opened a new co-located Justice Court facility in Glendale that houses the Glendale and Northwest Courts. Construction is proceeding in the Downtown Justice Court facility to add the West Phoenix Court and upon completion, three courts will be located in this facility. In May 2000, the Board of Supervisors approved an agreement with the City of Mesa to build a four court downtown building. In the capital budget for FY 2000-01, there are funds allocated for the Tempe and Northwest co-location facilities. Also, to reduce the difficulty of working between multiple sites, video conferencing continues to be used, including an additional investment of \$150,000 in this fiscal year.

#### **Implement Differentiated Case Management**

The Master Plan was predicated upon the average length of stay in adult jail not exceeding 20.9 days, and a key determinant of that statistic is case processing time. While there are projects that employ differentiated case management (such as Early Disposition Court, see below), there are numerous other efforts underway that achieve the same goals. Superior Court has implemented substantial changes to case flow management, such as reassigning casework between commissioners and judges and co-locating downtown criminal divisions, in order to allow more time each day to process trials. Changes are in place for all downtown divisions, and are being implemented at Southeast. Other improvements include expanding the Initial Appearance Court proceedings to 24-hours, adding criminal court divisions, and altering the arrangement of division groupings.

Resource needs related to these initiatives total \$3.7 million and have been addressed by contributions from the general fund as well as State Supreme Court grant funds, e.g., Fill the Gap and Case Processing Assistance Fund (CPAF). Related funding support in the budget for FY 2000-01 includes \$1,024,183 for a new jury management information system (\$307,255 from the general fund and \$716,928 from jail tax funds), \$200,000 reserved for court reporters' compensation and \$100,000 reserved for court interpreters.

#### Consolidate Criminal Divisions To A Common Location

While the criminal divisions at the downtown facilities have been co-located in the upper floors of the Central Court Building, moving the Southeast criminal divisions to downtown has not been pursued. Other initiatives underway may help address challenges caused by dispersed facilities.

#### **Expand Pretrial Release Supervision**

The recommended improvements have been largely implemented and are significant contributors to reducing the pretrial population in jail. In FY 1998-99, Phase I efforts were funded, including 10 additional positions, space build-out, drug testing and treatment, 50 units of electronic monitoring, and the bail matrix reevaluation study (total investment of \$938,378). Subsequent improvements funded in FY 1999-00 included 4 additional staff and 50 additional units of electronic monitoring, totaling \$293,434.

In FY 1999-00, a study was conducted relating to Pretrial Service operations and an additional \$130,274 was added to the Pretrial Services budget (\$66,699 from the general fund for staffing 2 positions and \$63,575 from jail tax funding for one-time costs). In total, \$1,362,086 has been added to the Pretrial Services budget over the past two fiscal years with the operating costs being supported by general fund contributions.

#### **Enhance Substance Abuse Evaluation and Programming**

After considerable study among related departments, improvements in this area began in fiscal year 1999-2000. A Reach-Out program was instituted, where Adult Probation assesses sentenced individuals to differentiate the particular substance abuse treatment necessary for an individual. A total of \$202,875 was provided for that effort last year. Additionally, \$1 million has been set aside in the FY 2000-01 budget to fund some direct treatment activity, as well as a focused effort to identify and link with treatment those inmates who abuse substances and are seriously mentally ill.

#### **Expand Drug Court**

The Early Disposition Court was initiated in November of 1997 as a "one-stop-shop" for low level felony charges related to drug offenses, and has been expanded to include cases dealing with welfare fraud. This Court has been highly successful at expediting case processing and is being expanded to the Southeast complex. Space build-out needs required for this expansion were funded during FY 1998-99 and 1999-00. In the budget for FY 2000-01, staffing and related costs for implementing an Early Disposition Court at Southeast are funded by state grant allocations for the County Attorney, Indigent Representation, Superior Court, and Adult Probation.

#### **Expand Community Based Programs For Juveniles**

After investigating current efforts and successful models for crime prevention, \$250,000 has been allocated in each fiscal year to support preventing juvenile delinquency, which has resulted in a reduction in referrals from the targeted areas. During FY 1999-00 and for 2000-01, additional investments have been made available specifically for truancy prevention. Electronic monitoring has been employed and proved effective (\$150,309 in FY1999-00) with drug diversion activities also initiated (\$66,620) and augmented by department dollars (for testing, parenting classes, cognitive education). The Court has also increased the number of participants in juvenile drug court with assistance of grant dollars. In addition, a grant has been awarded from the Parents Commission to expand an early intervention program with juveniles and families in the schools. The budget for FY 2000-01 includes \$111,377 from the general fund, matched with fees, to initiate a family mediation and crisis intervention program that was noted in the Master Plan as an appropriate alternative to detention.

#### **Superior Court**

As noted in previous sections, there are considerable efforts underway within the criminal department of Superior Court, to streamline case processing and expedite case disposition. The following summarizes accomplishments from the past year on 21 major initiatives.

- Quad A pilot Morning Calendar re-engineering and re-structuring project. Implementation, with minor changes, was completed department-wide as of 7/26/99 in all downtown quads. Southeast facility implementation was accomplished as of the May 2000 judicial rotation.
- Since July's department-wide implementation of the Quad A pilot and other changes, morning calendars have been ending much earlier. Trials are starting in all downtown criminal divisions by 10:30 a.m. each day.

  Restructure has resulted in at least six additional hours per week available for trial in each criminal division.
- Restructure and co-location of Quads was completed with the May 1999 rotation. All downtown quads are now situated on the top five floors of the Central Court Building. This reduces waiting time for lawyers, judges and staff.
- Oversight of Case Transfer is ongoing. Far fewer cases are now going to Case Transfer; the monthly average is 25 compared to 75 prior to restructuring. More importantly, cases no longer languish in Case Transfer awaiting trial which, often times, occurred months later.
- Aggressive backlog reduction efforts. Three Special Assignment/Criminal Department judges are devoted exclusively to this effort. Screening and case re-assignment originally focused on cases over 300 days old. On March 1, cases at 270 days were included and on April 16, 240-day cases were added. The plan is to continue re-allocating older cases to these three divisions from Criminal Department judges, specifically targeting those cases in excess of 150 days in age.
- Quad Coordinator positions. Five positions have been filled as of February 2000. Training in Criminal Department procedures is on-going. All criminal case transfers are now handled through the Quad coordinators.
- Support plea cut-off dates to coincide with earlier initial pretrial conferences. This work is ongoing. The plea cut-off is at the time of initial pretrial conference setting, currently 56 days after a not guilty arraignment for most types of criminal cases.
- Expand Early Disposition Court (EDC). EDC has been expanded to the Southeast facility as of April 2000.
- Utilize settlement conferences. Fifteen Superior Court judges currently preside over settlement conferences, involving approximately 175 cases per month. Success rates in these conferences average about 65-75%.
- Pre-select juries for short Case Transfer trials and evaluate process. This initiative is not yet implemented. All or substantially all cases are being placed with trial judges. "Unplaced cases" now result mostly from pleas in other cases, allowing the original judges to try them.

- Eliminate not guilty arraignments. Idea is still under consideration.
- Improve presentence report process. Implementation of an automation solution is targeted by end of calendar year 2000, using MEEDS software to enable transmission of notice to Adult Probation from the courtroom.
- Bindover efficiency program. Discussions continue with lower courts to resolve issues.
- Expedite mental health screens. Fast track and expedited processes are in place. Forensic Services Unit is currently undergoing an operational review.
- Y2K LEJIS to CMS conversion. This conversion is complete. Follow-up is scheduled for expansion of statistical reporting requirements, with initial plans to expand system case and defendant tracking capabilities.
- Increase/improve statistical and analytical reporting. There is improvement in and expansion of the type and frequency of data produced, including improved case tracking and active pending criminal case inventories, and calendar case aging. Some CMS report data is now electronically transferred to court personnel, allowing for more detailed analysis of criminal case information.
- Implement "conflict free" attorney scheduling. Software programming and process modifications are underway to improve data transmission into schedules.
- Develop/refine aged case reports. These reports now exist, resulting in improved case tracking of active pending case inventories. Criminal case age reports are produced monthly listing active pending cases by division and by Quad. Reports are also distributed to individual divisions on a monthly basis.
- Develop Integrated Criminal Justice Information System (ICJIS). This is a county-wide effort which began in February 1999 (see detailed update under Proposition 400 section, above). A governance structure is complete, an information technology director is in place, and a business integration team has been formed and meets regularly. Project managers have yet to be chosen.
- Implement/expand video projects. This will be coordinated with development of the new jail facility.
- Implement electronic monitoring. The first 50 units were purchased in 1999 and another 50 units budgeted for 2000. The program is in its early stages, and program use by criminal bench judges has been modest.
- Review/reevaluate bail matrix. A new matrix has been designed. Implementation will follow a review by criminal justice partners.
- Revised Motion to Continue process. Effective July 2000, all motions filed on downtown criminal cases for trial continuances of more than five working days, and/or those that have already been granted a first continuance, will be assigned to a continuance panel of judges for a ruling. If an oral argument is requested, the attorneys must be prepared to present the argument as soon as the following afternoon from when the motion is filed. It is hoped the implementation of this revised continuance process will eliminate, or at least reduce, time lags in criminal case processing.

## **Capital Improvement Projects Strategies**

#### **Criminal Justice**

Projected expenditures for FY 1999-2000 were \$33,000,000, or 59% Criminal Justice Facilities capital budget. Project status at the end of FY 1999-2000 was as follows:

Lower Buckeye Jail: Design

Fourth Avenue Jail: Design

Jackson Street Parking Structure: Construction

Juvenile Facilities: Design

#### **General Government Facilities**

The capital project plan spans several years. Each project undergoes the following phases: Justification; Conceptual; Design; Construction; and Occupancy. At the end of FY 1999-00, General Fund projects were primarily in the justification or conceptual phase with the design phase beginning on the Medical Examiner Facility/Administrative Parking Garage, and the Jackson Street Parking Garage/Clerk of the Court Service Center.

Compared to actual expenditures, last year's capital budget was ambitious. Of the \$27,989,000 budgeted for General Government projects in FY 1999-2000, \$6,455,000 was anticipated to be spent by the start of FY 2000-01. Complications associated with land acquisition, unforeseen requirements concerning public notification and

participation, and changes in strategies contributed to the delays. For instance, the original downtown records storage was going to be accomplished through the purchase of a warehouse. The transaction did not take place and the project became a part of the Jackson Street Parking Garage project. Another change was the Medical Examiner Facility formerly slated to be part of the Jackson Street Parking Garage had to be relocated to the new Administration Building Parking structure.

#### Maricopa Integrated Health Systems

During FY 1999-2000, the concept for a Multi-Purpose building on the MMC campus underwent in-depth consideration and has changed from the original proposal. This concept for this project originally comprised both Public Health and MIHS projects. The Public Health portion is listed in the FY 2000-01 plan as the Public Health Facility. The MIHS portion of the project continued with completion of a master plan and the conceptual phase for two distinct projects, one for the Comprehensive Health Care Clinic and one for the Maricopa Medical Center. Indepth planning and design is now in progress for each of these.

#### **Flood Control District**

During fiscal year 1999 - 2000 the Flood Control District of Maricopa County continued to accomplish its mission of reducing the risks of flood loss; minimizing the impacts of floods on human safety, health, and welfare; and restoring and preserving the natural and beneficial values served by floodplains. As a result, the Flood Control District of Maricopa County expended \$\$61,408,000 on forty-six capital improvement projects.

As the fiscal year progressed, the Flood Control District worked on a total of forty-six capital improvement projects. Twenty-four projects were started in FY 1999 - 2000, five of which were completed within the fiscal year, and nineteen of which will be completed in subsequent fiscal years. Four capital improvement projects were finished that had been started in previous fiscal years, and work continued on eighteen capital improvement projects which were started in previous fiscal years, and will be finished in future ones.

In the area of being more cost effective and efficient, the Flood Control District has generated \$2,611,000 in additional revenues from land sales and leases, and saved about \$31,000,000 in construction costs by partnering and cost-sharing. Detailed design review, close coordination with project partners and in-house construction management limited the amount of changes orders on construction projects to \$679,355 or 0.99% of total construction costs. The Flood Control District also saved \$661,916 in labor costs by using inmate labor from the Arizona Department of Corrections.

In recognition of its excellence, the Flood Control District received several awards in fiscal year 1999 - 2000. The District, the City of Glendale, and the D. H. Blatner Construction Company won the National Association of Contractors' Marvin Black Award for Partnering for their collaborative efforts on the Skunk Creek Channel Improvements construction project; and the Chief Engineer and General Manager of the Flood Control District was awarded the Desert Peaks 2000 award for Regional Excellence by the Maricopa Association of Governments.

The Flood Control District developed a computer program using GIS and aerial photography which shows the floodplain status of a given property in Maricopa County. The program was successfully tested by over 500 people at the Phoenix Civic Center's Home and Builder's Show. It will be placed shortly on the Flood Control District's web site for public use.

The Flood Control District provides additional services to other County departments and the community by being an authorized test site for examinations administered by the National Institute for Certification in Engineering Technologies (NICET) and the National Contract Managers Association (NCMA).

#### **Department of Transportation**

In fiscal year 1999-2000, The Maricopa County Department of Transportation (MCDOT) in its role as a regional leader in transportation continued its long standing commitment to customer service in meeting the transportation needs of the citizens of Maricopa County. Total Transportation Improvement Program expenditures in FY 1999-2000 were \$59,369,471. For the year a total of 10 projects were completed and 14 more are under construction. During the year 15 projects were bid, 13 designs were completed, 12 new designs started, and 8 preliminary engineering studies completed. Included in the accomplishments:

- A new five lane bridge over the Salt River at 51<sup>st</sup> Avenue able to withstand flooding from a 100 year storm event.
- Three new safer intersections on 99th Avenue for residents of the Sun City area.
- Over \$1 Million in construction costs saved by forming a partnership with the Flood Control District and the City of Goodyear for a joint Estrella Parkway Bullard Wash project.
- 5 projects were accelerated in their schedule to take advantage of partnership and funding opportunities.
- Received over \$9.1 Million in additional funding for projects by actively seeking federal grants and forming local partnerships.
- Held 47 public meetings and events where 3,518 citizens were able to provide their input on projects being planned and under design as part of the Transportation Improvement Program.
- Continued the application of advanced technologies to enhance the transportation systems management capabilities of the region.

## **Community Services Strategies**

#### **Community Service Agency**

Managed the Radical Change Committee and helped to implement a variety of its recommendations. Provided oversight to the Planning Department while Director was on leave and supported their relocation. Continued to develop synergy among the seven departments in the constellation resulting in better communication and cooperation on projects and issues.

#### **Community Development**

Community Development provided oversight to Community Development Block Grant (CDBG) activities within the Urban County. The United States Department of Housing and Urban Development (HUD) funds the CDBG. The incorporated and unincorporated communities of the Urban County are not eligible to receive CDBG funding except through the County. Community Development requires these communities to provide in-kind administration effort for the CDBG activities. For FY 1999 – 2000, Urban County CDBG expenditures were \$3,197,814.27

Community Development, designated as the lead agency for the Maricopa HOME Consortium, continued to provide leadership and administrative oversight for the HOME Consortium. The HOME Consortium is a voluntary association of governments for the purpose of being eligible to receive federal HOME funds from (HUD). The County's partners are the communities of Chandler, Gilbert, Glendale, Mesa, Peoria, Scottsdale, and Tempe. The Consortium receives approximately \$4 million of HUD HOME Program funding annually for the creation of affordable permanent housing for low to moderate-income residents. Without this partnership, the individual members of the Consortium are not eligible for HOME Program funding. Administrative tasks and costs are fairly divided among the communities and the lead agency as outlined in the individual Intergovernmental Agreements forming the Consortium. The County receives 4% of each community's grant for providing overall administration and oversight. For FY 1999 – 2000, HOME Program expenditures were \$3,746757.66.

#### **Housing**

In May 2000, the Housing Department received word from the State that it was successful in its competitive application for State tax-credit funding to build 120 apartment homes in Avondale, on County owned land. These are the replacement units for 79 public housing units that were demolished in May 1999 for the City of Avondale's Economic Development activities. In addition, our properties have undergone significant modernization activities and our prior year's grants were closed according to schedule. We are now ahead in our modernization grant's administration. HUD has not yet released Management scores for the prior year, however it is anticipated that last year's score of 84.75% will be topped. Electronic accuracy reporting rates to HUD increased by 8%, emotional commitment opportunities for staff increased by 3% and 14 million in funding was renewed for existing programs. Prior audit findings have been cleared and the department plans to receive an additional \$500,000 to fund resident involvement activities. Customer service surveys resulted in increased training for staff. Overall, the Housing Department achieved its goals as identified last year and has embarked on its strategic plan to increase the supply of affordable housing in the County.

#### **Library District**

The Library District was able to increase service to meet customer needs and was able to stay within the current tax rate. The new building for the Fountain Hills Library is under construction and the final IGA and lease will be presented for Board approval prior to the new building being opened in February/March of 2001. As a result of a change in management in the City of Surprise, the Northwest Regional Library was put on hold until a new City Manager was hired. The new City Manager began work and discussions have begun to review the concept of a NWRL to be located in a building to be constructed by the City of Surprise.

#### **Parks & Recreation**

Produced over 75% of operating budget from non-general fund revenues, while increasing programs, events and park attendance. Initiated Trails Commission and provide management to it. Also working with State Parks and the Town of Cave Creek, have managed the acquisition and potential management of the Spur Cross Ranch.

#### **Planning & Development**

The Planning and Development Department began implementation of their Business/Strategic Plan in FY 98-99. This Plan identified the following major areas: One Stop Shop Strategy, Organizational Structure, Strategic Planning, Financial, Employee and Human Resources, Technology, and Location. Many accomplishments were achieved in implementing all areas of the Business/Strategic Plan. It is important to note that these achievements were made in a year of unprecedented work volume for the department. During the past fiscal year nearly 14,000 permits were filed with this department, a 40% increase over anticipated levels. Despite the obvious impacts of this workload, the department achieved the following accomplishments outlined in the Plan:

#### One Stop Shop Strategy

This strategy emphasized addressing customer concerns related to obtaining permits at the county. Customer concerns that have been addressed over the past year include providing adequate free customer parking and reducing the amount of time customers spend waiting to receive service to 15 minutes (below the department's target of 30 minutes).

As the designated lead agency to implement the One Stop Shop Program (other participating departments include MCDOT, the Flood Control District, Environmental Services, and the Assessor's Office), the department assumed a number of responsibilities to ensure success of the program. Some of the most significant of these responsibilities have included implementation of a unified permit software system to be utilized by all One Stop Shop departments and providing the one point of customer service interface on a variety of development-related permits and applications.

#### Organizational Structure

The department's Business/Strategic Plan outlined a new organizational structure for the department. The focus of this organizational change was to assist in meeting demands of the new One Stop Shop Program. The areas of the department which relate to accepting applications, distributing applications, addressing, building and zoning plan review, and inspections have been restructured into 3 divisions – customer service, plan review and inspections. The Code Enforcement and Technology functions of the department now report to the Director, as does the newly-created Financial Services Division.

#### Strategic Planning

Several strategic planning issues were identified to streamline processes and improve service to the customer. Those strategic planning activities achieved during the fiscal year include developing a structure for a comprehensive development code which would include all county regulations that

might impact the development of a piece of property. The department also successfully prepared a new reengineered set of Addressing Regulations that were adopted by the Board of Supervisors.

#### **Financial**

At the cornerstone of the One Stop Shop concept was the idea that customer permitting and process fees should directly go to providing customer service. In order to accomplish this, the department was established as a Special Revenue Fund. A Financial Services Division has been created within the department to accommodate this change. The conversion from previous financial processes to new automated systems is well underway. All of the department's revenue collection has now been fully integrated into the new uniform permitting system.

#### **Employee and Human Resources**

Retaining qualified staff members has been a primary issue to the customers of the Planning and Development Department who have found that experienced staff members provide a higher level of customer service. Work has begun to develop new job descriptions and market comparisons have been conducted to create a market range plan. The development of a department training policy and training program is ongoing. All of these efforts are in place to address retention and training issues within the department.

#### Technology

Although not specifically addressed by the Business/Strategic Plan, new advances in technology have made the One Stop Shop concept a reality. In addition to the implementation of a uniform permitting system, developmental work on field computers and interactive voice response systems are also on-going. Permitting system training manuals have been developed, generated and will be updated as required

#### Location

During FY 98-99 the Planning and Development Department completed the monumental task of re-location from 14,000 square feet of space at the downtown County Administration Building to 30,000 square feet at 411 North Central. This move was completed with no interruption of service. Efforts to locate additional satellite offices to better serve the departments' customers are anticipated to begin this fiscal year.

#### **Public Fiduciary**

The office productivity continued to improve in the last year:

- Revenue collection increased 15%.
- Timeliness in court filings was 97.55% with an error rate of less than 1%.
- Gainsharing Program has resulted in increased revenues of \$254,000 in the last two years.
- Overall customer satisfaction rating for the office exceeds 92%.

#### **Stadium District**

Through the Stadium District's industry awareness campaign, the Stadium District increased the number of non-baseball events and activities by 29% during fiscal year 2000. These events generated \$545,000 revenue for the District. The District has continued to reduce operating costs, as well as, enter into revenue generating contracts. One example is the Chilled Water Service Agreement between AZPB FM Limited Partnership and Northwind Phoenix, LLC, allowing them the right to utilize excess chilling capacity for commercial and government buildings in downtown Phoenix. This contract will increase revenue to the District by \$50,000 per year, beginning in fiscal year 2002.

## **Community Health Strategies**

#### **Health and Human Services Constellation**

- Environmental Health and Public Health have strengthened their relationship surrounding Food Borne issues and air pollution.
- Correctional Health Services, Environmental Services, and Public Health have worked closely during the past year with the Sheriff's office to improve the physical environment in the jail, and assure that food outbreaks of the type that occurred in September 1999 do not recur. The constellation partners are also addressing the problems found during this past NCCHC accreditation review to make sure that they are resolved.
- Working with Human Services, Bill Scalzo, and HUD, the Constellation has helped the County become an active participant in the MAG Continuum of Care Committee to assure that the needs of homeless in Maricopa County are served as well as possible. This process is beginning to bear fruit at the Federal, State, County, City and local service system level, hopefully resulting in a process in this region that will address the many causes of homelessness and find solutions to them so that the number of persons living on our streets will diminish over time, and the services available to them will increase.
- Constellation members is the continuing support of Animal Control by Public Health and Environmental Services to assure that the handling of pets and strays in this region are continually improving, and that the numbers of animals euthenized per capita continues to decline.

#### **Animal Control**

- Promoting dog licensing ACS contracted with over 90 veterinarians and several PETsMART stores to sell county dog licenses. These outlets are freely promoted by ACS through the County's unique program called PETS911 (www.1888pets911.org). Citizens enter their zip code at either the PETS911 phone matrix or at the mirrored website and they are directed to the closest location to their home to obtain a license.
- Conducting rabies vaccination clinics ACS conducted 2 rabies vaccination clinics in FY00. The clinics were held in combination with off-site adoption events. As Maricopa County becomes a more urban community, vaccination clinics draw fewer people than when we were a more rural community. To compensate for this societal change, ACS partners with over 90 veterinarians and several PETsMART stores to provide rabies vaccinations and dog licensing throughout Maricopa County seven days a week. These outlets can be found at the County's PETS911 website and mirrored phone matrix (www.1888pets911.org). ACS is investigating partnering with local veterinarians to provide more clinics in the outlying areas of the county in FY01.
- Investigating and processing all reported animal bites ACS redesigned the phone matrix and expanded the Call Center hours by 22% early in the fiscal year to centralize and enhance the Departments' ability to receive bite reports. Adding additional phone staff reduced abandoned calls by 40% with a commensurate decrease in waiting time to report the 6506 bites recorded in fiscal year 1999-00. Over 200 human exposures to wild animals (bats, coyotes, skunks, etc.) were investigated with ACS providing direction for rabies prophylaxis. ACS partnered with the Department of Public Health Services to standardize animal inflicted injury report forms achieving consistency with national standards.
- Enforcing animal control ordinances in Maricopa County and all contract cities and towns Thirty field officers provided animal control services to the entirety of Maricopa County with the exception of Fountain Hills and Mesa. Service is provided from 7:00 a.m. to 10:00 p.m. with emergency response from 10:00 p.m to 7:00 a.m. ACS officers issued 3,292 citations, 12,911 license violation warnings, ran 49,101 activities, and impounded 27,206 animals. They assisted local police with 2,345 calls. In addition, decades-old deficit-based IGAs were cancelled, and new IGAS put in place for FY01.

#### **Correctional Health**

- Accreditation, Licensing and Regulatory Status Maintained NCCHC accreditation status for CY1999; negotiated settlement agreement with U.S. Department of Justice and completed a medical settlement plan; maintained all health care service delivery sites licensed; participated in internal audit of department administrative procedures
- Patient and Employee Satisfaction Completed quarterly measures of inpatient psychiatric unit patient satisfaction levels in compliance with Arnold v. Sarn; bench-marked outpatient satisfaction levels; conducted employee satisfaction survey. Implemented bi-lingual pay policy, cleaned and repainted clinics, intensified nurse recruitment efforts to decrease overtime, increase use of accruals as recommended by Deloitte Touche study. Pay levels, increases remain primary employee issue.
- Health Care Service Delivery Reduced appointment wait times for dental services from four weeks to ten days; implemented Special Needs Treatment Planning for chronic conditions; developed chronic condition guidelines for providers; automated pharmacy services, enabling expanded keep-on-person program to reduce costs and improve medication administration; installed medical records file system to achieve more efficient filing and retrieval of inactive records required to assure continuity of care with persons re-entering jails; assisted MCSO to plan and design medical facilities in two new jails and a clinic for Tents inmates; Assisted MCSO with facility remodel projects to address ADA, patient care and confidentiality concerns, the expansion of infirmary isolation rooms will decrease hospitalization costs for contagious tuberculosis; new exam rooms in housing units will enhance patient access to care. Increased number of receiving screenings conducted by CHS staff from 0 to 50% plus at FYE.
- Management Tools and Resources Improved controls for payments to contract and temporary staff; linked unit managers on-line with medical supply purchases and budget expenditure status; coordinated installation of JMS linkage with MIHS 24-hour authorization team to improve collection rate from municipalities for outside services to inmates.
- Collaboration with Community Agencies Collaborated with Adult Probation for inmates' early release to Elsinore Transitional Living Center; initiated case management of HIV+ patients including discharge planning linkages with McDowell Clinic, community organizations and AHCCCS eligibility determination process for improved continuity of care. Strengthened linkages with County Counsel and Risk Management to reduce risk and liability; collaborated with Department of Finance and County Counsel to establish municipal responsibility for specialty medical care and to facilitate payments to MIHS. Maintained affiliations with

educational institutions (Phoenix College, Midwestern University) to obtain medical records interns, physician assistant rotations.

FY 99-00 Performance Measures (Actual)

Medical encounters	44,603
Nursing encounters	146,700
Psychiatric encounters	13,369
Counseling encounters	11,110
Dental encounters	10,208
X-ray	4,186
Prescriptions dispensed	179,164
Average daily census	6,660

#### **Environmental Services**

- Insuring that food in eating and drinking establishments are protected from contamination
- Enforcing general sanitation requirements at public establishments

Environmental Health personnel inspect food facilities and enforce general sanitation requirements in accordance with Maricopa County Environmental Health Code regulations to protect and improve the quality of life in Maricopa County. In fiscal year 2000, Environmental Services performed 39,909 food inspections and 364 foodborne illness investigations to ensure food safety. Additionally, 80,995 general sanitation inspections occurred. Environmental Health Specialists inspected 1,805 day care homes, 2,193 special event food booths, 727 trailer parks, 3,780 mobile food units, 267 pet shops and 18,617 swimming pools.

Working hand-in-hand with the State, cities, towns and industry in the Valley to reduce air pollution

Environmental Services, the Environmental Protection Agency, Maricopa County Association of Governments, and the Arizona Department of Environmental Quality have been setting the long-range direction for clean air in Maricopa County.

Environmental Services adopted 11 Air Quality Rules following 14 public comment sessions. Industry attended over 7 workshops pertaining to permit completion and regulatory issues. Additionally, the Department initiated 21 stakeholder meetings and 4 public hearings on revisions to the Air Pollution Control Regulations.

In a joint venture between industry, Environmental Services and the public 2,598 residential gas polluting lawnmowers, and 515 pieces of handheld equipment were turned in for electric non-polluting replacement. Additionally, commercial units (780 mowers and 563 handheld pieces) were exchanged in a similar program. Another endeavor between industry, government and the public, the Voluntary Vehicle Repair and Retrofit Program, repaired 1,112 vehicles and retrofitted 22.

Environmental Services Small Business Assistance Website was readily accessed by the public. Over 117,042 internet pages totaling more than 646,342 hits of current air quality information was processed.

Insuring that water supplies throughout the County are safe to drink

Environmental Services performed 106 drinking water system inspections, 48 drinking water operational plan reviews and approved 608 wells to insure potable water supplies are safe for consumption.

The Department continues to implement drinking water regulations that are approved and adopted by the Maricopa County Board of Supervisors. On February 16, 2000, the Board approved Chapter V Environmental Health Code revisions as a reflection to recent State Code changes.

Enforcing proper sewage disposal requirements

Environmental Services conducted 5,177 septic system inspections, 39 wastewater treatment plant reviews, 46 wastewater treatment operational/maintenance inspections, and inspected 215 non-hazardous liquid waste hauler inspections to enforce sewage disposal regulations.

Preventing vector borne diseases through insect and rodent eradication

Vector Control staff responded to 2,399 complaints of mosquito, fly, and non-native rat infestations in the 1999-2000 fiscal year. Additionally, 69,183 acres were treated for adult mosquitoes, and 22,575 known culex beading sites were inspected and/or treated.

#### **Human Services**

Help individuals, children, and families enhance their economic, social and physical well being by:

- Improving living conditions for low-income individuals and families through emergency rent/mortgage assistance, eviction prevention, weatherization programs, utility assistance and increased access to community resources.
- 6,872 households were served through our emergency homeless and prevention program, with \$1,487,070 paid to provide assistance with emergency rent and mortgage payments, as well as utility deposits.
- The number of low-income households provided weatherization and emergency utility repairs/replacements increased to 235, which is 107% of our annual objective. 5,569 households were provided essential life-saving utility assistance in FY00, representing 125% of our annual objective and an increase of 1,100 households over FY99.
- Increasing access to employment, medical and social services for low-income, elderly and disabled individuals.
- Our Special Transportation Program (STS) has assisted with 63,143 employment-related trips (252% of our annual objective).
- The number of non-employment trips, which includes medical, social and related trips for the elderly, totaled 101,549, a slight decrease from FY99.
- The number of home delivered meals to homebound individuals totaled 116,712.
- Providing employers with a qualified and professional workforce.
- Assisting job seekers with employment and career planning by providing resources, educational courses and the programs they require to obtain employment.
- With the assistance of the 480 employers participating in the Workforce Development programs, 5,849 individuals have utilized our Workforce Center services, which include employment and career planning, links to resources, and educational courses such as computer training and resume writing.
- 218 adult program participants (Job Training Partnership Act JTPA) were placed in jobs at an average wage of \$9.03 per hour (116% of the annual objective).
- 270 JTPA dislocated worker participants were placed in jobs at salaries averaging 96% of their pre-program wage.
- Providing comprehensive educational, health and social services to low-income children (ages 0-5) and their families.
- Over the last fiscal year, 2359 children were served by our Head Start program and 133 in Early Head Start.
- 202 of the Head Start children and 33 infant/toddlers in Early Head Start have a certified disability.
- Throughout the fiscal year, the Education Division developed 10 new collaborative partnerships with local, public and private entities.
- 95% of the families who sought services obtained assistance, which met our annual objective.
- Enhancing parenting skills and increasing parental involvement in childrens' educational, social and physical development.
- Our Education Division works diligently to include parents in all aspects of the program, from serving as members of the Head Start Policy Committee and Council, volunteering in the classrooms to parent workshops and encouraging parent participation through the one-on-one efforts of our Early Head Start program.

#### **Medical Examiner**

- PROGRESS ON NEW OME FACILITY: During FY 99-00 the Stichler Group was selected as the architectural firm to oversee the new Forensic Science Center project and the final site selection was made. A space plan and conceptual design were completed and final detailed plans for the new facility are being prepared. Completion of the new facility is targeted for the summer of FY 02.
- TEMPORARY OFFICE EXPANSION SITE: A three unit modular trailer was installed and occupied across the street from the main office to provide space for office staff and additional doctors' offices until the new facility if completed.
- HIRING OF NEW MEDICAL EXAMINERS: Four new forensic pathologists were hired in the last quarter of the fiscal year to replace two pathologists who resigned and fill two new positions. Once all the new doctors have

- begun working, the caseload per doctor will drop below the national maximum of 450 cases annually for the first time in the recent history of this office.
- WORKLOAD ANALYSIS FOR STRATEGIC PLANNING: A workload analysis was conducted and ten year workload and staffing projections were completed. The projections will be used to update the 3 Year Strategic Plan and establish priorities for future budget issues.
- COMPLETION OF Y2K TECHNOLOGY AND EQUIPMENT PROJECTS: Upgraded pentium personal computers were installed and Windows Office 97 software was installed. The DOS based case tracking software was upgraded to Windows based software, requiring over 30,000 records to be converted and all staff to be trained to use the new system. The toxicology laboratory introduced new technology with the replacement of an RIA Gamma counter with an ELISA plate reader.
- EQUIPMENT IMPROVEMENTS: We continue to be on target with our equipment replacement plan. An HPLC and SPE Robotic Sampler were purchased and installed in our toxicology laboratory. The HPLC will reduce the number of outside lab referrals and the SPE Robotic Sampler is expected to reduce the number of failed test samples. Purchase and delivery was completed for three new vans with a customized hydraulic system in the back. This doubled the storage capacity of each van from two to four per trip.
- CASE RECORDS IMPROVEMENTS: The case records stored on-site were centralized and secured in one records room and an inventory was completed. Twenty years of case records stored off site were recalled, consolidated, rearranged and inventoried before being returned to storage. This drastically reduced the number of boxes in storage and will allow older case records to be located much more quickly.

#### **Public Health**

- The total number of infectious disease investigations for FY 99/00 was 3,277. The Department plans to increase this number next year with new staff to control ever-increasing cases of infectious diseases.
- The Immunization Program saw 83,322 clients during the year. It also established a clinic dedicated to immunizing children aged five and under, and their siblings. This strategy should help reduce the number of school-aged children needing immunizations later in life.
- 833 homeless clients were enrolled in AHCCCS during the fiscal year. The program exceeded its goal by almost 5%. The program is currently working with the Department of Medical Eligibility to employ more eligible workers for the next fiscal year.
- The Emergency Management Task force has been meeting every month. Departments are now working on job descriptions for the positions that would be needed in an emergency response situation.
- Reimbursement to grocers for redeemed food drafts was \$37,220,330 this year.
- There were 513 bicycle helmets distributed and 937 car seats checked during the fiscal year.
- Tobacco use and cessation programs reached over 430,000 students.
- Approximately 70 Public Health employees moved into the Grunow Building in May 2000. The FRC approved building a new facility for public health and environmental services. Formal space programming for this facility is in progress.

## **Maricopa Integrated Health System Strategies**

MIHS recognizes as one of its core beliefs that consistent and periodic strategic planning, if approached effectively and with precision, will promote a collective focus within the organization towards accomplishing identified critical business priorities. Fueled by the efforts of a multidisciplinary team of internal and external stakeholders, MIHS engages in an annual strategic planning process designed to establish a Strategic Management Plan for the upcoming fiscal year. MIHS Administration, playing a key role in formulating the Strategic Priorities for MIHS, is tasked with the important responsibility of ensuring that the key initiatives contained within the plan are accomplished. Maricopa Integrated Health System's FY00 Strategic Plan set ambitious goals to achieve new standards in key priority areas, including service line development and enhancement; quality; membership; patient service volumes and revenue; employee satisfaction; alignment with physicians; and customer service.

A closer look at key statistical outcomes indicators and the aforementioned Strategic Priorities reveals that FY00 was truly a banner year for Maricopa Integrated Health System. Statistical highlights of FY00 are impressive, as reflected in the sampling of indicators shared below.

- Net income approaching \$18 million for FY00; up \$3.5 million (24%) from net income of \$14.5 million posted in FY99
- A Maricopa Medical Center Average Daily (Inpatient) Census averaging 280 patients per day for FY00; up 3.7% from 270 patients per day in FY99
- Newborn births totaling 4,729 for FY00; up 747 births (18.8%) from 3,982 births in FY99
- Annual cumulative member months in MIHS' 5 major healthplan products (Maricopa Health Plan, Maricopa Long Term Care Plan, KidsCare, Maricopa Senior Select Plan and HealthSelect) of 529,962 for FY00; up 42,396 (8.7%) from 487,566 annual member months in FY99

Contributing to the impressive growth MIHS achieved during FY00 were the efforts of management, physicians and staff who stayed focused on the priorities that were identified within the FY00 Strategic Management Plan.

#### Service Line Development and Enhancement

Addressing key service line development and enhancement initiatives in the areas of geriatrics, women's and children's services, key medical and surgical support services and the attainment of Burn Center Verification by the American College of Surgeons provided MIHS the ability to improve the depth of services it provides the community and grow membership and patient services volume.

#### Quality

Strides in the area of Quality have resulted in improved efficiencies, outcomes and perceptions of MIHS. Management and staff are being equipped with the tools necessary to practice quality via the successful implementation of Continuous Quality Improvement training program administered by skilled MIHS Quality/Risk Management Department staff members.

#### **Membership**

Service, benefit design, premium cost, network expansion and enhanced marketing, outreach and enrollment initiatives positioned MIHS to attract and retain membership in its health plan products as evidenced in the significant growth realized in membership levels in MIHS Health Plans.

#### **Employee Satisfaction**

MIHS continues its evolution towards becoming the "workplace of choice" by offering competitive wages, training, benefits and career growth opportunities for staff. A formal Compensation Plan and the development of creative recruitment and retention strategies, including the use of Employee Satisfaction Survey instruments to provide feedback on the impressions employees have of MIHS, have positively positioned the System to compete for employee resources.

#### **Alignment Of Physicians**

The alignment of goals and enhanced working relationships between MIHS and MedPro on multiple levels signify that the relationship between MIHS and MedPro has never been stronger.

#### **Customer Service**

The implementation of a Customer Service training program for management and staff and the development and implementation of Patient Satisfaction Survey instruments to measure and monitor progress has the organization on course to be the "Provider of Choice" for the community.

The accomplishments made throughout the year related to the Strategic Priorities set forth in the FY00 Strategic Management Plan and overall results as a Health System signify the completion of a successful strategic planning cycle for MIHS.

## **Employee and Human Resource Strategies**

#### 1999-2000 - A Year In Review

As Maricopa County leaders prepared for the turn of the century, internal and external workforce issues continued to emerge. With low unemployment and the shortage of skilled workers, new and more assertive recruitment strategies have emerged. The strong economy has continued the compensation strategy begun in 1997-98. As market-based entry salaries and equity adjustments for continuing employees have been processed, many departments and the County overall have seen a decrease in turnover. Other components of total compensation -- employee health and dental benefits, incentives, spot awards, personal and sick leave and employee and development and education, continue to require creativity and organizational flexibility in order to compete for and retain employees.

#### Recruitment

Maricopa County's recruitment strategy remains grounded in the belief that an optimal recruitment finds the balance between a flexible, timely process and the need to ensure the recruitment process for classified employees is open and competitive. During FY 99/00, Human Resources staff continued to demonstrate their ongoing commitment to providing exceptional customer service as the number of requisitions and individual positions again rose to the highest number ever. The number of days it took to compile lists of eligible candidates ("certification lists") increased only minimally over the preceding year. However, the effects of the tight labor market reduced the number of positions filled as Maricopa County competed with other employers.

FY	# REQS	# POS	# DAYS to	# POS	# DAYS to
			1st CERT	FILLED	EFF DATE
99/00	3396	6358	10.23	2629	34.70
98/99	3154	5835	9.40	2649	33.81
97/98	2911	5144	8.66	2283	34.69
96/97	2712	4869.5	10.78	2387	40.63
95/96	1853	3304	16.34	2244	51.68
94/95	2074	3507	15.58	1512	54.72

Other business objectives reflected in the 99/00 Business Plan were successfully accomplished:

- An expanded resource directory of "non-traditional" staffing sources
- An expanded catalog of employment advertising options for departments
- Investigation, and implementation of, "on-the-spot" testing for support staff and Sheriff's Deputy applicants.

#### Total Compensation - Pay

Maricopa County's compensation plan is a unique hybrid of a private sector-like "broadband" plan and a more typical governmental classification strategy. The system is based on three fundamental concepts: (1) Department management should have a range of discretion to assign a position title and make compensation decisions for those positions, subject to established market ranges; (2) All increases in pay must be supported both by the department's current year and annualized budget; and (3) All pay increases must be justified by the individual's performance and represent a reasonable career progression through the market range for that job.

Based on current market data, the average salary is approximately 92% of the average market midpoint, indicating that we are approaching the results of our five year strategy of having an average salary within 5% of the average market midpoint. This is the ultimate indication of the effectiveness of the compensation budget issues of the past three years.

New market ranges continue to be established based on analysis of the competitive market as well as updates of ranges already established.

- The salary advancement process had been revised and streamlined.
- A two-tiered multi-lingual language differential was implemented during FY00 to recognize and compensate employees who are regularly required to use a second language during the course of the their jobs. A certification process was begun in June for the second level of the differential.
- Incentive Awards were presented to 3,602 employees at the end of the fiscal year, totaling \$3,162,094, and paid for through salary savings achieved during the year.

#### Total Compensation - Benefits

While salaries are improving, it has been critical to balance the funding of those with the need for remaining competitive in employee benefits. Surging health care insurance costs required health plan design changes in order to renew the CIGNA contract for 2001. The County rebalanced its contribution level and committed to paying 95% of premium for employees and 71% of premium for their families. Other supplemental benefits are being sought to allow employee flexibility in choosing their benefit package.

#### **Employee Relations**

Human Resources continues to consult with its customer departments and employees on matters relating to the Maricopa County Employee and Law Enforcement Officer's Merit Systems. The formal rules provide merit system covered employees a means to appeal a suspension, demotion, or dismissal. Employee Relations staff have continued to counsel and advise departments and employees on matters relating to these issues. In partnership with departments, Human Resources is committed to educate management and supervisors on the options they have in coaching in order to alter or correct employee behaviors to minimize the need for formal discipline. These proactive efforts have resulted in the number of appeals filed to remain constant in FY00.

#### **Employee Development**

Professional development of employees is an integral commitment to employees as expressed in the values of Maricopa County's Stewardship Statement. During FY2000, employee development opportunities have continued to include:

- 2,643 employees enrolled in 364 different courses offered through the Employee Course Catalog and Calendar.
- 238 supervisors, managers and directors participated in the Maricopa County Management Institute, a two level learning program.
- 475 employees enrolled in 1,157 accredited, job-related courses, totaling \$701,960 through use of the Tuition Reimbursement policy.
- On-site educational opportunities for employees in collaboration with local colleges and universities.

## **Efficiency Strategies**

#### **Crime Reduction**

In order to reduce vandalism, property and auto thefts at county facilities, the Protective Services Division of Facilities Management has and will continue to expand its training in loss prevention and workplace violence to other county departments and departmental staff. Over the last fiscal year FMD trained 7 different departments and 1 outside organization on Work Place Violence & Loss Prevention. In addition to training other departments in this field, Facilities Management is improving its in-house officer training programs to include AZ POST courses offered by the Maricopa County Attorney's Office. In the past fiscal year FMD personnel attended 3 AZ POST classes with 17 officers being trained. In addition 33 officers attended Fire Arms Judgmental Training (FATS) offered by the Maricopa County Sheriff's Office. Training program enhancements also included developing inhouse certification programs for training. This provided the mechanism for 21 officers to be certified through the National Rifle Association Training Program and 16 officers to be certified through the State of Arizona Concealed Weapons Program.

In an effort to increase employee and visitor safety, incidents on County property are being tracked and trended. The information is being used for staffing adjustments and to provide a more aggressive patrol technique including reinstatement of the downtown bike patrols. This increased vigilance has aided in a 58% reduction in reported incidents in the downtown campus areas during FY1999-00.

Upgrading the CCTV systems for the downtown Administration Building and Jefferson Garage is currently underway and when completed will result in enhanced security for those who work at these locations. The department is also instituting more in-house handling of alarm monitoring services that were previously monitored by contract vendors. To date eleven separate off-site departmental alarm systems have been redirected to FMD's downtown digital alarm receiver, saving the taxpayers approximately \$7900.00/year in alarm monitoring fees. The objective of this program is to save taxpayers funds while having a more efficient response to burglar and panic alarms.

#### **Aperture: Facilities Tracking Program**

The Aperture program is being implemented to assist the Facilities Management Department in tracking all County facilities. The vision is to graphically record all buildings and the occupant load of that building on computer. This will allow the various division's of FMD to quickly locate plans of buildings, identify what department is currently assigned to that building, the quantity of offices and workstations, major mechanical and electrical equipment that serves the building and identify major maintenance or preventive maintenance items that need to be addressed. This will enhance FMD's ability to communicate critical facilities information to executive management quickly and clearly. The program will assist in the management of County assets by providing various management levels with dependable asset information. The Planning Division will use this program to maximize the use of space by analyzing a department's space occupancy and usage, and will be used in the development of FMD's portion of the County's Central Service Cost Allocation. In the future it is planned to put the program on the intranet to allow department heads to view their work areas to assist them in considering possible employee relocations within their own area when considering better department efficiency.

#### **Accounts Payable/Procurement Improvements**

In an effort to reduce the increased administrative work load associated with the county's commitment to eliminating deferred maintenance and the implementation of the County's Five Year Capital Improvement Plan FMD has sought ways to absorb the new administrative tasks with existing personnel. One method of reducing the paperwork, associated with procurement and payables, has been the implementation of the p-card program. During the last Fiscal Year Facilities Management has worked with Materials Management to train and certify over 50 trades and administrative staff members in CAPA rules. These staff members were then issued p-cards to transact small dollars purchases from contract and non-contract vendors. This program has grown from a low of 60 transactions per month to a new average of over 250 per month or 3,000 annually. In addition we have expanded the program to pay over 170 utility accounts each month. This implementation has been a success by eliminating hundreds of purchase order and payable documents, which translates into a more efficient processing of transactions.

Another major benefit to the program is that it has given field staff the proper training and authority to procure small dollar purchases when their job sites are not in close proximity to contract vendors. Prior to implementing this process field personnel were restricted to purchasing from contract vendors, which resulted in the loss of direct labor hours and an increase in non-productive travel time. Through regular monitoring, the program has proven to be a great benefit to the department, our customers and taxpayers by empowering individuals with a tool to complete jobs in a cost effective manner while lowering administrative costs to taxpayers.

Over the course of the next fiscal year FMD will look to new areas to expand the program in an effort to keep administrative processing costs down and provide more funding for direct services.

#### **Preventive Maintenance**

Over the course of the last fiscal year Facilities Management has worked to develop and implement a new preventive maintenance program. The objective of the program is to improve productivity by reducing equipment downtime, preserving County assets, and extending the useful service life of building systems. The organizational structure of the preventive maintenance program was established by integrating the philosophies of our benchmarking survey participants. This organizational structure includes preventive, proactive and predictive maintenance organization. The advance technologies that are being incorporated in the preventative maintenance program are the result of many hours of examination of information obtained through on-site visits and collaboration with public and private benchmarking participants, such as, Arizona Public Service Company, Arizona State University, Intel Corporation and Motorola. The necessary resources of equipment, personnel, and training have been obtained with the support of the Board of Supervisor's for the implementation of infrared

thermography technology. A comparative analysis of modern technologies and O&M maintenance needs demonstrated infrared testing to be most efficient process available. The existing software maintenance management system has been adapted to initiate the workflow process for preventive maintenance work orders.

#### **Utility Consumption/ Electric Industry Deregulation**

During fiscal year 1999-00 an energy-savings performance contract was approved and initiated. The energy service company that was selected will retrofit nearly 3 million square feet of County buildings with \$3 million in energy-saving retrofits, including new lighting and heating and cooling equipment.

Improvements will be completed during fiscal year 2000-01 and will decrease County energy and water costs by approximately 6.25% of the 1999 level, or \$500,000 annually. The cost of the program has been financed, and the debt service will be paid from the utility budget savings until the debt is retired in ten years.

An agreement with a private vendor to provide chilled water to the new County Downtown Jail and Administration buildings is near completion. Cooling water will be piped from a central plant at Bank One Ballpark to the new County facilities. It is estimated that the County will save \$800,000 in cooling costs annually for these two new facilities. Twenty-five percent, or \$200,000, of the savings will be in electrical cost savings. The remaining \$600,000 in savings will be in capital and operations & maintenance areas.

A utility bill monitoring database system was implemented in fiscal year 1999-00 and will continue to be improved during the next fiscal year to detect unusual consumption or billing errors in County utility accounts. It will also serve as the data warehouse to quickly and efficiently produce consumption and cost reports. The County Energy Engineer will continue to monitor new County construction designs for minimum energy and water efficiency standards, and will seek out further energy-efficiency retrofit options in existing County facilities.

The state of electric deregulation in Arizona will continue to be monitored for savings opportunities. At present there is little competition between energy providers, and therefore minimal opportunity for savings. This may change over time however, and the County will be prepared by gathering electrical load-shape data and by possessing a template RFP ready to be issued.

The County will continue to collaborate regarding energy efficiency issues with the U.S. Environmental Protection Agency through our partnership in the Energy Star Buildings program and with city governments in Maricopa County through participation in the Municipal Energy Alliance.

## Legislative Strategies

Last year at this time, we reported that one of the most critical issues for Maricopa County, and for all of our state's counties, was the pursuit of an appropriate share of the over \$3 billion national tobacco litigation settlement money Arizona is in the process of receiving. After almost two years, this major public policy issue is still ongoing and remains in the forefront of supervisorial priorities. Counties have, since territorial days, borne most of the costs for indigent health care. Tobacco settlement monies are intended, in part, as reimbursement of historical costs expended to treat smoking-related illnesses over decades. Clearly, counties' damages were an integral part of the state's lawsuit against tobacco manufacturers and thus counties are entitled to a substantial portion of these monies. Counties continue to pursue a dual-track strategy of negotiating with state leadership for their proportionate shares while preserving all possible future legal options in this matter, as well.

With the exception of resolution of the tobacco issue, Maricopa County succeeded in gaining passage of every bill on the priority list of state legislative issues approved by the Board of Supervisors in December 1999. These included making important changes to the laws governing county expenditure limits; seeking further reforms to the present flawed system whereby private hospitals are reimbursed by counties for residual indigent medical care; receiving state money to continue the very successful voluntary vehicle retrofit and repair program; making needed changes relating to the issuance of air quality permits; making changes to the statutes governing county animal control and rabies vaccinations; gaining expanded authority with regard to counties' sale of items; and taking advantage of technological advancements through the use of digitized documents and storage. In addition, a number of extremely unfavorable legislative proposals which would have eliminated or reduced existing sources of revenue for counties, or eroded local power and control, were defeated.

In the Federal arena, Maricopa County, for the first time in the county's history, retained professional legislative representation in Washington, D.C., in order to pursue the county's legislative and strategic interests at the

federal level. As the nation's sixth largest county, it was more than time to take this major step in becoming more aggressive in identifying and pursuing grant and appropriation opportunities, and addressing federal issues with potential impact on local governments. This investment of dollars in a federal firm has already begun to pay dividends in terms of early and successful resolution of the issue of EPA sanctions of the Phoenix metropolitan area over air quality, and also in the area of obtaining federal appropriations and grant monies for Maricopa County departments. There are two significant federal appropriations requests pending, one for Safe Schools funding and another for the Maricopa Integrated Health System, to assist with a major and much-needed renovation project. The grant projects include the Bulletproof Vest Partnership, Justice Funding Equity, the State Alien Assistance Program, Local Law Enforcement Block Grant, and Juvenile Accountability Incentive Block Grant.

# Organization Position

## Risks and Opportunities

Again, Maricopa County was named the fastest growing county in the nation. The continued strength in the local and national economy has provided exceptional growth and has allowed us to keep pace with the enormous service demands that our high growth county requires. A major highlight of this year has been bond rating agency upgrades by Fitch IBCA, and Moody's Investor Service. With these upgrades we now have received the highest rating ever achieved by Maricopa County. These recent upgrades are testament to our continued financial health.

#### Risks

#### Population Growth

Again, Maricopa County's population has grown more than any other County in the nation in the past year. In the last decade the County's growth has been higher than national average. Currently, Maricopa County, Arizona is the 4th most populous county in the nation, with a population of 2,954,157 as of May 30, 2000. This represents a 2.5% increase over fiscal year 1999. This continues to place a strain on the area's infrastructure and the increased demands that will be placed upon providing public services.

#### **Demand For More Services**

As is discussed above, population growth, demographic shifts (including immigration factors), business and residential needs, and certain economic variables result in additional need for services provided by the County. The Maricopa County Board of Supervisors controls little of the revenue streams that fund service within the County. The only funding source that the governing board has limited control over is the property tax rate/levy. The Board of Supervisors' has set a policy direction to keep the overall property tax rate flat or lower than the current rate. This informal policy requires the government to prioritize and limit new funding and new services that the community sometimes expects.

#### Adult And Juvenile Detention Populations Growing

The average daily population for both the adult and juvenile population has been a concern. While the average daily population in the adult facilities has grown substantially over the past few years, growth actually declined over the past year. The average daily population for adult is estimated to be 6,552 in 2000 in a facility with a capacity of 5,300 beds. Growth in the adult jail is expected to decrease slightly (3%), but the facilities are 24% over capacity.

The juvenile detention facilities FY 1999-00 daily population of 395 is 9% higher than FY 1998-99 daily population of 363. The facilities' original design capacity for 277 juvenile detainees has been increased by 80 beds or 29%. Due to increased daily detention population, the facilities are now 11% over capacity. A new facility is planned, the Lower Buckeye Jail, which will include a 504-cell juvenile remand facility to handle over-capacity. Through additional capacity and re-structuring of operations, juvenile detention populations can be managed during FY 2000-01.

FY 1999-00	Detention Population w/out Additional 80 Beds	Detention Population with Additional 80 Beds
Cap	277	357
Actual	395	395
% Over(+) /		
Under (-)	43%	11%
Cap		

#### **Escalating Health Care Costs**

Maricopa County has two major functional responsibilities, Justice and Law Enforcement and Health Care. Therefore, the County must monitor all elements of the health care equation. Maricopa County is a health care provider through our Integrated Health System, which includes the Maricopa Medical Center (hospital). In addition, the Public Health Department provides immunizations and other preventive services. Maricopa County contributes tax dollars to the State of Arizona for Acute Care (AHCCCS), Long-Term Care (ALTCS) and the Seriously Mentally III.

We also provide the eligibility function for entrance into the AHCCCS program and are liable for residual (Pre-AHCCCS) costs with all County hospitals for emergent care. This occurs if the County is not able to enroll an eligibly indigent in AHCCCS within 48 hour of notification. In 1999-00, Maricopa County paid over \$9.85 million in outside hospital Pre-AHCCCS costs to non-county owned facilities, and another \$6.60 million to Maricopa Medical Center for these expenses. These costs are expected to continue to grow at a fast pace, outstripping revenue streams. In an effort to better control costs, the County plans to outsource the management of the department to a health care management company. The transition to a privatized management team is expected to occur in the second guarter of the fiscal year.

The County must be concerned about the impact of health care on its employees and their families. The benefit package offered by the County to its employees is continuously being monitored costs and being evaluated against other options. In 1997-98, Maricopa County reduced the number of choices from five insurance providers to two insurance providers to consolidate and lower costs for the taxpayer and employees. As we reach the end of our contract with our current health benefit providers, we will continue to look for cost effective solutions to this issue.

#### **Environmental Issues**

Maricopa County continues to experience air quality problems with three major air pollutants: Carbon Monoxide (CO), Particulates (PM10), and Ozone (O3). Improving and maintaining the quality of life in Maricopa County becomes more challenging as the population continues to increase. Poor air quality (e.g. excessive carbon monoxide, particulates and ozone) impacts sensitive populations. Those affected include children, the elderly, pregnant women, and those members of the general population with pulmonary and cardiovascular problems. The Federal Government currently designates Maricopa County as "Serious" due to the concentrations of the three major air pollutants measured in the air. On the positive side, the metropolitan area has not violated the federal standards for CO since January 1996 or O3 since July 1996. As a result, Maricopa County is assisting in the preparation of a 10-year Maintenance Plan and Request for Re-designation to attainment for each of these two pollutants in 2000 and 2001. However, the area continues to violate the PM10 standard and experienced the imposition of the first sanction for failing to meet Clean Air Act timelines. The first sanction consisted of "2 to 1" offsets applied to major new sources. Under this sanction, a proposed industrial facility must reduce two tons of particulate pollution elsewhere in our air shed for each ton of new particulate pollution it will release. Maricopa County worked with the Maricopa Association of Governments and the Arizona Department of Environmental Quality to revise the proposed particulate plan and resubmitted it in February 2000. EPA proposed approval of the revised plan and stayed the sanctions in April. Maricopa County will continue to address any future deficiencies EPA identifies as soon as possible in order to avoid the re-imposition of sanctions. A second federal sanction imposes the withholding of highway funds. This sanction is particularly onerous for a high growth area such as Maricopa County and to be avoided at all costs.

Possible drinking water contamination is a public concern. Retrofit of water systems previously serving as conveyances of potable water to systems conveying reclaimed water can lead to increased health risks where systems are not designed and functioning properly. Engineering plan review of proposed water and wastewater treatment facilities and systems and planned reuse systems coupled with on-going operational inspection of these

systems and diligent monitoring of water quality, in accordance with the Maricopa County Environmental Health Code, are proactive means of protecting the public health.

Improper design and operation of wetlands and habitat restoration projects can lead to increased risks of contracting an insect vectored disease such as one of the strains of Encephalitis. Additionally, areas where water accumulates can provide a breeding area environment for mosquitoes. In accordance with the Maricopa County Environmental Health Code, proactive steps to reduce health risks from vector-borne diseases include elimination of breeding areas, monitoring of potential breeding areas and application of proper insect controls when necessary.

#### Legislative Changes And Mandates

As an arm of state government, Maricopa County's services are primarily in support of mandates given to us by the State of Arizona and the Federal Government. Often times, these mandates come without the associated funding to perform the mandate. Because raising revenues is quite limited in non-chartered county, changes that affect the tax code, mostly property tax assessment values, have a significant impact on our fiscal health. Maricopa County is at risk for legislative and initiative changes. In the recent past, attempts to eliminate the vehicle license tax have been undertaken. Since the County General Fund receives over \$90 million in state-shared vehicle license tax, this would be a fiscal disaster. We will continue to monitor such activity.

#### Internet Sales

Increasing internet retail sales could affect the County's State-Shared Sales Tax growth. Internet retail sales are forecasted to reach \$249.6 million in calendar year 2000. This level of internet sales will result in the loss of tax collections that would otherwise have been captured if these purchases were made in Arizona stores. Statewide, nearly \$12.5 million in revenue will be lost, of which around \$1 million would have been distributed to Maricopa County. While the impact is relatively minor now, it could become more dramatic if internet sales continue to accelerate. There is no way to re-capture these lost revenues in the foreseeable future, since a moratorium on internet taxation has been imposed by Congress. Our economist will closely monitor this important trend.

#### **Expenditure Limitation**

In 1979 Arizona voters amended the Constitution by enacting an expenditure limit for local governments. It sets real limits on the expenditure growth for local jurisdictions (cities and counties). Local governments can only increase spending by the growth in population and inflation in a given year. It can be overridden with a vote of the people.

In recent years, Maricopa County has gotten very close to our expenditure limitation. Despite the facts that operating expenditures are growing at a rate lower than what is allowable. This is due to a number of factors. First, the County's policy of utilizing cash for capital improvements, whenever possible, to avoid debt and the interest cost incurred. Although this strategy makes sound business sense, the expenditure limit does not allow this expense to be excludable, even though debt on capital items and improvements are excludable.

Second, Maricopa County has had a strategy to utilize users fees whenever possible to avoid drawing on local tax sources to support growth. Unfortunately, user fees are not an excludable expenditure category. For example, the Maricopa Integrated Health System (MIHS) which operates our county hospital, clinics and health plans is working diligently to bring in paying clients. This is a logical and needed growth area for our health system, which will help support the indigent care being provided. However, these paying, none indigent customers and their associated costs also are subject to the expenditure limitation restrictions. This problem will pose a major risk to the County in future years.

#### **Income Tax Elimination Initiative**

The November General Election has an initiative on the ballot which would eliminate the statewide income tax. Although Maricopa County does not share in the revenue stream, if the State of Arizona faced elimination of this tax, other state-shared revenues that the County partakes in might be at risk.

#### **Opportunities**

Some of the same factors which pose risks also present opportunities, as listed below. The County has already acknowledged many of these and incorporated them into our business plan.

#### Various Revenue Enhancement Activities

Seeking to develop new revenue streams is a continuing focus for Maricopa County. Over the past couple of years we have seen significant progress in this area. Recently the Planning and Development department became a special revenue fund and eliminated all need for general fund dollars. This occurred as a result of a user fee study, which resulted in an increase in fees that was endorsed by their customers. Similar activities are occurring the Health System, the Stadium, Library and Flood Control Districts, and the Judicial Branch.

In Animal Control, partnerships with the cities and town within our borders are expected to create a new way of funding in the future. The old and antiquated fee structure will be replaced with a new and better-devised system that will ensure that cities pay for the services they wish to receive from this county department. If our collaboration efforts are successful, improved services and new Animal Control shelters and adoption centers will be the result in years to come.

#### **Population Growth**

This factor has been presented as both a risk and an opportunity. As discussed earlier, the risk associated with a growing population is directly related to the ability to meet the growing service needs of the community. Opportunities are clearly created when tax dollars generated from the increased population outweigh the expenses of providing additional services. Therefore, the age composition of future valley residents is very important. For example, although people between the age of 20 and 34 tend to spend more of their disposable income than any other age group, they tend to rent rather than buy their homes. On the other hand, people over 50 years of age tend to buy homes and other large items, also increasing revenues generated by sales tax and property tax. Currently, the largest proportion of the population is between the ages of 20 and 49. By 2005, the largest age category will be residents between the ages of 50 – 65. This opportunity may boost the housing industry in the future, and generate strong sales and property tax receipts.

#### Regional Cooperation

The problems of incorporated and unincorporated areas are not contained within boundaries or city limits. Issues such as transportation, open space, air and water quality, flood control, planning and community development, health care, technological infrastructure, economic development, emergency management, and even administrative service delivery all have significant regional implications for coordination and efficiencies. Fortunately, within the last ten years, the Phoenix metropolitan area has done a better job of elevating a number of concerns to the regional level for cooperative resolution.

One example of Maricopa County and other local municipalities working cooperatively is in Telecommunications. The County and the cities of Phoenix, Mesa and Scottsdale were concerned about how we were going to handle our growing requirement to support wireless radios for police, fire and sheriff communications, as well as non-public safety departments. Each of these municipalities had been assigned specific frequencies for their own radio users. The initial way in which these frequencies were assigned was not efficient. The county approached the cities with a plan to 'repack' /redistribute all of the frequencies belonging to the cities and county. Although it would require work and costs by many of the cities and the county, everyone agreed that it would be worth the effort. All parties will benefit because they will all eventually be able to handle more radio communications. We have begun the long process associated with this reallocation which will give each municipality a greater potential for keeping abreast of growth.

#### Open Space

The County has begun to take a great interest in the open space issues that face our community. On February 21, 2000 the Board of Supervisors announced the formation of the Maricopa County Trails Commission and the County's plan to form a regional trail system. It will connect the County park system with other valley recreation corridors and will help preserve open space in the region.

In addition, Maricopa County will partner with the State of Arizona and the City of Cave Creek to preserve Spur Cross Ranch. This riparian area is very unique for Maricopa County and will be a precious resource for future generations. The partnership is an important step forward to developing collaborative efforts that result in great benefits for the citizens.

#### **Health Care District**

The Maricopa County Health and Hospital Board and the Board of Supervisors are planning to discuss the creation of a Health Care District that would allow greater autonomy for Maricopa Integrated Health System. This governance change would require new legislation to be approved by the Arizona State Legislature. Although there are obstacles to overcome to achieve this result, the payoff would be great. First, the system would most

likely be exempt from the expenditure limit (discussed in the risks) thereby allowing them to grow their business like other health care providers. Second, partnerships that are so necessary in the health care industry could be pursued. Finally, new procurement and employment rules could be established to ensure that the disadvantages that currently exist would be replaced with comparable practices to other private systems.

## Weaknesses, Strengths and Trends

#### Weaknesses

#### Revenue Base

Over the last ten years, tax code and statutory changes at the State level in property assessments have had an adverse affect on County revenue growth. In addition, legislation has been introduced to reduce the Auto License taxes. A diminishing of the revenue base may affect the County's ability to maintain a stable property tax rate or provide needed services in future years. The County will continue to lobby for revenue stabilization or neutral legislative actions involving our local state-shared revenues. The state income tax initiative, discussed above, could also have a devastating impact on our revenue base in the future.

#### Organizational Structure Of The County

The organizational structure of the County incorporates the competing interests of elected and Board-appointed officials, which does not always lend itself well to implementing and supporting cohesive strategies for financial control and service delivery. County Administration is implementing Managing for Results and Budgeting for Results. This initiative will ensure that taxpayers are receiving the services that are expected at the least possible cost. This initiative must progress in order to ensure that the County is providing quality public services at the lowest cost to the taxpayer. Thankfully, most elected and appointed officials have embraced this new paradigm and are participating in the program that the Board of Supervisors has endorsed.

#### Aging Facilities And Equipment

Although the County still has old facilities for many of our operations, the County is replacing and restoring facilities each year. In the 2000-01 budget, there is over \$297.6 million for the Capital Improvement Program and another \$24.3 million in major maintenance funding. This weakness is less of a concern with each year.

#### **Strengths**

#### Management Team

The Board of Supervisors has put great confidence in the County Administrative Officer and his success record, joining forces to change government and update policies and procedures. The County Administrative Officer has developed a very strong team of appointed executives for Maricopa County. This team of professionals has been innovative, entrepreneurial and open to different approaches and criticism. Most of our Elected Row Officers have been supportive as well, and have very professional, efficient and effective operations. This is a strength that cannot be understated.

#### Political Will

The Board of Supervisors has clearly expressed its commitment to finding rational and proactive ways to sort through difficult decisions. The Board of Supervisors has also resolved to keep the community at large informed and has sought external expert advice. The Citizens Jail Oversight Committee is an example of the Board's desire to keep the public at the forefront of policy issues. (This committee will oversee the disbursement of a temporary sales tax that will fund adult and juvenile detention facilities.) The Board of Supervisors has also endorsed our Managing for Results initiative and the expanded Internet solutions to governmental information and services.

#### Distinctions Earned In Service Delivery

Maricopa County continually tries to develop new and innovative ideas of service delivery for its citizens. This year we were recognized by many organizations for our efforts in the delivery of these services. Here are just a few distinctions that Maricopa County has received.

- The Assessor's Office received a NACo Achievement Award for an informative video that explained the "Notice of Value" that was sent to property owners. This video has broadcasted on a government cable channel and at our six customer service centers.
- The Victim Witness Division of the County Attorneys office has received appreciation from Mother's Against Drunk Drivers and Parents of Murdered Children for their outstanding community service.

The Arizona Supreme Court Chief Justice acknowledged the Early Disposition Court as being a court that has improved service to the community. The EDC provides parties in simple drug possession cases an opportunity to resolve cases more quickly than through the regular court process.

#### Strategic Plan

As part of our integrated Managing for Results initiative, strategic planning will become a countywide phenomenon. All departments will be required to develop strategic and business plans to meet their specific needs and to tie the planning process to budget decisions. In addition, the corporate-wide strategic plan will be updated to ensure alignment and to capitalize on our new business model of Planning for Results. The appointed executive team will develop this corporate plan and present it for ratification by the Board of Supervisors.

#### Managing for Results

Utilization of performance measurement and accountability is an ever-increasing public sector trend that is taking hold around the nation and the world. Federal, state and local governments are utilizing these techniques to ensure quality service delivery for the least cost. Here at Maricopa County, Managing for Results is becoming a reality and is a major initiative that is underway in all departments. By November of 2000, new strategic and business plans will be developed and approved. The 2001-02 budget will utilize performance measurement and results measures to allocate resources and to make decisions. A database of our performance measures is being developed and phase one will be available in November 2000. Our performance information will be posted to our website and highlighted for our citizens. This is expected to be one of our greatest strengths in the future.

#### Fiscal Year 2000-01 Budget

On June 22, 2000, the Board of Supervisors approved the 2000-01 budget. This sound financial plan highlights the successes that have been achieved in Maricopa County over the past five years. The budget topped \$2.0 billion for the first time, and has over \$297.6 million for Capital Improvement Projects (CIP). The operating increase was 3.4%, which is a very low growth rate for the fastest growing County in the nation. It confirms our belief that we are continuing to provide more efficient services to the clients we serve and the taxpayers.

In addition, Budgeting for Results began during 2000-01 budget cycle. Departments are becoming more aware of the outcomes produced by the resources that they receive. Budget decisions are now based on available data and performance measures on a more consistent basis.

#### Financial Strength

Maricopa County received two major upgrades from the rating agencies in 2000. Fitch IBCA and Moody's

One measure of financial performance is the credit rating analysis and reports that are issued to the general public and investors. In April, Fitch IBCA assigned an "AA" rating to Maricopa County's general obligation debt. Fitch noted that the rating was based on a record of strong economic growth and diversification, successful management reforms and the County's modest debt. This "AA" rating follows two successive upgrades from other agencies and is the highest the County has ever received. These upgrades will benefit the citizens of Maricopa County by reducing the cost of future borrowings through lower interest costs. County management is actively pursuing re-evaluation from the other two rating agencies.

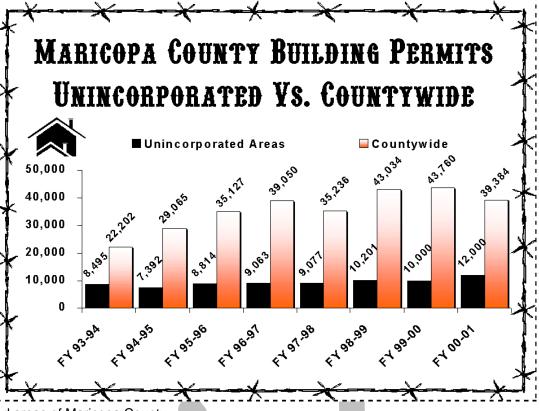
#### **Trends**

#### **Economic Outlook**

Maricopa County's economy is strong, and is expected to continue to grow and flourish in the next several years. Housing starts, unemployment figures, and revenue projections all appear to show continued growth. However, the growth is slowing toward an average growth level, and the boom that we have been experiencing for the last 4 – 5 years is moving toward an end. This trend should be monitored, as it will affect on our financial performance and ability to rebuild our ailing infrastructure.

#### **Housing Starts**

Single family housing starts in Maricopa County hit their highest level ever, at 43,034 in FY 1998-99, and are expected to top that at 43,760 in FY 1999-00, as shown on the chart at right. Although single family housing starts predicted to are remain strong in the unincorporated areas of the County, a slowing in the incorporated areas is forecast for FY 2000-01. Permits are estimated to decline by 10.0% to 39,384 in FY 2000-01. It is likely that we have seen the peak in the current



cycle for the incorporated areas of Maricopa County.

#### **Unemployment Statistics**

Maricopa County's unemployment rate has generally been consistently below the state and national average. As of March 2000, the unemployment rate for Maricopa County was 2.3% compared to 3.9% for Arizona and 4.1% nationally. This statistic makes Maricopa County a good place to live, and attracts more residents to the area. Employers have continued to move to our County, in part, due to the population growth, and cost of living. This trend is expected to continue.

# Financial Strategies

As Maricopa County's financial condition continues to improve, the following strategies will help solidify the gains achieved over the past few years.

## **Broadening Management Authority and Accountability**

Maricopa County will work to move financial management activities down to the lowest management level. The vast majority of participants in the Maricopa County Management Institute's Supervisors' School routinely indicate that budgeting is not only their least favorite task, but also their least important. This response is not surprising, because traditionally most County departments have centralized their financial administration through a single staff person or unit, all too often leaving line managers and supervisors disconnected from the process. Unfortunately, day-to-day operational decision-making can then exclude, or not fully consider, budgetary and financial impacts. Under these circumstances, the organization as a whole can develop unhealthy and distorted attitudes about spending and use of funds.

Financial authority and accountability needs to be broadened and pushed down to lower levels of management in order to continue improving the County's use of taxpayer resources to provide service. The first step will be to provide greater access to the County's budget, financial and human resource systems. Management and supervisory training, including the Supervisors' School, will also need to be augmented to provide more emphasis on day-to-day financial management and budgetary skills.

## Financial Reporting and Analysis

The Department of Finance will continue to issue its monthly financial report to County Management, as well as provide any specific reporting and/or analysis upon request. For fiscal year 2000-01, we plan to re-design the County's monthly financial report to include expanded financial information.

In the past, the financial reporting system reported all activity at the organization level the transaction was recorded at, but only reported budgetary information at the highest roll up level of an organization. For fiscal year 2000-01, the financial reporting system has been prepared to load and report budget information at all levels. This will provide departments with more meaningful information to manage their budget performance. In fiscal year 1999-00, a procedure to centrally notify and coordinate unfavorable budget variances with OMB, Finance and the applicable department was implemented. This process has assisted the County in managing budget performance and will be enhanced in fiscal year 2000-01.

The use of the County's Intranet report distribution tool (Report.Web) has increased to over 250 users. At this time, virtually no hardcopy monthly reports are distributed to county departments as the reporting information is being managed electronically. We have expanded the Excel spreadsheet functionality of the software and this has provided departments greater ability to manage their financial reporting needs. We hope to further expand these capabilities by the review and possible implementation of "Advantage Info". Advantage Info is a report-writer tool that was designed specifically for our financial accounting system.

The County is currently conducting a comprehensive review of how it accounts for Grants, Contracts, and Capital Projects. In addition to these initiatives, we are reviewing the chart of accounts and developing the accounting structure to manage the County's performance measure initiative.

## **Capital Management**

The County is embarking on a comprehensive capital improvement plan. The plan will be financed through selling debt at competitive rates and a structured repayment schedule that aligns with the County's current budget and forecasted resources. These projects will include among other things, a new administration building, a Public Health Facility, Clerk of the Court Service Center, Medical Examiner Facility, and several co-located Justice Courts.

## **Cash Management**

The Department of Finance monitors the county's overall cash needs on a daily, monthly and on an annual basis. We forecast the County's cash flow as part of the overall budgeting process and determine if short-term borrowing is necessary. The County did not utilize any short-term borrowing in Fiscal Year 1999-00. We do not anticipate the need for short-term borrowing in Fiscal Year 2000-01. We will continue to maintain a line of credit with our servicing bank, but do not anticipate using it.

#### Month-End And Year-end Close

The Department of Finance closes each monthly accounting period on the third business day of the following month. Financial reports are available on the Electronic Business Center (EBC) on the next business day. The online availability of these reports will promote efficiency and better use of resources. The fiscal year is closed on the last day of July and the Comprehensive Annual Financial Report is issued by the end of October. Our goal is to provide timely financial information, while maintaining accuracy and completeness.

## **Countywide Financial Procedures**

The Department of Finance has an internal financial procedure manual, which provides guidance to Department of Finance staff on the various financial activities, and transactions that occur during the course of the year. This procedure manual is an electronic document that allows all staff to have instant access to the most recent changes to procedures. There are also more specific financial manuals including a grant manual, a property tax manual, a debt manual, a fixed assets manual, a cost allocation manual, and an accounts payable manual. In addition to the continual refinement of these manuals, the Department of Finance developed training courses that are available to all County employees through the quarterly class catalogue.

#### **Control Self-Assessment**

The concept of Control Self Assessment (CSA) was successfully introduced to Maricopa County last year when the Department of Finance and Internal Audit partnered to develop the County's first CSA workshop. The seminar, "Control Self Assessment for Employees with Cash Handling Responsibilities", instructed employees in the basics of effective cash handling controls. In addition, County employees from 36 departments were given the opportunity to evaluate their cash handling procedures and, if necessary, make changes based on what they had learned. CSA is conducted within a structured environment and allows management and/or work teams directly responsible for a business function to:

- participate in the assessment of internal control in their department;
- understand and evaluate the risks inherent to their business processes:
- develop action plans to increase the likelihood of achieving the department's business goals.

CSA improves the business environment by developing an awareness of department objectives at all levels of the organization; and, by emphasizing the role of internal control in achieving goals. The CSA concept will be utilized this year in sessions designed to educate County employees on the requirements of effective contract management. Internal Audit and Materials Management are partnering to develop and conduct workshops that will allow County departments to review their system of administering and monitoring contracts, evaluate the effectiveness of their current methodology, and develop action plans to implement any enhancements deemed necessary.

#### **Electronic Commerce**

The Departments of Finance, Chief Information Officer and Materials Management are developing plans and budgets for implementation of an electronic commerce application. Maricopa County wants to take advantage of new opportunities offered by the Internet and the explosion in electronic commerce technologies. It would be designed to allow the County to automate many of the processes in its procurement function using the Internet. The selected application must interface with the current County central financial system and any future central financial system installed, and must be compatible with the County's purchasing card program. The strategy will provide general direction and resource requirements. The benefits of electronic commerce include:

- reduced transaction costs and delivery times;
- increased leverage with suppliers;
- more efficient management and control over operational resources;
- enables employees to be the best at serving their customers; and
- delivery of information and services to citizens and businesses at work, at home, and in the community.

#### **Financial Forecast**

#### **Executive Summary**

#### **General Assumptions**

This forecast provides a conservative estimate of the County's fiscal condition through the next ten years given realistic economic forecasts, current Board policies and existing laws. The forecast does not incorporate anticipated policy changes or spending priorities. The forecast is based on the following assumptions:

- The Maricopa Integrated Health System will continue to operate as a part of County government...
- The policy of avoiding use of the voter-approved jail excise tax for ongoing operating costs will continue.
- General Fund surpluses, if any will be reserved to repay debt used to complete the current capital improvement program (CIP) for general government facilities.

#### Overall Fiscal Position

The overall forecast is based on econometric forecasts of major revenues and demographic/economic cost drivers developed for Maricopa County by the consulting firm of Elliott D. Pollack and Company. In keeping with conservative planning practices, forecast information is provided to the County under both "most likely" and "pessimistic" scenarios; a "high" scenario is not considered. The key issues in the latest forecast update are the jail and juvenile detention program, the impact of escalating costs for indigent health care, and funding requirements for the CIP. A ten-year forecast horizon is used to assess the impact of the expiration of the jail tax, which is limited to nine years or \$900 million in total collections.

The Most Likely scenario continues to indicate that Maricopa County will be able to absorb the full cost of operating new jail and juvenile detention facilities in the General Fund, with an increasing net surplus. Annual revenue growth ranges from 5% to 9% during the next five years, while expenditures and fund transfers increase from 4% to 8% during the same period. In the Pessimistic scenario, General Fund revenue growth rates are lower while expenditures increase, leaving smaller surpluses. In this scenario the County would need to support new detention facility operating costs through FY 2007-08, whereupon full General Fund support becomes feasible. The designated reserve for cash flow in the General Fund would have to be partially applied to pay for the CIP debt, and short-term borrowing for cash flow purposes could become necessary.

#### Revenue

- The Board of Supervisors adopted a tax rate reduction of \$.0500 for FY 2000-01, and the forecast assumes continued reduction in the combined rates for the Primary, Debt Service, Flood Control District, and Library District levies. The primary rate is held at the FY 2000-01 level until FY 2004-05, when it is increased by an amount to offset the elimination of the Debt Service levy when all of the County's outstanding general obligation bonds are repaid. The Library District rate is held at the current rate of \$.0421 through the forecast, while the Flood Control District levy is held flat at \$45 million, thus causing the tax rate to decline. In the Most Likely scenario, the Primary rate reaches the constitutional maximum and decreases each year thereafter. In the Pessimistic scenario, the Primary rate is maintained at a level that would not impose a tax increase on existing property owners, as defined in the "Truth in Taxation" law.
- The forecast predicts a resumption of normal growth in primary net assessed value; assessed value growth due to market changes and new construction are projected to subside to lower levels. Estimated growth rates are conservative; market and growth estimates are based on local historical trends, and the impact of known legislative changes are also factored into the estimates. However, assessed value could very well experience lower or no growth if the State Legislature makes further changes in the property tax system. Utility deregulation could also have a significant negative impact on assessed values.
- Forecasts of other revenue sources are based on economic forecasts and historical trends. Sales tax revenue is forecasted to resume annual growth rates of around 5% through the end of the forecast period.
- The revenue forecast assumes no growth in the Disproportionate Share program in line with federal budget legislation that caps the program at FY 1997-98 levels.

#### Expenditures:

- Expenditure projections include relatively small increases in the cost of existing programs, plus estimated annual increases in staffing levels consistent with population growth.
- Projections include funding for pay increases at an overall rate that exceeds inflation through FY 2001-02, as the County brings targeted jobs to a market salary level. Increases are estimated consistent with the level of inflation thereafter.
- Major Maintenance was increased upon completion of new facilities planned in the Capital Improvement Program.
- County contributions to AHCCCS and ALTCS are projected to increase significantly in line with State forecasted growth.
- MIHS does not require a General Fund subsidy in the Most Likely scenario, but does require one in the Pessimistic scenario.

### **Revenue Assumption Detail:**

### Net Assessed Value

Net assessed value includes:

- locally assessed real property and improvements,
- secured and unsecured personal property, and
- centrally assessed real property and improvements

The assessed value of each of these elements changes from year to year due to market trends, legislative changes and addition of new taxable property. For this forecast each component of change was projected separately for each category of property. Market and growth estimates are based on historical trends; the impacts of legislative changes are also factored in where they are known. The forecasts should be considered conservative.

#### Penalties And Interest

The base forecast assumes that revenue from this source will remain at current levels relative to property tax collections.

#### Licenses And Permits

Overall, license and permit revenue is forecast to growth in line with economic factors. The two sources of General Fund license and permit revenue are liquor licenses and fiber optic permits.

#### Intergovernmental Revenue (Excluding Sales And VIt)

Intergovernmental revenues are projected to grow in line with population and personnel costs. The major sources of intergovernmental revenue are federal reimbursements for eligibility costs, election reimbursements, and Justice of the Peace salary reimbursements.

#### State Shared Sales Taxes

Based on econometric forecasts, growth in state shared sales tax revenues is expected to slow to lower levels of 4% to 5%, depending on the forecast scenario.

### State Shared Vehicle License Taxes

Vehicle License Tax (VLT) revenue has grown rapidly over the past two years due to biennial registration and the booming economy. Revenue increases are forecasted to continue to fluctuate due to the new collection process. Because the existing stock of vehicles continually depreciates, growth in VLT is dependent on sales of new vehicles and importation of existing vehicles from out of state by new residents. In addition, movements to cut or eliminate VLT by the State Legislature could reduce the amount of revenue to Maricopa County.

#### Charges for Services

Major sources of charges for services are recording fees, court fees, law enforcement contract payments, and tax sale fees. Most charges for service are expected to increase in line with County population growth; the base forecast assumption is that fee rates do not increase.

#### Fines and Forfeits

General Fund fine and forfeit revenue is primarily from Justice Court traffic fines. Fines are forecasted to grow with population. The forecast assumes no change in fine rates.

#### Patient Revenue

Patient charges collected in the General Fund consist of partial reimbursements by County residual long-term care patients for their cost of care. These revenues have been projected to decline gradually in line with expenditures for residual long-term care, which are decreasing as the capped patient population decreases.

#### Miscellaneous Revenue

Forecasted increases in miscellaneous revenues are driven by interest income, which is forecast to increase with overall General Fund revenue levels.

#### Sale of Fixed Assets

No major property liquidations are anticipated for FY 1999-00. Minimal revenue is projected through the forecast period.

#### Operating Transfers-In

Operating transfers-in represent Disproportionate Share funds transferred from the Maricopa Health System to the General Fund. Disproportionate Share transfers are projected to remain flat because of federal budget legislation, which caps Disproportionate Share payments at current levels.

### **Uses Of Funds**

#### Wages & Salaries

Projections include funding for pay increases at an overall rate that exceeds inflation through FY 2001-02, as the County brings targeted jobs to a market salary level. Increases are estimated consistent with the level of inflation thereafter. Staffing levels are forecasted to increase with the general population.

#### **Employee Benefits**

Forecasted benefit costs include the projected impact of significant health benefit premium increases that will begin in January 2001. Long-term growth rates for health coverage are projected at the rate of medical inflation.

#### Supplies And Services

Expenditures for supplies and services are projected to increase at the anticipated rates of inflation and staffing growth.

#### Capital Outlay

Capital outlay expenditures are projected to increase with inflation.

#### General Government

General Government is presented as a separate item because it is made up of many program elements that must be projected individually. These programs include the following:

- General Contingency the current budgeted level of \$12 million is increased each year in line with increases in the overall General Fund budget.
- Major Maintenance the base amount for Major Maintenance of County buildings is increased in FY 2004-05 to reflect the opening of planned new facilities.
- Vehicle Replacement replacement of vehicles operated by General Fund departments is fully funded in the forecast.

### **Election Costs**

The incremental cost of administering primary and general elections in future fiscal years is cyclical in nature. Efficiencies, anticipated restructuring, and process improvements, particularly from the new voter tabulation system, will allow the County to contain election costs.

### **Health Care Mandates**

Health care mandates include a variety of mandated and Board-sponsored health care related costs, , the Arnold v. Sarn court order requirements for treatment of the seriously mentally ill, an intergovernmental agreement for general mental health assistance, and the Long Term Care Residual program. For certain programs in Health

Care Mandates, no growth is projected, while costs for some programs are projected to increase based on population growth and inflation factors.

### **AHCCCS/ALTCS Contributions**

The County's mandated contributions to the AHCCCS and ALTCS programs are forecasted to increase significantly in line with forecasts prepared by the State.

#### **Pre-Ahcccs Medical Claims**

Pre-AHCCCS medical claims are costs associated with health care delivered by both Maricopa Health System and private providers for the first 48 hours of care for individuals qualified for AHCCCS but prior to their enrollment in AHCCCS. Budgeted expenditures for FY 2000-01 were based on historical claims payment and lawsuit settlement trends. Claims payments are forecasted to increase with population and medical inflation.

		1			2		3		4		5
		FY 2000-01			FY 2001-02		FY 2002-03		FY 2003-04		FY 2004-05
Sources of Funds:											
Revenue											
Property Taxes	\$	225,396,514	Х	\$	244,507,175	\$	261,751,327	\$	271,995,987	\$	310,254,76
Payments in Lieu of Taxes/SRP		5,618,744	Х		5,618,744		5,618,744		5,764,832		6,263,23
Payments in Lieu of Taxes/Fed.		950,000	Χ		950,000		950,000		950,000		950,00
Tax Penalties & Interest		7,000,000	Х		7,600,000		8,100,000		8,400,000		9,600,00
Licenses and Permits		50,000	Х		226,000		232,000		238,000		243,00
Intergovernmental		5,212,370			4,760,682		5,518,222		5,012,273		5,836,53
State Shared Sales Taxes		331,911,205	Х		352,157,788		382,091,200		408,073,402		431,741,65
Vehicle License Tax		100,992,255	X		105,339,058		116,689,398		121,426,987		132,513,27
Charges for Services		18,538,592	Х		19,162,000		19,782,000		20,352,000		21,112,00
Fines & Forfeits		10,121,000	Х		10,404,000		10,685,000		10,973,000		11,258,00
Patient Charges		118,444	Х		74,435		72,946		71,487		70,05
Gain/Loss Fixed Asset		50,000	Х		50,000		50,000		50,000		50,00
Miscellaneous		12,837,785			10,710,000		11,480,000		12,020,000		12,980,00
Totals	\$	718,796,909		\$	761,559,882	\$	823,020,838	\$	865,327,969	\$	942,872,51
Net Growth Rate	*			Ψ	5.9%	Ψ	8.1%	Ψ	5.1%	•	9.0%
Operating Transfers-In	\$	62,741,737	Y	\$	62.947.600	\$	63.187.600	\$	_	\$	63,617,60
Total Sources	\$	781,538,646	^		824,507,482		886,208,438		928,735,569		1,006,490,11
Net Growth Rate	Ψ	701,000,040		Ψ	5.5%	Ψ	7.5%	Ψ	4.8%	Ψ	8.4%
Jses of Funds:											
Expenditures:											
Wages and Salaries - Base	\$	191,087,332	х	\$	205,732,146	\$	218,893,243	\$	231,322,658	\$	243,507,81
Salary Adjustments	Ψ	10,035,748	X	Ψ	8,221,057	Ψ	7,046,173	Ψ	6,675,972	Ψ	6,487,04
Employee Benefits		41,176,116	X		47,658,680		53,637,746		57,169,179		60,766,49
Supplies and Services		56,296,926	X		59,377,944		62,749,602		62,566,659		65,926,23
Capital Outlay		3,905,004	X		4,006,534		4,110,704	_	4,229,914		4,339,89
General Government		61,139,062			61,374,330		57,708,943		58,306,155		
			X								63,647,51
Primary/General Elections Cost		10,609,961	.,		8,703,694		11,826,060.1		9,691,861.8		13,091,976.
AHCCCS/ALTCS Contributions		136,789,236	X		147,581,700		158,227,679		169,913,558		182,760,13
Transfer Out - Detention Fund		91,522,722	Х		101,186,962		112,017,842		117,074,090		143,339,18
Other Mandated Health Care		115,712,526	Х		115,937,636		119,796,496		123,629,191		127,617,84
MIHS Subsidy	_		Χ	_	-	_	-	_	-	_	-
Total Uses	\$	718,274,633		\$	759,780,682	\$	806,014,488	\$	840,579,237	\$	911,484,13
Net Growth Rate					5.78%		6.09%		4.29%		8.44
Projected Surplus/Deficit:	\$	63,264,013		\$	64,726,800	\$	80,193,950	\$	88,156,332	\$	95,005,97
Percent of Total Expenditures		, ,			8.52%		9.95%		10.49%		10.42
Unreserved Fund Balance:											
Beginning Balance	\$	155,579,822	Х	\$	98,682,915	\$	71,600,000	\$	76,000,000	\$	97,479,02
Net Cashflow Reserve		(67,700,000)	Х		(71,600,000)		(76,000,000)		(79,300,000)		(86,000,00
Net Expendable Fund Balance	\$			\$	27,082,915	\$	(4,400,000)	\$	(3,300,000)	\$	11,479,02
Net Surplus/Deficit		63,264,013			64,726,800	•	80,193,950		88,156,332		95,005,97
Appropriated Fund Balance	_	(120,160,920)			(91,809,715)		(75,793,950)		(66,677,312)		(18,791,44
	_			_		_		_		_	
Ending Expend. Fund Balance	\$	30,982,915	Х	\$	-	\$	-	\$	18,179,020	\$	87,693,55

<b>GENERAL FUND - Base S</b>	Sce	nario								
		6		7		8		9		10
		FY 2005-06		FY 2006-07		FY 2007-08		FY 2008-09		FY 2009-10
Sources of Funds:										
Revenue Proporty Tayon	φ	222 660 245	φ	252 044 400	φ	274 022 227	φ	202 000 000	φ	442 020 002
Property Taxes	\$	332,660,245	\$	353,014,109	\$	374,933,237	\$	393,998,009	\$	413,039,082
Payments in Lieu of Taxes/SRP Payments in Lieu of Taxes/Fed.		6,350,197 950,000		6,387,747 950,000		6,419,630 950,000		6,540,247 950,000		6,476,256 950,000
Tax Penalties & Interest		10,300,000		10,900,000		11,600,000		12,200,000		12,800,000
Licenses and Permits		249,000		255,000		261,000		267,000		274,000
Intergovernmental		5,268,403		6,178,133		5,551,034		6,555,211		5,862,909
State Shared Sales Taxes		455,919,192		481,450,667		508,411,904		536,882,971		566,948,417
Vehicle License Tax		137,986,069		150,584,197		157,556,246		171,153,350		179,077,750
Charges for Services		21,772,000		22,432,000		23,112,000		23,792,000		24,492,000
Fines & Forfeits		11,551,000		11,851,000		12,159,000		12,475,000		12,799,000
Patient Charges		68,656		67,283		65,938		64,619		63,327
Gain/Loss Fixed Asset		50,000		50,000		50,000		50,000		50,000
Miscellaneous		13,660,000		14.440.000		15,170,000		15,980,000		16,720,000
Totals	\$	996,784,762	\$	1,058,560,136	\$	1,116,239,989	\$	1,180,908,407	\$	1,239,552,740
Net Growth Rate	Ψ	5.7%	Ψ	6.2%	Ψ	5.4%	Ψ	5.8%	Ψ	5.0%
Operating Transfers-In	\$	63,827,600	\$	64,047,600	\$	64,267,600	\$	64,497,600	\$	64,737,600
Total Sources	\$	1,060,612,362	\$	1,122,607,736	\$	1,180,507,589	_	1,245,406,007	\$	1,304,290,340
Net Growth Rate	Ψ	5.4%	*	5.8%	Ψ	5.2%	<b>—</b>	5.5%	Ψ.	4.7%
		3. 170		0.070		5.270		0.070		
Uses of Funds:										
Expenditures:										
Wages and Salaries - Base	\$	255,835,149	\$	268,786,548	\$	282,393,598	\$	296,689,491	\$	311,709,100
Salary Adjustments	Ψ	6,815,448	*	7,160,474	*	7,522,965	Ť	7,903,808	+	8,303,930
Employee Benefits		64,435,429		68,293,204		72,346,482		76,601,942		81,066,259
Supplies and Services		65,734,033		69,263,688		69,061,753		72,770,093		72,557,935
Capital Outlay		4,444,050		4,550,707		4,659,924		4,771,762		4,886,284
General Government		66,072,895		68,670,815		71,349,040		73,995,206		76,928,122
Primary/General Elections Cost		10,697,981.6		14,451,064.5		11,808,547.5		15,951,240.9		13,034,402.2
AHCCCS/ALTCS Contributions		196,827,476		211,669,470		227,948,545		245,888,467		265,460,238
Transfer Out - Detention Fund		167,746,732		185,809,080		193,750,789		197,323,978		200,705,918
Other Mandated Health Care		131,706,759		136,065,077		140,641,429		145,441,161		150,469,294
MIHS Subsidy				-						<u> </u>
Total Uses	\$	970,315,953	\$	1,034,720,126	\$	1,081,483,073	\$	1,137,337,149	\$	1,185,121,482
Net Growth Rate		6.45%		6.64%		4.52%		5.16%		4.20%
Projected Surplus/Deficit:	\$	90,296,409	\$	87,887,610	\$	99,024,516	\$	108,068,858	\$	119,168,858
Percent of Total Expenditures		9.31%		8.49%		9.16%		9.50%		10.06%
Unreserved Fund Balance:										
Beginning Balance	\$	173,693,553	\$	244,856,643	\$	312,962,316	\$	390,998,031	\$	476,811,550
Net Cashflow Reserve		(91,600,000)		(97,700,000)		(102,100,000)		(107,400,000)		(111,900,000)
Net Expendable Fund Balance	\$	82,093,553	\$	147,156,643	\$	210,862,316	\$	283,598,031	\$	364,911,550
Net Surplus/Deficit		90,296,409		87,887,610		99,024,516		108,068,858		119,168,858
Appropriated Fund Balance		(19,133,319)		(19,781,937)		(20,988,801)		(22,255,339)		(23,582,892)
Ending Expend. Fund Balance	\$	153,256,643	\$	215,262,316	\$	288,898,031	\$	369,411,550	\$	460,497,516
Ending Fund Balance	\$	244,856,643	\$	312,962,316	\$	390,998,031	\$	476,811,550	\$	572,397,516

ce	nario								
	1		2		3		4		5
	FY 2000-01		FY 2001-02		FY 2002-03		FY 2003-04		FY 2004-05
		_		_		_		_	
\$		\$				\$		\$	302,907,358
									6,323,466
							•		950,000
									9,400,000
					•				245,000
									5,823,004
									410,855,283
									103,805,483
									20,892,000
									11,052,000
									70,058
			,						50,000
Φ		Φ				¢.		Φ.	12,620,000 884,993,652
Φ		Ф	721,941,303	Φ		Ф		Ф	
Φ		Φ	62 007 600	¢		ф		•	7.3% 63,757,600
<u> 0</u>		_				_			948,751,252
Φ		Ф	704,920,903	Φ		Ф		Φ	6.8%
	10.976				0.0%		5.970		0.0 %
\$	101 087 332	\$	205 131 760	¢	218 457 119	2	229 511 049	\$	241,124,309
Ψ		Ψ				Ψ		Ψ	8,029,439
						п			59,879,701
									65,859,791
									4,395,116
									63,646,470
									13,040,278
									181,918,914
									114,206,566
									126,594,230
	-								32,776,722
\$	718.274.633	\$				\$		\$	911,471,536
•	, ,	*				•		•	6.57%
				-					
\$	39,698,825	\$	30,208,995	\$	33,044,414	\$	33,019,696	\$	37,279,716
					4.10%				4.09%
\$	155,579,822	\$	75,117,727	\$	71,100,000	\$	75,900,000	\$	80,600,000
	(67,700,000)				(75,900,000)		(80,600,000)		(78,800,000)
\$	87,879,822	\$	4,017,727	\$	(4,800,000)	\$		\$	1,800,000
	39,698,825				33,044,414		33,019,696		37,279,716
	(120,160,920)				(28,244,414)		(28,319,696)		(39,079,716)
\$		\$	-	\$	-	\$	-	\$	-
\$	75,117,727						·		78,800,000
	\$ \$ \$ \$ \$ \$ \$ \$ \$	1 FY 2000-01  \$ 225,396,514	1 FY 2000-01  \$ 225,396,514 \$ 5,618,744 950,000 7,000,000 50,000 5,212,370 321,224,670 88,113,602 18,538,592 10,121,000 118,444 50,000 12,837,785  \$ 695,231,721 \$ 11.9% \$ 62,741,737 \$ \$ 757,973,458 \$ 10.9%  \$ 191,087,332 \$ 10,035,748 41,176,116 56,296,926 3,905,004 61,139,062 10,609,961 136,789,236 91,522,722 115,712,526  \$ 718,274,633 \$  \$ 39,698,825 \$ (67,700,000) \$ 87,879,822 \$ (67,700,000) \$ 87,879,822 \$ (67,700,000) \$ 87,879,822 \$ (67,700,000) \$ 7,417,727 \$	1         2           FY 2000-01         FY 2001-02           \$ 225,396,514         \$ 244,444,628           5,618,744         5,630,328           950,000         950,000           7,000,000         7,600,000           50,000         226,000           5,212,370         4,762,713           321,224,670         329,255,287           88,113,602         88,901,972           18,538,592         19,142,000           10,121,000         10,374,000           118,444         74,435           50,000         50,000           12,837,785         10,530,000           \$ 695,231,721         721,941,363           11.9%         62,741,737         62,987,600           \$ 757,973,458         784,928,963           10.9%         784,928,963           10.9%         784,928,963           10.9%         10,035,748         9,107,850           41,176,116         47,519,598           56,296,926         59,435,480           3,905,004         4,022,154           61,139,062         61,404,912           10,609,961         8,712,127           136,789,236         146,736,395 <t< td=""><td>1         2           FY 2000-01         FY 2001-02           \$ 225,396,514         \$ 244,444,628         \$ 5,618,744         5,630,328         950,000         950,000         7,000,000         7,600,000         26,000         50,000         226,000         50,000         226,000         5,212,370         4,762,713         321,224,670         329,255,287         88,91,972         18,538,592         19,142,000         10,374,000         10,374,000         118,444         74,435         50,000         50,000         50,000         10,374,000         118,444         74,435         50,000         50,000         12,837,785         10,530,000         \$ 695,231,721         \$ 721,941,363         \$ 11.9%         \$ 721,941,363         \$ 11.9%         \$ 62,741,737         \$ 62,987,600         \$ 757,973,458         \$ 784,928,963         \$ 10.9%         \$ 757,973,458         \$ 784,928,963         \$ 757,973,458         \$ 784,928,963         \$ 10.9%         \$ 757,973,458         \$ 784,928,963         \$ 784,928,963         \$ 10.9%         \$ 757,973,458         \$ 784,928,963         \$ 74,009,861         \$ 74,009,861         \$ 74,009,861         \$ 74,009,861         \$ 74,009,861         \$ 74,009,861         \$ 74,009,861         \$ 74,009,861         \$ 74,009,861         \$ 74,009,861         \$ 74,009,861         \$ 754,719,968         \$ 5,07%</td><td>1         2         3           FY 2000-01         FY 2001-02         FY 2002-03           \$ 225,396,514         \$ 244,444,628         \$ 266,401,361           5,618,744         5,630,328         5,772,715           950,000         950,000         950,000           7,000,000         7,600,000         8,300,000           50,000         226,000         232,000           5,212,370         4,762,713         5,515,110           321,224,670         329,255,287         349,010,604           88,113,602         88,901,972         97,483,167           18,538,592         19,142,000         19,772,000           10,121,000         10,374,000         19,772,000           11,8444         74,435         72,946           50,000         50,000         50,000           11,9%         721,941,363         775,402,902           11,9%         724,41,737         62,987,600         63,237,600           \$ 757,973,458         784,928,963         838,640,502           10,9%         62,987,600         53,417,414           56,296,926         59,435,480         62,687,789           3,905,004         4,022,154         4,142,819           61,139,062<!--</td--><td>1         2         3           FY 2000-01         FY 2001-02         FY 2002-03           \$ 225,396,514         \$ 244,444,628         \$ 266,401,361         \$ 5,618,744           5,618,744         5,630,328         5,772,715         950,000         950,000           7,000,000         7,600,000         8,300,000         50,000         232,000           5,212,370         4,762,713         5,515,110         321,224,670         329,255,287         349,010,604         88,8113,602         88,901,972         97,483,167         18,538,592         19,142,000         19,772,000         10,623,000         11,8444         74,435         72,946         50,000         50,000         50,000         50,000         50,000         50,000         50,000         50,000         11,220,000         \$ 695,231,721         \$ 721,941,363         \$ 775,402,902         \$ 7.4%           \$ 62,741,737         \$ 62,987,600         \$ 63,237,600         \$ 63,237,600         \$ 62,741,737         \$ 62,987,600         \$ 63,237,600         \$ 63,237,600         \$ 757,973,458         \$ 784,928,963         \$ 838,640,502         \$ 6.8%           \$ 191,087,332         \$ 205,131,760         \$ 218,457,119         \$ 72,74,622         \$ 744,622           \$ 1,09%         \$ 74,472         \$ 1,134,414<td>1         2         3         4           FY 2000-01         FY 2001-02         FY 2002-03         FY 2003-04           \$ 225,396,514         \$ 244,444,628         \$ 266,401,361         \$ 280,109,164           5,618,744         5,630,328         5,772,715         6,000,086           950,000         950,000         950,000         950,000           7,000,000         7,600,000         8,300,000         232,000           5,212,370         4,762,713         5,515,110         5,002,255           381,13,602         88,901,972         97,483,167         100,247,541           18,538,592         19,142,000         19,772,000         20,292,000           10,121,000         10,374,000         10,623,000         10,835,000           118,444         74,435         72,946         71,487           50,000         50,000         50,000         50,000           12,837,785         10,530,000         11,220,000         11,850,000           \$65,231,721         \$ 721,941,363         775,402,902         \$ 824,767,091           \$62,741,737         \$62,987,600         \$63,237,600         \$63,497,600           \$757,973,458         \$784,928,963         \$836,640,502         \$888,264,691</td><td>1         2         3         4           FY 2000-01         FY 2001-02         FY 2002-03         FY 2003-04           \$ 225,396,514         \$ 244,444,628         \$ 266,401,361         \$ 280,109,164         \$ 5,618,744           5,618,744         \$ 6,630,328         \$ 5,772,715         6,000,086           950,000         950,000         950,000         950,000           50,000         226,000         232,000         238,000           5,212,370         4,762,713         5,515,110         5,002,255           321,224,670         329,255,287         349,010,604         380,421,558           88,113,602         88,901,972         97,483,167         100,247,541           18,538,592         19,142,000         19,772,000         20,292,000           10,121,000         10,374,000         10,623,000         10,835,000           118,444         74,435         72,946         71,487           50,000         50,000         50,000         11,220,000         11,850,000           \$ 65,231,721         \$ 721,941,363         \$ 775,402,902         \$ 824,767,091         \$           \$ 191,087,332         \$ 205,131,760         \$ 218,457,119         \$ 229,511,049         \$           \$ 10,337,488</td></td></td></t<>	1         2           FY 2000-01         FY 2001-02           \$ 225,396,514         \$ 244,444,628         \$ 5,618,744         5,630,328         950,000         950,000         7,000,000         7,600,000         26,000         50,000         226,000         50,000         226,000         5,212,370         4,762,713         321,224,670         329,255,287         88,91,972         18,538,592         19,142,000         10,374,000         10,374,000         118,444         74,435         50,000         50,000         50,000         10,374,000         118,444         74,435         50,000         50,000         12,837,785         10,530,000         \$ 695,231,721         \$ 721,941,363         \$ 11.9%         \$ 721,941,363         \$ 11.9%         \$ 62,741,737         \$ 62,987,600         \$ 757,973,458         \$ 784,928,963         \$ 10.9%         \$ 757,973,458         \$ 784,928,963         \$ 757,973,458         \$ 784,928,963         \$ 10.9%         \$ 757,973,458         \$ 784,928,963         \$ 784,928,963         \$ 10.9%         \$ 757,973,458         \$ 784,928,963         \$ 74,009,861         \$ 74,009,861         \$ 74,009,861         \$ 74,009,861         \$ 74,009,861         \$ 74,009,861         \$ 74,009,861         \$ 74,009,861         \$ 74,009,861         \$ 74,009,861         \$ 74,009,861         \$ 754,719,968         \$ 5,07%	1         2         3           FY 2000-01         FY 2001-02         FY 2002-03           \$ 225,396,514         \$ 244,444,628         \$ 266,401,361           5,618,744         5,630,328         5,772,715           950,000         950,000         950,000           7,000,000         7,600,000         8,300,000           50,000         226,000         232,000           5,212,370         4,762,713         5,515,110           321,224,670         329,255,287         349,010,604           88,113,602         88,901,972         97,483,167           18,538,592         19,142,000         19,772,000           10,121,000         10,374,000         19,772,000           11,8444         74,435         72,946           50,000         50,000         50,000           11,9%         721,941,363         775,402,902           11,9%         724,41,737         62,987,600         63,237,600           \$ 757,973,458         784,928,963         838,640,502           10,9%         62,987,600         53,417,414           56,296,926         59,435,480         62,687,789           3,905,004         4,022,154         4,142,819           61,139,062 </td <td>1         2         3           FY 2000-01         FY 2001-02         FY 2002-03           \$ 225,396,514         \$ 244,444,628         \$ 266,401,361         \$ 5,618,744           5,618,744         5,630,328         5,772,715         950,000         950,000           7,000,000         7,600,000         8,300,000         50,000         232,000           5,212,370         4,762,713         5,515,110         321,224,670         329,255,287         349,010,604         88,8113,602         88,901,972         97,483,167         18,538,592         19,142,000         19,772,000         10,623,000         11,8444         74,435         72,946         50,000         50,000         50,000         50,000         50,000         50,000         50,000         50,000         11,220,000         \$ 695,231,721         \$ 721,941,363         \$ 775,402,902         \$ 7.4%           \$ 62,741,737         \$ 62,987,600         \$ 63,237,600         \$ 63,237,600         \$ 62,741,737         \$ 62,987,600         \$ 63,237,600         \$ 63,237,600         \$ 757,973,458         \$ 784,928,963         \$ 838,640,502         \$ 6.8%           \$ 191,087,332         \$ 205,131,760         \$ 218,457,119         \$ 72,74,622         \$ 744,622           \$ 1,09%         \$ 74,472         \$ 1,134,414<td>1         2         3         4           FY 2000-01         FY 2001-02         FY 2002-03         FY 2003-04           \$ 225,396,514         \$ 244,444,628         \$ 266,401,361         \$ 280,109,164           5,618,744         5,630,328         5,772,715         6,000,086           950,000         950,000         950,000         950,000           7,000,000         7,600,000         8,300,000         232,000           5,212,370         4,762,713         5,515,110         5,002,255           381,13,602         88,901,972         97,483,167         100,247,541           18,538,592         19,142,000         19,772,000         20,292,000           10,121,000         10,374,000         10,623,000         10,835,000           118,444         74,435         72,946         71,487           50,000         50,000         50,000         50,000           12,837,785         10,530,000         11,220,000         11,850,000           \$65,231,721         \$ 721,941,363         775,402,902         \$ 824,767,091           \$62,741,737         \$62,987,600         \$63,237,600         \$63,497,600           \$757,973,458         \$784,928,963         \$836,640,502         \$888,264,691</td><td>1         2         3         4           FY 2000-01         FY 2001-02         FY 2002-03         FY 2003-04           \$ 225,396,514         \$ 244,444,628         \$ 266,401,361         \$ 280,109,164         \$ 5,618,744           5,618,744         \$ 6,630,328         \$ 5,772,715         6,000,086           950,000         950,000         950,000         950,000           50,000         226,000         232,000         238,000           5,212,370         4,762,713         5,515,110         5,002,255           321,224,670         329,255,287         349,010,604         380,421,558           88,113,602         88,901,972         97,483,167         100,247,541           18,538,592         19,142,000         19,772,000         20,292,000           10,121,000         10,374,000         10,623,000         10,835,000           118,444         74,435         72,946         71,487           50,000         50,000         50,000         11,220,000         11,850,000           \$ 65,231,721         \$ 721,941,363         \$ 775,402,902         \$ 824,767,091         \$           \$ 191,087,332         \$ 205,131,760         \$ 218,457,119         \$ 229,511,049         \$           \$ 10,337,488</td></td>	1         2         3           FY 2000-01         FY 2001-02         FY 2002-03           \$ 225,396,514         \$ 244,444,628         \$ 266,401,361         \$ 5,618,744           5,618,744         5,630,328         5,772,715         950,000         950,000           7,000,000         7,600,000         8,300,000         50,000         232,000           5,212,370         4,762,713         5,515,110         321,224,670         329,255,287         349,010,604         88,8113,602         88,901,972         97,483,167         18,538,592         19,142,000         19,772,000         10,623,000         11,8444         74,435         72,946         50,000         50,000         50,000         50,000         50,000         50,000         50,000         50,000         11,220,000         \$ 695,231,721         \$ 721,941,363         \$ 775,402,902         \$ 7.4%           \$ 62,741,737         \$ 62,987,600         \$ 63,237,600         \$ 63,237,600         \$ 62,741,737         \$ 62,987,600         \$ 63,237,600         \$ 63,237,600         \$ 757,973,458         \$ 784,928,963         \$ 838,640,502         \$ 6.8%           \$ 191,087,332         \$ 205,131,760         \$ 218,457,119         \$ 72,74,622         \$ 744,622           \$ 1,09%         \$ 74,472         \$ 1,134,414 <td>1         2         3         4           FY 2000-01         FY 2001-02         FY 2002-03         FY 2003-04           \$ 225,396,514         \$ 244,444,628         \$ 266,401,361         \$ 280,109,164           5,618,744         5,630,328         5,772,715         6,000,086           950,000         950,000         950,000         950,000           7,000,000         7,600,000         8,300,000         232,000           5,212,370         4,762,713         5,515,110         5,002,255           381,13,602         88,901,972         97,483,167         100,247,541           18,538,592         19,142,000         19,772,000         20,292,000           10,121,000         10,374,000         10,623,000         10,835,000           118,444         74,435         72,946         71,487           50,000         50,000         50,000         50,000           12,837,785         10,530,000         11,220,000         11,850,000           \$65,231,721         \$ 721,941,363         775,402,902         \$ 824,767,091           \$62,741,737         \$62,987,600         \$63,237,600         \$63,497,600           \$757,973,458         \$784,928,963         \$836,640,502         \$888,264,691</td> <td>1         2         3         4           FY 2000-01         FY 2001-02         FY 2002-03         FY 2003-04           \$ 225,396,514         \$ 244,444,628         \$ 266,401,361         \$ 280,109,164         \$ 5,618,744           5,618,744         \$ 6,630,328         \$ 5,772,715         6,000,086           950,000         950,000         950,000         950,000           50,000         226,000         232,000         238,000           5,212,370         4,762,713         5,515,110         5,002,255           321,224,670         329,255,287         349,010,604         380,421,558           88,113,602         88,901,972         97,483,167         100,247,541           18,538,592         19,142,000         19,772,000         20,292,000           10,121,000         10,374,000         10,623,000         10,835,000           118,444         74,435         72,946         71,487           50,000         50,000         50,000         11,220,000         11,850,000           \$ 65,231,721         \$ 721,941,363         \$ 775,402,902         \$ 824,767,091         \$           \$ 191,087,332         \$ 205,131,760         \$ 218,457,119         \$ 229,511,049         \$           \$ 10,337,488</td>	1         2         3         4           FY 2000-01         FY 2001-02         FY 2002-03         FY 2003-04           \$ 225,396,514         \$ 244,444,628         \$ 266,401,361         \$ 280,109,164           5,618,744         5,630,328         5,772,715         6,000,086           950,000         950,000         950,000         950,000           7,000,000         7,600,000         8,300,000         232,000           5,212,370         4,762,713         5,515,110         5,002,255           381,13,602         88,901,972         97,483,167         100,247,541           18,538,592         19,142,000         19,772,000         20,292,000           10,121,000         10,374,000         10,623,000         10,835,000           118,444         74,435         72,946         71,487           50,000         50,000         50,000         50,000           12,837,785         10,530,000         11,220,000         11,850,000           \$65,231,721         \$ 721,941,363         775,402,902         \$ 824,767,091           \$62,741,737         \$62,987,600         \$63,237,600         \$63,497,600           \$757,973,458         \$784,928,963         \$836,640,502         \$888,264,691	1         2         3         4           FY 2000-01         FY 2001-02         FY 2002-03         FY 2003-04           \$ 225,396,514         \$ 244,444,628         \$ 266,401,361         \$ 280,109,164         \$ 5,618,744           5,618,744         \$ 6,630,328         \$ 5,772,715         6,000,086           950,000         950,000         950,000         950,000           50,000         226,000         232,000         238,000           5,212,370         4,762,713         5,515,110         5,002,255           321,224,670         329,255,287         349,010,604         380,421,558           88,113,602         88,901,972         97,483,167         100,247,541           18,538,592         19,142,000         19,772,000         20,292,000           10,121,000         10,374,000         10,623,000         10,835,000           118,444         74,435         72,946         71,487           50,000         50,000         50,000         11,220,000         11,850,000           \$ 65,231,721         \$ 721,941,363         \$ 775,402,902         \$ 824,767,091         \$           \$ 191,087,332         \$ 205,131,760         \$ 218,457,119         \$ 229,511,049         \$           \$ 10,337,488

		6		7		8		9		10
		FY 2005-06		FY 2006-07		FY 2007-08		FY 2008-09		FY 2009-10
Sources of Funds:										
Revenue _			_				_			
Property Taxes	\$	330,002,405	\$	378,689,885	\$	432,432,584	\$	481,861,266	\$	525,076,486
Payments in Lieu of Taxes/SRP		6,563,803		7,100,247		7,907,491		8,878,962		9,553,14
Payments in Lieu of Taxes/Fed.		950,000		950,000		950,000		950,000		950,00
Tax Penalties & Interest		10,200,000		11,700,000		13,400,000		14,900,000		16,200,00
Licenses and Permits		252,000		259,000		266,000		273,000		280,00
Intergovernmental		5,256,862		6,162,701		5,537,743		6,537,499		5,847,62
State Shared Sales Taxes		431,398,047		450,810,959		471,097,452		492,296,837		514,450,19
Vehicle License Tax		105,807,743		110,277,455		112,982,439		118,212,079		121,478,86
Charges for Services		21,522,000		22,302,000		23,132,000		23,942,000		24,732,00
Fines & Forfeits		11,273,000		11,498,000		11,728,000		11,963,000		12,202,00
Patient Charges		68,656		67,283		65,938		64,619		63,32
Gain/Loss Fixed Asset		50,000		50,000		50,000		50,000		50,00
Miscellaneous		13,290,000	_	14,280,000	_	15,300,000		16,330,000		17,250,00
Totals	\$	936,634,517	\$	1,014,147,530	\$	1,094,849,647	\$	1,176,259,263	\$	1,248,133,64
Net Growth Rate		5.8%		8.3%		8.0%		7.4%	Λ.	6.1%
Operating Transfers-In	_\$_	64,027,600	\$	64,307,600	\$	64,597,600	\$	64,897,600	\$_	65,207,60
Total Sources	\$	1,000,662,117	\$	1,078,455,130	\$	1,159,447,247	\$	1,241,156,863	\$	1,313,341,24
Net Growth Rate		5.5%		7.8%		7.5%		7.0%		5.8%
Uses of Funds:						_				
Expenditures:	•	050 005 400	Φ.	200 4 40 45 4	Φ.	070 040 040	•	000 750 504	Φ	000 000 77
Wages and Salaries - Base	\$	253,325,199	\$	266,143,454	\$	279,610,312	\$	293,758,594	\$	308,622,77
Salary Adjustments		8,435,729		8,862,577		9,311,023		9,782,161		10,277,13
Employee Benefits		63,283,868		66,847,297		70,574,677		74,470,666		78,539,88
Supplies and Services		65,602,526		69,192,297		68,922,014		72,693,427		72,409,46
Capital Outlay		4,526,970		4,662,779		4,802,662		4,946,742		5,095,14
General Government		66,180,043		68,892,149		71,690,813		74,463,935		77,530,60
Primary/General Elections Cost		10,655,494		14,393,342		11,761,112		15,886,800		12,981,44
AHCCCS/ALTCS Contributions		196,020,558		210,898,087		227,199,695		245,167,170		264,742,13
Transfer Out - Detention Fund		119,820,689		136,290,262		152,532,014		202,703,959		206,976,39
Other Mandated Health Care		130,274,464		134,175,286		138,242,011		142,476,596		146,880,61
MIHS Subsidy	_	34,802,979	Φ	36,919,000	Φ	39,126,018	Φ	41,425,063	Φ	43,816,94
Total Uses	\$	952,928,519	\$		\$	1,073,772,351	\$	1,177,775,114	<b>Þ</b>	1,227,872,55
Net Growth Rate		4.55%		6.75%		5.55%		9.69%		4.25
Projected Surplus/Deficit:	\$	47,733,598	\$	61,178,600	Ф	85,674,896	Ф	63,381,749	Ф	85,468,69
Percent of Total Expenditures	φ	5.01%	ψ	6.01%	ψ	7.98%	φ	5.38%	Ψ	6.96
reicent or rotal Experiationes		3.0176		0.0176		7.9076		3.30 /6		0.90
Unreserved Fund Balance										
Unreserved Fund Balance: Beginning Balance	•	78 800 000	Ф	67 200 000	¢	72,200,000	\$	100 720 462	æ	144,209,79
Net Cashflow Reserve	\$	78,800,000 (67,200,000)	\$	67,200,000 (72,200,000)	Φ	(100,700,000)	Φ	100,729,462 (111,000,000)	Φ	
Net Expendable Fund Balance	\$	11,600,000	\$	(5,000,000)	Ф	(28,500,000)	Ф	(10,270,538)	Ф	28 509 79
	φ		Φ		Φ		Φ		φ	28,509,79
Net Surplus/Deficit		47,733,598		61,178,600		85,674,896 (57,145,434)		63,381,749		85,468,69
Appropriated Fund Balance	\$	(59,333,598)	\$	(56,178,600)	\$	(57,145,434)	\$	(19.901.412)	\$	(21,050,52
Ending Expend. Fund Balance Ending Fund Balance				70.000.000		29,462		33,209,799		92,927,96
EUDING EUNG KAIANCA	\$	67,200,000	\$	72,200,000	\$	100,729,462	\$	144,209,799	\$	208,627,96

DETENTION FUND - Base Scenari	0									
DETENTION FOND - Base Scenari	U	1		2		3		4		5
		FY 2000-01		FY 2001-02		FY 2002-03		FY 2003-04		FY 2004-05
DETENTION FUND-OPERATING										
Sources of Funds:										
Jail Excise Tax	\$	95,333,000	\$	99,752,000	\$	108,231,000	\$	114,292,000	\$	120,692,000
Transfers In from Other Funds-Base MOE		90,520,046		101,186,962		112,017,842		117,074,090		130,463,558
Transfers In from Other Funds-Abv Base MOE		1,002,676		-		-		-		12,875,630
Intergovernmental/Jail Per Diem		18.718.000	4	19.865.780		21.852.358		24.037.594		26.441.353
Totals	\$	205,573,722	\$	220,804,742	\$	242,101,200	\$	255,403,684	\$	290,472,541
Uses of Funds:							٦			
Operating Expenditures - Current Facilities							ı			
Personal Services	\$	87,443,963	\$	93,444,654	\$	99,475,848	\$	102,269,278	\$	104,951,506
Operations	•	19,837,571	•	20,353,348	•	20,943,595	•	21,488,128	•	22,003,843
Contingencies		2.959.188				-,,		, , ,		,,-
Subtotal - Current Operations	\$	110,240,722	\$	113,798,002	\$	120,419,443	\$	123,757,406	\$	126,955,349
Operating Expenditures - New Facilities								0.007.101		04.004.055
Personal Services								9,897,121	A	34,364,258
Operations Subtotal - New Facility Operations							\$	3.029.450 12,926,571	\$	8.460.934 42,825,192
Subtotal - New Facility Operations							Ф	12,920,371	Ф	42,025,192
Total Operating Espenditures	\$	110,240,722	\$	113,798,002	\$	120,419,443	\$	136,683,977	\$	169,780,541
Non-Recurring Expenditures										
Integrated Crim. Justice Information System	\$	1,900,000	Φ	3,000,000	Φ	5,000,000	\$	8,000,000	Ф	5,000,000
Other Information System Projects	φ	1,064,025	Ψ	1,500,000	Ψ	1,500,000	Ψ	1,500,000	φ	1,500,000
Detention-Related Equipment		208,495		250,000		257,250		263,939		270,273
Facility Start-up		1,423,378		230,000		28,000,000		13,000,000		270,273
Relocations		460,000		500,000		500,000		500,000		_
Facility Major Maintenance		5,390,000		12,064,000		7,635,000		4,155,000		935,000
Total Non-Recurring	\$	10,445,898	\$	17,314,000	\$	42,892,250	\$	27,418,939	\$	7,705,273
Transfer to Capital Projects Fund	\$	103,034,318	\$	82,438,000	\$	65,338,750	\$	86,873,062	\$	112,986,727
Total Uses	\$	223,720,938	\$	213,550,002	\$	228,650,443	\$	250,975,977	\$	290,472,541
	_	-, -,	Ť		•					, ,-
Projected Surplus/Deficit:	\$	(18,147,216)	\$	7,254,740	\$	13,450,757	\$	4,427,707	\$	-
Unreserved Fund Balance:										
Beginning Fund Balance	\$	18,147,216	\$	-	\$	7,254,740	\$	20,705,498	\$	25,133,205
Projected Surplus/Deficit		(18.147.216)		7.254.740		13.450.757		4.427.707		
Ending Fund Balance		-		7,254,740		20,705,498		25,133,205		25,133,205
DETENTION FUND-CAPITAL PROJECTS										
Sources of Funds:										
Transfers from Detention Operating Fund	_\$	103.034.318	\$	82,438,000	\$	65.338.750	\$	86.873.062	\$	112.986.727
Totals	\$	103,034,318	\$	82,438,000	\$	65,338,750	\$	86,873,062	\$	112,986,727
Uses of Funda-	Φ	00 040 070	Φ	444 000 000	Φ.	440 500 000	Φ	07 000 000	<b>ው</b>	40,000,000
Uses of Funds:	\$	69,618,279	\$	111,000,000	\$	148,500,000	\$	97,600,000	\$	18,000,000
Projected Surplus/Deficit:	\$	33,416,039	\$	(28,562,000)	\$	(83,161,250)	\$	(10,726,939)	\$	94,986,727
Unreserved Fund Balance:										
Beginning Balance	\$	92,216,119	\$	125,632,158	\$	97,070,158	\$	13,908,908	\$	3,181,970
Net Surplus/Deficit		33,416,039		(28.562.000)		(83,161,250)		(10,726,939)		94,986,727
Ending Balance	\$	125,632,158	\$	97,070,158	\$	13,908,908	\$	3,181,970	\$	98,168,696

	• •		• •		- • •	,	. • `			
DETENTION FUND - Base Scenari		6		7		8		9		10
DETENTION FUND OBED ATING		FY 2005-06		FY 2006-07		FY 2007-08		FY 2008-09		FY 2009-10
DETENTION FUND-OPERATING Sources of Funds:										
Jail Excise Tax	\$	127,451,000		100,787,060						
Transfers In from Other Funds-Base MOE	Ψ	136,560,355		152,810,091						
Transfers In from Other Funds-Abv Base MOE		31,186,377		32,998,989		193,750,789		197,323,978		200,705,918
Intergovernmental/Jail Per Diem		29.085.488		31.994.037		35.193.441		38.712.785		42.584.064
Totals	\$	324,283,221	\$	318,590,177	\$	228,944,230	\$	236,036,764	\$	243,289,982
	·	,				.,. ,	Ť		•	-,,
Uses of Funds:										
Operating Expenditures - Current Facilities										
Personal Services	\$	107,672,462	\$	110,454,629	\$	113,298,618	\$	116,205,020	\$	119,174,407
Operations		22,531,935		23,072,701		23,626,446		24,193,481		24,774,125
Contingencies										
Subtotal - Current Operations	\$	130,204,397	\$	133,527,330	\$	136,925,064	\$	140,398,501	\$	143,948,532
									4	
Operating Expenditures - New Facilities										
Personal Services		55,148,243		72,274,873		79,487,655		82,566,584		85,719,957
Operations	_	11.479.581	_	12.000.914	_	12.531.511	_	13.071.679	_	13.621.493
Subtotal - New Facility Operations	\$	66,627,824	\$	84,275,787	\$	92,019,166	\$	95,638,263	\$	99,341,450
Total On any time Famous literature	•	400 000 004	•	0.17.000.1.17	•	222 244 222	•	000 000 704	•	0.40,000,000
Total Operating Espenditures	\$	196,832,221	\$	217,803,117	\$	228,944,230	\$	236,036,764	\$	243,289,982
Non Boourring Expanditures										
Non-Recurring Expenditures	φ	2,100,000	Ф		φ		¢.		ው	
Integrated Crim. Justice Information System Other Information System Projects	\$	1,500,000	P	1,500,000	Ф	-	Ф	-	Ф	-
Detention-Related Equipment		276,760		283,402						_
Facility Start-up		270,700		203,402				_		_
Relocations										_
Facility Major Maintenance		1,000,000		1,000,000		1,000,000		1,000,000		1,000,000
Total Non-Recurring	\$	4,876,760	\$	2,783,402	\$	1,000,000	\$	1,000,000	\$	1,000,000
3	•	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	_	_,,,,,,,	•	1,000,000	*	1,000,000	•	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Transfer to Capital Projects Fund	\$	122,574,240	\$	98,003,658	\$	(1,000,000)	\$	(1,000,000)	\$	(1,000,000)
	•	,,	_	00,000,000	•	(1,000,000)	*	(1,000,000)	•	(1,000,000)
Total Uses	\$	324,283,221	\$	318,590,177	\$	228,944,230	\$	236,036,764	\$	243,289,982
		. ,		. ,	·		·			
Projected Surplus/Deficit:	\$	-	\$	-	\$	-	\$	=	\$	_
	,		•		•		•		•	
Unreserved Fund Balance:										
Beginning Fund Balance	\$	25,133,205	\$	25,133,205	\$	25,133,205	\$	25,133,205	\$	25,133,205
Projected Surplus/Deficit		-		-		-				
Ending Fund Balance		25,133,205		25,133,205		25,133,205		25,133,205		25,133,205
DETENTION FUND-CAPITAL PROJECTS										
Sources of Funds:										
Transfers from Detention Operating Fund	\$	122,574,240	\$	98.003.658	\$	(1.000.000)		(1.000,000)		(1.000.000)
Totals	\$	122,574,240	\$	98,003,658	\$	(1,000,000)	\$	(1,000,000)	\$	(1,000,000)
Uses of Funds:	\$	-	\$	-	\$	-	\$	-	\$	-
					_		_			
Projected Surplus/Deficit:	\$	122,574,240	\$	98,003,658	\$	(1,000,000)	\$	(1,000,000)	\$	(1,000,000)
Unreserved Fund Balance:	_		_		_	<del>-</del>	_	A.= =	_	<del>-</del>
Beginning Balance	\$	98,168,696	\$	220,742,937	\$	318,746,595	\$	317,746,595	\$	316,746,595
Net Surplus/Deficit	_	122,574,240		98,003,658	_	(1,000,000)	_	(1,000,000)	_	(1,000,000)
Ending Balance	\$	220,742,937	\$	318,746,595	\$	317,746,595	\$	316,746,595	\$	315,746,595

DETENTION FUND - Low Scenario										
		1 FY 2000-01		2 FY 2001-02		3 FY 2002-03		4 FY 2003-04		5 FY 2004-05
DETENTION FUND-OPERATING		1 1 2000-01		1 1 2001-02		1 1 2002-03		1 1 2003-04		1 1 2004-03
Sources of Funds:										
Jail Excise Tax	\$	95,333,000	\$	99,752,000	\$	108,231,000	\$	114,292,000	\$	120,692,00
Fransfers In from Other Funds-Base MOE	*	90,520,046	*	90,520,046	*	100,055,216	*	106,848,014	*	114,206,56
Fransfers In from Other Funds-Abv Base MOE		1,002,676		-		-		5,266,648		,,
ntergovernmental/Jail Per Diem		18,718,000		19.865.780		21,852,358		24,037,594		26,441,35
Totals	\$		\$	210,137,826	\$		\$		\$	261,339,91
loss of Friedo										
Jses of Funds: Operating Expenditures - Current Facilities										
Personal Services	\$	87,443,963	\$	93,444,654	\$	99,475,848	2	102,623,590	\$	105,861,73
Operations	Ψ	19,837,571	Ψ	20,432,698	Ψ	21,045,679	Ψ	21,677,049	Ψ	22,327,36
Contingencies		2.959.188		20,432,030		21,043,073		21,077,043		22,027,00
Subtotal - Current Operations	\$	110,240,722	\$	113,877,352	\$	120,521,527	\$	124,300,639	\$	128,189,09
Operating Expenditures - New Facilities										
Personal Services								9,897,121		34,364,25
Operations	-						_	3,029,450	<b>A</b>	8,460.93
Subtotal - New Facility Operations							\$	12,926,571	\$	42,825,19
Total Operating Espenditures	\$	110,240,722	\$	113,877,352	\$	120,521,527	\$	137,227,210	\$	171,014,28
Non-Recurring Expenditures										
ntegrated Crim. Justice Information System	\$	1,900,000	\$	3,000,000	\$	5,000,000	\$	8,000,000	\$	5,000,00
Other Information System Projects		1,064,025		1,500,000		1,500,000		1,500,000		1,500,00
Detention-Related Equipment		208,495	D.	250,000		257,500		265,225		273,18
Facility Start-up		1,423,378				28,000,000		13,000,000		-
Relocations		460,000		500,000		500,000		500,000		-
Facility Major Maintenance		5.390.000	•	12.064.000		7.635.000		4.155.000		935.00
Total Non-Recurring	\$	10,445,898	\$	17,314,000	\$	42,892,500	\$	27,420,225	\$	7,708,18
Transfer to Capital Projects Fund	\$	103,034,318	\$	70,000,000	\$	75,000,000	\$	86,467,842	\$	82,617,45
Total Uses	\$	223,720,938	\$	201,191,352	\$	238,414,027	\$	251,115,277	\$	261,339,91
Projected Surplus/Deficit:	\$	(18,147,216)	¢	8,946,474	\$	(8,275,453)	¢	(671,021)	•	
Tojecteu Surpius/Dencit.	φ	(10,147,210)	φ	0,940,474	φ	(0,273,433)	φ	(071,021)	φ	_
Inreserved Fund Balance:	Φ.	10 147 040	•		ф.	0.040.474	<b>ው</b>	674 004	¢.	
Beginning Fund Balance Projected Surplus/Deficit	\$	18,147,216 (18,147,216)	Ф	- 8,946,474	\$	8,946,474 (8,275,453)	Ф	671,021 (671,021)	Ф	-
Projected Surplus/Deficit Ending Fund Balance		(10,147,210) -		8,946,474 8,946,474		(8,275,453) 671,021		(07 1,UZ1) -		<u> </u>
				•		•				
DETENTION FUND-CAPITAL PROJECTS										
Sources of Funds:  Transfers from Detention Operating Fund	Ф	103,034,318	¢	70.000.000	\$	75,000,000	\$	86,467,842	\$	82,617,45
Transiers from Detention Operating Fund			\$	70,000,000	\$	75,000,000	\$	86,467,842		82,617,45
					_		_			
Jses of Funds:	\$	69,618,279	\$	111,000,000	\$	148,500,000	\$	97,600,000	\$	18,000,00
Projected Surplus/Deficit:	\$	33,416,039	\$	(41,000,000)	\$	(73,500,000)	\$	(11,132,158)	\$	64,617,4
Inreserved Fund Balance:										
Beginning Balance	\$	92,216,119	\$	125,632,158	\$	84,632,158	\$	11,132,158	\$	-
Net Surplus/Deficit		33.416.039		(41.000.000)		(73.500.000)		(11,132,158)		64.617.45
Ending Balance	\$	125,632,158	\$	84,632,158	\$	11,132,158	\$		\$	64,617,45

			•••		•••	• • • • • • • • • • • •	•••		•••	
DETENTION FUND - Low Scenario		6		7		8		9		10
		FY 2005-06		FY 2006-07		FY 2007-08		FY 2008-09		FY 2009-10
DETENTION FUND-OPERATING										
Sources of Funds:	φ	107 451 000		100 707 000						
Jail Excise Tax Transfers In from Other Funds-Base MOE	\$	127,451,000		100,787,060						
Transfers In from Other Funds-Base MOE  Transfers In from Other Funds-Abv Base MOE		119,820,689		136,290,262		150 500 014		202 702 050		206,976,396
Intergovernmental/Jail Per Diem		29.085.488		31.994.037		152,532,014		202,703,959 38.712.785		, ,
Totals	Ф.	276,357,177	Ф	269,071,359	Ф	35,193,441 187,725,455	¢		¢	42,584,064 249,560,460
Totals	Ф	270,337,177	Ф	209,071,359	Ф	107,725,455	Ф	241,410,744	Φ	249,360,460
Uses of Funds:							۹			
Operating Expenditures - Current Facilities										
Personal Services	\$	109,168,369	\$	112,567,187	\$	116,060,050	\$	119,648,841	\$	123,335,481
Operations	Ψ	22,997,181	Ψ	23,687,096	Ψ	24,397,709	Ψ	25,129,640	Ψ	25,883,529
Contingencies		22,007,101		20,007,000		21,001,100		20,120,010		20,000,020
Subtotal - Current Operations	\$	132,165,550	\$	136,254,283	\$	140,457,759	\$	144,778,481	\$	149,219,010
Subtotal Surrent Sperations	Ψ	102,100,000	Ψ	100,204,200	Ψ	140,407,700	Ψ	111,770,101	Ψ	140,210,010
Operating Expenditures - New Facilities									4	
Personal Services		55,148,243		72,274,873		79,487,655		82,566,584		85,719,957
Operations		11.479.581		12,000,914		12,531,511		13.071.679		13,621,493
Subtotal - New Facility Operations	\$	66,627,824	\$	84,275,787	\$	92,019,166	\$	95,638,263	\$	99,341,450
Subtotal - New Tacinty Operations	Ψ	00,027,024	Ψ	04,273,707	Ψ	92,019,100	Ψ	95,050,205	Ψ	99,541,450
Total Operating Espenditures	\$	198,793,374	\$	220,530,070	\$	232,476,925	\$	240,416,744	\$	248,560,460
Non-Recurring Expenditures										
Integrated Crim. Justice Information System	\$	2,100,000	Ф		\$		\$		\$	
	Ф		Ф	1 500 000	Ф	-	ıΦ	-	Ф	-
Other Information System Projects Detention-Related Equipment		1,500,000 281,377		1,500,000		-		-		-
		201,377		289,819		_		-		-
Facility Start-up Relocations		-				_		-		-
Facility Major Maintenance		1.000.000		1.000.000		1.000.000		1.000.000		1.000.000
Total Non-Recurring	\$		\$	2,789,819	\$	1,000,000	\$	1,000,000	\$	1,000,000
	φ.			2,709,019	·	1,000,000	·	1,000,000	·	1,000,000
Transfer to Capital Projects Fund	\$	72,682,426	\$	-	\$	-	\$	-	\$	-
Total Uses	\$	276,357,177	\$	223,319,889	\$	233,476,925	\$	241,416,744	\$	249,560,460
Projected Surplus/Deficit:	\$	-	\$	45,751,470	\$	(45,751,470)	\$	-	\$	-
Unreserved Fund Balance:										
Beginning Fund Balance	\$	-	\$	-	\$	45,751,470	\$	_	\$	_
Projected Surplus/Deficit	Ψ	-	Ψ	45,751,470	Ψ	(45,751,470)	Ψ	_	Ψ	_
Ending Fund Balance	-	-		45,751,470		-		-		-
DETENTION FUND-CAPITAL PROJECTS Sources of Funds:										
Transfers from Detention Operating Fund	Ф	72.682.426	¢	_	Ф	_	Ф	_	Ф	_
Totals	\$	72,682,426	\$	-	\$	-	\$	-	\$	-
Uses of Funds:	\$	-	\$	-	\$	-	\$	-	\$	-
Projected Surplus/Deficit:	\$	72,682,426	\$	-	\$	-	\$	-	\$	-
Unreserved Fund Balance:										
Beginning Balance	\$	64,617,452	\$	137,299,878	\$	137,299,878	\$	137,299,878	\$	137,299,878
gg										
Net Surplus/Deficit		72.682.426		-		-				

(excluding grants)		1		2		3		4		5
		FY 2000-01		FY 2001-02		FY 2002-03		FY 2003-04		FY 2004-05
Sources of Funds:										
Revenue:										
Highway User Revenue Funds	\$	73,976,250	\$	76,047,585	\$	78,100,870	\$	80,209,593	\$	82,295,043
State Shared VLT	•	3,823,750	•	3,988,328	•	4,418,072	•	4,597,446	•	5,017,19
Other Intergovernmental		5,670,314		5,840,423		6,015,636		6,196,105		6,381,98
Intergovernmental/CIP		21,286,000		14,117,000		11,383,400		9,868,800		9,369,60
Licenses and Permits		1,200,000		1,236,000		1,273,080		1,311,272		1,350,61
Fees & Charges		50,000		51,400		52,788		54,213		55,62
Interest		1,500,000		500,000		-		-		-
Miscellaneous		168,575		172,958		177,974		182,601		186,98
Total Sources	\$	107,674,889	\$	101,953,694	\$	101,421,820	\$	102,420,031	\$	104,657,04
Net Growth Rate	•	, ,	•	-5.31%	•	-0.52%	*	0.98%	*	2.18
Uses of Funds:									V	
Operating Expenditures:										
Wages and Salaries-Base	\$	17,790,890	\$	18,296,192	\$	18,758,755	\$	19,289,345	\$	19,777,07
Salary Adjustments		560,885		513,445	-	588,954		541,378		513,86
Employee Benefits		3,989,411		4,451,477		4,868,193		5,052,771		5,235,38
Supplies and Services		22,822,937		23,416,333		24,095,407		24,721,888		25,315,21
Capital Outlay		5,135,779		5,269,309		5,422,119		5,563,094		5,696,60
Total Operating	\$	50,299,902	\$	51,946,756	\$	53,733,429	\$	55,168,475	\$	56,538,14
Net Growth Rate				3.27%	-	3.44%		2.67%		2.48
. tot Ground tate				0.2. 70		0,0		2.0.70		
Capital Project Expenditures:	\$	81,894,000	\$	70,585,000	\$	56,917,000	\$	49.344.000	\$	46,848,00
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Total Uses	\$	132,193,902	\$	122,531,756	\$	110,650,429	\$	104,512,475	\$	103,386,14
					-	, ,				
Projected Surplus/Deficit:	\$	(24,519,013)	\$	(20,578,062)	\$	(9,228,609)	\$	(2,092,444)	\$	1,270,89
	•	( ,,,	•	( ) , , , , , , ,	•	(-, -,,	•	( , , , ,	•	, -,
Unreserved Fund Balance:										
Beginning Balance	\$	37,894,617	\$	13,375,604	\$	(7,202,458)	\$	(16,431,067)	\$	(18,523,51
Net Surplus/Deficit		(24,519,013)		(20,578,062)		(9,228,609)		(2,092,444)		1,270,89
Ending Balance	\$	13,375,604	\$	(7,202,458)	¢	(16,431,067)	ф	(18,523,511)	Ф	(17,252,61

(excluding grants)		6		7		8		9		10
		FY 2005-06		FY 2006-07		FY 2007-08		FY 2008-09		FY 2009-10
Sources of Funds:										
Revenue:										
Highway User Revenue Funds	\$	84,434,714	\$	86,630,016	\$	88,882,397	\$	91,193,339	\$	93,564,36
State Shared VLT		5,224,403		5,701,391		5,965,365		6,480,176		6,780,20
Other Intergovernmental		6,573,448		6,770,651		6,973,771		7,182,984		7,398,47
Intergovernmental/CIP		9,594,470		9,824,738		10,060,531		10,301,984		10,549,23
Licenses and Permits		1,391,129		1,432,863		1,475,849		1,520,124		1,565,72
Fees & Charges		57,069		58,553		60,075		61,637		63,23
Interest		-		-		-		-		-
Miscellaneous		191,471		196,066		200,772		205,591		210,52
Total Sources	\$	107,466,704	\$	110,614,278	\$	113,618,760	\$	116,945,835	\$	120,131,77
Net Growth Rate		2.68%		2.93%		2.72%		2.93%		2.72
Uses of Funds:										
Operating Expenditures:										
Wages and Salaries-Base	\$	20,240,016	\$	20,714,666	\$	21,200,427	\$	21,697,579	\$	22,206,38
Salary Adjustments		526,861		539,194		551,839		564,779		578,02
Employee Benefits		5,411,762		5,591,388		5,774,020		5,959,502		6,147,66
Supplies and Services		25,922,778		26,544,925		27,182,003		27,834,371		28,502,39
Capital Outlay		5,833,327		5,973,327		6,116,687		6,263,487		6,413,81
Total Operating	\$	57,934,745	\$	59,363,500	\$	60,824,975	\$	62,319,718	\$	63,848,28
Net Growth Rate		2.47%		2.47%		2.46%		2.46%		2.45
Capital Project Expenditures:	\$	47,972,352	\$	49,123,688	\$	50,302,657	\$	51,509,921	\$	52,746,15
, ,						, ,		, ,		
Total Uses	\$	105,907,097	\$	108,487,189	\$	111,127,632	\$	113,829,639	\$	116,594,44
	•	, ,	*	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	•	,,	*	,,	*	, , .
Projected Surplus/Deficit:	\$	1,559,607	\$	2,127,090	\$	2,491,128	\$	3,116,197	\$	3,537,33
Trojectou Gurpius, Benoit.	Ψ	1,000,007	Ψ	2,127,000	Ψ	2, 101, 120	Ψ	0,110,107	Ψ	0,007,00
Unreserved Fund Balance:										
Beginning Balance	\$	(17,252,615)	\$	(15,693,008)	\$	(13,565,918)	\$	(11,074,790)	\$	(7,958,59
Net Surplus/Deficit	Ψ	1,559,607	Ψ	2,127,090	Ψ	2,491,128	Ψ	3,116,197	Ψ	3,537,33
. 15. Surpido/ Bolloit		1,000,007		2,121,000		2,101,120		0,110,101		0,001,00

(excluding grants)		1		2		3		4		5
		FY 2000-01		FY 2001-02		FY 2002-03		FY 2003-04		FY 2004-05
Sources of Funds:										
Revenue:										
Highway User Revenue Funds	\$	73,976,250	\$	75,825,656	\$	77,645,472	\$	79,198,381	\$	80,782,34
State Shared VLT		3,823,750	·	3,857,962	·	4,230,349		4,350,311		4,504,71
Other Intergovernmental		5,670,314		5,840,423		6,015,636		6,196,105		6,381,98
Intergovernmental/CIP		21,286,000		14,117,000		11,383,400		9,868,800		9,369,60
Licenses and Permits		1,200,000		1,236,000		1,273,080		1,311,272		1,350,61
Fees & Charges		50,000		51,250		52,480		53,530		54,60
Interest		1,500,000		500,000		-		-		-
Miscellaneous		168,575		173,632		178,841		184,206		189,73
Total Sources	\$	107,674,889	\$	101,601,924	\$	100,779,258	\$	101,162,606	\$	102,633,59
Net Growth Rate		, ,	·	-5.64%	·	-0.81%		0.38%	·	1.45
Uses of Funds:									Y	
Operating Expenditures:										
Wages and Salaries-Base	\$	17,790,890	\$	18,296,192	\$	18,829,919	\$	19,378,804	\$	19,943,70
Salary Adjustments		560,885		592,437		609,263		627,036		645,31
Employee Benefits		3,989,411		4,451,477		4,876,021		5,062,611		5,253,71
Supplies and Services		22,822,937		23,507,625		24,212,854		24,939,239		25,687,41
Capital Outlay		5,135,779		5,289,852		5,448,548		5,612,004		5,780,36
Total Operating	\$	50,299,902	\$	52,137,583	\$	53,976,605	\$	55,619,696	\$	57,310,50
Net Growth Rate				3.65%		3.53%		3.04%		3.04
Capital Project Expenditures:	\$	81,894,000	\$	70,585,000	\$	56,917,000	\$	49,344,000	\$	46,848,00
Total Uses	\$	132,193,902	\$	122,722,583	\$	110,893,605	\$	104,963,696	\$	104,158,50
Projected Surplus/Deficit:	\$	(24,519,013)	\$	(21,120,659)	\$	(10,114,347)	\$	(3,801,090)	\$	(1,524,91
		•				,		•		
Unreserved Fund Balance:										
Beginning Balance	\$	37,894,617	\$	13,375,604	\$	(7,745,055)	\$	(17,859,402)	\$	(21,660,49
Net Surplus/Deficit	_	(24,519,013)		(21,120,659)		(10,114,347)		(3,801,090)		(1,524,91
Ending Balance	\$	13,375,604	\$	(7,745,055)	Φ	(17,859,402)	Ф	(21,660,492)	Ф	(23,185,41

(excluding grants)		6		7		8		9		10
		FY 2005-06		FY 2006-07		FY 2007-08		FY 2008-09		FY 2009-10
Sources of Funds:										
Revenue:										
Highway User Revenue Funds	\$	82,397,996	\$	84,045,956	\$	85,726,875	\$	87,441,413	\$	89,190,241
State Shared VLT		4,591,599		4,785,566		4,902,950		5,129,894		5,271,658
Other Intergovernmental		6,573,448		6,770,651		6,973,771		7,182,984		7,398,474
Intergovernmental/CIP		9,650,688		9,940,209		10,238,415		10,545,567		10,861,934
Licenses and Permits		1,391,129		1,432,863		1,475,849		1,520,124		1,565,728
Fees & Charges		55,692		56,806		57,942		59,101		60,283
Interest		-		-		-		-		-
Miscellaneous		195,425		201,287		207,326		213,546		219,952
Total Sources	\$	104,855,977	\$	107,233,338	\$	109,583,128	\$	112,092,629	\$	114,568,270
Net Growth Rate		2.17%		2.27%		2.19%		2.29%		2.219
Uses of Funds:										
Operating Expenditures:										
Wages and Salaries-Base	\$	20,525,066	\$	21,123,377	\$	21,739,129	\$	22,372,830	\$	23,025,004
Salary Adjustments		664,125		683,485		703,408		723,913		745,01
Employee Benefits		5,443,118		5,636,346		5,833,277		6,033,779		6,237,71
Supplies and Services		26,458,039		27,251,780		28,069,334		28,911,414		29,778,75
Capital Outlay		5,953,775		6,132,389		6,316,360		6,505,851		6,701,02
Total Operating	\$	59,044,124	\$	60,827,377	\$	62,661,509	\$	64,547,788	\$	66,487,513
Net Growth Rate		3.02%		3.02%		3.02%		3.01%		3.019
		5.52,75		3.02.11				2.2.7.		
Capital Project Expenditures:	\$	48,253,440	\$	49,701,043	\$	51,192,074	\$	52,727,837	\$	54,309,672
							-		-	
Total Uses	\$	107,297,564	\$	110,528,420	\$	113,853,583	\$	117,275,624	\$	120,797,18
Projected Surplus/Deficit:	\$	(2,441,586)	\$	(3,295,083)	\$	(4,270,455)	\$	(5,182,995)	\$	(6,228,91
	*	(=, : : :,550)	7	(2,233,330)	7	( -,= - 0, -00)	*	(=, = 5=,550)	7	(=,===,==
Unreserved Fund Balance:										
Beginning Balance	\$	(23,185,410)	\$	(25,626,996)	\$	(28,922,079)	\$	(33,192,534)	\$	(38,375,53)
Net Surplus/Deficit		(2,441,586)		(3,295,083)		(4,270,455)		(5,182,995)		(6,228,91
Ending Balance	\$	(25,626,996)	ተ	(28,922,079)	Ф	(33,192,534)	φ	(38,375,530)	Φ	(44,604,44

FLOOD CONTROL DISTRI	CT - Ba	se Scena	ıri	0						
		1		2		3		4		5
		Y 2000-01		Y 2001-02		Y 2002-03		FY 2003-04		FY 2004-05
Sources of Funds:										
Revenue										
Property Taxes	\$	44,309,245	\$	44,814,218	\$	44,824,653	\$	44,849,024	\$	44,839,128
SRP Payments in Lieu of Taxes		195,971		178,802		170,295		157,980		152,915
Licenses and Permits		1,131,963		1,131,963		1,211,200		1,243,903		1,230,220
Intergovernmental		22,567,000		25,167,000		15,907,000		18,151,000		16,100,000
Interest		2,000,000		357,998		180,987		-		-
Miscellaneous		2,779,969		8,579,145		9,336,000		670,000		230,000
Total Sources	\$	72,984,148	\$	80,229,126	\$	71,630,135	\$	65,071,907	\$	62,552,263
Net Growth Rate				9.9%		-10.7%		-9.2%		-3.9%
Uses of Funds:										
Operating Expenditures:										
Wages and Salaries - Base	\$	6,899,929	\$	7,095,642	\$	7,275,040	\$	7,480,813	\$	7,669,964
Salary Adjustments	•	217,241	•	199,132	•	228,409	•	209,958	•	199,289
Employee Benefits		1,847,151		2,086,311		2,301,914		2,392,123		2,481,976
Supplies and Services		11,219,270		11,510,971		11,844,789		12,152,754		12,444,420
Capital Outlay		1,167,434		1,197,787		1,232,523		1,264,569		1,294,918
Total Operating	\$	21,351,025	\$	22,089,843	\$	22,882,674	\$	23,500,217	\$	24,090,568
Net Growth Rate				3.5%		3.6%		2.7%		2.5%
Capital Project Expenditures:	\$	67,929,802	\$	53,800,000	\$	52,330,000	\$	52,795,000	\$	51,965,000
Total Uses	\$	89,280,827	\$	75,889,843	\$	75,212,674	\$	76,295,217	\$	76,055,568
Net Growth Rate		- 1		-15.0%		-0.9%		1.4%		-0.3%
Projected Surplus/(Deficit):	\$	(16,296,679)	\$	4,339,283	\$	(3,582,539)	\$	(11,223,310)	\$	(13,503,30
Percent of Total Expenditures		-18.25%		5.72%		-4.76%		-14.71%		-17.759
Unreserved Fund Balance:										
Beginning Balance	\$	25,292,562	\$	8,995,883	\$	13,335,166	\$	9,752,627	\$	(1,470,683
Net Surplus/Deficit		(16,296,679)		4,339,283		(3,582,539)		(11,223,310)		(13,503,305
Ending Balance	\$	8,995,883	\$	13,335,166	\$	9,752,627	\$	(1,470,683)	\$	(14,973,988

		6		7		8		9		10
		FY 2005-06		FY 2006-07		FY 2007-08		FY 2008-09		FY 2009-10
Sources of Funds:										
Revenue										
Property Taxes	\$	44,848,685	\$	44,868,617	\$	44,857,730	\$	44,886,583	\$	44,880,719
SRP Payments in Lieu of Taxes		142,025		139,214		130,603		128,109		120,48
Licenses and Permits		1,262,206		1,295,023		1,328,694		1,363,240		1,398,684
Intergovernmental		14,100,000		14,400,000		14,800,000		15,200,000		15,600,000
Interest		- /				-		-		-
Miscellaneous		300,000		300,000		300,000		300,000		300,000
Total Sources	\$	60,652,916	\$	61,002,854	\$	61,417,027	\$	61,877,932	\$	62,299,884
Net Growth Rate		-3.0%		0.6%		0.7%		0.8%		0.7%
Uses of Funds:										
Operating Expenditures:										
Wages and Salaries - Base	\$	7,849,504	\$	8,033,583	Ф	8,221,971	Φ.	8,414,777	¢	8,612,104
Salary Adjustments	Ψ	204,328	Ψ	209,111	Ψ	214,015	Ψ	219,033	Ψ	224,170
Employee Benefits		2,568,895		2,657,362		2,747,257		2,838,494		2,930,976
Supplies and Services		12,743,086		13,048,920		13,362,094		13,682,784		14,011,17
Capital Outlay		1,325,996		1,357,820		1,390,408		1,423,778		1,457,948
Total Operating	\$	24,691,809	\$	25,306,796	\$		\$	26,578,867	\$	27,236,370
Net Growth Rate		2.5%		2.5%		2.5%		2.5%		2.5%
Capital Project Expenditures:	\$	53,212,160	\$	54,489,252	\$	55,796,994	\$	57,136,122	\$	58,507,389
Total Uses	\$	77,903,969	\$	79,796,048	\$	81,732,739	\$	83,714,988	\$	85,743,759
Net Growth Rate		2.4%		2.4%		2.4%		2.4%		2.4%
Projected Surplus/(Deficit):	\$	(17,251,053)	\$	(18,793,194)	\$	(20,315,713)	\$	(21,837,057)	\$	(23,443,875
Percent of Total Expenditures		-22.14%		-23.55%		-24.86%		-26.09%		-27.349
Unreserved Fund Balance:										
Beginning Balance	\$			(32,225,041)	\$	(51,018,235)	\$	(71,333,947)	\$	(93,171,004
Net Surplus/Deficit		(17,251,053)		(18,793,194)		(20,315,713)		(21,837,057)		(23,443,87
Ending Balance	\$	(32 225 041)	\$	(51 018 235)	\$	(71,333,947)	\$	(93 171 004)	\$	(116,614,879

		1		2		3		4		5
	<u>_</u>	Y 2000-01	F	Y 2001-02		Y 2002-03		FY 2003-04		FY 2004-05
Sources of Funds:										
Revenue										
Property Taxes	\$	44,309,245	\$	44,824,115	\$	44,824,783	\$	44,827,930	\$	44,836,933
SRP Payments in Lieu of Taxes		195,971		182,127		176,791		167,597		166,390
Licenses and Permits		1,131,963		1,112,720		1,079,338		1,025,371		921,986
Intergovernmental		22,567,000		25,167,000		15,907,000		18,151,000		16,100,000
Interest		2,000,000		357,998		180,987		-		=
Miscellaneous	_	2,779,969		8,579,145		9,336,000		670,000		230,000
Total Sources	\$	72,984,148	\$	80,223,105	\$	71,504,899	\$	64,841,898	\$	62,255,309
Net Growth Rate				9.9%		-10.9%		-9.3%		-4.0%
Uses of Funds:										
Operating Expenditures:										
Wages and Salaries - Base	\$	6,899,929	\$	7,095,642	\$	7,302,639	\$	7,515,509	\$	7,734,588
Salary Adjustments	Ψ	217,241	Ψ	229,768	Ψ	236,285	Ψ	243,178	Ψ	250,266
Employee Benefits		1,847,151		2,086,311		2,304,950		2,395,940		2,489,085
Supplies and Services		11,219,270		11,555,848		11,902,524		12,259,599		12,627,387
Capital Outlay		1,167,434		1,202,457		1,238,531		1,275,687		1,313,957
Total Operating	\$	21,351,025	\$	22,170,026	\$	22,984,928	\$	23,689,912	\$	24,415,284
Net Growth Rate				3.8%		3.7%		3.1%		3.1%
Capital Project Expenditures:	\$	67,929,802	\$	53,800,000	\$	52,330,000	\$	52,795,000	\$	51,965,000
Total Uses	\$	89,280,827	\$	75,970,026	\$	75,314,928	\$	76,484,912	\$	76,380,284
Net Growth Rate				-14.9%		-0.9%		1.6%		-0.1%
Projected Surplus/(Deficit):	\$	(16,296,679)	\$	4,253,079	\$	(3,810,029)	\$	(11,643,014)	\$	(14,124,97
Percent of Total Expenditures		-18.25%		5.60%		-5.06%		-15.22%		-18.499
Unreserved Fund Balance:										
Beginning Balance	\$	25,292,562	\$	8,995,883	\$	13,248,962	\$	9,438,933	\$	(2,204,08
Net Surplus/Deficit		(16,296,679)		4,253,079		(3,810,029)		(11,643,014)		(14,124,97
Ending Balance	\$	8,995,883	Ф	13,248,962	\$	9,438,933	Φ	(2,204,081)	Φ	(16,329,05

	. J LU	w Scena	110							
		6 FY 2005-06		7 FY 2006-07		8 FY 2007-08		9 FY 2008-09		10 FY 2009-10
	•	1 2000 00		1 2000 01		200. 00		2000 00		1 1 2000 10
Sources of Funds:										
Revenue										
Property Taxes	\$	44,836,895	\$	44,835,234	\$	44,848,857	\$	44,847,977	\$	44,848,742
SRP Payments in Lieu of Taxes		158,283		159,027		152,950		153,752		148,18
Licenses and Permits		940,426		959,234		978,419		997,987		1,017,94
Intergovernmental		14,100,000		14,400,000		14,800,000		15,200,000		15,600,00
Interest		-		-		-		-		-
Miscellaneous		300,000	_	300,000		300,000		300,000		300,000
Total Sources	\$	60,335,604	\$	60,653,495	\$	61,080,226	\$	61,499,716	\$	61,914,87
Net Growth Rate		-3.1%	,	0.5%		0.7%		0.7%		0.7%
Uses of Funds:										
Operating Expenditures:									4	
Wages and Salaries - Base	\$	7,960,053	\$	8,192,091	\$	8,430,892	\$	8,676,655	\$	8,929,58
Salary Adjustments	•	257,562	*	265,070	•	272,797	•	280,749	•	288,93
Employee Benefits		2,581,055		2,674,798		2,770,239		2,867,301		2,965,89
Supplies and Services		13,006,209		13,396,395		13,798,287		14,212,236		14,638,60
Capital Outlay		1,353,376		1,393,977		1,435,797		1,478,870		1,523,23
Total Operating	\$	25,158,255	\$	25,922,331	\$	26,708,011	\$	27,515,811	\$	28,346,252
Net Growth Rate		3.0%		3.0%		3.0%		3.0%		3.0%
Capital Project Expenditures:	\$	53,523,950	\$	55,129,669	\$	56,783,559	\$	58,487,065	\$	60,241,677
Total Uses	\$	78,682,205	\$	81,051,999	\$	83,491,570	\$	86,002,876	\$	88,587,93
Net Growth Rate		3.0%		3.0%		3.0%		3.0%		3.0%
D	•	(40.040.004)	•	(00.000.504)	•	(00.444.044)	•	(0.4.500.400)	•	(00.070.05
Projected Surplus/(Deficit): Percent of Total Expenditures	\$	(18,346,601) -23.32%		(20,398,504) -25.17%	\$	(22,411,344) -26.84%	\$	(24,503,160) -28.49%	\$	(26,673,05 -30.11
Handa San J. S. J.										
Unreserved Fund Balance:	•	(40,000,050)	•	(24 675 653)	φ.	(FF 074 404)	۴	(77 405 505)	ዽ	(404 000 00
Beginning Balance	\$	(16,329,056)	\$	(34,675,657)	\$	(55,074,161)	\$	(77,485,505)	\$	(101,988,66
Net Surplus/Deficit	=	(18,346,601)		(20,398,504)		(22,411,344)	_	(24,503,160)	_	(26,673,05
Ending Balance	\$	(34,675,657)	\$	(55,074,161)	\$	(77,485,505)	\$	(101,988,664)	\$	(128,661,71

(excludes grants)		1		2		3		4		5
	F	Y 2000-01	F	Y 2001-02		Y 2002-03		Y 2003-04		Y 2004-05
Source of Funds:										
Revenue										
Property Taxes	\$	8,789,518	\$	9,730,333	\$	10,169,540	\$	11,332,604	\$	11,862,198
Payments in Lieu of Taxes	Ψ.	203,203	Ψ	203,203	_	203,203	Ψ	208,487	*	213,490
Intergovernmental		24,000		24,000		24,000		24,000		24,000
Fees & Charges		221,000	4	227,188		233,322		239,622		245,852
Miscellaneous		280,000		287,280		295,611		303,297		310,576
Total Sources	\$	9,517,721	\$	10,472,004	\$	10,925,676	\$	12,108,010	\$	12,656,116
Net Growth Rate	•	3,311,		10.0%	•	4.3%	•	10.8%	•	4.5%
Not Growan Nate				10.070		4.070		10.070		4.070
Uses of Funds:									4	
Operating Expenditures										
Wages & Salaries - Base	\$	3,764,253	\$	4,051,766	\$	4,149,636	\$	4,267,137	\$	4,375,028
Salary Adjustments	•	319,139	·	108,636	·	130,426	•	119,759		113,677
Employee Benefits		833,598		949,130		1,035,412		1,074,390		1,112,878
Collection Development Materials		1,514,414		1,553,789		1,598,849		1,640,419		1,679,789
Other Supplies & Services		2,706,870		2,777,249		2,857,789		2,932,091		3,002,462
Capital Outlay		558,813		573,342		589,969		605,308		619,836
Total Uses	\$	9,697,087	\$	10,013,912	\$	10,362,081	\$	10,639,104	\$	10,903,668
Net Growth Rate				3.3%		3.5%		2.7%		2.5%
			-1							
			-1							
Projected Surplus/Deficit:	\$	(179,366)	\$	458,092	\$	563,596	\$	1,468,906	\$	1,752,448
Net Growth Rate		-114.07%		-355.40%		23.03%		160.63%		19.30%
Percent of Total Expenditures		-1.85%		4.57%		5.44%		13.81%		16.07%
Unreserved Fund Balance:										
Beginning Fund Balance	\$	5,872,526	\$	5,693,160	\$	6,151,252	\$	6,714,848	\$	8,183,754
Net Surplus/Deficit		(179,366)	_	458,092		563,596		1,468,906		1,752,448
Ending Balance	\$	5,693,160	\$	6,151,252	\$	6,714,848	\$	8,183,754	\$	9,936,202

(excludes grants)		6		7		8		9		10
		FY 2005-06		FY 2006-07		FY 2007-08		FY 2008-09		Y 2009-10
Source of Funds:										
Revenue										
Property Taxes	\$	13,273,717	\$	13,785,161	\$	15,129,444	\$	15,701,049	\$	17,071,409
Payments in Lieu of Taxes	,	218,614	•	223,861	_	229,234	•	234,735	•	240,369
Intergovernmental		24,000		24,000		24,000		24,000		24,000
Fees & Charges		252,244		258,802		265,531		272,435		279,518
Miscellaneous		318,030	4	325,663		333,479		341,482		349,678
Total Sources	\$	14,086,605	\$	14,617,487	\$	15,981,688	\$	16,573,701	\$	17,964,974
Net Growth Rate		11.3%		3.8%		9.3%		3.7%		8.4%
Uses of Funds:									4	
Operating Expenditures										
Wages & Salaries - Base	\$	4,477,439	\$	4,582,440	\$	4,689,898	\$	4,799,877	\$	4,912,435
Salary Adjustments		116,551		119,279		122,076		124,939		127,869
Employee Benefits		1,150,040		1,187,891		1,226,380		1,265,476		1,305,145
Collection Development Materials		1,720,104		1,761,386		1,803,659		1,846,947		1,891,274
Other Supplies & Services		3,074,521		3,148,309		3,223,869		3,301,241		3,380,471
Capital Outlay	_	634,712		649,945		665,543		681,517		697,873
Total Uses	\$	11,173,366	\$	11,449,249	\$	11,731,426	\$	12,019,997	\$	12,315,066
Net Growth Rate		2.5%		2.5%		2.5%		2.5%		2.5%
Projected Surplus/Deficit:	\$	2,913,239	\$	3,168,238	\$	4,250,262	\$	4,553,704	\$	5,649,908
Net Growth Rate		66.24%		8.75%		34.15%		7.14%		24.07%
Percent of Total Expenditures		26.07%		27.67%		36.23%		37.88%		45.88%
Unreserved Fund Balance:										
Beginning Fund Balance	\$	9,936,202	\$	12,849,441	\$	16,017,679	\$	20,267,941	\$	24,821,644
Net Surplus/Deficit	_	2,913,239		3,168,238		4,250,262		4,553,704		5,649,908
Ending Balance	\$	12,849,441	\$	16,017,679	\$	20,267,941	\$	24,821,644	\$	30,471,552

(excludes grants)		1		2	3	4		5
	F	Y 2000-01		FY 2001-02	 FY 2002-03	 FY 2003-04		Y 2004-05
Source of Funds:								
Revenue								
Property Taxes	\$	8,789,518	\$	9,715,386	\$ 10,374,968	\$ 11,089,485	\$	11,634,618
Payments in Lieu of Taxes		203,203		203,203	203,203	209,300		215,579
Intergovernmental		24,000		24,000	24,000	24,000		24,000
Fees & Charges		221,000	4	226,525	231,962	236,601		241,333
Miscellaneous		280,000		288,400	297,052	305,964		315,142
Total Sources	\$	9,517,721	\$	10,457,514	\$ 11,131,185	\$ 11,865,349	\$	12,430,672
Net Growth Rate				9.9%	6.4%	6.6%		4.89
Uses of Funds:							4	
Operating Expenditures								
Wages & Salaries - Base	\$	3,764,253	\$	4,051,766	\$ 4,164,693	\$ 4,286,246	\$	4,411,187
Salary Adjustments		319,139		125,350	134,924	138,684		142,732
Employee Benefits		833,598		949,130	1,037,068	1,076,492		1,116,855
Collection Development Materials		1,514,414		1,559,846	1,606,642	1,654,841		1,704,486
Other Supplies & Services		2,706,870		2,788,076	2,871,718	2,957,870		3,046,606
Capital Outlay		558,813		575,577	592,845	610,630		628,949
Total Uses	\$	9,697,087	\$	10,049,746	\$ 10,407,890	\$ 10,724,763	\$	11,050,815
Net Growth Rate			н	3.6%	3.6%	3.0%		3.09
			-					
			-					
Projected Surplus/Deficit:	\$	(179,366)	\$	407,768	\$ 723,295	\$ 1,140,586	\$	1,379,857
Net Growth Rate		-117.23%	-	-327.34%	77.38%	57.69%		20.989
Percent of Total Expenditures		-1.85%	-	4.06%	6.95%	10.64%		12.499
			-					
Unreserved Fund Balance:								
Beginning Fund Balance	\$	5,872,526	\$	5,693,160	\$ 6,100,928	\$ 6,824,223	\$	7,964,810
Net Surplus/Deficit		(179,366)		407,768	723,295	1,140,586		1,379,857
Ending Balance	\$	5,693,160	\$	6,100,928	\$ 6,824,223	\$ 7,964,810	\$	9,344,666

(excludes grants)		6		7		8		9		10
		FY 2005-06		FY 2006-07		FY 2007-08		FY 2008-09		FY 2009-10
Source of Funds:										
Revenue										
Property Taxes	\$	13,233,817	\$	13,619,030	\$	14,321,898	\$	14,687,136	\$	15,310,420
Payments in Lieu of Taxes		222,046		228,707		235,568		242,636		249,915
Intergovernmental		24,000		24,000		24,000		24,000		24,000
Fees & Charges		246,160		251,083		256,104		261,226		266,451
Miscellaneous		324,597	_	334,335		344,365		354,696		365,336
Total Sources	\$	14,050,619	\$	14,457,154	\$	15,181,935	\$	15,569,694	\$	16,216,122
Net Growth Rate		13.0%		2.9%		5.0%		2.6%		4.2%
Uses of Funds:									4	
Operating Expenditures										
Wages & Salaries - Base	\$	4,539,774	\$	4,672,110	\$	4,808,303	\$	4,948,466	\$	5,092,716
Salary Adjustments		146,893		151,174		155,581		160,116		164,784
Employee Benefits		1,156,896		1,197,754		1,239,405		1,281,821		1,324,976
Collection Development Materials		1,755,621		1,808,290		1,862,538		1,918,414		1,975,967
Other Supplies & Services		3,138,004		3,232,144		3,329,109		3,428,982		3,531,851
Capital Outlay		647,817		667,252		687,270		707,888		729,124
Total Uses	\$	11,385,006	\$	11,728,724	\$	12,082,205	\$	12,445,688	\$	12,819,418
Net Growth Rate		3.0%		3.0%		3.0%		3.0%		3.0%
Projected Surplus/Deficit:	\$	2,665,613	\$	2,728,430	\$	3,099,730	\$	3,124,006	\$	3,396,705
Net Growth Rate		93.18%		2.36%		13.61%		0.78%		8.73%
Percent of Total Expenditures		23.41%		23.26%		25.66%		25.10%		26.50%
Unreserved Fund Balance:	•	0.044.000		40.040.000	^	44700745	^	47.000.400	<b>~</b>	00.000.47=
Beginning Fund Balance	\$	9,344,666	\$	12,010,280	\$	14,738,710	\$	17,838,439	\$	20,962,445
Net Surplus/Deficit	_	2,665,613	_	2,728,430	_	3,099,730	_	3,124,006	_	3,396,705
Ending Balance	\$	12,010,280	\$	14,738,710	\$	17,838,439	\$	20,962,445	\$	24,359,150

# Performance Measures Strategy

In 2000, Maricopa County is fully engaged in Manage for Results. This initiative provides a standardized strategic planning process that integrates planning with budgeting and performance measurement. This effort will create powerful tools for making good business decisions and achieving department/agency and corporate goals and priorities.

To fully integrated Managing for Results there is a great deal of work in progress including:

- a complete redesign of the budget/accounting structure in order to capture costs at the activity level;
- a redesign of the performance management system standardizing the system and aligning every employee to activity results:
- development of a comprehensive data collection and reporting system and an enhanced performance audit function.

# **Managing for Results System**

Managing for Results means that an entire organization, its management system, its employees and the organizational culture (beliefs, behavior and language) are focused on achieving results for the customer. Managing for Results provides direction for making good business decisions based on performance, and makes departments/agencies accountable for results.



# **Planning for Results**

A well-executed plan promotes a common understanding of the department's/agency's overall direction and purpose so that individuals/employees can readily determine how their work, actions and behaviors support the strategic direction and business success. In Planning for Results, current and future trends are examined in terms of how they may affect the business, and strategic goals and operational results are developed to best manage anticipated challenges. Results are projected based on demand and internal capacity.

# **Budgeting for Results**

Maricopa County is committed to developing a budget system that provides financial and performance information to help decision makers make good business decisions that achieve results. The County will use the operational structure developed in the Strategic Plan to structure financial planning and reporting for each Department. This ensures that the budget is driven by policy and customers' needs. Integrating Budgeting for Results with Strategic Planning is critical to creating an integrated management system where financial resources, policy, department operations and County staff are all aligned to achieve results.

# **Reporting Results**

The County wants to be accountable to its residents by being able and willing to communicate what is and is not being achieved. The Strategic Plans, and the information generated by the Performance Measures, will make this possible. Information about results that are meaningful to residents will be in Department/Agency reports.

# **Evaluating Results**

The integrity of the process and the information produced by the planning and budgeting systems are critical to the County's efforts in Managing for Results and to sustaining public support. The County is committed to building a system founded on accurate information.

Additional accountability and credibility is achieved by involving the Internal Audit Office in performance audits of Programs and Activities managed by Departments/Agencies. This involvement will speed the learning process and help Departments make adjustments accordingly.

One of the most powerful tools available to high performing organizations is the employee Performance Management System. Maricopa County uses this system to make it possible for employees to see how they contribute at the operational, departmental, and corporate levels. Performance Measures for Activities will be used to develop the performance standards for individual employees.

Accountability and credibility are motivators for Departments and Agencies to survey customers to identify whether their needs are being met. This endeavor has become a part of the County's management ethic and will continue to be expanded and enhanced in the future.

# **Decision Making**

The County is committed to planning ahead to make the best business decisions possible concerning future use of its resources. This means making decisions that produce results that make a difference in people's lives and give taxpayers value for their money.

In order to make the best business decisions, citizens and County government need the highest quality of performance information available. The County's Resource Guide for Strategic Planning provides standardization for all departments and agencies to use in developing performance information that is clear and consistent for decision-makers and the public. Department Strategic Plans will provide the essential information for making policy and budget decisions that produce a high return on taxpayer dollars.

# Information Technology Strategies

### The Mission

We champion the transformation of Maricopa County into Information Age Government.

- We develop strategies and implement systems which enable the cross-agency synthesis, process enhancements and technical integration necessary to implement modern business practices.
- We propose solutions to maximize the benefits of IT for County government as a whole.
- We provide a collaborative framework for County-wide IT planning, budgeting, procurement and deployment.

### The Prime Directives

The next generation of government at Maricopa County will be dramatically different as creative employees discover new ways to intelligently leverage technology and efficiently serve the public. The focus of all technology investment will be to achieve the following six major objectives:

- Lower the cost of delivering government services
- Simplify doing business with the County
- Accelerate key business processes
- Overcome geographic boundaries
- Enhance critical decision making
- Improve public perception

### The Vision

A vision of tomorrow and leadership today is transforming Maricopa County into

# Information Age Government



Working with the County is becoming easier as the Information Highway reaches out directly to citizens, partners and vendors. Accessing government information and services via the Internet is the preferred method of conducting business from the home or office.

Working within the County is becoming more efficient as widespread connectivity and data access breaks down barriers between government agencies and allows public servants to collaborate effectively. Internal Intranets are beginning to deliver useful information directly to employee workstations.

### **Enhance Business Models**

County Personal Services Internal Department Services Paper / Phone-based Services Solid Department Boundaries 8 x 5 Service On-line Citizen Self-sufficiency
Department & Employee Self-sufficiency
Electronic Commerce
Flexible Public / Private Boundaries
7 x 24 Service

# Convert to Digital Medium

Silo-bound Paper Processes Paper Archiving Videoconference Rooms Serial Comment & Approval Group Classroom Training Horizontal Digital Workflow & Forms
 Electronic Document Image Archives
 Desktop Video
 Concurrent Collaboration
 60% Real-time On-line / Video Training

### **Enable Mobile Workforce**

Limited Dial-up Services
Discrete PDA/Pager/Cell Phone
Discrete Mail Systems
Facsimile Machines

Extensive Mobile Infrastructure
Integrated Remote Device
Integrated Voice, E-Mail & Publishing
Internet-directed Retrieval & Printing

Departmental Data Centers Insourced Technology Services Multiple Microcomputer Vendors

•

**Increase Efficiency** 

Shared Service Bureaus External Service Providers Consolidated On-line Purchasing Portal

Discrete E-mail / Web / GIS / Image Discrete Resource Directories Discrete Office Equipment Integrate Systems

Integrated Desktop Services Universal Resource Directory Networked Office Devices

# Goal 1: Sustain And Enhance Core Business Systems

### **Government to Citizen**

# **On-line Services (partial list)**

- Implement new <u>www.maricopa.gov</u> with portal emphasis
- Add on-line employment application
- Add new residential and commercial property data
- Add Justice Courts precinct look-up and case search
- Add Tier 2 Emergency Management information
- Add GIS products and information

### **Government to Business**

### **Electronic Procurement**

- Implement on-line electronic procurement processes
- Implement on-line vendor self-service capability
- Implement on-line bid submittal process

### **IT** Procurement

- Provide on-line access to IT procurement information
- Enhance enterprise licensing and volume purchasing

## **Right of Way**

Continue to issue new licenses to telecom carriers

### **Government to Government**

# Managing for Results (MFR)

Establish a County-wide MFR data warehouse

# **Administrative Systems**

- Implement new County budget system (Adaytum)
- Establish direct access to financial data
- Implement County-wide Time Keeping System
- Implement County-wide Electronic Forms Library

### **Justice & Law Enforcement**

- Continue to engage & advance J&LE business processes
- Enhance video systems utilization

# **Technology Partnership**

Pursue outside agencies to migrate onto the County Smartzone 800mhz radio infrastructure

# **Government to Employee**

# **Workflow**

Develop and pilot simplified administrative process(es)

# **Technology Literacy**

Execute staff and executive leadership programs

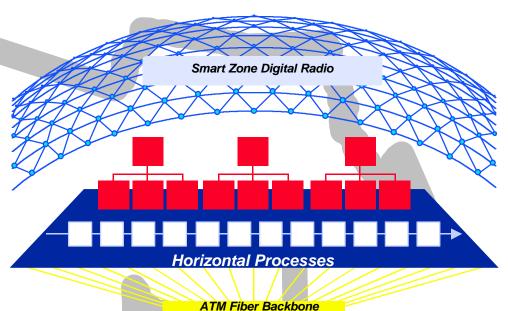
# **Goal 2: Build Infrastructure For Information Age Government**

### to extend and enhance on-line government processes

to enable improved business communication and collaboration

The foundation of **on-line government** is a technology infrastructure that surrounds public servants in an envelope of wireless and fiber-based services.

These electronic highways and workstation on-ramps will provide an integrated array of multi-media information to those conducting the business of government.



# **Key Objectives**

# **Build Integrated Technical Infrastructure**

### **Network Infrastructure**

- Extend central telephone system to remote offices
- Add automatic call director (ACD) to central system
- Continue to upgrade County network bandwidth
- Continue to upgrade County teleworking infrastructure
- Continue to enhance County network security
- Continue to implement emerging wireless capabilities
- Continue to implement emerging desktop video capability
- Develop mobile data strategy for MCSO

### **PC/LAN Community**

- Establish framework for a single enterprise directory
- Establish single County-wide naming conventions
- Establish a comprehensive virus protection program

### **GIS Community**

Develop GIS Internet portal

### **Enterprise Workflow**

Implement integrated County workflow infrastructure

### **Electronic Document Management**

- Publish strategic plan and technology roadmap
- Coordinate departmental EDM efforts

Coordinate

# Goal 3: Improve Technology Business Practices

... to enhance organization performance and employee morale

... to measure organization efficiency and effectiveness

The increasing velocity of technological innovation places significant demands on the business of technology management. As a result, the County will continue to develop modern IT management methods which are consistent with best industry practices.

		Decentralization						
Department	Systems internal to a single department							
Community	unity Interdepartmental systems and processes							
Enterprise	Policies, standards, infrastru	cture, security						

Leverage Centralization

The management framework for the governance of County technology is based upon a balanced, three-tier federated model.

# **Key Objectives**

# Improve Enterprise Coordination & Management

# **Geographic Information Systems**

- Develop new governance policy
- Launch GIS Program Office
- Extend GIS technology deeper into County departments

# **Digital Signature**

Coordinate and champion County deployment

## **Staffing & Retention**

Develop County IT compensation data base

# **Establish Benchmark Program And Report:**

Quality Metrics – Continue improvement via customer satisfaction surveys.

Efficiency Metrics – Continue development using external benchmark comparisons.

Cost Metrics – Continue development using external benchmark comparisons.

# **Ten Guiding Principles**

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# The following principles will govern the deployment of County technology:

- Business processes will be simplified and redundant tasks eliminated <u>prior</u> to upgrading existing applications or implementing new systems. New methods will be thoroughly tested in pilot implementations prior to full-scale deployment.
- Commercially existing applications will be opted for over custom-built applications wherever possible, with County processes modified accordingly.
- Common applications systems will be deployed to perform the same function unless proof exists that a function must remain unique.
- Small incremental system improvements will be considered before investing in new, large systems.
- The infrastructure will be deployed so that the location of information resources is irrelevant.
- Data will be entered into the system only once, at the point of origin, and validated to provide safeguards and zero defects. Data definitions will be documented for information that is shared between business units.
- The enterprise-wide information systems that use the IT infrastructure will share resources effectively and efficiently through adoption of common standards.
- The infrastructure will integrate communications, computing and systems support functions automatically by means that do not require personal intervention, except in cases involving information security.
- Access to information will be controlled according to County security principles and in accordance with public records laws. Information assets will be protected from attack, sabotage and unauthorized disclosure.
- Business units at all levels are fully responsible for the costs and benefits of the information technology that they deploy. Their operations will employ the most cost-effective solutions that offer the most efficient information handling.

# Justice and Law Enforcement Strategies

As one of the largest segments of County operations, the Justice and Law Enforcement arena has significant commitments to enhancing case processing. These efforts strive to resolve cases expeditiously to ensure the efficient administration of justice. In turn, this helps lessen the growth in the jail population, and maximizes staff and other resources throughout the system. While criminal cases represent only 21% of the total Superior Court caseload, the impact of these cases on the Sheriff's Office, County Attorney's Office, Indigent Representation and the Clerk of the Superior Court clearly warrant focused attention.

Many of the strategies for improving the justice and law enforcement system are embodied within either Proposition 400 (the jail tax initiative) or reengineering plans of the Superior Court. Please refer to the earlier Business Plan Update section for a detailed review of accomplishments as well as future strategies related to these initiatives. For your reference, the categories of these initiatives are repeated below. Additional major strategies dealing with improving the justice and law enforcement system are also noted below.

- Expand Juvenile And Adult Jail Capacity And Provide Related Facilities
- Maintain And Operate Adult And Juvenile Jail Facilities
- Implement An Integrated Criminal Justice Information System
- Develop Regional Centers For Courts Not-Of-Record And/Or Reduce Transports To Justice Of The Peace Courts
- Implement Differentiated Case Management
- Eliminate Unnecessary Court Proceedings
- Consolidate Criminal Divisions To A Common Location
- Expand Pretrial Release Supervision
- Enhance Substance Abuse Evaluation And Programming
- Expand Drug Court
- Expand Community Based Programs For Juveniles

# Additional Superior Court (Criminal) Reengineering Initiatives

- Quad A pilot Morning Calendar re-engineering and re-structuring project
- Oversight of Case Transfer is ongoing
- Aggressive backlog reduction efforts
- Quad Coordinator positions
- Support plea cut-off dates to coincide with earlier initial pretrial conferences
- Expand Early Disposition Court (EDC)
- Utilize settlement conferences
- Pre-select juries for short Case Transfer trials and evaluate process
- Eliminate not guilty arraignments
- Improve presentence report process
- Bindover efficiency program
- Expedite mental health screens
- Y2K LEJIS to CMS conversion
- Increase/improve statistical and analytical reporting
- Implement "conflict free" attorney scheduling
- Develop/refine aged case reports
- Develop Integrated Criminal Justice Information System (ICJIS)
- Implement/expand video projects
- Implement electronic monitoring
- Review/reevaluate bail matrix.
- Revised Motion to Continue Process.

# **Clerk of the Superior Court Strategies**

EDM Annual Business Strategy: This strategy is to invest in electronic document management technologies for court and administrative records, to reduce the need for file storage space, improve access to files, and reduce work processing time frames.

A consultant has been hired to assist in developing a phased master plan to acquire and implement an electronic document management system in all departments and locations of the Clerk's Office, and to develop the procurement method and documents to acquire the EDMS and implementation support. In addition to building upon the imaging initiative currently underway in the Probate Department by imaging all paper documents filed with the Superior Court, the EDMS will permit automated routing (workflow) and storage of these electronic images. Most importantly, this system will also provide the back-office automation required to implement electronic filing of Superior Court documents. The objective of the initial RFP is to hire a systems integrator who will develop the project plan to deliver and install the EDMS in its entirety.

Automated Distribution of Minute Entries: This strategy involves automating the distribution of minute entries to parties and agencies, thereby reducing costs associated with the manual, paper copy distribution, and enhancing service with an expedited distribution process.

The Minute Entry Electronic Distribution System (MEEDS) has been transitioned into a production system for criminal cases. The system prints copies of minute entries for all endorsees and automatically updates the ACS docket, replacing the manual effort formerly involved. A pilot has been instituted sending copies of minutes electronically to some court departments. After completing the pilot, minutes will be sent electronically to attorneys and parties. The next phase of the system will deploy MEEDS to other case types.

In the first quarter of the calendar year 2000, 37% of the 1,253,866 minute entry pages distributed for all case types were done electronically.

A similar project has been implemented at the Clerk's Juvenile Division with delinquency minute entries, in a continued effort of the Office's Electronic Document Management plan. In the first quarter of the calendar year 2000, 39% of minute entries for these juvenile cases (out of total 485,534 minute entry pages) were done so electronically.

# Juvenile Court Strategies

In addition to initiatives underway related to Proposition 400 (see Business Plan Update section), the following are additional major strategies of Juvenile Court and Probation:

- Development and implementation of a family/crisis mediation program to expand community based programs for juveniles
- Implementation of school/community based truancy prevention programs
- Development of community based work contracts to support the Restitution Fund.

# Capital Improvement Projects Strategies

# **Criminal Justice Facilities**

New capital construction projects have one over-arching objective: to improve cost effectiveness in the delivery of County services. This can be accomplished by planning, financing, purchasing and/or constructing new facilities that will:

- reduce and/or eliminate the County's reliance on rental space and costly lease agreements;
- reduce the percentage of dollars utilized to support building operations;
- enable the County to reallocate limited taxpayer resources; and
- provide additional space to meet the challenges from the ever growing County population's need for services

The escalation in capital improvement plans that began with the FY 1999-00 Final Budget continues. Projected capital project expenditures for the coming fiscal year total \$297,672,452 which represents a 36.7% increase over last year's capital improvement budget of \$217,680,139. Over a billion dollars is anticipated in Maricopa County capital improvement expenditures in the coming five years.

Criminal Justice Facilities Projects, funded by a voter-approved sales tax (Jail Tax) passed in November 1998, comprise roughly twenty-five percent of planned expenditures. Capital improvement projects described in this section of the Business Plan fall into the following categories:

- © Criminal Justice Facilities \$69,618,279
- General Government Projects 60,230,371
- Maricopa County Integrated Health System Projects 18,000,000
- Flood Control District 67,929,802
- Department of Transportation 81,894,000
- FY 1999-00 Budget \$297.672.452

- CS.

Details concerning specific projects and funding allocations can be found in the Capital Projects section of this document.

#### Real Property Parcel at Durango Site

This is approximately 62 acres of land located on the southwest quadrant of the Durango Complex, and is bordered on the south by Lower Buckeye Road and on the west by 35<sup>th</sup> Avenue. The Preliminary Durango Complex Master Plan, dated 5/10/99, prepared by the DLR Group for FMD suggests that future use of the land could include some of the following facilities: the new 1,865 bed adult jail complex complete with central services to support the entire adult and juvenile system (food factory, laundry, warehouse); a new MCSO Training Academy and a warehouse structure and surface and structured parking. A finalized master plan for this site may not occur during FY 1999-00.

### Facility Replacement

As part of the new jails program, new juvenile detention facilities are proposed for the Durango Campus. New facilities and expansion area will necessitate the relocation of certain facilities. Funds from the FY 1999-00 budget have been used to retain consultants to prepare design and construction documents, bid, select a general contractor and start construction for the new facilities.

#### **Adult And Juvenile Detention Facilities**

Criminal Justice Facilitie's projects comprise the largest single share of the capital improvement plan with projections for expenditure of \$444,718,279 over the next five years. The greatest majority of jail tax expenditures will be for adult jails and juvenile detention centers. A programming study, based on the Jail Master Plan, was finalized in July 1999. The following projects are listed in the FY 2000-01 CIP:

#### 4th Avenue Jail

This new downtown jail facility will house 1360 pre-trial maximum security inmates. It will be a mid-rise building designed to be architecturally compatible with existing buildings in the area. An underground tunnel will be constructed to connect this facility to the existing tunnel system between Madison Street Jail and First Avenue Jail. Construction will begin early summer CY 2001, and complete by the end of CY 2003. This facility is expected to cost \$127,000,000.

#### Jackson Street Garage

This design/build pilot project is currently underway. It is expected to accommodate 1800 vehicles, 800 of which are programmed for use of the new 4<sup>th</sup> Avenue Jail. The Clerk of the Court Service Center will be housed at this site. As such this project is funded from a combination of General Fund and Jail tax revenues. The total cost to the Jail Fund for this project is \$11,372,401. A contract has been awarded to D.L. Withers and construction will be completed by May 1, 2001.

#### Lower Buckeye Jail

This campus totals 805,000 square feet. It will provide over 1800 beds for maximum, medium, and minimum security, remanded juveniles, a psychiatric unit, and an infirmary. Administrative support offices for jail command and Correctional Health Services are also housed in this facility. This project will additionally provide central services for the entire MCSO system. These services include a food factory, central warehouse, central laundry, video visitation, inmate education, and library. Central Services construction will begin in early CY 2001 and complete by summer CY 2001. Construction of the detention portion of the project will begin late spring, CY 2001 and complete early summer CY 2003. This facility is expected to cost \$194,800,000.

#### Estrella Support Building

This support structure will provide dining, showers, toilet/lavatories, lockers, medical, religious and visitation services to tent inmates. It will reactivate two dormitories at Estrella Jail, which are currently being used for these purposes. This project began construction March 2000 and is expected to complete September 2000. This project will cost \$2,000,000.

#### Juvenile Detention and Courts

This project is located at two different sites. The Durango portion includes 220 new detention beds with ancillary support services such as education, visitation, recreation, intake, medical, and administration. A 480 bed residential treatment facility is also part of the project. Durango will additionally house a new 12-court Juvenile Courthouse, with support space for Juvenile Court Administration, Clerk of the Superior Court, County Attorney, Public Defender, and Probation. At the Southeast Facility in Mesa 120 beds will be added, with one courtroom addition, and a parking structure for 400 spaces. Construction for all juvenile projects will complete by late CY 2003. \$79,500,000 has been budgeted for these projects.

#### Retherm

All new facilities will require some type of food distribution system from the new food factory. Funding is being provided from the Jail Tax to provide adequate loading dock and storage capacity for the delivery system. A budget of \$18,700,000 has been established for the retherm.

### Special Management Units

The Special Management Units are part of the 4th Avenue Jail and will provide 144 very high security cells. These cells are designed to protect both MCSO and the inmates housed at this jail.

### **General Government Facilities**

### **Spur Cross Ranch**

Through an intergovernmental agreement between Arizona State Parks Board and Maricopa County, this 2,250-acre tract of rugged Sonoran Desert that borders the Tonto National Forest near Cave Creek will be preserved as a natural preserve. The bill was signed by Governor Hull on May 3, 1999. Maricopa County will provide 50% of the funding using Federal Reimbursement Funds. A total of \$7.5 million has been earmarked for this purchase.

### **Medical Examiner Facility**

This Forensic Sciences Center will be constructed on Jefferson Street in conjunction with the new Administrative Parking Garage. The Forensic Sciences Center will include both professional and administrative areas and the size has been increased to ensure adequate size to handle the county's record growth. The design of the structure is being completed by The Stichler Group. Construction is expected to be completed by July 2002 with an estimated total cost of \$16,946,338.

#### **Clerk of the Court Service Center**

The location and scope of this project was adjusted by the decision not to purchase an existing site for a Records Storage facility and the change in location for the Forensic Science Center. This Center will be constructed in conjunction with a new parking garage on Jackson Street that will service the 4<sup>th</sup> Avenue Jail (see Criminal Justice Facilities project descriptions). The Clerk of Superior Court will be located in this garage utilizing the approximately 115,000 square feet of space on first level below grade for record storage and locating their office space either on this same level or on a portion of the first floor. The site is located on the south side of West Jackson Street between Fifth Avenue and Seventh Avenue. The estimated total cost to the General Fund is \$15,658,440 with construction slated to be completed by May, 2001.

#### **Relocation Of Scottsdale Justice Courts**

This project was initiated in the Fiscal Year 1999/2000 Capital Improvement Plan in response to the City of Scottsdale notifying the County that the facilities being used for the County's Scottsdale Justice Court would no longer be available after December 11, 2000. At the time, the proposed remedy was considered temporary and \$600,000 was budgeted for one full size courtroom and one hearing room. The project has since expanded and will include renovation of 5,281 square feet of existing facilities and add 7,995 square feet to the Butherus building for a total of 13,275 square ft. The facility will house two full size courtrooms, approximately 1200 square feet each plus administrative areas, two small and one large holding cell areas and a constable's office. The facility will have a useful life of 10-15 years, be completed in late December 2000, and will serve one precinct at a total cost of \$2,600,000.

#### **New Administration Building**

The 2000/01 Fiscal Year Capital Improvement Plan includes \$7,851,000 in funding for the completion of land acquisition, design and initiation of construction for the new 500,000 square feet of office space in up to twenty-five stories to be located in the area bounded by Jefferson St., Jackson St., Fifth Ave. and Seventh Ave. The County will consolidate various county departments, some of which occupy costly leased space in various downtown office buildings, into this building. An architectural and project management services contract has been awarded for the project and anticipated occupancy is late summer, FY 2003-04. It is anticipated that Sixth Avenue will be abandoned and that Madison Street will be rerouted to satisfy the site development requirements. The total project cost from conception to completion is estimated to be \$96,705,000. This total represents an increase of \$32,605,000 from the prior year's Capital Improvement Plan as a result of new needs identified through additional programming.

#### **New Administration Building Parking**

As part of the proposed new administration building, additional parking will be required. The site for this structure will be shared with the new Medical Examiner Facility, described above. The garage is expected to hold 1,000 cars and will be completed in July 2002. The current budget for this project is \$11,314,190.

### **Public Health Facility**

The public health facility located on Roosevelt is in critical need of updating. Plans for the project include a 150,000 square foot facility be built on the MIHS campus to house Public Health Administration, the Public Health Clinic and Environmental Services along with a 400-car parking facility. The cost of this project is estimated to be \$28,000,000 with completion by June 2002.

### **Mesa Justice Court Facility**

Through an IGA with the City of Mesa, this project will co-locate four existing east valley Justice Courts into one building located in downtown Mesa. The project will be a three or four story building having 85,000 to 90,000 square feet. The Adult Probation group, which currently occupies approximately 27,000 square feet at 245 N. Centennial Way, will relocate to this building. Environmental Service offices will also be located here. Through

the IGA, the County will have access to an existing parking structure on the north side of the project. The City of Mesa currently owns the parking facility. FMD completed the programming phase this fiscal year, has issued an RFP, and has selected a design team. Funds budgeted in FY 1999-00 will cover design and completion of construction documents, plans review, necessary permitting, and construction bidding and award of construction contract. Construction is scheduled to begin in late FY 2000-01. The total project cost is estimated at \$15,60,000.

#### **Regional Land Acquisitions**

The acquisitions under consideration would be in conjunction with potential regional center sites. \$8,400,000 has been identified for this purpose.

## Tempe Co-Located Justice Courts

Land was purchased in FY 1999-00 for a co-located justice court facility in the Tempe/South Scottsdale area for up to four courts. The two existing Tempe courts would be joined by the Chandler court and a new precinct yet to be created. The total budget for this project is 10,250,000.

### Northeast and Northwest Co-Located Justice Courts

A co-located facility is planned for the North Scottsdale area, however at this time the number of courts and the specific area has not been determined. A second, similar co-located facility is planned for the northwest area. \$12,000,000 has been set aside for each of these projects.

## Facilities Management Building 401 W. Jefferson

This project will result in the reconfiguration of approximately 52,000 square feet of shop and office space to allow for a fire protected records storage area and for changes to the façade of the building that will add 1,400 square feet of office space. Construction is expected to begin in August 2000 and will be complete within 180 days. The project will provide enough space to accommodate personnel and technological changes over the next five years.

#### Early Felony Processing Court Room Space in Jail

This project will entail configuring space in the new Jail to accommodate courtrooms for early felony disposition. At this time it has been determined that this is a court processing function and that jail tax funds should not be used.

### Potential Future Projects in Reserve

These projects are listed for planning purposes. No programming has occurred and they are subject to the FRC review process. This list includes: Administration Building Renovation following relocations to the new Administration Building; a multi-purpose facility at the Durango site which will house non justice system departments currently occupying court house space; and the Southeast Regional Complex/Courtroom Buildout.

## Maricopa Integrated Health System

In FY 1999-00 a master plan was completed for MIHS. The plan resulted in two major projects that are included in this year's CIP. The Comprehensive Health Care Clinic and the first floor of the Maricopa Medical Center will undergo substantial remodeling over the next two years which will cost \$40,000,000--\$22,000,000 for the clinic and \$18,000,000 for the hospital. (It is only by coincidence that these amounts match the estimated expenditures by fiscal year.) These projects will be funded by Certificates of Participation.

#### **Comprehensive Health Clinic**

In FY 2000-01, the second and third floors of the Comprehensive Health Care Clinic, currently used for storage, will be built out to increase and enhance services. Work on these two floors is expected to be complete by April 2001. Some of the services currently located on the first floor will be moved to the second and third floors and the first floor will then undergo remodeling that is expected to continue into FY 2001-02 and is budgeted accordingly. The clinic project will result in the number of exam rooms being increased and existing exam rooms being enlarged. The women's and the children's clinics will be enhanced as will the pharmacy. Additional chairs

will be added to the dialysis unit. These improvements are expected to yield a 5 - 10% increase in patients annually over the next five years.

#### Maricopa Medical Center

Comprehensive planning and design for the hospital first floor build out will take place in FY 2000-01 with the possibility of work commencing before fiscal year end. In FY 2001-02 the first floor of the Maricopa Medical Center will be reconfigured to accommodate expanded radiology services which includes the acquisition of an MRI. The emergency department will be remodeled and a second angio suite and a digitized radiology system will be added. In addition, the main entrance will be located from the north side of the building to the west side. The existing waiting rooms, none of which have been updated since the hospital was built, will be refurbished. Once these projects are complete, the conditions of the hospital and of the comprehensive health care clinic will be better aligned. These improvements are expected to bring these entities into the competitive market for paying customers.

## **Flood Control District**

The Flood Control District's five-year Capital Improvement Program (CIP) is developed through a process of comprehensive planning and project prioritization. The planning portion is accomplished through the preparation of comprehensive regional studies and analyses such as Area Drainage Master Studies, Area Drainage Master Plans, Watercourse Master Plans, and Floodplain Delineation. These studies are then used to determine those locations in Maricopa County that are most at risk from potential flooding, and possible CIP projects that can mitigate this flooding.

Potential CIP projects are evaluated and prioritized using eleven weighted criteria.

Criteria	Possible Points	Focus
1 - 6	71 out of 100	Area, environment and amount of protection offered by project
7 – 11	29 out of 100	Partnering, cost and the operations and maintenance of completed project

Once the projects are prioritized they are placed in a queue to await the availability of CIP funds for design, right-of-way acquisition, and construction. If necessary, each potential CIP project undergoes a pre-design study which provides more detailed information about design and construction costs, land acquisitions, permitting and mitigation implications, and operations and maintenance requirements.

During the last decade, most of the District's CIP projects were carried out in the central metropolitan portion of the valley where the greatest amount of development had occurred and the area to be benefited from CIP projects was the greatest. Currently, the southeast valley is the focus of the District's efforts because it is experiencing the greatest growth and is expected to continue to do so over the next five or so years.

The District is now planning for projects in the north and west portions of the County because both the County and the Maricopa Association of Governments (MAG) project that these areas will experience the greatest growth over approximately the next ten to twenty years. The benefits of planning for CIP projects in the north and west portions of the County are:

- projects which precede development cost less
- projects can be more easily integrated into planned development
- projects not only protect against floods, but serve multiple functions to improve quality of life and thereby have greater use and benefit to the citizens of Maricopa County, and
- projects allow the District to fulfill its mandate of restoring and preserving the natural and beneficial uses of floodplains with the least amount of disruption to the lives of Maricopa County's citizens.

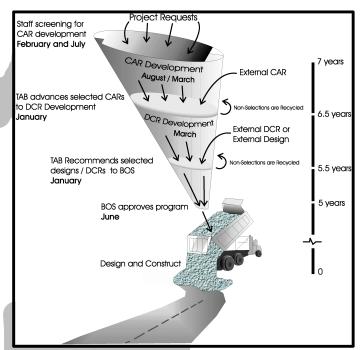
Planned expenditures for the FY 2000-01 Flood Control CIP total \$67,929,802.

## **Department of Transportation**

The Department Of Transportation's Transportation Improvement Program (TIP) is the mechanism that translates future plans into tangible benefits for Maricopa County residents during the next five years. The challenge to provide the right transportation system, at the right time and at the right cost for the citizens of Maricopa County in the face of unprecedented growth requires both the vision to identify the most pressing needs and the flexibility to adapt the program annually to those changing needs.

In FY 2000-2001 the TIP strategies include:

- Focusing on long term needs and solutions through the transportation planning process to enhance the quality of life for Maricopa County residents.
- Continuing to build partnership with local agencies to insure the most cost effective use of County funds.
- Addressing the immediate needs in the Loop 303 corridor with construction of the Overpass at Grand Avenue and beginning construction to extend Loop 303 to Lake Pleasant Road.
- Working with west valley partners to identify the long term needs in the Loop 303 corridor.
- Paving 60+ miles of dirt roads over the next three years in response to the Environmental Protection Agency's mandate to reduce dust pollution.
- Improving traveler information by using Intelligent transportation systems technologies for better overall transportation management.



#### **Project Selection**

Project selection for the Transportation Improvement Program (TIP) begins with the Maricopa County Department of Transportation's (MCDOT) annual review of transportation needs. This is done by actively monitoring traffic volumes, accident locations and rates, pavement conditions, environmental concerns, and maintenance problems on all County roadways. Possible projects identified through this process are reviewed with other requests. Requests for projects are also coordinated with ongoing planning efforts of the cities and towns, as well as, state and federal agencies. Staff also considers comments, ideas, and requests for projects from the public.

Annually, staff reviews each of the County-identified or non-County requested projects or studies. Each project is then ranked using a 1-100 rating system, approved by the Transportation Advisory Board (TAB). The County also considers Candidate Assessment Reports (CAR), Design Concept Reports (DCR) and fully designed projects submitted by cities, towns or other agencies. A CAR is a basic study that identifies the best possible alternatives to the problem, provides an estimated cost to complete the project and a schedule for completion. A DCR is a preliminary engineering study that provides much more detail than a CAR concerning the best project alternative, its proposed cost and schedule.

Any city, town, or other government agency may submit a CAR, a DCR or fully designed project in lieu of a request. These studies are also ranked and considered for the TIP. Staff then matches available County funding with the already ranked and recommended projects.

#### **Citizen Participation Program**

Transportation staff receives public opinion concerning CARs or DCRs through a Countywide public involvement program. Staff makes a recommendation to the County's internal review committees when the public input process is complete. When staff has documented and considered all the comments the process is complete.

#### **Internal Review Committees**

The ranked project requests, CARs and DCRs are presented to the County's TIP Project Review Committee (PRC). This committee consists of staff from each MCDOT division. The TIP Committee recommends projects that should advance to the next level of development. The Committee's recommendations are forwarded to the Project Review Committee (PRC). The PRC consists of various MCDOT division heads. Final recommendations are then forwarded to the TAB. Under normal conditions, the staff recommends only the highest ranked project requests for further study or funding.

#### **Determining Priorities**

The County uses a weighted 1-100 scoring system for comparing project requests, CARs, DCRs or designed projects. MCDOT created the project ranking system to comply with the mission, vision and objectives of the County. The system was also designed to carry out the adopted Comprehensive Plan and the Transportation System Plan. In addition, staff may consider public comments, planning goals, and other non-numeric factors.

#### **Commitment To Programmed Projects**

The TIP is based on a commitment to complete projects in two phases, development and construction. Each year projects with completed DCRs are added to the new TIP in either phase. Projects already in the program are reviewed each year to see if they are ready to progress to the next TIP phase. MCDOT is committed to expediting projects through the entire process. A project may be moved ahead, delayed, or on occasion, deleted from the TIP as the situation dictates.

## **Tip Project Selection Process**

New TIP projects are selected using the previously described process. This process saves time for jurisdictions that submit completed CARs, DCRs or fully designed projects. Throughout the year, MCDOT ranks initial project requests for consideration to conduct CARs. Staff then includes all completed CARs, DCRs or designed projects in the project pool. If a project doesn't progress to the next phase within three years, the applicant must resubmit it

#### Specific Criteria Used In Ranking Tip Projects In Order Of Importance:

25 points: Safety: Accident rate, accident severity cost, roadway configuration and pavement condition

25 points: Current and future traffic congestion

20 points: Benefit/cost ratio (must be a positive value to receive points)

15 points: Compliance with the Comprehensive Plan and Transportation System Plan, percent of regional travel

on the roadway and environmental factors

15 points: Joint sponsorship includes the financial commitment to the project by a local governmental agency

5 points: Bonus points for including intelligent transportation system, pedestrian, bikeway, transit, and

environmental components to the project

## Factors That Might Cause A Project To Be Rescheduled Or Deleted From The Tip:

Altered transportation needs

Emergencies or other developments that might alter traffic patterns

Right-of-way considerations

Issues surrounding agreements between principal jurisdictions

Environmental or archaeological factors that influence the final design

Changing land use patterns

#### Projects May Be Accelerated As Favorable Conditions Arise, Such As:

- Additional or new funding received by the County (increased revenue, grant sources or partnerships)
- Altered transportation needs
- Emergencies
- Cooperation with other jurisdictions
- Changing land use patterns
- Recreational use

Planned expenditures from the FY 2000-2001 budget for the Transportation TIP total \$81,894,000.

## Community Service Strategies

The Community Services Agency plan is to reduce net impact to the County's general fund for all department operations by 5% annually, by utilizing partnerships, better financial planning, improved revenue collections, team building and the development of strategic plans and performance measures through the Managing for Results Project. The agency departments will continue to partner on common goals and objectives, space planning needs, satellite offices, teleworking, and explore the development of the County's first "virtually private agency".

## **Community Development**

Community Development provides oversight to Community Development Block Grant (CDBG) activities within the Urban County. The United States Department of Housing and Urban Development (HUD) funds the CDBG. The incorporated and unincorporated communities of the Urban County are not eligible to receive CDBG funding except through the County. Community Development requires these communities to provide in-kind administration effort for the CDBG activities.

Community Development has been designated the lead agency for the Maricopa HOME Consortium and, as such, will continue to provide leadership and administrative oversight for the HOME Consortium. The HOME Consortium is a voluntary association of governments for the purpose of being eligible to receive federal HOME funds from (HUD). The County's partners are the communities of Chandler, Gilbert, Glendale, Mesa, Peoria, Scottsdale, and Tempe. The Consortium receives approximately \$4 million of HUD HOME Program funding annually for the creation of affordable permanent housing for the low to moderate-income population. Without the partnership, the individual members of the Consortium would not be eligible for funding. Administrative tasks and costs are fairly divided among the communities and the lead agency as outlined in the individual Intergovernmental Agreements forming the Consortium. The County receives 4% of each community's grant for providing overall administration and oversight.

## Housing

The Maricopa County Housing Department takes pride in its ability to operate its programs outside of the General Fund. 100% of Housing's funds come from HUD grants designated for low-income families to receive rental assistance. The Department has reached most performance goals under HUD's rating systems and now must concentrate on increasing the affordable housing inventory Countywide. The department will be constructing 120 apartments in Avondale next year with the approval of Low Income Housing Tax Credits from the State Department of Commerce. This will replace forty public housing units that were demolished in 1999. The unit mix will include elderly and large families with amenities including a day care center on site, volleyball courts, and a pool. First-time homeownership opportunities will also be targeted from our existing inventory of single-family homes.

The next year promises to be full of activity as the Department looks into creating a Housing Board to deal with the myriad of housing issues affecting this rapid-growth County. In addition, modernization efforts will continue at each of our public housing sites bringing them closer to market in terms of management, amenities offered and maintenance. The Department will continue looking for better ways to serve our customers via surveys and afteruse evaluations.

## **Library District**

The Library District continues to meet its mission of serving the unserved and underserved in Maricopa County by directly providing services and by partnering with local communities. Currently, the District is working with two communities that are constructing new buildings for the District to operate. The Guadalupe Branch will be moving into a new shared facility in August of 2000, and the new Fountain Hills Branch facility will be ready for occupancy in March 2001. Renovations at the North Central Regional Library are underway and, when finished, will provide a more functional and efficient building which will complement the reduced staffing levels, while providing better access to our customers.

Discussions are continuing on a possible new joint-use facility in Aguila and negotiations are still underway for the proposed new Northwest Regional Library in Surprise. In all of these cases, except the North Central Regional Library, the communities are constructing the new buildings to house libraries that will be operated by the Library District. Plans are also underway for a facility in Anthem, to be built by Del Webb, and for a Southwest Regional Library in the Avondale/Goodyear area. Use of the District continues to increase with over 2 million items being loaned in the current year, and over 3.5 million hits per month on our web page. We expect circulation and home page usage to continue their current upward trend. A new Library District Home Page will be on line by September 2000. Youth Services has been one of the strongest activities the District supports with our participation in the first County-wide Summer Reading Program and September 2000 "OZ Festival" celebrating the 100th anniversary of the publication of "The Wizard of Oz."

Installation of additional public access computers both for access to the District's expanding electronic resources and the Internet will continue with the goal of one computer per 750 sq. ft. The District will be offering books in electronic format for our customers and e-books in a hand-held reader format.

### Parks and Recreation

All parks are seeing an increase in revenue from general park use and all parks and recreation areas are experiencing an increased demand from special event promoters to introduce athletic and social events to the regional park system. The continuing goal is to review carefully each request to ensure that it is compatible with the facilities, the activity schedule in each park, and the environment. Each Park Supervisor is striving to increase activity and public exposure that will not damage the desert or the habitants of their park. The Parks & Recreation Department also plans to implement an automated fee pay system. This system will replace the current honor system. It will allow the users to receive change for larger bills and allow the use of credit cards. This system will improve service to the users and increase the security of cash collections and staff. The increased compliance will result in increased revenues.

## **Public Fiduciary**

The Public Fiduciary's Office serves in a position of trust to protect Maricopa County citizens in need of guardianship, conservatorship, and decedent services. The 33 staff members of the Public Fiduciary's Office have over 400 years of combined experience. 20 staff members are certified by the Arizona Fiduciary Certification Program and 13 staff members are certified by the National Guardianship Foundation. The office provides a spectrum of mandated services that includes asset management, guardian services, legal coordination, investigations, and burial services. The office frequently assists the court in recovery actions involving financial exploitation of vulnerable adults. The office productivity continued to improve in the last year. Revenue collection increased 15%. The timeliness in court filings was 97.55% with an error rate of less than 1%. The office has been progressive with the use of imaging and most of its internal functions are online. The gainsharing program has resulted in increased revenues of \$254,000 in the last two years. The overall customer satisfaction rating for the office exceeds 92%.

#### **Stadium District**

The Stadium District continues to increase revenue through a wide diversity of District Events. Revenue generated from these events is currently in excess of half a million dollars per year. The Stadium District has one

of the highest revenue deals with the lowest maintenance and repair obligations of any stadium in the nation. The Stadium District continues to enhance and promote Cactus League Spring Training in Maricopa County through prudent Debt Service Management and fiscal resource support.

## **Planning and Development**

The Planning Department continues its mission as the lead agency in the recently implemented One Stop Shop program. The department has been very active by relocating to a larger facility, employing a new permitting system and increasing staff to provide increased service to our customers. The department continues to strive to meet permit review time goals of 1-2 weeks and is well on its way by increasing staff and implementing formal training procedures.

The state legislature has also been keeping the Planning and Development Department busy with the passing of Growing Smarter Plus legislation. The department will be implementing the new state requirements this upcoming year as well as apprising the Board of Supervisors of the many statutes they may wish to implement from a land use perspective.

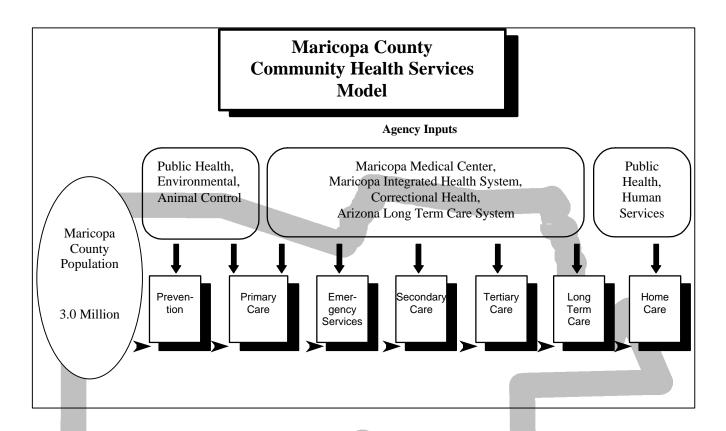
# Community Health Strategies

Maricopa County is responsible, under State law, to carry out several functions relating to the health of people who live in Maricopa County. The County is mandated to maintain a database of several health measures (such as births and deaths), assess the risk of injury, illness and death in the community, develop and implement programs to reduce these risks, and assure the community that efforts to protect the health status of the community are appropriate, effective and efficient. The County also has the responsibility to assure access to care for those who are indigent or without the ability to pay for medical services.

Several agencies are supported by the Maricopa County government to fulfill these mandates, including the Animal Control, Correctional Health, Environmental Services, Human Services, Medical Examiner, Maricopa Integrated Health System, and Public Health Departments. Together, these organizations provide:

- Primary preventive services such as HeadStart, HIV prevention, and control of animals.
- Ambulatory care for special medical needs, such as tuberculosis control.
- Determination and tracking of disease, birth and death data such as birth records and determinations of causes of death.
- Primary care for special populations, such as medical care for the homeless and inmates.
- Primary, secondary, and tertiary medical care for the medically indigent.
- Long term nursing home care for populations unable to pay for the service.

These functions and their relationships are shown below.



#### Risks

The risks facing Maricopa County in the next decade fall into two distinct categories. First, problems directly associated with population growth and density are expected to increase. Second, Maricopa County is at risk from both natural and man-made disasters.

The problems associated with growth have many sources. Stress from moving, new employment, unemployment, cultural change, and the disruption in usual modes of communication take their toll in ways as diverse as road rage, vehicular trauma, domestic and child violence, homicide, suicide, an increase in sexually transmitted diseases, outbreaks of infectious diseases in vulnerable populations and increases in heart disease, stroke, and cancer. In Maricopa County, violence and trauma are rising, as are several infectious diseases, (e.g. syphilis and food borne illness).

People come to Maricopa County for jobs. Often these jobs do not provide adequate health care benefits. This lack of access to health care, especially in low income working populations, constitutes another risk to the County. With inadequate health care access, treatable illness goes untreated; becoming a threat to others, and resulting in a major expense when the individual finally seeks help in a local emergency room. These low income uninsured populations are growing more rapidly than the County as a whole, placing an increasing burden on the public sector and on the emergency service element of the Community Health System.

Disasters are the second great risk facing this community. Natural cataclysms are rare, but they do occur --floods, wind storms, mountain brush fires. Man-made calamities, also rare, pose a significant threat. With Sky Harbor Airport, the 5<sup>th</sup> busiest airport in the nation, the chance of a major crash always exists. A plane crash into one of the downtown sports arenas would compound the situation. The several interstates criss-crossing the County have experienced multiple crash trauma; the really big one, with several large trucks crushing scores of cars resulting in large scale injury and death, is waiting to happen. An event at the Palo Verde atomic energy plant is always possible. Train derailments, toxic spills and chemical contamination of air or water from local industry must also be considered.

In the realm of man-made disasters, nothing is as frightening as organized terrorism: chemical, nuclear, or biologic. Phoenix and Maricopa County could be targets. The most difficult terrorist attack to manage may be that of a bio-terrorist placing of some lethal microbe into the food, water, or air system. Developing a disease surveillance system that will allow the health department to identify the problem and intervene as quickly as possible is the prime goal for the Community Health System.

As Maricopa County grows into the future, risks and opportunities abound. The Community Health System in the County is struggling to be prepared for the future.

## The Health and Human Services System

The Health and Human Services Collaboration group, made up of the Departments of Public Health, Environmental Services, Correctional Health Services, Medical Examiner, Animal Control, and Human Services, operate as a group to improve the health status of the County. The populations each serve overlap, as do their functions. In working together, the health and human service agencies collaborate to solve common problems. For example, Public Health and Environmental Services are building a common system to identify food and water borne illness to quickly prevent their spread and limiting the number of cases in any outbreak. Public Health and Correctional Health have a common system to identify chronic illness and reduce the incidence of sexually transmitted diseases and tuberculosis. Animal Control and Public Health will expand County efforts to educate the population on ways to reduce the risk of dog bites, animal abuse and the euthenizing of unwanted animals. The Medical Examiner's Office and the Public Health Office of Vital Records work closely to improve death reporting and the causes of mortality in the County.

All of the members of the Health and Human Services Constellation, working with common populations and communities, will expand early childhood education opportunities, expand the health education and prevention programs and study ways to increase job development and training in health fields.

Maricopa County is growing rapidly, increasing its population by nearly 80,000 people annually. The Community Health System whose mission is to meet the diverse needs of the County population is struggling to develop the resources to serve the expansion. Each year the number of infectious diseases rise, the uninsured increase, more children need to be immunized, and more dogs and cats must be placed for adoption. Our growth increases problems of air and water pollution, the amount of food borne illness, the number of deaths that must be investigated by the Medical Examiner and the number of prisoners who must be housed, fed, and provided health care and preventive services.

## **Community Health Status**

A complete discussion of the changing dimensions of births, deaths, and disease in Maricopa County has recently been published in the Maricopa County Health Status Report. This document is available on the Maricopa County Department of Public Health website.

Several highlights are significant. Births, deaths, and morbidity are differentially distributed across the County. Some areas have high rates, others lower rates; race, class, ethnic background and age are all important risk variables. Several problems, including domestic violence, diabetes in certain groups, pregnancy in unwed women, homicide in young males, are growing; but County resources assigned to their resolution are limited.

Epidemic problems continue: measles entered Maricopa County in 1998, initiating a major public health response. This effort was successful, as no cases have been reported since 1999. The Hepatitis A epidemic of 1997-98 has now abated and is being controlled through implementation of a public health rule that requires children to be vaccinated prior to entering day care. The fiscal year budgets of 2000 and 2001 have added resources from Federal, State and local sources to deal with these health problems.

Management of the most frequent causes of death, heart disease, cancer, stroke, diabetes and injuries will continue to be a medical care issue well into the future. The goal of the Community Health System is to change the behaviors that lead to these diseases: tobacco use, alcohol abuse, inadequate nutrition, lack of exercise, and the failure to control hypertension and diabetes in their earliest stages.

### The Future

In the next century, the Community Health System will shift its orientation from centrally provided clinical services to the poor and uninsured, to a regionally distributed menu of services, including clinical, epidemiologic, preventive, and educational. The service mix will continue to include clinical care for TB, STDs, HIV/AIDS, childhood immunizations and maternal and childhood nutrition services. Epidemiologic surveillance will expand to assure the population that the County will identify outbreaks of disease at the earliest possible moment; surveillance activities for injury control, violence abuse, and early mental health problems will also be enhanced. Health educational services, training programs, collaborative efforts with the private health sector for early diagnosis and intervention will become major programs for the Community Health System of the future.

Improving the health of the population will include enlarged programs to improve air and water quality, to lower the risk of food, water and other environmental factors which cause illness. As the County grows, animal control issues will continue to expand, but, with the expansion of pet adoption shelters in new communities, the rate of euthanasia (which is now 18 per 1000) will decline toward the five year goal of 10 per 1000. An expansion of dog bite prevention programs, animal adoption programs and programs to reduce animal abuse are all part of the Community Health System future. Regional dog pounds are being developed in collaboration with the private sector.

To pay for the expansion and regionalization of all the programs within the Community Health System, the departments will expand their ability to charge fees for the specific services they provide. Public Health, Environmental Services, Animal Control, and the Medical Examiner all charge fees, and are considering reevaluation of current fee levels.

#### **Animal Control**

Promote and protect the health and safety of pets and people in Maricopa County by:

- Promoting dog licensing
- Conducting rabies vaccination clinics
- Investigating and processing all reported animal bites
- Enforcing animal control ordinances in Maricopa County and all contract cities and towns

#### Correctional Health

Correctional Health Services provides health care to inmates and detainees in the Maricopa County Sheriff's Office and Juvenile Probation Office detention facilities consistent with State and Federal law. Provision of these services sustains the patient's general level of health while in the correctional facility, reduces the risk of adverse patient outcomes while incarcerated and contributes to the common health and well being when the inmate returns to the community.

Strategically, the Department's focus is on the following areas:

- Providing quality health care in compliance with licensure and accreditation standards
- Delivering timely, efficient, cost-effective health care
- Increasing continuity of care with community agencies, with an emphasis on patients with communicable diseases and chronic conditions
- Building patient self-sufficiency through patient education, again emphasizing patients with communicable diseases and chronic conditions

## **Environmental Services**

Protect and improve quality of life through responsive and effective environmental management by:

- Insuring that food in eating and drinking establishments are protected from contamination
- Working hand-in-hand with the State, cities, towns and industry in the Valley to reduce air pollution
- Insuring that water supplies throughout the County are safe to drink
- Enforcing proper sewage disposal requirements

- Preventing vector borne diseases through insect and rodent eradication
- Enforcing general sanitation requirements at public establishments

### **Human Services**

Help individuals, children, and families enhance their economic, social and physical well being by:

- Improving living conditions for low-income individuals and families through emergency rent/mortgage assistance, eviction prevention, weatherization programs, utility assistance and increased access to community resources
- Increasing access to employment, medical and social services for low-income, elderly and disabled individuals
- Providing employers with a qualified and professional workforce
- Assisting job seekers with employment and career planning by providing resources, educational courses and the programs they require to obtain employment
- Providing comprehensive educational, health and social services to low-income children (ages 0-5) and their families
- Enhancing parenting skills and increasing parental involvement in children's educational, social and physical development

### **Medical Examiner**

Conduct complete and objective medicolegal investigations of unattended, violent, sudden, unexpected and suspicious deaths to determine the cause and manner of death, and to authorize the cremation of remains of deceased persons by:

- Completing postmortem examinations and, when applicable, collecting evidence, conducting toxicology analyses, examining microscopic slides of the tissues, obtaining medical histories, and other forensic and pathology methods to make a determination as to the cause and manner of death
- Producing a report of the findings
- Providing expert testimony in legal proceedings
- Gathering data and reporting public health and safety risks to appropriate agencies
- Authorizing the cremation of remains

#### **Public Health**

Promote, preserve and protect the health of people and communities by:

- Investigating infectious disease reports, including those for food borne illnesses (e.g. salmonella) and contagious diseases (e.g. measles)
- Reduce the proportion of unvaccinated children by increasing the number of immunizations at Public Health clinics and in the private sector
- Enrolling homeless persons in AHCCCS to help address the problems of homelessness
- Increasing food drafts received by women, infants, children and elderly
- Developing Phase III of the Health & Human Services Emergency Response Plan
- Reducing teen smoking by reaching new students with tobacco prevention and cessation programs
- Reducing childhood trauma by distributing car seats and bicycle helmets to parents of young children
- Eliminating crowding at Public Health facilities by expanding to new facilities in diverse communities

## Maricopa Integrated Health System Strategies

## FY 2000-01 Strategic Management Plan Summary

Caring for the community is the mission of Maricopa Integrated Health System (MIHS), which continues to evolve in order to provide a full spectrum of high quality, wellness oriented healthcare in an organized, cost sensitive and customer oriented academic environment. MIHS prides itself as the health care safety net for citizens of Maricopa County providing care through its integrated network consisting of Maricopa Medical Center, 13 Family Health Centers, and multiple Health Plans. MIHS is also recognized as a community leader for its special care areas including: the Arizona Burn Center, Level I Trauma and Emergency Center, Pediatric Intensive Care and Newborn Intensive Care units. MIHS continues to demonstrate growth and financial viability. Since January 1997, MIHS has successfully recovered from a tremendous operating deficit and is now a profitable health system. This strategic plan for fiscal year 01 has been set forth to achieve new standards in service line development and enhancement; governance; quality; revenue growth through special funding sources; academic training; employee satisfaction; and customer service. This executive summary is an overview of the essential strategies to achieve these goals.

## Service Line Development and Enhancement

Several service lines have been targeted for development and/or enhancement during fiscal year 01. Successful completion of the plans that support each service line will improve services to the community and will strengthen the System's position as a leading provider of health services in Maricopa County.

- Enhancing geriatric care services will differentiate Maricopa Integrated Health System from other community providers. MIHS is working aggressively to attract and retain membership in Maricopa Long Term Care Plan, increase Medicare +Choice membership in our Maricopa Senior Select Plan, and grow traditional Medicare business.
- Over 60 percent of patients served through MIHS are women and children. Efforts continue to enhance wellness-oriented services to improve the health status of women and children, to increase growth in health plan enrollment, and to increase patient service volume.
- Enhancements to MIHS' Psychiatric/Behavioral Health product line, to include facility and service site initiatives, evaluation of new business opportunities and/or expansion of existing services, and review of reimbursement issues relative to psychiatric service lines will strengthen MIHS' role as a provider of behavioral health services within Maricopa County.
- Continued enhancement and development of community based ambulatory care services are critical to meet the needs of MIHS' women's, children's and geriatric populations throughout Maricopa County.

  Comprehensive plans to evolve ambulatory care through facility renovation and expansion, customer service enhancements and provider network design are essential to the future success of MIHS.

#### Governance

MIHS continues to assess governance structuring options that will serve to provide opportunities to strengthen the performance of the Enterprise while ensuring the County's fiscal stability.

## **Quality**

MIHS' Quality of Care program continues to be a critical focus and will be enhanced by focusing on key initiatives that result in improved efficiencies, outcomes and perceptions.

#### **Revenue Growth Through Special Funding Sources**

MIHS will establish vehicles that are closely aligned with MIHS' Mission, Vision and Values to generate alternative funding to support MIHS initiatives by drawing upon new and enhanced relationships with closely aligned Foundations, expanding grant seeking activity within MIHS and pursuing attractive revenue contracts with 3rd party managed care/commercial payers.

## **Academic Training**

MIHS continues to evolve its Residency Training Programs and build upon its reputation as a leader in the training of future medical providers with continued emphasis on the recruitment of top rated residents and faculty, accentuated participation in clinical research, and broad and aggressive promotion of the System, its Faculty and its Training Program.

#### **Employee Satisfaction**

Recruitment and retention of employees is an essential success factor in today's competitive environment. We will continue to position ourselves as the community's health care system "workplace of choice" by offering competitive wages, training, benefits and career growth.

### **Customer Service**

Providing customer service training, monitoring continued process improvement and customer satisfaction surveys will enable MIHS to continue to position itself as the health system "Provider of Choice."

# Employee and Human Resources Strategies

As Maricopa County continues its Managing for Results culture and initiatives Human Resources must redefine itself as a strategic and value-added partner. The first step is in clarifying the customer and the strategic business. This has been done in the new expression of mission:

The mission of the Maricopa County Human Resources Department is to provide leadership and human resources systems and programs to officials, departments and agencies so they can achieve their business results.

As department's human resources needs are redefined through their participation in Managing for Results, there will be fewer demands for transactional processing and greater demands for expert consulting. Changes in case law will increase exposure to liability and will likely cause greater demand for more sophisticated internal investigations and a greater demand for preventative education. The organization will require rethinking and redesign of the policies, procedures, programs and tools needed to fully integrate Managing for Results. Accurate data and information must be available to measure business results. In addition cost effective and paperless workflow solutions must be implemented. Continuing changes in the workforce and the County's business environment will make it increasingly challenging to offer a comprehensive and competitive compensation package. In order to face these issues, Human Resources has identified three strategic goals.

By June 2002, internal customers will report that HR services and delivery methods have been redefined and redesigned so that they meet the emerging business needs of the department.

By 2003, HR will have implemented a responsive, flexible and competitive total compensation and benefits program, managed within available resources, to reduce the number of employees leaving voluntarily.

By 2003, the Human Resources Department will demonstrate corporate leadership through performance consulting and innovative transactional support.

## Legislative Strategies

The county legislative development process is currently ongoing. Departments countywide have been asked for what they perceive as necessary legislative changes, which, if approved for inclusion in the Maricopa County Board of Supervisors legislative package, would be considered in the 2001 First Regular Session of the Arizona Legislature. Research, meetings and coalition-building efforts will take place throughout the late summer and fall of 2000. The Board of Supervisors will then consider and approve a finalized 2001 legislative agenda. Legislative sponsorship will be sought for pre-filing of bills during November and December 2000. The Board has already identified several major legislative priorities for next session relating to counties' mandated health care responsibilities and further improving the operation of the county hospital. Legislatively, the provision of health care and the associated escalating costs continue to be a major area of focus for the Maricopa County Board of Supervisors.

The First Regular Session of the 45th Legislature opens on Monday, January 8, 2001. Term limit provisions will have kicked in for the first time since being passed by voters, and many brand-new members will be present. Many veteran and experienced legislators will be gone, or crossing the mall to the other legislative chamber, if they gain reelection. All leadership positions in both the House and Senate are being vigorously contested. A very important task for Maricopa County will be the education of new members and even existing members who continue to demonstrate a lack of familiarity with county issues and responsibilities. Our relationship with the State Legislature is an extremely important one, and our successes or failures there can make a great deal of difference in how well the County can serve and respond to the needs of its citizens.

## **ATTACHMENTS**

# Policy Guidelines for the Development of the FY 2000-01 Budget

## **General Policy:**

The budget will be structurally balanced; all recurring expenditures will be supported by recurring revenues. The budget will be formulated in accordance with the *Reserve and Tax Reduction Policy Guidelines*.

Once the budget is adopted, lump-sum budgeting will be used in accordance with the *Lump Sum Budgeting Guidelines*. The Board of Supervisors may remove lump-sum budgeting privileges as necessary in accordance with the policy.

All positions will be fully funded in the budget or designated for elimination in accordance with the *Funded Position Policy*.

Maricopa County has begun moving to a performance-based budgeting process. For the FY 2000-01 budget development cycle, all appointed, elected and Judicial Branch departments will identify quantitative measures of input, activity, and outcomes.

Consistent with the County's "broad-band" compensation plan, additional funding for FY 2000-01 pay increases will be allocated to departments based on demonstrated need. Factors to be considered will include but are not limited to attrition rates and relevant market data.

Additional funding for jail and juvenile detention facilities will be provided for in the budget in accordance with the voter-approved Jail Excise Tax and its enabling statute.

OMB will analyze all base budgets to identify possible increases or reductions, and will analyze all budget issue requests in detail, with particular focus on their impact on performance based outcomes.

Budget issue requests will be reviewed on a limited basis, with only the highest priorities recommended. Primary consideration will be given to:

- mandated health care;
- County infrastructure programs focusing on the expansion and replacement of buildings and technology;
- criminal justice issues, including new or enhanced programs that reduce over-crowding in jail and juvenile detention facilities;
- funding the final phases for identified market adjustments where attrition rates are still above local standards. Directors and Program Managers will critically review new, unfunded or under-funded program mandates from the State and Federal governments to determine the fiscal impact to the County and propose funding solutions.

Wherever possible, grants and other non-County revenue sources will be used before allocating General Fund resources.

Grant and other special revenue budgets will be developed in accordance with the *Policy for Administering Grants* and the *Indirect Cost Policy for Grant Programs*.

Matching funds will be budgeted only to the extent required by law or by contracts and agreements specifically approved by the Board of Supervisors.

Wherever possible, the annual budget will provide for the adequate and orderly replacement of facilities and major equipment from current revenues based on confirmed analytical review of need. Vehicle replacement will conform to the *Policy for General Fund Vehicle Replacement*.

#### Revenues:

Budget requests for anticipated grants must be supported by existing grant agreements or grant applications.

Where appropriate, services and programs will be supported by user fees. User fees should recover the County's full direct and indirect costs, unless market considerations dictate otherwise. All user fees will be reviewed annually in conjunction with the budget development process.

Anticipated revenue from fee increases will not be budgeted unless such increases have been approved by the Board of Supervisors.

Upon request, all departments, Offices, and the Judicial Branch will report to the Board via OMB, all non-appropriated funding sources available to support County operations, either directly or indirectly. Such reports where investigatory or security issues are of concern will be addressed on an individual basis.

## **Expenditures:**

OMB will prepare budget targets for each agency based on current FY 1999-00 budgets, with the following adjustments:

- The annualized cost of FY 1999-00 approved budget issues.
- Net increases in operating costs for new capital facilities, and other additions to County maintained facilities.
- The annualized cost of any other items approved by the board that have a budget impact in future years.
- Adjustments to reflect paid hours.

OMB may adjust budget targets at any time during the budget development process prior to the Board's adoption of the Tentative Budget.

Base budgets must be submitted within target. Additional funding requests must be submitted as budget issues and include quantitative measures that will provide significant outcomes. In order to insure the County keeps spending within the Constitutional expenditure limit over the long term, budget issue requests that total 10% or more above a department's target budget will require the approval of the Deputy County Administrator before submission. If budget requests do not meet this requirement, they will be returned unanalyzed and the target budget recommended to the Board of Supervisors.

No "carryover" capital outlay or capital improvements will be budgeted unless specifically approved by the Board of Supervisors. Departments that do not identify and receive approval for carryover items will be required to eliminate them or fund them from within their operating budgets.

Major Maintenance projects and Vehicle Replacement for the General Fund will be budgeted in General Government. All non-General Fund departments will fund their own Major Maintenance projects and Vehicle Replacement.

## **Budget Process:**

These policy guidelines will be followed by all Appointed, Elected and Judicial Branch departments in preparing FY 2000-01 budget requests.

All Appointed, Elected, and Judicial Branch departments will submit budget requests to the Office of Management and Budget (OMB) following the detailed timeline, directions and format prescribed by OMB.

Department organizational/financial structures for operating budgets will be established and finalized prior to budget submission.

All budgets will be developed in accordance with budget preparation system instructions. Upon approval of the budget, departments will update their budgets to reflect monthly, or calendarized, format for the new fiscal year.

The Deputy County Administrator (DCA) will negotiate budget recommendations with Elected Officials and Judicial Branch departments. If agreement cannot be reached with the DCA, the Presiding Judge and elected officials may continue negotiation directly with the County Administrative Officer or the Board of Supervisors.

## **Capital Improvements Project:**

OMB and departments will develop a five-year Capital Improvement Program for review and approval by the Board of Supervisors in accordance with the Capital Improvement Program Policy.

The Board of Supervisors may allocate carry-over fund balances to one-time capital items in accordance with the Reserve and Tax Reduction Policy.

When requesting funding for capital improvement projects, departments will provide estimates of increased operating costs associated with each individual project.

## **Internal Charges and Indirect Cost Allocations:**

Internal service departments and County Counsel will develop estimates of base and discretionary charges for each department they serve according to instructions from OMB. All estimates will be reviewed by the user departments, OMB and Finance. The deadline for submitting internal service cost estimates to OMB is December 30, 1999. Internal service costs will be released to departments on January 14, 2000.

All internal charges will be based strictly on recovery of <u>actual costs</u> for providing services or sharing use of equipment or facilities. Allocation of costs between funds for shared use of buildings or equipment will be determined consistent with the Central Service Cost Allocation plan prepared by the Department of Finance.

Base-level or non-discretionary internal services will be charged at the fund level. General Fund department charges will be budgeted in General Government. Discretionary internal service charges are the responsibility of the requesting agency.

The Department of Finance will assess Central Service Cost Allocation charges from all non-General Fund agencies except grants based on a full-cost allocation methodology. Finance will provide departments that administer grants with an indirect cost rate established according to the methodology allowable by the grantor.

Funding for the Self Insurance Trust Fund will be assessed from all funds as a base-level charge. The funding plan provides for an ending cash balance to equal the projected fiscal year's paid losses and claims related expenses.

## Use of the Jail Facilities Excise Tax:

The jail tax is a non-recurring revenue source. Consistent with Maricopa County's budgetary and fiscal policies, it is the intent of the Board of Supervisors, whenever possible, to use funding from recurring revenue sources to fund operating expenditures, including alternative jail population reduction programs. Budget issues for these programs will be given high priority in the FY 2000-01 budget process.

Existing jail and juvenile detention operating costs will be held to a minimum, and will not exceed the required Maintenance of Effort allocation to the Jail Tax Fund from the General Fund.

Operating costs for new jail and juvenile detention facilities will be supported by allocations from the General Fund to the Jail Tax Fund above and beyond the required Maintenance of Effort whenever possible.

# Budget Calendar

<u>1999</u>

November 29 BOS adoption of FY 2000-2001 Budget Development Guidelines

December 30 Internal Service Cost Estimates Due

<u>2000</u>

January 10 Budget Kick-off (Targets distributed)

January 10 –14 FY 2000-2001 Budget System Training

January 14 Internal Service Costs Released

February 14 Departmental Budgets are due back to OMB

February 14 - March 26 OMB reviews Departmental Budgets

March 13 - April 9 Deputy County Administrator reviews Appointed Department Budgets and

negotiates Elected Official/Judicial Branch Budgets (Analysts review their

departments with Deputy County Administrator)

April 3 Elected Official/Judicial Branch Budget Presentations to BOS

April 10 - May 14 OMB consolidates Departmental Budgets

May 15 CAO Presents FY 2000-2001 Budget to Board of Supervisors

May 22 Board Adopts FY 2000-2001 Tentative Budget

June 5 - June 16 Public Hearings held in Supervisory Districts, as requested

June 22 Final Adoption of FY 2000-2001 Budget

August 21 Board of Supervisors sets Tax Rate

# Lump Sum Budgeting Policy Guidelines

## Introduction

The Lump Sum Budgeting Policy is designed to provide greater budgetary flexibility and accountability at the Department/Special District level and provide further incentives to conserve County resources. Within broad guidelines, departments will have the discretion to shift resources within their lump sum budgets in order to meet their program objectives at the least cost to County taxpayers.

## **Definitions**

**Department**: All Maricopa County Departments, including Elected Official Offices, Court Departments, and Appointed Departments.

**Special District**: All Maricopa County Special Districts, including the Flood Control District, Library District, and Stadium District.

**Lump Sum Budget**: The budget appropriated by the Board of Supervisors/Board of Directors for a department/special district, also known as a budget item as referenced in A.R.S. §42-303.

**Personnel Services Component**: The component of the lump sum budget appropriation to be used for expenditures related to personnel services.

**Operations Component**: The component of the lump sum budget appropriation to be used for expenditures related to supplies, services and capital outlay.

## **Policy Guidelines**

- 1. Department/Special District budgets will be appropriated in lump sums by fund on an annual basis. The total lump sum budget for a department will be segregated by fund into a component for personnel costs and a component for other operating costs, such as supplies, services, and capital outlay.
- 2. Departments/Special Districts will be required to develop and submit detailed calendarized revenue and expenditure budgets that will be loaded into LGFS. These calendarized budgets will be prepared by org, object code and position per instructions developed by the Office of Management and Budget. Detailed budgets and actual expenditures and revenues will be monitored and reviewed, and will serve as the basis for developing future lump sum budgets.
- 3. Lump sum budgets are not guaranteed from one fiscal year to the next. Each year, lump sum budget amounts for each department will be reestablished based on detailed reviews of spending needs and priorities.
- 4. Departments/Special Districts must not exceed their lump sum budgets, and will be expected to absorb unanticipated cost increases. In addition, departments will be required to make expenditure reductions should a revenue shortfall occur. Departments/Special Districts will be held responsible for bottom-line performance; significant deviations from annual budget allotments may result in a department being placed on a controlled line-item budget.
- 5. Departments/Special Districts may only transfer appropriations between their personnel services component and their operations component after review by the Office of Management and Budget and approval by the Chief Resource Officer or County Administrative Officer; elected and court officials have the right to appeal to the Board of Supervisors/Board of Directors. Transfers between the personnel services component and the operations component will not be approved unless the department can show that there is no increased full-year budgetary impact of the transfer.

- 6. Departments/Special Districts will have authority to adjust the detailed monthly revenue and expenditure budgets for the remainder of the current fiscal year within the personnel services component and the operations components of the lump sum. However, calendarization changes within personnel services component must not result in a full-year impact which would require additional funding.
- 7. Detailed management and review of large capital improvement projects is necessary, since these projects often involve expenditure of millions of dollars of public funds. Capital improvement projects will be budgeted on a project-by-project basis, and project costs will not be allowed in excess of 10% above project budgets. The Department of Transportation and the Flood Control District can budget a contingency to fund overages of up to 10%. Reallocation of appropriated funds between projects must be approved by the Board of Supervisors/Board of Directors. Capital improvement project expenditures will be reported to the Board on at least a quarterly basis, and departments that manage capital improvement projects must notify the Board of any potential overruns in the current or five-year projection as soon as the project overrun is identified.
- 8. All positions must be fully funded and budgeted in accordance with the Funded Positions Policy. In order to create new positions, departments/special districts must first verify full-year funding and add it to their personnel services budget component, if need be. If a position loses funding, it will be identified and eliminated. In order to avoid overstating expenditure estimates, all personnel services components will include a reasonable allowance for personnel savings due to natural staff turnover, as negotiated annually during the budget process.
- 9. The Department of Finance will prepare a monthly analysis of budget variances by department and fund, and will investigate any negative variances. This process will assist the Office of Management and Budget by ensuring accurate estimates, identifying budget savings, and assisting in preparation of the following year's budget targets.
- 10. Departments/Special Districts with negative year-to-date variances will develop and implement budget-balancing plans, subject to review and approval by the Office of Management and Budget. Lump-sum budgeting privileges may be withdrawn from departments by the Board of Supervisors/Board of Directors at any time due to significant risk of budget overruns, and controls <u>may be</u> instituted based on detailed calendarized budgets. In addition, the Board of Supervisors/Board of Directors may choose to ask a department/special district to submit a reduced budget for the subsequent fiscal year. The budget reduction should equal the net amount of the overrun in the current fiscal year. Whenever a "subsequent fiscal year" budget reduction is duly adopted, such reduction must be achieved by mid-year (12/31) or further sanctions may be imposed.
- 11. Department/Special District management will be responsible for verifying funding availability for purchase requisitions. Where feasible, efforts will be made to decentralize procurement of supplies and services at the department level.
- 12. Institution of this policy is an internal management control. It does not affect the County's obligation for goods and/or services provided to the County, or for contractual obligations incurred by a County Official with apparent authority in violation of this policy.

## Funded Positions Policy

## Introduction

The Funded Position Policy is designed to provide departments with the guidelines established for requesting new positions and to ensure that all current positions remain fully budgeted throughout the fiscal year. Any position, either filled or vacant, that becomes underfunded or unfunded must be fully funded or deleted.

## **Definitions**

- <u>Budgeted Position:</u> A position that is specifically budgeted within a department's lump sum by position number, title code, full time equivalent, and pay grade. Positions must be budgeted for at least the salary of the employee that fills the position.
- Full Time Equivalent (FTE): The full-time percentage of a particular position, with a value greater than zero but no more than 1.00.
- Fully Funded Position: A position included in a budget that is fully funded by the general revenues of the County, a special revenue source, or a grant.
- Payroll Liability The salary, benefits, payoff of accrued vacations and compensatory time, and career center expenses.
- Underfunded Position: A position for which a department has 1% to 99% of the funding required for the position budgeted.
- Unfunded Position: A position included in a budget that is not funded.

## **New Position Establishment Policy Guidelines**

In order to create a new position, departments must submit a request to the Office of Management and Budget (OMB) on an official form that includes the following information:

- Job code and working title of the position or positions requested.
- The number of positions requested.
- Brief description of the purpose of the new position(s).
- The funding source of the position and location in the current budget.
- A list of any positions to be deleted in conjunction with creating the new position, along with a description of any other budgetary reductions made to offset the cost of the new position(s). If this includes budget adjustments outside of the personnel services lump sum, a component transfer or lump sum adjustment form should be included as part of the package sent to OMB for approval. Approval by the County Administrative Officer (CAO) of the component transfer will also be needed.

The department director, elected official, or chief deputy to an elected official must sign all new position requests.

Requests are to be sent to the Office of Management and Budget (OMB). OMB will verify that the requested positions have been budgeted appropriately and that there is adequate funding to support the budget as a whole, including the new position. OMB will not approve new positions unless their full-annualized cost can be supported within the department's lump sum budget or the Board of Supervisors has approved other funding. OMB will also verify that the request complies with established policies and priorities of the Board of Supervisors. If approved, the Budget Manager or the appropriate Budget Coordinator will sign the request.

On approval by OMB, position requests from elected or court departments will be created. Requests from appointed departments will be forwarded for final approval and signature by the Deputy County Administrator prior to creation.

Once a position number has been assigned, Human Resources will enter the request into the HRMS database. Copies of the request will be forwarded to the department budget and HR liaisons.

If a request is denied by Human Resources or the Office of Management and Budget, elected or court departments may appeal the decision to the Board of Supervisors. If approval by the Board is received, alternative funding must be authorized to support the request.

## **Position Funding Policy Guidelines**

Each year as part of the budget process, departments must verify that funding is adequate for all budgeted positions. The Office of Management and Budget will validate that position funding is adequate, and will identify all positions that are potentially unfunded or underfunded.

Personnel savings due to natural staff turnover will be budgeted in all departments at appropriate levels. If actual personnel savings reaches high levels due to failure to fill positions for extended periods, adjustments will be made to either eliminate the positions or make efforts to fill them.

Departments with vacant underfunded positions will discuss the funding shortfall with OMB. Departments have the option of eliminating the position(s) or identifying additional funding for the position(s).

OMB and the departments will delete, from all databases, the identified vacant unfunded and vacant underfunded positions concurred on by the departments. Those positions identified as vacant unfunded and vacant underfunded positions where departments do not concur will be presented to the Board of Supervisors for possible action.

Unfunded and underfunded <u>filled</u> positions shall be handled through a separate process. Departments will identify the a) positions to be reviewed; b) service impact (if eliminated); c) cost to maintain and subsequently fund; and d) payroll liability if RIF'd. This information shall be forwarded for validation to the Office of Management and Budget. OMB will consolidate the information and forward it to the Board of Supervisors for possible action at a future Board meeting.

Departments will have to resolve any unfunded or underfunded position issues through appropriate action. If this action requires a Reduction In Force, it will be handled in a uniform manner and in accordance with the procedures established through the Human Resource Department. Any payroll liability costs associated with RIF'd positions will need to be absorbed in the department's lump sum budget.

If, during the fiscal year, additional funding becomes available that may be spent on personnel, departments can establish new positions via this policy.

# Managing For Results Policy

### **PURPOSE**

This policy establishes a framework that integrates planning, budgeting, reporting, evaluating and decision making for all Maricopa County departments and agencies. This framework is called Managing for Results; a management system that establishes the requirements to fulfill the County's Mission and Vision of accountability to its citizens.

This policy is promulgated as part of the annual County budget process under the authority of the Board of Supervisors.

### **DEFINITIONS**

<u>Managing for Results System</u> – Managing for Results means that an entire organization, its management system, its employees and the organizational culture (beliefs, behavior and language) are focused on achieving results for the customer. Managing for Results provides direction for making good business decisions based on performance, and makes departments/agencies accountable for results.

<u>Strategic Plan</u> – A Strategic Plan sets forth the mission, strategic goals, performance measurements for a department, agency and the County. A Strategic Plan provides information to department/agency staff, corporate decision makers, the Board of Supervisors and the public about how the department/agency is organized to deliver results and what results the department/agency is accountable for achieving. It also provides the opportunity for all County employees to see how they contribute at all levels in the organization.

<u>Managing for Results Resource Guide</u> – This guide describes Maricopa County's strategic planning process, and how to develop and implement a plan. The Resource Guide is available to all County employees.

<u>Department/Agency</u> – This includes appointed departments, offices, elected departments, special districts and the judicial branch.

### **GENERAL POLICY**

All Maricopa County departments/agencies will participate in the Maricopa County Managing for Results system and shall comply with this policy.

## **GENERAL REQUIREMENTS**

## **Planning for Results**

- Each department/agency will develop and submit to the Office of Management and Budget a department/agency strategic plan as part of the budget process.
- All strategic plans will be developed and presented to the Office of Management and Budget in required format as outlined in the Managing for Results Resource Guide. All strategic plans will be submitted according to the annual budget calendar.
- All managers will work with assigned employees to establish performance plans that align with department/agency strategic plans. Performance plans will be developed in accordance with Performance Management policy #A1802.
- The County Administrative Officer will develop and present to the Board of Supervisors a Countywide strategic plan, which contains strategic priorities and key result measures.

#### **Budgeting for Results**

The Office of Management and Budget and the Department of Finance will develop and maintain a financial structure aligned with the Managing for Results system.

The Board of Supervisors directs the Office of Management and Budget to review department/agency strategic plans and performance measures as a basis for making funding recommendations.

### **Reporting Results**

- Departments/Agencies will report quarterly to the Office of Management and Budget on their family of measures for budget and planning purposes according to the annual budget calendar.
- The Office of Management and Budget will prepare and distribute a summary of measures.

## **Evaluating Results**

Internal Audit will review and report on strategic plans and performance measures.

## **Decision Making and Accountability**

- The Board of Supervisors directs all Management to use performance information to manage activities effectively and efficiently.
- Management will consider performance information in making policy and program decisions.

# Reserve and Tax Reduction Policy (Revised 5/2000)

## A. Introduction

The purpose of this policy is to provide for long-term financial stability and low, sustainable tax rates through responsible use of non-recurring resources, appropriate and minimal use of debt, and maintenance of reserve funds. Adherence to the policy will insure that Maricopa County maintains recurring revenue streams sufficient to support ongoing spending requirements. Adequate reserves will allow the County to maintain services during economic downturns without drastic expenditure reductions or tax increases while longer-term budgetary adjustments are put in place.

Further, this policy sets budgetary and financial guidelines regarding the reduction of taxes. The Reserve and Tax Reduction Policy demonstrates a commitment to the maintenance and, when possible, reduction of tax rates while ensuring that Maricopa County remains financially stable and accountable to the citizens.

## **B.** Definitions

Fund Balance: The difference between fund assets and fund liabilities.

## C. Reserve Policy Guidelines

- 1. The Board of Supervisors will maintain reserve fund balances in the General Fund, and in other funds as appropriate. Reserves will be designated for elimination of cash flow borrowing in the General Fund and in other funds as necessary.
- 2. Unreserved beginning fund balances will be estimated and included in the annual budget; such expenditures will be designated in the budget as appropriated fund balance. Fund balances may be appropriated for the following specific uses:
- Acquisition of fixed assets.
- Retirement of outstanding debt.
- Fiscal stabilization by offsetting operating revenue shortfalls due to economic downturns, so long as adjustments are made to restore the structural balance of the budget within one to two fiscal years.
- 3. As an alternative method of acquiring assets, estimated fund balances may be reserved for repayment of debt used to build or acquire capital improvements. This method of financing will set aside fund balances that will fully or partially cover the outstanding debt, while maintaining additional cash reserves. As a guideline, no less than 25% of the outstanding debt principal must be held in reserve, or the capital acquisition must result in operating savings, such as building leases, that offset the ongoing debt service expenditures. The Board may consider exemptions to this guideline if there is a strong business justification for doing so.
- 4. Proceeds from the sale of real property will be reserved for capital improvements or to repay debt used to finance capital improvements, so long as future liabilities associated with the property, including environmental clean-up, have been met.
- 5. Use of fund balances must be consistent with the Tax Reduction Policy Guidelines, as outlined.

# Reserve and Tax Reduction Policy Revised 5/2000 (Continued)

## D. Tax Reduction Policy Guidelines

- 1. Unless otherwise required by law, the Board of Supervisors/Board of Directors will strive to maintain the combined primary, debt service, Library District, and Flood Control District property tax rates at current or lower levels.
- 2. The Board of Supervisors/Board of Directors may reduce property tax rates under the following conditions:
- The tax reduction is sustainable for the foreseeable future according to reasonable and conservative forecasts.
- The budget is currently structurally balanced, e.g., recurring revenue exceeds recurring expenditures and will remain so into the future according to reasonable and conservative forecasts.
- Fund balance reserves are sufficient to eliminate cash-flow borrowing and unexpected economic changes.
- Fund balances have been appropriated or reserved for repayment of outstanding debt.

Necessary capital expenditures are appropriated from fund balance, or supported by debt that is backed by reserved fund balances

# Cashflow and General Fund Minimum Fund Balance Memo

# **TOM MANOS**Chief Financial Officer



# Financial Resources Management

May 6, 1999

To: Sandi Wilson, Deputy County Administrative Officer

From: Tom Manos, Chief Financial Officer

Subject: Cashflow and General Fund Minimum Fund Balance

The following memo outlines the assumptions and approach we have used to determine the minimum amount of fund balance the General Fund should maintain.

- The Department of Finance and the County Treasurer have agreed to designate certain funds as "County Operating Funds". These funds
  represent the resources available to finance the County's expenditures. If these cash balances are exhausted a short-term borrowing
  instrument (Line of Credit, Tax Anticipation Note, Internal Borrowing Agreement) would be required. Below is a list of the County Operating
  Funds
  - 1) General fund
  - 2) Capital Improvement Fund General fund
  - 3) Solid Waste fund
  - 4) Equipment Services Fund
  - 5) Reprographics
  - 6) Telecommunications
  - 7) Benefits Trust
  - 8) Payroll and Expense Clearing
  - 9) All MIHS Funds

Other funds like the Risk Management Trust, Transportation and Flood Control all have strong positions, but for legal reasons they are excluded from being designated a "County Operating Fund".

- For this analysis, we further restrict the above list of funds to the General fund, Solid Waste Fund, and Internal Service Funds. The funds not used are excluded for the following reasons:
  - The payroll and expense funds are clearing accounts for outstanding accounts payable and payroll warrants. They have positive cash balances, but we consider the cash spent once funds have moved to these accounts.
  - The Capital Improvement Fund is committed to infrastructure projects.
  - The MIHS funds are excluded because of their management autonomy and because of the uncertainty of their long-term relationship with the County.
- The County strongest financial position, due to property tax payments, occurs in November and May. Historically, the General Fund
  reaches its lowest fund balance position between September and October. As you can see from the attached financial statement, the
  fund balance decreased \$39.2 million in this period.
- The following calculation determines the minimum general fund balance needed for fiscal year 1999-00
  - Increase the \$39.2 million 1 st quarter accumulated deficit in fiscal year 1998-99 by 6% (assumed budget activity growth for FY1999-00). This results in a projected cash need of \$41.5 million for next year.
  - Divide the \$41.5 million by 53%. This restates the estimated decrease in cash balance to a fund balance. The result of this
    calculation equals \$77.8 million. At the end of FY1997-98, 53% of the fund balance in the General Fund related to actual cash
    on hand. The remaining 47% were other assets and liabilities, with the most significant being a \$45 million accrual for two
    months of sales tax.
  - Reduce the \$77.8 million by the estimated cash (average daily balance) for the Solid Waste and Internal Service Funds. This
    results in an amount equal to \$56.4 million.

In summary, \$56.4 million dollars is our estimate of the minimum fund balance the General Fund should maintain to avoid short-term borrowing. This calculation is based on the assumption that spending will be calendarized in a similar manner to our current year and that MIHS cash is not available for other County needs. Our projection can be adjusted for changes in either of these assumptions.

Let me know if you have any questions.

cc: David R. Smith, County Administrative Officer Andrew Huhn, Finance Manager Chris Bradley, Budget Manager



## General Fund - Financial Status by Object FY 1999 Through March 31

	July Actual	August Actual	September Actual		October Actual	November Actual	December Actual		January Actual	February Actual		March Actual
107517592	Actual	Actual	Actual		Actual	Actual	Actual		Actual	Actual		Actual
Beginning Fund Balance	\$ 107,517,592	\$ 84,365,717	\$ 76,389,440	\$	68,297,260	\$ 109,381,982	\$ 123,478,667	\$	114,047,656	\$ 108,868,954	\$	108,904,308
Revenues												
Real EstateTaxes	934,919	685,568	5,357,024		51,470,946	34,545,445	3,372,932		2,315,281	3,359,924		8,592,921
Personal Property Taxes	142,969	413,394	1,150,590		2,746,894	1,637,836	1,677,596		2,107,285	(69,427)		(40,707)
Tax Penalty and Interest	609,137	397,683	330,441		314,199	357,764	602,966		902,166	2,487,404		274,624
Licenses and Permits	276,067	192,006	178,959		312,380	236,045	244,875		211,191	221,175		241,826
Intergovernmental	1,549,827	1,171,891	1,547,632		2,458,542	892,928	2,435,089		1,749,026	1,155,093		2,258,987
Sales Taxes	22,192,204	23,183,240	21,093,414		20,936,947	21,725,958	22,419,519		22,472,396	26,779,330		21,657,839
Vehicle License Tax	2,680,248	7,099,628	6,596,363		6,396,733	6,504,083	6,497,580		6,610,027	6,124,492		6,952,881
Charges, Fees, Fines & Forfeits	2,468,506	2,414,498	2,749,264		2,504,516	2,843,039	2,564,170		2,649,565	2,823,117		3,029,445
Patient Charges	4,440	223,238	11,500		231,135	42,146	17,430		23,187	16,391		12,365
Miscellaneous Inventory Charges	1,691,997	556,333	783,645		2,367,139	240,321	409,876		2,365,242	369,341		720,818
Inventory Charges				_		<del></del>		_			_	<del></del> -
Total Revenues	32,550,315	36,337,479	39,798,832	_	89,739,431	69,025,565	40,242,035	_	41,405,367	43,266,840	_	43,700,999
Expenditures												
Personnel Services	23,696,581	21,529,097	22,558,350		24,768,644	22,159,954	23,045,443		22,859,074	21,370,015	l	23,648,189
Supplies	544,412	1,553,598	1,636,228		1,857,997	1,322,998	870,654		1,671,386	1,110,808		1,178,136
Services	11,146,382	6,155,182	6,700,808		6,226,899	6,577,548	5,619,261		5,887,535	5,062,687		8,815,602
Mandated Health Care Payments	17,213,665	13,956,456	13,969,014		13,951,477	14,934,455	14,054,538		13,996,860	33,038,424		28,022,106
Miscellaneous	126,458	254,907	918,215		684,035	694,719	301,968		786,432	362,270		402,753
Bonds and Related Expenditures	118,941	6,942	4,001		501	635,277	-		-	-		59
Capital Outlay	230,161	701,918	2,020,108		856,276	476,000	5,614,060		1,279,203	1,206,667		1,007,671
Warehouse Purchases				_			-		-	-		-
Total Expenditures	53,076,598	44,158,100	47,806,724		48,345,828	46,800,951	49,505,923		46,480,491	62,150,872		63,074,516
Other Financing Sources (Uses)												
Transfers In	776,416	746,353	817,720		598,409	774,079	772,098		798,430	19,821,395		14,757,751
Transfers Out	(3,402,008)	(902,008)	(902,009)		(907,289)	(8,902,008)	(939,220)		(902,009)	(902,009)		(902,008)
Total Other Financing Sources (Uses)	(2,625,592)	(155,655)	(84,289)		(308,880)	(8,127,929)	(167,122)		(103,579)	18,919,386		13,855,743
Excess (Deficiency) of Revenues												
Over Expenditures	(23,151,875)	(7,976,277)	(8,092,180)		41,084,723	14,096,685	(9,431,011)		(5,178,702)	35,354		(5,517,774)
Experial tures	(20,101,070)	(1,310,211)	(0,032,100)		41,004,725	14,030,003	(0,401,011)	_	(0,170,702)	55,554		(0,011,114)
Ending Fund Balance	\$ 84,365,717	\$ 76,389,440	\$ 68,297,260	\$	109,381,982	\$ 123,478,667	\$ 114,047,656	\$	108,868,954	\$ 108,904,308	\$	103,386,534
			1 ( 1									
Accumulated excess/(deficit)	(23,151,875)	(31,128,152)	(39,220,332)		1,864,390	15,961,075	6,530,064		1,351,362	1,386,716		(4,131,058)
Cash at year-end 98	57,422,491											
F/B at year-end 98	107,517,592											
Cash to fund balance	53%											
6% increase in excess/(deficit)	(24,540,988)	(32,995,841)	(41,573,552)									
Convert deficit to fund balance			77,842,116									
Ave Solid Waste Cash Balance			(17,041,896)									
Ave Solid Waste Cash Balance Ave ISF Cash Balance			(17,041,896)									
Minimum Fund Balance			56,450,534									
wii iii luliu balance			30,430,334									

## Policy for Administering Grants

## Introduction

Maricopa County receives significant funding from federal, state and local agencies annually; however, it does not have a formal Policy to follow when applying for and receiving grant funds. In order to ensure that the County is fully and timely reimbursed for all allowable expenses associated with grants, it is imperative that Responsible Departments negotiate to consistent goals, closely monitor their expenditures and claim reimbursement in a consistent and timely manner.

This Policy shall serve as the framework for Responsible Departments to follow when applying for grants and negotiating the terms and conditions of the agreements. This Policy is not intended to discourage Responsible Departments from seeking grant funding as a means to support various services and programs. Rather, it is intended to provide consistent guidelines for grant administration to ensure optimum financial arrangements for Maricopa County and to enhance Board acceptance of grants conforming to this Policy.

## **Definitions**

**Grantor Agency** - refers to a federal, state, local or private agency or organization which provides the grant funding and/or grant funding oversight.

**Ongoing Grants** - refers to funding from a Grantor Agency which is expected to be provided year after year for a specified program(s) or service(s).

**One-time Grants** - refers to funding from a Grantor Agency which is provided for a limited duration for a specified project or program. This type of grant may be provided to start a new program or service or for a program or service which has a limited life.

**Responsible Dept** - refers to the department, office or agency under budgetary responsibility of the Board of Supervisors, which has direct oversight responsibility for the program(s) funded partially or totally with the grant funds. The elected official or department director of the County for purposes of this policy.

**Overhead (A-87)** - refers to costs, benefiting both grant and non-grant activities, allocated by the Department of Finance to all non-General Fund departments. An allocation is also calculated for Responsible General Fund departments to be included in departmental overhead.

**Dept. Overhead** - refers to departmental costs incurred for the joint benefit of both grant and non-grant programs.

## **Implementation**

This policy will take effect immediately. Provisions under sections titled "FUNDING" and/or "OVERHEAD/INDIRECT COSTS (A-87 CHARGES)" will not apply to 1995-96 grants if the grant has already been submitted and/or approved by the Grantor Agencies. Grants which are in the application or negotiation stage of the process may continue; however, final acceptance of the grant must be approved by the Board.

### **Grant Submittal**

While all grants must be accepted by the Board of Supervisors before funding can be expended, grant applications which fully comply with this Policy do not require Board approval at the time of submission for funding. Except as noted Sections D. 1. and 2., applications for funding which deviate from this Policy (for any reason) shall require Board approval prior to submission. The County Administrative Officer may approve exemptions to this policy with regards to indirect cost reimbursement. **EXCEPTION:** The Board of Supervisors shall be notified by any affected Responsible Department in an annual or more frequent presentation of their intent to apply for all ongoing grants which deviate from this Policy, the nature of the deviation(s) and the reason for it (i.e. the grantor agency or the terms of a specific grant prohibit charging overhead, etc.). Once acknowledged and approved by the Board that it continues to support applying for such grant(s), the Responsible Department will not be required to obtain Board approval prior to the submission for continued like funding from the same Grantor Agency. Nothing contained within this Section shall preclude a Responsible Department from seeking approval for both the submission and acceptance of award at the pre-submission stage, provided that all terms of the grant are consistent with the information presented to the Board.

Grants for the Judicial Branch in Maricopa County will be identified by the Presiding Judge of the Superior Court in an annual presentation to the Board of Supervisors. The presentation will reference the individual grants, and whether any of the provisions of the grants deviate from this Policy. After these grants have been reviewed and accepted by the Board of Supervisors, subsequent grants for that fiscal year from the same Grantor Agency with like provisions do not require the Board's review and acceptance of the grant. Subsequent grants from a new Grantor Agency will be transmitted to the Board of Supervisors for review and acceptance.

## **Funding**

To improve cash management practices, it is the County's preference to receive funding on an advance basis instead of a reimbursement basis. Therefore, every effort is to be made by Responsible Departments to obtain advance funding from the Grantor Agency. This is especially critical for one-time grant funded programs/activities and where the County is advancing funds to nonprofit subcontractors. Responsible Departments with existing grant agreements are to contact their Grantor Agencies and attempt to renegotiate the terms of these agreements. Upon request, the Department of Finance will assist in negotiations with Grantor Agencies.

If funding is to be provided on a reimbursement basis, Responsible Department staff will note this in any submittal or correspondence to the Board of Supervisors. The Board may request staff to present the cost/benefits of accepting a reimbursement grant versus not accepting a particular grant. The cost/benefit analysis will take into account if the grant funded services are mandated. The analysis should also consider the impact of indirect cost recovery and advance funding requirements on the competitiveness in obtaining grant funding.

One-time Grants which are actually start-up grants for new programs or services will be so noted in the submittal to the Board of Supervisors. Program costs which Responsible Departments wish to continue once the grant funding has been depleted will be identified and reported to the Board of Supervisors at the time of submittal for consideration. The Responsible Department will present adequate analysis and information to the Board of Supervisors to assist the Board in deciding whether the County should fund expenses for the project or program from other County funds following the depletion of the grant funds.

Whenever permitted by the Grantor Agency, grants requiring County matching funds will first use County Overhead (A-87) as a match. If the required match exceeds County Overhead (A-87) or Overhead is not an allowable expense by the Grantor Agency, the Responsible Department shall inform the Board of Supervisors of the exception and estimate the relative financial in-kind impact.

## Claiming

Responsible Departments will provide to the Department of Finance a copy of the grant agreement, including the award amount. Responsible Departments will record and track grant revenues and expenditures. Responsible Departments shall submit claims for either an advance or reimbursement to the Grantor Agency as frequently as permitted under the grant agreement. Ideally, this will be no less frequent than monthly. At grant year end, each Responsible Department shall close out its respective grants. This includes preparing and submitting any required final reports to the Grantor Agency and either returning excess funds or requesting final reimbursement for the grant year. A copy of the final report shall be provided to the Department of Finance.

## Overhead/Indirect Costs (A-87 Charges)

Annually, the Department of Finance will prepare or cause to be prepared a cost allocation plan consistent with Federal Circular A-87. The Department of Finance and the Office of Management and Budget will inform each Responsible Department of their share of the A-87 charges for that particular fiscal year. Generally, grants are to financially support 100% of their A-87 charges. On a year-by-year basis, a Responsible Department may request that the Board of Supervisors waive all or a portion of their A-87 charges for that fiscal year, for all or specific grantor agencies. (A waiver or disallowance of A-87 charges results in a General Fund subsidy for paying the support costs for the grant funded program.)

## **Purchase of Computing And Network Systems**

To ensure compatibility and supportability of the County computing and network infrastructure, Responsible Departments are to consult with and obtain approval from the Chief Information Officer prior to purchasing any desired equipment. This applies to hardware, software and communications technologies including data, voice, video, image radio telemetry and facsimile purchased under the provisions of the County's Procurement Code. Departments in the Judicial Branch of Maricopa County will consult with the Chief Information Officer prior to any purchases under the Judicial Procurement Code to determine whether the purchase will require compatibility and supportability of the County computing and network infrastructure.

## **Accounting For Grant Funded Programs**

Effective July 1, 1995, each department will have its own fund designated for grant activities. This will permit both the Responsible Department and the Department of Finance to readily identify the cash balance of grant funded programs at any point during the fiscal year.

## **Grant Monitoring by Department of Finance**

The Department of Finance will monitor grant expenditures and revenues on a regular basis. At a minimum, the Department of Finance will:

- prepare and provide to the Responsible Departments a quarterly grant schedule. This schedule will include year to date revenues and expenditures and inception to date receivable or deferred revenue balance for each individual grant.
- ensure that grant expenditures do not exceed grant awards or available funding if balances are carried forward from a preceding year. This expenditure limit will be noted on the grant schedule and any grant that approaches the maximum available funding will be immediately identified. The Responsible Department will be contacted and all grants which are projected to exceed the expenditure limit will be reported to them and the Board of Supervisors.

- examine individual grant balances on a monthly basis to identify departments that are not requesting reimbursement from the Grantor Agency on a monthly basis. Responsible Departments which are not regularly claiming reimbursements will be contacted by the Department of Finance and directed to submit the appropriate documentation to the Grantor Agency.
- examine the final reports submitted by the Responsible Departments to ensure that indirect costs either identified in the County's A-87 Plan or approved by special action by the Board of Supervisors are being reported to and reimbursed by the Grantor Agency.

## General Support from the Department of Finance

While each Responsible Department has staff assigned to monitor and report the financial activities of grants, the Department of Finance will provide general and technical oversight and monitoring of all grant funds.

## Indirect Cost Policy For Grant Programs

## **Purpose**

To establish a standard policy and general procedures governing the receipt, recording and disposition of OMB Circular A-87 allowable indirect costs recovered from the grantors.

### **Definitions**

**Grants** refers to transactions in which an entity transfers cash or other items of value to (or incurs a liability for) Maricopa County as a means of sharing program costs or otherwise reallocating resources to the recipients.

**OMB Circular A-87** refers to the Federal government circular that defines allowable indirect costs for federal programs.

**Cognizant Agency** means the Federal agency responsible for reviewing, negotiating, and approving cost allocation plans or indirect cost proposals developed under OMB Circular A-87 on behalf of all Federal agencies.

**Indirect Costs** refers to those costs incurred for a common or institution-wide objective that benefits more than one grant program or project. Such costs are not readily assignable to the cost objective specifically benefited.

**County-wide Full Cost Allocation** is used to allocate the full cost of running the County's Central Service Departments.

**County-wide A-87 Indirect Costs** refers to Central Service department costs, benefiting both grant and nongrant programs. These costs are allocated by the Department of Finance in accordance with OMB Circular A-87.

Central Service departments support, manage, and maintain County operations (i.e. Finance, OMB, etc.)

Department A-87 Indirect Costs refers to departmental costs benefiting both grant and non-grant programs.

## **Background**

Currently there is no standard policy in effect for the treatment of recovered A-87 indirect costs from grants funds. All departments are required to charge their grant funds for A-87 indirect costs unless prohibited by the grant contract, law, or the County Administrative Officer, or County Board of Supervisors approval.

## **Policy**

On an annual basis the Department of Finance-Grants Division prepares an A-87 County-wide indirect cost allocation plan. The Department of Finance-Grants Division is responsible for maintaining, updating and negotiating the County-wide A-87 plan with the cognizant agency, United States Department of Housing and Urban Development (HUD). The County's A-87 indirect costs plans are used as a means of equitably recovering indirect costs from both federal and non-federal grant programs. All departments receiving grant funds shall submit a written request to the Department of Finance-Grants Division to prepare a Departmental A-87 cost allocation plan.

#### For General Fund departments-

- All recovered Departmental A-87 costs from grants will be charged to the grant fund under subobject code 0831-01 and deposited into the department's General Fund operating agency under revenue source 0621-01.
- All recovered County-wide A-87 indirect costs from grants will be charged to the grant fund under subobject code 0831-00 and deposited into the General Fund, agency 180, org 1810, revenue source 0621-00.

## For non-General Fund departments-

- The Department of Finance-Grants Division will prepare the County-wide monthly indirect cost charge (full indirect or A-87 indirect, as applicable) to the non-General Fund departments. The Department's operating agency will be charged under subobject code 0831-00 and revenue will be deposited into the General Fund, agency 180, org 1810, revenue source 0621-00.
- All recovered Departmental A-87 indirect costs from grants will accumulate in the Department's operating agency, subobject 0831-01 and will be expensed to the Department's grant agency, subobject code 0831-01.
- All recovered County-wide A-87 costs from grants will be treated as a transfer of expenses from the Department's operating agency, subobject 0831-00, to the Department's grant agency, subobject code 0831-00
- The above accounting strings are subject to change by the Department of Finance, and departments will be notified as necessary.
- In some cases the grantor may limit the recovery of indirect costs at a percentage less than the combined Departmental and County-wide A-87 indirect rate. In these cases, the Departmental A-87 rate shall be satisfied first. Any remaining funds will then be applied to the County-wide A-87 rate.

### **Procedures**

Both recoverable and unrecoverable estimated A-87 indirect costs should be fully disclosed and quantified on the Board agenda and included in the local match if allowable. This information enables the Board of Supervisors to have a clear understanding of the financial impact on Maricopa County for each individual grant/program.

Prior to submission to the Board of Supervisors, a copy of all grant applications and contracts must be submitted to the Department of Finance-Grants Division to ensure compliance with this policy.

Departments are required to prepare journal vouchers to charge grants for the eligible A-87 costs through the previous month end. The journal voucher must be submitted to the Department of Finance-Grants Division for approval. Indirect cost allocations will be monitored by the Department of Finance-Grants Division, as part of the Grant Monitoring Procedures.

## **Summary**

This policy will ensure that all indirect costs are handled in a fair and consistent manner regarding the receipt, recording and/or the disposition in accordance with the applicable grant contract and laws.

# General Government Policy

## **Purpose**

The purpose of this policy is to augment existing budget policies and procedures to provide for consistent practice throughout the County.

#### **Budgeted Revenues**

The revenues budgeted in the General Government budget are revenues that benefit all General Fund responsible departments and not a particular department or program. These revenues include:

- Real Estate Taxes collected in the Treasurer's Department
- Anticipated Grants from outside sources
- State Shared Revenue Sales Tax from the State
- State Shared Revenue Auto Lieu from the State
- Cable TV Application Fees for franchise agreements with the County
- Environmental Cleanup Special Revenue Fund
- Liquor Licenses fees
- Other Miscellaneous Revenue as appropriate.

## **Budgeted Expenditures**

The expenditures budgeted in the General Government budget are general, County responsible expenses, which do not relate directly to a particular department, or which benefit the County as a whole. These expenses include six general areas:

General Fund Financial Programs, which include

- Contingencies
- Interest Expense
- Other General Fund Programs (Such As Tuition Reimbursement,
- Technology Issues, Justice Coordination, ISF's, Etc.)
- Shared County Costs, which include
- Taxes and Assessments
- Memberships
- Environmental Cleanup

### Capital Improvement Project Expenses, which include

- Major Maintenance
- ADA Projects

### Legal Expenses, which include

- Tax Appeal Cases
- Judgements
- Legal Professional Services
- Indigent Representation Cost (Such As: Dependency, Rule 11, Etc.)

#### One-Time Accumulated Fund Balance Expenditures, which include

- Major Capital Outlay and Improvements
- Technology Related Expenses

### Other Programs/Departments, which include

- Burial of Indigents
- Other Non-Profit Support
- Accommodation Schools Support
- © Co-op Extension Support

## **Procedures**

#### **Budget Process**

General Government will follow all General Fund budgeting guidelines including the approval process established by the Board of Supervisors. The Office of Management and Budget, along with the County Administrative Officer, will be responsible for developing the General Government budget for each fiscal year.

#### **Approval Process for Expenses**

The Chief Resource Officer must authorize all expenditures prior to processing. This authority has been delegated to the manager responsible for the applicable low org within General Government. Once the expenditure is approved for payment out of the General Government budget by the responsible party, the payment may occur. If the expenditure is not approved, it will be returned and absorbed within the original department budget.

#### **Contingency Fund**

If a contingency fund is adopted in the General Government budget during a fiscal year, General Fund departments can request funding for expenditures or unfunded projects. These requests must be handled via an agenda item, and submitted by the responsible managerial office. These requests must then be approved by the Board of Supervisors. The Chief Resource Officer or the designated responsible manager will monitor the expenditures charged to the General Government budget to ensure that the charges posted do not exceed the approved dollars. The Chief Resource Officer or designated responsible manager will approve the item for payment if the financial information and dollar amounts are correct.

### **Authority/Responsibility**

The administration and maintenance of the General Government budget is the responsibility of the Office of Management & Budget. Expenditures which are being charged to General Government must be approved by the Chief Resource Officer or designated responsible manager to ensure that the expenditures are budgeted.

All revenue and expenses which are not budgeted in the current fiscal year budget must be approved by the County Administrative Officer and the Board of Supervisors via an agenda item.

### General Fund Vehicle Replacement Policy

#### Introduction

This Policy is designed to provide departments with the guidelines for replacement of existing vehicles used by general fund departments that were initially purchased with general fund resources.

#### **Background**

Equipment replacement must be planned and approval for replacement received through the budget process. The Equipment Services Department has the responsibility to plan for replacement needs in conjunction with the County departments. During development of each fiscal year budget, the Office of Management and Budget (OMB) reviews requests received from departments for replacement of existing vehicles. In determining the amount of funding required, only the cost to replace existing vehicles with their equivalents is considered. Upgrades and additional new vehicles may not be charged to the vehicle replacement budget.

The Sheriff's Office equipment replacement schedule will be discussed and approved during the annual budget process. Due to the unique nature of the functions of the Sheriff's Office, the equivalent replacements and upgrades may be changed to meet departmental needs, if the costs remain within budget targets However these changes will be discussed with OMB prior to proceeding to ensure costs are appropriate.

#### **Guidelines**

- The department, working with Equipment Services, prepares a needs assessment to determine which vehicles require replacement for upcoming fiscal years.
- Vehicle replacement will be funded only for the current equivalent equipment class, make, model and equipment extras.
- Upgrades are not funded under the vehicle replacement budget. If a department determines upgrades are necessary, the department has two options: (a) pay for the upgrades from the department's current operating budget; or (b) request upgrades and additions during the development of the departmental budget.
- If the full cost of replacement is actually lower than originally estimated, the savings will revert to the general fund reserve for accidents and overruns. Savings do not revert to the department with the exception of the Sheriff's Office Replacement Fund.
- Possible cost overruns will not be charged to the department. These will be absorbed by the vehicle replacement budget.
- OMB must approve all charges to the vehicle replacement budget.

### **Exceptions**

If, during the replacement process, the department requires changes to the original vehicle replacement request, the department must request reconsideration of their initial vehicle replacement plan. The criteria OMB will consider during the review of the department's revised plan includes funding and the impact on current and future costs for maintenance, operation and replacement. To assist OMB in performing a full analysis of the revised replacement plan, departments are requested to provide:

- A justification statement which supports changes to be in the best interest of Maricopa County citizens, enhances services provided to the citizens and benefits the County overall. This statement can also include information on changes in service levels which require the use of a different vehicle class, the impact on current and future costs for maintenance, operation and replacement as well as information on funding.
- A spreadsheet which reflects the current vehicle replacement schedule with costs and the proposed vehicle schedule with costs. The spreadsheet needs to reflect the increase or decrease of cost for each vehicle and an explanation for the cost change.
- A complete justification for any equipment additions to the replacement vehicles and how these equipment additions enhance the service levels being provided to Maricopa County citizens.
- OMB will review the request and provide the department and Equipment Services with final approval or disapproval of the proposed change to the department's equipment vehicle replacement plan within 3 working days of receipt.

### Chart Of Accounts

Object	Sub-Object	Description
601	0	REAL PROPERTY TAXES
601	2	REAL PROP TAXES - CURR YEAR
601	3	REAL PROP TAXES - PRIOR YEARS
001	3	REALITION TAKES THISIT TEARS
602	0	PERSONAL PROPERTY TAXES
602	2	PERS PROP TAXES - CURR YEAR
602	3	PERS PROP TAXES - PRIOR YEARS
603	0	PAYMENTS IN LIEU OF TAXES
603	1	PILT - SALT RIVER PROJECT
603	2	PILT – FEDERAL GRAZING
605	0	TAX PENALTIES & INTEREST
605	1	INTEREST ON DELINQUENT TAXES
605	2	PENALTIES ON DELINQUENT TAXES
000	_	TENNETIES SIT BEENINGSERT TO WES
606	0	SALES TAXES
606	1	STADIUM DISTRICT SALES TAX
606	2	STADIUM DISTRICT CAR RENTAL SURCHARGE
610	0	LICENSES AND PERMITS
610	1	BINGO LICENSES
610	2	LIQUOR LICENSES
610	3	PAWN SHOP LICENSES
610	4	PEDDLERS LICENSES
610	5	AIR POLLUTION PERMITS
610	6	ANIMAL LICENSES
610	7	BUILDING SAFETY PERMITS
610	8	ENVIRONMENTAL PERMITS
610	9	FLOOD CONTROL LICENSES
610	10	MARRIAGE LICENSES
610	11	MOBILE HOME MOVING PERMIT
610	12	TEMPORARY USE PERMIT
610	13	PLANNING VARIANCE PERMIT
610	14	PUBLIC HEALTH ENG PERMIT
610	15	TRUCK PERMIT-HIGHWAY USE
610	16	COUNTY RIGHT OF WAY USE
610	17	OTHER LICENSES & PERMITS
610	18	CREMATION PERMITS
610	19	ZONING CLEARANCE REVIEW FEES
615	0	GRANTS
615	1	FEDERAL GRANTS
615	2	STATE GRANTS
615	3	OTHER GRANTS

Object	Sub-Object	Description
620	0	INTERGOVERNMENTAL
620	1	FEDERAL SHARED REVENUE
620	2	OTHER SHARED REVENUE
620	3	FEDERAL SHARE OF COSTS
620	4	STATE SHARED REVENUE
620	5	STATE SHARED HURF
620	6	STATE SHARE OF COSTS
620	7	OTHER GOVT SHARE OF COSTS
620	8	STATE SHARED LOTTERY
621	0	INDIRECT COSTS RECOVERY
625	0	STATE SHARED SALES TAXES
630	0	STATE SHARED VEHICLE LICENSE TAXES
635	0	FEES & CHARGES
635	1	CABLE TV RECEIPTS FEE
635	2	GARNISH & SUPPORT FEES
635	3	BOND REGISTRATION FEES
635	4	TAX SALE FEES
635	9	CABLE TV-APPLICATION FEE
635	10	CERTIFICATIONS
635	11	COURT FEES
635	12	CONSTABLE FEES
635	13	FIDUCIARY FEES
635	14	JURY FEES
635 635	15 16	LEGAL SERVICES NOTARY BOND FEES
635		PASSPORTS
635	17 18	PROBATE FEES
635	19	RECORDING FEES
635	20	RECORD AUTOMATION SURCHARGE
635	21	SUBDIVISION FEES
635	23	ZONING CLEAR REVIEW FEES
635	24	ZONING APPLICATION
635	25	ROOM & BOARD-PROBATION
635	26	SERVICE FEES-OTHER HOSPITAL
635	27	KENNEL FEES
635	28	VITAL STATISTICS
635	29	CAMPGROUND RESERVE FEES
635	30	TARGET RANGE FEES
635	31	GOLF COURSE GREENS FEES
635	32	PARK ENTRANCE FEES
635	33	REC ACTIVITIES FEES
635	34	ACCOUNTING SERVICES
635	35	BUILDING PLAN REVIEWS

_	Object	Sub-Object	Description
	635	0	FEES & CHARGES
	635	36	AUTOPSIES
	635	37	INDIGENT DEFENSE REVENUES
	635	38	PROBATION SERVICE FEES
	635	39	SPECIAL LAW ENFORCE SERVICE
	635	40	STREET CURB SIDEWALK REPAIR
	635	41	DAMAGE RECOVERY
	635	42	LANDFILL CHARGES
	635	43	PRE-PLACEMENT PHYSICALS
	635	44	INTERNS/RESIDENT PROGRAM
	635	45	INSURANCE PREMIUMS
	635	46	COUNTY PREMIUM HLTH/LIFE
	635	47	EMPLOYEE PREMIUM HLTH/LIFE
	635	49	OTHER CHARGES
	635	50	CRIMINAL BACKGROUND CHECK FEE
	635	51	PHOTO & FINGERPRINT FEE
	636	0	INTERNAL SERVICE CHARGES
	637	0	FINES & FORFEITS
	637	3	CITATIONS
	637	4	CIVIL SANCTIONS-TRAFFIC
	637	5	COURT FINES
	637	6	LIBRARY FINES
	637	7	ANTI-RACKETEERING FINES
	637	8	SURCHG ALCOHOL & DRUG
	637	9	SURCHG ATTORNEY TRN FUND
	637	10	SURCHG PEACE OFFICER TRN
	637	11	OTHER FINES & FORFEITS
	637	12	DIVERSION FINE
	640	0	PATIENT CHARGES
	640	1	REGULAR IN-PATIENT
	640	2	MEDICARE IN-PATIENT
	640	3	INSURANCE IN-PATIENT
	640	4	COUNTY IN-PATIENT
	640	5	REGULAR OUT-PATIENT
	640	6	MEDICARE OUT-PATIENT
	640	7	INSURANCE OUT-PATIENT
	640	8	COUNTY OUT-PATIENT
	640	9	CAPITATION REVENUE
	640	10	NURSING HOME PATIENTS
	640	11	ALTERNATIVE PROGRAM PATIENTS
	640	12	AFDC(AHCCCS)
	640	13	SSI AGED(AHCCCS)
	640	14	SSI BLIND(AHCCCS)
	640	15	SSI DISABLED(AHCCCS)
	640	16	SSI-LTC(AHCCCS)

_	Object	Sub-Object	Description
	640	0	PATIENT CHARGES
	640	17	MI-PH DENTAL(AHCCCS-MHP)
	640	18	MI-A/C (AHCCCS-MCHP)
	640	19	MI-LTC (AHCCCS-MCHP)
	640	20	MN (AHCCCS)CCS-MCHP)
	640	21	MN BY SPENDOWN(AHCCCS)
	640	22	MN-LTC (AHCCCS)
	640	23	CASE MGMT-VENT (ALTCS)
	640	24	CASE MGMT-NON VENT(ALTCS)
	640	25	AHCCCS/ALTCS OTHER REV
	640	26	FFS-VENTILATOR (ALTCS)
	640	27	REINSURANCE
	645	0	REV ALLOWANCES - PATIENT CARE
	645	1	ALLOWANCE FOR BAD DEBTS
	645	2	BUSINESS OFFICE BAD DEBT
	645	3	ABILITY TO PAY PROGRAM
	645	4	MCDOWELL CLINIC
	645	5	P H PRENATAL CARE AGREEMT
	645	6	DOC CONTRACTUAL ADJUSTMENT
	645	7	ASH CONTRACTUAL ADJUSTMENT
	645	8	MATERNITY ACCT AGREEMENT
	645	9	MEDICAID
	645	10	RESEARCH FOUNDATION PROG W/O
	645	11	INDUSTRIAL NONEMPLOYEE ADJ
	645	12	PREPLACEMENT PHYSICALS W/O
	645	13	ADOPTION AGENCIES ADJUST
	645	14	INDIAN HLTH SER CONT ADJUST
	645	15	CMI PILOT PROGRAM
	645	16	OTHER CONTRACTUAL ADJUST
	645	17	NEW BORN TRANSPORT
	645	18	HEADSTART PROGRAM W/O
	645	19	OB HIGH RISK W/O
	645	20	BX-BS CONTRACT W/O
	645	21	NICP CONTRACT ALLOWANCE
	645	22	HOMELESS SHELTER SERVICES
	645	23	COURT-COMPETENCY STAT ADJ
	645	24	TEEN PRENATAL EXPRESS PROG W/O
	645	25	BOS APPROV WRITE OFF
	645	26	SHERIFF STAT ADJ
	645 645	27	TITLE V- FAMILY PLAN
	645	28	JUVENILE DETENT-DENTAL
	645	29	LTC OVERSTAY DAYS
	645	30	LTC CODING ERRORS
	645 645	31	LTC RESPIRATORY PAT
	645	32	AMB CARE CODING ERRORS
	645 645	33	SEXUAL ASSAULTS
	645	34	LARC LAB CHARGES ADJ

Object	Sub-Object	Description	
645	0	REV ALLOWANCES - PATIENT CARE	
645	35	STATE & LOCAL LAW AGENCIES	
645	36	RISK MANAGEMENT ADJ	
645	37	PCC DEDUCTS FROM REVENUE	
645	38	PUBLIC HEALTH DENTAL	
645	39	HILL BURTON RESIDUAL	
645	40	COUNTY RESPONSIBLE	
645	41	CHILD PROTECTIVE SERVICE	
645	42	OTHER STATUTORY/COUNTIES	
645	43	LTC COUNTY ELIG/COUNTIES	
645	44	TB CONTROL W/O(HOSP ONLY)	
645	45	SPLIT BILLS PATIENT RESP	
645	46	HOSP CODING/POT ERRORS	
645	47	BUSINESS OFFICE ADM ADJ	
645	48	UNDOCUMENTED CHARGES	
645	49	COMPROMISE SETTLE ADM ADJ	
645	50	HOUSE STAFF ADJ	
645	51	EMPLOYEE HLTH ADM ADJ	
645	52	EMPLOYEE UTILIZATION	
645	53	PHYSICIAN/NURSE ERROR	
645	54	PRIVATE INS ADJ	
645	55	TEACHING PROGRAM	
645	56	SMALL BALANCE ADM ADJ	
645	57	ADMINISTRATION-ADM ADJ	
645	58	SLIDING FEE SCALE PSYCH	
645	59	NURSING HOMES DED FRM RE	
645	60	BAD PID W/O	
645	61	UNMATCHED REV WRITE-OFF	
645	62	PUBLIC HEALTH REFERRALS	
645	63	AMBUL CARE WRITE OFFS	
645	64	PUBLIC HEALTH HOMELESS	
645	65	HEALTH SELECT MCHP	
645	66	SENIOR SELECT MCHP	
645	67	HOMELESS DENTAL OUTREACH	
645	68	AMB CARE\PUB HEA GRANTS	
645	69	MEDICARE BAD DEBT	
645	70	BAD DEBT, OTHER	
645	71	BL CRS MEDICARE CONT ADJ	
645	72	CONTR ADJ AETNA MEDICARE	
645	73	MEDICARE UTILIZ REVIEW ADJ	
645	74	MEDICARE OVER/UNDER LOG	
645	75	MEDICARE NO MSP FORMS	
645	76	NORTHERN AZ HEALTH PLAN	
645	77	AHCCCS-NO AUTHOR-ADM ADJ	
645	78	NO AUTHORIZATION OTHER	
645	79	AHCCCS-FFS-ADUST OTHER	
645	80	AHCCCS-PLANS W/O	

Object	Sub-Object	Description
0.45	0.4	ALICOGO MOUD AD I
645	81	AHCCCS MCHP ADJ
645	82	ALTCS ALLOWANCE
645	83	RESERVE ADJ-MHP (ONLY)
645	86	NORTHERN AZ AHCCCS ADJ
645	87	BC/BS CONT ADJ W/O
645	88	AHCCCS-NONCOVERED-PSYCH
645	89	AHCCCS-NONCOVERED-OTHER
645	90	CHILD PROTECT SVCS
645	91	AZ EARLY INTERVEN PROG
645	93	CAPITAT CARE/HLTH CONCEPT
645	94	CAPITATED CARE/OTHER
650	0	MISCELLANEOUS REVENUE
650	1	BUILDING RENTALS
650	2	CONCESSIONS
650	3	EQUIPMENT RENTALS
650	4	PAY PHONE RECEIPTS
650	5	VENDING MACHINE RECEIPTS
650	6	OTHER RENTS & COMMISSIONS
650	7	SALE OF BOOKS/COPIES/ETC
650	8	SALE OF FIXED ASSETS
650	9	SALE OF FOOD
650	10	SALE FOOD SPEC FUNCTION
650	11	SALE FOOD BULK NOURISHMT
650	12	SALE OF POSTAGE
650	13	SALE OF SCRAP RECYCLING
650	14	SALE OF SOIL/ROCK
650	15	SALE OF DATA INFORMATION
650	16	OTHER SALES
650	17	STOP LOSS RECOVERIES CG
650	18	RECOVERIES FR SUBROGATION
650	19	INSURANCE RECOVERIES
650	20	BOND-PROCEEDS FROM SALE
650	21	CASH OVER/SHORT
650	22	DONATIONS/CONTRIBUTIONS
650	23	INTEREST EARNINGS
650	24	BAD CHECK FEES (NSF)
650	25	BAD DEBTS RECOVERED
650	26	MEDICARE BAD DEBT RECVERY
650	27	OTHER MISC REV
651	0	GAIN/LOSS FIXED ASSET
680	0	TRANSFERS IN FROM OTHER FUNDS
680	1	CENTRAL SERVICES COST ALLOCATION

Object	Sub-Object	Description
701	0	REGULAR PAY
701	1	FULL TIME REGULAR SALARIES
701	2	PERMANENT PART TIME
701	3	OTHER SALARIES & WAGES
701	4	COMPENSATORY TIME
701	5	HOLIDAY PAY
701	6	VACATION PAY
701	7	JURY DUTY
701	8	EMERGENCY LEAVE
701	9	ADMINISTRATIVE LEAVE WITH PAY
701	10	ALLIANCE/WELL DAY OFF
701	11	INCOME PROTECTION
701	12	SUSPENDED WITH PAY
701	13	ON-THE-JOB INJURY LEAVE
701	14	MILITARY LEAVE
701	15	SICK LEAVE
701	16	MED INSURANCE WAIVER
705	0	TEMPORARY PAY
705	1	TEMPORARY HELP
705	2	ON CALL
710	0	SDECIAL DAY
710 710	<b>0</b> 1	PRODUCTION BONUS
710	2	SHIFT DIFFERENTIAL
710	3	HAZARDOUS DUTY PAY
710	4	WEEKEND PREMIUM
710	5	STANDBY PAY
710	6	OVERTIME
710	7	OVERTIME – PAID HOLIDAY
710	8	ELECTION TRAINING
710	9	PRECINCT PAY
710	10	REGULAR ELECTION PAY
710	11	PERFORMANCE INCENTIVE AWARD
710	12	MEDICAL INSURANCE WAIVER
750	0	FRINGE BENEFITS
750	0A	FRINGE BENEFITS (PERM EMPLOYEES)
750	0B	FRINGE BENEFITS (TEMP EMPOLYEES)
750 750	1	FICA
750 750	2 3	MEDICARE TAX
750 750		ELECTED OFFICIALS RETIREMENT CORRECTIONS OFFICERS RETIREMNT
750 750	4 5	PUBLIC SAFETY RETIREMENT
750 750		STATE RETIREMENT PLAN
750 750	6 7	STATE RETIREMENT PLAN STATE RETIREMENT SYSTEM
750 750	9	DENTAL PLAN
750 750	9 10	NATIONAL DENTAL
750	10	NATIONAL DENTAL

 Object	Sub-Object	Description
750	0	FRINGE BENEFITS
750 750	13	HEALTH SELECT PLAN
750 750	16	CIGNA HEALTH PLAN
750	18	MANUFACTURERS LIFE
750	19	PHILADELPHIA LIFE
750 750	20	ON-THE-JOB INJURY INSURANCE
750 750	21	STANDARD OF AMERICA LIFE
750	22	UNEMPLOYMENT INSURANCE
750	23	OTHER EMPLOYEE BENEFITS
750	24	HOUSE STAFF INSURANCE ASSN
750	25	FELLOWSHIP PLAN I/R STAFF
750	26	BUS FARE SUBSIDY PLAN
750	27	ASRS LONG TERM DISABILITY
750	28	INVESTIGATOR RETIREMENT
750	29	DELTA DENTAL
750	30	RELIATER LIFE
	_	
780	0	SALARY ADJUSTMENTS
790	0	OTHER PERSONAL SERVICES
790	1	BUDGET DEFERRED HOURS PAID
790	2	LUMP SUM RETIREMENT PAYMENT
790	3	EMPLOYEE SUGGESTION AWARD
790	4	EXCESS COST ET&R W/A
790	5	OVERHEAD
790	6	AWARDS PROGRAM CREDIT
790	8	ANTICIPATED GRANTS
790	9	OTHER ADJUSTMENTS
795	0	P S INTER-FUND CREDIT (NEG)
796	0	P S INTER-FUND CHARGES
797	0	PERSONNEL SAVINGS (NEG)
801	0	GENERAL SUPPLIES
801	1	AUTO-GAS OIL LUBE
801	2	AUTO-TIRES TUBES BATTERY
801	3	OTHER AUTOMOTIVE SUPPLY
801	4	BEDDING & LINEN
801	5	CLEANING & JANITORIAL
801	6	CLOTHING/UNIFORMS
801	7	TECHNOLOGY SUPPLIES
801	8	SOFTWARE
801	9	EDUCATIONAL SUPPLIES
801	10	ENVIRONMENTAL SUPPLIES
801	11	FOOD-PERISHABLE

	Object	Sub-Object	Description
	801	0	GENERAL SUPPLIES
	801	12	FOOD-PREPARATION
	801	13	FOOD-NON PERISHABLE
4	801	14	FOOD-SPECIAL FUNCTIONS
	801	15	FOOD-NOURISHMENTS
	801	16	KITCHEN & DINING SUPPLIES
	801	17	LANDSCAPING SUPPLIES
	801	18	OFFICE SUPPLIES
	801	19	RECREATIONAL SUPPLIES
	801	20	SAFETY APPAREL
	801	21	SMALL TOOLS & EQUIPMENT
	801	22	O R INSTRUMENTS
	801	23	LICENSE/MAINT SOFTWARE
	801	24	FURNITURE & EQUIPMENT UNDER \$1,000
	801	25	LAUNDRY SUPPLIES
	801	26	OTHER SUPPLIES
	801	99	PROCUREMENT CARD
	802	0	MEDICAL SUPPLIES
	802	1	DENTAL SUPPLIES
	802	2	LABORATORY SUPPLIES
	802	3	LAB-REAGENTS & MEDIA
	802	4	LAB-CONSUMABLES
	802	5	RADIOLOGY SUPPLIES
	802	6	X-RAY FILM
	802	7	X-RAY CONTRAST & MEDIA
	802	8	PHARMACEUTICALS
	802	9	FAMILY PLANNING PHARM
	802	10	PROSTHETIC SUPPLIES
	802	11	BLOOD & PLASMA SUPPLIES
	802	12	ANESTHETIC SUPPLIES
	802	13	OXYGEN & OTHER GASES
	802	14	IV SOLUTIONS
	802	15	RADIOACTIVE SUPPLIES
	802	16	MED SUPPLIES NOT BILLED
	802	17	OTHER MEDICAL SUPPLIES
	802	18	O R INSTRUMENTS
	805	0	CONTRACTUAL SERVICES - EXTERNAL
	805	1	ACCOUNTING & AUDITING
	805	2	ACTUARIAL
	805	3	ADMINISTRATIVE SERVICES
	805	4	HSA ALLOCATION
	805	5	ARCHITECTURAL
	805	6	APPRAISAL SERVICES
	805	7	CONSULTING & MANAGEMENT

	Object	Sub-Object	Description
_	805	8	COURIER SERVICES
	805	9	BROKER FEES
	805	0	CONTRACTUAL SERVICES - EXTERNAL
	805	19	MANAGED CARE ADMIN ALLOC
	805	20	CASE MGMT SERVICE ALLOC
	805	21	EDUCATORS & TRAINERS
	805	22	ENGINEERING
	805	32	TECHNOLOGY CONSULTING
	805	36	OTHER PROFESSIONAL SERVICES
	805	39	SECURITY GUARD SERVICES
	805	44	CLAIMS ADMIN SERVICE FEE
	805	54	JANITORIAL SERVICES
	805	55	ARCOR PERSONNEL SERVICES
	805	56	ELECTION WORKERS OUTSIDE
	805	57 	LAUNDRY/DRY CLEANING SVCS
	805	58	PERSONNEL HIRE/TEST SVCS
	805	59	OTHER SERVICES
	805	60	TEMPORARY HELP OUTSIDE
	805	61	MOVING SERVICES
	805	62	COUNTY SPONSORED TRAINING
	805	63	URAS-TRAINING
	805	64 65	POSTAGE
	805	65 66	MICROWAVE TELEGRAPH
	805 805	66 67	U S WEST CHARGES
	805	68	LONG DISTANCE CHARGES
	805	69	OTHER COMMUNICATION SERVICES
	805	70	COLLECTION FEES
	805	70 71	JTPA - OCCUPATIONAL/VOCATIONAL
	805	72	JTPA - OJT
	805	73	JTPA - OTHER COSTS
		_	
	807	0	HEALTH CARE SERVICES
	807	6	HH-NURSE SERVICE
	807	7	HH-AIDE SERVICE
	807	23 24	INTERNS & RESIDENTS NURSES
	807 807	24 25	MENTAL HEALTH SERVICES
	807	26	DENTISTS
	807	27	PHYSICIANS
	807	28	CONTRACT MEDICAL PROVIDER
	807	29	LTC MEDICAL SERVICES
	807	30	HHC MEDICAL SERVICES
	807	31	OTHER MEDICAL PROF SERVICES
	807	33	HOSPITAL/MEDICAL SVCS(MCDHS)
	807	34	OUTPATIENT CLINIC SERVICES
	807	35	NON-AHCCCS COVERED CHARGES
	807	37	FAMILY PLANNING SERVICES

	Object	Sub-Object	Description
	807	40	PRIMARY CARE SERVICES
	807	0	HEALTH CARE SERVICES
	807 807	<b>4</b> 1	DENTAL SERVICES
	807	42	DURABLE MEDICAL EQUIP CHGS
	807	43	SURGICAL SERVICES
	807	45	HEARING SERVICES
	807	46	VISION SERVICES
	807	47	THERAPY SERVICES
	807	48	RADIOLOGY SERVICES
	807	49	HOSPITAL/MEDICAL SERVICES
	807	50	EMERGENCIES
	807	51	REFERRALS
	807	52	PRESCRIPTIONS
	807	53	LABORATORY SERVICES
	807	54	SUBCAPITATION EXPENSE
	807	5 <del>5</del>	GROUP RESPITE CARE
	007	00	CROOL REGITTE OF TRE
	810	0	LEGAL
	810	1	PARALEGAL/STUDENT TIME
	810	2	ATTORNEYS APPEALS-COURT
	810	3	ATTORNEYS CRIM INDIG-COURT
	810	4	ATTORNEYS NON-CRIMIN COURT
	810	5	ATTORNEYS-JUVENILE COURT
	810	6	ATTORNEYS OTHER NON-COURT
	810	7	ATTNYS FEES-NO COVERAGE
	810	8	ATTORNEYS COUNTY
	810	9	BROKERS FEES
	810	10	CONSULTING & MANAGEMENT
	810	11	COURT REFEREES
	810	12	EXPERT WITNESS FEES/EXPENSE
	810	13	EYE WITNESS FEES/EXPENSE
	810	14	INTERPRETER FEES/EXPENSE
	810	15	LIEN FILING FEES
	810	16	VISITING JUDGES FEES
	810	17	MENTAL EXAMINATION FEES
	810	18	RULE 11 EXAM
4	810	19	CORRECTIONAL HEALTH FEES
	810	20	RULE 26.5 EXAM
	810	21	OTHER FEES
	810	22	DEPOSITION REPORT SERVICE
	810	23	PRELIM HEARING/GRAND JURY
	810	24	TRIALS REPORT SERVICE
	810	25	OTHER REPORTING
	810	26	APPEALS TRANSCRIBING SERVICE
	810	27	DEPOSITIONS TRANS SERVICE
	810	28	PRELIM HEAR/GRAND JURY TR S
	810	29	MISCELLANEOUS TRANSCRIPT
	810	30	JURY FEES

Object	Sub-Object	Description
810	0	LEGAL
810	31	JURY LODGING
810	32	JURY MEALS
810	33	JURY MILEAGE
810	34	OTHER JURY EXPENSE
810	35	ARBITRATION EXPENSE
810	36	JUDGMENTS & SETTLEMENTS
810	37	AWARDS & SETTL-NO COVERAG
810	38	LITIGATION EXPENSE
810	39	MERIT SYSTEM HEARING EXPENSE
810	40	PROPERTY EVALUATION EXP
810	41	R-O-W EXPENDITURES
810	42	R-O-W CONDEMNATION EXPENSE
810	43	LEGAL EXPENSE-NO COVERAGE
810	44	OTHER LEGAL EXPENSE
810	45	INVESTIGATION EXPENSE-COURT IN
810	46	INVESTIGATION TIME INVESTIGATION EXPENSE-OTHER
810 810	47 48	PUBLISH OF LEGAL NOTICES
810	40	PUBLISH OF LEGAL NOTICES
812	0	LEGAL-GROSS PROCEEDS
812	2	GP-AUTO LIABILITY
812	3	GP-ENVIRONMENT LIABILITY
812	6	GP-GENERAL LIABILITY
812	17	GP-PROPERTY CLAIMS
812	19	GP-MEDICAL MALPRACTICE
813	0	DAMAGES PAID
813	2	DP-AUTO LIABILITY
813	3	DP-ENVIRONMENTAL LIABILITY
813	6	DP-GENERAL LIABILITY
813	19	DP-MEDICAL MALPRACTICE
815	0	INSURANCE
815	1	AUTO PHYSICAL DAMAGE CLAIMS
815	2	AUTO LIABILITY CLAIMS
815	3	ENVIRONMENTAL LIAB CLAIMS
815	4	BOILER INSURANCE
815	5	COURSE CONST INSURANCE
815	6	GENERAL LIABILITY CLAIMS
815	7	GENERAL LIABILITY INSURANCE
815	8	WORKMENS COMP INDEMNITY
815	9	WORKMEN'S COMP INSURANCE
815	10	WORKMEN'S COMP MEDICAL
815 815	11	DENTAL INSURANCE
815	12	DISABILITY INSURANCE

Object	Sub-Object	Description
815	0	INSURANCE
815	13	HEALTH CLAIMS
815	14	HEALTH INSURANCE
815	15	INDIVIDUAL/BLANKET BONDS
815	16	UNEMPLOYMENT CLAIMS
815	17	PROPERTY CLAIMS
815	18	PROPERTY INSURANCE
815	19	MALPRACTICE CLAIMS
815	20	MALPRACTICE INSURANCE
815	21	LIFE INSURANCE
815	22	MENTAL HEALTH PROGRAM
815	23	NOTARY BONDS
815	24	OTHER INSURANCE
815	25	SIGHTCARE
820	0	RENT
820	1	AUTOMOBILE RENT
820	2	BUILDING RENT
820	3	SPECIAL FUNCTION RENT
820	4	COPYING EQUIPMENT RENT
820	5	COMMUNICATION EQUIP RENT
820	6	DATA PROCESSING EQUIP RENT
820	7	GROUNDS/LAND RENT
820	8	MEDICAL EQUIPMENT RENT
820	9	OFFICE EQUIPMENT RENT
820	10	IN-HOUSE EDUCATION EQUIP RENT
820	11	OTHER RENTALS
825	0	REPAIRS AND MAINTENANCE
825	1	AUTOMOTIVE R&M SUPPLIES
825	2	BUILDING R&M SUPPLIES
825	3	COMMUNICATION R&M SUPPLIES
825	4	ELECTRICAL R&M SUPPLIES
825	5	GROUNDS R&M SUPPLIES
825	6	HEAT/LIGHT/COOL R&M SUPPLIES
825	7	MEDICAL R&M SUPPLIES
825	8	OFFICE R&M SUPPLIES
825	9	PLUMBING R&M SUPPLIES
825	10	ROAD R&M SUPPLIES
825 825	11 12	WATER CONSTRUCTION OTHER R&M SUPPLIES
625 825	13	AUTOMOTIVE R & M
825 825	13	BUILDING R & M
825	15	CONSTRUCTION EQUIPMENT R&M
825	16	COMMUNICATION EQUIPMENT R&M
825	17	DATA PROCESSING EQUIP R&M
020	17	DATA I NOOLOOMO LQOIF Naw

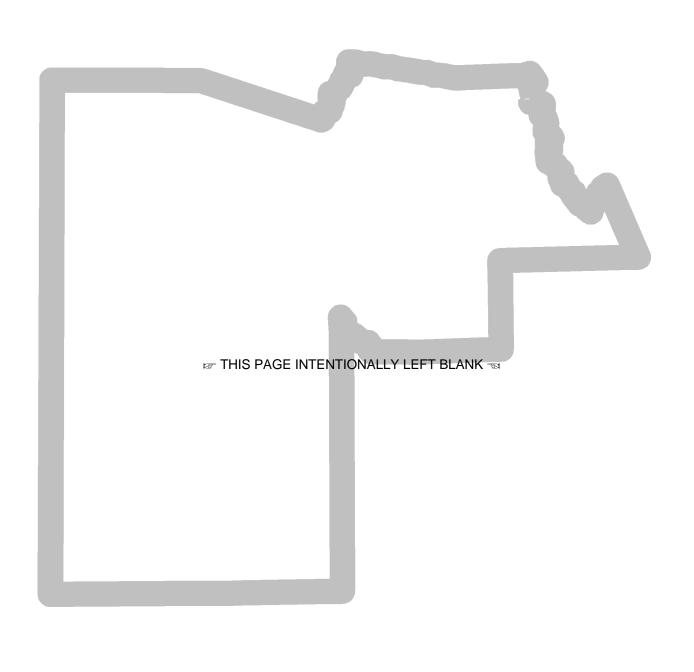
Object	Sub-Object	Description
825	0	REPAIRS AND MAINTENANCE
825	18	GROUNDS R&M
825	19	HEAT/LIGHT/COOL R&M
825	20	MEDICAL/LAB EQUIPMENT R&M
825	21	COPYING EQUIPMENT R&M
825	22	OFFICE EQUIPMENT R&M
825	23	OTHER REPAIR & MAINTENANCE
826	0	FACILITIES MGMT DISCRETIONARY
827	0	MATERIAL MGNT DISCRETIONARY
827	1	REPROGRAPHICS
827	2	WAREHOUSE SERVICES
827	3	PROCUREMENT SERVICES
828	0	MOTOR POOL
829	0	FUEL
830	0	TELECOM DISCRETIONARY
831	0	COST ALLOCATION
832	0	COUNTY COUNSEL
833	0	EMPLOYEE BENEFITS ADMINISTRATION
834	0	BASE LEVEL EQ SERVICES CHARGES
835	0	EQUIPMENT REPLACEMENT
836	0	RISK MANAGEMENT
837	0	BASE LEVEL TELECOM
838	0	TELECOM WIRELESS SYSTEMS
839	0	OTHER INTERNAL SVCS CHARGES
839	1	HSA ALLOCATIONS
839	2	MANAGED CARE ADMIN ALLOCATION
840	0	ELECTED OFFICIAL TRAVEL
840	1	AIRLINE/BUS/TAXI
840	2	MEALS
840	3	LODGING
840	4	EVENT COST
840	5	MILEAGE ELECTED

-	Object	Sub-Object	Description
_	841	0	EMPLOYEE TRAVEL
	841	1	AIRLINE/BUS/TAXI
	841	2	MEALS
	841	3	LODGING
	841	5	MILEAGE ALLOWANCE
	842	0	EDUCATION
	842	1	SEMINAR FEES
	842	2	CERTIFICATION FEES
	842	3	MEMBERSHIPS
	0.40	•	TRANSPORTATION/OURPRING
	843	0	TRANSPORTATION/SHIPPING
	843	1	FREIGHT
	843	2	MOVING OF ASSETS
	843	3	MOVING SERVICES
	843	4	PATIENT TRANSPORT SVCS-MMC
	843	5	MILEAGE ALLOWANCE
	843	6	OTHER TRANSPORTATION EXPENSE
	0.14		HIDIOIAL TRAVE
	844	0	JUDICIAL TRAVEL
	844	1	INVESTIGATIVE TRAVEL
	844	2	WITNESS TRAVEL
	844	3	PRISONER/COURT WARD TRAVEL
	845	0	SUPPORT AND CARE OF PERSONS
	845	1	BURIAL OF INDIGENTS
	845	2	COUNTY INMATES
	845	5	FOSTER HOME
	845	6	HABITATION CARE
	845	7	TUITION-NON-COUNTY-EMPLOYEE
	845	9	SUPPORTIVE RESIDENT LIVING
	845	10	SUPERVISORY CARE
	845	13	SEARCH/RESCUE
	845	14	PERSONAL CARE
	845	15	HOMEMAKER SERVICES
	845	16	ADULT DAY CARE
	845	20	HOME MEALS SERVICE
	845	21	PATIENT LOSS/REIMBURSEMENT
	845	22	OTHER SUPPORT AND CARE
	845	23	JTPA – FINANCIAL ASST. (NBP/NRP)
	845	24	RESPITE CARE
	845	25	ATTENDANT CARE
	845	26	INTERMED NURSING HOMES
	845	27	OTHER NURSING HOMES
	845	28	NURSING HOME-CO INS
	845	29	SKILLED NURSING HOMES
	845	30	HOSPICE CARE
	845	31	TRANSPORTATION/AMBULANCE

	Object	Sub-Object	Description
-	847	0	MEDICAL CARE
	847	11	OTHER NURSING HOMES
	847	18	HOSPICE CARE
	850	0	UTILITIES
	850	1	ELECTRICITY
	850	2	NATURAL/PROPANE GAS
	850	3	REFUSE REMOVAL
	850	4	SEWAGE DISPOSAL
	850	5	WATER
	850	6	OTHER UTILITIES
	850	7	INFECTIOUS WASTE DISPOSAL
	850	8	U S WEST CHARGES
	850	9	LONG DISTANCE CHARGES
	850	10	OTHER COMMUNICATION SERVICES
	855	0	STATE AND LOCAL AID
	855	1	AGRIC EXTENSION SERVICE
	855	5	IMMIGRATION COMMISSION
	855	6	MARICOPA ASSOC OF GOVERNMENTS
	855	7	VITAL STATISTICS
	855	9	ACCOMMODATION SCHOOLS
	855	10	OTHER AID
	857	0	MANDATED HEALTH CARE PAYMENTS
	857	1	AHCCCS CONTRIBUTIONS
	857	2	AHCCCS SANCTIONS
	857	3	ALTCS CONTRIBUTION
	857	4	ARNOLD V SARN SMI (DHS IGA)
	857	5	GEN MENTAL HEALTH NON-SMI DHS
	857	6	DISPRO SHARE SALES TAX WITHHOL
	857	7	PRE-AHCCCS MMC
	857	8	PRE-AHCCCS OUTSIDE HOSPITAL
	857	9	PSYCH RESIDENCY PROGRAM
	857	10	PRE-AHCCCS LAWSUIT SETTLEMTS
	857	11	ARNOLD V SARN LITIGATION
	857	12	ARNOLD V SARN COURT MONITOR
	860	0	MISCELLANEOUS EXPENSE
	860	1	BOOK/PAMPHLETS/SUBSCRIPTIONS
	860	2	PRINTING-BINDING-DUPLICATION
	860	3	PUBLISH OF TAXES SALES
	860	4	OTHER PUBL & ADV EXPENSE
	860	5	RECORDS MANAGEMENT SERVICES
	860	7	LEASE PURCHASE BUYOUT
	860	8	MEMBERSHIPS/CERT/LICENSE
	860	9	TAXES & ASSESSMENTS
	860	10	OTHER MISCELLANEOUS EXPENSES

Object	Sub-Object	Description
861	1	GAIN/LOSS SALE FIXED ASSETS
865	0	NON-OPERATING RESERVES
865	2	CONTINGENCY\RESERVES
865	3	CASH FLOW RESERVES-POSITIVE
865	4	DEFICIT REDUCTION OFFSET
870	0	OTHER ADJUSTMENTS
870	2	ITEM FOR RESALE
870	4	ITEM FOR INVENTORY
870	5	INTGOVT HOLDING ACCOUNT
870	7	MEMO REVENUE W/A
872	0	S S INTER-FUND CREDIT (NEG)
873	0	S S INTER-FUND CHARGES
874	0	OTHER NEGATIVE ADJUSTMENTS
874	1	CASH FLOW RESERVES-NEGATIVE
	-	
875	0	BONDS AND RELATED EXPENSE
875	1	DEPRECIATION EXPENSE
875	2	BOND REDEMPTION
875	3	PRINCIPAL
875	4	INTEREST-BOND
875	5	INTEREST-OTHER
875	6	OTHER EXPENSE
875	7	C.O.P REDEMPTION
880	0	TRANSFERS OUT TO OTHER FUNDS
880	1	CENTRAL SERVICE COST ALLOCATION
890	0	NON CAPITAL EQUIPMENT
910	0	LAND
910	1	LAND ACQUISITION-ROW
910	2	LAND ACQUISITION-OTHER
910	3	RELOCATION-FACILITIES
910	4	RELOCATION - OTHER
910	5	LAND PREPARATION
910 910	6 7	RIGHTS & CLAIMS OTHER LAND COST
910	, 8	ORIGINAL ACQ/CONSTRUCTION
910	9	PARKING LOTS
310	9	1 Addito Loto
915	0	BUILDINGS AND IMPROVEMENTS
915	1	CAPITAL LEASE / BUILDINGS

Object	Sub-Object	Description
 915	2	CAPITAL LEASE / IMPROVEMENTS
915	3	CONSTRUCTION WORK IN PROGRESS
915	4	ALTERATIONS/IMPROVEMENTS
915	5	INFRASTRUCTURE IMPROVEMENT
915	6	ROADS AND RELATED STRUCTURE
915	7	SEWER & WATER LINES
915	8	OTHER IMPROVE O/T BUILDINGS
920	0	EQUIPMENT
920	1	CAPITAL LEASE / MECH/EQUIPMENT
920	2	CAPITAL LEASE / TELE/FAX
920	3	SOFTWARE
920	4	COMMUNICATIONS EQUIPMENT
920	5	CONS EQUIP NON-MOTORIZED
920	6	EDUCATION/REC EQUIPMENT
920	7	ENGR/SCIENTIFIC EQUIPMENT
920	8	KITCHEN/LAUNDRY EQUIPMENT
920	9	HEAT/COOL/LIGHT EQUIPMENT
920	10	MEDICAL/LAB EQUIPMENT
920	11	OFFICE FURNITURE/EQUIPMENT
920	12	SHOP EQUIPMENT
920	13	WEAPONS\GUNS
920	14	OTHER FURNITURE & EQUIPMENT
920	15	COMPUTER EQUIPMENT
920	16	CAPITALIZED FREIGHT
930	0	TRANSPORTATION
930	1	CONSTRUCTION VEHICLES
930	2	TRAILERS
930	3	OTHER MECHANIZED
930	4	PASSENGER VEHICLES
930	5	TRUCKS
930	6	AIRCRAFT\HELICOPTERS
940	0	OTHER CAPITAL OUTLAY
940	1	NON-INVENTORY ITEMS



### **GLOSSARY**

### Terms, Fund Descriptions and Acronyms

**Agency:** A 3-digit accounting entity within a department that designates different funding sources. For example, agency 490 is the operations agency of the Office of Management and Budget.

**Base Level ISF Charges:** The level of service required by all agencies for normal business operation that cannot be controlled directly by department management. As an example, Telecommunications provides base level services that include U.S. West line administration, 506 exchange, voice mail, transmission systems, etc.

**Base Modification Program Changes:** Type of budget issue which provides for a specific increase for programs or expenditures with a corresponding decrease in other programs and expenditures for a net impact of zero (or less).

**Budget Issue:** Increases in operating costs resulting from Mandated, Demographic, or Program Enhancement. These may be identified as a result of Comprehensive Program Budget Reviews (CPBRs), Mandate Study, User Fee Study, Internal Audit recommendations, or other studies. Budget issues should relate to a department's mission as well as its program goals and objectives.

Capital Projects Agency: A 3-digit accounting entity within a department ending in nine (9) that accounts for major capital projects tied to a capital projects fund. Routine capital outlay expenses are not included in this agency.

**Capital Improvement Program (CIP):** A five-year plan of capital improvement projects that outlines project costs, funding sources, and future operating costs associated with each capital improvement. The first year of the County's FY 1997-2002 Capital Improvement Program will correspond to the Capital Projects budget for FY 1997-98.

**Capital Improvement Project:** A project resulting in the construction, renovation, or acquisition of infrastructure costing more than \$150,000 with an expected useful life of many years; examples include buildings, roads, parks, and flood control projects.

**Capital Outlay:** Expenditures from agency operating budgets for acquisition of, or addition to, fixed assets. Fixed assets are items that cost \$1,000 or more and have a useful life of at least one-year.

**Carryover Funding:** Amounts budgeted for FY 1998-99 to pay for a capital expenditure budgeted for FY 1997-98 for which an *obligation* has been incurred that cannot be met by June 30, 1997.

**Central Services Cost Allocation Plan:** Allocation of costs of General Fund central Service departments (i.e. human resources, internal audit) to all non-General Fund customers through a consistent, logical methodology in proportion to the service or benefit received.

**Certificates Of Participation:** Also called "COPs". A method of structuring and securitizing lease payments to investors by dividing the lease payments into fractionalized interests or shares for individual sale to investors. A formal certificate represents each share, much like a bond. However, unlike bonds, COPs are typically subject to annual appropriation and do not represent a "debt" of the issuer or other lessor, but rather a proportionate interest in a flow of lease payments that are pledged to a trust.

**Critical Community Service:** A program that is *not* legally required, but meets various *critical and important* community needs, and has a higher priority for funding.

**Customer Characteristics:** Information that describes and groups customers for whom services are provided, into classifications based on common attributes. Common attributes can include age, income level or gender of the citizens using your services. Examples include: 1) ages of people getting married or registering to vote; 2) the income level of parents of children receiving immunizations; or 3) the age and income level of individuals getting arrested.

Other important characteristics may involve: the types of recorded instruments; liens, marriage licenses, or deeds; liquor licenses issued to bars versus restaurants: and the number of campers visiting a specific park, on Memorial day, Labor day or Veterans day.

**Demand Statistics:** Information that identifies the number and type of services requested from the department. Examples include, number of recordings, number of liquor licenses issued, or number of campers visiting a park.

### Terms, Fund Descriptions And Acronyms (Continued)

**Demographic Issues:** Funding requests needed in order to provide the **same level** of service, benefits, or activity in light of a changing population that increases the demands for an agency's service. For example, if there is a significant increase or decrease in the population that is eligible for service, a corresponding increase in the program operating costs is considered a demographic issue.

**Department:** Organizational unit headed by a Director or Elected Official. It is a reporting entity comprised of one or more agencies; i.e. the Sheriff's Office, Department of Finance, County Attorney's Office. A department can be a member of more than one fund if its agencies in the accounting structure are used to account for a variety of resources and expenditures that meet specific fund definitions.

**Discretionary ISF Charges:** Services required **above** the base service level that can be controlled at the discretion of the requesting department, such as fuel use, motor pool, reprographic services, long distance, cellular phones, pagers, Telecom work orders. For example, if janitorial services are provided 3 days a week at base level, but a department elects to have this service 7 days a week, the department will be billed separately for both materials and labor for the additional four days.

**Econometrics:** A forecasting method that captures the behavioral relationships of many variables (called explanatory variables) on the variable you are trying to forecast. The method applies regression analysis to historical data to determine the marginal impact of the explanatory variable. Typically, the explanatory variables are related to the demography or economy of the community.

**Enterprise Funds:** A type of fund (proprietary) that accounts for operations **a)** that are financed and operated in a manner similar to private business enterprises, in which the intent of the Board of Supervisors is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges, or **b)** for which the Board of Supervisors has decided that periodic determination of revenues earned, expenses incurred or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

FTE: Full-time equivalent position funded at 2,088 hours for FY 1996-97 and FY 1997-98 including holidays. One FTE may be comprised of one or more positions. A position which is less than 2,088 hours will be calculated as a percentage of an FTE (i.e. a position funded for 2,000 hours will equate to 0.96 FTE). Examples include: two positions, each funded at half the total hours (1,044 hours) during a fiscal year (2 times 0.5 FTE = 1.0 FTE); four positions each funded at one fourth the hours (522 hours) during a fiscal year (4 times 0.25 FTE=1.0 FTE).

**Fund:** An independent accounting entity composed of the agency(ies) of a department used to account for expenditures of a specific purpose as defined by the Governmental Accounting Standards Board.

**Fund Balance/Equity:** The accumulated excess or deficiency of revenues less expenditures of a fund. Measured at the beginning or end of a fiscal year.

**General Fund:** Accounts for all financial resources used to finance County services except those required to be accounted for in other funds. The General Fund is supported primarily by property taxes and other general revenues.

**General Operations Agency:** The 3-digit agency ending in zero (0) that accounts for the daily business operations of a department. For General Fund agencies, the agency tied to the General Fund.

**Grant Agency:** A 3-digit accounting entity ending in one (1) that accounts for the operations of grant programs. Normally tied to a Special Revenue fund.

**Indirect Cost:** Costs necessary for the functioning of the organization as a whole, but which can not be directly assigned to one service.

**Internal Charges:** Costs billed to one County agency by another County agency for base level or discretionary services provided.

**Internal Service Funds:** Proprietary funds that account for the financing of goods or services provided by one department to other departments on a cost-reimbursement basis.

**Major Maintenance:** Projects that will achieve demonstrable savings in operational cost, extend the useful life of asset, or achieve at least 10 percent savings in current energy consumption. Each project cost must exceed \$20,000 for it to be classified as a major maintenance item. Examples of Major Maintenance projects include replacing heating, ventilation, and cooling (HVAC) systems, replacing roofs, repairing building exteriors, retrofitting light fixtures, installing variable drive fan motors, installing energy management systems, etc. Maintenance projects costing less than \$20,000 will be treated as Facilities base level or discretionary services, and charged accordingly (refer to Internal Charges section).

### Terms, Fund Descriptions And Acronyms (Continued)

Mandate: A program that meets constitutional, statutory or court-ordered requirements from either Federal or State entities.

**Mandated Issues:** Budget increases that are required to meet constitutional, statutory or court-ordered requirement from either federal, state or county entities. Generally, the requirements have been imposed, or have become effective, since the agency's previous budget submission.

**New Program:** A program that results in the occurrence of new costs that the County did not incur in the current fiscal year. For example, if the County were to implement an employee day care program in fiscal year 1999-00, this program would be a new program, as the County did not budget this activity in fiscal year 1998-99.

PCN: A position control number assigned to a position by Human Resources for identification purposes.

**Performance Measure:** A specific indicator that shows whether established expectations, plans, or goals have been achieved and answers the question, "How are we doing?" These measures can denote outputs such as the number of cases processed per year or unit costs to measure efficiency. Indicators can also be outcomes such as a comparison of how well we performed against a given goal or plan to determine effectiveness.

**Personal Services Inter-Fund Credit:** Object code 795 is used to record payroll expenditures that will be charged to another department or agency for work performed on a special assignment basis. The agency providing the personal services will record the expenditure as a credit and the receiving agency will record the expenditure as a debit.

**Personnel Savings:** Object code 797 is provided to recognize expenditure savings normally realized when positions are vacant or employees are paid at lower rate than budgeted. This reduction (negative) to the personal services budget allows the department to use these budget dollars to fund other line items.

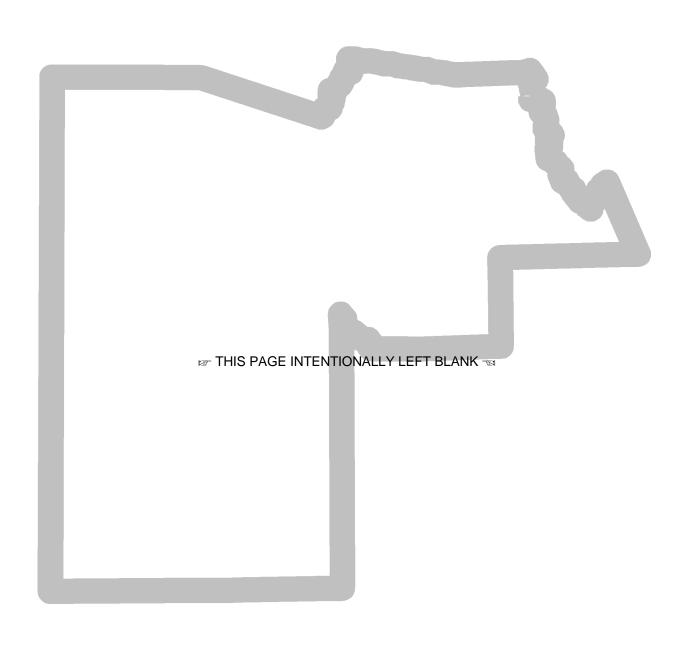
**Position:** A specific employment, whether occupied or vacant, involving duties requiring the services of one person. A position may be full or part-time as reflected in the FTE value.

**Program Enhancement Issues:** Requests to provide additional funding for a new program or to enhance service levels, benefits, or activity for existing programs. These may include funding for critical community services. Program Enhancements may be funded by one or more sources.

**Significant Technology Investments:** Expenditures for new or improved technology systems costing more than \$20,000, including *strategic investments* for new systems and *operational investments* for maintaining operation of existing systems.

**Special Fund Agency:** The 3-digit accounting entity ending in a digit between two (2) through eight (8) that accounts for revenues and expenditures managed by the department, or for special revenue sources that a department prefers to account for separately from operations.

**Special Revenue Funds:** Funds that account for the proceeds of specific revenue sources (other than major capital projects) that are, by County policy, legally restricted to expenditures of a specific purpose.



### **ACKNOWLEDGEMENTS**

The Fiscal Year Maricopa County 2000-01 Annual Business Strategies was made possible with the help of many dedicated individuals. Most importantly, the Board of Supervisors and the County Administrative Officer for providing the policy guidance and leadership that is the backbone of the budget process. Thanks must also be given to the Elected Officials, Deputy County Administrator, Chief Officers and Department Directors and Managers for their cooperation during this past year. This document could not have been produced without the conscientious and creative efforts of the entire staff of the Office of Management and Budget whose members include, Suzanne Ashmore, Loretta Barkell, Chris Bradley, Andree Cohen, Don Colvin, Jennifer Dean, Matt Diamond, Anna Freas, Brian Hushek, Norma Johnson, Derrick Neighbors, Dan Paranick, Don Tellis, and Sharon Walker.

With the Board approval of the FY 2000-01 Budget on June 22nd, 2000, and the corresponding tax rates on August 21st, 2000, we start down the path of developing the FY 2001-02 Budget; bringing us fully into the new millennium. Through our hard work these past few years, we are now all better prepared for Managing for Results.

